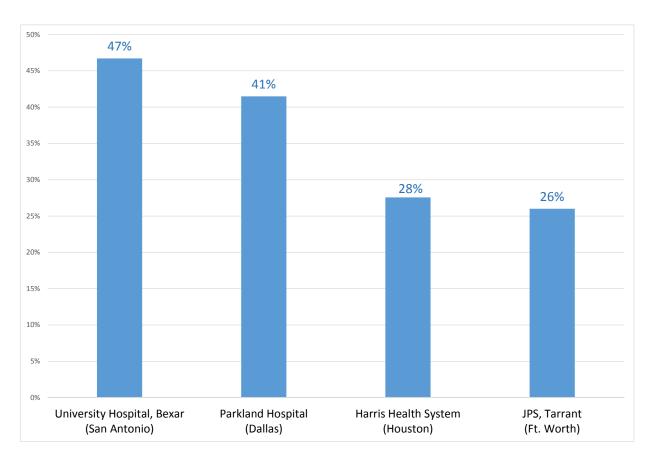
System Capacity for primary care as percentage of population <250% FPL need



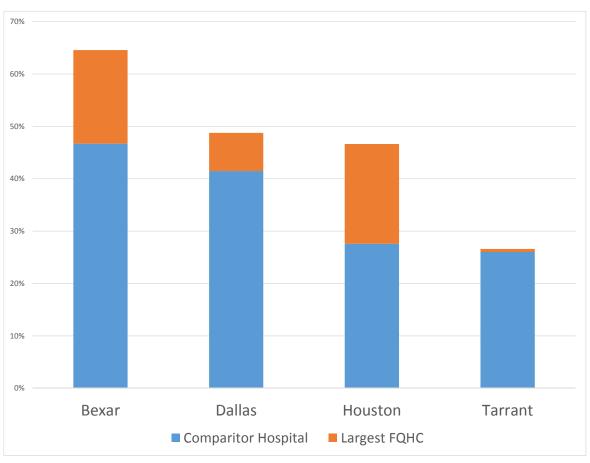
Some of the factors that influence result that are not adjusted for:

- Payer mix differences (a greater proportion of commercially insured subsidizes charity care but also uses some capacity for <250% FPL)
- Tax rates, financial health, budget
- PCP salary, recruitment issues
- Capacity of facilities
- Community support including FQHC capacity and other charity care

Based on 2014 total population, publicly available visit numbers in non-specialty outpatient. This is a gross estimate based on an assumption that all other factors are equal (such as percent of population over 65 and percent of population < 250% FPL)

Source: Health Management Associates, 6-29-17

System Capacity for primary care with largest FQHC in each county added (<250% FPL)



Previous assumptions for comparator hospitals, percent of demand met by FQHC calculated based on assumption of 6,250 visits per \$1M in revenue from Guidestar, with NTACHC based on interview data Source: Health Management Associates, 6-29-17