



TARRANT COUNTY RECOVERY PLAN

PERFORMANCE REPORT 2025





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Executive Summary

Letter from the County Administrator

Greetings,

Tarrant County has made great strides in deploying American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF) to aid in pandemic recovery, strengthen County infrastructure, and ensure our ability to provide essential services to our citizens for years to come.

As we wrap up the final years of our ARPA program, the county is making every effort to make certain our investments align with the requirements and guidance provided by the U.S. Treasury. The 2025 Tarrant County Recovery Plan Performance Report outlines the county's expenditures to-date and highlights projects that have made a meaningful difference in our community.

Sincerely,

Chandler Merritt
Tarrant County Administrator



Community Engagement

To ensure public participation and transparency were integral to Tarrant County's State and Local Fiscal Recovery Funds (SLFRF) program, the Commissioners Court facilitated numerous opportunities for community engagement and has prioritized the accessibility of program information to the public. County administration oversaw the facilitation of work sessions, a countywide needs assessment, and multiple countywide public surveys. In response to the data collected, a series of requests for proposals were released. Over 5,000 businesses, nonprofits, and individuals participated in the needs assessment process.

The County's community engagement strategy focused on the following areas:

Commissioners Court Work Sessions

County staff facilitated a series of public work sessions during regular meetings of the Commissioners Court. The work sessions provided information related to eligible uses of SLFRF funding and provided information from local subject matter experts and key community stakeholders on pressing community needs.

COVID-19 Needs and Resources Assessment

The COVID-19 Needs and Resources Assessment played a pivotal role in informing the allocation of relief funds and ensuring that SLFRF funding was deployed to meet the needs of residents in Tarrant County through County and community programs.

Needs Assessment Deliverables to Guide Decision Making

Recommendations to the Commissioners Court included a multi-phased approach that considered recovery needs along with objectives and resources; strategies for community alignment; and uses of funding, considering existing resources and opportunities for regional collaboration.

Ongoing Communication with Regional Partners

In addition to the Commissioners Court Work Sessions and COVID-19 Needs and Resources Assessment, the County conducted regular calls to engage intergovernmental partners, local nonprofits, and private sector businesses to generate and sustain cooperation, coordination, and collaborative partnerships. The calls served as a channel for information related to the pandemic and its effects on those within our communities and an opportunity to avoid duplication of efforts in the context of local projects funded by State and Local Fiscal Recovery Funds.

Calls for Proposals

The County issued several calls for proposals to include nonprofit, government, and quasi-governmental partners in COVID-19 funding opportunities. In response to the Community Call for Proposals, the County received 131 submissions totaling over \$208 million in requests. This response demonstrated the Tarrant County community's ongoing need to overcome the pandemic's effects. Separate call for proposals resulted in funding for four affordable housing developments totaling \$16.9 million.

Tarrant County staff provides the Commissioners Court and the public with continuous updates regarding SLFRF programming and expenditures. Through numerous channels, the County continues to share the impact of SLFRF in the community. Examples include:

- Commissioners Court briefings by non-profit and community partners receiving SLFRF funding (examples: MHMR Jail Diversion Center and UTSW Moncrief Cancer Institute health screenings)
- Commissioners Court review and approval of sub-recipient contracts and amendments with time allotted for public questions and comments
- Frequent updates to the County's ARPA website
- Active engagement on the County's social media channels in local and regional newspapers sharing SLFRF recipient success stories



Use of Funds



Through investments in our workforce, facilities, and programs, Tarrant County is positioning itself to serve the needs of our community for generations to come.

Prepare for the Future

(Allocation: \$177,884,819)
(Actual Expenditures: \$150,129,537)

Responding to the challenges of the COVID-19 pandemic, the Tarrant County Commissioners initiated an immediate response to mitigate the spread of the disease while protecting employees and those utilizing County services. While many mitigation measures to prevent the spread of infection made it difficult to provide certain government services, Tarrant County focused on long-term solutions and developed strategies to create resiliency.



GOAL 1

Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention and Mitigation

GOAL 2

Position the County’s Workforce to Respond to the Negative Effects of COVID-19

GOAL 3

Ensure Equitable Access to Essential Government Services



Through investments in public health infrastructure, Tarrant County is prioritizing the essential health needs of the community.

Improve Public Health & Wellness

(Allocation: \$101,060,658)

(Actual Expenditures: \$92,599,782)

Through collaboration with community stakeholders, frontline workers, and policymakers, Tarrant County continues to focus on the provision of essential services and quality programs to achieve enhanced community health. By engaging partners in the assessment and strategic planning efforts of Tarrant County Public Health, the administration remains positioned to sustain a countywide culture of health improvement.



GOAL 1

Create a World-Class Public Health Department

GOAL 2

Improve Access to Care in the Unincorporated Area

GOAL 3

Address Disparities in Public Health Outcomes

GOAL 4

Improve Access to Quality Behavioral Healthcare

GOAL 5

Mitigate COVID-19 in Tarrant County



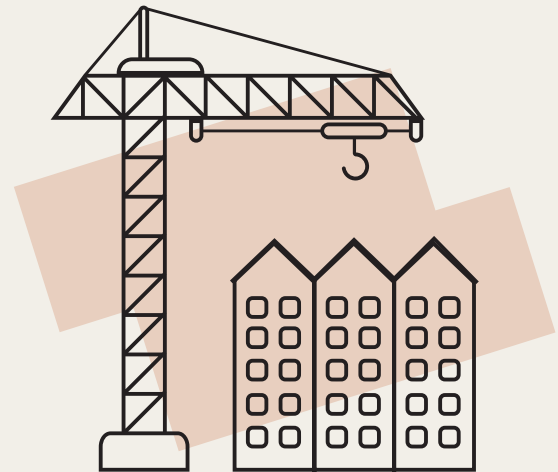
Tarrant County will support the local economy for a strong and equitable recovery by investing in the training and development of our current and future workforce; supporting disproportionately impacted industries; and identifying innovative opportunities for growth.

Revitalize the Economy

(Allocation: \$62,941,956)

(Actual Expenditures: \$45,617,010)

To facilitate a strong economic recovery, the Commissioners Court prioritized programs that catalyze economic and social recovery, grow and strengthen job opportunities, better equip our emerging workforce, and ensure working families have the childcare infrastructure necessary to remain a valuable part of the workforce.



GOAL 1

Support Disproportionately Impacted Industries

GOAL 2

Strengthen Tarrant County Businesses

GOAL 3

Improve Access to High Quality Dependent Care

GOAL 4

Expand Job Training & Workforce Development Opportunities

GOAL 5

Facilitate Economic Recovery Through Innovation



Through investments in our community, Tarrant County will ensure residents are equipped with the necessary resources to recover from the negative socioeconomic impacts of the pandemic.

Strengthen the Community

(Allocation: \$66,541,458)

(Actual Expenditures: \$66,432,077)

Tarrant County's SLFRF program places emphasis on providing support to assist disproportionately impacted populations in the wake of the pandemic. Through investments in programs and projects addressing homelessness, food insecurity, violence, and support for the aging and youth populations, the County hopes to address the increased costs and social impacts affecting the quality of life for the County's most vulnerable populations.



GOAL 1

Provide Support to the Aging Population

GOAL 2

Support Solutions to Reduce Housing Insecurity

GOAL 3

Mitigate the Impact of Community Violence

GOAL 4

Alleviate Food Insecurity

GOAL 5

Enhance Access to Youth Services

GOAL 6

Address Infrastructure Needs

**FOCUS
AREA 3****GOAL 5**

Project Description

The University of North Texas Health Science Center (UNTHSC) utilized SLFRF to address the challenges that Tarrant County small businesses encounter when applying for the highly competitive Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) grants. These federally funded programs are awarded to stimulate innovation and entrepreneurship within the County. The UNTHSC Next SBIR Phase 0 Program provides comprehensive support, including mentoring, market research, technology assessments and grant writing assistance to help small businesses prepare their SBIR and STTR grant proposals.

Key Performance Indicators

1. Output: During the 2024 grant period, 27 businesses participated in the HSC Next SBIR Phase 0 program. From the start of the grant in 2022 to its conclusion in 2024, a total of 112 small businesses in Tarrant County were enrolled in the SBIR program.
2. Outcome: In the 2024 grant period, 27 businesses participated in the HSC Next SBIR Phase 0 program, and 23 SBIR Phase 0 applications were submitted. Throughout the entire grant period, the proposal submission rate in Tarrant County increased by 45% as a direct result of the HSC Next SBIR Phase 0 program.

Project Summary

The UNTHSC Next Phase 0 program reached small businesses through broad strategic recruitment efforts during the grant period. To ensure universal access to programming, the UNTHSC Next team leveraged connections with local organizations working with small businesses within the forty-one incorporated areas of Tarrant County. As a result of these efforts, the UNTHSC Next team worked with 96% of businesses which had never participated in SBIR/STTR activities before.

SBIR awards allocated to Tarrant County in 2023 were 50% greater than those in the years preceding the pandemic. Based on the number of pending awards and forthcoming submissions, it is anticipated that the SBIR and STTR funding received will exceed the SLFRF dollar amount awarded for the program. As a direct result of the ARPA funding for the HSC Next SBIR Phase 0 program two, new companies were created.

Beyond the financial benefits of securing SBIR and STTR awards, participating Tarrant County businesses retain 100% ownership of their technology and innovations. Further, the intellectual property generated in the research guarantees these businesses a 7% profit.

MHMR- Family and Individual Support

Project Description

The My Health My Resources (MHMR) of Tarrant County Individual & Family Support Program (FISP) offers financial support to people with disabilities and their families to helping them to continue living independently. MHMR of Tarrant County utilized SLFRF grant dollars to provide direct financial aid for emergency supplies, out-of-pocket medical/dental and medication costs, medical equipment or repairs to equipment, and minor home modifications. Funds were also used to reimburse expenses for household supplies, respite care, and transportation.

**FOCUS
AREA 3****GOAL 3**

Key Performance Indicators

1. Output: Throughout the 2024 grant period, 233 individuals with disabilities and their families received support to help them continue living independently. The program assisted 1,375 individuals and families during the entire grant period.
2. Outcome: During the 2024 grant period, among the 233 individuals who received emergency needs and supplies, transportation, and/or respite services, 66% of those surveyed reported improved household stability. Of the 222 participants who received respite services, 24% indicated a reduction in caregiver strain.

Project Summary

During the 2023-2024 SLFRF grant year, BGCTC concluded its programming. Throughout the grant period, the mobile clubhouse engaged Tarrant County youth in various curated hands-on mathematics, engineering, entomology, biology, robotics, and chemistry activities. Overall, BGCTC served 11,298 youths, and of those surveyed, 100% of youth perceived increased access to high-quality youth development programming.



Texas Health Research


**FOCUS
AREA 4**
GOAL 4

Project Description

Texas Health Research and Education Institute (THREI) utilized SLFRF funding to expand the Good for You Pantry (GFY) program to high-need neighborhoods within Tarrant County. Pantries are placed in community-based locations such as schools and non-profit organizations in high-need neighborhoods and areas familiar to families. 50% of the food served through the GFY program is fresh fruits and vegetables. When possible, the pantries also offer healthier alternatives to shelf stable goods, such as canned fruit and vegetables with low or no sugar, no salt added foods, whole grains, and low-fat options.

GFY pantries situated in schools offer free produce to all families of enrolled students every month. The pantries leverage existing relationships with other food providers and/or food banks to increase the number of families served. In addition to food, GFY pantries also provide nutritious recipes, cooking tips, and other resources to help families make healthier meals.

Project Summary

Texas Health Research and Education Institute identified vulnerable communities within the County using the Social Vulnerability Index (SVI) and the U.S. Census Bureau Community Resilience Estimates (CRE) tools to establish partner sites for the Good for You Pantry. By utilizing these tools and fostering collaborative alliances, SLFRF-funded Good for You Pantry staff conducted a comprehensive evaluation of various social factors affecting food insecurity within the County.

As a result of targeted efforts, and by diversifying food options at Good for You partner sites, THREI served 18,517 unduplicated families and households, including 6,709 seniors over the entire grant period. This accounted for 86% of the fresh food boxes and bags distributed to Good for You Pantry families and neighbors. To minimize food waste and loss, Good for You Pantry staff distributed 11% of unwanted food bags to community shared tables and transferred 2% to other community pantries for further distribution.

Key Performance Indicators

1. Output: Throughout the grant period, THREI opened and supported 10 new Good for You Pantry locations in high-need communities within Tarrant County, mitigating the food insecurity of 90,518 pantry users.
2. Outcome: During the 2024 grant period, 100% of the Tarrant County Good for You Pantry clients served reported experiencing a positive change in their food security and access. Over the entire grant period, 83% of surveyed clients indicated that they made healthy behavioral changes because of the programming offered by the Good for You Pantry.

Lena Pope - Substance Abuse Program

Project Description

With the help of SLFRF funds, Lena Pope expanded access to evidence-based outpatient substance abuse treatment for uninsured and under-insured youth. These enhanced services focus on delivering high-quality behavioral healthcare for at-risk youth and their families by addressing critical mental health needs and fostering a supportive environment for recovery.

**FOCUS
AREA 2**

GOAL 1



Project Summary

The Lena Pope Cares Substance Abuse program hired an additional therapist to provide treatment services for uninsured and underinsured youth struggling with substance abuse. During the 2024 grant year, therapists facilitated 173 treatment sessions. During the 2024 grant period, 50 percent of the participants exhibited a measurable reduction in substance abuse, effectively aligning with their individualized treatment plans. Of the 108-youth served throughout the entirety of the grant (i.e., 2022 – 2024), 96% illustrated reduced substance abuse use.

Key Performance Indicators

1. Output: During the 2024 grant period, 23 youth were enrolled in the Lena Pope Cares Substance Abuse program. Throughout the entirety of the grant, the program served 108 youth.
2. Outcome: During the 2024 grant period, 92% of at-risk youth successfully completed the program.



108

108 youth served through program



92%

of at-risk youth successfully completed the program

Lena Pope - Second Opportunity for Success



Project Description

Lena Pope utilized SLFRF to help first-time offender youth charged with a non-violent felony, remain crime free. By providing intensive counseling along with a skill-building curriculum, youth and their families are equipped with essential tools for personal development. These sessions focus on improving communication and relationship skills, enhancing academic performance and fostering positive behavioral changes. Through targeted intervention, participants learn to navigate challenges and develop resilience.

Key Performance Indicators

1. Output: During the 2024 grant period, 99 first-time youth offenders charged with a non-violent felony were actively enrolled in the behavioral healthcare intervention.
2. Outcome: During the 2024 grant period, 20% of participants in the behavioral healthcare intervention had not committed any criminal offenses and completed the program without incurring further law enforcement violations.

**FOCUS
AREA 4****GOAL 3**

Project Summary

Throughout the entire grant period, the Second Opportunity for Success program served 645 youth first-time offenders from County neighborhoods that experience high crime and significant involvement in the criminal justice system. This program was informed by the Social Vulnerability Index (SVI) and the Community Resilience Estimates (CRE) data which assess factors that contribute to communities being more adversely affected by external hazards. Of the 117 youths who completed the program throughout the grant period, 28 were from communities typically associated with frequent interactions with law enforcement.

The Second Opportunity for Success program used the group therapy approach to increase youths' familial relationships and overall functioning, and promote a crime free lifestyle. Upon completion of the group component, youth participants and their families received on-going support for 90 days. During this period, the Family Specialist, funded by SLFRF, assessed the need for additional services and interventions. Follow-up visits were conducted to ensure that the youth and their families maintained the progress that had been achieved.

Lena Pope - Youth Resilience

Project Description

Lena Pope utilized SLFRF to provide in-home wrap-around services to at-risk youth and their families to reduce the occurrence of community violence. The program adopts evidence-based practices over a structured fifteen-week curriculum, focusing on patient centered areas of improvement. By addressing issues such as truancy, school failure, aversive risk-taking behaviors, and substance abuse, the program equips youth and their families with essential coping skills and resources. The counseling sessions foster an encouraging environment that welcomes family involvement, helping to strengthen familial bonds and promote positive behavioral changes.



**FOCUS
AREA 4**

GOAL 5

Key Performance Indicators

1. Output: During the 2024 grant period, 12 youth were provided wraparound services
2. Outcome: During the 2024 grant period, 100% of participating youth reported improvements in three key areas: mental health, family function, and academic performance.

Project Summary

The Lena Pope Youth Resilience Wraparound program utilized various strategies and supports to ensure that 99 youths and their families had the necessary resources to achieve the program's goals throughout the entire grant period. Staff funded by SLFRF worked with youths to help them improve academically and at home by advocating for essential support in schools and collaborating with classroom teachers to develop behavioral management strategies.

Additionally, they assisted families in accessing mental health resources and medication when needed, and helped establish consistency and routines in the household. Throughout the entire grant period, 72 youths and their families received case management to address their basic needs. The participating youths were connected to mental and behavioral health providers and engaged in role-playing activities with case managers to promote consistent progress toward target behaviors.

James L. West Center for Dementia Cares

**FOCUS
AREA 4****GOAL 1**

Project Description

James L. West utilized SLFRF funds to launch their Bilingual Education Program – Cerebro Sano - and support the Dementia Live and Dealing with Dementia programs, each designed to support and train Spanish-speaking families affected by dementia and their caregivers. Instructors, funded by SLFRF, facilitated workshops and classes that covered important topics related to brain health and dementia. These sessions were conducted in an interactive format, aimed at family members and friends of individuals impacted by this debilitating neurocognitive disorder.

Key Performance Indicators

1. Output: During the 2024 grant period, 45 bilingual dementia classes were held, with 588 clients participating. Throughout the total grant period, 126 bilingual dementia classes were conducted, enrolling 1,962 participants.
2. Outcome: During the 2024 grant period, 100% of all program partner participants demonstrated an improved awareness of the effects of dementia and aging-related symptoms, as indicated by the Dementia Live activities. Over the course of the entire grant period, 147 participants were observed to have a better understanding of the impacts of dementia and age-related symptoms.

Project Summary

The James L. West Center for Dementia Care's (JLW) Bilingual Education Program and the evidence-based Dementia Live and Dealing with Dementia programs addressed critical gaps in awareness and resources related to brain health, dementia, and caregiving in Tarrant County communities. Throughout the grant period, JLW offered 126 classes to a total of 1,962 participants, and successfully recruited and educated 1,312 Cerebro Sano individuals. To enhance outreach efforts, JLW staff collaborated with the Area Agency on Aging of North Central Texas to facilitate nine virtual sessions. Additionally, two hybrid caregiver education classes and one virtual session were held at the Hispanic/Latino Women's Chamber of Commerce. The program's success was further amplified through strategic collaborations with over 40 community partners, including healthcare providers, senior apartments, chambers of commerce, public libraries, faith-based organizations, professional associations, and other non-profit organizations. Many of these partner organizations provided venues for Cerebro Sano's educational presentations and helped promote the program's educational offerings, significantly expanding its reach and fostering trust within the community. Cerebro Sano's achievements were recognized with the 2023 Excellence in Community Impact Award from LeadingAge Texas, acknowledging its innovative outreach and meaningful impact in the community.



Promoting Equitable Outcomes

Tarrant County understands the importance the U.S. Treasury places on the equitable allocation, distribution, and implementation of SLFRF-funded programs. The County focused its goals and outcomes to ensure all County residents benefit from the investment of SLFRF dollars. Additionally, as directed by Executive Order #13985, Tarrant County designed its SLFRF program framework to increase investments in underserved communities and provide funding for projects that prioritize equitable outcomes.

The Tarrant County Commissioners Court adopted the following policy statement:

“It is the policy of the Tarrant County Commissioners Court to promote the highest and best use of funds received through the American Rescue Plan Act by leveraging existing resources and prioritizing programs without an alternate source of funding. The Commissioners Court will direct the use of these funds in four focus areas: Prepare for the Future, Improve Public Health and Wellness, Revitalize the Economy, and Strengthen the Community.”

Approach

Within each Focus Area of the County’s SLFRF framework, outcome and performance goals have been developed, collaboratively assessed, and tested as evaluation measures. Focus Area outcomes set a firm foundation for the countywide effort to address social and economic gaps for those most vulnerable to the long-term impacts of the pandemic.

Each Focus Area goal prescribes outcomes that promote levels of service. The County’s strategy includes programs and services for underserved populations, individuals, and families from diverse socioeconomic backgrounds.

#WILLIAMJAMES

#POLYPYRAMID



Focus Area Outcomes

Each Focus Area includes specific outcomes every subrecipient should demonstrate as applicable to their program. The project-level outcomes consider the program's administrative requirements and needs as well as the potential impact on the community served.

The following table highlights the outcomes assigned to various SLFRF subrecipient programs.

Program (Subrecipient)	Expenditure Category	Focus Area Outcome	Project-level Outcome	Equity Outcome
MHMR Assisted Outpatient Treatment	1.12	F2: Improve Public Health and Wellness	Improve Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
MHMR Mental Health Jail	1.12	F2: Improve Public Health and Wellness	Improve Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
The Women's Center - Crisis Services	1.11	F4: Strengthen the Community	Reduce Acts of Community Violence and their Effects	Closing gaps in disproportionately impacted communities
Guardianship Services	2.34	F4: Strengthen the Community	Provide Support to the Aging Population	Universal levels of service with respect to disproportionately impacted communities
Agencies Addressing Housing Insecurity	2.18	F4: Strengthen the Community	Support Solutions to Reduce Housing Insecurity	Universal levels of service with respect to disproportionately impacted communities
UNTHSC/ TechStars – Accelerator Services	2.32	F3: Revitalize the Economy	Facilitate Economic Recovery through Innovation	Closing gaps in disproportionately impacted communities
Tarrant County College Foundation - Tarrant to and Thru Persistence Coaching	2.25	F3: Revitalize the Economy	Expand Job Training and Workforce Development Opportunities	Closing gaps in disproportionately impacted communities with a focus on youth from low to moderate socioeconomic backgrounds
MHMR – Help Me Thrive	1.12	F2: Improve Public Health and Wellness	Improve Access to Quality Behavioral Healthcare	Universal levels of service with respect to disproportionately impacted communities
Workforce Solutions – Adult Education and Literacy	2.10	F3: Revitalize the Economy	Expand Job Training and Workforce Development Opportunities	Closing gaps for the unemployed and underemployed, especially those who may have been disproportionately impacted by the pandemic
Alliance for Children – Child Advocacy	1.11	F4: Strengthen the Community	Mitigate the Impacts of Community Violence	Closing gaps in disproportionately impacted communities

Program (Subrecipient)	Expenditure Category	Focus Area Outcome	Project-level Outcome	Equity Outcome
Center for Transforming Lives – Riverside Campus	2.34	F4: Strengthen the Community	Mitigate the Impacts of Community Violence	Closing gaps in disproportionately impacted communities, with a focus on women and families from low to moderate socioeconomic backgrounds
Emergency Service District – Improve Access to Care in Unincorporated Area	1.14	F2: Improve Public Health and Wellness	Improve Access to Care in the Unincorporated Area	Closing gaps in unincorporated neighborhoods that may have been disproportionately impacted by the pandemic
Tarrant County Housing Finance Corporation Partnerships	2.18	F4: Strengthen the Community	Support Solutions to Reduce Housing Insecurity	Universal levels of service with respect to disproportionately impacted communities
City of Everman – Emergenc Services Dispatch Services Upgrade	1.14	F2: Improve Public Health and Wellness	Improve Access to Care in the Unincorporated Area	Closing gaps in disproportionately impacted communities
UTSW / Moncrief Cancer Institute – Mobile Preventative Cancer Screenings	1.14	F2: Improve Public Health and Wellness	Address Disparities in Public Health Outcomes	Closing gaps in disproportionately impacted communities
Catholic Charities – Fleet Improvement	2.34	F4: Strengthen the Community	Provide Support to the Aging Population	Closing gaps in disproportionately impacted communities with a focus on the transportation needs of the aging population
Meals On Wheels Facilities Expansion	2.1	F4: Strengthen the Community	Alleviate Food Insecurity	Closing gaps in disproportionately impacted communities
Helping Restore Ability - Client Growth and Expanded Caregiver Training	2.34	F4: Strengthen the Community	Provide Support to the Aging Population	Closing gaps in disproportionately impacted communities
City of Fort Worth Radio Tower	1.14	F2: Improve Public Health and Wellness	Improve Access to Care in the Unincorporated Area	Closing gaps in disproportionately impacted communities
United Way of Tarrant County – Community- based Doulas	1.14	F2: Improve Public Health and Wellness	Address Disparities in Public Health Outcomes	Closing gaps in disproportionately impacted communities

Use of Evidence

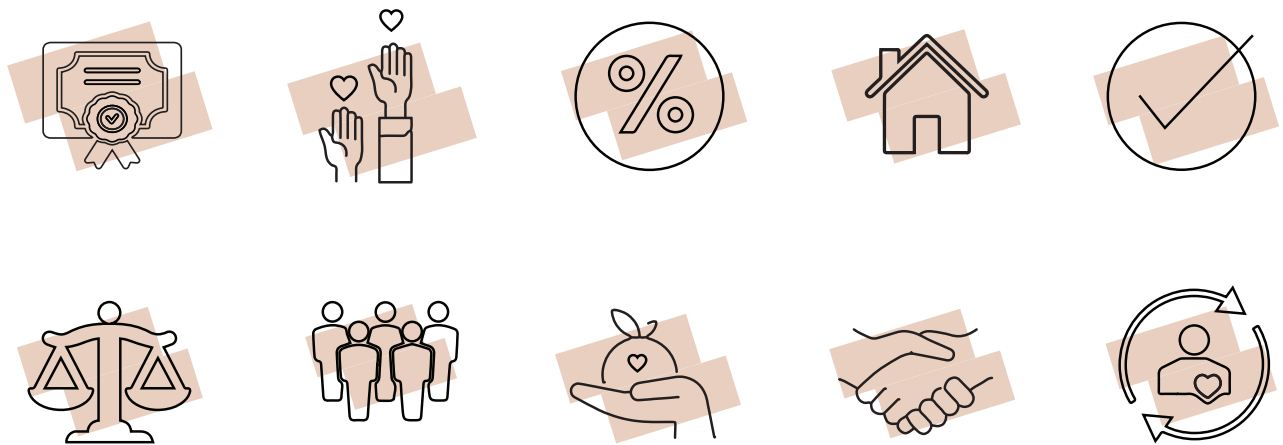
SLFRF program evaluation focuses on long-term COVID-19 pandemic recovery and the economic outcomes of Tarrant County residents, businesses, and nonprofits.

Tarrant County evaluated all program and project proposals requesting SLFRF funding based on their proposed program performance plan and demonstrated ability to assess the program's short and long-term applicability. After careful vetting, a reporting document was developed for each subrecipient to ensure alignment with Tarrant County Focus Area outcomes. The primary purpose of the reporting document is to capture and evaluate how SLFRF-funded programs and projects adhere to the guidelines in the US Department of Treasury Final Rule and align with the direction of the Tarrant County Commissioners Court, reinforcing the commitment to the County's goals and objectives.

Subrecipients that used SLFRF dollars for evidence-based interventions must submit evidence (academic or industry best practice literature) that aligns with their key performance indicators.

The evaluation of each program and project is comprised of the following activities:

- Engaging stakeholders to build rapport and familiarity with the agency/department
- Discovering the overall COVID-19 impact and recovery agenda
- Developing a complete understanding of the program/project
- Gathering credible evidence of what service is provided, who is served, and the outcomes of the service
- Justifying conclusive findings with published scholarly and evidence-based research
- Outlining lessons learned to inform future reporting and allocation of funding

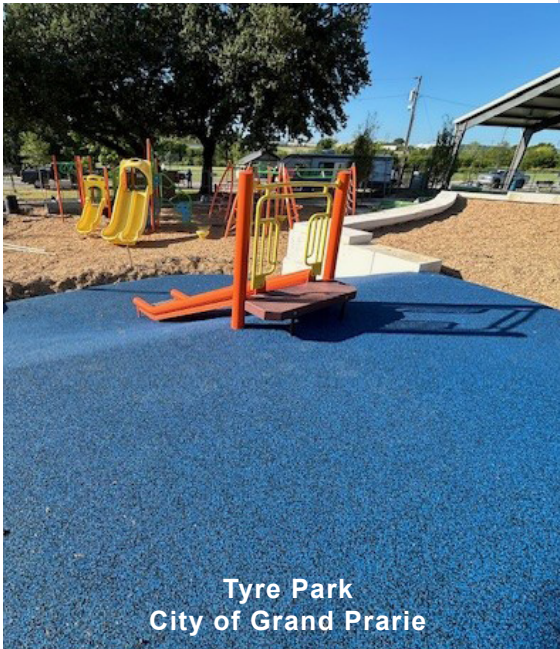


Labor Practices

Tarrant County is committed to ensuring compliance with labor standards outlined in 2 CFR 200 and the Davis-Bacon Act, as applicable. County Staff coordinates with subrecipients to conduct site visits, assess labor standards practices, and perform other compliance monitoring activities.



Tobias Place



Tyre Park
City of Grand Prairie



Casa de Los Suenos



Table of Expenses by Expenditure Category

The following table lists the cumulative expenses, as of the date of this report, within each Expenditure Category.

EXPENDITURE CATEGORY	YTD EXPENDITURES	EXPENDITURES SINCE LAST REPORT
1.1	\$ 3,170	\$ -
1.2	3,538,142	-
1.4	54,101,068	24,688,475
1.5	69,744	20
1.7	4,491	-
1.11	46,657,468	8,787,714
1.12	43,949,945	11,851,231
1.14	47,031,831	10,845,721
2.1	18,883,617	6,075,717
2.10	4,423,667	1,012,240
2.11	16,205,472	7,483,020
2.18	18,497,877	7,951,661
2.25	9,858,069	4,051,209
2.30	914,414	320,230
2.32	3,484,202	531,306
2.34	4,499,640	1,434,490
2.36	17,073,500	-
3.1	2,514,105	24,927
3.2	8,140,757	3,626,325
3.3	28,255,017	376,011
3.4	117,112	-
3.5	11,942,371	3,211,253
5.5	2,641,748	773,235
5.19	93,254	-
6.1	4,014,240	3,367,276
7.1	7,863,486	10,824
TOTAL	\$ 354,778,407	\$ 96,422,885

Data as of 6/30/2025

Project Inventory

The Project Inventory provides a comprehensive overview of Tarrant County's SLFRF-funded projects for the Performance Year from July 1, 2023, to June 30, 2024. It serves as a resource for the U.S. Department of the Treasury and the public.

Mitigate COVID-19 in Tarrant County Facilities

Project Identification Number:	F1G1A
Approved Budget:	\$39,298,379
Actual Expenditures:	\$22,829,578
Project Expenditure Category:	1.4
Focus Area:	Prepare for the Future
Goal:	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Capital Project:	Yes
Evidence-based Intervention:	No
Project Description:	The goal of this project is to mitigate the spread of COVID-19 in Tarrant County facilities by renovating existing facilities and reconfiguring workstations and customer service areas to provide a safer environment for its employees and visitors.
KPIs and Use of Evidence:	The project does not require KPIs or evidence.

Improve Air Quality in Tarrant County Facilities

Project Identification Number:	F1G1B
Approved Budget:	\$27,856,456
Actual Expenditures:	\$27,806,088
Project Expenditure Category:	1.4
Focus Area:	Prepare for the Future
Goal:	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Capital Project:	Yes
Evidence-based Intervention:	No
Project Description:	This project will mitigate the spread of COVID-19 within Tarrant County facilities by enhancing air quality through substantial improvements to HVAC units. The initiative involves augmenting the number of HVAC units and upgrading existing units with advanced technology. By strategically increasing the efficiency and capabilities of the HVAC systems, the project aims to create a healthier and safer environment within Tarrant County facilities.
KPIs and Use of Evidence:	The project does not require KPIs or evidence.

Ensure Continuity of Essential Government Services

Project Identification Number:	F1G1C
Approved Budget:	\$1,522,461
Actual Expenditures:	\$1,346,717
Project Expenditure Category:	1.14
Focus Area:	Prepare for the Future
Goal:	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project is designed to ensure the continuous provision of essential government services throughout Tarrant County. The project addresses operational and technological needs across various County departments, including the Medical Examiner's office. The project optimizes operational efficiency and technological infrastructure, specifically supporting the essential functions carried out by vital County departments.

KPIs

Metric Name:	Provide essential government services
Output:	A total of \$1,522,461 was allocated towards technological and operational costs
Outcome:	88% of the expended funds have been utilized for technological and operational expenses

Use of Evidence: The project does not require evidence.

Support Public Safety Needs

Project Identification Number:	F1G2A
Approved Budget:	\$1,549,104
Actual Expenditures:	\$1,547,838
Project Expenditure Category:	3.3
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	Yes
Evidence-based Intervention:	No

Project Description:

The project will bolster Tarrant County's law enforcement capabilities to address the heightened public safety demands brought about by the COVID-19 pandemic. Through targeted marketing and recruitment initiatives, the project seeks to stabilize the number of Tarrant County law enforcement personnel.

KPIs

Metric Name:	Referral and retention for Detention Officers
Output:	0 detention officer candidates referred
Outcome:	0 detention officer candidates recruited and retained (Program ended December 2023)
Use of Evidence:	The project does not require evidence.

Administrative Capacity for Development, Evaluation, Implementation, and Oversight Activities

Project Identification Number:	F1G2B
Approved Budget:	\$1,435,431
Actual Expenditures:	\$1,435,431
Project Expenditure Category:	7.1
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project ensures that Tarrant County has adequate administrative capacity to conduct program development, evaluation, implementation, and oversight activities for the effective and efficient administration of the ARPA SLFRF grant.

KPIs and Use of Evidence:	The project does not require evidence.
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Reduce Judicial Backlogs from COVID-19

Project Identification Number:	F1G2C
Approved Budget:	\$11,942,371
Actual Expenditures:	\$11,942,371
Project Expenditure Category:	3.5
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project responds to court closures during the COVID-19 pandemic. The project funds the creation of additional positions, an update of the case-flow management program, and the implementation of supplementary court activities, including visitation supervision.

KPIs

Metric Name:	Reduce judicial backlog
Output:	15,693 judicial cases pending in court backlog
Outcome:	4.95% reduction in the number of pending cases from May 2024 to May 2025

Use of Evidence: The project does not require evidence.

Technologies (IT) Solutions to Mitigate the Spread of COVID-19

Project Identification Number:	F1G2D
Approved Budget:	\$4,138,958
Actual Expenditures:	\$2,828,650
Project Expenditure Category:	1.4
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	Partial
Evidence-based Intervention:	Yes
Total Amount Allocated to EBI:	\$1,136,864

Project Description:

The project addresses social distancing in work settings and congregate meeting rooms by funding IT enhancements in various facilities as well as applications such as GoToMeeting, which offers a secure virtual meeting platform for both internal and external stakeholders.

KPIs

Metric Name:	IT Capital Solutions
Output:	11 IT Capital Projects funded
Outcome:	7 IT Capital Projects have been completed, 3 are in process, and 1 was cancelled

Use of Evidence:

Moderate Evidence:	The publications cited support the interventions used by Tarrant County to reduce the spread of COVID-19 with IT solutions.
Selected Citations:	<p>He, Wu, Zuopeng Justin Zhang, and Wenzhuo Li. 2021. Information Technology Solutions, Challenges, and Suggestions for Tackling the COVID-19 Pandemic. <i>International Journal of Information Management</i> 57: 102287.</p> <p>Chu, Derek K., Elie A. Akl, Stephanie Duda, Karla Solo, Sally Yaacoub, Holger J.Schünemann, Amena El-Harakeh et al. 2020. Physical Distancing, Face Masks, and Eye Protection to Prevent Person-to-Person Transmission of SARS-CoV-2 and COVID-19: A Systematic Review and Meta-Analysis. <i>The Lancet</i> 395(10242): 1973-1987.</p>

SLFRF Program Evaluation

Project Identification Number:	F1G2E
Approved Budget:	\$117,112
Actual Expenditures:	\$117,112
Project Expenditure Category:	3.4
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project funds Program Evaluation Specialist positions to establish evaluation criteria and guide external and internal project requests to ensure compliance with the U.S. Department of the Treasury reporting requirements.

KPIs

Metric Name:	Program review of SLFRF-related projects and programs
Output:	77 projects are being reviewed for Federal and Local compliance
Outcome:	In process

Use of Evidence: The project does not require evidence.

Ensure Adequate Law Enforcement Staffing

Project Identification Number:	F1G2F
Approved Budget:	\$2,436,960
Actual Expenditures:	\$2,436,960
Project Expenditure Category:	3.1
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

Resources are allocated to address heightened staffing requirements within the Tarrant County Sheriff's Office, specifically in response to increased operational and administrative needs stemming from the COVID-19 pandemic. The project encompasses various essential expenses, such as administrative and human resources staffing, detention officer staffing, patrol deputy staffing, and other operational necessities. By strategically deploying resources in these areas, the project aims to respond to the evolving challenges posed by the pandemic.

KPIs

Metric Name:	Detention Staffing and Human Resources Coordinator capacity needs
Output:	261 Law Enforcement positions available
Outcome:	1,109 (81%) of Law Enforcement positions filled

Use of Evidence: The project does not require evidence.

Alternative Inmate Housing Program

Project Identification Number:	F1G2G
Approved Budget:	\$32,587,206
Actual Expenditures:	\$32,544,071
Project Expenditure Category:	1.11
Focus Area:	Prepare for the Future
Goal:	Position the County's Workforce to Respond to the Effects of COVID-19
Capital Project:	No
Total Amount Allocated to EBI:	\$32,587,206

Project Description:

The backlog of court cases and increased crime rates amid the COVID-19 pandemic significantly strained the operations at the Tarrant County jail. To comply with state ratios, elevate service standards, and effectively meet the community's pressing needs, this project uses SLFRF funds to acquire additional space to house inmates.

KPIs

Metric Name:	Alternative Inmate Housing Program
Output:	Total number of beds available at Tarrant County Jail
Outcome:	On average, 337 inmate beds were filled at the Garza County Jail as of September 2024 (contract end)

Use of Evidence:

Moderate Evidence:	The publication cites support for the interventions used by Tarrant County to reduce the spread of COVID-19.
Selected Citations:	<p>Mei, Xiaohan, Melissa A. Kowalski, Leah Reddy, Ciara McGlynn, Mary K. Stohr, Craig Hemmens, and Jiayu Li. 2024. The Deleterious Health Consequences of COVID in United States Prisons. <i>American Journal of Criminal Justice</i> 49(3): 435-461.</p> <p>Towers, Sherry, Danielle Wallace, Jason Walker, John M. Eason, Jake R. Nelson, and Tony H. Grubestic. 2022. A Study Of SARS-COV-2 Outbreaks in US Federal Prisons: The Linkage Between Staff, Incarcerated Populations, and Community Transmission. <i>BMC Public Health</i> 22(1): 482.</p> <p>Reinhart, Eric, and Daniel L. Chen. 2020. Incarceration and Its Disseminations: COVID-19 Pandemic Lessons from Chicago's Cook County Jail: Study Examines How Arrest and Pre-Trial Detention Practices May Be Contributing to the Spread of COVID-19. <i>Health Affairs</i> 39(8): 1412-1418.</p>

Essential Government Services Programs (Revenue Loss)

Project Identification Number:	F1G3A
Approved Budget:	\$10,000,000
Actual Expenditures:	\$4,014,240
Project Expenditure Category:	6.1
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The U.S. Department of the Treasury's Final Rule allows local governments to use \$10 million of their SLFRF (State and Local Fiscal Recovery Funds) allocation for the provision of government services.

KPIs and Use of Evidence:	The project does not require evidence.
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Technical Assistance to Mitigate the Spread of COVID-19 and Assist the Community

Project Identification Number:	F1G3B
Approved Budget:	\$6,422,122
Actual Expenditures:	\$6,422,122
Project Expenditure Category:	7.1
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project includes technical assistance related to mitigating the spread of COVID-19 in the community and County facilities. Items such as the County's COVID Needs and Resources Assessment included in this project.

KPIs and Use of Evidence:	The project does not require evidence.
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Translation Services for COVID-19

Project Identification Number:	F1G3C
Approved Budget:	\$4,491
Actual Expenditures:	\$4,491
Project Expenditure Category:	1.7
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The translation services project is funded through SLFRF to bridge communication gaps between Tarrant County and its non-English-speaking residents during the COVID-19 pandemic. Deploying translation services enhances the dissemination of vital information, fosters inclusivity, and contributes to the overall well-being of our community.

KPIs

Metric Name:	Funds used for translation services
Output:	\$4,491 is budgeted for the program
Outcome:	\$4,491 was expended on translation services

Use of Evidence: The project does not require evidence.

FRF Workforce Program

Project Identification Number:	F1G3D
Approved Budget:	\$11,820,658
Actual Expenditures:	\$8,140,757
Project Expenditure Category:	3.2
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The Final Rule allows the County to increase the number of budgeted full-time equivalent (FTE) employees to support essential government functions. According to the U.S. Department of the Treasury's calculation, Tarrant County can fund up to 298 FTEs under this program.

KPIs

Metric Name:	Human Resources programs to mediate the effects of COVID-19 on Tarrant County employees
Output:	11,820,658 is budgeted for the program
Outcome:	69% of funds have been expended

Use of Evidence: The project does not require evidence.

Retention Payment Program

Project Identification Number:	F1G3E
Approved Budget:	\$26,707,179
Actual Expenditures:	\$26,707,179
Project Expenditure Category:	3.3
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

Tarrant County encountered challenges in recruiting and retaining employees during the COVID-19 pandemic; each department experienced heightened turnover due to the impact of the COVID-19 pandemic. A comprehensive retention program was implemented, offering retention payments of up to \$4,900 to full-time Tarrant County employees.

KPIs

Metric Name:	HR Programs to Mediate Employee Turnover Due to the Effects of COVID-19 on Tarrant County
Output:	\$26,707,179 is budgeted for the Retention Payment Program
Outcome:	\$26,707,179 was distributed to qualifying Tarrant County employees

Use of Evidence: The project does not require evidence.

COVID-19 Administrative Program

Project Identification Number:	F1G3F
Approved Budget:	\$5,932
Actual Expenditures:	\$5,932
Project Expenditure Category:	7.1
Focus Area:	Prepare for the Future
Goal:	Ensure Equitable Access to Essential Government Services
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

Administrative expenses to support SLFRF program operations.

KPIs

Metric Name:	Human Resources Programs to Mitigate the Administrative Expenses Incurred Due to the Effects of COVID-19 on Tarrant County Employees
Output:	\$5,932 is budgeted for the program
Outcome:	100% of funds have been expended

Use of Evidence:

The project does not require evidence.

Technical Support Related to Public Health

Project Identification Number:	F2G1A
Approved Budget:	\$487,412
Actual Expenditures:	\$487,412
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project includes technical support to assess the Tarrant County Public Health Department. SLFRF dollars were utilized to conduct a comprehensive evaluation and formulate an improvement plan to streamline the County's public health infrastructure and ensure maximum efficiency and effectiveness.

KPIs

Metric Name:	Consultation to Assess Informatics and Data Systems
Output:	0 hours of technical support provided to TCPH per month
Outcome:	100% cumulative completion for both authorized studies

Use of Evidence: The project does not require evidence.

Mitigate COVID-19 in Tarrant County Community

Project Identification Number:	F2G1B
Approved Budget:	\$917,167
Actual Expenditures:	\$917,167
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

Funding is allocated for various public health initiatives aimed at combating COVID-19 in Tarrant County. The project funds epidemiological research to track the spread of the virus, marketing efforts aimed at recruiting qualified public health staff, and the ongoing staffing and maintenance needs of Tarrant County Public Health facilities.

KPIs

Metric Name:	Additional Public Health Capacity
Output:	101 vacant positions in the Public Health Department needing to be filled
Outcome:	73% of Public Health Department vacancies have been filled

Use of Evidence: The project does not require evidence.

Public Health Facilities Improvement

Project Identification Number:	F2G1C
Approved Budget:	\$18,108,151
Actual Expenditures:	\$18,108,151
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	Yes
Evidence-based Intervention:	No

Project Description:

The project provides additional space for the Public Health Department to optimize the delivery of critical public health services and ensure that health department staff remain easily accessible to the public. This expansion reinforces the County's commitment to safely and effectively addressing public health needs during and beyond the COVID-19 pandemic.

KPIs and Use of Evidence The project does not require evidence.

Public Health Informatics System

Project Identification Number:	F2G1D
Approved Budget:	\$558,631
Actual Expenditures:	\$558,631
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Create a World-Class Public Health Department
Capital Project:	Yes
Evidence-based Intervention:	No

Project Description:

The project uses SLFRF to improve Tarrant County's Public Health Informatics Systems by providing increased access to existing data and the ability to integrate with various local, state, and federal systems.

KPIs

Metric Name:	Public Health Informatic Systems Improvements
Output:	\$558,631 budgeted for Public Health Informatics Improvement
Outcome:	\$558,631 expended on Public Health Informatics system improvements

Use of Evidence: The project does not require evidence.

Tarrant County Emergency Services District No. 1 Program

Project Identification Number:	F2G2A
Approved Budget:	\$15,000,000
Actual Expenditures:	\$8,912,939
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Care in the Unincorporated Area
Capital Project:	Yes
Evidence-based Intervention:	No

Project Description:

The Tarrant County Emergency Services District No. 1 (ESD) was awarded SLFRF to support the continuous provision of fire, first responder, and ambulance services in the County's unincorporated areas. Funds will replace aging ambulance vehicles and upgrade personal protective equipment to ensure the safety and well-being of residents residing in unincorporated areas of Tarrant County.

KPIs

Metric Name:	Emergency Service District Response in Unincorporated Areas
Output:	19 ambulances needed replacement
Outcome:	11 ambulances purchased and deployed for service

Use of Evidence: The project does not require evidence.

Emergency Radio Networks for First Responders

Project Identification Number:	F2G2B
Approved Budget:	\$2,645,608
Actual Expenditures:	\$1,145,908
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Care in the Unincorporated Area
Capital Project:	Yes
Evidence-based Intervention:	No

Project Description:

The project partially funds an enhanced radio network for first responders in Tarrant County. First responders have been at the forefront of the pandemic response, and programs under this project ensure that emergency communications networks have the necessary resources to deliver effective, efficient, and equitable emergency response services. The capital expenditures include equipment for an emergency operations center and emergency response equipment.

KPIs

Metric Name:	Emergency Response in Unincorporated Areas
Output:	Total number of emergency service calls taken by Tarrant County Emergency Services District No.1 - in process, no data
Outcome:	Percent decrease in response wait time – in process, no data

Use of Evidence: The project does not require evidence.

Enhanced Cancer Screening & Early Detection

Project Identification Number:	F2G3A
Approved Budget:	\$9,000,000
Actual Expenditures:	\$9,000,000
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Address Disparities in Public Health Outcomes
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$9,000,000

Project Description:

The Moncrief Cancer Institute (MCI) at the University of Texas Southwestern Medical Center offers cancer screening, patient care, and outreach to individuals who have postponed or delayed cancer screenings due to COVID-19. MCI aims to engage 100,000 patients (with a focus on underserved communities) for cancer screenings and diagnostic services. This initiative, funded by SLFRF, emphasizes comprehensive screenings for breast, cervical, colorectal, lung, and prostate cancer.

KPIs

Metric Name:	Cancer screenings and other diagnostic tests
Output:	3,675 of cancer screening services provided
Outcome:	During the grant period, the MCI Mobile Unit and the institute identified 302 positive screenings from the contacts made

Use of Evidence:

Strong Evidence:	MCI provides patient-oriented outcome evidence that supports quasi-experimental causal assumptions regarding cancer screening and targeted outreach.
Selected Citations:	Zhang, Xiaochen, Mohamed I. Elsaid, Cecilia DeGraffinreid, Victoria L. Champion, Electra D. Paskett, Guy Brock, Chasity Washington, Amy K. Ferketich, Heather Hampel, and Heather Aker. 2023. Impact of the COVID-19 Pandemic on Cancer Screening Delays. <i>Journal of Clinical Oncology</i> 41(17): 3194-3202.

Reduce Public Health Disparities in Disproportionately Impacted Communities

Project Identification Number:	F2G3B
Approved Budget:	\$4,413,773
Actual Expenditures:	\$4,295,136
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Address Disparities in Public Health Outcomes
Capital Project:	No
Evidence-based Intervention:	Yes
Total Amount Allocated to EBI:	\$4,104,781

Project Description:

Five social service organizations in Tarrant County were awarded SLFRF funding through a community call for proposals. The funding supports improvements to public health and wellness programs. The project aims to expand community programs to ensure universal levels of service and access to essential healthcare treatments. This includes providing crisis assistance for individuals affected by cancer, HIV/AIDS insurance assistance, prenatal, perinatal, and postpartum community doula support, and preventative cardiovascular screenings. Funded subrecipients include AIDS Outreach Center, Black Heart Association, Cancer Care Services, H.E.L.P. Center, and United Way of Tarrant County.

KPIs

Metric Name:	Improve Public Health and Wellness
Output:	468 persons provided services to lessen poor health outcomes and ensure universal access to essential healthcare treatment
Outcome:	234 program participants were connected to services, including hospitals and medical providers, ensuring they receive necessary program supports

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
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Selected Citations.	<p>Bey, Astair, Aimee Brill, Chanel Porchia-Albert, Melissa Gradilla, and Nan Strauss. 2019. Advancing Birth Justice: Community-based Doula Models as a Standard of Care for Ending Racial Disparities. Every Mother Counts: New York, NY, USA.</p> <p>Buzaglo, Joanne S., Alexandra K. Zaleta, Shauna McManus, Mitch Golant, and Melissa F. Miller. 2020. Cancer Support Source®: Validation of A Revised Multi-Dimensional Distress Screening Program for Cancer Patients and Survivors. Supportive Care in Cancer 28(1): 55-64.</p> <p>Gonzales, Gilbert, Carrie Henning-Smith, and Jesse M. Ehrenfeld. 2021. Changes in Health Insurance Coverage, Access to Care, and Health Services Utilization by Sexual Minority Status in The United States, 2013-2018. Health Services Research 56(2): 235-246.</p> <p>Henderson, Emmett R., Sabina A. Haberlen, Robert WS Coulter, Andrea M. Weinstein, Steven Meanley, Mark Brennan-Ing, Matthew J. Mimiaga et al. 2023. The Role of Social Support on Cognitive Function Among Midlife and Older Adult MSM. AIDS 37(5): 803-811.</p>
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Create and Operate a Mental Health Jail Diversion Center

Project Identification Number:	F2G4A
Approved Budget:	\$26,815,894
Actual Expenditures:	\$26,607,789
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$17,037,495

Project Description:

Through collaborative strategic partnerships with MHMR, local law enforcement, and healthcare service providers, this project created and provides continuous operation of the MHMR Mental Health Jail Diversion Center (MHJDC). The MHJDC diverts individuals with mental health issues who have committed minor, non-violent offenses from the Tarrant County Jail directly into treatment that includes stability-promoting services.

KPIs

Metric Name:	Create and Operate a Mental Health Jail Diversion Center
Output:	773 patients were diverted to the Mental Health Jail Diversion Center rather than being housed at the Tarrant County Jail
Outcome:	3,084 referrals for wrap-around services were provided to patients diverted to the Mental Health Jail Diversion Center to ensure continuous follow-up care

Use of Evidence:

Strong Evidence:	MHMR provides patient-oriented outcome evidence that supports quasi-experimental causal assumptions regarding the operation of the Mental Health Jail Diversion Center and services for individuals with mental health issues who have engaged in low-level misdemeanor offenses.
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Selected Citations:	Lovins, Brian. 2020. The Judge Ed Emmett Mental Health Jail Diversion Center Final Report. Justice System Partners. South Easton, MA.
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Mehari, Krista R., Savannah Morgan, Laura Taylor Stevens, Jasmine N. Coleman, Kaitlyn Schuler, Curtis Graves, Dakota RB Lindsey, and Phillip N. Smith. 2024. Mixed Methods Evaluation of a Jail Diversion Program: Impact on Arrests and Functioning. *Journal of Community Psychology* 52(4): 551-573.

Shadravan, Sonya, Dustin Stephens, Oona Appel, and Kristen Ochoa. 2020. Cross-Sectional Study of Homeless High Service Utilizers in Los Angeles County Jails: Race, Marginalization and Opportunities for Diversion. *Ethnicity and Disease* 30(3): 501.

Increase Access to Mental Health Needs in the Judicial System

Project Identification Number:	F2G4B
Approved Budget:	\$3,400,000
Actual Expenditures:	\$2,868,295
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$3,400,000

Project Description:

The Assisted Outpatient Treatment (AOT) program is funded by SLFRF to provide behavioral health treatment for Tarrant County residents in the criminal justice system. Patients with acute behavioral concerns are referred to a court with criminal jurisdiction. The goal is for patients to remain engaged with Assertive Community Treatment (ACT) for three months and core Illness Management and Recovery (IMR) services for an additional nine months.

KPIs

Metric Name:	Increase Access to Mental Health Needs in the Judicial System
Output:	102 court-mandated intensive service patients with acute behavioral concerns screened, assisted, and situated with an MHMR AOT plan of care
Outcome:	100% of court-mandated intensive service patients remained in MHMR Illness Management and Recovery 90 days after Assertive Community Treatment

Use of Evidence:

Strong Evidence:	MHMR provides patient-oriented outcome evidence that supports quasi-experimental causal assumptions regarding AOT Implementation.
Selected Citations:	<p>Gearing, Robin E., Micki Washburn, Jamison V. Kovach, Lindamarie Olson, Kana Lastovica, Danny Clark, Andrew Robinson et al. 2024. Evolution of the Assisted Outpatient Treatment (AOT) Program Through the Application of a Social Work Lens. <i>Research on Social Work Practice</i> 34(3): 256-264.</p> <p>Perna, Linda; Jenny Lewis; Zeba Salim.2021. Assisted Outpatient Treatment Program Evaluation Report: September 30, 2016, to September 29, 2020. My Health My Resources of Tarrant County.</p> <p>Yanos, Philip T., Lauren K. O'Connor, Joseph S. DeLuca, Samantha Fregenti, and Priya M. Reji. 2020. Assisted Outpatient Treatment Orders and The Therapeutic Relationship in Assertive Community Treatment: A Mixed-Methods Study. <i>Psychosis</i> 12(1): 23-33.</p>

Mental Health Programs

Project Identification Number:	F2G4C
Approved Budget:	\$13,552,958
Actual Expenditures:	\$13,552,958
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$13,552,958

Project Description:

The project is funded to support high-risk families with children in need of social, emotional, and behavioral healthcare. Funded subrecipients include ACH Child and Family Services (capital project)* and My Health My Resources (MHMR) of Tarrant County for the Help Me Thrive System of Care. ACH Child and Family Services will secure 16 new secured assessment beds to serve adolescents with high-level behavioral health needs. ACH Child and Family Services will also construct cottages for the MHMR Care House program.

The MHMR Help Me Thrive program will support the mental health assessment needs of youth and their families. The program is implemented by trained mental health professionals responsible for identifying service gaps and making wrap-around service referrals. MHMR will also use SLFRF dollars to train providers and offer health services in schools, WoW Talk events, and parent cafes.

KPIs

Metric Name:	Mental Health Programs
Output:	2,143 youths were provided integrated mental health support and training by MHMR Help Me Thrive navigators
Outcome:	2,430 health needs were identified, and 3,318 wrap-around referrals were made to ensure the youth served maintain a continuous connection to social, emotional, and behavioral healthcare

Use of Evidence:

Strong Evidence:	MHMR provides patient-oriented outcome evidence that supports quasi-experimental causal assumptions regarding the implementation of Help Me Thrive, a piloted extension of the Help Me Grow model.
Selected Citations:	<p>Miller, Melissa, Melissa Passarelli, Sarah Zucker, Wendy Ake, Kimberly Martini-Carvell, and Paul Dworkin. 2023. Help Me Grow: A Model of Targeted Universalism to Advance Equity and Promote the Well-Being of All Children. <i>Social Innovations Journal</i>.</p> <p>Yepez, Catherine E., Ann M. Isbell, Christopher E. Anderson, and Shannon E. Whaley. 2024. Factors Associated with Caregiver Reporting of Developmental Concerns Among Children in Low-Income Communities. <i>Infants and Young Children</i> 37(2):</p>

*The ACH Child & Family Services: The capital project does not require evidence.

Mental Health Programs

Project Identification Number:	F2G4D
Approved Budget:	\$920,904
Actual Expenditures:	\$920,904
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Improve Access to Quality Behavioral Healthcare
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$920,904

Project Description:

Through a community call for proposals, Alliance Child and Family Solutions, dba Empathy HQ, Communities in Schools of Greater Tarrant County, and Lena Pope Home were awarded SLFRF funds to mitigate the increased rates of mental illness, barriers to accessing treatment, and the negative economic impacts from untreated mental illnesses among Tarrant County school-aged youth. The outpatient services provided include evidence-based after-school behavioral health care, in-school mental health counseling, and outpatient substance abuse treatment. By increasing the availability of services, the programming aims to improve mental and/or behavioral functioning among youth while building socio-behavioral knowledge to serve these youth and their families/caretakers.

KPIs

Metric Name:	Mental Health Programs
Output:	273 school-aged youth participated in outpatient behavioral/ mental health care treatment
Outcome:	169 school-aged youth illustrated an improvement in mental and/or behavioral health upon completion of outpatient treatment

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	<p>D'Amico, Elizabeth J., Jeremy NV Miles, Stefanie A. Stern, and Lisa S. Meredith. 2008. Brief Motivational Interviewing for Teens at Risk of Substance Use Consequences: A Randomized Pilot Study in a Primary Care Clinic. <i>Journal of Substance Abuse Treatment</i>.</p> <p>Foa, Edna B., Anu Asnaani, Yinyin Zang, Sandra Capaldi, and Rebecca Yeh. 2018. Psychometrics of the Child PTSD Symptom Scale For DSM-5 For Trauma-Exposed Children and Adolescents. <i>Journal of Clinical Child & Adolescent Psychology</i> 47(1): 38-46.</p> <p>Purvis, Karyn B., David R. Cross, Donald F. Dansereau, and Sheri R. Parris. 2013. Trust-based Relational Intervention (TBRI): A Systemic Approach to Complex Developmental Trauma. <i>Child & Youth Services</i> 34(4): 360-386.</p>

COVID-19 Testing

Project Identification Number:	F2G5A
Approved Budget:	\$3,538,142
Actual Expenditures:	\$3,538,142
Project Expenditure Category:	1.12
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$3,538,142

Project Description:

The project includes expenses for enhanced COVID-19 testing capacity throughout the County.

KPIs

Metric Name:	COVID-19 Testing
Output:	Number COVID-19 tests available to all Tarrant County residents
Outcome:	0 tests were performed during the reporting period; 142,961 tests were performed

Use of Evidence:

Moderate Evidence:	Tarrant County interventions follow national models cited in academic journals.
Selected Citations:	<p>Pitzer, Virginia E., Melanie Chitwood, Joshua Havumaki, Nicolas A. Menzies, Stephanie Perniciaro, Joshua L. Warren, Daniel M. Weinberger, and Ted Cohen. 2021. The Impact of Changes in Diagnostic Testing Practices on Estimates of COVID-19 Transmission in the United States. <i>American Journal of Epidemiology</i> 190(9): 1908-1917.</p> <p>Schultes, Olivia, Victoria Clarke, A. David Paltiel, Matthew Cartter, Lynn Sosa, and Forrest W. Crawford. 2021. COVID-19 Testing and Case Rates and Social Contact Among Residential College Students in Connecticut During the 2020-2021 Academic Year. <i>Journal of the American Medical Association</i> 4(12): e2140602-e2140602.</p>

COVID-19 Vaccines

Project Identification Number:	F2G5B
Approved Budget:	\$3,170
Actual Expenditures:	\$3,170
Project Expenditure Category:	1.1
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention (EBI):	No

Project Description:

This project was implemented to increase COVID-19 vaccination rates in Tarrant County by increasing transportation options to vaccination sites for residents. Through a partnership with Trinity Metro and the City of Arlington, SLFRF was used to offer free rideshare services to vaccination sites.

KPIs

Metric Name:	Provide COVID-19 Vaccines
Output:	Total number of COVID-19 vaccines available to residents in Tarrant County
Outcome:	Total number of COVID-19 vaccines administered to residents in Tarrant County

Use of Evidence: The project does not require evidence.

Personal Protective Equipment

Project Identification Number:	F2G5C
Approved Budget:	\$69,744
Actual Expenditures:	\$69,744
Project Expenditure Category:	1.5
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project provided funds to purchase Personal Protective Equipment (PPE) and other cleaning items for all County departments to mitigate potential exposure and transmission of COVID-19 among staff and the public.

KPIs

Metric Name:	PPE for County Departments
Output:	108,544 PPE units purchased between 7/1/22 and 6/30/23
Outcome:	106,371 PPE units were disbursed to Tarrant County departments

Use of Evidence: The project does not require evidence.

Mitigate COVID-19 in Congregate Setting

Project Identification Number:	F2G5D
Approved Budget:	\$652,420
Actual Expenditures:	\$636,753
Project Expenditure Category:	1.4
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$652,420

Project Description:

This project was put in place to mitigate the spread of COVID-19 in the County jail by implementing various measures, including extra building engineers to facilitate social distancing, and purchasing disposable products for the jail. The project also includes support of home confinement options to reduce jail overcrowding and enhance inmate safety.

KPIs

Metric Name:	Provide a Safe Environment for Individuals in the Tarrant County Jail
Output:	\$652,420 allotted to assist in mitigating the spread of COVID-19 in the Tarrant County Jail
Outcome:	\$636,753 expended to mitigate COVID-19 in the Tarrant County Jail

Use of Evidence:

Moderate Evidence:	Funded program is using similar protocols from a recognized model from a clinical journal.
Selected Citations:	<p>Wurcel, Alysse G., Emily Dauria, Nicholas Zaller, Ank Nijhawan, Curt Beckwith, Kathryn Nowotny, and Lauren Brinkley-Rubinstein. 2020. Spotlight on Jails: COVID-19 Mitigation Policies Needed Now. <i>Clinical Infectious Diseases</i> 71(15): 891-892.</p> <p>Natoli, Lauren Jeanne, Kathy Linh Vu, Adam Carl Sukhija-Cohen, Whitney Engeran-Cordova, Gabriel Maldonado, Scott Galvin, William Arroyo, and Cynthia Davis. 2021. Incarceration and COVID-19: Recommendations to curb COVID-19 Disease Transmission in Prison Facilities and Surrounding Communities. <i>International Journal of Environmental Research and Public Health</i> 18(18): 9790.</p>

Public Health COVID-19 Staffing

Project Identification Number:	F2G5E
Approved Budget:	\$77,145
Actual Expenditures:	\$77,145
Project Expenditure Category:	3.1
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The program includes costs related to the increased staffing needs at Tarrant County Public Health and the Medical Examiner's Office during the COVID-19 pandemic.

KPIs

Metric Name:	Public Health Staffing Support
Output:	80 Public Health and Medical Examiner staff needed
Outcome:	91 employees were hired between 7/1/23 and 6/30/23

Use of Evidence: The project does not require evidence.

Keep the Work Force Safe

Project Identification Number:	F2G5F
Approved Budget:	\$755,494
Actual Expenditures:	\$755,494
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

Due to the spread of COVID-19, and to meet CDC and OSHA guidelines, many Tarrant County employees have taken pandemic leave for cases of COVID-19 for themselves or a dependent. Costs of COVID-19 quarantines for employees are included in this project.

KPIs

Metric Name:	Pandemic and quarantine leave
Output:	1,339 employees used COVID-19 quarantine or pandemic leave
Outcome:	73,080 hours of pandemic or quarantine leave were utilized by County employees

Use of Evidence: The project does not require evidence.

Provide a Safe Environment

Project Identification Number:	F2G5G
Approved Budget:	\$144,046
Actual Expenditures:	\$144,046
Project Expenditure Category:	1.14
Focus Area:	Improve Public Health & Wellness
Goal:	Mitigate COVID-19 in Tarrant County
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The project funds enhanced cleaning and mitigation efforts in County facilities, particularly in common areas, election facilities, and high-contact spaces throughout the County.

KPIs

Metric Name:	Department Resources to Provide a Safe Environment and Mitigate COVID-19
Output:	\$144,046 allocated to assist Tarrant County departments in mitigating COVID-19
Outcome:	\$144,046 expended to assist in mitigating the spread of COVID-19 in Tarrant County departments

Use of Evidence: The project does not require evidence.

Direct Grant Program for Businesses

Project Identification Number:	F3G1A / B
Approved Budget:	\$18,073,500
Actual Expenditures:	\$18,073,500
Project Expenditure Category:	2.36
Focus Area:	Revitalize the Economy
Goal:	Support Disproportionately Impacted Businesses
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

Grant funds were awarded to eligible businesses impacted by the COVID-19 pandemic. Eligible businesses could receive up to \$27,500 in funding (a \$2,500 base grant with an additional \$1,000 per employee). The grant provided financial assistance to eligible small businesses whose workforces had been adversely affected by the pandemic and aided in workforce recovery, retention, recruitment, and development.

KPIs

Metric Name:	Impacted small business assistance
Output:	2,902 small businesses received grant assistance
Outcome:	61% (1,782) of women, minority, and veteran-owned small businesses were classified as eligible to receive grant assistance

Use of Evidence: The project does not require evidence.

Strengthen Tarrant County Businesses

Project Identification Number:	F3G2A
Approved Budget:	\$914,414
Actual Expenditures:	\$914,414
Project Expenditure Category:	2.30
Focus Area:	Revitalize the Economy
Goal:	Strengthen Tarrant County Businesses
Capital Project:	No
Evidence-based Intervention:	Yes
Total Amount Allocated to EBI:	\$914,414

Project Description:

The United Way of Tarrant County's (UWTC) BRAVE/R program aims to strengthen small businesses within the County that were disproportionately impacted by the COVID-19 pandemic. This joint initiative combines extensive community engagement, coaching, and mentoring to assist 76104 businesses in achieving their minority business certification, permits, and other federal and state designations.

KPIs

Metric Name:	Strengthen Tarrant County Businesses
Output:	8 businesses are actively participating in BRAVE/R Together Business in 76104 coaching and mentoring activities
Outcome:	50% of the businesses completed the BRAVE/R Together Business in 76104 program and 83% of those surveyed report having maintained and grown their business

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	<p>Burnell, Devin, Regan Stevenson, and Greg Fisher. 2023. Early-stage Business Model Experimentation and Pivoting. <i>Journal of Business Venturing</i> 38(4): 106314.</p> <p>Dencker, John C., Sophie Bacq, Marc Gruber, and Melvin Haas. 2021. Reconceptualizing Necessity Entrepreneurship: A Contextualized Framework of Entrepreneurial Processes under the Condition of Basic Needs. <i>Academy of Management Review</i> 46(1): 60-79.</p>

Expand Access to High-Quality Early Learning for All Families

Project Identification Number:	F3G3A
Approved Budget:	\$33,505,418
Actual Expenditures:	\$16,205,472
Project Expenditure Category:	2.11
Focus Area:	Revitalize the Economy
Goal:	High-Quality Dependent Care
Capital Project:	Partial
Evidence-based Intervention:	No
Total Amount Allocated to EBI:	\$0

Project Description:

The project supports the increased availability of high-quality childcare services in Tarrant County. As a primary project partner, Child Care Associates aims to achieve this goal through a three-pronged approach: strengthening existing childcare businesses by providing free local business coaching and sustainability tools; implementing the Prime Early Learning Pilot program, improving the quality and stability of childcare programs for low-income children; and project management support related to construction of four new childcare facilities in target areas. Additional partners in this program include the City of Arlington, City of Fort Worth, and Tarrant County College District.

KPIs

Metric Name:	Expand Access to High-Quality Early Learning for All Families
Output:	19 PRIME Early Learning Pilot providers enrolled in business coaching
Outcome:	19 PRIME Early Learning Pilot providers are meeting sustainability and improvement quality goals

Use of Evidence:

Child Care Associates will conduct a program evaluation that encompasses the work of all project partners.

Expand Family and Individual Support Programs

Project Identification Number:	F3G3B
Approved Budget:	\$1,360,230
Actual Expenditures:	\$1,360,230
Project Expenditure Category:	1.14
Focus Area:	Revitalize the Economy
Goal:	High Quality Dependent Care
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,360,230

Project Description:

My Health My Resources (MHMR) of Tarrant County's Individual & Family Support Program (IFSP) uses SLFRF grant funds to offer direct financial assistance to people with intellectual and developmental disabilities, their families, and their caretakers experiencing an emergency need.

KPIs

Metric Name:	Provide Emergency Needs to Those Living with Disabilities and the Families that Care for Them
Output:	233 participants were provided direct financial assistance for emergency needs
Outcome:	70%(219) of those provided direct financial assistance for emergency needs stated having improved household stability

Use of Evidence:

Strong Evidence:	MHMR provides patient-oriented outcome evidence that supports quasi-experimental causal assumptions regarding person-centered planning for people with disabilities.
Selected Citations:	Fleming, Pádraic, Sinead McGilloway, Marian Hernon, Mairead Furlong, Siobhain O'Doherty, Fiona Keogh, and Tim Stainton. 2019 Individualized Funding Interventions to Improve Health and Social Care Outcomes for People with a Disability: A Mixed-Methods Systematic Review. Campbell Systematic Reviews 15(1-2).

Expand Job Training Opportunities

Project Identification Number:	F3G4A
Approved Budget:	\$1,551,652
Actual Expenditures:	\$1,551,562
Project Expenditure Category:	2.10
Focus Area:	Revitalize the Economy
Goal:	Expand Job Training & Workforce Development Opportunities
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$951,652

Project Description:

The project is designed to improve job training opportunities through collaborations with Workforce Solutions of Tarrant County and HOPE Farm, Inc. Workforce Solutions of Tarrant County provides adult education and literacy (AEL) as well as training services for adults, including English as a Second Language, Adult Basic Education, High School Equivalency, Internationally Trained Professionals and Workplace Literacy. With the help of SLFRF, HOPE Farm, Inc*. will construct the Slone Vocational Center, which will serve as a dedicated space for specialized industry training.

KPIs

Metric Name:	Education and Literacy Training for Tarrant County Workforce Development Participants
Output:	247 participants enrolled in and completed Adult Education and Literacy training
Outcome:	16% of Adult Education and Literacy participants illustrated an educational functioning gain after 40 hours of High School Equivalency level training 11% of Adult Education and Literacy participants illustrated an educational functioning gain after 40 hours of English as a Second Language level training

Use of Evidence:

Moderate Evidence:	Funded subrecipient uses peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
Selected Citations:	Cielinski, Anna. 2014. Using Measurable Skill Gains to Best Serve Low-Income, Lower-Skilled Individuals. Center for Law and Social Policy, Inc.

*The HOPE Farm, Inc. project does not require evidence.

Increase Post-Secondary Completion Programs

Project Identification Number:	F3G4B
Approved Budget:	\$1,155,525
Actual Expenditures:	\$1,155,525
Project Expenditure Category:	2.25
Focus Area:	Revitalize the Economy
Goal:	Expand Job Training & Workforce Development Opportunities
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,155,525

Project Description:

The goal of this project to spur economic recovery from the pandemic through the investment in post-secondary programs. Partnerships under this project include Tarrant County College Foundation (TCCF) and Texas Tech Health Science Center (TTHSC) in Mansfield School of Nursing. The TCCF initiative addresses first-time college students' academic and socioemotional needs while supporting their academic progress. The TTHSC School of Nursing program is designed to prepare nursing students for future careers in healthcare occupations and, upon graduation, contribute to the Tarrant County pool of qualified nurses.

KPIs

Metric Name:	Increase Participation and Access to Post-Secondary Completion Programs
Output:	2,139 students participated in secondary education and enrichment and persistence programming
Outcome:	With a retention rate of 69% in Persistence Coaching, 128 students earned an Associate's degree, and 14 received an academic certification

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	Price, Derek V., Jessa L. Valentine, and Alexander Leader.2021. Success Coaching Impact on Retention for Community College Students. Strategic Enrollment Management Quarterly 9(3): 3-10. Beck, Angela J., Joanne Spetz, Patricia Pittman, Bianca K. Frogner, Erin P. Fraher, Jean Moore, David Armstrong, and Peter I. Buerhaus.2021. Investing in a 21st Century Health Workforce: A Call for Accountability. Health Affairs Forefront.

Create Workforce Development Opportunities

Project Identification Number:	F3G4C
Approved Budget:	\$2,872,105
Actual Expenditures:	\$2,872,105
Project Expenditure Category:	2.10
Focus Area:	Revitalize the Economy
Goal:	Expand Job Training & Workforce Development Opportunities
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,872,105

Project Description:

The project provides funding for job training and workforce development programs to help adult learners improve their technical, professional, and interpersonal skills for the workplace. The organizations involved in this project are Camp Fire First Texas, Taste Project, and Presbyterian Night Shelter. Camp Fire First Texas runs an Early Education Apprenticeship Program that prepares early childhood educators for quality teaching and a career pathway. The Taste Project offers a culinary arts apprenticeship program that provides on-the-job training and preparation for the American Culinary Federation certification to low-income Tarrant County residents. Presbyterian Night Shelter's Upspire program helps homeless individuals obtain and maintain viable employment. A portion of project funds are being used to renovate a warehouse to expand Presbyterian Night Shelter's program capacity.

KPIs

Metric Name:	Create Workforce Development Opportunities
Output:	145 adult learners were enrolled and participated in sector-specific job training and workforce development to upskill them for long-term success
Outcome:	58 adult learners completed the job training and workforce development programs

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	<p>Camp Fire School Readiness & Early Education Apprenticeship Program, Evaluation Report (2020-2021). Camp Fire First Texas.</p> <p>Johnston, Nicholas Edward, and Kelly Virginia Phelan. 2016. Assessing Objective and Subjective Factors of Culinary Career Success: Exploring the Influence of Industry Certifications. <i>Journal of Culinary Science & Technology</i> 14(1): 36-58.</p> <p>Marshall, Carrie Anne, Leonie Boland et al. 2022. Effectiveness of Employment-Based Interventions for Persons Experiencing Homelessness: A Systematic Review. <i>Health & Social Care in the Community</i>. 30(6), 2142 -2169.</p>

Support Accelerator & Incubator Programs

Project Identification Number:	F3G5A
Approved Budget:	\$2,400,000
Actual Expenditures:	\$2,375,000
Project Expenditure Category:	2.32
Focus Area:	Revitalize the Economy
Goal:	Facilitate Economic Recovery Through Innovation
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,400,000

Project Description:

The University of North Texas Health Science Center (UNTHSC), with its partner Techstars, is using SLFRF funds to provide a 13-week business accelerator program for companies that have a focus on physical health, health sciences, rehabilitation, physical therapy, osteopathic care, and musculoskeletal conditions, mobility, performance, sports, exercise, medicine, software, hardware, digital health, wearables, and innovations in human movement. The technologies and treatments are developed and are designed to address the post-pandemic physical therapy needs of communities that were disproportionately affected.

KPIs

Metric Name:	Accelerator Business Development Support
Output:	10 businesses completed the UNTHSC/ Techstars Accelerator program
Outcome:	5 UNTHSC/ Techstars accelerator cohort small businesses secured strategic partnerships, providing possible opportunities for growth and expansion in Tarrant County

Use of Evidence:

Moderate Evidence:	Funded subrecipient uses peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
Selected Citations:	Woolley, Jennifer L., and Nydia MacGregor. 2022. The Influence of Incubator and Accelerator Participation on Nanotechnology Venture Success. <i>Entrepreneurship Theory and Practice</i> 46(6): 1717-1755.

Support Innovative Business Support Programs

Project Identification Number:	F3G5B
Approved Budget:	\$1,109,202
Actual Expenditures:	\$1,109,202
Project Expenditure Category:	2.32
Focus Area:	Revitalize the Economy
Goal:	Facilitate Economic Recovery Through Innovation
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,109,202

Project Description:

The Next SBIR Phase 0 Program at the University of North Texas Health Science Center (UNTHSC) assists with the preparation and submission of proposals for federal Small Business Innovation Research (SBIR) funding for businesses focused on developing new technologies. Selected small businesses are provided mentoring, market research information, technology assessments, and grant writing assistance to help them succeed in the SBIR application process.

KPIs

Metric Name:	Small Business Innovation Development Support
Output:	27 Tarrant County small businesses were admitted to the SBIR Phase 0 cohort training program
Outcome:	Of the 27 businesses participating in the SBIR Phase 0 program, 23 SBIR Phase 0 applications were submitted

Use of Evidence:

Moderate Evidence:	Funded subrecipient uses peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
Selected Citations:	Woolley, Jennifer L., and Nydia MacGregor. 2022. The Influence of Incubator and Accelerator Participation on Nanotechnology Venture Success. <i>Entrepreneurship Theory and Practice</i> 46(6): 1717-1755.

Provide Support for the Aging Population

Project Identification Number:	F4G1A
Approved Budget:	\$1,561,056
Actual Expenditures:	\$1,561,056
Project Expenditure Category:	2.34
Focus Area:	Strengthen the Community
Goal:	Provide Support for the Aging Population
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$864,999

Project Description:

Tarrant County provided SLFRF to support the County's aging population through Helping Restore Ability's client growth and agency training activities. These activities aim to recruit and train caregivers and clients so they may better support their clients and loved ones. SLFRF funds were also utilized to assist Catholic Charities* in procuring 14 vehicles to better serve the transportation needs of the County's aging population.

KPIs

Metric Name:	Support the Aging Population
Output:	89 caregivers and clients participated in the Agency Program Client Growth activity 414 clients were assisted to increase the Consumer-Directed Services Program Growth activity
Outcome:	Of the total caregiver and clients who were assisted to increase the Agency Program Growth activity, there were 18 new agency clients and 1 recovered agency client 60 elderly (age 65 and older) clients of the total 414 clients were assisted increasing the Consumer-Directed Services Program Growth activity by 1%

Use of Evidence:

Moderate Evidence:	Funded subrecipient uses peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
Selected Citations:	Feinberg, Lynn Friss, Kari Wolkwitz, and Cara Goldstein. 2006. Ahead of the Curve: Emerging Trends and Practices in Family Caregiver Support. Washington, DC: AARP Public Policy Institute.

*The Catholic Charities project does not require evidence.

Provide Support for the Aging Population

Project Identification Number:	F4G1B
Approved Budget:	\$1,938,584
Actual Expenditures:	\$1,938,584
Project Expenditure Category:	2.34
Focus Area:	Strengthen the Community
Goal:	Provide Support for the Aging Population
Capital Project:	No
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,938,584

Project Description:

Five proposals were awarded funding for this project through a community call for proposals. The project funds program expansions for bilingual dementia education, homebound library services, reduction of social isolation, community-building programs, healthy aging, and community re-engagement. The funded subrecipients are Guardianship Services, Inc., James L. West Center for Dementia Care, Sixty and Better, United Way of Tarrant County- Reduce Social Isolation, and City of Arlington.

KPIs

Metric Name:	Support the Aging Population
Output:	1,653 aged adults and their caregivers were recruited and registered in programs and services to mitigate social isolation
Outcome:	415 aged adults and their caregivers who demonstrate improved physical and psychological well-being

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	<p>Neary, Susan R., and Diane Feeney Mahoney. 2005. Dementia Caregiving: The Experiences of Hispanic/Latino Caregivers. <i>Journal of Transcultural Nursing</i> 16(2):163-170.</p> <p>Snowden, Mark B., Lesley E. Steinman, Pamela Piering, Sluggo Rigor, and Andrea Yip. 2015. Translating PEARLS: Lessons Learned from Providers and Participants. <i>Frontiers in Public Health</i> 2:105237.</p> <p>Jiménez, Frances N., Joan F. Brazier, Natalie M. Davoodi, L. Carter Florence, Kali S. Thomas, and Emily A. Gadbois. 2021. A Technology Training Program to Alleviate Social Isolation and Loneliness Among Homebound Older Adults: A Community Case Study. <i>Frontiers in Public Health</i> 9:750609.</p> <p>Phelan, Elizabeth A., Sally Aerts, David Dowler, Elizabeth Eckstrom, and Colleen M. Casey. 2016. Adoption of Evidence-Based Fall Prevention Practices in Primary Care for Older Adults with a History of Falls. <i>Frontiers in Public Health</i> 4:220285.</p>

Support Solutions for Housing Insecurity

Project Identification Number:	F4G2A
Approved Budget:	\$18,497,877
Actual Expenditures:	\$18,497,877
Project Expenditure Category:	2.18
Focus Area:	Strengthen the Community
Goal:	Support Solutions for Housing Security
Capital Project:	Yes
Evidence-based Intervention:	Yes
Total Amount Allocated to EBI:	\$633,161

Project Description:

The project uses SLFRF to fund capital projects and programs that support affordable housing development and homelessness prevention through partnerships with various organizations, including Fort Worth Housing Solutions, Presbyterian Night Shelter, Tobias Place, LP, and the Tarrant County Housing Finance Corporation (HFC).

KPIs

Metric Name:	Housing and Homelessness Prevention
Output:	\$18,497,877 invested to create new housing units and serve housing insecure individuals and families
Outcome:	86 new housing units created
	3,526* of housing insecure individuals and families were served by HFC

Use of Evidence: The project does not require evidence.

*Based on HFC participation totals.

Moderate Evidence: Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).

Selected Citations: Purvis, Karyn B., Sheri R. Parris, and David R. Cross. 2011. Trust-based Relational Intervention: Principles and Practices. *Psychopathology*, 9(10).

Peng, Yinan, Robert A. Hahn, et al. 2020. Permanent Supportive Housing with Housing First to Reduce Homelessness and Promote Health Among Homeless Populations with Disability: A Community Guide Systematic Review. *Journal of Public Health Management and Practice*, 26(5): 404-411.

Clark, Dessie Lee, Leila Wood, and Cris M. Sullivan. 2019. Examining the Needs and Experiences of Domestic Violence Survivors in Transitional Housing. *Journal of Family Violence*, 34: 275-286.

Nubani Linda, Alaina De Biasi, Marie A. Ruemenapp, Lisa D. Tams, and Robert Boyle. 2022. The Impact of Living in an Un- or Under-Furnished House on Individuals who Transitioned from Homelessness. *Journal of Community Psychology*, 50(8): 3681-3699.

Support Programs that Reduce the Effects of Community Violence - Internal

Project Identification Number:	F4G3A
Approved Budget:	\$3,068,968
Actual Expenditures:	\$3,068,968
Project Expenditure Category:	1.11
Focus Area:	Strengthen the Community
Goal:	Mitigate the Impacts of Community Violence
Capital Project:	No
Evidence-based Intervention:	No

Project Description:

The objective of this project is to mitigate the backlog of community violence cases at the Criminal District Attorney's Office, which was exacerbated by the COVID-19 pandemic. To address this issue, SLFRF funding was allocated to recruit additional full-time employees (FTEs) for the Intimate Partner Violence Unit, Investigators, Gang Violence Unit, DFPS Attorney, and Protective Order Unit.

KPIs

Metric Name:	Reduce Community Violence by Improving Existing Tarrant County Public Safety Enforcement and Support Services
Output:	48,106 backlogged Community Violence cases as of August 2021
Outcome:	5,320 case mangament actions performed between July 2024 and June 2025

Use of Evidence: The project does not require evidence.

Support Programs that Reduce the Effects of Community Violence - External

Project Identification Number:	F4G3B
Approved Budget:	\$7,132,939
Actual Expenditures:	\$7,132,939
Project Expenditure Category:	1.11
Focus Area:	Strengthen the Community
Goal:	Mitigate the Impacts of Community Violence
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$3,882,939

Project Description:

The project provides programmatic support and capital funding to organizations that serve victims of domestic violence and abuse in Tarrant County. Supports include advocacy, crisis management, legal representation, and partner abuse intervention services to reduce perpetuated acts of community violence. Funded subrecipients include Alliance for Children, The Women's Center, Safe Haven, and Center for Transforming Lives*.

KPIs

Metric Name:	Reduction in the Effects of Community Violence
Output:	Staff funded by SLFRF identified the root causes of domestic violence and abuse for 8,038 client cases through an in-depth and coordinated victim services approach
Outcome:	1,885 client cases demonstrate marked improvements, leading to a reduction in the prevalence of occurrences of community violence behaviors

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
Selected Citations:	<p>Gannon, Theresa A., Mark E. Olver, Jaimee S. Mallion, and Mark James. 2019. Does Specialized Psychological Treatment for Offending Reduce Recidivism? A Meta-Analysis Examining Staff and Program Variables as Predictors of Treatment Effectiveness. <i>Clinical Psychology Review</i> 73:101752.</p> <p>Ruffolo, Mary C., and Daniel Fischer. 2009. Using an Evidence-Based CBT Group Intervention Model for Adolescents with Depressive Symptoms: Lessons Learned from a School-Based Adaptation. <i>Child and Family Social Work</i> 14(2): 189-197.</p> <p>Thompson, Erika L., Zhengyang Zhou, Ashvita Garg, et al., 2022. Evaluation of a School-based Child Physical and Sexual Abuse Prevention Program. <i>Health Education and Behavior</i> 49(4): 584-592.</p>

*Center for Transforming Lives: The project does not require evidence.

Support Programs that Reduce the Effects of Community Violence – Call for Projects

Project Identification Number:	F4G3C
Approved Budget:	\$3,911,490
Actual Expenditures:	\$3,911,490
Project Expenditure Category:	1.11
Focus Area:	Strengthen the Community
Goal:	Mitigate the Impacts of Community Violence
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,919,030

Project Description:

Through a community call for proposals, One Safe Place, Lena Pope Home, United Way of Tarrant County, and the City of Grand Prairie (capital project)* were awarded funding to mitigate the impacts of community violence. Programming aims to build resilience in at-risk youth and families, reduce access to firearms, and improve public spaces to minimize the adverse outcomes of pervasive crime.

KPIs

Metric Name:	Reduction in the Effects of Community Violence
Output:	4,606 at-risk youth participated in individualized youth violence mitigation efforts
Outcome:	89% of at-risk youth demonstrated resilience after receiving behavioral supports and mental health resources to alleviate the effects of community violence

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	<p>Bair-Merritt, Megan H., Mercedes Blackstone, and Chris Feudtner. 2006. Physical Health Outcomes of Childhood Exposure to Intimate Partner Violence: A Systematic Review. <i>Pediatrics</i> 117(2): e278-e290.</p> <p>Donnelly, Megan R., Areg Grigorian, Lourdes Swentek, Jagmeet Arora, Catherine M. Kuza, Kenji Inaba, Dennis Kim, Michael Lekawa, and Jeffry Nahmias. 2022. Firearm Violence Against Children in the United States: Trends in The Wake of the COVID-19 Pandemic. <i>Journal of Trauma and Acute Care Surgery</i> 92(1): 65-68.</p> <p>Weisz, John R., Bruce F. Chorpita, Lawrence A. Palinkas, Sonja K. Schoenwald, Jeanne Miranda et al. 2012. Testing Standard and Modular Designs for Psychotherapy Treating Depression, Anxiety, and Conduct Problems in Youth: A Randomized Effectiveness Trial. <i>Archives of General Psychiatry</i> 69(3): 274-282.</p>

*City of Grand Prairie: The project does not require evidence.

Alleviate Food Insecurity

Project Identification Number:	F4G4A
Approved Budget:	\$10,108,095
Actual Expenditures:	\$10,108,029
Project Expenditure Category:	2.1
Focus Area:	Strengthen the Community
Goal:	Alleviate Food Insecurity
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$223,076

Project Description:

The project develops additional community infrastructure to alleviate food insecurity through school-based food programming and the expansion of meal delivery capacities in Tarrant County. Funded subrecipients include Meals On Wheels, Inc. of Tarrant County (capital project)* and Texas A&M AgriLife Extension Service.

KPIs

Metric Name:	Food Insecurity Solutions for School-Age Children
Output:	1,502 school-age youth were enrolled in nutrition programs
Outcome:	1,502 school-age youth actively participated across two nutrition programs

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research model(s) and/or best practice evidence-based tool(s). *The Meals on Wheels Inc of Tarrant County. Project does not require evidence.
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Selected Citations:	Niewolny, Kim L., and Patrick T. Lillard. 2010. Expanding the Boundaries of Beginning Farmer Training and Program Development: A Review of Contemporary Initiatives to Cultivate a New Generation of American Farmers. <i>Journal of Agriculture, Food Systems, and Community Development</i> 1(1): 65-88.
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Alleviate Food Insecurity – Call for Projects

Project Identification Number:	F4G4B
Approved Budget:	\$8,775,588
Actual Expenditures:	\$8,775,588
Project Expenditure Category:	2.1
Focus Area:	Strengthen the Community
Goal:	Alleviate Food Insecurity
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$1,975,588

Project Description:

The project uses SLFRF funds to address food insecurity needs in Tarrant County. Subrecipients include 6 Stones Mission Network (capital project)*, Tarrant Area Food Bank (capital project)*, Texas Health Research and Education Institute, GRACE Food Pantry, Community Enrichment Center, Community Food Bank, and Arlington Charities.

KPIs

Metric Name:	Food Insecurity Alleviation
Output:	28,099 single- and head of household food pantry/ food bank visitors and/or visits
Outcome:	8,183 of those surveyed state having benefitted from food pantry/food bank usage and have better access to healthy foods

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	Riediger, Natalie D., Lindsey Dahl, Rajeshwari A. Biradar, Adriana N. Mudryj, and Mahmoud Torabi. "A Descriptive Analysis of Food Pantries in Twelve American States: Hours of Operation, Faith-Based Affiliation, and Location. BMC Public Health 22(1): 525 Evaluation of Blue Zones Project Fort Worth. September 2021. Texas Health Resources.

*The 6 Stones Mission Network and Tarrant Area Food Bank projects do not require evidence.

Enhance Access to Youth Services

Project Identification Number:	F4G5A
Approved Budget:	\$8,141,890
Actual Expenditures:	\$8,141,890
Project Expenditure Category:	2.25
Focus Area:	Strengthen the Community
Goal:	Enhance Access to Youth Services
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$2,141,890

Project Description:

SLFRF funding was provided through a call for proposals aimed at improving access to youth services and enhancing youth outcomes. The project supports facility enhancements, mentorship programs, mobile engagement initiatives, and school district leadership convenings focused on countywide educational success. Subrecipients selected for funding include the YMCA of Metro Fort Worth*, Lena Pope Youth Resilience, Girls Inc., Boys and Girls Club of Greater Tarrant County, and RevTarrant County.

KPIs

Metric Name:	Enhance Access to Youth Services
Output:	9,646 youth service initiatives and programs implemented to improve youth outcomes
Outcome:	4,886 youths actively engaged in youth service initiatives and programs aimed to improve youth outcomes

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research model(s) and/or best practice evidence-based tool(s).
Selected Citations:	<p>Bair-Merritt, Megan H., Mercedes Blackstone, and Chris Feudtner. 2006. Physical Health Outcomes of Childhood Exposure to Intimate Partner Violence: A Systematic Review. <i>Pediatrics</i> 117(2): e278-e290.</p> <p>Purvis, Karyn B., David R. Cross, Donald F. Dansereau, and Sheri R. Parris. Trust-based Relational Intervention (TBRI): A Systemic Approach to Complex Developmental Trauma. <i>Child & Youth Services</i> 34(4): 360-386.</p> <p>Stronger, Smarter, Bolder: Girls Take the Lead Report. 2022. Girls Inc. of Tarrant County.</p> <p>Schinke, Steven P., Kristin C. Cole, and Stephen R. Poulin. 2000. Enhancing the Educational Achievement of At-Risk Youth. <i>Prevention Science</i>, 1: 51-60.</p>

*The YMCA of Metro Fort Worth project does not require evidence.

Youth Educational Programs

Project Identification Number:	F4G5B
Approved Budget:	\$565,255
Actual Expenditures:	\$560,654
Project Expenditure Category:	2.25
Focus Area:	Strengthen the Community
Goal:	Enhance Access to Youth Services
Capital Project:	Partial
Evidence-based Intervention (EBI):	Yes
Total Amount Allocated to EBI:	\$315,255

Project Description:

The Tarrant County Texas Agrilife STEM Program supports educational programs for Tarrant County youth. Increased access to high quality educational experiences for disproportionately impacted students will increase learning outcomes in Tarrant County.

KPIs

Metric Name:	Providing educational experiences to disproportionately impacted youth
Output:	Two educational programs available to disproportionately impacted youth
Outcome:	4,886 of youth were reached

Use of Evidence:

Moderate Evidence:	Funded subrecipients use peer-reviewed academic research models and/or best practice evidence-based tool(s).
Selected Citations:	Cutucache, Christine, Taylor Boham, Jamie Luhr, Amie Sommers, Nikolaus Stevenson, Erkko Sointu, Kati Mäkitalo-Siegl et al.2018. "NE STEM 4U Afterschool Intervention Leads to Gains in STEM Content Knowledge for Middle School Youth. Cogent Education 5(8):1558915.

Resource Connection Infrastructure - Broadband

Project Identification Number: F4G6A

Approved Budget: \$93,254

Actual Expenditures: \$93,254

Project Expenditure Category: 5.19

Focus Area: Strengthen the Community

Goal: Infrastructure

Capital Project: Yes

Evidence-based Intervention (EBI): No

Project Description:

The project includes investments into the infrastructure at the Resource Connection campus. The campus serves as a centralized location for the provision of critical socioeconomic services through local non-profit and government organizations.

KPIs

N/A

Use of Evidence: The project does not require evidence.

Resource Connection Infrastructure - Water

Project Identification Number: F4G6B

Approved Budget: \$2,746,462

Actual Expenditures: \$2,641,748

Project Expenditure Category: 5.5

Focus Area: Strengthen the Community

Goal: Infrastructure

Capital Project: Yes

Evidence-based Intervention (EBI): No

Project Description:

The project includes investments into the infrastructure at the Resource Connection campus. The campus serves as a centralized location for the provision of critical socioeconomic services through local non-profit and government organizations.

KPIs

N/A

Use of Evidence: The project does not require evidence.

Programs Other Than SLFRF

In addition to the funding provided through SLFRF, Tarrant County and local governments nationwide received federal funding for various programmatic activities associated with the COVID-19 response. Below is information related to non- SLFRF programs funded through ARPA.

Local Assistance and Tribal Consistency Fund

The purpose of the Local Assistance and Tribal Consistency Fund (LATCF) is to serve as a general revenue enhancement program. The Commissioners Court will evaluate program options for LATCF, using \$100,000 over the next two years.

Emergency Rental Assistance Program

Program Description

The Tarrant County Emergency Rental Assistance Program (ERAP) was designed to assist eligible households who were unable to pay rent and/or utilities due to the COVID-19 pandemic as established by section 501 of Division N of the Consolidated Appropriations Act, 2021 (ERA 1) and Section 3201 of Subtitle B, Title III of the American Rescue Plan Act, 2021 (ERA 2).

Assistance could be provided for unpaid, overdue rent (arrear) from April 1, 2020, and for future rent. Using a combination of ERA 1 and ERA 2, total months of assistance could not exceed 15 months, or 18 months, if necessary, for housing stability as defined by U.S. Department of the Treasury.

If applicant/household was eligible, assistance was provided as follows:

- Rent arrears plus three months in future rent, for a total of up to 15 months
- Rent arrears plus three months in future rent, for a total of up to 18 months if more than 12 months in arrears exists at time of application
- Arrears only if 18 months in arrears exists at time of application
- Utility arrears plus current month utility expense if applicant provides current month's utility bill
- Additional assistance may be provided for future rents in three-month increments or utility payments one month at a time as outlined in Income Determination section



Total Households Assisted: 2,164

Program Statistics as of 07/26/2024

ERA 1 Obligations
Total Award: \$24,281,300
Voluntary Reallocation
 \$10,000,000 to City of Fort Worth
 \$5,000,000 to City of Arlington

	EXPENDED	UNSPENT OBLIGATION	TOTAL OBLIGATION
Administrative	\$ 644,300	\$ 0	\$ 644,300
Housing Stability	0	0	0
Assistance	8,637,000	0	8,637,000
TOTAL	\$ 9,281,300	\$ 0	\$ 9,281,300

ERA 2 Obligations
Total Award: \$26,407,662

	EXPENDED	UNSPENT OBLIGATION	TOTAL OBLIGATION
Administrative	\$ 1,367,035	\$ 0	\$ 1,367,035
Housing Stability	126,720	0	126,720
Assistance	\$20,707,611	0	20,707,611
Housing Development	0	4,000,000	4,000,000
TOTAL	\$ 22,201,366	\$ 4,000,000	\$ 26,201,366



Public Health

Tarrant County Public Health (TCPH) demonstrated its adaptability in the face of the COVID-19 pandemic by implementing a variety of prevention, mitigation, and intervention strategies. These strategies included public education and outreach, testing, vaccination, case surveillance, and contact tracing. As the number of COVID-19 cases began to decrease, TCPH's strategies shifted. TCPH transitioned from addressing COVID-19 directly to focusing on the health consequences of the pandemic, identifying the health conditions worsened by social isolation or delayed medical care, and implementing interventions to address these emerging public health needs. The funding for these interventions was secured through a strategic leveraging of multiple grant streams, including the following:

Tarrant County Public Health (TCPH) Grant Funding

NAME	INITIAL COURT APPROVAL DATE(S)	TOTAL AWARD	FUNDING PERIOD
DSHS CDC- Epidemiology and Lab Capacity (ELC)	August 11, 2020	\$9,187,726	8/16/2020-3/24/2025
DSHS CDC- COVID-19 Vaccination Capacity Enhancement	April 26, 2021	\$27,015,816	4/26/2021-3/24/2025
DSHS-CDC Public Health Crisis Response Workforce Grant	August 1, 2021	\$1,595,000	8/3/2021-6/30/2024
CDC COVID-19 Health Disparities Grant	June 8, 2021	\$27,241,785	6/1/2021-3/24/2025
CDC - Public Health Infrastructure	December 13, 2022	\$20,162,748	12/1/2022-11/30/2027
TOTAL ARPA PUBLIC HEALTH GRANT FUNDING RECEIVED		\$85,203,075	

The following represents a high-level summary of the COVID-19 prevention, mitigation, and intervention strategies implemented beyond those funded solely by SLFRF since the beginning of the pandemic. In most instances, the funding represents a combination of the grants mentioned above to maximize impact and make the most of the available funding during the pandemic.

Vaccinations: To improve access to immunizations, TCPH offered routine childhood and adult immunizations as well as influenza and COVID-19 vaccinations during extended evening and weekend clinic hours. Additionally, pop-up clinics were set up in the community. Between July 1, 2023, and May 31, 2024, TCPH organized 1,657 additional clinic opportunities. Out of these, 241 were conducted in the community, with 80% held in census tracts with high Social Vulnerability Index (SVI) scores. We partnered with various community engagement organizations for these clinics, including faith communities, municipalities within the county, community health events, Federally Qualified Health Clinics (FQHCs), homeless shelters, businesses/manufacturers, long-term care providers, non-profits, and academic communities. Through the use of ARPA funding, TCPH facilitated the administration of 76,327 vaccine doses.

Health Promotion Campaigns: The “Vax Up Like” campaign was conducted between July 1, 2022, and June 30, 2023. The campaign aimed to raise awareness of the need for adults and children to continue routine vaccinations, utilizing streaming and online video, radio and streaming audio, programmatic display, social media, and programmatic out-of-home media.



Health Education Events: Outreach staff worked with non-profits, educational, faith-based, local businesses, and governmental agencies to set up information tables, work health fairs/wellness fairs, find locations for community-based pop-up vaccine sites and do formal age-appropriate presentations for all age groups at 569 events. The team directly shared information on COVID-19 and other vaccine-preventable diseases with 34,770 community members. The outreach team distributed 9,595 flyers, including to 1,564 single-family homes and apartments. The newly state-certified Tarrant County Public Health Community Health Worker Institute graduated its first cohort of 13 Community Health Workers eligible to become state-certified.

Community Engagement: Tarrant County Public Health established the Tarrant County Unity Council (TCUC) to address social determinants of health, such as housing, transportation, communication, education, etc., that contributed to differences in health outcomes. TCPH fostered partnerships with over 100 community partners and stakeholders. A total of 14 areas of high need were identified for focused community efforts, which included 34 zip codes within Tarrant County. Community listening sessions (14) and 832 community surveys informed community engagement goals and helped develop strategies to bolster positive change. There were 21 strategies developed, and as of May 2024, community partners and stakeholders completed two and are implementing five others.

Mass Messaging: Client reminder and recall interventions effectively increase vaccination rates in children, adolescents, and adults. The department utilizes an electronic messaging system to send automated texts and phone messages regarding upcoming immunization clinics or the need to get caught up on immunizations. TCPH sent 89,436 automated messages between July 1, 2023, and May 31, 2024.

Data Modernization: The pandemic emphasized the need for a robust, modern, interoperable, and secure public health data system that delivers real-time, accurate, and actionable data. While the procurement of systems was funded through SLFRF, the identification, and maintenance of staff to lead and coordinate data modernization efforts has been financed mainly through other funds. Data modernization efforts have touched every area of departmental operations, including but not limited to:

- Electronic lab (ELR) and case (eCR) reporting
- Enhancement and implementation of a disease management system
- Standardization and clinical workflows and documentation
- Modernization of data infrastructure to release accurate and timely data through dashboards and reports
- Development of no code database systems for individual programs
- Eligibility Screening Solution
- Point of Sale Solution
- Data Governance Program
- SharePoint Intranet sites for collaboration and communication

Home Investment Partnership Program

Background

To reduce homelessness and increase housing stability across the country, the American Rescue Plan Act (ARPA) provided \$5 billion for housing, rental assistance, supportive services, and non-congregate shelter to individuals and families who are experiencing homelessness or are at-risk of experiencing homelessness. These grant funds are administered through the U.S. Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

Consultation, Needs Assessment, and Gaps Analysis

In accordance with HUD requirements, Tarrant County, through its Community Development Department, consulted with the Continuum of Care, homeless service providers, domestic violence service providers, veterans' groups, public housing agencies, public agencies that address the needs of qualifying populations, and public or private organizations that address fair housing, civil rights, and the needs of people with disabilities.

During the consultation process, the Community Development Department collected over 440 responses to its 2022 Housing Survey, conducted several stakeholder interviews, led a human-centered design session at a local community center, and held a public hearing during Commissioners' Court. The feedback from the consultation process, as well as the data collected through the needs assessment and gaps analysis, provided guidance for selecting eligible HOME-ARP activities and funding amounts.

Funding

The Tarrant County Consortium was awarded \$5,281,656 in HOME-ARP funding. Of this amount, \$4,489,407 will be used for eligible activities, including \$4,000,000 in supportive services and \$489,407 for tenant-based rental assistance. The remaining funding will be used for administrative and planning purposes. The funds will be spent through the performance period ending September 30, 2030.

HOME-ARP Allocation Plan

The HOME-ARP Allocation Plan was developed by the Community Development Department through the Consultation, Needs Assessment, and Gaps Analysis outlined above. The Plan was approved by HUD in April 2023. A copy of the HOME-ARP Allocation Plan is available on the Tarrant County website or by contacting the Community Development Department at 817-850-7940.

Program Implementation and Expenditures

As of the current reporting period, Tarrant County has begun implementing activities identified in the HUD-approved HOME-ARP Allocation Plan. In spring 2024, Community Development launched a competitive Request for Proposals (RFP) process to identify qualified partners to deliver eligible services. This process led to the award of \$4,000,000.00 to seven sub-recipients providing supportive services to qualifying populations. These awards reflect the initial allocation from the \$4,489,407 designated for eligible HOME-ARP activities. To date, no expenditures have been made from the \$489,407 allocated for Tenant-Based Rental Assistance (TBRA); the full amount remains available for future use. The portion of funds reserved for administrative and planning purposes will be drawn down as utilized for eligible staff salaries, planning, oversight, and compliance monitoring.

Next Steps

Tarrant County will continue to administer the HOME-ARP program through a structured and responsive process. With all supportive services funds allocated, the County is focused on monitoring subrecipient performance and ensuring program compliance. The Community Development Department will provide administrative support, technical assistance, and oversight to subrecipients to ensure activities are carried out in accordance with federal requirements and consistent with the goals outlined in the HOME-ARP Allocation Plan. Oversight efforts will be informed by HUD regulations and local input to ensure resources are effectively targeted to address service gaps and maximize impact for qualifying populations.

The full \$489,407 allocated for Tenant-Based Rental Assistance will be used exclusively to provide rental assistance to individuals and families who meet the HOME-APR definition of qualifying populations. The Community Development Department will initiate implementation planning for TBRA in the upcoming program period, including establishing eligibility criteria and coordinating with local service partners to ensure these funds are directed effectively.



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