



Approved Budget

September 19, 2023

Prepared by Tarrant County Budget and Risk Management Department



FY 2024 BUDGET

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Pursuant to §140.0045 Texas Local Government Code and §2252.908 Texas Government Code, as amended by the Regular Session of the 86th Texas Legislature,¹ Tarrant County estimates the following, to as practicable extent possible,² to disclose anticipated expenditures and budgeted expenditures:

	FY 2023	Budgeted FY 2024
Direct expenditures to contract with or reimburse persons required to register as a lobbyist under Chapter 305 of the Texas Government Code	\$0.00	\$0.00
Anticipated ³ expenditures ⁴ that may be subject to disclosure according to §140.0045 Texas Local Government Code	\$183,365	\$105,549

¹ SB 65 and HB 1495

² A good-faith effort was made to compile these expenditures in accordance with §140.0045 Texas Local Government Code and §2252.908 Texas Government Code. However, due to the ambiguity of the plain text of HB 1495 and SB 65 as well as the lack of guidance from the legislature or legal authority interpreting these statutes, a political subdivision is left to its good-faith effort to comply with these statutes. Until the legislature or the courts provide necessary clarification for these statutes, Tarrant County seeks to be forthright with its disclosure

³ FY 2023 ends on September 30, 2023. “Actual” expenditures are not available. Please see Tarrant County comprehensive annual financial report (CAFR) for previous years’ information. <https://www.tarrantcounty.com/en/auditor/financial-accounting/annual-financial-reports/cafr.html>

⁴ Expenditures include relevant portions of county employee salaries; travel, lodging and per diem; and certain membership dues.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Tarrant County
Texas**

For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morrill

Executive Director



BUDGET INTRODUCTION



TARRANT COUNTY BUDGET AND RISK MANAGEMENT

HELEN H. GIESE
DIRECTOR

Greetings –

The fiscal year (FY) 2024 budget process has resulted in the development of a historic budget. The FY 2024 budget provides meaningful and significant property tax relief to Tarrant County residents while ensuring continuity in service provision levels and providing a substantial compensation package for our employees – including a large investment in law enforcement salaries.

Highlights

- Homestead exemption of 10.0 percent for the first time in Tarrant County history
- Property tax rate reduction of 13.2 percent to a rate below the No-New-Revenue tax rate
- Significant investment in law enforcement salaries, including up to 10.0 percent in salary increases

Principal Issues

Property Taxes

One of the most pressing issues faced during the FY 2024 budget process was the burden of property taxes on our residents. Tarrant County, similar to other major Texas counties, has experienced a massive increase in property value appraisals issued by Central Appraisal Districts (CADs) in recent years. To combat rising property values and tax bills, the Tarrant County Commissioners Court passed two major policy decisions. First, the Commissioners Court approved a 10.0 percent homestead exemption for all Tarrant County homesteaded properties. Second, the Commissioners Court approved a property tax rate below the No-New-Revenue tax rate, which means Tarrant County will collect a lower amount of taxes on the same properties from the preceding year – notwithstanding revenue generated by new construction.

The FY 2024 budget provides significant tax relief without compromising the quality of services that Tarrant County residents have come to expect from this organization. It is important to note that the extent of buy-in and support from all Tarrant County departments in submitting the most cost-efficient budget requests was a major milestone that made these tax relief measures possible.

Declining Workforce

Law Enforcement

Another major issue that the Commissioners Court faced was the recruitment and retention of law enforcement officers, particularly detention officers. In collaboration with all involved stakeholders, the Commissioners Court approved a substantial compensation plan to improve recruitment and retention efforts. In addition to the 3.0 percent step pay increase that law enforcement employees receive on an annual

basis, confinement employees received a 5.0 percent pay grade structure increase and operations employees received a 7.0 percent pay grade structure increase.

This significant investment in law enforcement salaries will provide Tarrant County with a competitive edge in the labor market and will aid ongoing efforts, including the recruitment and retention incentive program funded through the American Rescue Plan Act (ARPA).

Non-Law Enforcement Compensation

Several actions were taken to address the compensation levels of non-law enforcement positions. First, all non-law enforcement positions, dependent upon incumbent eligibility, were provided with a 3.0 percent merit pay increase. Second, non-law enforcement pay grades were provided with a pay grade structure increase ranging from 0.0 to 5.0 percent. Third, all craft pay grades received a 4.0 percent market pay adjustment to improve recruitment and retention.

Benefits for Current and Retired Employees

The County contribution to the Group Health Insurance Fund is set at \$950 per month per employee, or \$11,400 annually, for FY 2024 which is an increase of \$37 per employee from the FY 2023 budget. The annual County contribution for retirees that are under 65 will be \$16,008 annually; for retirees that are 65 and over the County's contribution will be \$3,408 annually.

The FY 2024 budget maintains the County's TCDRS contribution rate at 19.5 percent, which is 7.43 percent above the required contribution rate of 12.07 percent. The current contribution rate will produce \$29.2 million in additional funds and reflects a proactive commitment of the Commissioners Court to maintaining healthy control over the County's unfunded liability and funding cost-of-living adjustments (COLAs) for retired employees. The FY 2024 budget, similar to previous budgets, will facilitate a 1.0 percent COLA for retirees.

Financial Overview

With the action taken related to property taxes in the FY 2024 budget, there are significant changes in the County's revenue structure and budgeted expenditures. In the section below, you will find several tables providing a high-level overview of financial data from the FY 2024 budget.

Tax Rate

The FY 2024 budget, which is supported by revenue generated by the tax rate adopted in Tax Year (TY) 2023, reflects a 13 percent reduction in the combined tax rate from TY 2022 and a 26 percent reduction over the past decade.

Tarrant County Adopted Property Tax Rate (TY 2014 – 2023)			
Tax Year	Maintenance & Operations (M&O)	Debt Service (I&S)	Combined Tax Rate
2014	0.238672	0.025328	0.264000
2015	0.237300	0.026700	0.264000
2016	0.229538	0.024462	0.254000
2017	0.221856	0.022144	0.244000
2018	0.214135	0.019865	0.234000
2019	0.217264	0.016736	0.234000
2020	0.217448	0.016552	0.234000
2021	0.213553	0.015447	0.229000
2022	0.206873	0.017127	0.224000
2023	0.178836	0.015664	0.194500

Revenue

The table below compares the revenue budgeted by source in the FY 2023 and FY 2024 adopted budgets. There are significant decreases in taxes, cash fines, and cash carryforward. Conversely, there are significant increases in fees of office, intergovernmental revenues, investment income, other revenue, and interfund transfers. The \$16M decrease in budgeted tax revenue is the result of the tax relief measures passed within this budget as well as the estimated impact of the 65 and over freeze of \$8,550,000. This amount is a decrease of \$12,150,000 from FY 2023. The nearly \$16M increase in budgeted investment income is the result of the increases in interest rates. Overall total budgeted revenues and cash carryforward for FY 2024 decreased by over \$8M compared to the preceding year.

Revenue by Source (FY 2023 v FY 2024)			
Revenue Source	FY 2023 Budget	FY 2024 Budget	Variance
Taxes	548,465,916	532,143,753	(16,322,163)
Licenses	1,300,000	1,305,000	5,000
Fees of Office	88,122,751	89,754,070	1,631,319
Cash Fines	3,396,000	2,371,400	(1,024,600)
Intergovernmental Revenues	28,215,038	33,086,885	4,871,847
Investment Income	9,712,254	25,552,914	15,840,660
Other Revenue	10,881,290	11,928,593	1,047,303
Interfund Transfers	15,988,427	20,236,587	4,248,160
Total Revenues	706,081,676	716,379,202	10,297,526
Cash Carryforward	198,621,005	180,221,046	(18,399,959)
Total Revenues + Cash Carryforward	904,702,681	896,600,248	(8,102,433)

Property tax revenue constitutes 74.28 percent of Tarrant County’s budgeted revenues, excluding cash carryforward from previous fiscal years. The table below provides a historical overview of property tax revenue budgeted and collected over the past 5 fiscal years.

Historical Property Tax Revenue (FY 2020 – 2024)		
Fiscal Year	Budget	Actual
2020	460,896,528	464,462,023
2021	475,529,897	487,331,521
2022	497,978,433	498,387,436
2023	548,645,916	548,500,439
2024	532,271,550	-

Tarrant County has a strong and healthy economy that has experienced tremendous growth over the past decade. This growth has included an explosion of new construction as well as a sharp increase in property values for existing properties. To provide some context to the extent of the growth that Tarrant County has experienced, the net taxable value has increased nearly 105 percent over the past decade from \$132,971,955,288 in 2014 to \$271,974,303,666 in 2023. The table below provides an overview of the growth in net taxable value over the past 10 years.

Tarrant County Property Value (TY 2014 – 2023)	
Tax Year	Net Taxable Value
2014	132,971,955,288
2015	132,397,275,566
2016	143,208,841,539
2017	162,541,252,147
2018	180,110,821,859
2019	199,739,794,935
2020	198,672,830,349
2021	217,644,837,270
2022	247,655,062,749
2023	271,974,303,666

Expenditures

The table below provides an overview of FY 2024 budgeted expenditures by functional area.

Tarrant County FY 2024 Adopted Budgeted Expenditures by Functional Area	
Functional Area	Budgeted Amount
General Services & Administration	142,336,050
Public Safety	241,083,512
Public Buildings	28,567,021
Judicial	181,467,531
Community Services	9,717,767
Road and Bridge	49,318,859
Debt Service	44,537,880
Reserves	95,045,323
Transfers	104,526,305
TOTAL	896,600,248

Capital Outlay

The table below provides an overview of the newly approved capital by category.

Tarrant County FY 2024 Approved Non-Debt Capital by Category	
Category	Amount
Office Equipment	211,908
Furniture	343,458
Computer Equipment/Software	9,272,136
Vehicles	3,314,465
Heavy Equipment	7,205,047
Other Equipment	1,340,152
Construction/Renovations	55,982,552
TOTAL	77,669,718

In addition to a Non-Debt Capital Fund, which finances regular capital needs, Tarrant County maintains a Capital Improvement and Replacement Fund. The FY 2024 budget contains an investment of \$58,463,646 from the General Fund into the Capital Improvement and Replacement Fund to meet the County's long-term capital needs.

Positions

The FY 2024 budget provides for twenty-one (21) new positions. Seventeen (17) new positions are included in the General Fund budget totaling \$1,678,948 and are partially offset by a reduction in force of seven (7) positions saving \$1,082,064. Sixteen (16) positions are related to workload increases; one (1) is due to a new program. In total there are 3,811 full-time positions authorized in the General Fund. With the addition of four (4) new full-time positions and the reduction in force of one (1), there are 235 authorized positions in the Road and Bridge Fund. The new positions are related to workload increases and will cost \$317,703. The total combined authorized positions in the operating funds.

Budget Excellence

As the FY 2024 budget process kicked off in the Spring, the Government Finance Officers Association (GFOA) notified Tarrant County that we had received the Distinguished Budget Presentation Award for the first time in organizational history. The GFOA Distinguished Budget Presentation Award represents a significant achievement by governing body and staff to implementing the best practices and principles of governmental budgeting and communication. We believe that this budget document continues to comply with the guidelines and standards of the GFOA Distinguished Budget Award program.



TARRANT COUNTY ELECTED OFFICIALS

COUNTY JUDGE

Tim O'Hare

COUNTY COMMISSIONER, PCT 1

Roy C. Brooks

COUNTY COMMISSIONER, PCT 2

Alisa Simmons

COUNTY COMMISSIONER, PCT 3

Gary Fickes

COUNTY COMMISSIONER, PCT 4

Manny R. Ramirez

CRIMINAL DISTRICT ATTORNEY

Phillip Sorrells

COUNTY TAX ASSESSOR-COLLECTOR

Wendy Burgess

PROBATE COURT NO. 1 JUDGE

Christopher Ponder

PROBATE COURT NO. 2 JUDGE

Brooke Allen

JUSTICE OF THE PEACE, PCT 1

Ralph Swearingin Jr.

JUSTICE OF THE PEACE, PCT 2

Mary Tom Curnutt

COUNTY CLERK

Mary L. Nicholson

COUNTY SHERIFF

Bill E. Waybourn

DISTRICT CLERK

Thomas A. Wilder

213th DISTRICT JUDGE

Chris Wolfe

297th DISTRICT JUDGE

David C. Hagerman

371st DISTRICT JUDGE

Ryan Hill

372nd DISTRICT JUDGE

Julie H. Lugo

396th DISTRICT JUDGE

George Gallagher

432nd DISTRICT JUDGE

Ruben Gonzalez Jr.

17th DISTRICT JUDGE

Melody Wilkinson

48th DISTRICT JUDGE

Chris Taylor

JUSTICE OF THE PEACE, PCT 3

William P. Brandt

JUSTICE OF THE PEACE, PCT 4

Christopher Gregory

JUSTICE OF THE PEACE, PCT 5

Sergio L. De Leon

JUSTICE OF THE PEACE, PCT 6

Jason Charbonnet

JUSTICE OF THE PEACE, PCT 7

Kenneth Sanders

JUSTICE OF THE PEACE, PCT 8

Lisa R. Woodard

CRIMINAL DISTRICT COURT NO. 1

Elizabeth H. Beach

CRIMINAL DISTRICT COURT NO. 2

Wayne Salvant

CRIMINAL DISTRICT COURT NO. 3

Douglas A. Allen

CRIMINAL DISTRICT COURT NO. 4

William Andy Porter

CONSTABLE, PCT 1

Dale Clark

CONSTABLE, PCT 2

Robert J. McGinty

CONSTABLE, PCT 3

Darrell Huffman

67th DISTRICT JUDGE

Don Cosby

96th DISTRICT JUDGE

Patrick Gallagher

141st DISTRICT JUDGE

John P. Chupp

153rd DISTRICT JUDGE

Susan McCoy

236th DISTRICT JUDGE

Thomas Lowe

342nd DISTRICT JUDGE

Kimberly Fitzpatrick

348th DISTRICT JUDGE

Megan Fahey

352nd DISTRICT JUDGE

Josh Burgess

231st DISTRICT JUDGE

Jesus Nevarez, Jr.

233rd DISTRICT JUDGE

Kenneth Newell

322nd DISTRICT JUDGE

James Munford

324th DISTRICT JUDGE

Beth A Poulos

325th DISTRICT JUDGE

Cynthia I. Favila (Terry)

CONSTABLE, PCT 4

Jason Scott Bedford

CONSTABLE, PCT 5

Pedro Munoz

CONSTABLE, PCT 6

Jon H. Siegel

CONSTABLE, PCT 7

Sandra Lee

CONSTABLE, PCT 8

Michael R. Campbell

COUNTY CRIMINAL COURT NO. 1

David Cook

COUNTY CRIMINAL COURT NO. 2

Carey F. Walker

COUNTY CRIMINAL COURT NO. 3

Robert McCoy

COUNTY CRIMINAL COURT NO. 4

Deborah Nekhom

COUNTY CRIMINAL COURT NO. 5

Brad L. Clark

COUNTY CRIMINAL COURT NO. 6

Randi L. Hartin

COUNTY CRIMINAL COURT NO. 7

Eric J. Starnes

COUNTY CRIMINAL COURT NO. 8

Charles Vanover

360th DISTRICT JUDGE

Patricia Baca Bennett

323rd DISTRICT JUDGE

Alex Kim

COUNTY COURT AT LAW NO. 1

Don Pierson

COUNTY COURT AT LAW NO. 2

Jennifer Rymell

COUNTY COURT AT LAW NO. 3

Mike Hrabal

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COUNTY CRIMINAL COURT NO. 9

Brian A. Bolton

COUNTY CRIMINAL COURT NO. 10

Trent Loftin



TARRANT COUNTY ORGANIZATION CHART

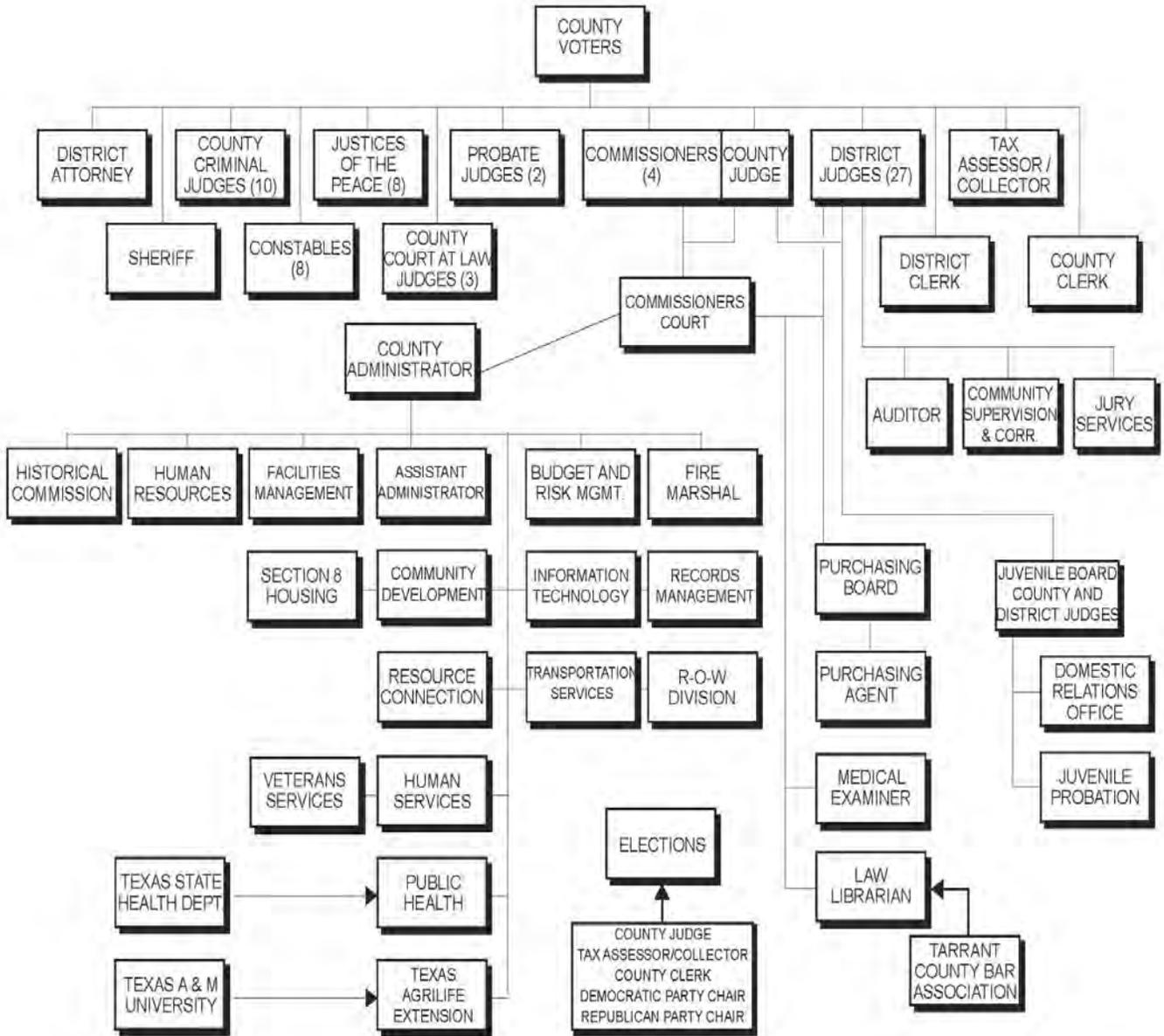


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BUDGET OVERVIEW



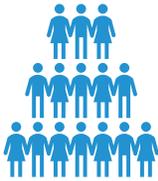
TARRANT COUNTY BUDGET-IN-BRIEF



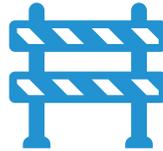
VISIT THE TARRANT
COUNTY BUDGET
WEBSITE



ALL FUNDS BUDGETARY HIGHLIGHTS



4,017 FULL-TIME
EMPLOYEES



\$187,069,026 IN
CAPITAL INVESTMENTS



SIGNIFICANT PAY RAISE
FOR LAW ENFORCEMENT



13.2% TAX RATE
DECREASE

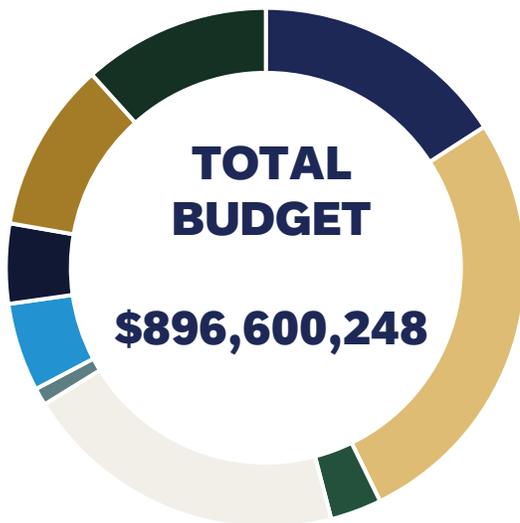


HISTORIC TEN PERCENT
HOMESTEAD EXEMPTION



3% MERIT RAISES FOR
ALL COUNTY EMPLOYEES

BUDGETED OPERATING FUND EXPENDITURES



- General Services & Administration: \$142.3M
- Public Safety: \$241.1M
- Public Buildings: \$28.6M
- Judicial: \$181.5M
- Community Services: \$9.7M
- Road and Bridge: \$49.3M
- Debt Service: \$44.5M
- Reserves: \$95.0M
- Transfers: \$104.5M

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OPERATING FUND REVENUES



- Taxes: \$532.1M
- Licenses: \$1.3M
- Fees of Office: \$89.8M
- Cash Fines: \$2.4M
- Intergovt Revenues: \$33.1M
- Investment Income: \$25.6M
- Other Revenue: \$11.9M
- Interfund Transfers: \$20.2M
- Cash Carryforward: \$180.2M

59 PERCENT

OF TAX YEAR 2023 REVENUES
ARE COMPRISED OF PROPERTY TAXES

\$180,221,046

IN CASH CARRYFORWARD FUNDING
FROM FISCAL YEAR 2023



\$0.1945

TAX RATE PER \$100
OF TAXABLE VALUE

\$896,600,248

TOTAL REVENUES + CASH
CARRYFORWARD FUNDING

AVG. MARKET VALUE: \$ 369,689
AVG. TAXABLE VALUE: \$ 284,118
AVG. TAX BILL: \$ 553

PROPOSED VS. ADOPTED BUDGETS

Major changes between the proposed and adopted budgets.

- Additional operating funds for visiting judges appointments in Justice of the Peace courts
- Additional capital funds for forensic towers in the Criminal District Attorney's Office
- Approval of the following positions in the Criminal District Attorney's Office:
 - Legal Secretary, Civil Division
 - General Office Clerk (Juvenile), Felony Division
- Removal of the following positions in the Criminal District Attorney's Office:
 - One (1) Managing Attorney I (Mental Health), Civil Division
 - One (1) Attorney IV and one (1) Attorney V, Felony Division



TARRANT COUNTY

STRATEGIC GOALS AND PLANNING



STRATEGIC PLANNING

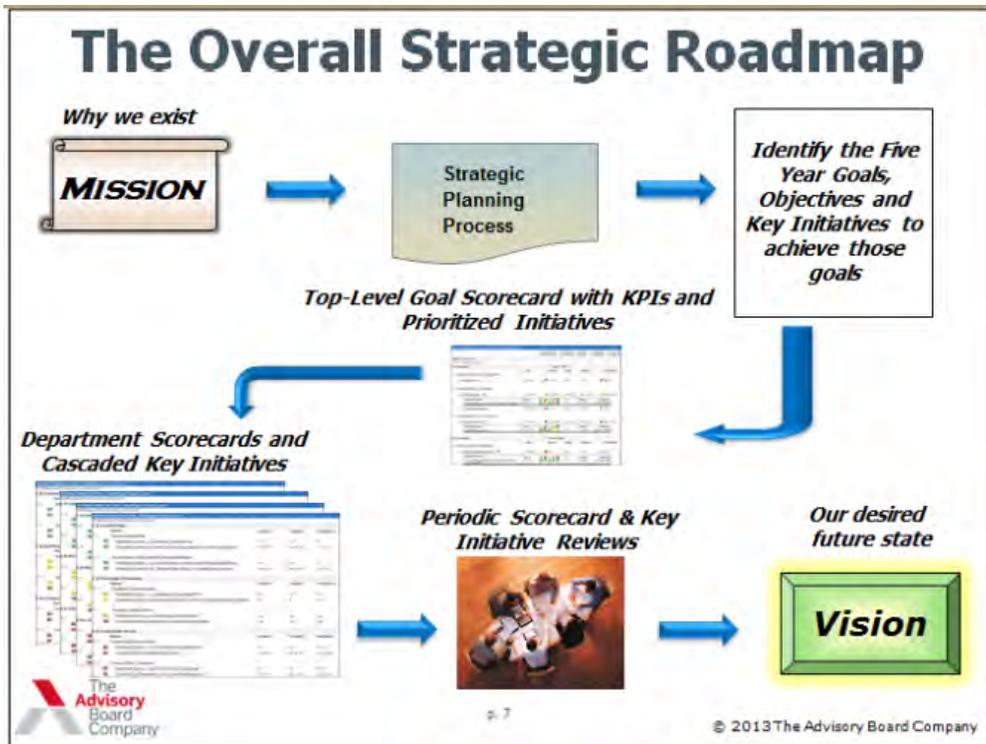
The County adopted its current strategic plan in July of 2014 and is published for public consumption on the County's website. The strategic plan established the County's mission statement, vision, and goals as well as Key Performance Indicators (KPIs) and scorecards to track the County's progress in achieving those goals. To aid in drafting the strategic plan and guiding work sessions, the County engaged The Advisory Board Company as a consultant. While this section provides an overview of the County's strategic planning process



STRATEGIC FRAMEWORK

The diagram located on the next page represents the strategic framework employed by the County to drive improved performance in relation to its goals and objectives. Key terms include:

- **Mission:** The purpose or reason for the existence of Tarrant County
- **Vision:** The desired future state of Tarrant County
- **Goals:** The focal points for the County to improve
- **Objectives:** More granular and shorter term focal points within the goals
- **Initiatives:** The Priority Improvement Projects that will contribute to the achievement of the goals and objectives
- **KPIs:** Key Performance Indicators, which consist of output and outcome-related metrics, that the County will use to measure achievement of the goals and objectives
- **Scorecards:** A methodology to track the progress on the goals, objectives, initiatives, and KPIs



MISSION STATEMENT

Our mission is to work collaboratively with our external and internal stakeholders to improve the satisfaction of the residents and businesses of Tarrant County through the effective and efficient provision of services.



VISION

Our vision is to be financially responsible with County resources and efficient in service delivery. We commit to a culture of innovation, excellence, and transparency, while providing the highest level of customer service to Tarrant County residents and businesses.



STRATEGIC GOALS

The graphic below outlines Tarrant County's adopted strategic goals:

1
Improve Tarrant County's financial strength and effectiveness by proactively exercising fiscal disciplines and performance or evidence-based budget allocation.

2
Maximize Tarrant County's operational efficiency and productivity through streamlined policies and processes, enhanced communication and targeted application of technologies.

3
Continue to cultivate an organizational culture in which people are nurtured, innovation is encouraged and excellence is rewarded.

4
Enhance the satisfaction level for the residents and businesses of Tarrant County through the effective delivery and equitable administration of justice, public safety, health, transportation and human and other services.

5
Strategically engage the public and private stakeholders to improve the mobility of people and goods in Tarrant County and the North Texas Region.

6
Proactively collaborate with Tarrant County cities and other stakeholders to grow and diversify the local economy through the enhancement of human and capital infrastructures.

SUCCESSFUL EXECUTION



To track implementation and adherence to the adopted strategic plan, the Commissioners Court approved the utilization of departmental scorecards. An example of a scorecard for the Elections Administration department is included below. Additionally, you will find an overview of several successes the County has achieved in relation to the adopted strategic goals.

SUCCESSFUL INITIATIVES

Goal #1: Improve Tarrant County’s financial strength and effectiveness by proactively exercising fiscal disciplines and performance or evidence-based budget allocation.

- ❖ **Objective:** Develop financial policies and practices to enhance the County’s financial system.
- ❖ **Achievement:** Policies for financial reserves and cash balances were formally adopted by the Commissioners Court.

Goal #2: Maximize Tarrant County’s operational efficiency and productivity through streamlined policies and processes, enhanced communication and targeted application of technologies.

- ❖ **Objective:** Identify and eliminate redundancies and waste, using improvement methodologies and utilizing well-integrated technology as an enabler to drive efficiencies.
- ❖ **Achievement:** The County established departmental Key Performance Indicators through the Strategic Initiatives Manager position and routed tracking of these indicators through the budget system.

Goal #3: Continue to cultivate an organizational culture in which people are nurtured, innovation is encouraged, and excellence is rewarded

- ❖ **Objective:** Improve employee communication and satisfaction, including deploying ways to encourage innovation and reward excellence.
- ❖ **Achievement:** The Learning Management System (LMS) has been deployed by Human Resources and Information Technology for use by County departments. Annual HR training and budget entry training has been conducted through this system.

Goal #4: Enhance the satisfaction level for the residents and businesses of Tarrant County through the effective delivery and equitable administration of justice, public safety, health, transportation, and human and other services.

- ❖ **Objective:** Ensure that there is internal collaboration across departments, as well as external collaboration, to better serve residents and businesses.
- ❖ **Achievement:** During the COVID-19 pandemic, the County conducted a community-wide needs assessment to align the County's response with public needs. This process consisted of a wide variety of community engagement strategies ranging from citizen satisfaction surveys to community roundtables and stakeholder interviews.

Goal #5: Strategically engage the public and private stakeholders to improve the mobility of people and goods in Tarrant County and the North Texas Region.

- ❖ **Objective:** Develop, prioritize, and deploy an intermodal strategic transportation plan for Tarrant County.
- ❖ **Achievement:** The County is in the process of engaging a transportation planning consultant to develop a Tarrant County Transportation Plan that improves and benefits both Tarrant County and the region.

Goal #6: Proactively collaborate with Tarrant County cities and other stakeholders to grow and diversify the local economy through the enhancement of human and capital infrastructures.

- ❖ **Objective:** Develop, prioritize, and deploy an intermodal strategic transportation plan for Tarrant County.
- ❖ **Achievement:** The County is in the process of engaging a transportation planning consultant to develop a Tarrant County Transportation Plan that improves and benefits both Tarrant County and the region.

SCORECARD

The image below provides an example of the scorecards employed to track implementation of the strategic plan. Scorecards provide an overview of the department mission statement, Key Performance Indicators, and related data in the context of adopted strategic goals. Scorecards are published on the County website for public consumption.

Elections

Year	Budget	FTEs
FY 2015	\$ 5,739,745	36
FY 2016	\$6,108,449	36

MISSION STATEMENT: Establish and increase public confidence in the electoral process by conducting voter registration and elections with the highest level of professional election standards, integrity, security, accuracy, and fairness.

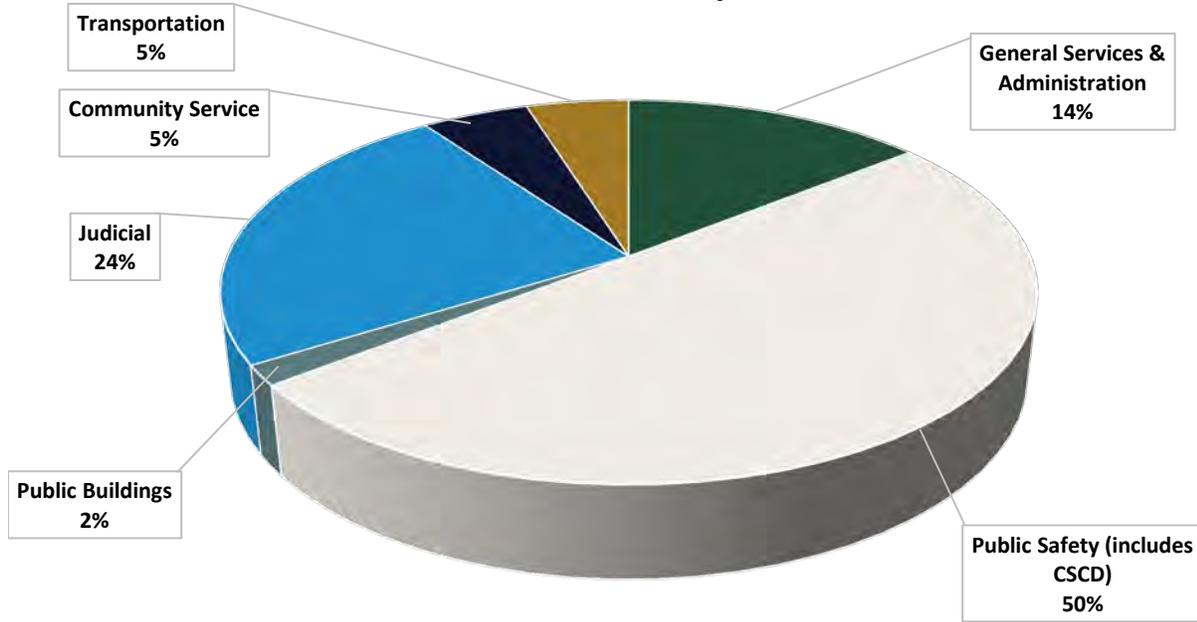
County Goal	Department Goals	KPI	Fiscal Year	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr. or YTD	Trend
4	Voter Registration Ensure the integrity of the electoral process by registering voters and maintaining accurate voter registration records.	Number of registered voters*	FY 2015	967,920	975,642	987,438	1,001,885	↑
			FY 2016	1,012,052	1,025,616	1,049,792		
		Number of new registered voters	FY 2015	24,073	14,231	17,206	20,212	↑
			FY 2016	19,855	29,460	23,354		
		Number of early day voters	FY 2015	58,341		46,638		↑
			FY 2016	44,529	141,825	56,027		
Number of voter registration changes processed (including cancellations)	FY 2015	86,689	21,456	25,324	24,367	↓		
	FY 2016	16,930	59,091	20,973				
4	Elections Administer all federal, state, county and other elections in a fair and efficient manner.	Number of elections	FY 2015	17		37		↓
			FY 2016	2	1	3		
		Number of precincts supported	FY 2015	694		187		↑
			FY 2016	694	694	694		
		Accuracy of ballot devices	FY 2015	100.0%		100.0%		→
			FY 2016	100.0%		100.0%		



TARRANT COUNTY AUTHORIZED POSITIONS

In the section below, you will find visual aids related to the authorized positions for all adopted funds.

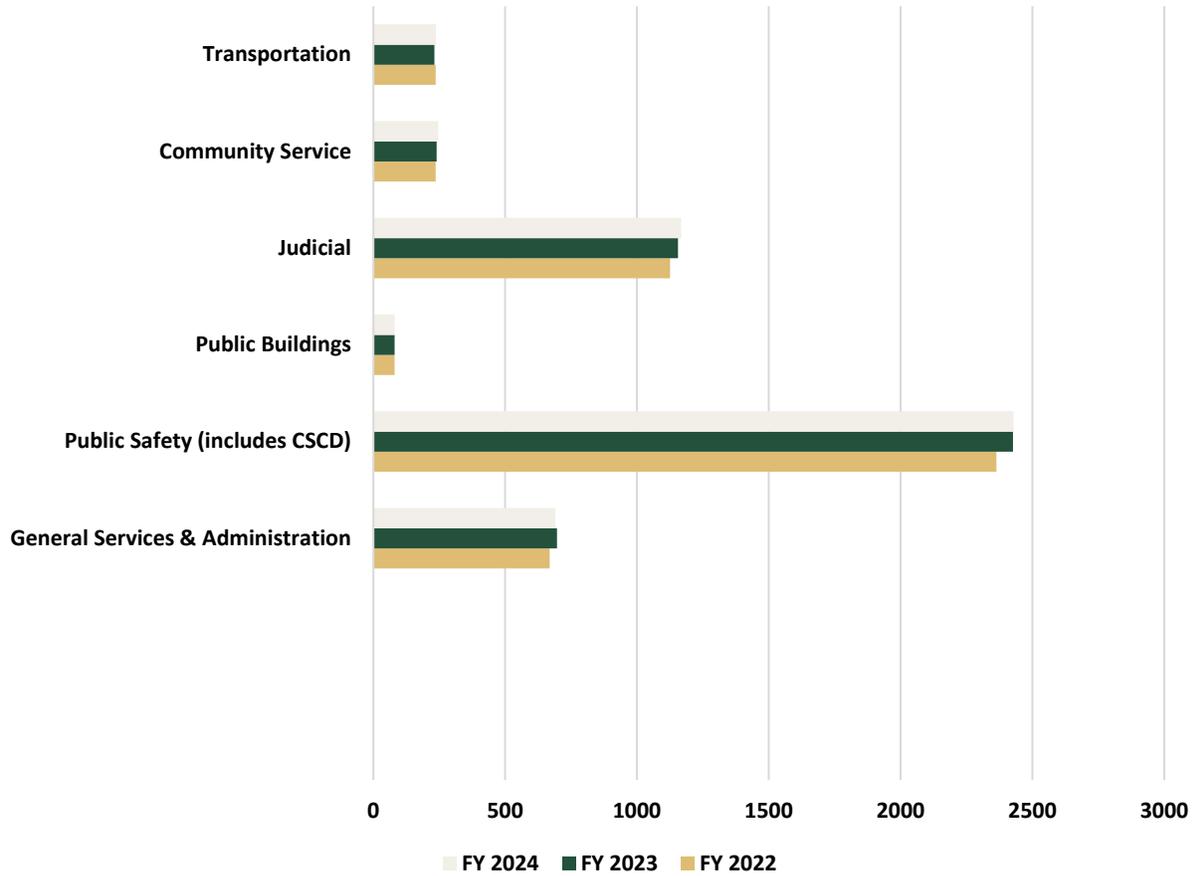
FY 24 Authorized Positions by Functional Area



FY2024 AUTHORIZED POSITIONS BY FUNCTIONAL AREA AND FUND					
Functional Area	General Fund	Road & Bridge Fund	Enterprise Funds	Special Purpose Funds	TOTAL
General Services & Administration	647	-	-	43	690
Public Safety (includes CSCD)	1,964	-	-	464	2428
Public Buildings	72	-	9	-	81
Judicial	1,096	-	-	71	1167
Community Service	48	-	8	190	246
Transportation	-	238	-	-	238
TOTAL	3,827	238	17	768	4,850

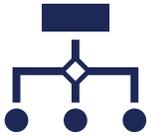
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Tarrant County Historical Authorized Positions (FY 2022 - 2024)



TARRANT COUNTY HISTORICAL AUTHORIZED POSITIONS (FY 2022 – 2024)			
Functional Area	FY 2022	FY 2023	FY 2024
General Administration	669	697	690
Public Safety (includes CSCD)	2,363	2,427	2,428
Public Buildings	81	81	81
Judicial	1,125	1,156	1,167
Community Service	236	240	246
Transportation	236	231	238
TOTAL	4,710	4,831	4,850

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EXPLANATION OF STAFFING LEVELS FOR FY 2024

For the General Fund and Road and Bridge Fund, there were 53 new positions requested and 21 new positions approved during the FY 2024 budget process. Several positions were eliminated through reductions-in-force to offset the costs of the new positions.

Of the 21 new positions approved, 20 positions are related to workload increases and 1 position is related to a new program.

There was a large increase in positions from FY 2022 to FY 2023 as 75 new positions were approved in the FY 2023 budget. An additional factor driving the increase in positions during that period was the receipt of federal funds through the American Rescue Plan Act (ARPA) which funded dozens of new positions in FY 2023.



GOVERNING AND ORGANIZATIONAL STRUCTURE

Tarrant County operates under a version of what is commonly known as the council-manager form of local government with four (4) elected County Commissioners and one (1) elected County Judge. The Commissioners Court is responsible for hiring a County Administrator who oversees administrative operations and implements policies passed by the Court. In contrast to the organizational structure of cities, many of the department heads in county government are elected officials such as the County and District Clerks, Criminal District Attorney, Sheriff, Judges, Constables, and more. There are several County departments, including:

- County Judge's Office
- County Commissioner Precincts
- County Administrator's Office
- County Auditor's Office
- Community Supervision and Corrections Department*
- Budget and Risk Management
- Civil District Courts
- Criminal District Courts
- Community Development
- Constables (Pct. 1-8)
- County Clerk
- County Courts at Law
- County Criminal Courts
- Criminal Court Administration
- Criminal District Attorney
- Criminal District Courts
- District Clerk
- Domestic Relations Office
- Elections
- Facilities Management
- Family Courts
- Fire Marshal
- Historical Commission/Archives
- Human Resources
- Human Services
- Information Technology
- Jury Services
- Justices of the Peace (Pct. 1-8)
- Juvenile Services
- Law Library
- Medical Examiner
- Probate Courts
- Public Health
- Purchasing
- Sheriff's Office
- Tax Office
- Transportation

* Note: The Community Supervision and Corrections Department (CSCD) is a quasi-county department with partial funding coming from the State of Texas. The county is responsible for funding pre-trial activities and services provided by CSCD.



TARRANT COUNTY

BACKGROUND & HISTORY



FOUNDING

In 2001, Probate Court No. 1 Judge Steve M. King wrote a descriptive history of Tarrant County. While Tarrant County's population has grown significantly and much has changed in the 22 years since Judge King's writings, there is perhaps no more accurate and intriguing account than his words below.

"Tarrant County, one of 26 counties created out of the Peters Colony, was established in 1849. It was named for General Edward H. Tarrant, commander of militia forces of the Republic of Texas at the Battle of Village Creek in 1841. The village of Grapevine; the Texas Ranger outpost of Johnson's Station (in what is now south Arlington); and Bird's Fort, a short-lived private fort just south of present-day Euless, were early areas of western civilization in the region.

On the bluff where the Tarrant County Courthouse now stands, a military post was established in 1849 by a company of the 2nd U.S. Dragoons under the command of Major Ripley A. Arnold. The fort was named in honor of General William Jenkins Worth, a hero of the Mexican War and commander of United States forces in this region.

The first county seat election was held in 1851 and the location receiving the most votes, a few miles to the northeast, became Tarrant County's first county seat, designated Birdville as required by the statute creating the county. After the military post closed in 1853 and the little towns of Fort Worth and Birdville grew, a fierce competition sprang up between them to be the seat of county government. A second special county seat election was held in 1856, when Fort Worth edged out Birdville by only a handful of votes. Fights and fatal duels ensued over the next four years by supporters of both locations. Finally, in 1860, another special election was held. This time, Fort Worth, by now the larger town, received 548 votes. The geographical center of the county, a compromise location, garnered 301 votes. Birdville tallied only four.

From as early as 1856, regular stagecoach service passed through Tarrant County, carrying mail and passengers from the east on to the frontier forts and the West Coast. By the 1870's, mail stagecoaches arrived and departed from downtown Fort Worth six days a week. After the Texas & Pacific Railroad reached Tarrant County and Fort Worth in 1876, Fort Worth became the largest stagecoach terminus in the Southwest - a hub for rail passengers to continue their journeys west by stagecoach.

From the close of the Civil War and through the late 1870's, millions of cattle were driven up the trail through Tarrant County (roughly following Interstate 35 West) to the railheads in Kansas.



Tarrant County Courthouse

The Tarrant County Courthouse, completed in 1895, is fashioned of pink granite from central Texas and took over two years to build. Upon completion, even though the project had come in almost 20% under budget, the citizens of the county were so outraged by the perceived extravagance that, at the next election, the County Judge and the entire Commissioners Court were voted out of office.

Today, Tarrant County has a population of over 1.5 million, some 212 times larger than in 1850, when its inhabitants numbered only 664.”

- Judge Steve M. King, February 2001



DEMOGRAPHICS

According to the 2020 U.S. Census, Tarrant County has a total population of 2,110,640 which makes it the 15th largest county in the United States. Of that population, 12.3% is aged 65 years and over and 25.2% is under 18 years of age. In terms of education, 86.7% of the population has graduated from high school and 33.4% has obtained a bachelor's degree or higher, outpacing the state averages.

\$73,545

IS THE MEDIAN HOUSEHOLD INCOME IN TARRANT COUNTY

865.3

IS TARRANT COUNTY'S LAND AREA IN SQUARE MILES

MAJOR INDUSTRIES INCLUDE:



DEFENSE



AVIATION



MANUFACTURING



RETAIL



HEALTHCARE



GOVERNMENT

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MAJOR EMPLOYERS INCLUDE:



In the Appendix, you can find more detailed statistical information related to the top taxpayers and comparative analyses of economy, education, geography, housing, and transportation statistics in the top 5 largest counties in Texas.



WHAT SERVICES DOES TARRANT COUNTY GOVERNMENT PROVIDE?

It is not uncommon for individuals to ask what exactly county government does and what services are provided. With the web of different governments providing services from trash pickup to road construction, it can be difficult to determine who is responsible for providing what service. Tarrant County government provides a wide variety of services that impact residents daily including, but not limited to:

- **Courts and Judiciary**
 - Civil matters
 - Criminal matters
 - Family matters
 - Juvenile matters
- **County and District Clerks**
 - Preservation of judicial records
 - Preservation of real estate records
 - Preservation of vital records
 - Passport services
- **Criminal District Attorney**
 - Investigations
 - Prosecution of cases
- **Elections**
 - Administration of elections
- **Fire Marshal**
 - Administration of the Fire Code
 - Inspection services
 - Outdoor burning regulation
- **Law Enforcement**
 - Detention services
 - Judicial support services
 - Criminal investigations
 - Patrol services
- **Medical Examiner**
 - Laboratory and forensic sciences for a Medical Examiner District which covers:
 - Tarrant County
 - Parker County
 - Denton County
 - Johnson County
- **Public Health**
 - Clinical services
 - Disease control and prevention
 - Family health services
 - Health protection and response
- **Tax Assessor-Collector**
 - Collection of property taxes
 - Motor vehicle registration



TARRANT COUNTY

BASES OF ACCOUNTING AND BUDGETING



BASES OF ACCOUNTING AND BUDGETING

Bases of accounting and budgeting provide the framework for how an entity organizes, tracks, and reports its financial information. In Tarrant County, the bases of accounting and budgeting differ from one another.

The basis of accounting employed by the County for governmental, proprietary, and fiduciary funds is the **accrual basis of accounting**. Conversely, the basis of budgeting is the **modified cash basis**.

The accrual basis of accounting recognizes revenues in the fiscal year for which the County satisfies an obligation by transferring goods or services to an end-user or client, regardless of receipt of the goods or services. Expenses are recognized in the fiscal year in which the resources are consumed or utilized.

The modified cash basis recognizes regular or routine revenues and expenditures on a cash basis, meaning capture occurs at the time that cash is received or spent with some exceptions. Encumbrances are employed under the budgetary basis. Whenever a purchase order is issued, encumbrances consume budget as an actual expense. In this basis of budgeting, beginning fund balance is budgeted as revenue – which is also a requirement under state law. Any unencumbered appropriations lapse at year-end for all funds.



TARRANT COUNTY

FUNDS DESCRIPTIONS AND STRUCTURE



FUNDS SUBJECT TO APPROPRIATION

In the sections below, you will find a graphic and narrative overview of the fund structure for all governmental, proprietary, and fiduciary funds which are subject to appropriation. This section does not contain information related to non-appropriated funds, which include the Tarrant County Housing Finance Corporation (TCHFC), Tarrant County Industrial Development Corporation (TCIDC), or Grants Fund. This section also provides a narrative overview of department-fund relationships.

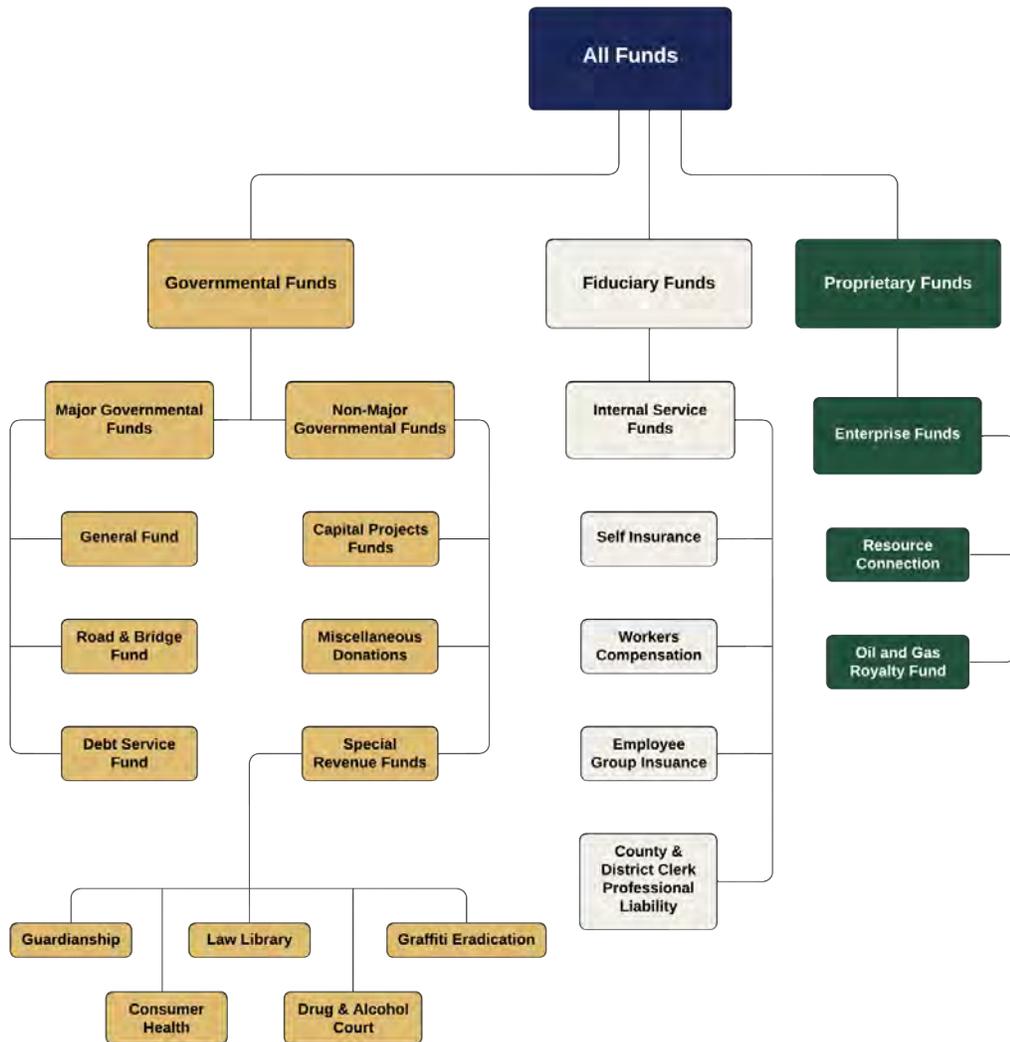


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FUND DESCRIPTIONS

To provide insight on the purpose and uses of the eighty-eight (88) different funds, the department-fund relationship, and the structure of how funds are organized, narrative descriptions for each fund are included below.

Major Governmental Funds

Operating Funds

The three operating funds, which are the only three major governmental funds, account for the majority of the combined budget. These are the only funds supported by County property taxes. In FY 2024, the combined operating budget amounted to \$896,600,248.

General Fund

Department(s): Most County departments

The General Fund is supported by the Maintenance & Operations (M&O) portion of the ad valorem (property) tax rate. This fund serves as the chief operating fund for the county.

Road & Bridge Fund

Department(s): County Commissioner Precincts and Transportation Services

The Road and Bridge Fund is largely supported by various collected fees as well as an operating transfer from the General Fund. This fund captures the operations related to Commissioners Precincts and the Transportation department. Commissioners Precincts house road construction and maintenance crews who perform work on roads and bridges in the unincorporated area of the county. These crews are also responsible for road work within cities which have interlocal agreements with the county government.

Debt Service Fund

Department(s): Non-departmental

The Debt Service Fund is supported by the Interest & Sinking portion of the ad valorem (property) tax rate. The purpose of this fund is to service county debt obligations. For more information on the Tarrant County's debt obligations, please **click here** or locate the section labeled Debt in the Table of Contents.

Non-Major Governmental Funds

Special Revenue Funds

Special revenue funds are one of several different types of non-major governmental funds. The revenue budgeted within these funds are primarily received through revenue sources other than taxes. Additionally, there are typically statutory restrictions, whether state or federal, on the allowable expenditures that the County can utilize funds for.

Records Preservation/Automation Fund (County Clerk)

Department(s): County Clerk

This fund receives a portion of revenue from the consolidated filing fees as established by Senate Bill 41 in the 87th regular session of the state legislature. These funds may only be used to provide funds for specific records management and preservation, including automation purposes.

Records Preservation/Automation Fund (County)

Department(s): Information Technology

Before the implementation of consolidated filing fees through Senate Bill 41, this fund received revenue from a specific Records Management and Preservation fee. This fee was repealed through Senate Bill 41. Remaining revenue in this fund can be utilized for records management, preservation, and automation purposes.

Records Preservation/Restoration Fund (County Clerk)

Department(s): County Clerk

State law allows Commissioners Courts to issue a fee to support the maintenance of a “Records Archive” for the County Clerk. These funds can be utilized for preservation and restoration services performed by the County Clerk in connection with maintaining the County Clerk’s records archive. The Tarrant County Commissioners Court set the fee amount to \$6, effective October 1, 2020.

Court Record Preservation Fund

Department(s): District Clerk

Before the implementation of consolidated filing fees through Senate Bill 41, this fund received revenue from a civil case filing fee authorized by state law. This fee was repealed through Senate Bill 41. Remaining revenue in this fund can be utilized to digitize court records and preserve the records from natural disaster.

District Court Record Preservation Fund

Department(s): District Clerk

State law allows Commissioners Courts to issue a fee to support the maintenance of a “Records Archive” for the District Clerk. This fee was repealed by Senate Bill 41. Remaining funds can be utilized for preservation and restoration services performed by the District Clerk in connection with maintaining the District Clerk’s records archive.

District Clerk Records Management/Preservation Fund

Department(s): District Clerk

This fund receives a portion of revenue from the consolidated filing fees as established by Senate Bill 41 in the 87th regular session of the state legislature. These funds may only be used to provide funds for specific records management and preservation, including automation purposes.

Courthouse Security Fund

Department(s): Non-Departmental

This fund receives a portion of revenue collected from the consolidated filing fees. Revenue is intended to assist counties with courthouse security. Once the fee is collected, the revenue is transferred to the General Fund to pay for salaries for security guards at various court locations.

Consumer Health Fund

Department(s): Public Health

State law authorizes counties to require permits for a variety of establishments and payment of a fee for issuing or renewing a permit. Revenue collected through this fee may be spent only for conduction of inspections and issuing permits.

Graffiti Eradication Fund (Juvenile Delinquency Prevention)

Department(s): Juvenile Services

State law requires a defendant who is convicted of a graffiti-related crime to pay a \$50 fine which is deposited into a Graffiti Eradication Fund. Funds may be utilized to: (1) repair damage caused by the commission of graffiti-related offenses, (2) provide educational and intervention programs, (3) provide public rewards, (4) provide teen recognition/recreation programs, (5) provide funding for local teen court programs, (6) provide funding for a juvenile probation department, or (7) provide educational and intervention programs designed to prevent juveniles from engaging in delinquent

conduct. This fee was repealed by Senate Bill 41 in the 87th regular session of the state legislature.

Alternate Dispute Resolution Services (ADRS) Fund

Department(s): County Administrator's Office

Before the implementation of consolidated filing fees through Senate Bill 41, state law allowed Commissioners Courts to set a court fee, not to exceed \$15, in certain district, county, and probate cases to fund an alternative dispute resolution program. Senate Bill 41 repealed the authority to issue this fee and directed a portion of revenue collected from the consolidated filing fee to this fund.

Probate Contributions Fund

Department(s): Probate Courts No. 1 and 2

This fund receives revenue from a \$40 fee for probate, guardianship, mental health, and civil cases filed in statutory probate courts. These funds may only be used for court-related purposes in support of the statutory probate courts. State law establishes a minimum \$40,000 contribution for each statutory probate court and defines the allocation for any excess contributions that the State Comptroller collects.

Justice Court Technology Fund

Department(s): Information Technology

This fund receives a portion of revenue from the consolidated filing fees as established by Senate Bill 41 in the 87th regular session of the state legislature. The funds are intended to finance the cost of continuing education and training for justice court judges and clerks regarding technological enhancements for justice courts. Additionally, funds may be used for the purchase and maintenance of technological enhancements for a justice court, including computer systems, computer networks, computer hardware, computer software, imaging systems, electronic kiosks, electronic ticket writers, and docket management systems.

Justice Court Building Security Fund

Department(s): Non-Departmental

This fund receives a portion of revenue collected from the consolidated filing fees. Revenue is intended to assist counties with courthouse security. Once the fee is collected, the revenue is transferred to the General Fund to pay for salaries for security guards at various court locations.

Child Abuse Prevention Fund

Department(s): 233rd District Court

This fund receives revenue through a \$100 fine issued upon conviction of certain child sexual assault and related offenses. Funds may only be used to finance child abuse prevention programs in the county and shall be administered by or under the direction of the Commissioners Court. Funds are currently budgeted to support the Court-Appointed Special Advocates (CASA) of Tarrant County.

Guardianship Fund

Department(s): Non-Departmental

Before the implementation of consolidated filing fees through Senate Bill 41, state law allowed the issuance of a \$20 Supplemental Court-Initiated Guardianship Fee. Senate Bill 41 repealed this fee. However, \$20 of the Local Civil Fee for Probate, Guardianship, and Mental Health cases on initial and subsequent filings continues to be deposited into this fund through Section 135.102 of the Local Government Code. Funds may only be used to supplement other county funds used to pay compensation of a guardian ad litem, attorney ad litem, and fund local guardianship programs for indigent incapacitated persons.

Drug & Alcohol Court Fund

Department(s): Criminal Court Administration

State law previously authorized the issuance of a \$60 court fee upon conviction of an offense punishable by a Class B Misdemeanor. These funds were required to be used to fund a drug court in counties with a population exceeding 200,000. This fee was repealed effective January 1, 2020. All funds remaining are cash carryforward from previous years.

County & District Clerk Technology Fund

Department(s): Information Technology

State law directs \$4 from the Local Consolidated Fee on Conviction of Felony or Class A/B Misdemeanors to be deposited in this fund. Funds may only be used to finance the cost of continuing education and training for County Court, Statutory County Court, or District Court judges and clerks regarding technological enhancements for those courts. Additionally, funds may be used for the purchase and maintenance of technological enhancements for a County Court, Statutory County Court, or District Court including computer systems, networks, hardware/software, imaging systems, electronic kiosks, and docket management systems.

Specialty Court Fund

Department(s): Criminal Court Administration

State law directs a portion of the Local Consolidated Fee on Conviction of Felony or Class A/B Misdemeanors to this fund. Funds may only be used by a county to fund specialty court programs established under Subtitle K, Title 2 of the Texas Government Code.

Truancy Prevention/Diversion Fund

Department(s): 233rd District Court

State law directs a portion of the Local Consolidated Fee on Convictions of Class C Misdemeanors to this fund. Funds may be used to finance the salary, benefits, training, travel expenses, office supplies, and other necessary expenses relating to the position of a juvenile case manager employed under Article 45.056 of the Texas Code of Criminal Procedure. If there are remaining funds after those costs are paid, and with the approval of the Commissioners Court, a juvenile case manager may direct the remaining money to be used to implement programs directly related to the duties of the juvenile case manager, including juvenile alcohol and substance abuse programs, educational and leadership programs, and any other projects designed to prevent or reduce the number of juvenile referrals to the court.

Language Access Fund

Department(s): Non-Departmental

Senate Bill 41 established this fund and directed a portion of the revenue from the Local Consolidated Civil Fee to be deposited in this fund. Funds may only be used to provide language access services for individuals appearing before the court or receiving court services.

Law Library Fund

Department(s): Law Library

Before the implementation of consolidated civil filing fees through Senate Bill 41, state law allowed Commissioners Courts to set a fee, not to exceed \$35, when civil court cases were filed in a County or District court, except suits for delinquent taxes. Senate Bill 41 repealed the authority to set this fee and directed \$35 of the revenue from consolidated civil fees to this fund. Funds may only be used for:

- Establishing a law library after the entry of the order creating it
- Purchasing or leasing library materials, maintaining the library, or acquiring furniture, shelving, or equipment for the library

- Purchasing or leasing library materials or acquiring library equipment, including computers, software, and subscriptions to obtain access to electronic research networks for use by judges in the county (up to \$175,000 each year).

Continuing Education Fund

Department(s): Sheriff's Office; Constables; Fire Marshal; Probate Courts

Senate Bill 41 directs a portion of the local consolidated civil fees to a continuing education fund for judges and their staff. Additionally, state law provides for an allocation formula for the continuing education and training of law enforcement. Revenue from these sources is deposited in this fund. Revenue from the civil fees may only be used for the continuing education of judges and their staff, including travel and related expenses to attend any of the continuing judicial education activities of any of the organizations accredited by the Supreme Court of Texas. Revenue received from the Comptroller may only be used for the continuing education and training of law enforcement.

Appellate Judicial System Fund

Department(s): Second Court of Appeals

Senate Bill 41 directs a portion of the local consolidated civil fees to this fund. Funds shall be used and disbursed only for the purpose of assisting the Second Court of Appeals. After all payments of all expenses incurred by Tarrant County (salary supplements, postage, etc.) on behalf of the Court of Appeals, the net balance of the fees in excess of \$25,000 shall be paid directly to the Court of Appeals on a monthly basis.

Vehicle Inventory Tax Fund

Department(s): Tax Office

State law established a monthly method for vehicle dealers to pre-pay property tax on vehicle inventories. The Tax Assessor-Collector is required to maintain the escrow account for each owner in the county depository. The Collector shall retain any interest generated by the escrow accounts to defray the cost of administration of the pre-payment procedure.

Criminal District Attorney – Restitution Collection Fee Fund

Department(s): Criminal District Attorney

This fund was authorized by the 1979 Texas legislature allowing the Criminal District Attorney to assess fees against hot check writers without a conviction. The Criminal District Attorney has discretion in the amount of the fee to be charged to each writer. The fees are deposited in the County's treasury and can only be used according to the

instruction of the Criminal District Attorney, except no funds may be used for their own personal salary supplement.

Criminal District Attorney – Law Enforcement Fund

Department(s): Criminal District Attorney

This fund was established pursuant to Chapter 59 of the Texas Code of Criminal Procedures allowing the attorney representing the State to collect a portion of the proceeds of forfeited property. The fees deposited in the County treasury are subject to audit and can only be used according to the instruction of the Criminal District Attorney. The funds must be used for official purposes of the Criminal District Attorney's office, that relates to the preservation, enforcement, or administration of the laws of this state, per Code of Criminal Procedure Article 59.06. Revenue is budgeted as received.

Criminal District Attorney – Federal Forfeitures (Justice) Fund

Department(s): Criminal District Attorney

This fund was established in 2018 by United States Code Title 21, Section 881, which authorizes law enforcement agencies to receive and dispose of subject property that has been forfeited under any of the provisions of this subchapter. This fund accounts for forfeitures that are the result of agreements with the United States Department of Justice.

Eighth Administrative Judicial District Fund

Department(s): Eighth Administrative Judicial Region

This fund was established in 2014, pursuant to Government Code, Section 74.050, to account for the salary expenses and supplies for the administrative assistant. The Presiding Judge of the Eighth Administrative Judicial Region may employ, directly or through a contract with another governmental entity, a full-time or part-time administrative assistant. Tarrant County is reimbursed by the Eighth Administrative Judicial Region for these expenses.

Sheriff Inmate Commissary Fund

Department(s): Sheriff's Office

This fund was established pursuant to Section 351.0415 of the Local Government Code. Commissary proceeds are only to be used to:

- Fund, staff, and equip programs addressing the social needs of the inmates, including an educational or recreational program and religious or rehabilitative counseling;
- Supply inmates with clothing, writing materials, and hygiene supplies; or

- Establish, staff, and equip the commissary operation and fund the salaries of staff responsible for managing the inmates' commissary accounts;
- Fund, staff, and equip both an educational and a law library for the educational use of inmates; or
- Fund fiscal plant improvements, technology, equipment, programs, services, and activities that provide for the well-being, health, safety, and security of the inmates and facility.

Sheriff Forfeiture Fund (Combined Narcotics Enforcement Team – CNET)

Department(s): Sheriff's Office

According to the Code of Criminal Procedure, Chapter 59, Article 59.06, if a local agreement exists between the Criminal District Attorney and law enforcement agencies, all money, securities, negotiable instruments, stock or bonds or things of value, or proceeds from the sale of those items, shall be deposited, after the deduction of court costs to which a district court clerk is entitled under Article 59.05, according to the terms of the agreement into a special fund in the county treasury if distributed to a county law enforcement agency. Funds may only be used for law enforcement purposes.

Sheriff Federal Forfeiture Fund (Department of Treasury)

Department(s): Sheriff's Office

This fund was established in 2018 pursuant to United States Code Title 31, Section 9705 which authorizes the Department of Treasury Forfeiture Fund to be used for authorizing seizures and acceptance of forfeitures to be used in the manner of the recipient of the forfeited articles, under any provisions of the subchapter. This fund accounts for forfeitures that are the result of agreements with the United States Department of Treasury.

Sheriff Forfeiture Fund (State)

Department(s): Sheriff's Office

According to the Code of Criminal Procedure, Chapter 59, Article 59.06, if a local agreement exists between the Criminal District Attorney and law enforcement agencies, all money, securities, negotiable instruments, stock or bonds or things of value, or proceeds from the sale of those items, shall be deposited, after the deduction of court costs to which a district court clerk is entitled under Article 59.05, according to the terms of the agreement into a special fund in the county treasury if distributed to a county law enforcement agency. Funds may only be used for law enforcement purposes.

Sheriff Federal Forfeiture Fund (Department of Justice)

Department(s): Sheriff's Office

This fund was established pursuant to United States Code Title 21, Section 881 which authorizes law enforcement agencies to receive and dispose of subject property that has been forfeited under any provisions of the subchapter. This fund accounts for forfeitures that are the result of agreements with the United States Department of Justice.

Opioid Epidemic Fund

Department(s): Non-Departmental

The Opioid Epidemic Settlement Fund will be utilized to alleviate the impact of the opioid epidemic in Tarrant County. The opioid epidemic's effects on the Tarrant County community are wide ranging. Behavioral healthcare programs and the criminal justice system have been disproportionately impacted by the epidemic. Eligible uses include, but are not limited to:

- Supporting the expansion of behavioral healthcare programs;
- Judicial and criminal justice programs that alleviate the impacts of the opioid epidemic; or,
- Programs that reduce recidivism for individuals who are in the criminal justice system.

Contract Elections Fund

Department(s): Elections Administration

According to Section 31.092 of the Election Code, the county election officer may contract with the governing body of a political subdivision situated partly or wholly in the county served by the officer to perform election services. The county election officer may also contract with the county executive committee of a political party holding a primary election in the county to perform election services. To be binding, a contract with a political party must be approved in writing by the Secretary of State. An election services contract need not be submitted to Commissioners Court for approval.

According to Section 31.100 of the Election Code, money paid to a county election officer shall be deposited in a separate fund in the county treasury. Expenditures from the fund may be made without budgeting or appropriation by the Commissioners Court. A fee charged by the elections officer for general supervision of the election may not exceed 10 percent of the total amount of the contract. A surplus in this fund may only be used to defray the expenses of the county election officer's office in connection with election-related duties or functions.

Elections Chapter 19 Fund

Department(s): Elections Administration

Pursuant to Chapter 19 of the Election Code, funds are allocated by the state for voter registrars in each county. These funds are intended to aid in purchasing items or services that will enhance voter registration. Chapter 19 funds may not be co-mingled with any other county funds or accounts. The Commissioners Court may not consider the availability of state funds under this chapter in adopting the county budget for the office of voter registrar. Effective January 31, 2007, the Secretary of State will make payments for eligible Chapter 19 expenses on a reimbursement basis.

Trust Funds/Interlocal Funds

Trust Funds/Interlocal Funds are non-major governmental funds which capture revenue and expenditures associated with interlocal agreements or activities which the government is not a beneficiary of. The Emergency Service District Fund, for instance, funds the administrative assistant which assists in the operation of the Emergency Service District in the unincorporated areas in the County. The Children's Home Trust Fund, on the other hand, was established pursuant to a will and is to be used by the Juvenile Services Director for the benefit of parentless children in Tarrant County.

Public Health Fund

Department(s): Public Health

This fund serves as the main operating fund for the Public Health department.

Public Health 1115 Waiver Fund

Department(s): Public Health

This fund accounts for revenue received from DSRIP payments through the 1115 Waiver.

Section 125 Forfeitures Fund

Department(s): Wellness Program (Administered by Human Resources)

United States Code Title 26, Section 125 allows unused medical reimbursements and dependent care to be forfeited at the end of each plan year. Forfeiture funds have been used to support the Wellness Program since Fiscal Year 2001.

Children's Home Trust Fund

Department(s): Juvenile Services

This fund was established pursuant to the terms of a will and represents assets held in trust by the County for the use and benefit of parentless children in Tarrant County. The assets are cash, common stocks and preferred stocks in Texas Utilities, Southwestern Public Service and Texas Power and Light Companies.

Policy for this fund was adopted by the Juvenile Board on April 5, 2001. Under the authority of the Tarrant County Juvenile Board, the fund may be expended at the discretion of the Director of Juvenile Services, up to a maximum of \$500 for purpose areas conforming to the original bequest on behalf of the needs of children within the care or jurisdiction of Tarrant County, without the approval of the board. Examples of purpose areas would include clothing, transportation, special activities, recreation, tuition and fees, crafts, and project supplies. Prohibited purpose areas would include staff, building expenses, or operational support of any kind.

Bail Bond Board Fund

Department(s): Non-departmental

This fund was established in October 1997 to account for the revenues and expenditures related to the Bail Bond Board and their responsibility for licensing bondsmen.

TX Department of Protective & Regulatory Services Fund

Department(s): Child Protective Services

Reimbursement through the State of Texas for certain General Fund expenditures for foster children eligible under Title IV-E. Commissioners Court has elected to allow the CPS Board to reallocate Title IV-E reimbursement for the benefit of their operation.

Constable Forfeiture (Precinct #7) Fund

Department(s): Constable, Precinct 7

According to the Code of Criminal Procedure, Chapter 59, Article 59.06, if a local agreement exists between the Criminal District Attorney and law enforcement agencies, all money, securities, negotiable instruments, stock or bonds or things of value, or proceeds from the sale of those items, shall be deposited, after the deduction of court costs to which a district court clerk is entitled under Article 59.05, according to the terms of the agreement into a special fund in the county treasury if distributed to a county law enforcement agency. Funds may only be used for law enforcement purposes. This fund was established on October 1, 2014.

Juvenile Probation District Fund

Department(s): Juvenile Services

Pursuant to Family Code Section 54.061, the juvenile court, after giving the child, parent, or other person responsible for the child's support a reasonable opportunity to be heard, shall order the child, parent, or other person, if financially able to do so, to pay the court a fee of not more than \$15 per month during the period that the child continues probation.

The court shall deposit fees received under this section in the County Treasury to the credit of a special fund that may only be used for juvenile probation or community-based juvenile corrections services or facilities in which a juvenile may be required to live while under court supervision. Expenditures are made from the fund upon approval from the Tarrant County Juvenile Board which is composed of the County Judge and State District Judges having jurisdiction in Tarrant County.

Unclaimed Juvenile Restitution Fund

Department(s): Juvenile Services

Family Code Section 54.0482 outlines procedures for the handling of unclaimed restitution paid to victims through our Juvenile Services department. If a victim does not claim a payment on or before the fifth anniversary of the date on which the Juvenile Services department mailed a notice to the victim, the department shall transfer the payment to a special fund of the County Treasury. The County may spend money in this fund only for the same purposes for which the County may spend Juvenile State Aid.

Deferred Prosecution Program Fund

Department(s): Criminal District Attorney

The Tarrant County Criminal District Attorney's Office has been administering a pre-trial diversionary program, known as the Deferred Prosecution Program (DPP), since 1973. Youthful first-time offenders who successfully complete the program do not have a record of conviction. Chapter 102.0121 of the Code of Criminal Procedure allows for a fee to be established up to \$500. The article states the fees must be administered in a separate fund and the budget must be approved by the Commissioners Court. The fee was initially \$100, but, on June 9, 2015, the fee was set based on a two-track method. Track A assesses a fee of \$125 while Track B assesses a fee of \$225. Deferred Prosecution Initiative and related fees were eliminated by Court Order #138841 on August 16, 2022.

Historical Commission Fund

Department(s): Historical Commission

This fund was established in FY 2001 to support the Historical Commission and the County Archives. Funds are predominantly used for the 1895 Room. The balance in this fund was accumulated from previous years' funding for the Commission.

Historical Commission Archives Fund

Department(s): Historical Commission Archives

This fund was established to accept donations to the Historical Commission for improvements and expansion of the County Archives.

Cemetery Fund

Department(s): Historical Commission

This statutorily required fund receives donations to finance the maintenance of old cemeteries within the County's geographic boundaries. The County Judge is designated as the trustee. No disbursement may be made from the principal. Expenditures are allowed from the accumulated interest income from the donations. The restricted fund balance is \$13,841.

Unclaimed Electric Cooperative Credit Fund

Department(s): Non-departmental

Texas Property Code Section 74.602 authorizes the Comptroller to allocate a portion of the unclaimed capital credits received from an Electric Cooperative back to the County in the Cooperative's service area. Local Government Code Section 381.004 requires that these funds are used for community and economic development programs.

Fire Marshal Code Fund

Department(s): Fire Marshal

Local Government Code Section 233.065 states that Commissioners Courts may develop a fee schedule for the per. The fees shall be deposited in a special fund in the County treasury and may be used only for the administration and enforcement of the Fire Code. The Tarrant County Fire Code for unincorporated areas was adopted June 5, 2018.

Criminal District Attorney JPS Contract Fund

Department(s): Criminal District Attorney

The Tarrant County Hospital District Board of Managers approves a contract annually for legal services that provides funding for staff and ancillary expenses. The contract

period is October 1st through September 30th, and is subject to annual renewal. This fund was created to account for the salary expenses of staff and revenue received from JPS.

Emergency Service District Fund

Department(s): Emergency Services District, No, 1

The Rural Fire District was created in 1986 and abolished on September 11, 1996. Upon its abolition, the Emergency Services District was created. During negotiations, the County agreed to allow the secretary for the District to remain on the payroll of Tarrant County. This fund was established to account for those salary expenses and the reimbursement from the District.

Pre-Trial CSCD Bond Supervision Unit Fund

Department(s): Community Supervision and Correction Department (CSCD)

The Community Supervision and Correction Department (CSCD) operates the pre-trial bond supervision program under Chapter 76 of the Government Code. Until October 1, 2018, cases supervised under the CSCD program were exclusively surety bond cases. Effective September 1, 2011, the Texas Department of Criminal Justice (TDCJ) disallowed the use of state funds to supplement funding for this program. Effective October 1, 2018, pre-trial release cases were added to the oversight of CSCD.

Criminal Court Drug Program Fund

Department(s): Criminal Court Support

The revenue associated with this fund is assessed against participants of the program and used to support the program. Section 103.027 of the Government Code allows a reasonable program fee not to exceed \$1,000.

Medical Examiner Conference Fund

Department(s): Medical Examiner

This fund is intended to support the continuing education efforts of Medical Examiners' staff.

PMC Insured – 340B Fund

Department(s): Public Health

The Public Health Preventive Medicine Clinic (PMC) receives revenue from private insurance. Funds may be used for HIV-related services and 340B medicines.

Capital Projects Funds

Capital project funds are non-major governmental funds which capture expenditures that are considered to be a capital asset or investment. Financing mechanisms vary widely for these funds with the Non-Debt Capital Fund mainly financed by cash and the bond election funds financed by voter-approved bond debt.

Non-Debt Capital Fund

Department(s): Several Departments

The Non-Debt Capital Fund captures capital expenditures which support ongoing daily operations. As alluded to in its name, this fund is financed through non-debt mechanisms. Capital expenditures budgeted under this fund generally support ongoing daily operations. Budgeted items range from office furniture, such as chairs and desks, to equipment, such as date/time stamps and construction machinery.

Capital Improvement/Replacement Fund

Department(s): Several Departments

In FY 2022, the Capital Improvement/Replacement Fund was created to accommodate capital expenditures that will improve or replace existing capital assets. Budgeted items range from large-scale construction renovation projects, such as the replacement of a criminal justice building roof, to the replacement of existing equipment, such as election equipment or vehicles.

Court Facility Fee Fund

Department(s): Facilities Management

Senate Bill 41 directs a portion of the local consolidated filing fees to a court facility fee fund. The revenue directed to this fund may only be used to fund the construction, renovation, or improvement of facilities that house the courts or to pay the principal of, interest on, and costs of issuance of bonds, including refunding bonds, issued for the construction, renovation, or improvement of the facilities.

2006 Bond Election Fund

Department(s): Facilities Management

The 2006 Bond Election Fund captures revenue from voter-approved bonds from the 2006 Bond Election. The election sought voter approval to finance transportation infrastructure projects and the construction of a new jail facility. The revenue budgeted in this fund is associated with the jail facility project.

2006 Transportation Bond Election Fund

Department(s): Transportation Services

The 2006 Bond Election Fund captures revenue from voter-approved bonds from the 2006 Bond Election. The election sought voter approval to finance transportation infrastructure projects and the construction of a new jail facility. The revenue budgeted in this fund is associated with transportation projects.

2021 Transportation Bond Election Fund

Department(s): Transportation Services

This fund captures revenue and expenditures related to voter-approved bonds from the 2021 Transportation Bond Election.

Miscellaneous Donations Funds

Miscellaneous Donations Funds are non-major governmental funds that are supported by donations from various sources, such as Reliant Energy or juror donations. Funds are utilized for a wide variety of uses, including, but not limited to, temporary employees for supervision of visitation, Sheriff employee recognition ceremonies, and the operation of the Veteran Court program.

Miscellaneous Donations – Juvenile Fund

Department(s): Juvenile Services

Government Code Section 61.003 allows Juvenile Services to use a portion of their donations to support the special needs of children and families coming to the attention of the court and/or the department. Juvenile Services receives 10% of total juror donations made under the section.

Miscellaneous Donations – Emergency Management Fund

Department(s): County Administrator’s Office

This fund was established on January 30, 2018, by Court Order #12957, to accept donations to the Emergency Management division of the County Administrator’s Office. These donations will serve a public purpose by utilizing funds for the training, exercises, education, and travel expenses for the Local Emergency Planning Committee.

Miscellaneous Donations – Human Services Fund

Department(s): Human Services

This fund accounts for revenue dispersed to the County through the Energy Aid Program. TXU Energy will provide funding at amounts dependent upon the business

needs and practices of the company. Payments will be made on a quarterly basis unless the Human Services department petitions TXU Energy for accelerated funding based upon client service requests. Funds are to be used for utility assistance for qualified low-income customers.

Miscellaneous Donations – Human Services – Reliant Energy Fund

Department(s): Human Services

On May 13, 2008, Reliant Energy entered into an agreement with the Tarrant County Human Services department to provide energy assistance funds as a credit on behalf of qualified low-income customers. The agreement allows the Human Services department to receive periodic allotments of Energy Aid Program funding. Reliant Energy will provide funding at amounts dependent upon the business needs and practices of the company. Payments will be made on an as needed basis.

Miscellaneous Donations – Human Services – Direct Energy Fund

Department(s): Human Services

Direct Energy entered into an agreement with the Tarrant County Human Services department to provide assistance as a credit to qualified low-income customers. The agreement allows the Human Services department to receive periodic allotments of Energy Aid Program funding.

Miscellaneous Donations – Child Protective Services Fund

Department(s): Child Protective Services

On November 23, 1993, by Court Order #69894, the Commissioners Court allowed Child Protective Services to receive 80% of the total juror donations made under Government Code Section 61.003. CPS uses these funds for:

- Summer camp and special camps for athletic, academic, and musical opportunities;
- Christmas presents for children in conservatorship;
- Additional educational needs, such as Sylvan Learning Center tuition, beauty school tuition, music lessons, graduation expenses, and driver's education;
- School supplies;
- Intensive therapy services to prevent an adoption breakdown;
- Tattoo removal;
- Transportation to visit family members and band trips; and,
- Relative assistance.

Miscellaneous Donations – Public Health Fund

Department(s): Public Health

This fund accounts for donations received by the Public Health department. Funds may be expended at the discretion of the Director of Public Health for the purposes of carrying out the functions of the Public Health department.

Miscellaneous Donations – Veteran Court Program Fund

Department(s): Veterans Diversion Court

In FY 2017, Government Code Section 61.003 was established to accept juror donations to the Tarrant County Veterans Court Program.

Miscellaneous Donations – Family Court Services Fund

Department(s): Domestic Relations Office – Family Court Services Division

On November 23, 1993, by Court Order #69894, the Commissioners Court allowed the Family Court Services division of the Domestic Relations Office to receive 10% of the total juror donations made under Government Code Section 61.003.

Family Court Services uses these for temporary employees that provide supervision for the visitation center which is provided every 1st, 3rd, and 5th weekend (Friday – Sunday). The visitation center provides either supervised visitations and/or supervised exchanges of children between custodial and non-custodial parents. Other miscellaneous donations for the Domestic Relations Office may also be deposited into this fund.

Miscellaneous Donations – Community Resource Coordination Group (CRCG) Fund

Department(s): Public Assistance

This fund receives donation revenue from the Tarrant County Housing Finance Corporation (TCHFC). These funds are for self-sufficiency to help prevent homelessness. Use of these funds is considered a last resort and is a resource for case managers from the CRCG membership group. These entities include, but are not limited to, MHMR, JPS, the City of Fort Worth, DARS, and Workforce Solutions.

Miscellaneous Donations – Peace Officer Memorial Fund

Department(s): 1895 Courthouse (Facilities Management)

This Trust Fund was established on June 24, 1994 by Commissioner J.D. Johnson and District Attorney Tim Curry to accept donations to erect a memorial on the 1895 Courthouse block commemorating Tarrant County peace officers killed in the line of duty.

Miscellaneous Donations – Law Enforcement Fund

Department(s): Sheriff's Office

This fund was established on December 17, 2017 to accommodate donations received by various Tarrant County law enforcement agencies. Each donation specifies the purpose for the use of funds.

Donations – ATTF – Texas Rental Association Fund

Department(s): Sheriff's Office

Heavy equipment thefts have increased in the past several years in Tarrant County. The value of one piece of recovered heavy equipment ranges from \$30,000 to \$180,000. The Texas Rental Association chose the Texas Regional Auto Theft Task Force to receive a \$25,000 donation in March 2003 to be used for a pilot program in an effort to combat this problem. This donation is to be used for overtime in investigating and recovering stolen construction equipment as established by Court Order #89438.

Sheriff Employee Recognition & Awards Fund

Department(s): Sheriff's Office

This fund was established on January 31, 2017 to accept donations to the Sheriff's annual awards ceremony, dinner, and employee recognition.

Proprietary Funds

Enterprise Funds

Enterprise funds are funds which capture business-type activities and revenue. The Oil & Gas Royalty Fund, for instance, produces revenue from a 25% royalty from an oil and gas lease at the Resource Connection campus.

Resource Connection Fund

Department(s): Resource Connection; Non-departmental

This fund serves as the main fund supporting the operations of the Resource Connection campus.

Oil & Gas Royalty (Resource Connection) Fund

Department(s): Resource Connection

On October 16, 2007, by Court Order #101787, the Commissioners Court authorized the conveyance of a Permanent Gas Pipeline Easement and Temporary Construction

Easements to Texas Midstream Gas Services, LLC at the Resource Connection. Additionally, on April 22, 2008, by Court Order #102919, the Commissioners Court approved an Oil and Gas Lease and Agreement with Chesapeake Exploration at the Resource Connection for a 25% royalty and a signing bonus.

It is the objective of the Resource Connection to maintain a balance of \$1,000,000 in this fund.

Fiduciary Funds

Internal Service Funds

Internal service funds are funds which are utilized for a variety of internal purposes. The Self Insurance – Workers’ Compensation Fund, for instance, funds workers’ compensation claims received by the Budget and Risk Management department. The County and District Clerk Professional Liability Funds are utilized for servicing various liabilities within those departments. These funds are funded through a variety of non-tax sources, including, but not limited to, cash, investment income, operating transfers, and subrogation reimbursements.

Self-Insurance Fund

Department(s): Budget and Risk Management

This self-insured fund was established to provide resources for liability claims.

Self-Insurance – Workers’ Compensation Fund

Department(s): Budget and Risk Management

This self-insured fund was established to provide resources and keep a financial records of workers’ compensation claims.

County Clerk Professional Liability Fund

Department(s): County Clerk

Before the implementation of Senate Bill 41, the Commissioners Court was able to establish an additional filing fee in an amount not to exceed \$5 for each suit filed to be collected by the County Clerk. Upon enactment of Senate Bill 41, the authority to establish this fee was removed. The Commissioners Court retains the ability to establish a contingency fund to provide the coverage required if it is determined by the County Clerk that insurance coverage is unavailable at a reasonable cost.

District Clerk Professional Liability Fund

Department(s): District Clerk

Before the implementation of Senate Bill 41, the Commissioners Court was able to establish an additional filing fee in an amount not to exceed \$5 for each suit filed to be collected by the District Clerk. Upon enactment of Senate Bill 41, the authority to establish this fee was removed. The Commissioners Court retains the ability to establish a contingency fund to provide the coverage required if it is determined by the District Clerk that insurance coverage is unavailable at a reasonable cost.

Employee Group Insurance Benefits Fund

Department(s): Group Insurance; Non-departmental

This internal service fund records the funding and disbursements for employee group medical, dental, life, and Section 125 programs. Revenues in this fund are deposited from employee payroll deductions, retiree contributions, and from all sources (funds) that have salary expenses. Disbursements from the fund are transmitted to various providers of the County's benefit plans. Currently, the County offers a mix of both insured and self-insured benefits.



TARRANT COUNTY BUDGET PROCESS



STAGE ONE: INFORMATION SHARING & BUDGET CLASSES

In late February, the Budget and Risk Management department disseminates information related to the upcoming fiscal year's budget process to designated staff members within each County department. Generally, the annual email includes information related to budget entry training classes, quick reference cards to assist departments with budget entry, and important dates related to the budget review meetings, budget hearing, and final adoption.

In March, the Budget and Risk Management department hosts several budget entry training classes which provide staff from departments across the County with a fully interactive training module to acclimate them with the budget entry process.



STAGE TWO: BUDGET ENTRY

From March 1st to April 30th, the budget portal is opened for departments to enter their budget requests for the upcoming fiscal year. During this time, budget staff is focused on assisting department staff through any budget entry issues and ensuring that department requests are accurately reflected in the budget portal.

The budget portal allows departments to enter their:

- Operating budget request, which consists of every-day operational costs such as supplies, training, and equipment maintenance.
- Capital budget request, which consists of significant capital costs such as a building improvement, copier, or vehicle.
- Requests for new positions.
- Requests for reclassifications of existing positions.
 - *Note:* Reclassification requests are considered by the Job Evaluation Committee (JEC), which is a committee led by the Human Resources department with the remaining membership comprised of appointed staff from several departments.
- Requests for new programs.

The budget portal enables departments to enter written justifications for their budget requests, and the Budget and Risk Management department uses these justifications to guide information gathering in the next stage of the budget process: budget review meetings.



STAGE THREE: BUDGET REVIEW MEETINGS

From the beginning of May to the beginning of June, the Budget and Risk Management department meets with several County departments to gather further supporting information related to their budget requests.

The Community Supervision and Corrections Department, for instance, could provide the budget staff with additional information regarding expected increases or reductions in state funding and how those changes impact the department's budget request.



STAGE FOUR: BUDGET PERFECTIONS, SALARY PROJECTIONS, AND TAX RATE CALCULATION

After gathering information through budget entry and budget review meetings, the Budget and Risk Management department begins to complete changes to budget requests that were agreed to by the department. This process is known as budget perfections. These changes, or perfections, may include increasing or reducing certain line items within the department's operating budget request, amending capital budget requests, rescinding requested positions, and more.

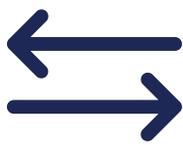
In July, the Budget and Risk Management department receives salary recommendations from the third-party consultant study and begins conducting salary projections. These projections are utilized by senior County leadership to determine the changes to position pay structures, market-related pay increases, and merit pay increases for the County's nearly 5,000 employees. During this time, the County also receives certified tax appraisal rolls from the Tarrant Appraisal District which enables the Budget and Risk Management department to calculate the ad valorem (property) tax rate for the upcoming fiscal year.



STAGE FIVE: BUDGET HEARING

In early August, the Commissioners Court holds the budget hearing during a regularly scheduled meeting of the Court. In the budget hearing, the Budget and Risk Management department provides a presentation of the proposed budget for the upcoming fiscal year. The hearing provides County department heads and the public with an opportunity to give input on the proposed budget directly to the Commissioners Court. Furthermore, it allows the Commissioners Court to provide the

Budget and Risk Management department with direction regarding changes which they would like to see reflected in the adopted budget.



STAGE SIX: COURT-APPROVED CHANGES

After input and direction is gained from the budget hearing, Budget and Risk Management staff work diligently to incorporate Court-approved changes and produce their finalized budget document for final adoption.

In the month following the budget hearing, the Budget and Risk Management department has a weekly standing item on the Commissioners Court agenda which allows the Commissioners Court to provide further direction on budgetary changes to be included in the adopted budget.



STAGE SEVEN: FINAL ADOPTION

On the second Tuesday in September, the Commissioners Court considers the final adoption of the upcoming fiscal year's budget and ad valorem (property) tax rate. The public has the opportunity to provide public comment on the agenda item considering final adoption. After gaining approval, the budget is uploaded to the County website and staff begins work on special purpose budgets.



STAGE EIGHT: SPECIAL PURPOSE BUDGETS

Special purpose budgets are funded by revenue sources other than ad valorem (property) tax and, generally, can only be spent on certain expenses outlined by state or federal law. The Language Access Fund, for instance, is funded by fees paid when filing a civil case and can only be used for expenses related to providing language access in the courts. A translator for litigants or defendants who do not speak English would be an acceptable use of Language Access funds; conversely, the purchase of pencils and pens would not be an acceptable use.

The capital budget is considered a special purpose budget as it is funded by cash carryforward funding* rather than ad valorem (property) tax revenue.

As of Fiscal Year 2024, there are 85 special purpose budgets. The Audit department completes revenue projections for special purpose budgets and transmits their estimates to the Budget and Risk Management department to develop the itemized budgets. Before the end of September, the Commissioners Court approves the special purpose budgets.

*What is cash carryforward funding? See the glossary for more information.



STAGE NINE: IMPLEMENTATION AND AMENDING THE ADOPTED BUDGET

After the Commissioners Court adopts the final operating budget and special purpose budgets, the Budget and Risk Management department works alongside the County Auditor’s Office and IT department to retransact the adopted budgets into our Enterprise Resource Planning (ERP) system where County departments conduct daily business.

Throughout the year, the Budget and Risk Management department monitors departmental expenditures to identify trends or causes for concern. When fuel prices rose significantly after the FY2022 budget was adopted, for instance, Budget and Risk Management staff identified greater than expected usage of fuel budgets by County departments. This information enabled staff to work alongside departments to plan for the increased costs.

Unplanned needs and expenditure trends similar to the fuel issue occur each and every fiscal year. While Texas Local Government Code Section 110.010 provides strict limitations on complying with the adopted budget, the law authorizes the Commissioners Court to “amend the budget to transfer an amount budgeted for one item to another budgeted item.” To accommodate unforeseen department needs and financial trends, the Budget and Risk Management department will seek Commissioners Court approval to amend the approved budget by transferring funds from one line item to another. This process is known internally as appropriations adjustments.

Budget Process

2023 Key Dates for FY2024



March 1st

- Budget Portal Opens
- HR Deadline
- Facilities Deadline



March 2nd

ITD Equipment Deadline



March 6th, 9th & 22nd, 29th

Budget Training



April 30th

Budget Portal Closes



May 10th - June 2nd

Budget/Department Review Meetings



August 3rd (tentative)

Distribution of Recommended Budget



August 8th-9th (tentative)

Budget Hearings



September 26th

Special Purpose Budgets Approved



FUNDING SOURCES & USES



TARRANT COUNTY FUNDING SOURCES



REVENUE SOURCES

There are a multitude of revenue sources used to fund the operations of Tarrant County government. The largest source of revenue is ad valorem (*property*) taxes which make up approximately sixty (60) percent of the County's total operating budget (*General Fund, Road & Bridge, Debt Service*). However, several other sources of revenue comprise the remaining forty (40) percent of the budget, including, but not limited to, marriage licenses, fees of office, and fines assessed by the courts.

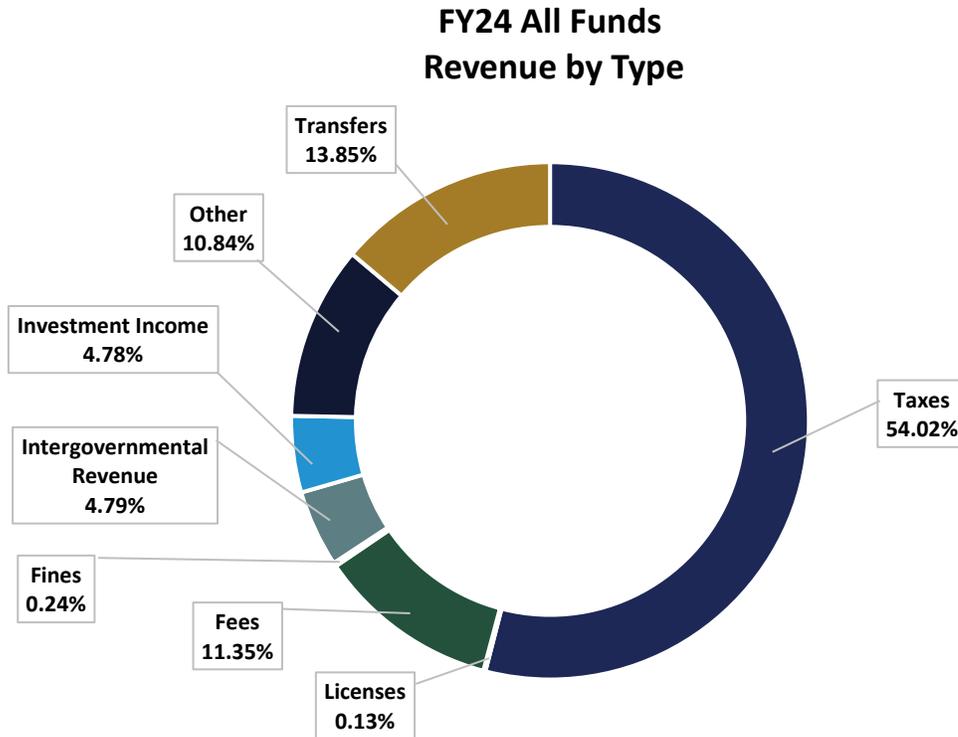
The Audit department is responsible for calculating revenue projections. Generally, the Budget and Risk Management department receives revenue projections from Audit in late July after the certified tax roll is dispersed to all taxing entities by the Tarrant Appraisal District (TAD). Upon receipt of the revenue projections, budget staff can finalize their recommendations for the proposed budget.

REVENUE SOURCES BY TYPE

- **Taxes:** revenue which is obtained from taxes levied by the government on its residents such as property taxes.
- **Licenses:** revenue which is obtained from fees associated with the issuance of licenses by the government such as marriage or liquor licenses.
- **Fees of Office:** revenue which is obtained from fees levied by the government in exchange for a service such as the printing of birth or death certificates.
- **Cash Fines:** revenue which is obtained from fines levied by the government such as court fines issued by a judge.
- **Intergovernmental Revenue:** revenue which is obtained from other governments such as reimbursements from the federal government for housing certain prisoners.
- **Investment Income:** revenue which is obtained from returns on investments made by the County Investment Officer which was designated by the Commissioners Court to be the County Auditor.
- **Other Revenue:** revenue which is obtained from sources not outlined in one of the other categories, such as employee insurance contributions and property revenue.
- **Interfund Transfers:** revenue which is transferred from one fund to another such as the money transferred from the General Fund to the Road and Bridge Fund.
- **Cash Carryforward:** unused revenue which is re-purposed in the next fiscal year.

ALL FUNDS – REVENUE SOURCE BY TYPE

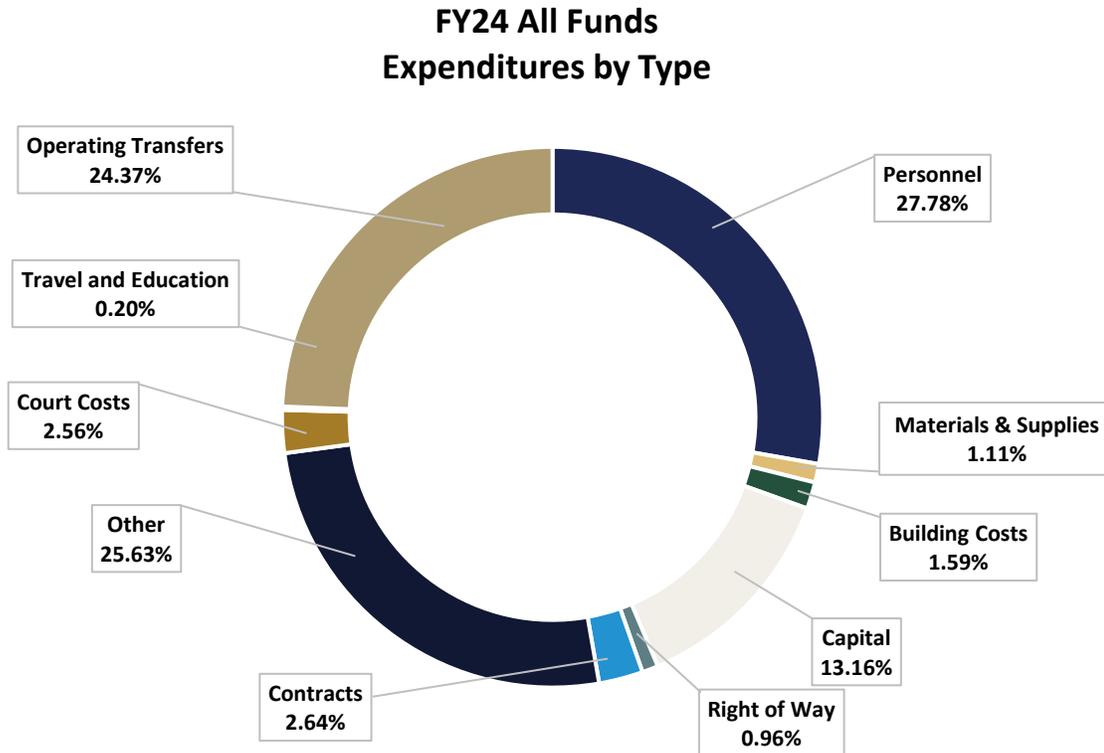
In the visual aids below, you will be provided with an overview of the total resources, or revenue, available to Tarrant County through all funds to provide public services.



All Funds - Revenue by Type				
Revenue Source	FY23 Budgeted Revenues	FY23 Actual Revenues	FY24 Budgeted Revenues	FY22 v FY23 (% Change)
Taxes	548,645,916	548,645,916	532,271,550	(3.08%)
Licenses	1,306,500	1,306,500	1,314,000	0.57%
Fees	109,284,611	109,649,655	111,884,001	2.32%
Fines	3,396,000	3,396,000	2,371,400	(43.21%)
Intergovernmental Revenue	42,259,710	44,203,672	47,186,465	10.44%
Investment Income	17,374,067	17,374,084	47,086,957	63.10%
Other	105,087,946	105,340,572	106,849,247	1.65%
Transfers	128,194,150	129,517,496	136,442,487	6.05%
Cash Carryforward	901,328,214	901,329,465	805,226,360	(11.93%)
TOTAL	1,856,877,114	1,860,763,360	1,790,632,467	(3.70%)

ALL FUNDS – EXPENDITURE BY TYPE

In the visual aids below, you will be provided with an overview of the total expenditures budgeted to provide public services.



All Funds - Expenditures by Type				
Expense Type	FY23 Budgeted Expenditures	FY23 Actual Expenditures	FY24 Budgeted Expenditures	FY23 v FY24 (% Change)
Personnel	476,922,556	486,818,855	497,388,747	4.11%
Materials & Supplies	18,473,119	28,661,288	19,883,335	7.09%
Building Costs	27,928,734	28,233,953	28,535,645	2.13%
Capital	186,958,886	51,811,690	235,627,023	20.65%
Right of Way	14,365,015	8,719,723	17,207,055	16.52%
Contracts	43,696,364	122,470,519	47,222,987	7.47%
Other	630,888,451	184,744,405	458,984,581	(37.45%)
Court Costs	45,387,333	32,709,426	45,819,453	0.94%
Travel and Education	3,348,900	1,640,709	3,616,009	7.39%
Operating Transfers	408,907,756	179,944,040	436,347,632	6.29%
TOTAL	1,856,877,114	1,125,754,608	1,790,632,467	(3.70%)

ALL FUNDS – REVENUE BY FUND

All Funds - Revenue by Fund (FY2022 – 2024)				
Fund	FY22 Actual Revenues	FY23 Budgeted Revenues	FY23 Actual Revenues	FY24 Budgeted Revenues
Operating Funds				
General Fund	720,236,527	815,444,270	841,619,135	800,143,509
Road and Bridge Fund	41,239,609	44,544,283	46,974,961	49,918,859
Debt Service Fund	35,729,454	44,714,128	45,207,056	46,537,880
Total Operating Funds:	797,205,590	904,702,681	933,801,152	896,600,248
Special Revenue Funds				
Records Preservation/ Automation (County Clerk)	12,165,459	13,238,233	13,009,985	13,702,176
Records Preservation/Automation (County)	495,276	24,950	40,340	61,389
Records Preservation/Restoration (County Clerk)	14,197,298	15,991,724	15,858,147	13,037,688
Court Record Preservation	1,317,939	1,028,830	1,063,052	481,524
District Court Record Preservation	152,121	81,740	101,067	113,254
District Clerk Records Management/Preservation	804,266	1,375,169	1,661,385	2,357,151
Courthouse Security	1,078,135	900,000	1,190,804	1,100,000
Consumer Health	1,255,681	1,281,467	1,280,822	1,921,856
Graffiti Eradication (Juvenile Delinquency Prevention)	2,859	2,921	2,990	3,149
Alternate Dispute Resolution Services (ADRS)	1,803,979	2,302,606	2,552,264	3,136,461
Probate Contributions	698,836	880,176	1,028,629	1,016,208
Justice Court Technology	204,310	213,794	217,705	273,817
Justice Court Building Security	9,602	8,960	8,435	8,430
Child Abuse Prevention	104,713	114,197	114,862	38,181
Family Protection	72,147	-	107	-
Guardianship	189,060	242,939	248,338	263,863
Drug & Alcohol Court	208,045	98,678	109,987	39,977
County & District Court Technology	186,612	233,835	238,363	273,274
Specialty Court	200,962	216,999	226,104	200,649
Truancy Prevention/Diversion	72,672	112,238	117,549	147,930
Language Access	206,000	265,013	315,936	304,000
Law Library	2,129,394	2,266,566	2,586,089	2,771,696
Continuing Education	408,080	311,474	383,541	209,650
Appellate Judicial System	180,024	185,438	233,480	206,125
Vehicle Inventory Tax	1,846,801	2,415,419	3,134,968	3,846,061
Total Special Revenue Funds	39,990,271	43,793,366	45,724,949	45,514,509

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Capital Projects Funds				
Non-Debt Capital	107,624,323	113,767,428	119,114,683	115,782,404
Capital Improvement/Replacement	15,000,000	73,301,598	75,127,089	158,642,285
Court Facilities	387,380	1,164,975	1,371,903	2,074,156
2006 Bond Election	1,768,242	1,846,242	1,974,228	1,743,704
2006 Transportation Bond Election	20,284,734	16,114,681	16,850,862	13,227,880
2021 Transportation Bond Election	225,000,000	228,907,531	234,921,134	201,703,433
Total Capital Projects Funds:	370,064,679	435,102,455	449,359,899	493,173,862
Enterprise Funds				
Resource Connection	5,172,160	5,434,760	3,583,281	5,548,765
Oil & Gas Royalty (Resource Connection)	1,502,326	1,783,762	1,877,733	2,035,405
Total Enterprise Funds:	6,674,486	7,218,522	5,461,014	7,584,170
Internal Service Funds				
Self Insurance	2,478,115	12,148,361	12,524,488	14,267,350
Self Insurance - Workers' Compensation	9,908,534	8,997,423	9,256,195	9,208,821
County Clerk Professional Liability	717,053	732,561	750,517	789,229
District Clerk Professional Liability	546,182	558,483	571,565	392,347
Employee Group Insurance Benefits	119,092,525	122,170,809	127,514,223	125,790,561
CARES Act	2,000,000	-	-	-
American Rescue Plan Act	400,194,445	218,278,133	218,278,133	83,800,000
Total Internal Service Funds:	534,936,854	362,885,770	368,895,121	234,248,308
Criminal District Attorney Funds				
Criminal District Attorney - Restitution Collection Fee	44,459	15,149	16,079	12,665
Criminal District Attorney - Law Enforcement	1,250,191	1,136,996	2,048,127	1,683,096
Criminal District Attorney - Federal Forfeitures	90,467	94,588	122,675	111,415
Criminal District Attorney - Federal Forfeitures (Treasury)	95	-	-	-
Total Criminal District Attorney Funds:	1,385,212	1,246,733	2,186,881	1,807,176
Judicial Funds				
8th Administrative Judicial Region	133,000	139,709	130,367	153,928
Total Judicial Funds:	133,000	139,709	130,367	153,928
Sheriff Funds				
Sheriff Inmate Commissary	5,692,268	6,195,073	7,547,177	5,329,543
Sheriff Forfeiture (CNET)	416,000	610,000	844,809	820,475
Sheriff Federal Forfeiture (Treasury)	100,144	111,100	268,124	166,750
Sheriff Forfeiture (State)	192,592	227,609	360,440	268,221

Sheriff Federal Forfeiture (Justice)	145,996	198,206	242,676	237,426
Total Sheriff Funds:	6,547,000	7,341,988	9,263,226	6,822,415
<i>Trust Funds / Interlocal Funds</i>				
Public Health	23,773,950	23,509,159	24,618,933	27,195,159
Public Health 1115 Waiver	36,900,309	36,166,854	44,917,851	39,645,942
Section 125 Forfeitures	1,703,627	1,498,674	1,533,793	1,718,922
Children's Home Trust	74,997	71,407	73,200	77,954
Bail Bond Board	12,500	7,500	11,230	13,825
TX Department of Protective & Regulatory Services	78,261	120,454	214,977	162,094
Constable Forfeiture (Precinct #7)	12,342	20,124	20,667	21,395
Constable Forfeiture - Federal (Precinct #7)	579	-	-	-
Juvenile Probation District	243,088	246,839	253,065	251,623
Unclaimed Juvenile Restitution	11,357	11,618	11,898	12,384
Deferred Prosecution Program	38,454	19,040	45,296	65,355
Historical Commission	4,282	4,382	4,489	4,690
Historical Commission Archives	17,673	18,858	19,539	20,519
Cemetery	41,103	42,010	43,038	45,148
Unclaimed Electric Cooperative Credit	2,538,804	1,916,692	2,378,391	2,342,434
Fire Marshal Code	406,282	646,189	678,260	815,922
Criminal District Attorney - JPS Contract	677,804	677,804	677,804	718,493
Emergency Service District	94,000	86,100	84,976	89,940
CSCD Bond Supervision Unit	5,239,104	5,475,000	5,112,653	5,719,765
Criminal Court Drug Program	32,283	24,384	72,687	62,556
Medical Examiner Conference	28,296	26,274	26,962	27,178
PMC Insured - 340B	18,002,558	22,074,353	23,235,889	19,815,961
Total Trust Funds / Interlocal Funds:	89,931,653	92,663,715	104,035,598	98,827,259
<i>Miscellaneous Donations</i>				
Juvenile	26,501	22,677	23,609	10,703
Emergency Management	7,080	7,440	7,622	8,013
Human Services	103,228	24,819	65,137	19,259
Human Services - Reliant Energy	44,335	10,939	31,551	15,938
Human Services - Cirro	1,028	1,034	1,056	-
Human Services - Direct Energy	5,086	-	10,000	7,685
Miscellaneous Donations - Child Protective Services	25,692	50,160	51,219	47,391
Public Health	33,239	31,402	33,229	36,482
Veteran Court Services	24,338	13,727	14,983	4,830
Family Court Services	3,501	6,902	6,875	639
Community Resource Coordination Group (CRCG)	28,438	43,076	64,579	40,767

Peace Officer Memorial	89,479	100,021	102,585	107,858
Law Enforcement	500	-	-	62
ATTF - Texas Rental Association	343	280	292	306
Sheriff Employee Recognition & Awards	1,449	1,456	1,518	1,596
Total Miscellaneous Donations:	394,237	313,933	414,255	301,529
<i>Elections</i>				
Contract Elections	3,472,120	423,885	2,153,320	100,000
Elections Chapter 19	520,298	522,541	744,953	468,639
Total Elections Funds:	3,992,418	946,426	2,898,273	568,639
<i>Miscellaneous Other</i>				
Opioid Epidemic	-	521,816	4,796,352	5,030,424
Total Miscellaneous Other Funds:	-	521,816	4,796,352	5,030,424
Total All Funds:	1,851,255,400	1,856,877,114	1,926,967,087	1,790,632,467

ALL FUNDS – EXPENDITURES BY FUND

All Funds - Expenditures by Fund (FY2021 – 2023)				
Fund	FY22 Actual Expenditures	FY23 Budgeted Expenditures	FY23 Actual Expenditures	FY24 Budgeted Expenditures
<i>Operating Funds</i>				
General Fund	579,388,570	815,444,270	681,000,603	800,143,509
Road and Bridge Fund	33,949,562	44,544,283	34,374,452	49,918,859
Debt Service Fund	34,223,530	44,714,128	43,211,327	46,537,880
Total Operating Funds:	647,561,662	904,702,681	758,586,382	896,600,248
<i>Special Revenue Funds</i>				
Records Preservation/Automation (County Clerk)	2,022,831	13,238,233	2,259,652	13,702,176
Records Preservation/Automation (County)	453,683	24,950	-	61,389
Records Preservation/Restoration (County Clerk)	581,384	15,991,724	4,958,377	13,037,688
Court Record Preservation	361,928	1,028,830	603,546	481,524
District Court Record Preservation	102,583	81,740	-	113,254
District Clerk Records Management/Preservation	291,034	1,375,169	331,316	2,357,151
Courthouse Security	1,078,134	900,000	1,190,804	1,100,000

Consumer Health	1,055,633	1,281,467	954,122	1,921,856
Graffiti Eradication (Juvenile Delinquency Prevention)	-	2,921	-	3,149
Alternate Dispute Resolution Services (ADRS)	387,857	2,302,606	422,555	3,136,461
Probate Contributions	132,398	880,176	131,967	1,016,208
Justice Court Technology	11,845	213,794	523	273,817
Justice Court Building Security	9,265	8,960	8,435	8,430
Child Abuse Prevention	5,000	114,197	87,500	38,181
Family Protection	72,146	107	107	-
Guardianship	110,000	242,939	110,000	263,863
Drug & Alcohol Court	140,398	98,678	58,078	39,977
County & District Court Technology	-	233,835	5,885	273,274
Specialty Court	174,546	216,999	192,271	200,649
Truancy Prevention/Diversion	-	112,238	5,000	147,930
Language Access	205,489	265,013	233,635	304,000
Law Library	1,196,762	2,266,566	1,202,555	2,771,696
Continuing Education	121,643	311,474	238,597	209,650
Appellate Judicial System	178,757	185,438	206,133	206,125
Vehicle Inventory Tax	112,399	2,415,419	55,916	3,846,061
Total Special Revenue Funds	8,805,715	43,793,473	13,256,974	45,514,509
Capital Projects Funds				
Non-Debt Capital	35,558,791	113,767,428	22,253,261	115,782,404
Capital Improvement/Replacement	344,839	73,301,598	9,625,511	158,642,285
Court Facility	-	1,164,975	118,130	2,074,156
2006 Bond Election	835	1,846,242	306,755	1,743,704
2006 Transportation Bond Election	4,651,050	16,114,681	4,895,448	13,227,880
2021 Transportation Bond Election	-	228,907,531	41,890,288	201,703,433
Total Capital Projects Funds:	40,555,515	435,102,455	79,089,393	493,173,862
Enterprise Funds				
Resource Connection	3,273,291	5,434,760	3,915,943	5,548,765
Oil & Gas Royalty (Resource Connection)	-	1,783,762	-	2,035,405
Total Enterprise Funds:	3,273,291	7,218,522	3,915,943	7,584,170
Internal Service Funds				
Self Insurance	1,051,579	12,148,361	1,848,880	14,267,350
Self Insurance - Workers' Compensation	4,755,907	8,997,423	3,806,165	9,208,821
County Clerk Professional Liability	200	732,561	-	789,229
District Clerk Professional Liability	-	558,483	200,000	392,347
Employee Group Insurance Benefits	109,835,996	122,170,809	89,950,355	125,790,561
CARES Act	102,726	-	-	-

American Rescue Plan Act	400,194,445	218,278,133	117,789,364	83,800,000
Total Internal Service Funds:	515,940,853	362,885,770	213,594,764	234,248,308
<i>Criminal District Attorney Funds</i>				
Criminal District Attorney - Restitution Collection Fee	29,438	15,149	4,581	12,665
Criminal District Attorney - Law Enforcement	551,362	1,136,996	560,984	1,683,096
Criminal District Attorney - Federal Forfeitures	11,864	94,588	24,711	111,415
Criminal District Attorney - Federal Forfeitures (Treasury)	94	-	-	-
Total Criminal District Attorney Funds:	592,758	1,246,733	590,276	1,807,176
<i>Judicial Funds</i>				
8th Administrative Judicial Region	123,983	139,709	130,367	153,928
Total Judicial Funds:	123,983	139,709	130,367	153,928
<i>Sheriff Funds</i>				
Sheriff Inmate Commissary	3,561,590	6,195,073	3,692,740	5,329,543
Sheriff Forfeiture (CNET)	352,287	610,000	438,139	820,475
Sheriff Federal Forfeiture (Treasury)	88,625	111,100	110,498	166,750
Sheriff Forfeiture (State)	35,459	227,609	33,620	268,221
Sheriff Federal Forfeiture (Justice)	28,000	198,206	8,310	237,426
Total Sheriff Funds:	4,065,961	7,341,988	4,283,307	6,822,415
<i>Trust Funds / Interlocal Funds</i>				
Public Health	16,024,657	23,509,159	16,728,913	27,195,159
Public Health 1115 Waiver	2,534,741	36,166,854	5,370,178	39,645,942
Section 125 Forfeitures	294,145	1,498,674	354,884	1,718,922
Children's Home Trust	5,958	71,407	212	77,954
Bail Bond Board	8,635	7,500	7,676	13,825
TX Department of Protective & Regulatory Services	55,286	120,454	64,238	162,094
Constable Forfeiture (Precinct #7)	-	20,124	825	21,395
Constable Forfeiture - Federal (Precinct #7)	579	-	-	-
Juvenile Probation District	26,040	246,839	16,584	251,623
Unclaimed Juvenile Restitution	-	11,618	116	12,384
Deferred Prosecution Program	38,454	19,040	20,552	65,355
Historical Commission	-	4,382	27	4,690
Historical Commission Archives	-	18,858	2,797	20,519
Cemetery	-	42,010	-	45,148
Unclaimed Electric Cooperative Credit	1,500,000	1,916,692	125,000	2,342,434
Fire Marshal Code	13,242	646,189	24,027	815,922

Criminal District Attorney - JPS Contract	659,568	677,804	654,363	718,493
Emergency Service District	80,939	86,100	84,976	89,940
CSCD Bond Supervision Unit	4,832,268	5,475,000	5,112,173	5,719,765
Criminal Court Drug Program	24,798	24,384	37,862	62,556
Medical Examiner Conference	3,100	26,274	1,119	27,178
PMC Insured - 340B	9,479,287	22,074,353	13,618,486	19,815,961
Total Trust Funds / Interlocal Funds:	35,581,697	92,663,715	42,225,008	98,827,259
<i>Miscellaneous Donations</i>				
Juvenile	11,062	22,677	6,923	10,703
Emergency Management	-	7,440	-	8,013
Human Services	79,860	24,819	42,793	19,259
Human Services - Reliant Energy	34,266	10,939	17,160	15,938
Human Services - Cirro	-	1,034	1,052	-
Human Services - Direct Energy	4,848	-	3,492	7,685
Miscellaneous Donations - Child Protective Services	9,531	50,160	13,494	47,391
Public Health	3,428	31,402	-	36,482
Veteran Court Services	20,080	13,727	2,692	4,830
Family Court Services	3,500	6,902	2,973	639
Community Resource Coordination Group (CRCG)	9,375	43,076	24,248	40,767
Peace Officer Memorial	3,799	100,021	-	107,858
Law Enforcement	441	-	-	62
ATTF - Texas Rental Association	64	280	-	306
Sheriff Employee Recognition & Awards	-	1,456	-	1,596
Total Miscellaneous Donations:	180,254	313,933	114,827	301,529
<i>Elections</i>				
Contract Elections	2,408,805	423,885	1,746,693	100,000
Elections Chapter 19	454,521	522,541	122,670	468,639
Total Elections Funds:	2,863,326	946,426	1,869,363	568,639
<i>Miscellaneous Other</i>				
Opioid Epidemic	-	521,816	-	5,030,424
Total Miscellaneous Other Funds:	-	521,816	-	5,030,424
Total All Funds:	1,259,545,015	1,856,877,221	1,117,656,604	1,790,632,467

PROPERTY TAXES



Ad valorem taxes, which are more commonly known as property taxes, are the primary source of revenue for County operations. As previously mentioned, property taxes make up sixty (60) percent of the County's total adopted operating budget for Fiscal Year 2024.

FUN FACT!

Several other entities make up a majority of your typical property tax bill, including school districts, water districts, and city governments.

HOMESTEAD EXEMPTION

On June 26, 2023, the Tarrant County Commissioners Court adopted a ten (10) percent homestead exemption for all homesteaded properties for the first time in organizational history. State law allows counties to provide an exemption, not to exceed twenty (20) percent, to homeowners with homesteaded properties in their jurisdiction. This action will impact approximately 380,000 residential properties within Tarrant County's geographical boundaries.

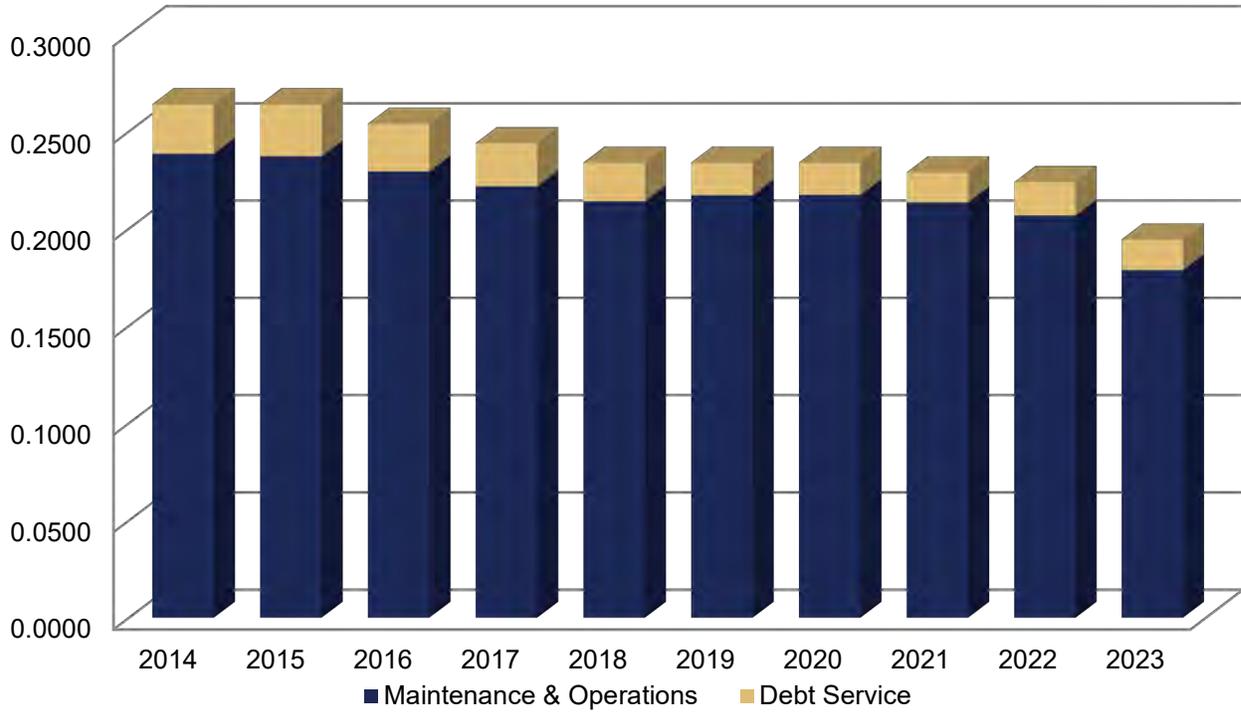
Additionally, the Commissioners Court adopted a ten (10) percent homestead exemption for all homesteaded properties within the John Peter Smith (JPS) Hospital District's geographical boundaries.

PROPERTY TAX RATE

For the Fiscal Year 2024 budget, the County adopted a property tax rate of 0.1945 per \$100 of assessed property value, which is nearly three (3) cents lower than the adopted tax rate for the previous fiscal year of 0.224. The tax rate supporting the FY 2024 budget is below the No-New-Revenue tax rate for the first time in organizational history.

The No-New-Revenue tax rate is the tax rate required to produce the same amount of revenue on the same properties. Adopting a tax rate below the No-New-Revenue tax rate means that Tarrant County will collect less tax revenue on the same properties as the previous year. The only new tax revenue that will support the FY 2024 budget will be generated by new construction properties. On the next page, you will find historical data related to property tax revenue and rates.

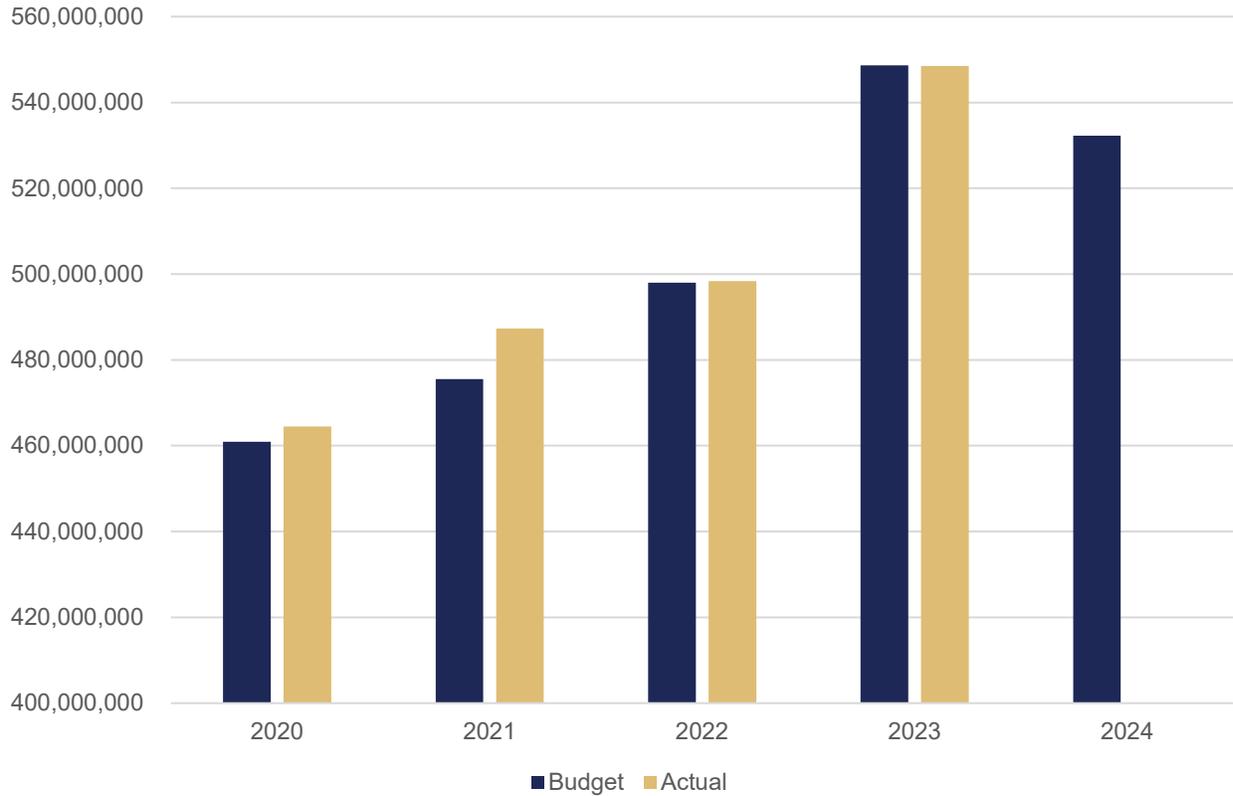
Tarrant County Property Tax Rate History (Tax Year 2014 - 2023)



Tarrant County Property Tax Rate Ten Year History (Tax Year 2014 – 2023)

Tax Year	Operations & Maintenance	Debt Service	TOTAL
2014	0.238672	0.025328	0.264000
2015	0.237300	0.026700	0.264000
2016	0.229538	0.024462	0.254000
2017	0.221856	0.022144	0.244000
2018	0.214135	0.019865	0.234000
2019	0.217264	0.016736	0.234000
2020	0.217448	0.016552	0.234000
2021	0.213553	0.015447	0.229000
2022	0.206873	0.017127	0.224000
2023	0.178836	0.015664	0.194500

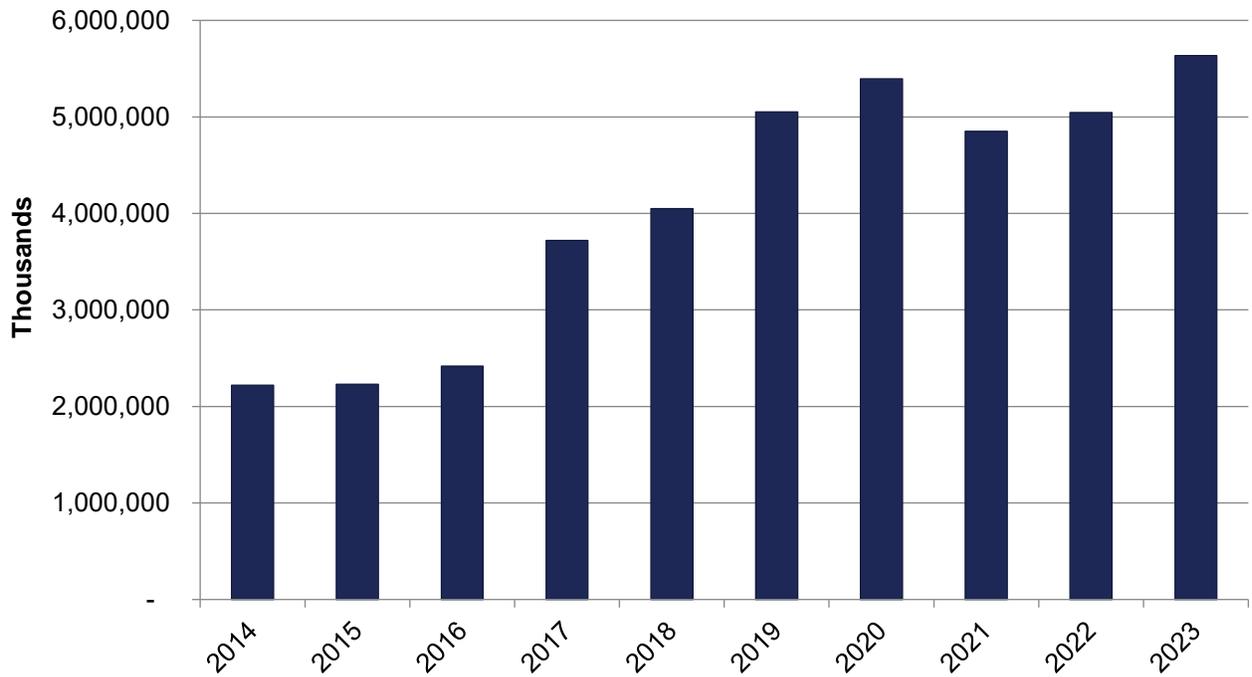
Historical Property Tax Revenue (FY2020 - 2024)



Tarrant County Historical Property Tax Revenue (FY2020 – 2024)		
Fiscal Year	Budget	Actual
2020	460,896,528	464,462,023
2021	475,529,897	487,331,521
2022	497,978,433	498,387,436
2023	548,645,916	548,500,439 *
2024	532,271,550	-

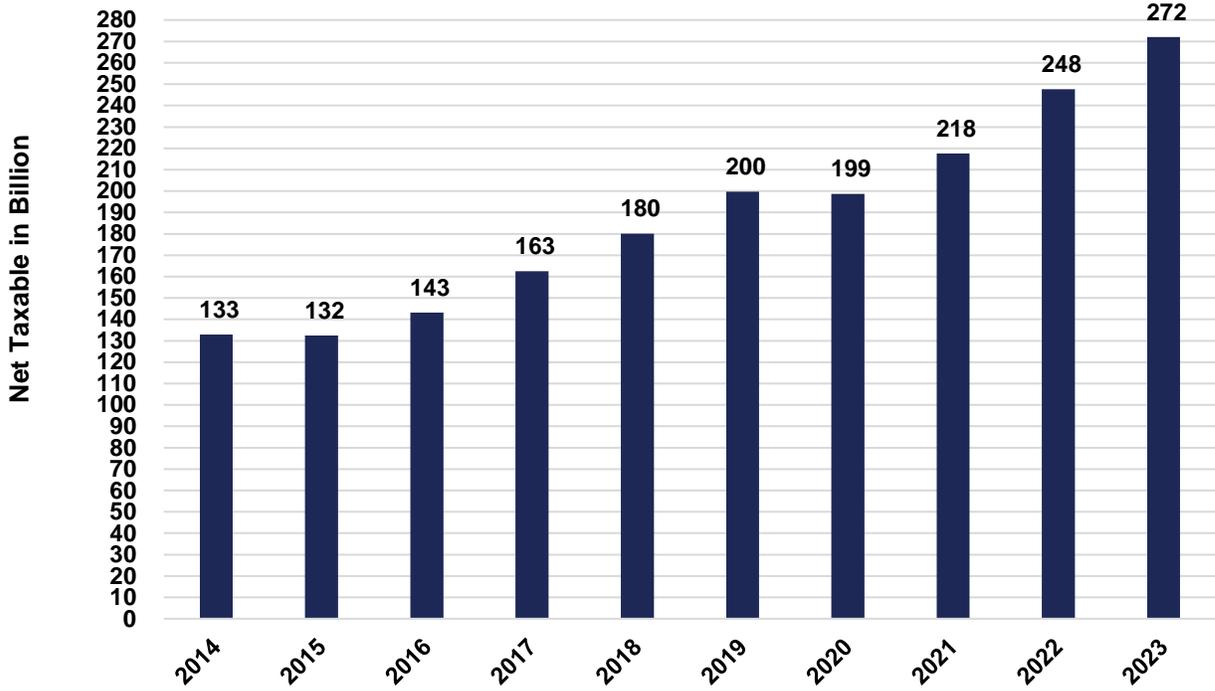
* **Note:** Actual property tax revenue for FY 2023 has not been finalized by the Auditor.

New Construction Taxable Value (TY 2014 - 2023)



Tarrant County New Construction Taxable Value (Tax Year 2014 – 2023)	
Tax Year	New Construction Taxable Values
2014	2,220,892,919
2015	2,230,152,801
2016	2,419,165,370
2017	3,720,775,407
2018	4,049,402,817
2019	5,050,378,321
2020	5,393,742,920
2021	4,850,509,718
2022	5,044,341,990
2023	5,635,524,945

Net Taxable Value (TY 2014 - 2023)



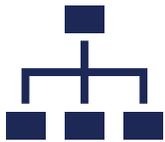
Tarrant County Net Taxable Property Value (Tax Year 2014 – 2023)	
Tax Year	Net Taxable Value
2014	132,971,955,288
2015	132,397,275,566
2016	143,208,841,539
2017	162,541,252,147
2018	180,110,821,859
2019	199,739,794,935
2020	198,672,830,349
2021	217,644,837,270
2022	247,655,062,749
2023	271,974,303,666



FUND SUMMARIES AND BALANCE



TARRANT COUNTY FUND SUMMARIES



ADOPTED FUNDS

Tarrant County has 88 individual funds for which budgets are adopted by the Commissioners Court. Budgets are prepared, recommended, and adopted for all the County's existing funds with the exception of the funds for the Tarrant County Housing Finance Corporation (TCHFC), Tarrant County Industrial Development Corporation (TCIDC), and Grants Fund.

Governmental funds are funds which capture revenues and expenditures associated with governmental activities. In addition to governmental funds, the County maintains several other types of funds including fiduciary, proprietary, and internal service funds.

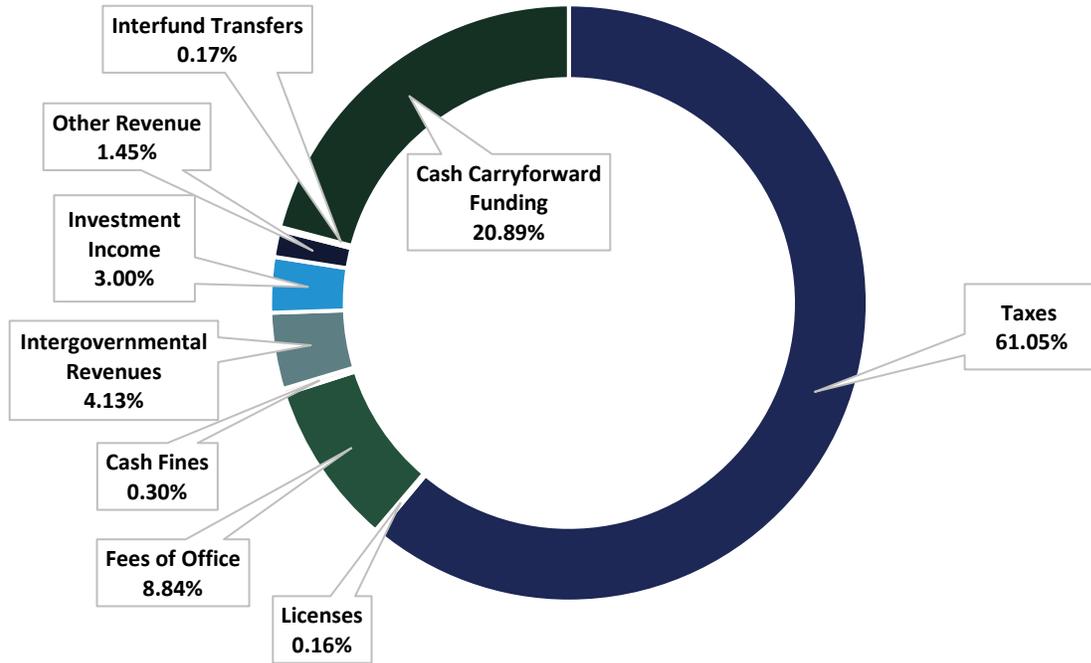
In this section, you will find financial data related to all the County's adopted funds. For detailed narrative descriptions related to restricted fund uses and enabling legislation, as well as information detailing the department-fund relationship, please **click here** or visit the Introduction section of this document.

MAJOR GOVERNMENTAL FUNDS

General Fund

The General Fund is the County's largest major governmental fund and serves as the main operating fund. The primary operational budgets for departments such as the County and District Clerks, Criminal District Attorney's Office, Sheriff's Office, and other vital County functions are adopted within the General Fund. The primary revenue source for the General Fund is ad valorem (property) taxes. However, the fund also collects revenue from licenses, fees of office, cash fines, intergovernmental revenue, investment income, and other sources. Taxes that support the General Fund are tied to the Maintenance and Operations (M&O) portion of the ad valorem (property) tax rate. Expenditure types include personnel, materials & supplies, building costs, contracts, court costs, travel – education, transfers/reserves/debt, and other expenses. The General Fund is adopted alongside two other governmental funds: the Road and Bridge Fund and the Debt Service Fund. These three funds comprise the County's operating funds. The data and visual aids below will provide you with a variety of overviews of budgeted revenue and expenditures.

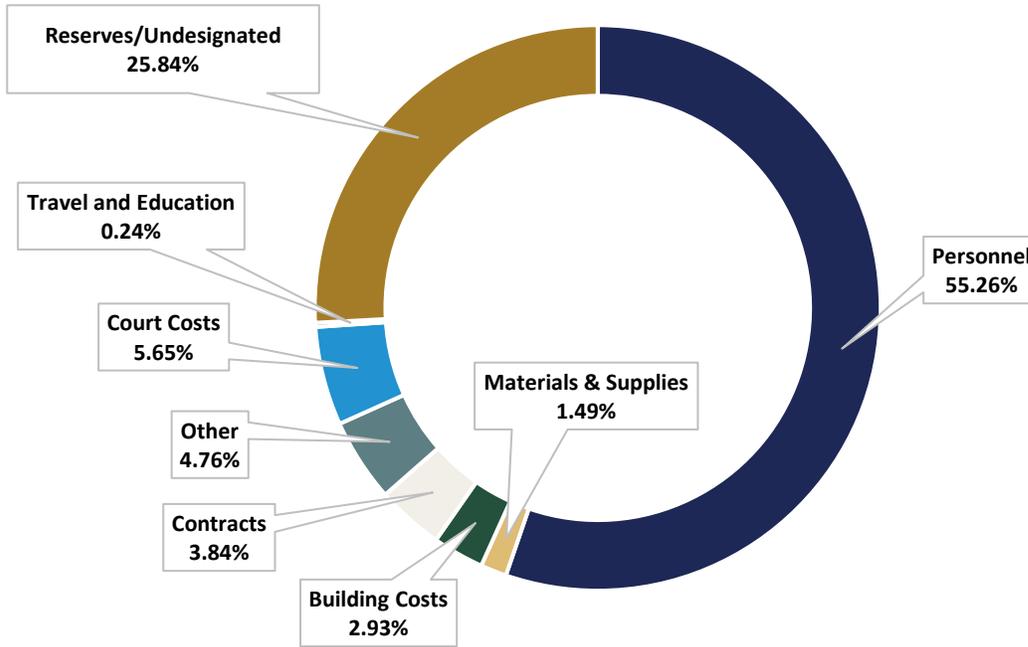
FY 2024 GENERAL FUND BUDGETED REVENUE BY SOURCE



GENERAL FUND HISTORICAL REVENUE BY SOURCES

Revenue Source	FY22 Actual Revenue	FY23 Budgeted Revenue	FY23 Projected Revenue	FY24 Budgeted Revenue	FY23 Budget v. FY24 Budget
Taxes	467,793,129	505,760,379	505,674,041	488,493,641	(17,266,738)
Licenses	1,346,275	1,300,000	1,466,880	1,305,000	5,000
Fees of Office	72,749,370	69,802,751	73,735,328	70,733,070	930,319
Cash Fines	3,279,664	3,396,000	2,461,678	2,371,400	(1,024,600)
Intergovernmental Revenues	29,931,624	28,159,038	36,440,761	33,030,785	4,871,747
Investment Income	4,931,837	9,101,900	26,484,179	24,004,000	14,902,100
Other Revenue	7,987,253	10,669,290	7,616,291	11,625,593	956,303
Interfund Transfers	1,317,140	928,000	1,432,874	1,400,000	472,000
TOTAL REVENUES	589,336,292	629,117,358	655,312,032	632,963,489	3,846,131
Cash Carryforward Funding	165,313,882	186,326,912	186,326,912	167,180,020	(19,146,892)
TOTAL REVENUES + CCF	754,650,174	815,444,270	841,638,944	800,143,509	(15,300,761)

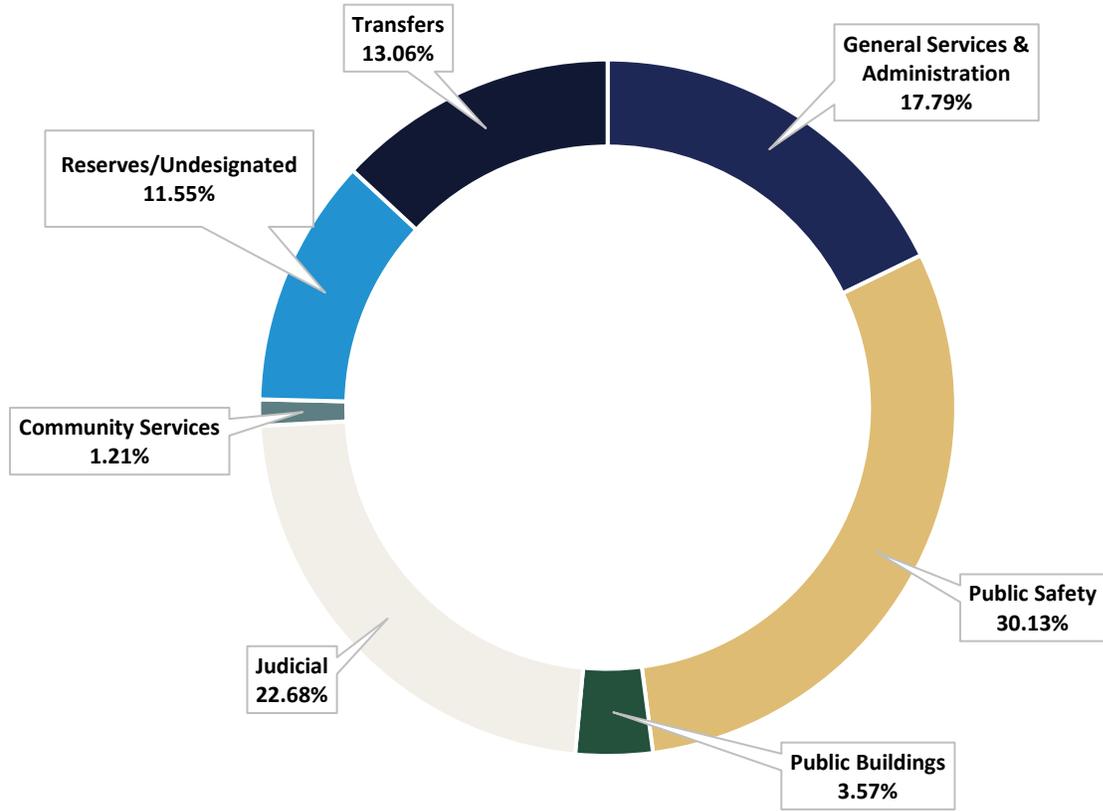
**FY 2024 GENERAL FUND
BUDGETED EXPENDITURES BY EXPENSE TYPE**



**GENERAL FUND
HISTORICAL EXPENDITURES BY EXPENSE TYPE**

Expense Type	FY22 Actual Expenditures	FY23 Budgeted Amount	FY23 Actual Expenditures	FY24 Budgeted Amount	FY23 Budget v. FY24 Budget
Personnel	385,757,711	423,239,331	408,739,520	442,160,306	18,920,975
Materials & Supplies	9,109,000	11,159,721	10,083,179	11,953,517	793,796
Building Costs	20,912,097	23,541,187	23,153,532	23,424,086	(117,101)
Contracts	28,709,128	31,651,302	38,099,135	30,702,708	(948,594)
Other	25,323,456	34,498,189	29,541,711	38,085,492	3,587,303
Court Costs	28,144,224	45,016,833	32,464,023	45,180,573	163,740
Travel - Education	778,712	1,972,298	880,415	1,907,361	(64,937)
Operating Transfers	76,511,735	244,365,409	134,134,181	206,729,466	(37,635,943)
TOTAL EXPENDITURES	575,246,063	815,444,270	677,095,696	800,143,509	(15,300,761)

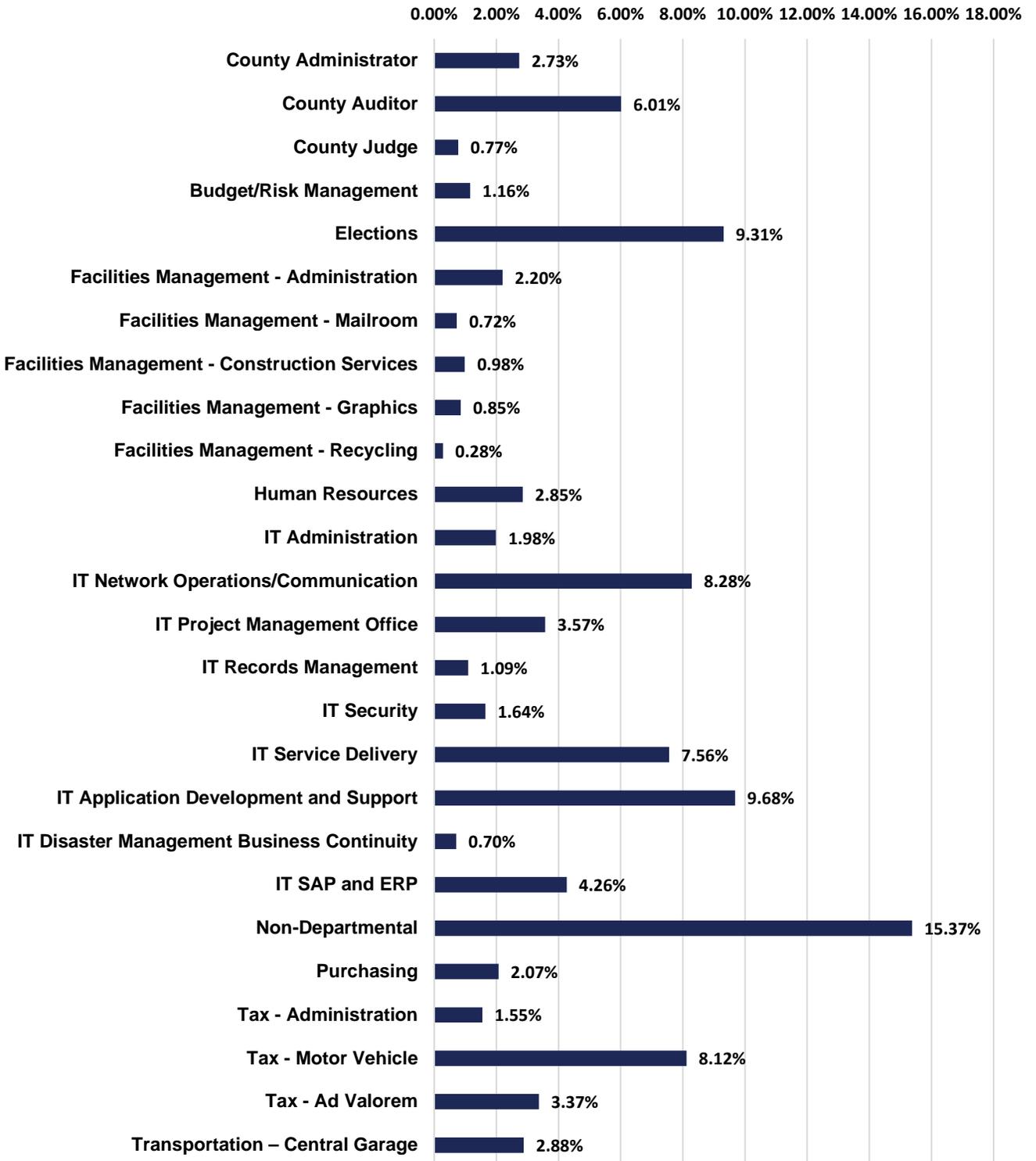
**FY 2024 GENERAL FUND
BUDGETED EXPENDITURES BY FUNCTIONAL AREA**



GENERAL FUND FY 2024 BUDGETED EXPENDITURES BY FUNCTIONAL AREA	
General Administration	142,336,050
Public Safety	241,083,512
Public Buildings	28,567,021
Judicial	181,467,531
Community Services	9,717,767
SUBTOTAL	603,171,881
Reserves/Undesignated	92,445,323
Transfers	104,526,305
TOTAL BUDGETED EXPENDITURES	800,143,509

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FY 2024 General Services & Administration Approved Budget by Department



**GENERAL FUND
FY 2023 BUDGETED EXPENDITURES
FOR GENERAL ADMINISTRATION BY DEPARTMENT***

County Administrator	3,892,743
County Auditor	8,559,443
County Judge	1,096,528
Budget/Risk Management	1,644,301
Elections	13,251,139
Facilities Management - Administration	3,131,027
Facilities Management - Mailroom	1,031,744
Facilities Management - Construction Services	1,400,021
Facilities Management - Graphics	1,211,507
Facilities Management - Recycling	399,796
Human Resources	4,057,080
IT Administration	2,823,937
IT Network Operations/Communication	11,790,779
IT Project Management Office	5,080,555
IT Records Management	1,550,155
IT Security	2,340,716
IT Service Delivery	10,754,848
IT Application Development and Support	13,776,796
IT Disaster Management Business Continuity	1,003,156
IT SAP and ERP	6,066,762
Purchasing	2,941,208
Tax - Administration	2,201,894
Tax - Motor Vehicle	11,552,590
Tax - Ad Valorem	4,793,110
Transportation – Central Garage	4,101,380
GENERAL ADMINISTRATION TOTAL EXPENDITURES	142,336,050

**GENERAL FUND
FY 2024 BUDGETED EXPENDITURES
FOR PUBLIC SAFETY BY DEPARTMENT**

Public Safety - Sheriff	
Sheriff Office (SO) Administration	2,555,196
Sheriff - Employee Resources	3,556,163
Sheriff - Warrants	9,173,101
Sheriff - Communications	5,969,025
Sheriff - Investigations	6,764,516
Sheriff - Patrol	11,398,353
Sheriff - Courts/Security	23,194,622
Sheriff - Confinement	113,776,064
Sheriff Office Sub Total	176,387,040
Public Safety - Constable	
Constable Precinct #1	1,573,797
Constable Precinct #2	1,528,705
Constable Precinct #3	1,840,827
Constable Precinct #4	1,298,646
Constable Precinct #5	1,165,738
Constable Precinct #6	1,165,224
Constable Precinct #7	1,695,709
Constable Precinct #8	1,564,887
Constable Sub Total	11,833,533
Public Safety - Juvenile Services	
Juvenile Services - Administration	19,173,147
Juvenile Services - Detention	12,442,877
Juvenile Sub Total	31,616,024
Public Safety - Other	
Medical Examiner	16,495,556
Fire Marshal	528,594
Community Supervision & Corrections Dept (CSCD)	4,222,765
Other Sub Total	21,246,915
PUBLIC SAFETY TOTAL EXPENDITURES	241,083,512

**GENERAL FUND
FY 2024 BUDGETED EXPENDITURES
FOR PUBLIC BUILDINGS BY BUILDING**

Administration Building	936,691
Tarrant County Plaza	2,070,193
Andersen Building	207,932
D Bagsby SW Sub-Courthouse	617,484
Griffin Sub-Courthouse	599,042
Mebus SE Annex	66,030
Mansfield Sub-Courthouse	500,646
Northeast Annex	221,357
NE Sub-Courthouse	572,264
Southlake Sub-Courthouse	115,000
NW Annex	140,253
Premier St Annex	23,578
Sub-Courthouse at Arlington	633,392
NW Sub-Courthouse	635,201
350 W. Belknap Bldg	814,888
Green Bay Building	2,285,951
Cold Springs Building	451,033
South Patrol Building	58,127
Impound Facility	10,849
Corrections Center Building	3,677,490
Lon Evans Corrections	2,226,280
Juvenile Center	1,827,642
Medical Examiner Building	1,002,189
North Patrol Building	83,816
Criminal Courts Building	392,992
1895 Courthouse	957,356
Tim Curry Criminal Justice Center	2,024,929
Criminal Justice Building	619,781
Family Law Center	1,604,758
Tom Vandergriff Civil Courts Building	1,394,923
CPS - Lancaster Annex	35,176
Resource Connection Bldg	231,905
Central Garage Bldg	53,096
Parking - Taylor St	127,346
Parking - 350 Belknap	90,953
Parking - Calhoun St	137,747
Parking - Plaza Garage	160,862
Parking - Block 15	15,980
Elections Center	370,197
Reproduction Center	118,321
Records Management Center	453,371
PUBLIC BUILDINGS TOTAL EXPENDITURES	28,567,021

**GENERAL FUND
FY 2024 BUDGETED EXPENDITURES
FOR JUDICIAL BY DEPARTMENT**

17th District Court	343,780
48th District Court	342,370
67th District Court	337,515
96th District Court	334,949
141st District Court	334,349
153rd District Court	352,004
236th District Court	343,842
342nd District Court	335,064
348th District Court	338,421
352nd District Court	337,227
Criminal District Court #1	2,497,088
Criminal District Court #2	2,120,359
Criminal District Court #3	2,075,274
Criminal District Court #4	1,992,864
213th District Court	2,498,139
297th District Court	2,067,193
371st District Court	2,483,713
372nd District Court	2,179,141
396th District Court	2,740,785
432nd District Court	2,482,590
485th District Court	2,706,027
Magistrate Court	2,922,541
231st District Court	1,476,466
233rd District Court	2,044,317
322nd District Court	1,105,995
323rd District Court	3,590,502
324th District Court	1,089,021
325th District Court	1,106,064
360th District Court	1,526,979
Special Judges	648,928
Criminal Court Administration	5,519,578
Grand Jury	248,224
Criminal Attorney Appointment	650,770
Criminal Mental Health Court	303,244
County Court at Law #1	706,026
County Court at Law #2	698,218
County Court at Law #3	686,329

County Criminal Court #1	1,181,756
County Criminal Court #2	1,151,470
County Criminal Court #3	1,160,580
County Criminal Court #4	1,117,801
County Criminal Court #5	1,265,944
County Criminal Court #6	871,876
County Criminal Court #7	913,495
County Criminal Court #8	941,139
County Criminal Court #9	884,915
County Criminal Court #10	817,720
Probate Court #1	2,687,635
Probate Court #2	2,458,492
Justice of the Peace Precinct #1	1,023,910
Justice of the Peace Precinct #2	1,071,267
Justice of the Peace Precinct #3	1,007,655
Justice of the Peace Precinct #4	867,820
Justice of the Peace Precinct #5	953,339
Justice of the Peace Precinct #6	985,271
Justice of the Peace Precinct #7	1,129,495
Justice of the Peace Precinct #8	1,057,746
District Attorney - Administration	3,731,664
District Attorney - Civil	7,682,042
District Attorney - Criminal	32,456,639
District Attorney - Investigation	7,878,482
District Clerk	13,165,361
County Clerk Administration	1,264,325
County Clerk Accounting	692,975
County Clerk Passports	1,725,941
County Clerk Vital Statistics	2,215,242
County Clerk Real Property	2,116,681
County Clerk Criminal	3,516,621
County Clerk Civil	2,996,167
Domestic Relations Office(DRO)-Administration	430,873
DRO - Child Support	3,410,144
DRO - Family Court Services	2,731,512
DRO - Supervision	1,155,911
DRO - Legal Support Services	1,372,809
Jury Services	2,275,308
Courts/Judiciary	13,533,612
JUDICIAL TOTAL EXPENDITURES	181,467,531

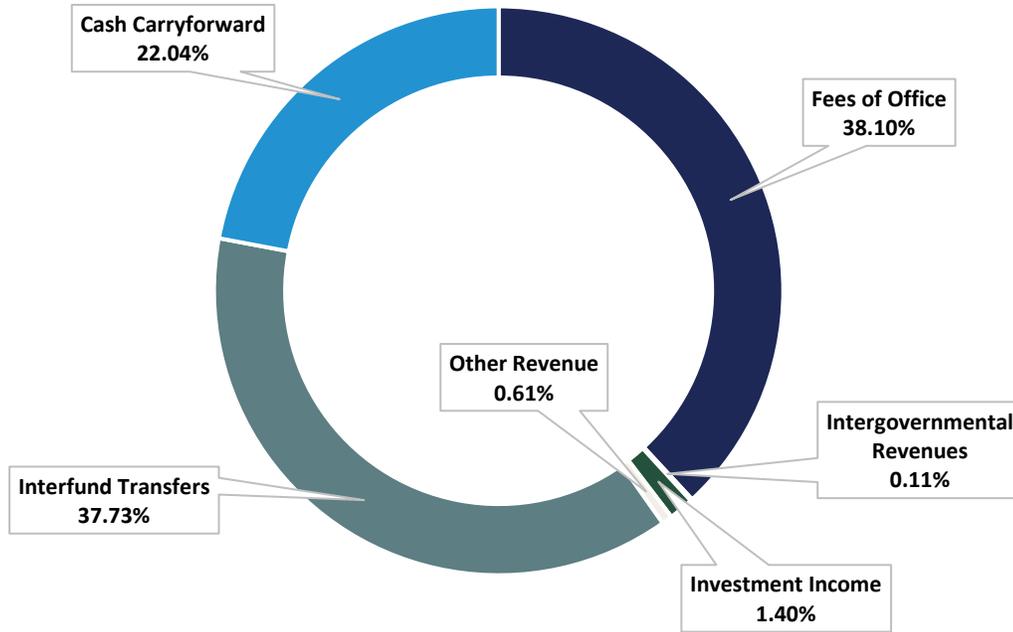
**GENERAL FUND
FY 2024 BUDGETED EXPENDITURES
FOR COMMUNITY SERVICES BY DEPARTMENT**

Human Services	4,085,936
Child Protective Services	2,476,295
Public Assistance	1,222,744
Texas AgriLife Extension	882,125
Veterans Services	699,698
Historical Commission Archives	350,969
COMMUNITY SERVICES TOTAL EXPENDITURES	9,717,767

Road and Bridge Fund

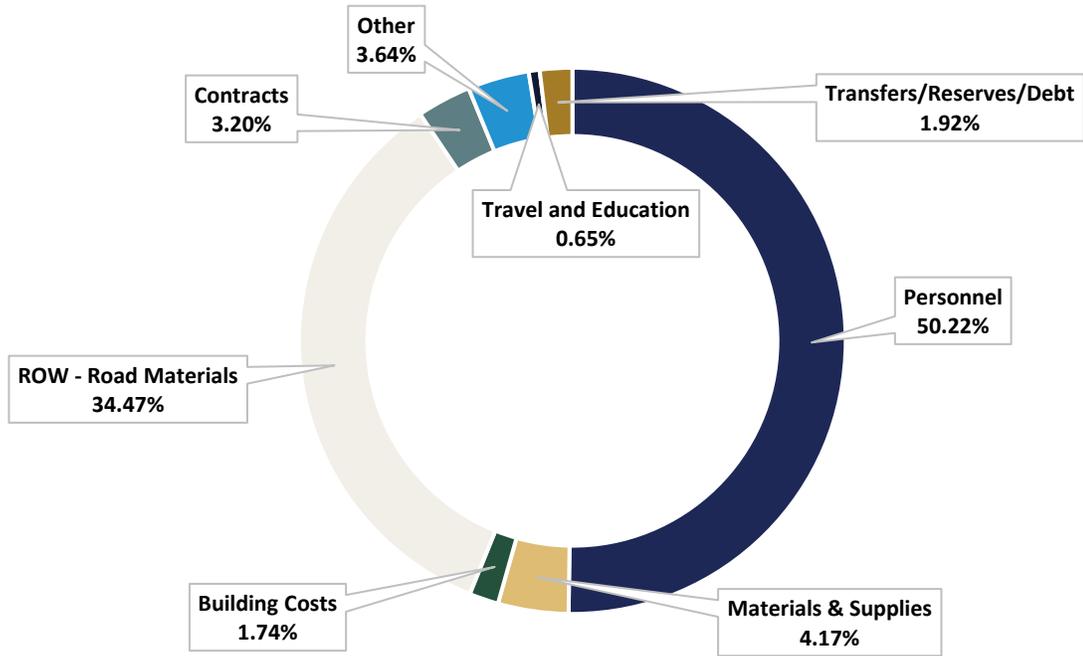
The Road and Bridge Fund is another primary governmental and operating fund, which is adopted alongside the General Fund and Debt Service Fund. The Road and Bridge Fund is utilized by the County for the construction and maintenance of county-owned roads and bridges in the unincorporated area and city roads as identified through interlocal agreements. Each County Commissioner houses a maintenance division within their precinct which is responsible for addressing identified road repairs and undertaking construction projects. The Commissioners often work with cities and towns in their precinct to identify pressing needs. Revenue sources include fees of office, intergovernmental revenues, investment income, and other revenue.

**FY 2024 ROAD AND BRIDGE FUND
BUDGETED REVENUES BY SOURCE**



ROAD AND BRIDGE FUND HISTORICAL REVENUE BY SOURCE					
Revenue Source	FY22 Actuals Revenue	FY23 Budgeted Revenue	FY23 Projected Revenue	FY24 Budgeted Revenue	FY23 Budget v. FY24 Budget
Taxes	588	-		-	-
Licenses	-	-		-	-
Fees of Office	19,044,010	18,320,000	19,211,960	19,021,000	(503,950)
Cash Fines	-	-	-	-	-
Intergovernmental Revenues	80,733	56,000	80,556	56,100	(4,400)
Investment Income	128,206	280,000	774,804	700,000	265,000
Other Revenue	714,871	212,000	1,314,564	303,000	40,000
Interfund Transfers	10,686,261	15,060,427	15,060,427	18,836,587	4,374,166
TOTAL REVENUES	30,654,669	33,928,427	36,442,311	38,916,687	4,170,816
Cash Carryforward	10,615,856	10,615,856	11,002,172	11,002,172	(866,142)
TOTAL REVENUES + CCF	41,270,525	44,544,283	47,444,483	49,918,859	3,304,674

**FY 2024 ROAD AND BRIDGE FUND
BUDGETED EXPENDITURES BY EXPENSE TYPE**



ROAD AND BRIDGE FUND HISTORICAL EXPENDITURES BY EXPENSE TYPE					
Expense Type	FY22 Actual Expenditures	FY23 Budgeted Expenditures	FY23 Actual Expenditures	FY24 Budgeted Amount	FY23 Budget v. FY24 Budget
Personnel	21,443,695	23,811,911	21,231,154	25,070,921	433,746.00
Materials & Supplies	1,716,679	1,767,550	1,739,562	2,081,088	251,501
Building Costs	460,435	696,912	520,061	866,175	149,925
ROW - Road Materials	7,800,007	14,365,015	8,499,436	17,207,055	3,048,238
Contracts	1,067,153	1,501,152	1,105,623	1,597,900	381,402
Other	1,140,259	1,434,550	128,936	1,815,700	(1,249,480)
Travel and Education	154,064	274,062	238,794	323,920	10,100
Transfers/Reserves	124,162	693,131	154,708	956,100	279,242
TOTAL EXPENDITURES	33,906,454	44,544,283	33,618,274	49,918,859	3,304,674

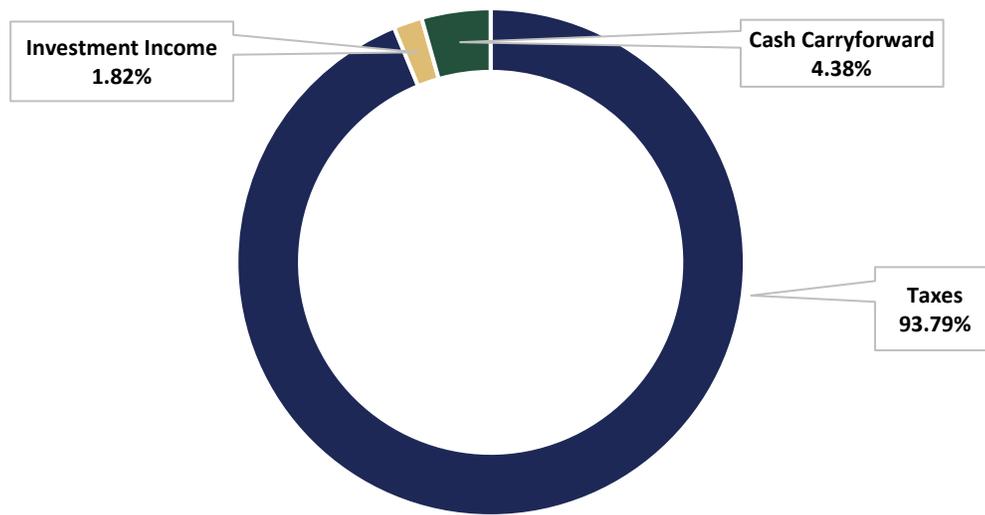
**ROAD AND BRIDGE FUND
FY 2024 BUDGETED EXPENDITURES
BY DEPARTMENT**

Precinct One - General	1,493,235
Precinct One - Garage	382,250
Precinct One - Maintenance	11,789,859
Precinct Two - General	1,529,771
Precinct Two - Garage	208,350
Precinct Two - Maintenance	5,303,563
Precinct Three - General	1,352,627
Precinct Three - Garage	82,050
Precinct Three - Maintenance	4,473,726
Precinct Four - General	1,147,805
Precinct Four - Garage	192,272
Precinct Four - Maintenance	10,507,185
Right of Way	5,506,862
Transportation	4,369,609
Sign Shop	511,350
R&B Non-Departmental	468,345
TOTAL EXPENDITURES AND USES	49,318,859
Reserves/Undesignated	600,000
TOTAL EXPENDITURES AND RESERVES	49,918,859

Debt Service Fund

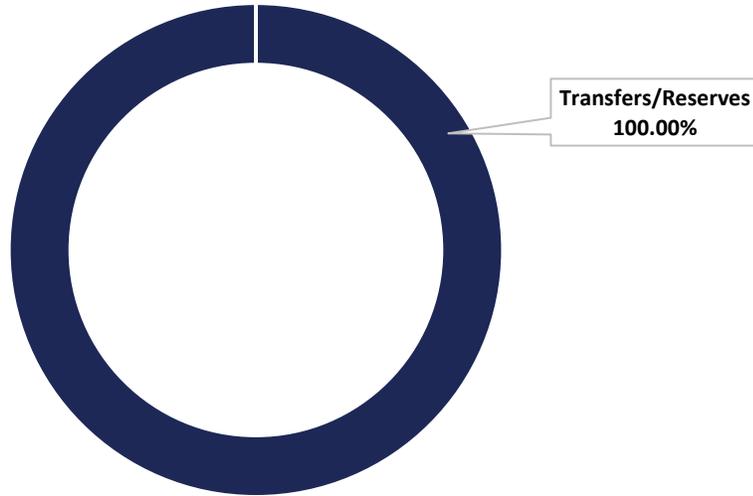
The Debt Service Fund is an operating fund utilized by the County to service outstanding debt. Revenue sources include taxes and investment income. Taxes for the Debt Service Fund are tied to the Interest and Sinking (I&S) portion of the ad valorem (property) tax rate. For more information on Tarrant County’s outstanding debt and why governments have debt, refer to the Debt Obligations section of this document.

FY23 DEBT SERVICE FUND BUDGETED REVENUE BY SOURCE



DEBT SERVICE FUND HISTORICAL REVENUE BY SOURCE					
Revenue Source	FY22 Actual Revenue	FY23 Budgeted Revenue	FY23 Actual Revenue	FY24 Budgeted Revenue	FY22 Budget v. FY23 Budget
Taxes	34,171,084	42,705,537	42,612,956	43,650,112	8,605,290
Investment Income	98,714	330,354	899,043	848,914	315,264
TOTAL REVENUES	34,269,798	43,035,891	43,511,999	44,499,026	8,920,554
Cash Carryforward	1,614,117	1,678,237	1,678,237	2,038,854	64,120
TOTAL REVENUES + CCF	35,883,915	44,714,128	45,190,236	46,537,880	8,984,674

**FY 2024 DEBT SERVICE FUND
BUDGETED EXPENDITURES BY EXPENSE TYPE**



DEBT SERVICE FUND HISTORICAL EXPENDITURES BY EXPENSE TYPE					
Expense Type	FY22 Actual Expenditures	FY23 Budgeted Expenditures	FY23 Actual Expenditures	FY24 Budgeted Expenditures	FY23 Budget v. FY24 Budget
Transfers/Reserves	34,223,530	44,714,128	43,211,327	46,537,880	1,823,752
TOTAL EXPENDITURES	34,223,530	44,714,128	43,211,327	46,537,880	1,823,752

DEBT SERVICE FUND FY 2023 BUDGETED EXPENDITURES TRANSFERS/RESERVES BREAKDOWN	
Reserves	2,000,000
Principal	30,990,000
Interest	13,539,130
Agent Coupon Fees	8,750
TOTAL EXPENDITURES AND RESERVES	46,537,880

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OTHER FUNDS

Below is an overview of nonmajor governmental funds, fiduciary funds, proprietary funds, and internal service funds budgeted expenditures for FY 2024 in the aggregate. The budgets for these funds are developed and adopted separately from the operating budget (General Fund, Road and Bridge Fund, and Debt Service Fund). Detailed narrative fund descriptions for these funds and their respective departments can be found by **clicking here** or visiting the Fund Descriptions and Structure section of this document.

OTHER FUNDS FY 2023 BUDGETED EXPENDITURES BY FUND			
Fund Designation	Fund Name	Amount	Fund Type
211	Records Preservation and Automation - County Clerk	13,702,176	Special Revenue
212	Records Preservation and Automation - County	61,389	Special Revenue
213	Records Preservation and Restoration - County Clerk	13,037,688	Special Revenue
214	Court Record Preservation	481,524	Special Revenue
215	District Court Record Preservation	113,254	Special Revenue
216	District Court Records Mgmt and Preservation	2,357,151	Special Revenue
221	Courthouse Security Fund	1,100,000	Special Revenue
223	Consumer Health Fund	1,921,856	Special Revenue
224	Juvenile Delinquency Prevention	3,149	Special Revenue
225	Alternate Dispute Resolution Services (ADRS)	3,136,461	Special Revenue
226	Probate Contributions Fund	1,016,208	Special Revenue
227	Justice Court Technology Fund	273,817	Special Revenue
228	Justice Court Building Security Fund	8,430	Special Revenue
229	Child Abuse Prevention Fund	38,181	Special Revenue
231	Guardianship Fund	263,863	Special Revenue

232	Drug & Alcohol Court	39,977	Special Revenue
233	County & District Court Technology	273,274	Special Revenue
234	Specialty Court Fund	200,649	Special Revenue
235	Truancy Prevention and Diversion Fund	147,930	Special Revenue
236	Language Access Fund	304,000	Special Revenue
241	Law Library	2,771,696	Special Revenue
242	Continuing Education Fund	209,650	Special Revenue
243	Appellate Judicial System Fund	206,125	Special Revenue
251	Vehicle Inventory Tax	3,846,061	Special Revenue
451	Non-Debt Capital Projects Fund	115,782,404	Capital Project
454	Capital Replacement Fund	158,642,285	Capital Replacement
455	Court Facility Fee Fund	2,074,156	Capital Replacement
476	2006 Bond Election	1,743,704	Capital Project
477	2006 Transportation Election Bond	13,227,880	Capital Project
478	Bond Election (Transportation)	201,703,433	Capital Project
511	Resource Connection	5,548,765	Enterprise
512	Oil & Gas Royalty Fund - Resource Connection	2,035,405	Special Revenue
615	Self Insurance - 1997B	14,267,350	Internal Service
619	Self Insurance - Worker's Compensation	9,208,821	Internal Service
621	County Clerk Professional Liability	789,229	Internal Service
622	District Clerk Professional Liability	392,347	Internal Service
651	Employee Group Insurance Benefits	125,790,561	Internal Service
CARPA	American Rescue Plan Act	83,800,000	Trust / Interlocal
D62	Criminal District Attorney Hot Check Fee	12,665	Trust / Interlocal

D87	Criminal District Attorney - State Forfeitures	1,683,096	Trust / Interlocal
D88	Criminal District Attorney - Federal Forfeitures (Justice)	111,415	Trust / Interlocal
G11	8th Administrative Judicial Region	153,928	Trust / Interlocal
S87	Sheriff's Inmate Commissary Fund	5,329,543	Trust / Interlocal
S93	Sheriff Forfeiture Fund (State) - CNET	820,475	Trust / Interlocal
S95	Sheriff Federal Forfeiture Fund (Treasury)	166,750	Trust / Interlocal
S96	Sheriff Forfeiture Fund (State)	268,221	Trust / Interlocal
S97	Sheriff Federal Forfeiture Fund (Justice)	237,426	Trust / Interlocal
T04	Public Health	27,195,159	Trust / Interlocal
T045	Public Health - 1115 Waiver	39,645,942	Trust / Interlocal
T05	Section 125 Forfeitures	1,718,922	Trust / Interlocal
T06	Children's Home Trust	77,954	Trust / Interlocal
T07	Bail Bond Board	13,825	Trust / Interlocal
T08	TX Department of Protective & Regulatory Services-Title IV-E	162,094	Trust / Interlocal
T09	Constable Forfeitures	21,395	Trust / Interlocal
T097	Constable Federal Forfeitures (Justice)	251,623	Trust / Interlocal
T10	Juvenile Probation District	12,384	Trust / Interlocal
T11	Unclaimed Juvenile Restitution	65,355	Trust / Interlocal
T13	Deferred Prosecution Program	4,690	Trust / Interlocal
T20	Historical Commission	20,519	Trust / Interlocal
T21	Historical Commission Archives	45,148	Trust / Interlocal
T23	Cemetery Fund	2,342,434	Trust / Interlocal
T26	Unclaimed Electric Cooperative Credit	815,922	Trust / Interlocal
T29	Fire Marshal Code	1,683,096	Trust / Interlocal

T30	CDA JPS Contract	718,493	Trust / Interlocal
T31	Emergency Services District	89,940	Trust / Interlocal
T33	CSCD Bond Supervision Unit	5,719,765	Trust / Interlocal
T34	Criminal Court Drug Program for the First Offender Drug program	62,556	Trust / Interlocal
T37	Medical Examiner Conference Fund	27,178	Trust / Interlocal
T41	PMC Insured - 340B	19,815,961	Trust / Interlocal
T52	Miscellaneous Donations - Juvenile	10,703	Trust / Interlocal
T535	Miscellaneous Donations - Emergency Management	8,013	Trust / Interlocal
T56	Miscellaneous Donation - Human Services	19,259	Trust / Interlocal
T564	Human Services - Reliant Energy	15,938	Trust / Interlocal
T5646	Human Services - Direct Energy	7,685	Trust / Interlocal
T57	Miscellaneous Donations - CPS	47,391	Trust / Interlocal
T58	Miscellaneous Donations - Health Department	36,482	Trust / Interlocal
T596	Miscellaneous Donations - Veteran Court Program	4,830	Trust / Interlocal
T60	Miscellaneous Donations - Family Court Services	639	Trust / Interlocal
T61	Miscellaneous Donations - Community Resource Coordination Group	40,767	Trust / Interlocal
T62	Miscellaneous Donations-Peace Officers Memorial	107,858	Trust / Interlocal
T63	Miscellaneous Donations - Law Enforcement	62	Trust / Interlocal
T65	Donations - ATTF-Texas Rental Association	306	Trust / Interlocal
T70	Sheriff Employee Recognition and Awards	1,596	Trust / Interlocal
T71	Contract Elections	100,000	Trust / Interlocal
T73	Elections Chapter 19	468,639	Trust / Interlocal

T85	Opioid Epidemic Settlement	5,030,424	Trust / Interlocal
OTHER FUNDS TOTAL BUDGETED EXPENDITURES		894,032,219	



TARRANT COUNTY FUND BALANCE

FUND BALANCE OVERVIEW



Fund balance for Tarrant County is guided by the modified cash basis of budgeting. Fund balance for budgeting purposes is defined as the amount of cash captured in a fund at the beginning or end of a fiscal year. The financial schedules below will provide you with an overview of the individual fund balances for General Fund, Road and Bridge Fund, and the Debt Service Fund as well as all other funds in the aggregate.



EXPLANATION OF MAJOR CHANGES

There are some significant increases and decreases throughout Tarrant County's fund balances which need additional context to fully understand the financial data below.

GENERAL FUND

In the General Fund, the FY 2024 budgeted revenues and expenditures have an overall decrease of \$15,300,761 or 1.87 percent from the preceding year. This decrease is largely a result of the tax relief measures implemented during the FY 2024 budget cycle as well as the revenue loss due to frozen properties values from the existing homestead exemption for individuals who are age 65 or over.

ALL OTHER FUNDS

In All Other Funds, which includes all appropriated funds except the operating funds (*General Fund, Road & Bridge Fund, and Debt Service Fund*), the budgeted revenues and expenditures have a significant decrease of \$58,142,214 or 6.1 percent from the preceding year. This decrease is largely driven by 2021 Transportation Bond Election revenue and the second tranche of American Rescue Plan Act (ARPA) revenue transitioning from Other Revenue to Cash Carryforward. This is illustrated by the significant decrease and increase in Other Revenue and Cash Carryforward, respectively. Another significant factor fueling the decrease is that the County has expended a significant portion of its ARPA allocation over the past fiscal year.

**GENERAL FUND
FY 2024 FUND BALANCE**

Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Beginning Balance (Cash Carryforward)	186,326,912	167,180,020	(19,146,892)
Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Taxes	505,760,379	488,493,641	(17,266,738)
Licenses	1,300,000	1,305,000	5,000
Fees of Office	69,802,751	70,733,070	930,319
Cash Fines	3,396,000	2,371,400	(1,024,600)
Intergovernmental Revenues	28,159,038	33,030,785	4,871,747
Investment Income	9,101,900	24,004,000	14,902,100
Other Revenue	10,669,290	11,625,593	956,303
Interfund Transfers	928,000	1,400,000	472,000
TOTAL REVENUES	815,444,270	800,143,509	(15,300,761)
Expense Type	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Personnel	423,239,331	442,160,306	18,920,975
Materials & Supplies	11,159,721	11,953,517	793,796
Building Costs	23,541,187	23,424,086	(117,101)
Contracts	31,651,302	30,702,708	(948,594)
Other	34,498,189	38,085,492	3,587,303
Court Costs	45,016,833	45,180,573	163,740
Travel and Education	1,972,298	1,907,361	(64,937)
Transfers/Reserves/Debt	244,365,409	206,729,466	(37,635,943)
TOTAL EXPENDITURES	815,444,270	800,143,509	(15,300,761)
ENDING BALANCE AMOUNT	167,180,020	N/A	N/A

**ROAD & BRIDGE FUND
FY 2024 FUND BALANCE**

Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Beginning Balance (Cash Carryforward)	10,615,856	11,002,172	386,316
Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Fees of Office	18,320,000	19,021,000	701,000
Intergovernmental Revenues	56,000	56,100	100
Investment Income	280,000	700,000	420,000
Other Revenue	212,000	303,000	91,000
Interfund Transfers	15,060,427	18,836,587	3,776,160
TOTAL REVENUES	44,544,283	49,918,859	5,374,576
Expense Type	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Personnel	23,811,911	25,070,921	1,259,010
Materials & Supplies	1,767,550	2,081,088	313,538
Building Costs	696,912	866,175	169,263
ROW - Road Materials	14,365,015	17,207,055	2,842,040
Contracts	1,501,152	1,597,900	96,748
Other	1,434,550	1,815,700	381,150
Travel and Education	274,062	323,920	49,858
Transfers/Reserves/Debt	693,131	956,100	262,969
TOTAL EXPENDITURES	44,544,283	49,918,859	5,374,576
ENDING BALANCE AMOUNT	11,002,172	N/A	N/A

DEBT SERVICE FUND FY 2024 FUND BALANCE			
Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Beginning Balance (Cash Carryforward)	1,678,237	2,038,854	360,617
Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Taxes	42,705,537	43,650,112	944,575
Investment Income	330,354	848,914	518,560
TOTAL REVENUES	44,714,128	46,537,880	1,823,752
Expense Type	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Transfers/Reserves/Debt	44,714,128	46,537,880	1,823,752
TOTAL EXPENDITURES	44,714,128	46,537,880	1,823,752
ENDING BALANCE AMOUNT	2,038,854	N/A	N/A

ALL OTHER FUNDS FY 2024 FUND BALANCE			
Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Beginning Balance (Cash Carryforward)	484,429,076	625,005,314	140,576,238
Revenue Source	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Taxes	180,000	127,797	(52,203)
Licenses	6,500	9,000	2,500
Fees of Office	21,161,860	22,129,931	968,071
Intergovernmental Revenues	14,044,672	14,099,580	54,908
Investment Income	7,661,813	21,534,043	13,872,230
Other Revenue	312,484,789	94,920,654	(217,564,135)
Interfund Transfers	112,205,723	116,205,900	4,000,177
TOTAL REVENUES	952,174,433	894,032,219	(58,142,214)
Expense Type	FY23 Budgeted Amount	FY24 Budgeted Amount	Variance
Personnel	29,814,854	30,157,520	342,666
Materials & Supplies	5,545,848	5,848,730	302,882
Building Costs	3,690,635	4,245,384	554,749
Capital Outlay	186,958,886	235,627,023	48,668,137
Contracts	10,543,910	14,922,379	4,378,469
Other	594,955,712	419,083,389	(175,872,323)
Court Costs	370,500	638,880	268,380
Travel and Education	1,102,540	1,384,728	282,188
Operating Transfers	119,191,548	182,124,186	62,932,638
TOTAL EXPENDITURES	952,174,433	894,032,219	(58,142,214)
ENDING BALANCE AMOUNT	625,005,314	N/A	N/A



DEPARTMENT OVERVIEWS



COUNTY ADMINISTRATOR

MISSION STATEMENT

The County Administrator is the Chief Administrative Officer for Tarrant County. The Administrator has broad administrative responsibilities in the coordination of all operations under the auspices of the Court. These responsibilities include administration of daily operations of those departments which are directly under the Court's control; implementation of policies, budgets and programs adopted by the Court; facilitation of the County's legislative effort; participation in the annual budget process; development of reports and policy initiatives; strategic planning; liaison with Court appointed Boards and Commissions; and other responsibilities as assigned by the Commissioners Court.

The office assists the Commissioners Court in its decision-making process by providing administrative oversight, policy analysis, statistical research, planning and grant coordination under the direction of the Administrator.

RECENT ACCOMPLISHMENTS

- Oversaw the compiling, updating, approval and distribution of County policies.
- Compiled and published the weekly electronic and manual Commissioners Court agenda with backup information.
- First County in Texas to receive all five Transparency Star Awards for Traditional Finances, Contracts & Procurement, Economic Development, Public Pension, and Debt Obligations, and continue to annually maintain the information.
- Continued work on the \$800,000,000 Bond Program for the Tarrant County Hospital District.
- Continued work on the 2021 Transportation Bond Program.
- Continued coordination of distribution of ARPA funding and programs to assist individuals and businesses.
- Enhanced the digital media footprint for the County through creating a Digital Media and Communications team within County Administration.

DIVISION OBJECTIVES

- Provide administrative support services to the Commissioners Court on a daily basis.
- Ensure that the Court's directives are carried out by monitoring County operations to ensure proper implementation of adopted policies and programs.
- Represent the County in negotiations with private and public entities.
- Continue producing an electronic and manual Court book for the Commissioners Court agenda and include appropriate information.
- Continue to improve communications between the County, the public and the media through the further enhancement of the County's public information office.
- Evaluate the performance of department heads reporting to the County Administrator.
- Strengthen communications between the County and cities within Tarrant County.
- Develop, revise or update County policies as needed due to legislative or operating changes or the county's growing needs.
- Lead efforts to evaluate County departmental operations.
- Continue working with the Information Technology Steering Committee to develop and implement County information systems.
- Coordinate newly elected and appointed officials orientation to policies, procedures and operations of Tarrant County.
- Successfully represent Tarrant County's interest before the Texas Legislature.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of New Resolutions/Proclamations	70	74	100
# of Court Agenda Books Prepared	54	55	28
# of Website Responses	10,000	10,000	61

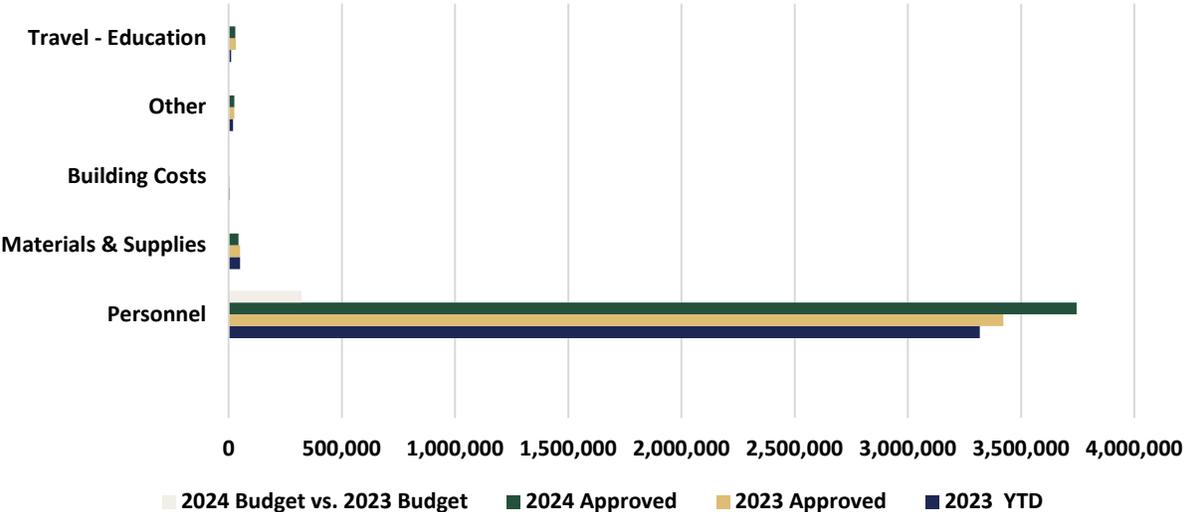
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$3,844,230 **\$307,435** (8.69% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
County Administrator**



BUDGETED EXPENDITURES BY COMMITMENT ITEM

A breakdown of expenditures by individual commitment item.

Expense Group	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	3,317,460	3,421,953	3,744,400	322,447
Materials & Supplies	50,168	51,192	43,830	(7,362)
Building Costs	5,549	6,250	-	(6,250)
Other	19,669	25,400	26,000	600
Travel - Education	11,957	32,000	30,000	(2,000)
Total Budget	3,404,803	3,536,795	3,844,230	307,435

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COUNTY AUDITOR

MISSION STATEMENT

In accordance with Section 112 of the Local Government Code:

- Exercise general oversight of the financial books and records of a county, district, or state officer authorized by law to collect money or property intended for county use or that belongs to the county.
- Strictly enforce laws governing county finances.
- Maintain a set of books and records reflecting all financial transactions of the county.
- Discharge the duties of the County Treasurer as a result of the 1983 constitutional amendment that abolished the office.

RECENT ACCOMPLISHMENTS

ACCOUNTS PAYABLE:

- Continued to increase participation in payments via ACH with security a priority.
- Continued to pay vendors in a timely manner.

GRANTS:

- Prepared timely and accurate financial grant reports.
- Assisted departments with financial grant management.

INTERNAL AUDIT:

- Reviewed and released over \$5.6 million in ERAP assistance to 816 households.
- Audited approximately 1,500 claims for payment each week as required by statute.

PAYROLL:

- Produced and distributed 26 timely payrolls and 3 retention payment payrolls for 4,800+ employees.
- Produced and distributed W2s.

FINANCIAL ACCOUNTING:

- Awarded the Government Finance Officer Association (GFOA) Certificate of Excellence for Financial Reporting.
- Received an unmodified opinion by Deloitte.

DIVISION OBJECTIVES

ACCOUNTS PAYABLE:

- Ongoing review of 1099 process to increase efficiency and accuracy.
- Ongoing review of vendor master for 1099 compliance and reduction of duplicates.

GRANTS:

- Develop and implement formal inventory procedures to ensure grant compliance.
- Continue collaborating with granting agencies and departments to implement more effective and innovative practices.

INTERNAL AUDIT:

- Ensure that claims made against the County are in strict compliance with laws governing County finances.
- Maintain positive working relationships with department heads and County staff by providing counsel and support for requested special projects.

PAYROLL:

- Continue to expand W2 online election and direct deposit for electronic delivery to more employees in Tarrant County.
- Enhance controls around the timesheet to limit entries, track FML, and reduce entry errors.

FINANCIAL ACCOUNTING:

- Achieve GFOA Certificate of Excellence for Financial Reporting.
- Implementation of GASB Statement No. 91, Conduit Debt Obligations.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of ACH Payments Completed	9,638	10,000	10,000
# of 1099 Compliance Reviews	4,142	4,200	4,200
# of Grant Reports Issued	1,319	1,325	1,325

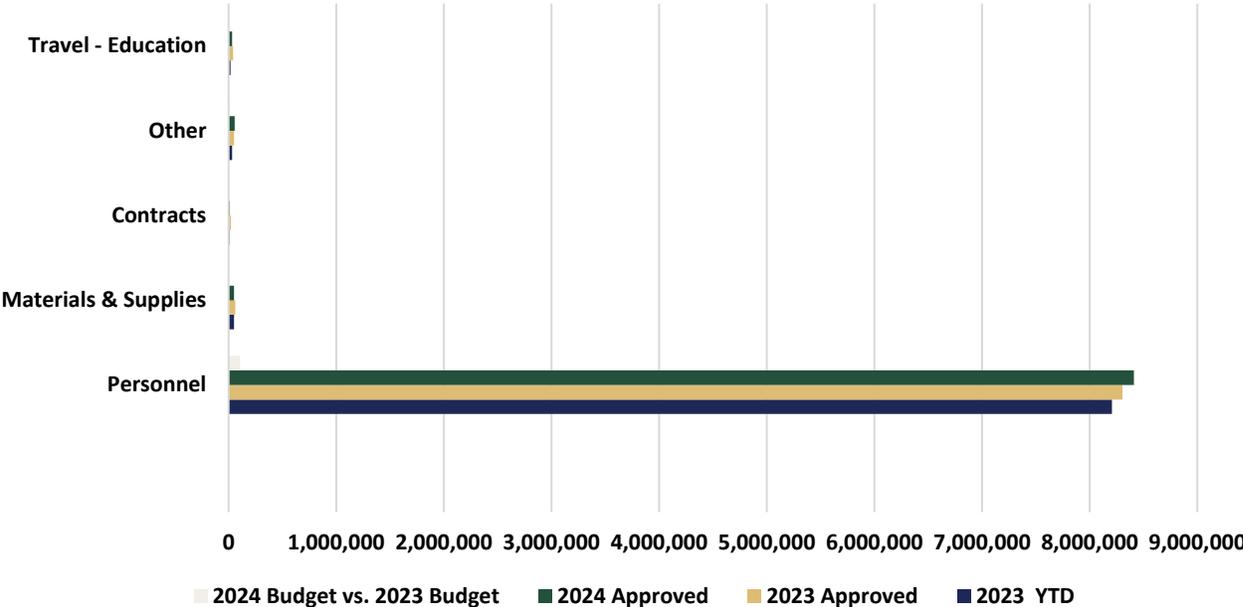
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$8,559,443 **\$80,352** (0.95% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget
County Auditor



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	8,208,060	8,303,447	8,409,610	106,163
Materials & Supplies	50,531	62,730	49,883	(12,847)
Contracts	7,663	20,614	10,614	(10,000)
Other	31,702	50,486	55,336	4,850
Travel - Education	16,415	41,814	34,000	(7,814)
Total Budget	8,314,371	8,479,091	8,559,443	80,352



BUDGET AND RISK MANAGEMENT

MISSION STATEMENT

In March 1989, the Budget and Risk Management Office was created under the authority of Local Government Code Section 111.062 to plan, coordinate and monitor the County's annual budget. Additional duties include our Risk Management program which includes the coordination of claims for self-insured risk and securing traditional insurance when practical. Our general mission is to maintain a fiscally sound government and manage our self-insurance programs.

RECENT ACCOMPLISHMENTS

The Budget and Risk Management (BRM) Office worked alongside the Commissioners Court, County Administrator's Office, and Auditor's Office to manage grant funding received through the American Rescue Plan Act (ARPA). The County received approximately \$408M from ARPA. In addition, the Risk Management staff oversaw the FEMA reimbursement submissions related to the COVID-19 pandemic and winter snowstorm. Lastly, BRM staff assisted departments and entered requisitions for all COVID-19 related purchases and provided Personal Protective Equipment (PPE) for all County employees.

Budget

- Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the first time in County history.
- Held twenty-eight (28) meetings with departments to gather further information related to budgetary requests for the FY2024 cycle.
- Secured federal grant funding to reimburse County expenses through the State Criminal Alien Assistance Program (SCAAP).
- Created the first narrative-driven budget document which provides an overview of departmental mission statements, objectives, and accomplishments alongside financial information.
- Attended meetings with several County departments to vet the eligibility of internal and external requests to fund projects with ARPA funding.

Risk Management

- Attended Workers Compensation meeting with HR and our third-party administrator to identify and resolve issues.
- Assist with coordination of safety warden meetings in multiple County buildings.
- Compiled information for self-insured liability and workers compensation for annual actuarial study.

DIVISION OBJECTIVES

Budget is responsible for maintaining the highest financial rating and a sound fiscally responsible budget. The Budget Office will continue to work alongside the Commissioners Court, County Administrator’s Office, and Auditor’s Office to manage the County’s allocation of American Rescue Plan Act (ARPA) funds. The funding will be available for use through 2026.

Risk Management identifies exposures and alternatives for retention or transfer of risks associated with County operations.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Proj	FY 24 Proj
1st Party Recoveries (in dollars)	500,000*	40,000	40,000
Subrogation Recoveries (in dollars)	50,000	50,000	50,000
# Of Total Claims	197	210	215

*Note: The large increase in the FY 2022 data is a result of insurance claims related to Winter Storm Uri.

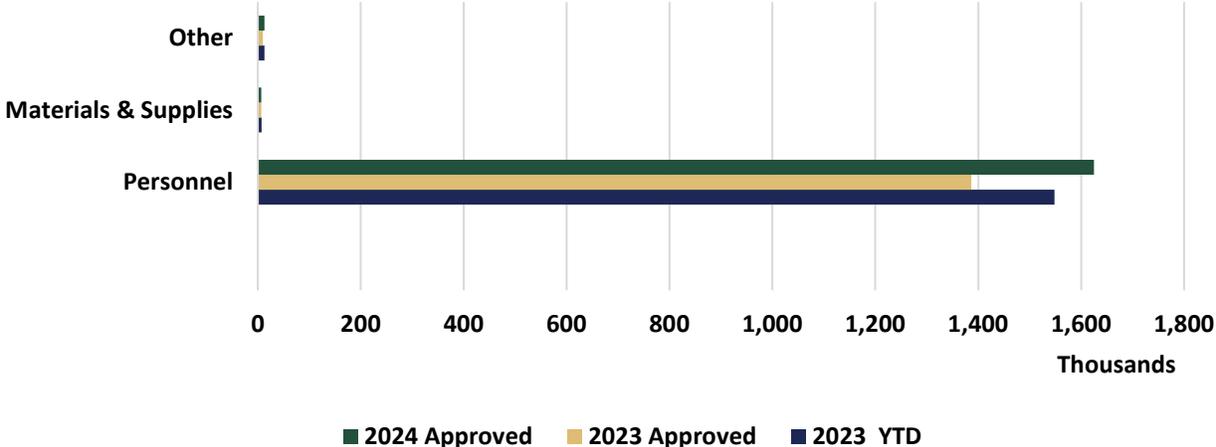
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,644,301 \$241,385 (17.21% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Budget and Risk Management



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,547,825	1,386,366	1,624,716	238,350
Materials & Supplies	7,233	6,640	6,585	(55)
Other	13,000	9,909	13,000	3,091
Total Budget	1,568,058	1,402,916	1,644,301	241,385



TAX ASSESSOR-COLLECTOR

MISSION STATEMENT

Tax Office Administration has overall responsibility for the operations of the Tax Office. The core of the administrative group is the Tax Assessor Collector, Chief of Staff and two support staff. Also included are the Directors of Accounting and Quality Assurance as well as the Development Manager position. This very small group has the responsibility, direction and oversight for Tax Office functions. The two main Tax Office Divisions: Property Tax and Motor Vehicle reach almost every citizen in the County while at the same time generating the two largest sources of income for the County. The Tax Office is challenged by the ever-growing number of citizens and property development which increases the number of customers and accounts each year. Tax Office Administration must plan and provide for these ever-increasing responsibilities.

RECENT ACCOMPLISHMENTS

- Each year, Tax Office Administration reviews the cost of assessing and collecting property tax for the 70+ taxing authorities in the County. This review has resulted in better definition of the cost.
- Issued 1,798,175 registrations and 583,376 titles for Tarrant County motor vehicles.
- Processed 797,205 transactions by credit cards.
- Processed 450,695 renewals over the internet.
- Posted 996,783 payments for \$4,912,417,307; an increase of \$297,631,216 from FY2020.
- Processed 189,199 payments electronically (credit cards & e-checks) for \$900,130,571.
- Sent 39,2134 refunds to taxpayers for a total of \$106,613,628.

DIVISION OBJECTIVES

- Focus on e-government systems currently in place to better utilize county staff and minimize the impact on facilities.
- Optimize queuing system at the branch Tax Office locations to better control the customer service experience and put the right staff with the right customer service need.
- Optimize the work flow challenges caused by ongoing TxDMV changes and the impacts of the pandemic.
- Focus on e-government systems currently in place to better utilize county staff and minimize the impact on facilities.
- Build the database of e-mail addresses to minimize the number of property tax statements being mailed out.
- Use the new queuing system to move the property tax customers to the right teller as efficiently as possible.
- Redesign Vehicle Inventory Tax system to be fully compliant with the law, provide better customer service, and better management of the VIT process.
- Continue to resolve issues with files transmitted from TAD.
- Compare TAD and Tax Office databases and resolve differences.

KEY PERFORMANCE INDICATORS

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Motor Vehicle Electronic Payments	706,000	710,000	708,667
# of Motor Vehicle Registrations	1,815,000	1,850,000	1,838,333
# of Property Tax Accounts	5,900	60,000	41,967

EXPENDITURES SUMMARY

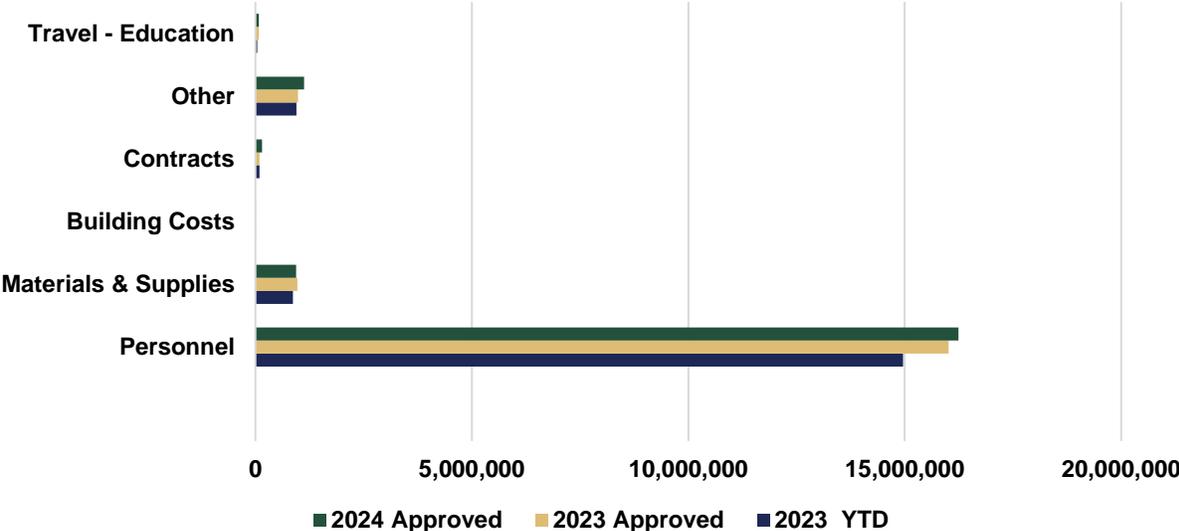
An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$18,547,594 \$405,799 (2.24% vs. prior year)

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BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Tax Assessor - Collector



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	14,958,100	16,013,783	16,240,705	226,922
Materials & Supplies	864,791	969,713	938,713	(31,000)
Building Costs	3,349	4,300	6,126	1,826
Contracts	90,797	94,750	154,750	60,000
Other	946,227	983,500	1,125,300	141,800
Travel - Education	44,485	75,749	82,000	6,251
Total Budget	16,907,749	18,141,795	18,547,594	405,799



ELECTIONS

MISSION STATEMENT

The mission of the Tarrant County Elections Department is to engender public confidence in the electoral process by conducting voter registration and elections with the highest level of professional election standards, ethics, integrity, security, accuracy, transparency and fairness.

RECENT ACCOMPLISHMENTS

- On November 8, 2022, the General Election was conducted, with 47.04% of the registered voters participating.
- On May 6, 2023, the Local Joint Elections will be conducted.
- On June 10, 2022, the runoff for the Local Joint Elections will be conducted.
- Elections updated and implemented a new inventory system from Wireless Data Systems (WDS), updating a critical function of chain of custody tracking and control of expendables.
- Elections updated the Voter Registration (VR) system, making it possible to meet legally mandated requirements and provide better voter record maintenance.
- Elections commissioned the design and implementation of a Curbside Cart system, previously unavailable for HartVerity voting equipment. This will enable better voter support at polling locations for curbside voters.
- In collaboration with the CDA and Sheriff Departments, Elections co-sponsored and began using a FOIA tracking system (JustFOIA), allowing for more efficient and timelier support of Public Information Requests.

DIVISION OBJECTIVES

- 1st Quarter (Oct., Nov., Dec.) - Early Voting for the November 7, 2023 General Election will begin on October 23, 2023 with approximately 55 locations.
- If a runoff is necessary, Early Voting for the December 12, 2023 General runoff will begin on November 27, 2023. We expect to start the relocation process to the new warehouse facility during this quarter.
- 3rd Quarter (Apr., May, Jun.) - The May joint elections for municipalities and school districts will occur on May 6, 2024 with Early Voting beginning on 24 April. Runoff

elections for the March Primaries will occur on 24 May, 2024 with Early Voting beginning on May 24, 2024. Runoff elections for the May joint elections will be held June 15, 2024 with Early Voting starting June 3, 2024, as required.

- 4th Quarter (Jul., Aug., Sept.) – We expect to be conducting trial runs to proof processes in the new facility. Preparations for the 2024 November General and Presidential Election during this quarter.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

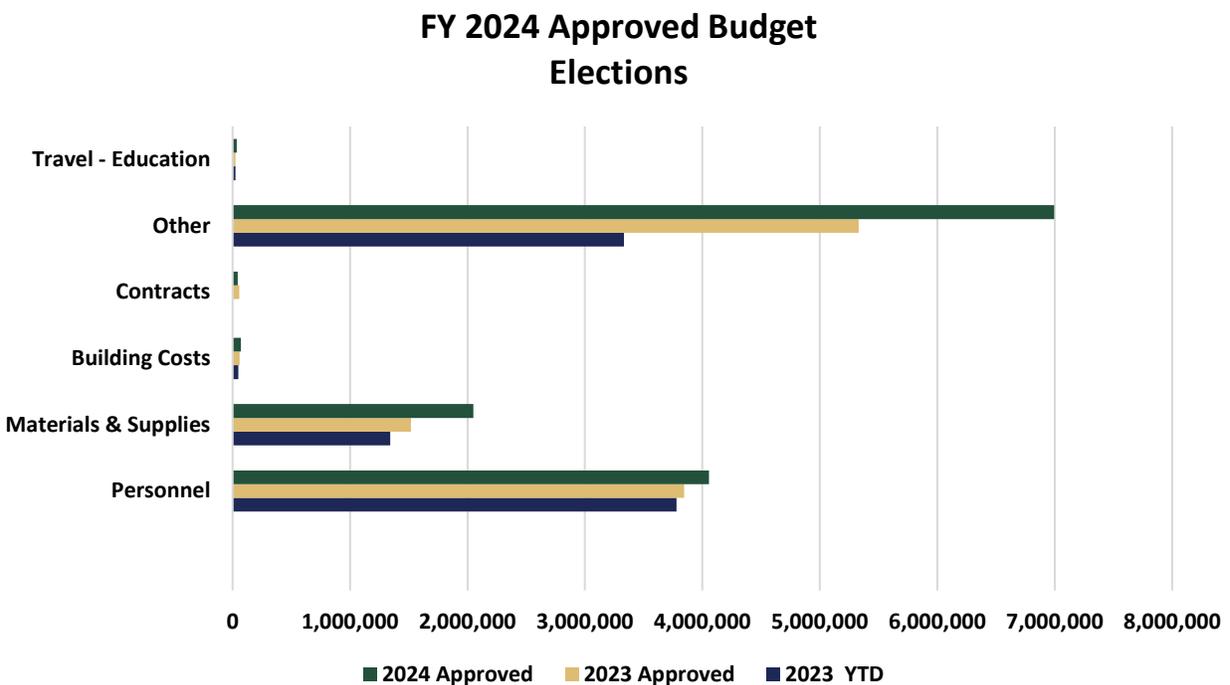
KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Elections	6	4	6
# of Registered Voters	1,238,260	1,300,173	1,295,205

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$13,251,139 **\$2,418,932** (22.33% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	3,780,568	3,844,504	4,057,021	212,517
Materials & Supplies	1,342,585	1,517,510	2,049,684	532,174
Building Costs	48,328	58,800	71,400	12,600
Contracts	-	57,250	44,250	(13,000)
Other	3,333,552	5,329,283	6,994,709	1,665,426
Travel - Education	24,267	24,860	34,075	9,215
Total Budget	8,529,301	10,832,207	13,251,139	2,418,932



INFORMATION TECHNOLOGY

MISSION STATEMENT

Provide cost-efficient, high-quality Information Technology solutions to Tarrant County departments, citizens, and corporate and government partners.

RECENT ACCOMPLISHMENTS

- Crossed train ITD HR with tracking and administration of required certification process.
- Interceded on behalf of departments/customers, outside of assigned responsibility, to facilitate the resolution of lingering or urgent service issues that were on track of being escalated to the CIO.
- The Server Group continued the Domain Name Change project; a multi-year effort to move Tarrant County from a .com to a .gov domain and completed the transition of the external web presence to the tarrantcountytexas.gov domain
- The Server Group continued the Windows Server upgrade project and began conversion of Windows 2012 servers to Windows Server 2019 and 2022.
- The Application Deployment Group managed over 5000 deployments and updates to over 180 applications using the Octopus Deploy Enterprise management solution.
- Enhanced security of Azure services by converting them to private IP addresses, altering configurations such as Transport Layer Security 1.0 and requiring secure connections.
- Worked with project team for continued deployments and support of several TechShare applications and integrations to the County's cloud environment.
- Deployed guest wireless (Wi-Fi) Internet to select buildings at Resource Connection campus, as well as deployed fiber optic cabling to remaining buildings to enable a cost-effective Internet service capability to entire campus.
- Completion of replacement of Juvenile radios to be part of Sheriff's radio North Texas Interoperable Radio Network (aka Ft Worth public radio) NTERN public safety network.

- Successfully completed upgrade of the telephony contact center platform and activated the callback feature to various contact centers throughout county.
- No Major Security Events or disruptions.
- Phishing– Successful completion of a county-wide phishing campaign with KnowBe4, which was purchased under OEM/Grant funding money for InfoSec.
- Operational Security resolved 5,859 tickets during calendar year 2022. In addition, the team participated in the resolution of 2,788 tickets.

DIVISION OBJECTIVES

- The Server and Storage Groups will maintain all server and storage hardware at the latest supported release of firmware.
- The Server Group will manage and maintain all server hardware at the latest release of Critical Security Patches and will monitor for and remediate any security anomalies identified.
- The Server Group will maintain current patch levels for the enterprise backup solution software.
- Implement additional cloud storage presence and utilization for County applications as needed.
- Further enhance use of Multi-Factor Authentication with existing enterprise applications.
- Enhance and expand the utilization of our hybrid-cloud workload protection platform.
- Continue support for existing and emerging cloud technologies.
- Continue to assist with installation of TechShare products and applications within Tarrant County provided Government Cloud space.
- Continue work to replace aging uninterruptible power supplies (UPS) and batteries throughout the county. Replacement goal – replace all 2013 and earlier year models as identified as requiring maintenance in the next year.
- Complete & deliver key projects
 - EpiTrax
 - ME LIMS
 - Primary Domain Name Change
 - Enterprise Asset Management
 - Onboarding/Off-boarding

Implement Resource planning & reporting process

- Continue Tech Refresh Program across the county.
- Continue to provide executive sponsorship of the Audio/Visual Program for Tarrant County A/V design/enhancement initiatives specifically for Commissioners Court, Conference Room 504C, Family Law Center/Assembly Room 2nd Floor, Central Jury Room, and Remote Video Magistration though the design phase.
- Implementing Medical Examiner’s Laboratory Information Management System (LIMS)
- Justice Courts’ Warrants with Electronic Payments – This will help avoid unnecessary arrests of defendants who have an paid an outstanding balance during the weekend

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of IT Projects (Active)	47,000	50,000	40,000
# of IT Projects (Backlog)	79,000	50,000	50,000
# of IT Satisfaction Surveys	152	197	210

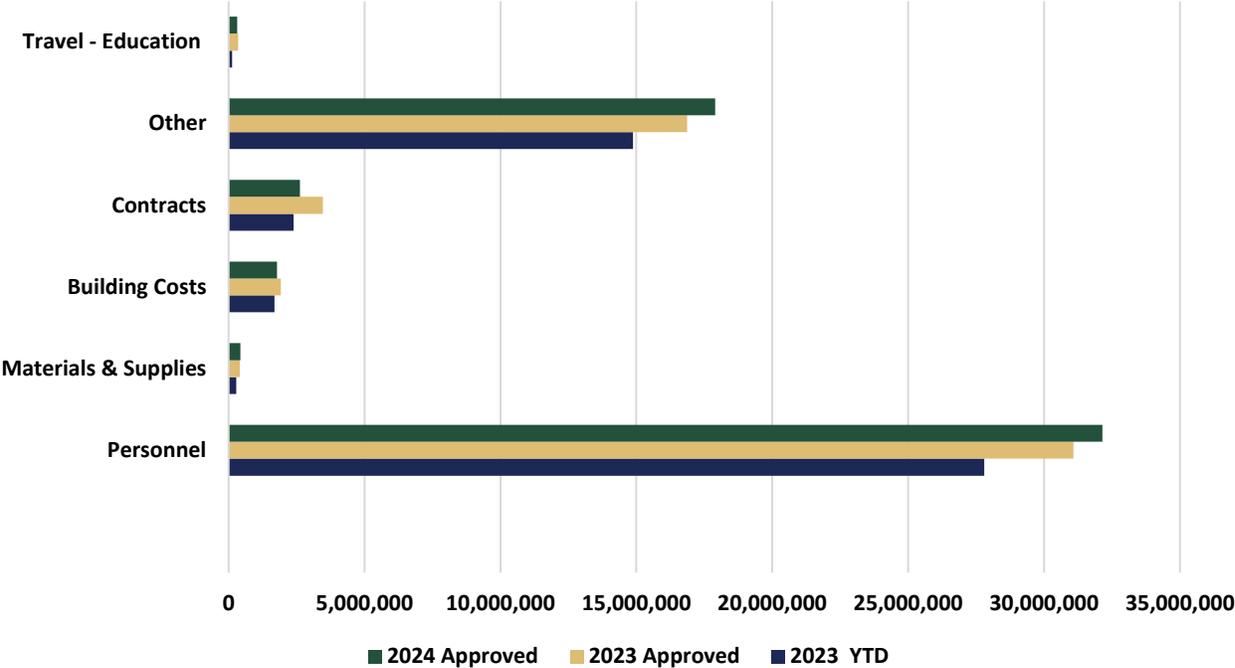
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$55,187,704 **\$1,085,585** (2.01% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Information Technology



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	27,800,487	31,078,718	32,146,408	1,067,690
Materials & Supplies	277,105	414,827	429,289	14,462
Building Costs	1,690,944	1,921,002	1,779,678	(141,324)
Contracts	2,387,520	3,465,963	2,620,528	(845,435)
Other	14,877,603	16,867,246	17,895,331	1,028,085
Travel - Education	129,134	354,363	316,470	(37,893)
Total Budget	47,162,792	54,102,119	55,187,704	1,085,585



HUMAN RESOURCES

MISSION STATEMENT

Through leadership, policy administration, and strategic partnerships, Human Resources promotes a culture of wellness, diversity, and professional growth to its employees while providing Tarrant County citizens a qualified and high-performing workforce.

RECENT ACCOMPLISHMENTS

- Completed RFP process for Countywide background screening process. Contract awarded to IDS.
- Conducted and completed a Countywide pay equity study.
- Completed RFP process for the annual compensation study. Contract awarded to Korn Ferry.
- Replaced organizational chart software.
- Six-month partnership with LinkedIn recruitment services to help fill IT SAP and =
- Worked with facilities to install badge reader on group fitness center in Plaza building, ensuring anyone using the room is approved for access by completing liability waiver.
- Held monthly lunch and learn or brown bag presentations through Optum (How to manage finances, preventing burnout, menopause, and mental health, how to beat fatigue and sleep better).
- Responded to 28 salary survey inquiries.
- Coordinated the ticket sales for the annual Employee Picnic at Six Flags Over Texas. 1,118 tickets were sold.
- Coordinated the county-wide United Way campaign. Raised \$70,231.57.
- Coordinated the online adoption of 250 Christmas Angels through the Salvation Army Angel Tree program.
- Currently coordinating the annual Pen Pal picnic for (67) Oakhurst 4th graders and their Tarrant County Pals.
- Successfully graduated the 2021-2022 MDI Bridge Cohort and launched the 9th Bridge Cohort (2022-2023.)
- Held the first in-person (post-pandemic) graduation ceremony.

DIVISION OBJECTIVES

- Implement a group fitness participation promotion program to improve attendance to fitness classes.
- Schedule monthly lunch and learn and screening events with CenterTX and Optum.
- Continue to administer, manage, and oversee Organizational Development and the Management Development Institute programs including MDI Development Courses, ELearning, Bridge Cohort, IMS Executive Education, and Customized courses for departments.
- As funding permits, continue to maintain online training content and instructor-led courses in the LMS.
- Create new online class offerings delivered asynchronous and self-paced using the Success Factor Learning Management System platform.
- Plan and administer benefits enrollment for Plan Year 2024.
- If funding permits, oversee the front reception renovation.
- Evaluate upgraded ESS Services and consider opening the Benefits Enrollment Service (ESS) to Newly Hired Employees.
- Continue the process of converting retiree paper files to digitized files.
- In partnership with a consultant, establish the plan and launch the program to address fiduciary responsibilities requirements on 457 plans.
- Work with IT to automate the FMLA process.
- Onboarding/Offboarding RFP & implementation – this will be a joint effort with IT, Recruiters, Compensation, PBSC, and all other departments.

.KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Background Checks Conducted	399	572	700
# of Training Courses Provided	664	880	825
# of Fitness Room Participants	50,544	54,000	55,000

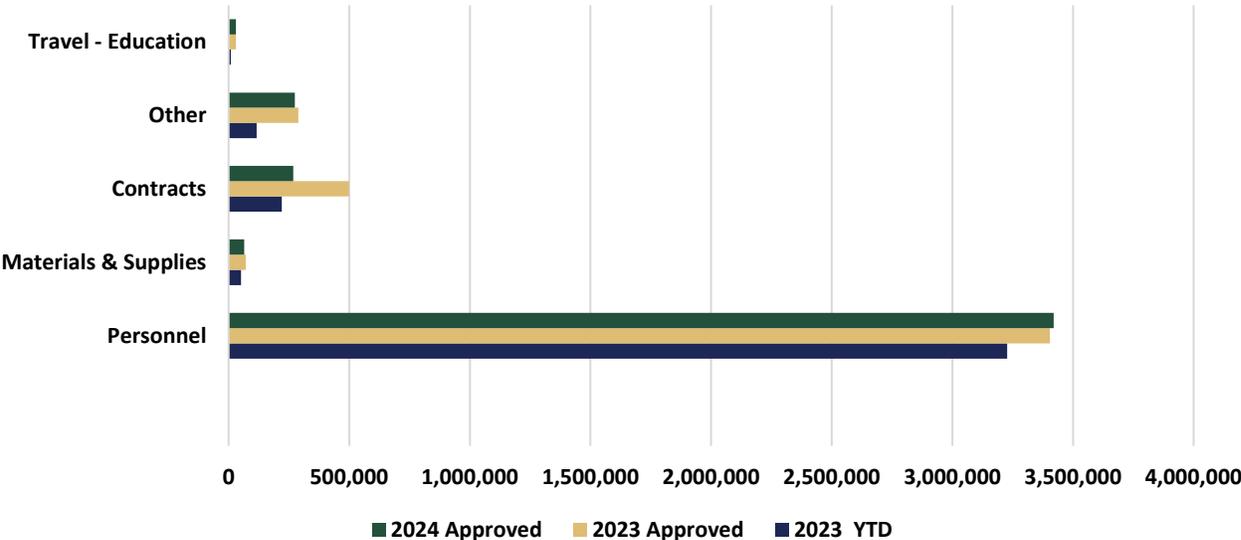
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$4,057,080 -\$236,194 (-5.50% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Human Resources**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	3,227,017	3,403,816	3,420,051	16,235
Materials & Supplies	52,004	71,570	64,059	(7,511)
Contracts	220,324	498,436	268,291	(230,145)
Other	116,158	289,632	274,859	(14,773)
Travel - Education	9,367	29,820	29,820	-
Total Budget	3,624,870	4,293,274	4,057,080	(236,194)



PURCHASING

MISSION STATEMENT

To protect the interests of the Tarrant County taxpayers in all expenditures of supplies, materials, equipment, and services through volume buying, competitive bidding, cooperative purchasing, and proper materials management.

To provide superior and equitable service to all County departments in order to procure and distribute all materials, supplies, equipment, and services at the lowest possible cost consistent with the quality needed for effective operation of Tarrant County.

To assure superior and equitable treatment for all vendors without regard to political pressure or discrimination on the basis of race, color, religion, national origin, handicap, or sex.

To meet all statutory requirements relating to county purchasing through active administration of existing contracts and creation of new annual contracts.

RECENT ACCOMPLISHMENTS

- Enhanced communications, along with reporting process, and increased interlocal entity participation on Tarrant County contracts to a level of 564 participating entities statewide.
- Utilized the Internet auction on at least a bimonthly basis to dispose of miscellaneous items previously sold at live auctions.
- Received the Excellence in Procurement Award for twenty-five (25) consecutive years from the National Procurement Institute.

OBJECTIVES

- Work to increase vendor knowledge and participation in the electronic transmission and receipt of bid documents and the final posting of all bid tabulations on the
- Work to ensure that all annual purchase totals reflect Tarrant County Green, MBE, DBE, WBE, SDVOSB, and HUB participation.
- Work to ensure that annual contracts are in place to support all emergency management requirements.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

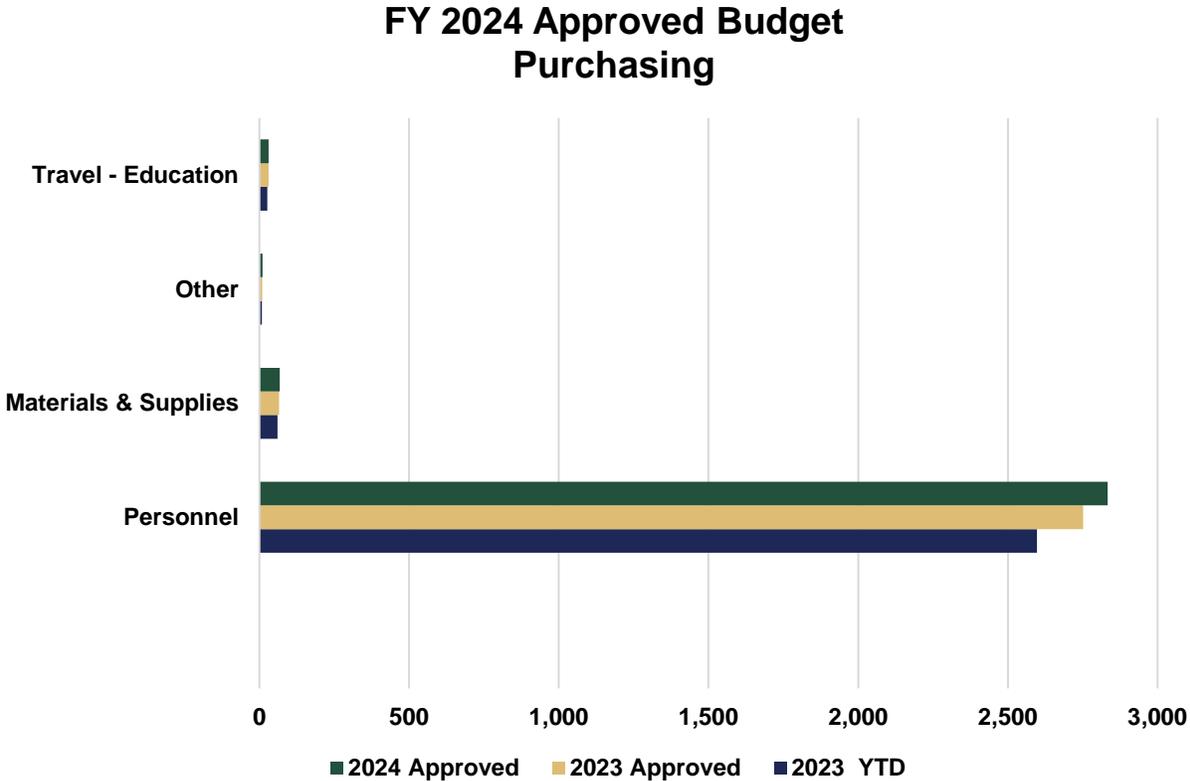
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Annual Contracts Established	236	160	180
# of Online Auctions	877,210	725,000	800,000
# Purchased Orders Processed	14,620	16,150	16,200

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$2,941,208 \$85,020 (2.98% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



[Table of Contents](#)

Expense Type	2023 YTD	2023 Approved	2024 Approved	2023 Budget vs. 2022 Budget
Personnel	2,597,162	2,751,059	2,833,486	82,427
Materials & Supplies	60,580	65,909	67,452	1,543
Other	8,021	9,050	10,100	1,050
Travel - Education	26,889	30,170	30,170	-
Total Budget	2,692,652	2,856,188	2,941,208	85,020



FACILITIES

MISSION STATEMENT

The Facilities Management Department mission is to provide safe, clean, productive and well-maintained buildings for the County by planning and delivering professional services that are sustainable and supportive of Facilities Management's vision for excellence, now and into the future.

RECENT ACCOMPLISHMENTS

- Continue upgrade of the security access control readers and migration the County to a new access card format.
- Completed generator back-up power study for various County locations.
- Completed back-up generator install at the Miller Avenue Complex.
- Continue the back-up generator install at the Juvenile Detention Center.
- Completed the Administration Building Auditors Space Renovation.
- Completed the Plaza Building County Clerk Passports Remodel
- Continue the 485th Phase II District Court Renovation.
- Continue the Fire Marshal's Office Restroom Renovation.
- Processed over 7.5 million pieces of printed material.
- Handled over 4 million pieces of mail, from postal services and interoffice parcels..
- Completed over 750 asset moves and transfers submitted through Service Now and email requests for various departments.
- Install and set up modular furniture for departments such as Tax Office, Public Health, Domestic Relations Office, and District Clerks Office.
- Making sensitive shred bins available for more departments. There are currently 220 sensitive bins in use throughout the County.
- Completed the Criminal Justice Information Services (CJIS) training required to continue the recycling program for the Tarrant County Sheriff's Department.
- Contributed \$149,819 to the 2022 general fund.

OBJECTIVES

- Process all incoming and outgoing mail within 24 hours of receipt.
- Achieve a 99% accuracy rate in sorting and delivering mail to correct recipients.
- Reduce cost by optimizing mail delivery routes and negotiating better rates with
- Begin the Sheriff's Office Law Enforcement Training Center Feasibility Study for space programming.
- Begin design of Second Court of Appeals Buildout on the Tom Vandergriff Civil Courts Building 6th Floor.
- Begin design of Precinct 2 Maintenance Center additional metal building carports for vehicles and machinery protection.
- Design and begin construction of the Subcourthouse in Arlington third floor expansion shell space office build out project.
- Design and begin construction of the Plaza Parking Garage Expansion.
- Design and begin construction of the Justice of the Peace Bullet Resistant Transaction Windows.
- Design and begin construction of the Precinct 1 Maintenance Center additional metal building carports for vehicles and machinery protection.
- Design and begin construction of the Public Health Vaccination Clinic at the Resource Connection Building 1400.
- Continued planning and needs analysis for Subcourthouse at Mansfield Project.
- Continue to provide quality products and services in a timely manner.
- Continue to improve operating efficiency.

KEY PERFORMANCE INDICATORS

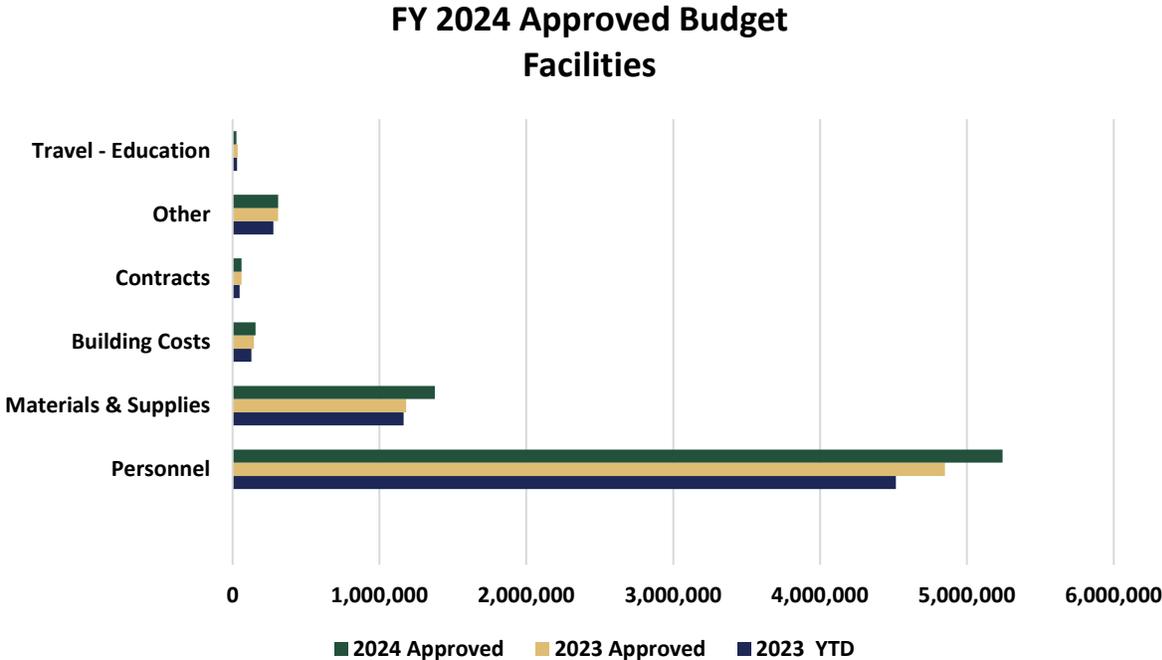
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Building Services Project Finished	10	15	15
# of Construction Services Project Finished	10	12	12
# of Feasibility Studies (Space Programming)	2	2	1

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$7,174,095 \$589,600 (8.95% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	4,516,841	4,849,376	5,243,674	394,298
Materials & Supplies	1,164,617	1,182,803	1,376,723	193,920
Building Costs	128,377	146,168	156,177	10,009
Contracts	47,759	60,000	60,000	-
Other	278,357	311,148	310,521	(627)
Travel - Education	30,406	35,000	27,000	(8,000)
Total Budget	6,166,357	6,584,495	7,174,095	589,600

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SHERIFF'S OFFICE

MISSION STATEMENT

Our mission is to PROTECT by courageously standing between evil and good with honor, while we strive to SERVE with respect; always putting others before self.

RECENT ACCOMPLISHMENTS

- The training academy provided 108,343 student training hours while presenting 237 training classes.
- The Academy's pass rate for the year was 88.095%.
- The Background investigators processed 3137 applicants and hired 267 employees during the year for a 8.5% hiring rate. We graduated 7 BCC academy classes during 2022.
- The Dispatch Center answered and made 42,468 9-1-1 Emergency calls and 142,042 administrative calls.
- We answered 130 text to 9-1-1 calls during this cycle.
- Gathered and transported 469 pounds of expired prescriptions collected from drop boxes, at various locations, for federal disposal.
- Since its inception, the Human Trafficking Unit has received/investigated over 326 complaints/tips/identifications and made 620 arrests (410 Felonies and 210 misdemeanors).
- In FY 2022, the Tarrant County Game Room Enforcement Unit conducted over 500 compliance checks, served warrants, investigated complaints against possible game rooms, made arrests, and assisted agencies within Tarrant County.
- During 2022, CNET Investigators executed 52 narcotics search warrants which resulted in the following:
 - \$331,928.00 in U.S. Currency seized.
 - 75 firearms seized.
 - 25 vehicles seized.
 - 112 pounds of methamphetamine seized with a street value of \$1,525,289.00.

- 3621 grams of cocaine seized with a street value of \$293,704.00.
 - 1005 grams of heroin seized with a street value of \$100,830.00.
 - 452 pounds of high-grade marijuana seized with a street value of \$6,158,289.00.
 - 14644 grams of THC with a street value of \$1,171,555.00.
 - 1.5 kilograms of pure, uncut fentanyl which is enough to produce 1.25 million dosage units, with a street value of \$25,000,000.00.
 - Total value of narcotics seized = \$34,149.493.00.
- Patrol selected, trained, and equipped a K9 deputy and K9 in the last budget year.
 - The Tarrant County Sheriff's Reserve Unit continued its valuable work within the Sheriff's Office and the community. Overall, the Reserves provided over 1,900 hours of volunteer service.
 - Patrol answered approximately 26,000 calls for service in 2022.
 - Judicial personnel made 3,649 arrests. Downtown Patrol made 39 arrests.
 - 17,419 pounds of produce donated to the food bank.
 - Successfully completed the upgrades of the Tarrant County Corrections Center Inmate Property Room(s).

DIVISION OBJECTIVES

- Continue to implement a new Background Investigations software to have a more modern database to track applicants throughout the hiring process. This has greatly improved our overall case management capabilities.
- Continue to do comprehensive exit interviews to capture data to improve TCSO culture and reduce unintentional attrition.
- The Warrant Division is continually utilized as a resource not only for the Sheriff's Office but numerous local, state and federal law enforcement agencies throughout Tarrant County. The main objective for FY 2024 is to fully staff Criminal Warrants and Transportation/Extradition, focus on the arrest warrants issued by the Tarrant County Judicial system, especially felony, family violence and violent offenses.
- Procure a new CAD system and schedule training for all personnel.
- Install new In-Car Video system.
- Identify, train, and certify two deputies as fatality accident investigators.
- Identify and train 6 qualified patrol deputies to be Field Training Officers.

- Select and equip a full time 13 member SWAT team.
- Select and train LEEP cattle dogs and handler.
- Begin the electronic Fingerprint System in the booking area. There is a real need for this project to be completed.
- Implement mail system to reduce introduction of narcotics and contraband in jail facilities.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Cases Filed (Cash Bonds Processed)	1,097	1,186	1,200
# of NEW Employees Hired	267	118	200
# of Training Hours Provided	108,343	104,000	104,000

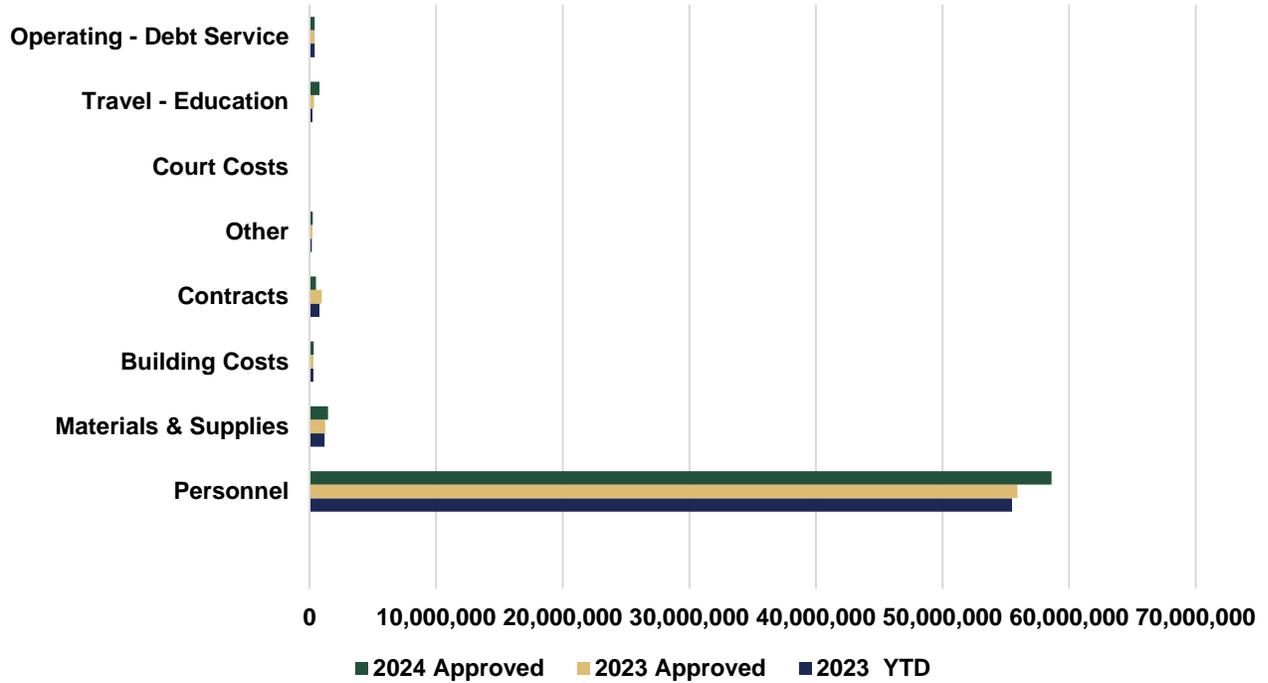
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$62,374,642 **\$2,972,243** (5.00% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Sheriff's Office



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	55,481,255	55,910,378	58,603,066	2,692,688
Materials & Supplies	1,194,963	1,238,409	1,454,430	216,021
Building Costs	302,797	313,012	342,046	29,034
Contracts	784,455	954,000	517,000	(437,000)
Other	168,733	233,710	264,400	30,690
Court Costs	120	500	-	(500)
Travel - Education	240,226	352,390	793,700	441,310
Operating - Debt Service	400,000	400,000	400,000	-
Total Budget	58,572,548	59,402,399	62,374,642	2,972,243



CONSTABLE PCT 1

MISSION STATEMENT

The mission of the Precinct 1 Tarrant County Constable's Office is to provide exceptional civil law enforcement services to our community. The primary function of this agency is to execute the orders of judicial courts in accordance with Texas laws and court rules. Deputies will ensure that all civil process is served ethically, legally, and diligently to maintain public trust.

RECENT ACCOMPLISHMENTS

- In Fiscal Year 2023, Precinct 1 deputies and clerks will have attended and participated in over 650 hours of training in civil process, emergency management, legislatively mandated courses, administrator training, and core law enforcement skills enhancement.
 - This investment of time and resources is evident in the high level of professionalism, competence and efficiency demonstrated by members of this office. The more that we learn and excel in our profession, the better we can meet the expectations of our community. The Precinct One Constable has established an ethical, efficient, and competent staff to serve our citizens and courts.
- In the first six months of Fiscal Year 2023, administrative clerks of this office processed 24,288 civil cases operating as the hub for Tarrant County Constables' offices, receiving and submitting \$30,230.01 for related service fees.
 - In the same time period, the deputies of this precinct received 8,084 cases for service, made 11,614 attempts for service process while serving 7,723 documents which is a 96% effective rate of completion. This success was accomplished with nine (9) deputies and three clerks. The Constable's office is realizing an increase of activity since the COVID-19 pandemic.
- During Fiscal Year 2022, Deputies received 15,264 cases for service, served 14,915 papers, after making 21,728 documented attempts for a 98% service rate. During that same year, administrative staff processed 51,034 cases operating as the hub for all eight Tarrant County Constables' Offices.

DIVISION OBJECTIVES

The Precinct 1 Tarrant County Constable’s Office will serve as an example for organizational integrity, strength, leadership, and professionalism among the Constable Offices in Texas by:

- Providing exceptional, cost effective and ethical law enforcement service to the citizens of Tarrant County.
- Providing excellent delivery of service and enforcement support to the judicial system.
- Establishing and maintaining positive working relations with fellow law enforcement agencies, judicial courts, and businesses to improve public safety and awareness in order to make our precinct a better place to live.
- Developing programs that educate our citizens in areas of personal safety and awareness.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# Of Evictions/Writs	6,303	6,600	7,100
# Of Papers Served and Returned	14,915	15,360	16,000
# Of Attorney General Citations	906	950	980

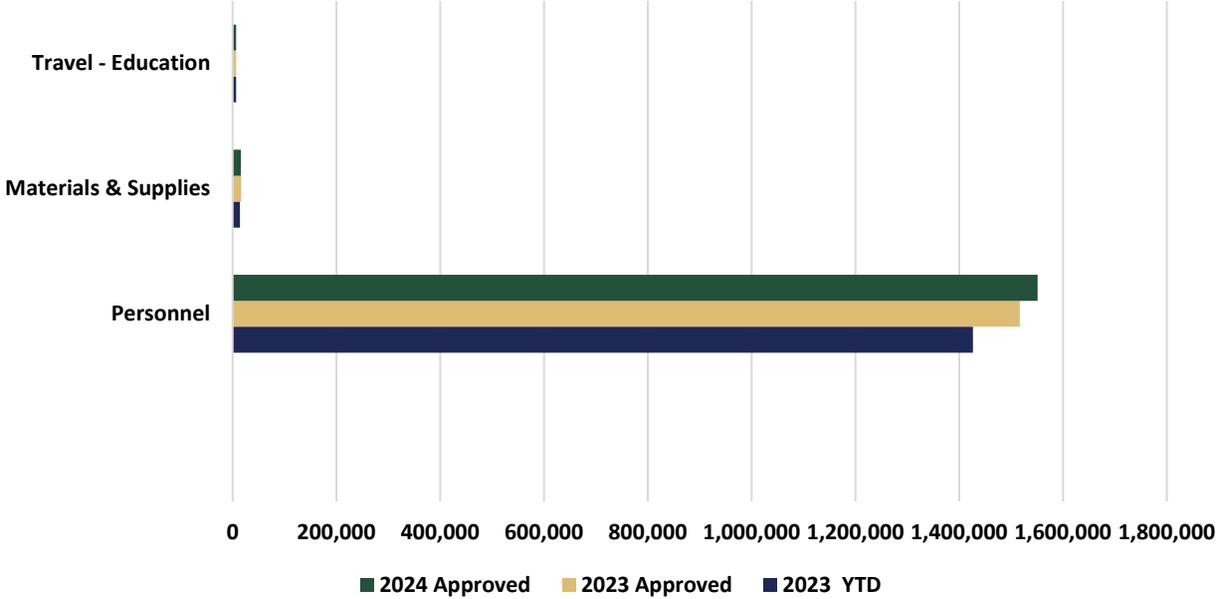
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,573,797 **\$33,685** (2.19% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Constable Precinct 1



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,426,290	1,516,660	1,550,855	34,195
Materials & Supplies	14,308	16,752	16,242	(510)
Travel - Education	6,450	6,700	6,700	-
Total Budget	1,447,048	1,540,112	1,573,797	33,685



CONSTABLE PCT 2

MISSION STATEMENT

The Tarrant County Constable's Office, Pct. 2 will uphold the highest ethical standards, achieving excellence by promoting core values such as professionalism, integrity, and accountability. We will equitably serve and protect our community by building bridges of trust through mutual respect. We will treat all members of the public with honor and dignity, performing our duties with determination and pride, striving to accomplish our tasks accurately, efficiently and expeditiously consistent with the laws of the State of Texas, while working with other local, state, and federal agencies to help create a safer community for all.

RECENT ACCOMPLISHMENTS

- The Constable's Office continues to promote good will as a part of Tarrant County government.
- Providing efficient and effective service to the public in civil process.
- The Office continues to meet and exceed standards as it relates to generating revenue towards the county's general fund.
- The following agencies and community groups have been assisted to achieve their goals:
 - Tarrant County Sheriff's Department (warrant division),
 - Arlington PD
 - Dalworthington Gardens PD
 - Mission Arlington Thanksgiving Day Turkey Distribution
 - Mission Arlington Easter program
 - Mt Olive Baptist Church Fall Fun Fest
 - Mt Olive Baptist Church Back to School Program
 - Tarrant County Back to School Program
 - YMCA Annual Review Program
 - Texas Attorney General Warrant- Round-up
 - Truancy Navigation Grant Program which focuses on truancy prevention.

DIVISION OBJECTIVES

- Constable's Office Precinct 2 Objectives:
 - To serve criminal and civil process from District, County and Justice Courts
 - To provide law enforcement/Security at the Arlington Sub-Courthouse
 - To provide bailiff/court security to the Justice of the Peace
 - To patrol the precinct to help deter crime
 - To enforce court ordered writs
 - To assist the State Attorney General’s Office with child support enforcement
 - To engage with the community in mutually beneficial outreach programs/initiatives

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Evictions/Writs	7,754	11,844	14,810
# of Small Claims	461	392	431
# of Attorney General Citations	703	772	965

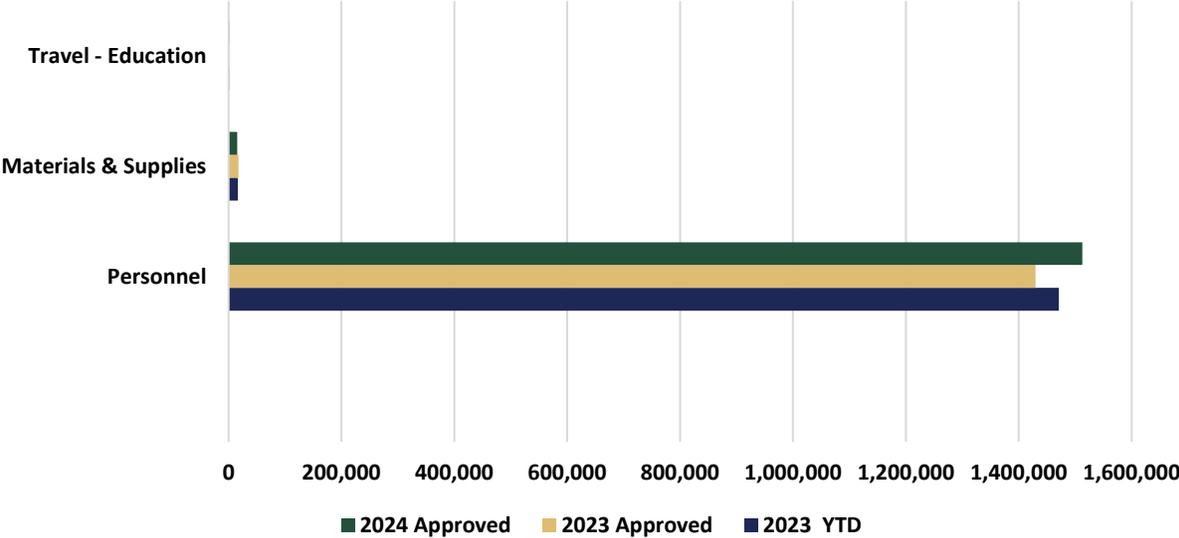
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,528,705 ~~\$80,682~~ (5.57% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Constable Precinct 2



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,470,988	1,429,391	1,512,558	83,167
Materials & Supplies	16,584	17,769	15,147	(2,622)
Travel - Education	862	863	1,000	137
Total Budget	1,488,435	1,448,023	1,528,705	80,682



CONSTABLE PCT 3

MISSION STATEMENT

The Mission of the Precinct 3 Constable's Office is to provide the community with the highest quality of specialized civil law enforcement services, while maintaining the ability to provide general law enforcement service as well. We continually strive to improve the public's perception of this Office by being, "Partners with Our Community" through our due diligence, professionalism and advanced training in all aspects of law enforcement services provided. This is also achieved by working within the framework of the U.S. Constitution, the Texas Constitution and the laws of the State of Texas.

RECENT ACCOMPLISHMENTS

- The Precinct 3 Constable's Office processed, prepared 162 Writs, and levied on 349 properties for the Delinquent Tax Sale FY2022.
 - For the first 4 months of FY2023 (OCT-JAN) we have processed, prepared 81 and levied on 122 properties for auction.
- In addition, we have collected revenue for the County and all taxing entities from the Delinquent Tax Sales in the amount of \$4,392,850.00 in FY2022.
 - For FY2023, we have collected \$1,242,080.00 as of April 2023. In addition, total collections for Writs \$5,114,236.97 for FY2023.
 - Like all other civil process, the Tax Sales Division continues to be impacted by the courts returning to business as usual from the pandemic.

DIVISION OBJECTIVES

- Continue to provide excellent services to the citizens of Tarrant County by providing the best in customer service
- Continue to improve the delivery of all court papers in a timely, effective, efficient, courteous and professional manner
- Continue conducting the Delinquent Tax Sales effectively allowing the county, taxing entities and attorney's offices to recover their costs and to move these properties back onto the county's tax roles as soon as possible
- Continue to provide necessary firearms training and range qualifications for all of the eight precincts that require it

- Continue to provide in-service and state unfunded mandated TCOLE training to Deputies and employees in each of the 8 precincts as well as officers from area jurisdictions and area Police Academies
- Continue to safely and effectively serve all of the protective orders within our precinct
- Continue to provide assistance to Tarrant County Adult Protective Services and Tarrant County families with elderly relocation
- Continue to provide assistance to all of the Police agencies in this precinct and others in the County when called upon
- Continue to work with Tarrant County Public Health in planning for and providing security during Public Health emergencies, natural disasters, mass casualty incidents, terrorist attacks and security escorts for vaccines to Precinct 3 locations.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Evictions/Writs	10,600	9,900	12,600
# of Protective Orders	250	250	300
# of Attorney General Citations	3,000	3,000	3,000

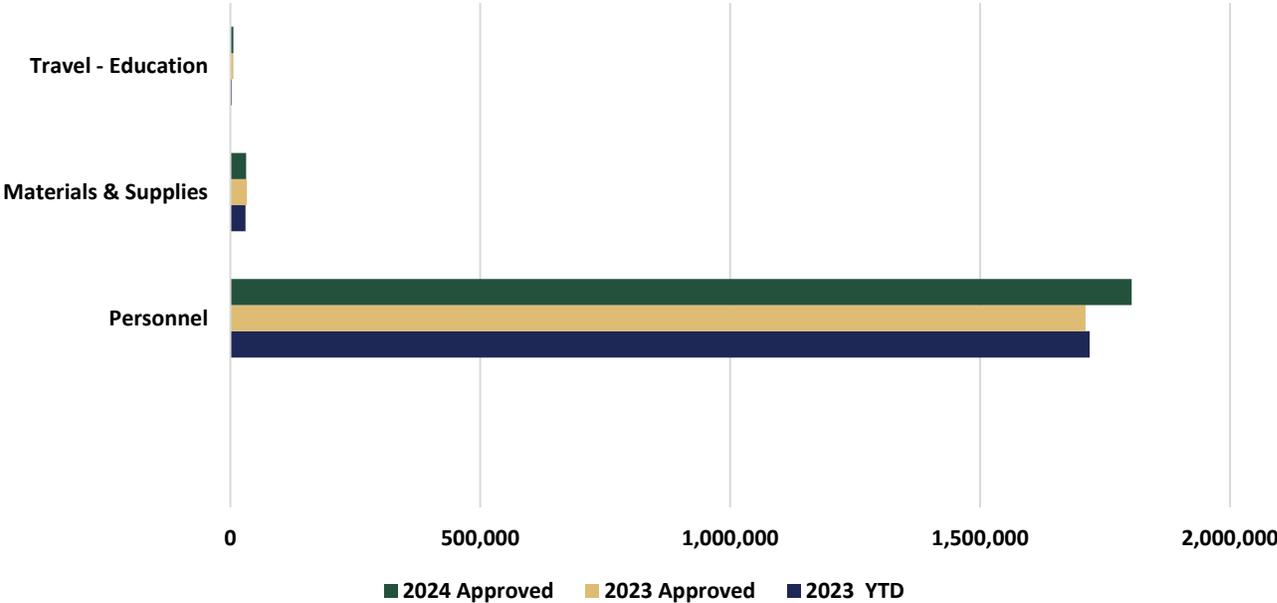
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,840,827 **\$90,708** (5.18% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Constable Precinct 3



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,719,001	1,710,784	1,803,166	92,382
Materials & Supplies	30,526	33,135	31,461	(1,674)
Travel - Education	3,194	6,200	6,200	-
Total Budget	1,752,720	1,750,119	1,840,827	90,708



CONSTABLE PCT 4

MISSION STATEMENT

The Tarrant County Constable Precinct 4 Office is committed to training, developing, and transforming our personnel into leaders to ensure our community benefits. We promise to promote public safety and uphold the rule of law so that individual liberties may flourish.

RECENT ACCOMPLISHMENTS

- In fiscal year 2023, Precinct 4 has built effective working relationships with other local law enforcement agencies, Tarrant County Courts as well as many other entities at the local, state, and federal level.
 - This was accomplished by providing efficient and effective law enforcement response adhering to our newly implemented community oriented policing philosophy.
 - This included criminal investigations, criminal offense arrest, traffic crash investigations, traffic violation enforcement, criminal/civil process, responding to security threat issues at businesses and local schools, as well as many others.
 - This office has received and processed around 4,000 service requests from various courts since the beginning of the 2023 fiscal year. However, this number doesn't reflect the multitude of other calls for service through our community partnerships.
- Upon taking office in March of 2022, Constable Bedford immediately began the process of marking the agency vehicles with law enforcement markings and requiring the deputies to be in full uniform, including life-saving ballistic vests.
- Deputies were selected and sent to professional development classes for leadership.
- The property room was inventoried and a new standardized process of storing found and seized property was implemented to meet state standards.
- New office and field processes were implemented to better track the agency's work product.

DIVISION OBJECTIVES

Goals include:

- Increase the effectiveness and efficiency of the agency in the delivery of services
- Promote cooperation and coordination among all components within the criminal justice system
- Assure the appropriate level of training for law enforcement personnel
- Promote public confidence in law enforcement, and
- Promote the professionalism of Precinct 4 Constable’s Office

KEY PERFORMANCE INDICATORS

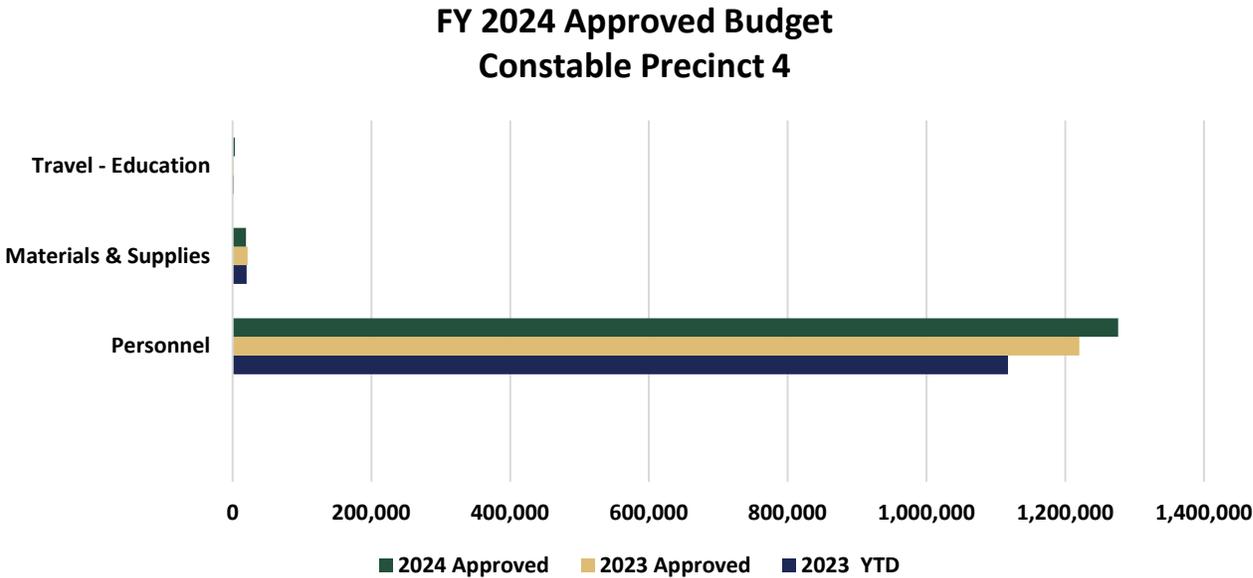
Budget and Risk Management is working with the department to develop meaningful Key Performance Indicators (KPIs) which capture the relationship between resources, outputs, and outcomes and align with the County’s strategic plan.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,298,646 **\$54,894** (4.41% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,117,470	1,220,439	1,276,406	55,967
Materials & Supplies	20,241	21,433	19,240	(2,193)
Travel - Education	1,880	1,880	3,000	1,120
Total Budget	1,139,591	1,243,752	1,298,646	54,894



CONSTABLE PCT 5

MISSION STATEMENT

To protect and serve our community with the highest of professional standards. We will serve civil process in an efficient manner, while also supporting other law enforcement agencies in fostering community relations and in deterring crime in our county.

RECENT ACCOMPLISHMENTS

- Updated and revised the Precinct 5 Policies Manuel emphasizing professional standards and accountability within our agency and to those we serve.
- Secured an annual agency membership with PoliceOne Academy that will provide on-line training courses for our staff to meet training requirements.
- Implemented standardized uniform policy.
- Secured Tasers for all staff.
- Expanded deputy personnel to meet increase in civil process volume.
- Implemented a flexible staffing schedule to better serve the community during evening and weekend hours.
- Partnered with Dallas DEA and coordinated two (2) prescription drug take back events in the North and West sides of Precinct 5.
- Staff member implemented a youth mentoring program at Northside High School.
- Staff member volunteers to mentor and coach 25 Tarrant County Youth in local boxing program.
- Maintained Public Relations through Deputy engagement with the community at quarterly Neighborhood Association Meetings/Functions.
- Participated in several career days at various schools within the Precinct.
- Provided consistent safety patrols and visible presence at local schools within Precinct 5.
- Redefined role of Sergeant providing him more flexibility and time to supervise his team.

DIVISION OBJECTIVES

- Continue to provide quality customer service that meets or exceeds the expectations of all citizens.
- Continue to provide agency transparency and community based policing in addition to civil process responsibilities.
- Update and revise Procedures manual specific to Precinct 5’s expectations and standards
- Continue to provide a presence within the community and at our schools as a resource and support system to our local law enforcement partners to deter crime.
- Continue to ensure our personnel receives training and education that limits county liability and allows Precinct 5 to provide a high level of policing services.
- Continue to work and coordinate with all affected entities to equip Precinct 5 personnel with Body Cameras.
- Continue with community engagement by being active and up to date with local concerns.
- Continue positive rapport with area youth through mentorship and interaction.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Attempts	5,584	6,816	9,268
# of County Court Papers Served	1,753	1,753	2,000
# of Return & Serve	10,145	11,000	13,000

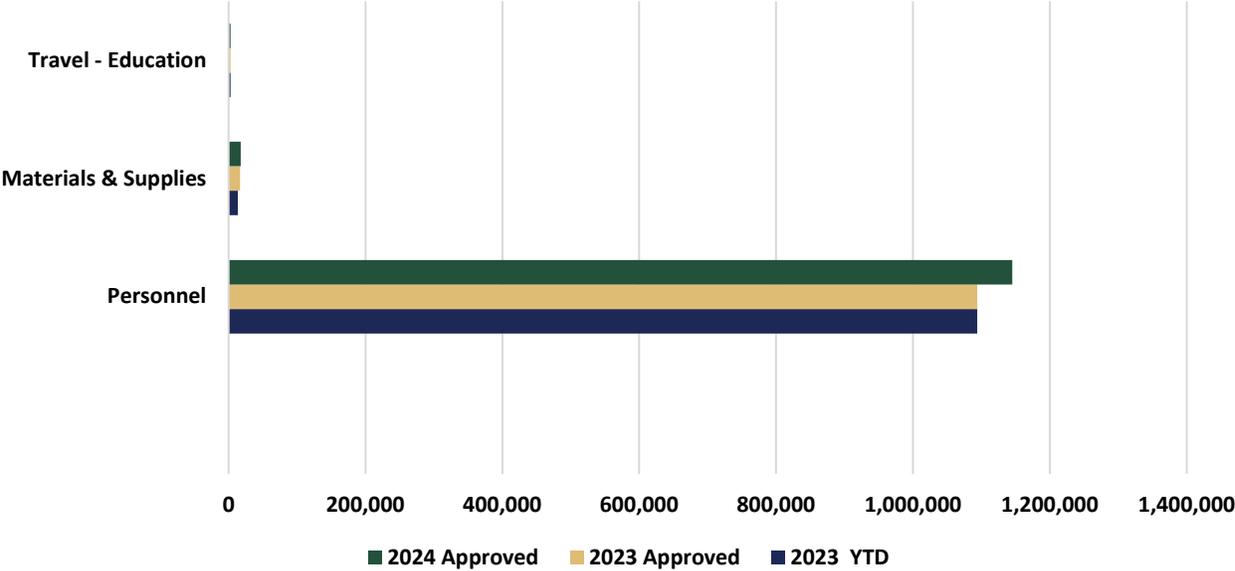
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,165,738 \$51,862 (4.66% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Constable Precinct 5



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,094,071	1,093,957	1,144,884	50,927
Materials & Supplies	13,375	16,919	17,854	935
Travel - Education	2,672	3,000	3,000	-
Total Budget	1,110,118	1,113,876	1,165,738	51,862



CONSTABLE PRECINCT 6

MISSION STATEMENT

The Precinct 6 Constables Office will continue to provide the highest quality of service and standards expected of law enforcement officers. Citizens will be treated with respect and through our efforts will continue to develop positive relationships. We will assist both local and state agencies when called upon. We will provide legal and timely service of all civil and criminal processes received from the Justice Courts, County Courts, District Courts of Texas and other states, and to ensure the protection of rights for all parties involved.

RECENT ACCOMPLISHMENTS

- Constable 6 has actively been involved in numerous school, church, and community activities & events.
- We also assist the Sheriff's department on Calls for Service as needed.
- In 2017 Constable 6 began assisting the Emissions Task force for enforcement of E-Tag violations.
- Working in conjunction with Public Health on a regular basis on a variety of projects including vaccination clinics and Covid testing sites.
- We are also working with facilities and the potential camera vendor on the verification and replacement/upgrade of a new and improved camera monitoring system.
- The pandemic has caused numerous changes to the general daily operations of the Constables office and continues to evolve as new and demands and changes occur. Though the pandemic appears to be easing a bit we still anticipate addition increases in our daily activities.
- Redistricting will help temporarily but with the tremendous growth in southwest and west Fort Worth an increase back to previous redistricting levels is expected.

DIVISION OBJECTIVES

- To provide Security and Armed Alarm Response for the Tarrant County Southwest Courthouse.
- To perform Bailiff Duties and provide Courtroom Security for the Justice of the Peace, Precinct 6. With a new judge entering office 1/1/2019, we are finding that many more hours are being spent in the courtroom for the bailiff.
- To continue the timely and proper service of all civil and criminal processes, while protecting the rights of all parties involved.
- To continue assisting all law enforcement agencies as requested, and area schools with truancy and related problems.
- To continue supporting the community in crime prevention matters and be actively involved in their communities and their events.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Attempts	11,956	14,323	18,000
# Of Papers Served	6,615	8,565	12,000
# of Reductions in Warrants	450	650	200,000

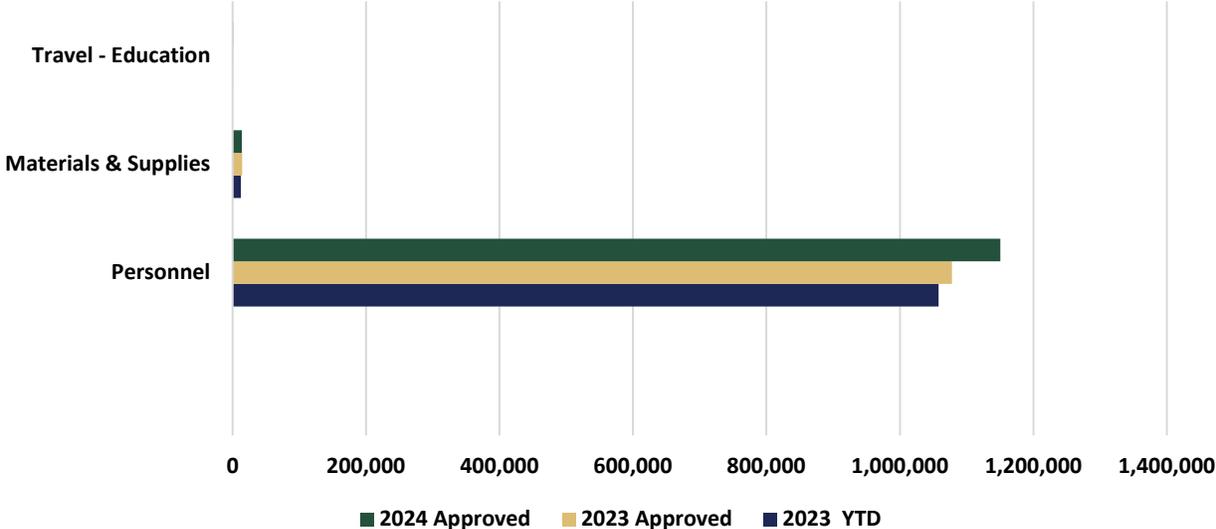
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,165,224 ~~\$71,770~~ (6.56% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Constable Precinct 6



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,057,877	1,077,999	1,150,519	72,520
Materials & Supplies	12,473	14,455	13,705	(750)
Travel - Education	50	1,000	1,000	-
Total Budget	1,070,400	1,093,454	1,165,224	71,770



CONSTABLE PRECINCT 7

MISSION STATEMENT

The mission of the Tarrant County Constable's Office Pct. 7 is to provide the best service possible to our community. We will work hard to uphold the core values for what our citizens expect of us at all times. This office will establish positive working relations with fellow agencies to improve public safety and awareness in order to make our area a better place to live. Deputies will insure that all civil process is served in a diligent manner to maintain and build trust with all our customers. We will develop and implement programs that strengthen our economy by providing valuable resources for our local businesses to assist in their success.

RECENT ACCOMPLISHMENTS

- Increased productivity by developing an equitable distribution of workload requirements.
- Better training and accessibility of required forms and documents.
- Realigned each district within the Precinct for optimum service and accountability.
- Maintain positive relationship with other Law Enforcement Agencies and Departments.
- Developed programs that will increase revenue to the County.
- Establish guidelines for civil papers to be served in an expedited manner therefore increasing the satisfaction of Attorneys, Courts and Businesses we serve.

DIVISION OBJECTIVES

- To provide high quality, cost effective and accountable services to the citizens of Tarrant County.
- To provide an expedited service to all the courts, attorneys, and businesses that use this office.
- Develop programs that educate our citizens in areas of personal safety and awareness.
- To make this an office the citizens can depend on and trust.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Attempts	20,000	22,000	24,000
# of Calls for Service	2,000	2,200	2,400
# of Attorney General Citations	1,700	1,900	21,000

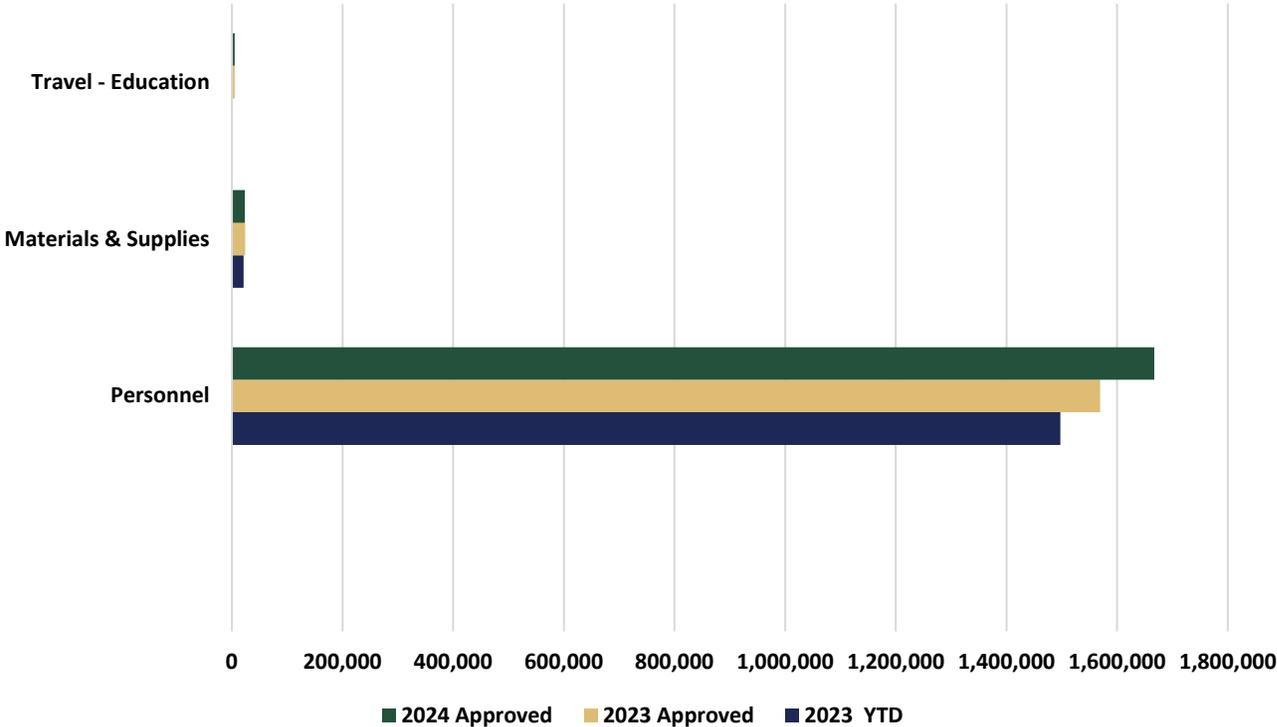
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,695,709 \$97,592 (6.11% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Constable Precinct 7**



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,497,031	1,569,182	1,667,094	97,912
Materials & Supplies	21,354	23,935	23,615	(320)
Travel - Education	1,305	5,000	5,000	-
Total Budget	1,519,690	1,598,117	1,695,709	97,592



CONSTABLE PRECINCT 8

MISSION STATEMENT

The mission of the Tarrant County Constable's Office Precinct 8 is to provide the best service possible to our community. We will work hard to uphold the core values of what our citizens expect of us at all times. This office will establish positive working relations with fellow agencies to improve public safety and awareness in order to make our Precinct a better place to live. Deputies will insure that all civil process is served in a diligent manner to maintain and build trust. We will develop and implement programs that strengthen our economy by providing valuable resources for our local businesses to assist in their success.

RECENT ACCOMPLISHMENTS

Since the realignment in 2023, we have been tasked with an even greater volume of work since the 2022 realignment. We have managed to maintain our workload, and have persevered with limited resources. The needs of Precinct 8 and its constituents have always been our number one priority. Precinct 8 has always been known to be involved in helping many non-profit organizations and outreach programs that enhance the community as a whole such as Food Bank Drives and Educational Programs.

Precinct 8 was a regular participant in the Read to Win Elementary Educational Program which helps develop and enhance reading skills for the youth in our community. This Program not only helps to promote motivation for learning and future success, it inspires the children at an early age of their importance to the future.

In addition, Precinct 8 has shown to enhance relations with prominent members of the community, such as Unity in Community. Precinct 8 is known to donate essential supplies for families in need such as school supplies and basic necessities. Precinct 8 currently seeks to maintain valuable relations with our constituents and various other business organizations to effectively promote positive law enforcement interaction.

DIVISION OBJECTIVES

While delivering a high level of professionalism and customer service during serving civil process, Precinct 8 seeks to preserve public trust and respect by demonstrating integrity and impartial service in carrying out our duties.

A key to providing excellent community service is to lower the rate of crime occurring in the area by taking responsibility and keeping the public trust. Precinct 8 openly recognizes

the need to reduce crime and disorder in order to uplift the economic growth within the area. Therefore, we commit to proudly serving as a reliable source to provide the necessary information and assistance to meet this goal and the Mission of this Agency.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Attempts	32,442	38,930	52,555
# of Calls for Service	180	200	270
# of Attorney General Citations	3,114	3,736	5,043

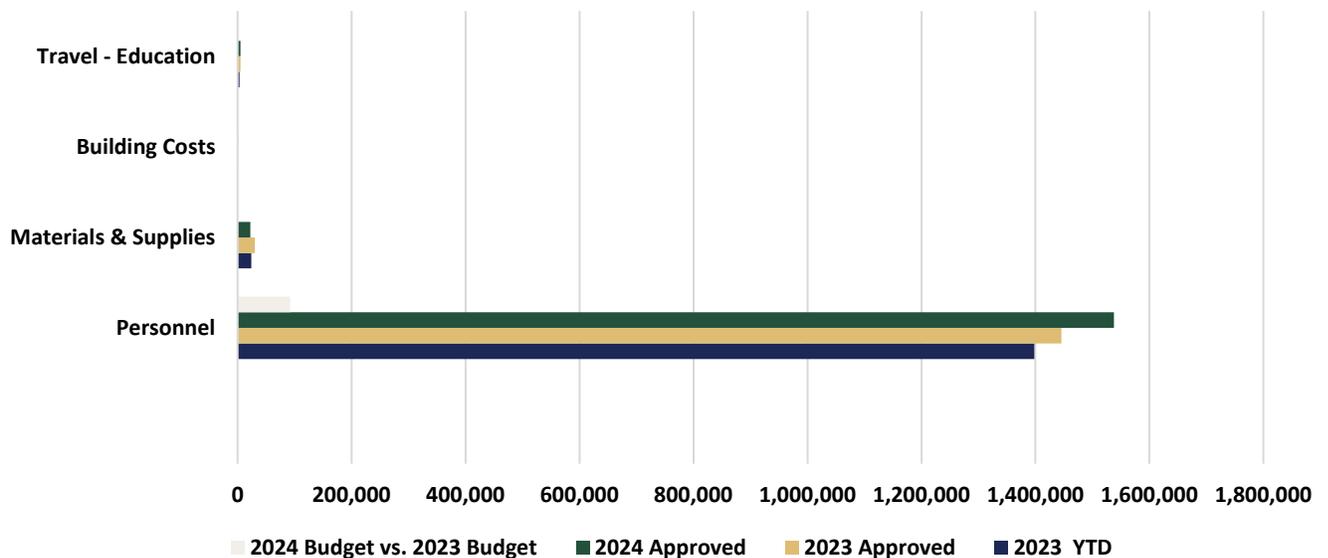
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,564,887 \$83,868 (5.66% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Constable Precinct 8



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,397,929	1,445,587	1,537,543	91,956
Materials & Supplies	23,990	30,432	22,344	(8,088)
Building Costs	-	40	40	-
Travel - Education	3,223	4,960	4,960	-
Total Budget	1,425,142	1,481,019	1,564,887	83,868



MEDICAL EXAMINER

MISSION STATEMENT

The mission of the Tarrant County Medical Examiner is to serve the public by performing death investigations in a timely and professional manner as well as performing forensic laboratory testing as part of a formal inquest or when requested by law enforcement agencies in non-inquest related cases.

RECENT ACCOMPLISHMENTS

- Fulfilled all statutory responsibilities as defined by article 49.25 of the Texas Code of Criminal Procedures and related laws. Continued education activities including organizing regional conferences and specialized training for Forensic Death Investigators and attending professional national conferences such as AAFS, NAME, SOFT, SAT, SWAFS and AFTE. Improved public information by continuing annual conferences for the news media and public information officers from various agencies in Tarrant, Parker, Johnson, and Denton Counties. Continued to meet with safety committee to review related activities, update safety manual and handle work related accidents/incidents. In addition, continue to have monthly sectional meetings, in-service meetings with pathologists as well as daily morning and afternoon mortality meetings.
- Continue to have child fatality review monthly meetings.
- Continue to provide ready review of statistical information through the website.
- Fully accredited by National Association of Medical Examiners (NAME), January 2020 through January 2024. Successful International Accreditation by ANSI-ASQ National Accreditation Board (ANAB), Valid through July 2023. Forensic pathology fellowship program started in July 2002, and we are completing our 21st successful year of this program. Program accredited by ACGME for 5 years.
- Critical Case Review held twice a month.
- Journal Club held monthly to discuss scholarly articles in forensics, medicine, or closely related discipline topics.
- Continued rotations of fourth year medical students from various medical schools
- Transitioned Medical Examiners to full time Tarrant County employees

- Utilized ARPA funding to complete successful projects including expansion of the morgue cooler capacity with customized racking system, body-bag remediation to ensure all bodies are received in a sealed body bag from transportation team, software for tracking DNA evidence, laboratory instrumentation for toxicology and personnel for vital statistics.
- Ongoing project for Case Management System (CMS) to an Appian platform has been turned over to Tarrant County IT department for enhancements and an integration with a Laboratory Information Management System is set to begin with Justice Trax in June 2023.

DIVISION OBJECTIVES

- To serve the public by performing death investigations in a timely and professional manner.
- To determine the identification of decedent and the cause and manner of death.
- To perform all forensic laboratory testing as part of a formal inquest including identification of the decedent, histology, toxicology and specialized chemistry.
- To perform all forensic laboratory services requested by law enforcement including human identification, DNA, latent prints, trace evidence, firearms, drug chemistry, and toxicology.
- To provide vital statistics by completing death certificates in a timely manner.
- To authorize cremation permits to funeral homes and mortuaries in a timely manner.
- To provide public records to family members, law enforcement, and insurance companies.
- To provide testimony in courts of law regarding case findings for medical examiner cases and forensic laboratory cases analyzed.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Biology/DNA Cases	409	430	450
# of Histology Slides	5,214	5,475	5,750
# of Cremation Permits Issued	10,082	10,500	11,025
# of Toxicology Cases	4,754	5,000	5,250

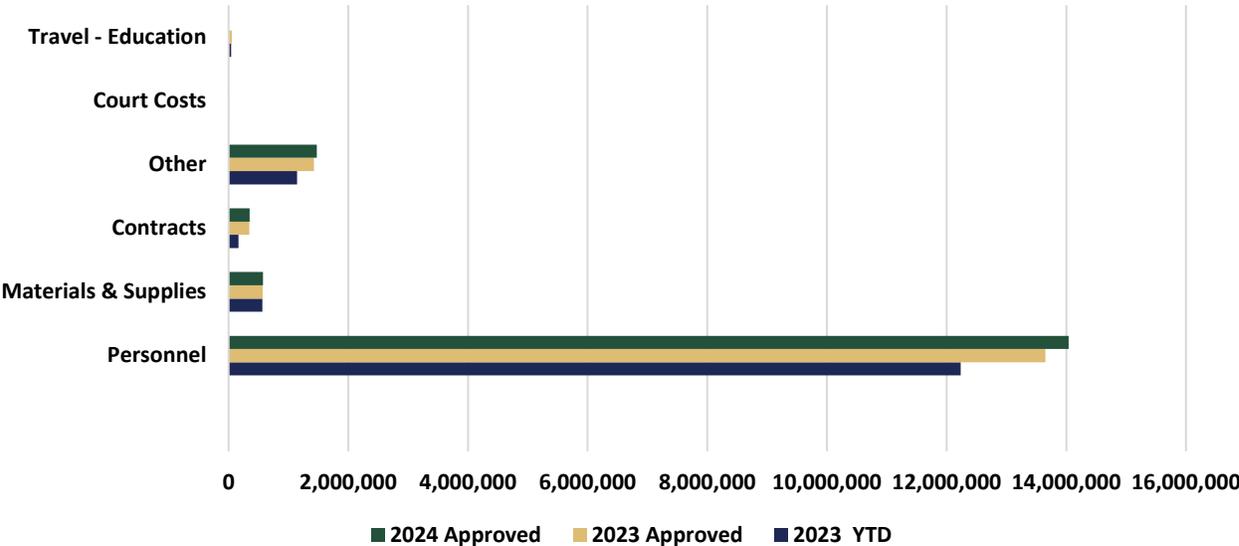
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$16,440,056 \$396,427 (2.47% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Medical Examiner



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	12,233,802	13,648,054	14,039,756	391,702
Materials & Supplies	565,323	567,323	575,000	7,225
Contracts	163,368	347,500	350,000	2,500
Other	1,145,514	1,424,800	1,475,300	50,500
Court Costs	312	500	-	(500)
Travel - Education	39,944	55,000	-	(55,000)
Total Budget	14,148,263	16,043,629	16,440,056	396,427

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FIRE MARSHAL

MISSION STATEMENT

The Tarrant County Fire Marshal's Office operates under the Texas Local Government Code Chapter 352, Subchapter B, County Fire Marshal.

We are committed to enforcing the law, and the prevention and investigation of fire and explosive incidents in the unincorporated areas of Tarrant County.

We work with our Local, State and Federal Fire and Law Enforcement Agencies.

Our goal is to protect and serve the residents of Tarrant County.

RECENT ACCOMPLISHMENTS

- We saw a 30% increase in our fire code permits in 2022 with a total of 190 new commercial business starting up. With our Fire Code we saw an increase in construction permits and revenue from fees.
- We permitted and inspected 103 retail fireworks stands and conducted fire safety inspections of each of them in our unincorporated areas.
- We sponsored the first annual Tarrant County Fire & Arson Investigators Association Arson Conference in partnership with the Fort Worth Fire Department. We had over 100 registered investigators attend the three-day conference.

DIVISION OBJECTIVES

- We want to plan on developing a Community Wildfire Protection Plan for Tarrant County. We are looking to partner with our Office of Emergency Management, Agri Life, and The Texas A&M Forest Service.
- Update our Fire Code to the adopt of the 2021 International Fire Code with amendments.
- Work on building a strong Fire Prevention Division to support our Fire Code and Public Education.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Arson Cases Investigated	13	15	15
# of Fire Code Permits	589	600	630
# of Fire Inspections	324	352	375

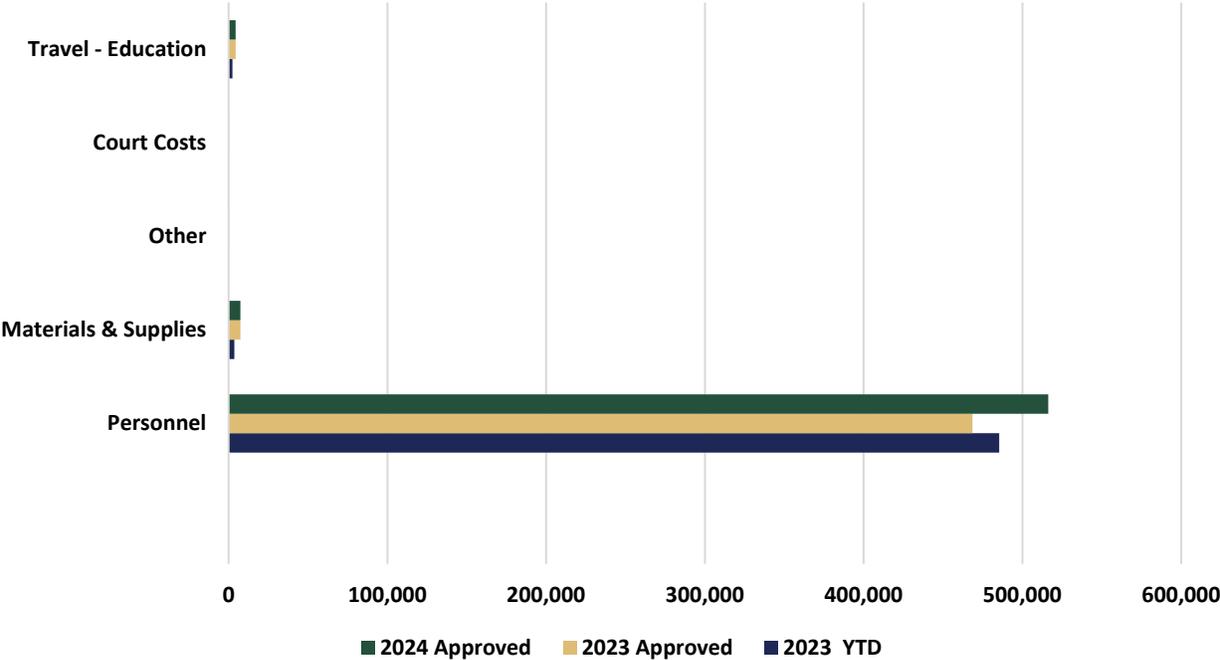
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$528,594 \$47,585 (9.89% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget
Fire Marshal



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	485,252	468,416	516,138	47,722
Materials & Supplies	3,663	7,493	7,356	(137)
Other	-	300	300	-
Court Costs	-	300	300	-
Travel - Education	2,360	4,500	4,500	-
Total Budget	491,275	481,009	528,594	47,585



COMMUNITY SUPERVISION AND CORRECTIONS DEPARTMENT (CSCD)

MISSION STATEMENT

Tarrant County CSCD is a diverse group of professionals. We are united by a shared system of core values, dedicated to enhancing community safety by providing resources, services and sanctions which promote positive behavioral changes in offenders.

RECENT ACCOMPLISHMENTS

- During the fiscal year 2022, the Community Supervision and Corrections Department supervised on average, 24,154 probationers.
- We provided the following:
 - Direct Supervision to an average of 16,255 offenders
 - 174 comprehensive Pre-Sentence Investigations for the Courts
 - 8,382 full TRAS Assessments and 6,186 TRAS screeners (Total 14,568).
 - 3,386 TAIP Assessments
 - 1,185 TAIP Screenings.
 - 6,736 Offender/Defendants completed 310,566 CSR hours in FY 2022.
- Supported the efforts of the Criminal Courts to divert defendants from incarceration in the County Jail through the use of assessments and a continuum of alternative community-based sanctions and programs including:
 - Providing felony and misdemeanor defendants intensive outpatient services as an alternative means of stabilization from substance use as an alternative to incarceration.
 - Substance use screening, education, and referral services.
 - Community referrals for literacy and G.E.D. education, job readiness, and life skills. In house cognitive behavioral therapy. Supervision of defendants' court-ordered to alcohol monitoring devices.
 - The Intensive Day Treatment Program in the Tarrant County Jail and aftercare treatment.
 - The intensive supervision services for the intellectually disabled offenders.

- The use of electronic monitoring and substance use testing.
- Felony Alcohol Intervention Program (FAIP).
- Non-English-Speaking Caseloads (NES)

DIVISION OBJECTIVES

- Support the efforts of the criminal courts in enhancing community safety, and diverting defendants from incarceration by providing resources, services, and sanctions which promote positive behavioral change.
- Continue to offer three specialty court programs that are designated by the Community Justice Assistance Division (CJAD) as drug courts. DIRECT Court targets felony drug defendants, FAIP targets felony DWI defendants, and the Misdemeanor DWI Court targets misdemeanor DWI repeat offenders.
- Continue to offer the following programs:
 - Victim services to ensure each victim is treated with the respect and dignity deserved. In addition, CSCD will continue to assist with the collection of over \$1 million in restitution paid directly to victims each year.
 - IDD and Mentally Impaired Supervision for defendants that have an IQ of 70 or below, or a diagnosis of Developmental Disability (IQ between 70-90), and for those who experience significant functional impairment due to a mental health disorder as defined by the Diagnostic and Statistical Manual of Mental Disorders, 5th Edition.
 - Non-English-Speaking Caseloads for felony and misdemeanor defendants who are unable to communicate in or comprehend English.
 - Alcohol Monitoring Caseloads for felony and misdemeanor defendants who are court-ordered to an alcohol monitoring device.
 - Sex offender supervision for felony and misdemeanor defendants who have committed a sex crime and are required to complete counseling and other treatment as ordered, including residential treatment, polygraphs, internet monitoring, GPS monitoring, and registration verification.
 - Supervision of Pretrial defendants released on bond while awaiting trial. Supervision includes personal contacts, resource referrals, and substance use testing.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs).

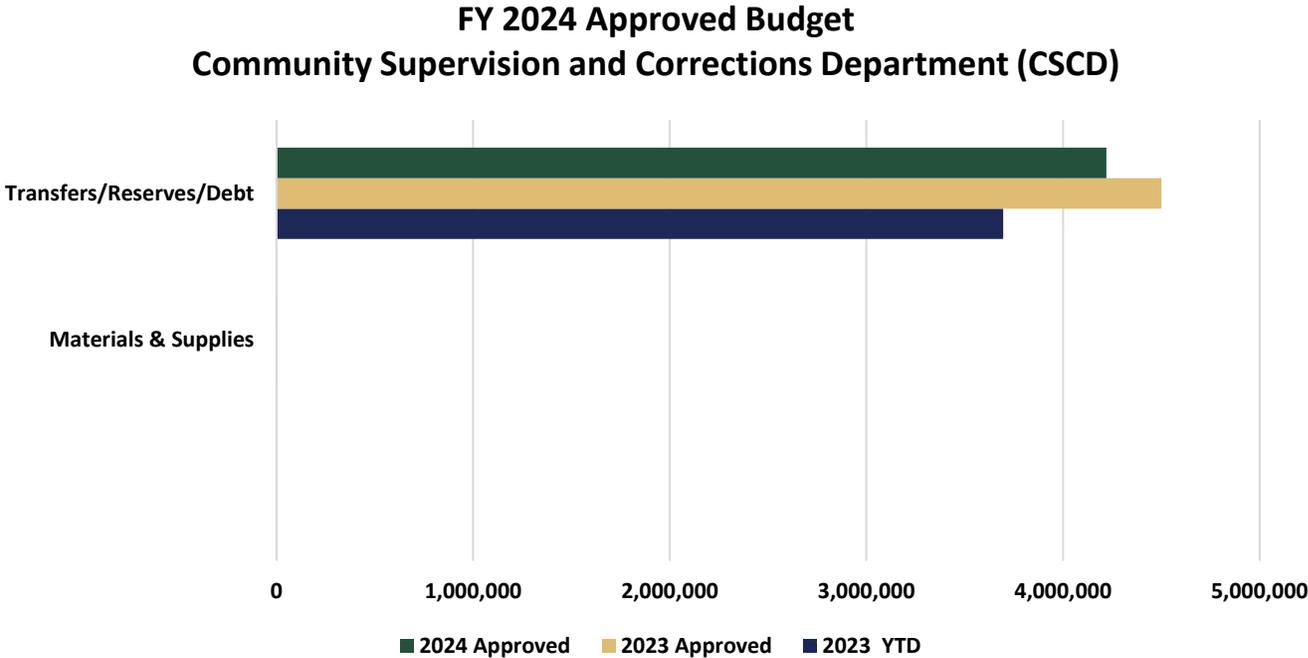
KEY PERFORMANCE INDICATOR	FY 2022 Act	FY 2023 Est	FY 2024 Est
# of Defendants Served	5,221	5,054	4,500
# of GPS Monitored Defendants	805	737	625

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$4,503,000 (\$280,235) (-6.22% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



[Table of Contents](#)

Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Materials & Supplies	698	3,000	3,000	-
Transfers/Reserves/Debt	3,695,718	4,500,000	4,219,765	(280,235)
Total Budget	3,696,416	4,503,000	4,222,765	(280,235)



JUVENILE SERVICES

MISSION STATEMENT

Juvenile Services

Title 10, Vernon's Texas Code Annotated Human Resources Code provides for the establishment of juvenile probation departments in all counties. Services are performed at the direction of the Tarrant County Juvenile Board and the 323rd Family District Court to address the prevention of delinquent conduct, to provide for the care and rehabilitation of the children within its jurisdiction and to provide for the protection of the public and public safety. Services performed include screening and diversion of cases to community resources, presenting objective reports to the court for use at disposition, executing court ordered treatment or supervision, administering community-based programs, securing alternative placement, administering collection of court ordered probation fees and restitution, and complying with mandatory reporting requirements of juvenile data.

Juvenile Detention

Vernon's Texas Codes annotated, Texas Family Code, sec. 51.12 states that the proper authorities in each county shall provide a suitable place of detention for juveniles separate from lockups in which adults are confined. The Texas Juvenile Justice Department promulgates standards for individual county juvenile detention facilities, and annually registers facilities meeting all legal conditions of detention. Functions performed at the detention center include providing pre-adjudication services for a 120-bed facility including education, counseling, medical, recreational and life skills training; supervising juveniles and maintaining daily written observations for certified professional staff for court use at disposition.

RECENT ACCOMPLISHMENTS

- In collaboration with Tarrant County Facilities Management, completed the juvenile campus and courts building expansion projects. The Juvenile Courts, DA and Probation staff moved into the new space on September 30, 2022.
- Completed a site visit to Marion County Juvenile Services in Indiana to observe programming deployed in support of research driven initiatives in their jurisdiction.
- Created Staff Development Plans for all employees in Community Probation Services at the 6-month mark using TC Core Competencies. This goal is to provide

new employees consistent feedback and coaching opportunities for professional growth in addition to the yearly County appraisal process.

- Participated in law enforcement training opportunities and in presentations in the community to share information on the juvenile justice system and how Tarrant County Juveniles Services is deploying initiatives supported by research and literature on the developmental approach to juvenile delinquency.
- Operated a 24-hour detention center certified by the Tarrant County Juvenile Board as a suitable place for the detention of juvenile offenders and maintained compliance with state detention standards.
- Continue the management of the National School Lunch Program with fund recovery of \$3,206,494 since March 2001.
- Improved educational services by using Title I funding to provide students with a rich assortment of technical and practical resources, which includes providing students with virtual and experiential learning opportunities using desktops, laptops, tables and educational software.
- Partnered with FWISD educational staff to implement COVID-19 prevention strategies when in-person learning resumed at the beginning of the school year.
- Created virtual learning environments for certified officers to obtain training to re-certify as Juvenile Probation Officers and Juvenile Supervision Officers.
- Collaborated with the Facilities Management division with the building expansion project to provide input on the design, construction and operation throughout to ensure the detention center maximizes economic, social and environmental resources.

DIVISION OBJECTIVES

- Provide specialized training to increase the knowledge capacity of traditional field probation officers supervising youth with high-risk needs.
- Continue to review disparities of technical violations with youth of color and promote specific strategies and interventions to meet the needs identified for this population of youth.
- Create a progressive response system for probation violations to promote consistent and predictable responses to all violations.
- Develop specialized approaches in training division staff in the same spirit specialized programming is implemented in casework.
- Continue to create strategies in providing after-care services to youth transitioning from residential placement facilities back to the community.

- Further development and implementation with Deferred Prosecution programming, supervision, and strategies.
- Continue participation in The Substance Use and Health Risk Intervention (SUHRI) for Justice Involved Youth research project with TCU to organize a referral process to implement virtual intervention services.
- Continued implementation of the Trust Based Relational Intervention (TBRI) model in coordination with the Karyn Purvis Institute of Child Development – TCU.
- Implementation and completion of the Electronic Notifications project with Information Technology.
- Continue to implement and improve effective, innovative, research-based academic, skills-based and counseling strategies and services at the JJAEP.
- Expand community-based services that value and utilize gender specific, trauma informed, developmental approach to working with youth and families that promote and support long-term healing.
- Continue to work with MHMR partners in revising intensive mental health services, currently being implemented by the Reach model.
- Continue to support and encourage staff to attend leadership training through the Management Development Institute (MDI).
- Collaborate with Fort Worth Independent School District to provide school intervention programming that provide youth guidance and support to make better decisions and choices.
- Maximize human resources to cover a larger area of the new facility and new courts building to ensure efficient operations.
- Continue to utilize multipurpose room, counseling/recreation rooms, and classrooms to enhance and expand programing for youth and training opportunities for staff.
- Utilize various job fairs, hiring events, professional showcases etc. to recruitand retain committed and qualified staff.
- Utilize the Trust Based Relational Intervention (TBRI) model to reduce the number of confinements of youth detained in our detention center.
- Use training and verbal de-escalation methods to reduce the number of physical restraints of youth.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

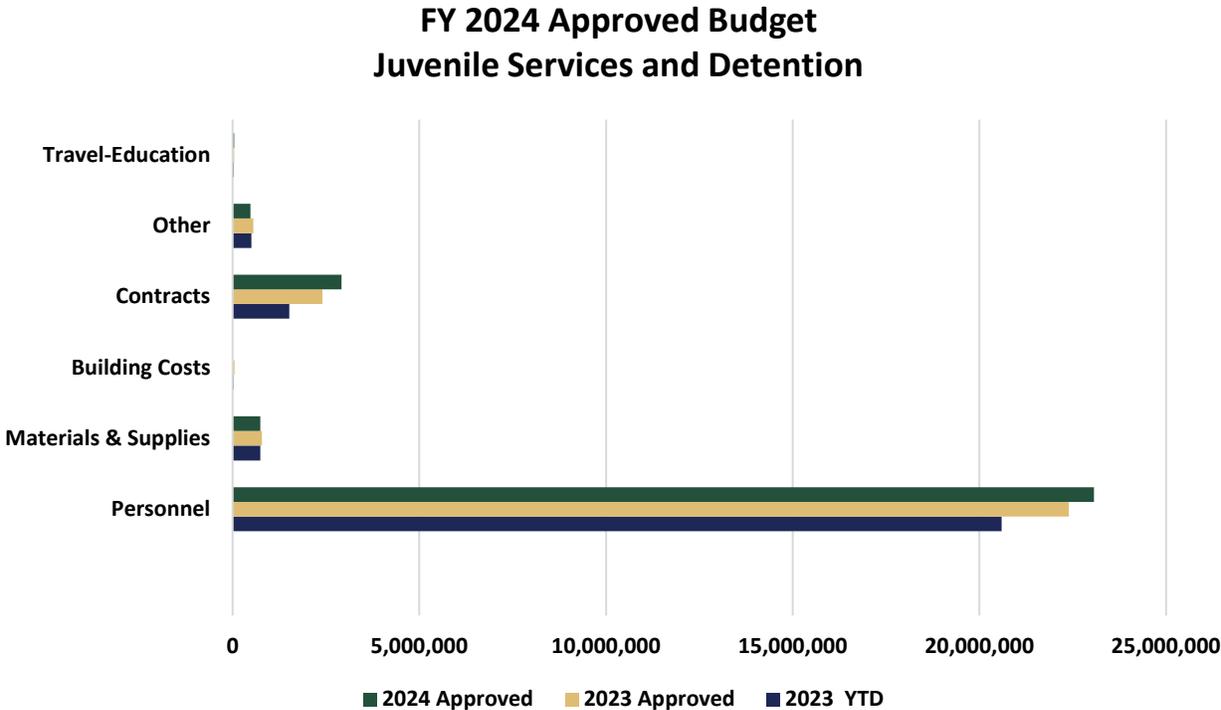
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Referrals	3,152	3,118	3,068
# of Pre-adjudicated Supervisions	2,599	2,123	2,154
# of Commitments to TJJD	65	66	68
# of Supervisory Caution Dispositions	1,191	1,268	1,221

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$27,233,438 \$1,004,216 (3.83% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	20,593,028	22,392,553	23,065,353	672,800
Materials & Supplies	745,802	785,549	738,149	(47,400)
Building Costs	23,144	52,179	-	(52,179)
Contracts	1,517,554	2,401,085	2,912,403	511,318
Other	501,183	554,300	473,977	(80,323)
Travel - Education	37,742	43,556	43,556	-
Total Budget	23,418,453	26,229,222	27,233,438	1,004,216



PUBLIC BUILDINGS

OVERVIEW

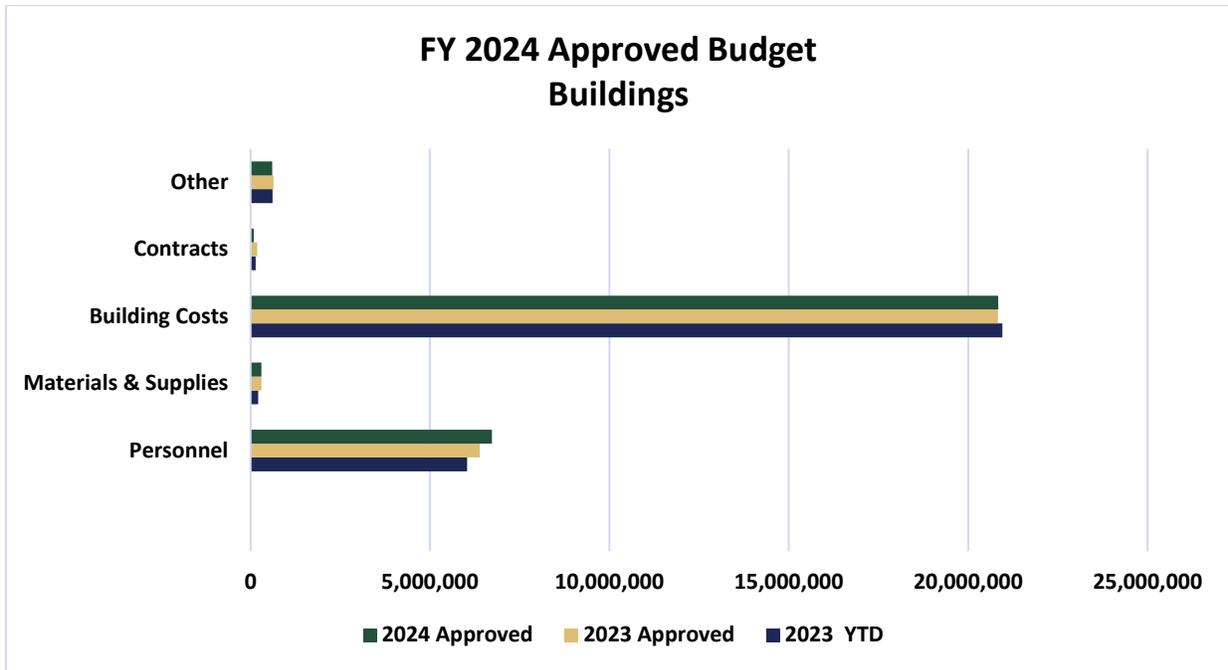
Tarrant County’s public buildings are operated by the Facilities Management department. On this page, you will be provided with an overview of the aggregate budgeted expenditures for all public buildings.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$28,567,021 **\$228,525** (0.81% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



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Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	6,036,545	6,387,052	6,731,669	344,617
Materials & Supplies	213,464	302,071	299,881	(2,190)
Building Costs	20,951,311	20,829,626	20,842,775	13,149
Contracts	144,153	184,000	85,000	(99,000)
Other	609,153	635,747	607,696	(28,051)
Total Budget	27,954,626	28,338,496	28,567,021	228,525



CIVIL DISTRICT COURTS

OVERVIEW

There are ten (10) different civil district courts in Tarrant County including the:

- 17th District Court
- 48th District Court
- 67th District Court
- 96th District Court
- 141st District Court
- 153rd District Court
- 236th District Court
- 342nd District Court
- 348th District Court
- 352nd District Court

These courts have jurisdiction in civil actions over \$200, title to land, contested elections, and other civil matters.

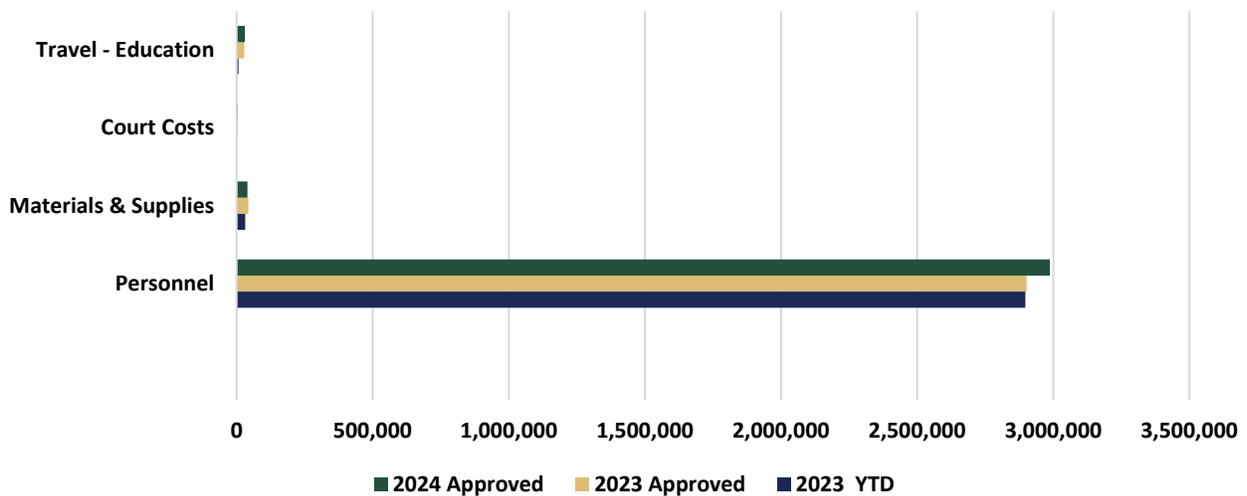
COMBINED CIVIL COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$3,062,294 **\$84,335** (2.83% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Civil District Courts**



[Table of Contents](#)

Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	2,897,717	2,902,517	2,988,047	85,530
Materials & Supplies	31,238	43,392	40,247	(3,145)
Court Costs	-	4,500	4,000	(500)
Travel - Education	6,527	27,550	30,000	2,450
Total Budget	2,935,482	2,977,959	3,062,294	81,885



FAMILY COURTS

OVERVIEW

There are seven (7) different family courts in Tarrant County including the:

- 231st District Court
- 233rd District Court
- 322nd District Court
- 323rd District Court
- 324th District Court
- 325th District Court
- 360th District Court

These courts have jurisdiction in various civil actions including divorce and custody. The 323rd District Court has jurisdiction over juvenile cases.

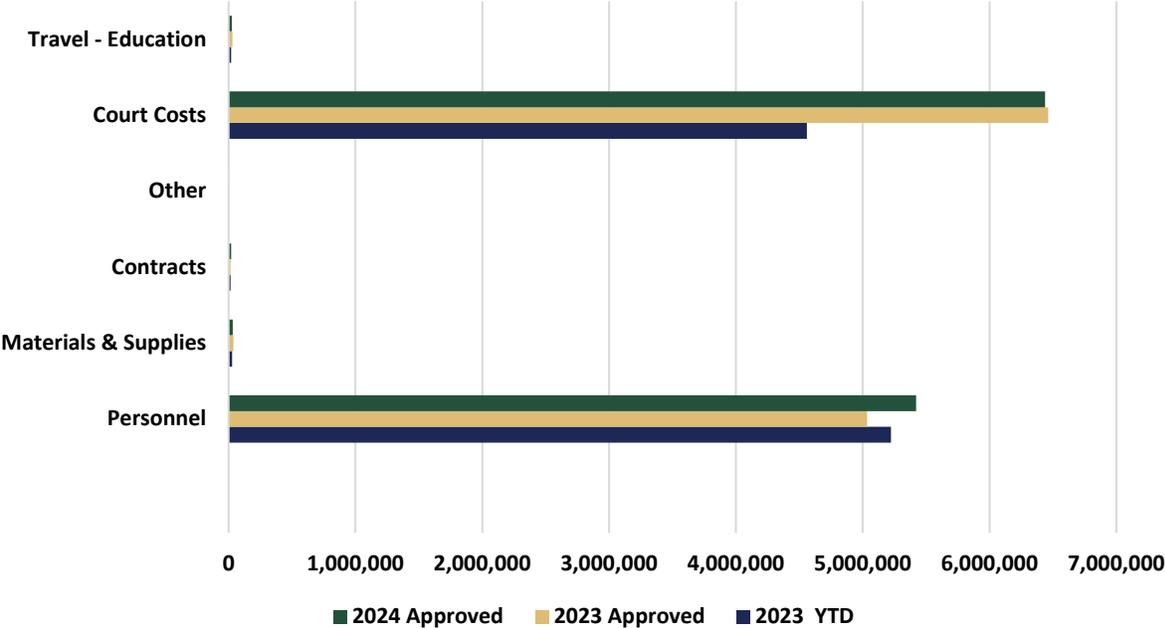
COMBINED FAMILY COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$11,939,344 **\$361,795** (3.12% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Family Courts



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	5,221,854	5,034,275	5,420,481	386,206
Materials & Supplies	27,602	36,572	32,711	(3,861)
Contracts	15,000	15,000	20,000	5,000
Other	-	-	2,400	2,400
Court Costs	4,560,266	6,461,452	6,437,752	(23,700)
Travel - Education	20,463	30,250	26,000	(4,250)
Total Budget	9,845,184	11,577,549	11,939,344	361,795



CRIMINAL DISTRICT COURTS

OVERVIEW

There are ten (10) different civil district courts in Tarrant County including the:

- Criminal District Court #1
- Criminal District Court #2
- Criminal District Court #3
- Criminal District Court #4
- 213th District Court
- 297th District Court
- 371st District Court
- 372nd District Court
- 396th District Court
- 432nd District Court
- 485th District Court

These courts have original jurisdiction in felony criminal matters.

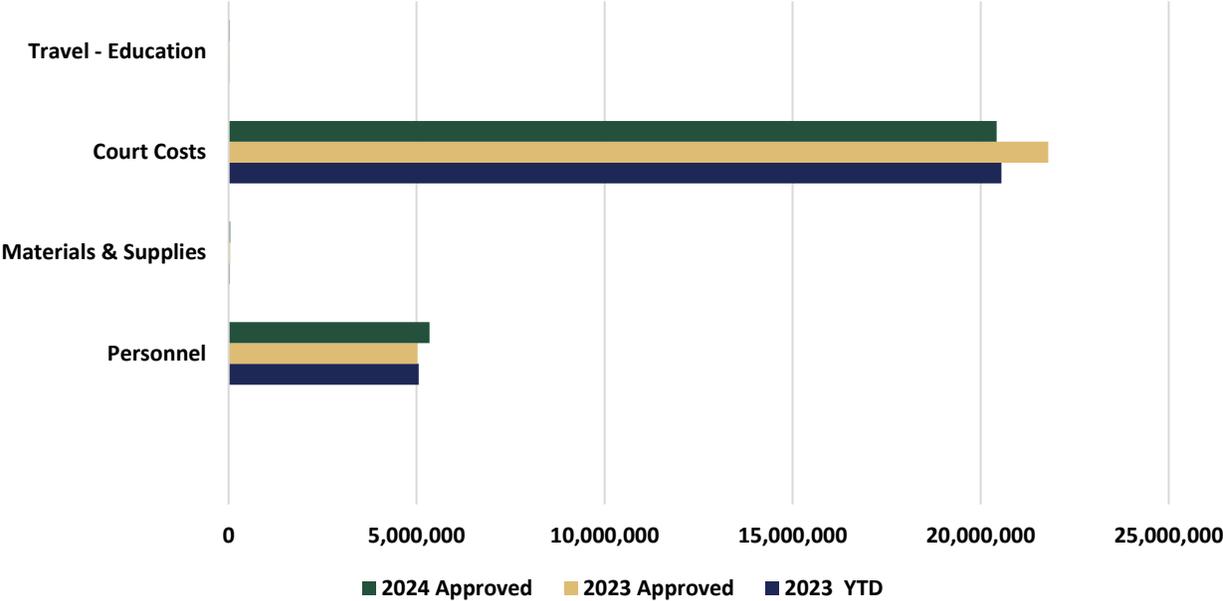
CRIMINAL DISTRICT COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$25,843,173 (1,042,286) (-3.88% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Criminal District Courts



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	5,057,925	5,019,723	5,346,642	326,919
Materials & Supplies	32,775	38,911	40,336	1,425
Court Costs	20,553,810	21,793,575	20,425,250	(1,368,325)
Travel - Education	16,356	33,250	30,945	(2,305)
Total Budget	25,660,866	26,885,459	25,843,173	(1,042,286)



COUNTY COURTS AT LAW

MISSION STATEMENT

County Court at Law #1

The mission of County Court at Law #1 is to act in a fair manner with personal integrity, professional competence and judicial temperament; to treat all persons before the court with courtesy and respect, and to leave all parties with the belief that they had a fair day in court, win or lose.

County Court at Law #2

The mission of County Court at Law #2 is to manage and dispose of all cases entrusted to this court in a manner that is most expedient, equitable, and consistent with the Texas Supreme Court guidelines for disposition of cases. Moreover, the Court's docket management system should be to the benefit of the taxpayers, litigants, lawyers and citizens of Tarrant County.

County Court at Law #3

County Court at Law No. 3 was established by the 70th Legislature and began conducting operations on March 1, 1988. The Court was created to ease the burden on the existing County Courts at Law. The mission of the Court is to manage and dispose of all cases in a manner that is expedient, equitable and consistent with the Texas Supreme Court guidelines for disposition of cases. Additionally, all the County Courts at Law strive to educate the Bar and encourage filing in the County Courts at Law to reduce the work load of the District Courts.

ACCOMPLISHMENTS

County Court at Law #1

- The Court monitors its cases for lack of prosecution, and routinely sends notices to keep the docket moving appropriately.
- The Court continues to try and dispose of a large portion of the oldest cases on our docket. Our oldest cases are typically set for trial, abated or on a dismissal docket for lack of prosecution.
- We currently have three 2016 cases, two 2017 cases, seven 2018 cases and twenty 2019 cases, all of which are currently set for trial, abated due to military or bankruptcy or closely being monitored. We have a total of 2,068 pending cases as of March 31, 2023.

County Court at Law #2

The Court monitors the cases for lack of prosecution, and routinely sends notices to keep the docket moving appropriately. The Court also continues to try and dispose of a large portion of the oldest cases on our docket. Our oldest cases are typically set for trial, abated or on a dismissal docket for lack of prosecution.

County Court at Law #3

County Court at Law 3 returned to having some in person hearings and continues to also conduct hearings remotely via Zoom. After the pandemic, we saw the value to offer remote proceedings for certain types of litigation. This method has increase efficiency as well as providing the benefit of cutting costs for attorney's clients by saving time traveling to the courthouse, especially from other counties. The court continues to operate in a cost effective manner with the minimum use of additional, temporary personnel.

OBJECTIVES

County Court at Law #1

- Effectively communicate with attorneys and pro se parties in the scheduling of trials and hearings in a timely, efficient manner.
- Continue to monitor the Court's case load and ensure all attorneys and parties are efficiently moving their cases toward resolution in a reasonable time and cost.
- Dispose of the Court's cases filed prior to 2019.
- Work with the County Clerk's office and Court staff to increase efficiency, reduce expense and eliminate redundancy.

County Court at Law #2

- Dispose of all cases filed before 2019.
- Decrease our pending caseload to less than 1700.
- To work with the other Judges, their Staff, the Clerk's Office and the Commissioners Court to efficiently accomplish our mission.

County Court at Law #3

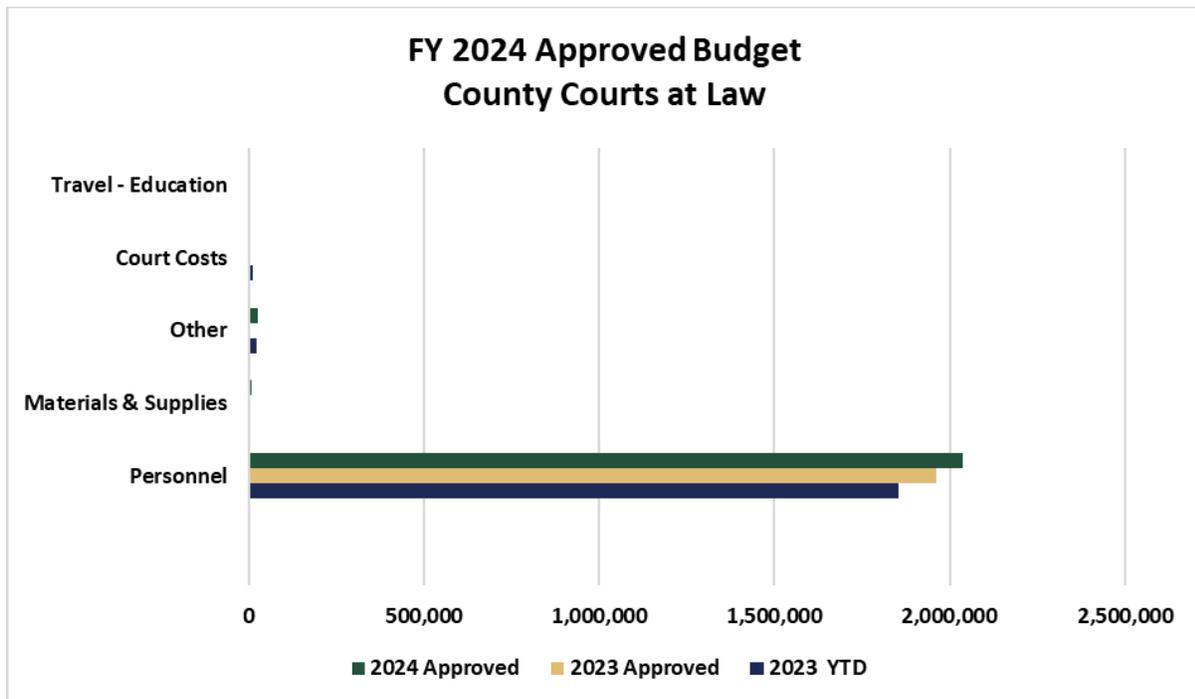
- Efficiently dispose of the few remaining 2018 cases
- Monitor and adjust to the new rules regarding remote proceedings likely to come from this new legislative year.
- Maintain the lowest number of cases pending among the three County Courts at Law
- Otherwise accomplish our mission

COMBINED COUNTY COURTS AT LAW EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,165,573 **\$145,685** (7.21% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,855,053	1,962,188	2,036,694	74,506
Materials & Supplies	4,016	7,686	7,615	(71)
Other	21,661	27,964	24,914	(3,050)
Court Costs	9,785	13,050	86,250	73,200
Travel - Education	3,546	9,000	10,100	1,100
Total Budget	1,894,061	2,019,888	2,165,573	145,685

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COUNTY CRIMINAL COURTS

OVERVIEW

There are ten (10) different county criminal courts in Tarrant County including the:

- County Criminal Court #1
- County Criminal Court #2
- County Criminal Court #3
- County Criminal Court #4
- County Criminal Court #5
- County Criminal Court #6
- County Criminal Court #7
- County Criminal Court #8
- County Criminal Court #9
- County Criminal Court #10

A county criminal court in Tarrant County has jurisdiction over all criminal matters and causes, original and appellate, prescribed by law for county courts, but does not have civil jurisdiction.

The County Criminal Courts Nos. 5 and 10 of Tarrant County also have concurrent jurisdiction within the county of all appeals from criminal convictions under the laws of this state and the municipal ordinances of the municipalities located in Tarrant County that are appealed from the justice courts and municipal courts in the county.

The County Criminal Courts Nos. 5, 7, 8, 9, and 10 of Tarrant County also have concurrent jurisdiction with the district court in felony cases to conduct arraignments, conduct pretrial hearings, and accept guilty pleas.

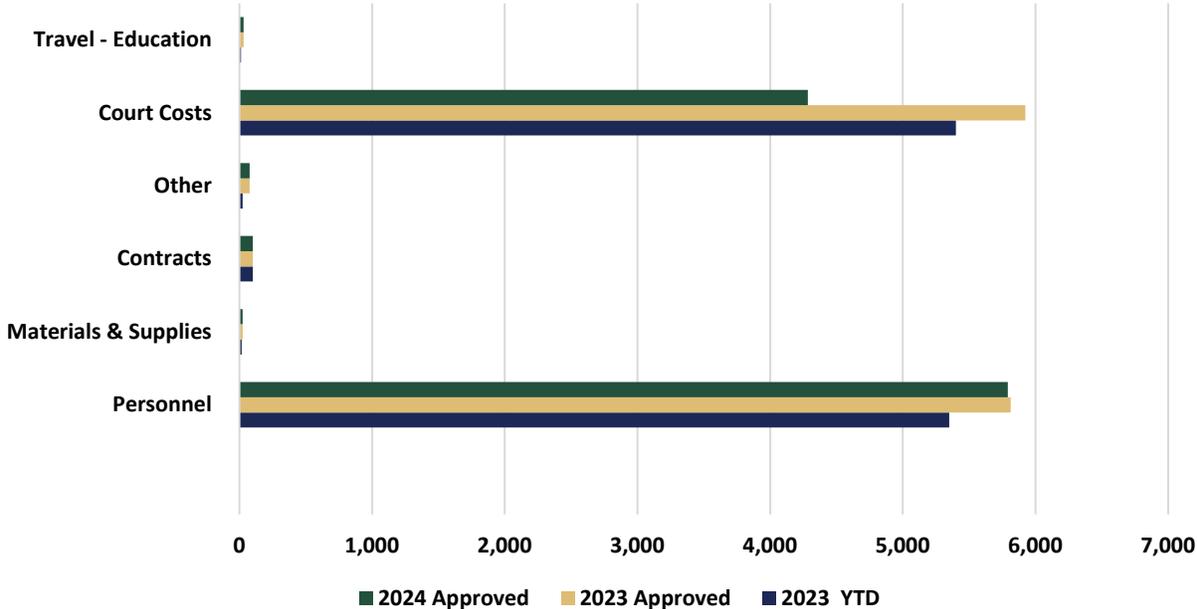
COMBINED COUNTY CRIMINAL COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$10,306,696 (\$1,663,531) (-13.90% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget County Criminal Courts



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	5,349,630	5,814,279	5,790,389	(23,890)
Materials & Supplies	17,495	24,777	24,521	(256)
Contracts	100,000	100,000	100,000	-
Other	23,982	77,070	77,070	-
Court Costs	5,400,746	5,922,601	4,283,216	(1,639,385)
Travel - Education	13,313	31,500	31,500	-
Total Budget	10,905,165	11,970,227	10,306,696	(1,663,531)



CRIMINAL ATTORNEY APPOINTMENT

MISSION STATEMENT

The mission of the Criminal Attorney Appointment Office is to appoint attorneys to indigent defendants in a timely manner as established by the Texas Fair Defense Act and the approved Tarrant County Indigent Defense Plans.

RECENT ACCOMPLISHMENTS

- The Criminal Attorney Appointment Office appointed attorney on approximately 35,000 cases.
- New software, TechShare.IndigentDefense, was implemented on December 1, 2016. TS.ID works in conjunction with the TechShare defense portal and allows for one portal for defense attorneys to access discovery on cases as well as view court appointments and submit pay vouchers to the Judge for approval.
- Criminal Defense Attorneys and Judges were trained by Criminal Courts Administration staff to use the new defense and judicial portals in TechShare.IndigentDefense.
- The electronic attorney pay voucher portion of FIDO was implemented October 2015 in the misdemeanor courts and implemented January 2016 in eight of the ten felony courts.

DIVISION OBJECTIVES

- Appoint attorneys to indigent defendants in compliance with the Fair Defense Act
- Support the Tarrant County Judiciary and the local defense bar in related issues.
- Implement procedures to accommodate increased use of the Office of Attorney Appointments in order to achieve centralized appointment procedures and equitable disbursement of attorney appointments.
- Seek grant opportunities to improve indigent defense

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

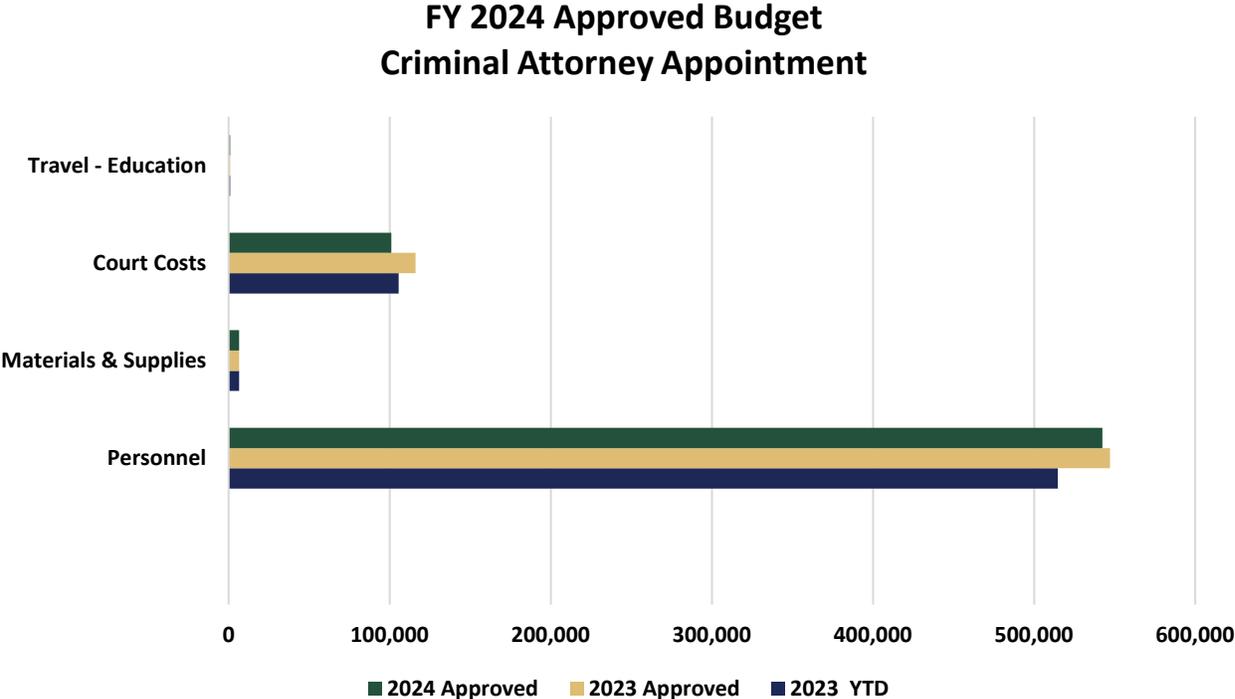
KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of Attorneys Appointed	43,332	45,499	47,777

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$670,482 (\$19,712) (-2.94% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	514,760	547,057	542,370	(4,687)
Materials & Supplies	6,457	6,525	6,500	(25)
Court Costs	105,467	116,000	101,000	(15,000)
Travel - Education	900	900	900	-
Total Budget	627,584	670,482	650,770	(19,712)

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CRIMINAL MENTAL HEALTH COURT

MISSION STATEMENT

The mission of the Mental Health Unit is to provide continuity of care for offenders with mental illness and to be a liaison between mental health service providers and the Tarrant County criminal court system.

The attorneys of the Office of Judicial Staff Counsel and Special Magistration manages the post-conviction dockets and Mental Health Competency Hearings for the criminal courts and also provides counsel to the criminal courts and Criminal Court Administration in regards to difficult legal issues and policy.

The attorneys of the Office of Judicial Staff Counsel and Special Magistration advise and provide counsel to the criminal courts and Criminal Court Administration in regard to difficult legal issues and policy concerns. Importantly, the office specifically manages the post-conviction dockets of the criminal courts and maintains a special advisory role in complex matters before the courts and court programs.

RECENT ACCOMPLISHMENTS

- Assisted in the placement of seriously medically/mentally ill defendants who have been refused by state facilities.
- Provide needed MH information to forensic psych for competency evaluations.
- Prepare court documents for ordering competency evaluations.
- Set up appointments for recovering resource counsel to assess inmates for in-patient rehabilitation once released.
- Arranged for inmates to go to a crisis bed at MHMR facility upon release from custody.
- Enhanced Mental Health Docket to help reduce jail stays on cases that were in need of mental health services.

DIVISION OBJECTIVES

- Maintain a database of all defendants referred for mental health reasons.
- Continue timely identification of individuals in need of mental health care.

- Continue sending notifications to courts of defendants on the state hospital waiting list so they will know when defendants are anticipated to transfer. Continue to supervise progress of defendants on PR bond and living in nursing homes.
- Expand a working relationship with nursing homes willing to take defendants with mental illness from the jail and on PR bond.
- Continue to ensure continuity of care for defendants with mental and medical health needs.
- Develop a working relationship with JPS correctional health care to ensure continuity of care for defendants while in custody.
- Continue to familiarize self with the process of long-term guardianship to be able to assist families with beginning the process.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of Competency Evaluations	306	756	794
# of Determination of Incompetency Orders	210	420	441
# of MHDP Admitted	48	53	58
# of MHDP Graduated	45	50	55

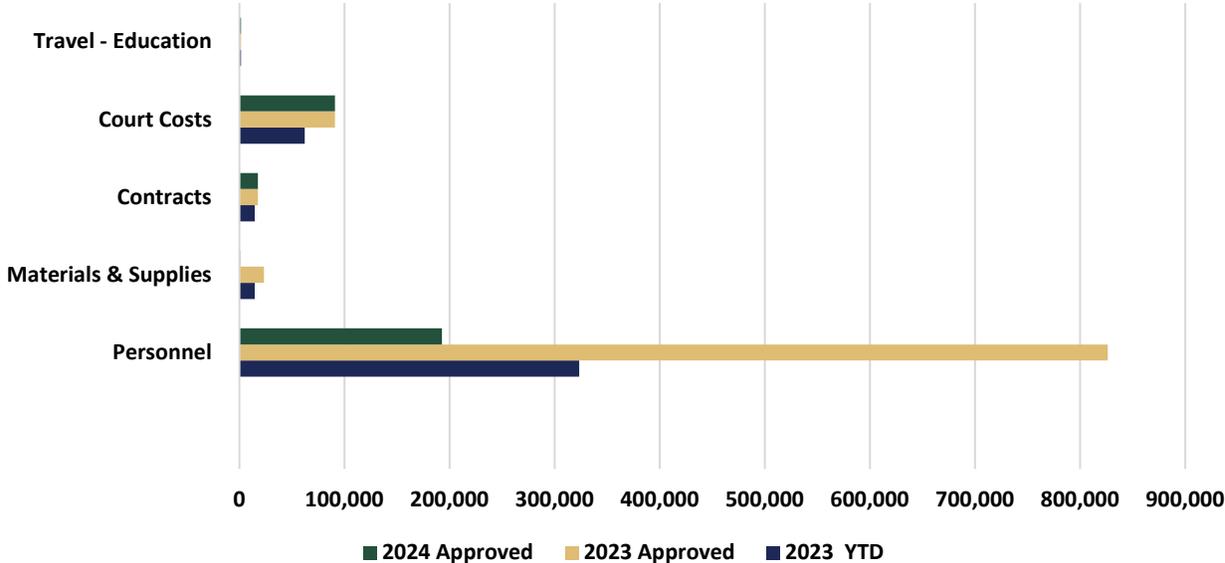
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$303,244 (\$656,397) (-68.40% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Criminal Mental Health



Expense Type	2023 YTD	2023 Approved	2024 Approved	2023 Budget vs. 2024 Budget
Personnel	323,478	826,371	192,594	(633,777)
Materials & Supplies	14,669	23,270	650	(22,620)
Contracts	14,520	17,500	17,500	-
Court Costs	62,074	91,000	91,000	-
Travel - Education	1,500	1,500	1,500	-
Total Budget	416,240	959,641	303,244	(656,397)



MAGISTRATE COURT

MISSION STATEMENT

The Magistrates Court serves the twenty criminal courts trying cases in Tarrant County. The mission of the court is to carry out the policies and procedures delegated by those courts.

RECENT ACCOMPLISHMENTS

In FY23, the Magistrate Court presided over:

- Initial Appearance dockets for the 9 felony courts and 8 misdemeanor courts
- Family Violence Court
- Veterans Treatment Court
- Mental Health Diversion Court
- RISE
- DIRECT
- Competency Restoration
- Jail runs and pleas
- Enhanced Mental Health docket
- Non- Disclosures
- Forfeitures

Magistrate duties have expanded to include responsible for personal bond dockets, voir dire as requested by criminal courts, bond hearings and surety review as assigned by criminal courts.

Magistrate court has implemented Cite and Release and related dockets to continue to reduce the number of cases in the Tarrant County Jails.

DIVISION OBJECTIVES

- The main objective for current fiscal year will be to continue Initial Appearance dockets for the criminal courts, continue necessary duties while covering courts when needed, and assisting Criminal Courts in reducing backlog of cases..
- Central Magistration continues to seek methods to streamline video magistration through software and IT support

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Bonds Posted	7,146	7,503	8,000
# of Bonds Set	43,874	46,068	48,000
# of Video Magistrates	-	50	100

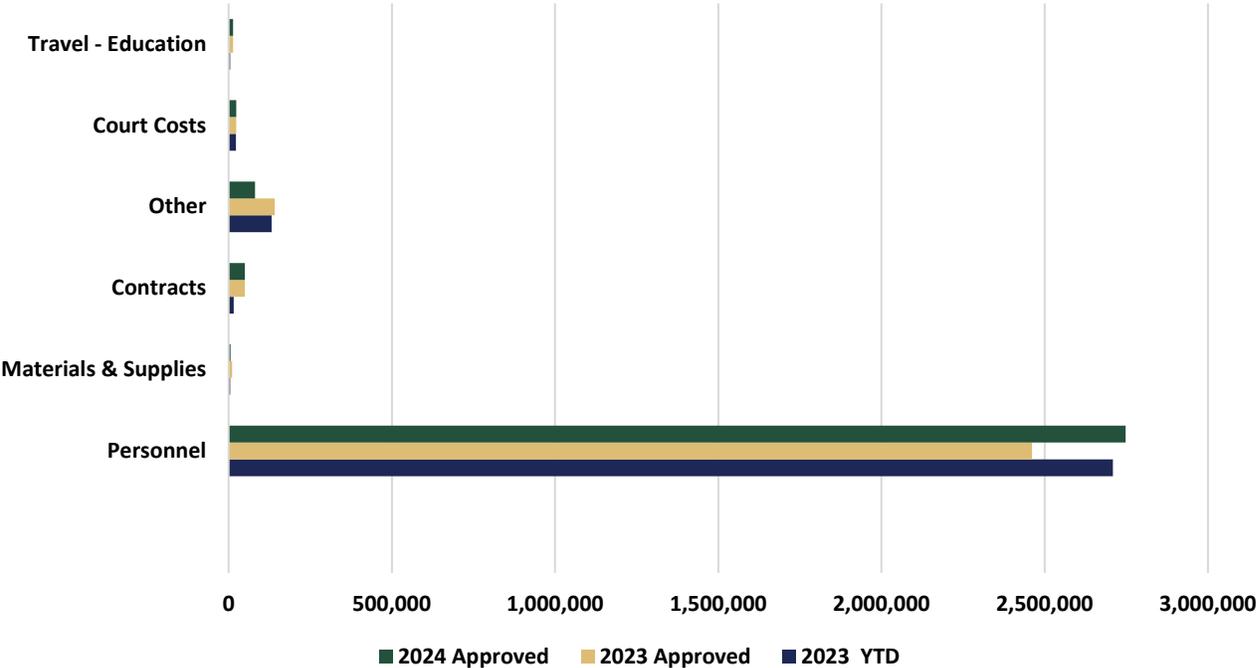
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,922,541 \$222,252 (8.23% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Magistrate Court**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	2,708,360	2,460,970	2,748,222	287,252
Materials & Supplies	5,237	11,000	6,000	(5,000)
Contracts	15,717	50,000	50,000	-
Other	132,140	141,269	81,269	(60,000)
Court Costs	22,516	23,550	23,550	-
Travel - Education	4,851	13,500	13,500	-
Total Budget	2,888,821	2,700,289	2,922,541	222,252



CRIMINAL COURT ADMINISTRATION

MISSION STATEMENT

The judges of the county and district courts responsible for criminal cases appoint the Criminal Courts Administrator. The Administrator fulfills the role of Chief of Staff for several judicially supported departments, including the Office of Attorney Appointment, Auxiliary Court Coordinators, Central Magistration Support, Grand Jury Bailiffs, Mental Health Diversion Court Program, Veterans Treatment Courts, Youthful Offenders Diversion Alternatives Program, First Offenders Drug Program, Domestic Violence Diversion Program, and Public Safety Employees Treatment Court.

The mission of the Criminal Courts Administration is to foster meaningful improvement in the Tarrant County justice system by bringing stakeholders together. The department aims to ensure public safety, fairness, equity, efficiency, and accountability so that all residents of Tarrant County can live in safe, healthy, and thriving communities.

RECENT ACCOMPLISHMENTS

The Criminal Courts Administrator:

- Maintained the Judicial Dashboards,
- Represented criminal court judges trying criminal case in Commissioners Court and various committees,
- Performed administrative duties for criminal court judges,
- Provided staff support to various judicial committees,
- Participated in the selection of misdemeanor auxiliary coordinator, and
- Provided budget preparation and purchasing assistance to the courts as requested.
- Completed 46,437 Risk Assessments, and
- Completed 44,577 Financial Interviews.

DIVISION OBJECTIVES

The objectives of the Criminal Courts Administrator's Office is to:

- Improve Public Safety.

- Reduce racial and ethnic disparities.
- Increase transparency and accountability.
- Improve the effectiveness of policies and departmental operation.
- Recruit and retain a talented and diverse workforce.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

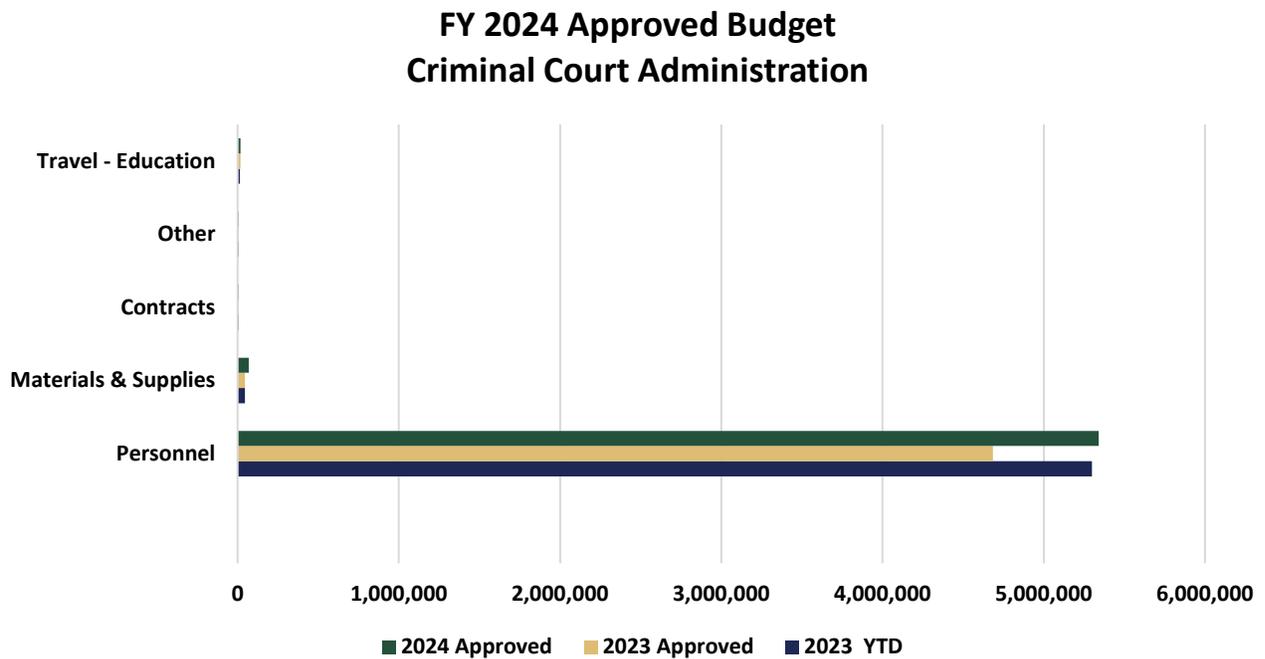
KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of Disposed Cases	2,682	2,589	3,036
# of Pending Cases (End of Year)	2,040	2,054	2,068
# of Cases Filed	2,615	2,860	3,105

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$5,436,578 \$675,978 (14.20% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	5,298,238	4,684,779	5,339,458	654,679
Materials & Supplies	46,347	46,421	70,120	23,699
Other	5,000	5,000	5,000	-
Travel - Education	5,474	6,000	5,000	(1,000)
Operating - Debt Service	14,352	18,400	17,000	(1,400)
Total Budget	5,369,411	4,760,600	5,436,578	675,978

NOTE

Pre-Trial Risk Assessment: All pre-trial expenses are captured in this budgeting fund center. Any pre-trial supervision expenses are captured in the CSCD Bond Supervision Unit budget which is a special purpose budget.



GRAND JURY

MISSION STATEMENT

The mission of Grand Jury Bailiffs is to serve the people of Tarrant County and the State of Texas by maintaining security and order during Grand Jury proceedings.

RECENT ACCOMPLISHMENTS

- Assisted the Grand Jury as needed with the impaneling of jurors and review of criminal cases.

DIVISION OBJECTIVES

- Process grand juror appointments in an effective and efficient manner as the backlog of cases from the pandemic is cleared.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Grand Juries Seated	21,143	23,920	25,116

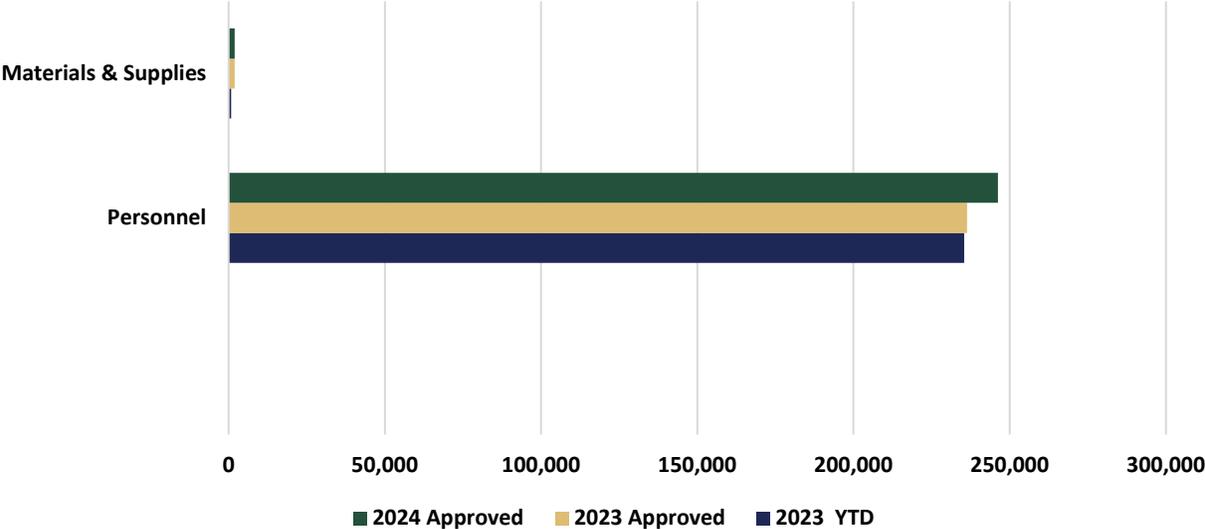
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$248,224 \$9,888 (4.15% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Grand Jury



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	235,385	236,368	246,256	9,888
Materials & Supplies	789	1,968	1,968	-
Total Budget	236,175	238,336	248,224	9,888



PROBATE COURT #1

MISSION STATEMENT

Created by statute in 1957, Tarrant County Probate Court No. 1 is one of 19 statutory probate courts in the 10 largest counties in Texas. These courts hear all matters involving or related to:

- the probate of wills and administration of decedent's estates;
- the creation of estate administrations for individuals dying without a will;
- the determination of the heirs of a decedent pursuant to Texas law;
- the creation of guardianships for incapacitated persons, including minors;
- the modification and interpretation of trust instruments; and
- involuntary mental health commitments.

The court generally admits approximately 1,500 wills to probate, annually. The court manages its contested docket, hearing both non-jury and jury trials. Jurisdiction includes suits directly related to probate and guardianship matters as well as those ancillary to any pending estate, guardianship, or trust (such as wrongful death or divorce of a ward).

RECENT ACCOMPLISHMENTS

Assisted Outpatient Treatment Program

As the number of mental health cases has hit an all-time high, it has become necessary to employ innovative solutions to address the crisis. One alternative to in-patient commitment is the Assisted Outpatient Treatment program. The Court continued to expand its use of AOT for mental health patients that need continued court-ordered treatment, but can receive it without the necessity of housing. Thanks to the Commissioners Court grant to Tarrant County MHMR, the Court has 39 patients currently being treated in the AOT program. Without this program, treatment would be necessary in an in-patient setting at a far greater cost to Tarrant County. The AOT program in Tarrant County is a national model for implementation in other counties. We expect this program to continue to grow.

Social Worker Implementation

Historically, Probate Court No. 1 operated its guardianship program as an attorney-centered group. It had long been thought that social workers were needed within the program to assist in evaluating proposed wards for available supports and services that could serve as less restrictive alternatives to a full and formal guardianship. In FY2021

the Court hired an individual with both a law degree and Master’s in Social Work. This budget year we are poised to hire a second court investigator with both a law degree and Master’s in Social Work. By hiring individuals with both areas of expertise, we have created a new model for a guardianship program that will be cost efficient and maximize outcomes for proposed wards.

Trial Docket

During COVID, courts were prohibited from conducting trials. This created a substantial backlog of contested cases. The Court has renewed its push to set cases for trial and move its docket, while at the same time aggressively working its uncontested docket.

Guardianship Monitoring

A continual chore for probate courts is the monitoring of a ward’s changing circumstances. The court has become quicker to respond to changes in the wards living situation. For example, when a ward moves out of County, the guardianship file can be transferred to their new county of residence. Due to our attentive monitoring, we are able to get those cases transferred quickly to maintain a manageable caseload. The Court is also holding an aggressive show cause docket for guardians that do not provide their yearly reporting.

DIVISION OBJECTIVES

For FY2024, it is the Court’s hope that we may:

- increase the use of our outpatient treatment program for mental health patients;
- decrease reliance on appointed attorneys to perform guardian ad litem services;
- increase dialogue with criminal justice, medical, and community partners in order to assist in finding treatment options for the incapacitated and the mentally ill;
- continue to find efficiencies in court operations;
- return to more aggressive case management for contested matters as utilized pre-Covid-19.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

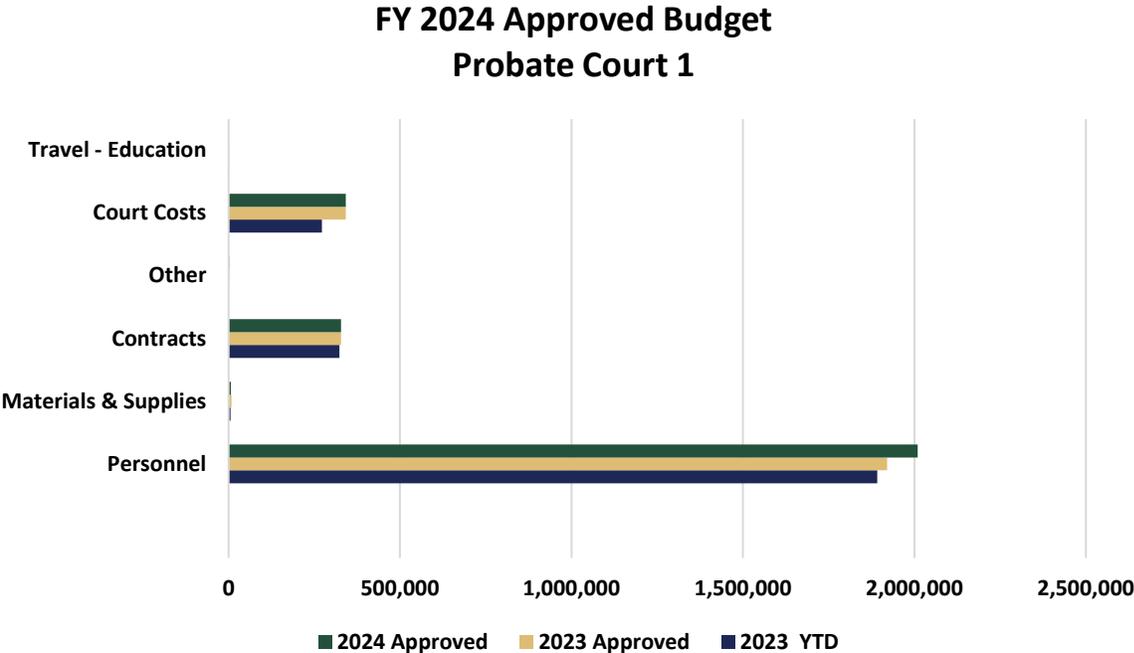
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Mental Health Cases Filed	5,289	5,645	5,874
# of Mental Health Applications	5,614	5,975	6,211
# of Contested and Uncontested Hearings	3,286	3,216	3,296

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,687,635 \$87,152 (3.35% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,891,680	1,920,581	2,009,635	89,054
Materials & Supplies	5,721	8,050	6,600	(1,450)
Contracts	322,778	327,500	327,500	-
Other	-	2,000	2,000	-
Court Costs	272,502	341,900	341,900	-
Travel - Education	407	452	-	(452)
Total Budget	2,493,088	2,600,483	2,687,635	87,152



PROBATE COURT #2

MISSION STATEMENT

Tarrant County Probate Court No. Two's mission is to provide all parties their day in court, to treat all parties equally and respectfully, and to rule on cases efficiently in accordance with the law and the applicable facts.

RECENT ACCOMPLISHMENTS

The court has accomplished the following in FY23:

1. Decedent's Estates: The Court has been conducting both in-person and Zoom hearings on uncontested probate matters and conducting in-person hearings on contested matters. The Court had to discontinue uncontested probate dockets in Arlington, Hurst and Lake Worth due to COVID. The Court's attorney rotation list consists of 115 attorneys and each attorney receives about three appointments each year due to 30% increase in applications to determine heirship.

2. Guardianship: All guardianship hearings are being conducted in-person. The Court strictly applies the law as written requiring clear and convincing evidence of incapacity and that supports and services and alternatives which could avoid the need for a guardianship have been considered and determined not to be feasible in addition to the other legal requirements prior to placing anyone or anyone's estate under guardianship. The Court also grants partial guardianships when the facts heard at trial warrant a partial guardianship in lieu of a full guardianship.

The Court is now receiving reports from Guardians of the Person through an on-line form which saves staff time and paper and mailing expenses. Guardianship matters continue to be contentious with more contested guardianship matters and lawsuits ancillary to guardianships being filed. Court social workers named as court visitors make initial investigations, assessments and reports on each guardianship matter to make sure that all less restrictive alternatives to guardianship and available supports and services have been considered to avoid unnecessary guardianships. Court social workers also recommend the most suitable person as guardian and to make sure the residential, medical, social and educational needs of the ward are met. The guardianship staff and social work interns continue to make at least one annual court visit on all wards under guardianship to enable the court to make its annual determination as to whether each guardianship should be continued, modified or terminated.

DIVISION OBJECTIVES

The court's objectives for FY'24 are as follows:

- 1. Technology.** The court has now gone paperless for all matters but not for all orders. The court has also finished a project that allows guardians of the person, not represented by legal counsel, to electronically file guardian of the person reports directly with the clerk or court staff thus minimizing the effort and expense to the guardians. The court is encouraging all guardians of the person to use this electronic filing process for guardianship of the person reports. The court staff uses queues to review filings and places orders in Judge Allen's queue when they are ready to be signed. The court's objective is to have all uncontested orders approved and copies sent to attorneys within three weeks of filing so that cases can be completed in a timely manner. The court is looking forward to not having to conduct hearings on Zoom due to the increased time required for these hearings.
- 2. Parallel Court Dockets.** The court's goal is continue running parallel trial dockets with one heard by the elected judge and one heard by the associate judge to better expedite probate, guardianship, and mental health matters which continue to increase in number.
- 3. Guardianship.** The court sends out social workers on every guardianship application to ensure that all less restrictive alternatives to guardianship and that available supports and services have been considered and used when feasible to prevent unnecessary guardianships being established. The court, through the guardianship auditor, continues to strictly scrutinize all fee applications to ensure our wards' estates and the tax-payer dollars are only spent in accordance with the law. In addition, the court strives to reimburse the County whenever possible for funds expended for filing fees and court costs which includes court-appointed attorneys.
- 4. Mental Health.** The court will continue to hear its own docket and appoint its own defense attorneys to ensure that caseloads are not excessive as mental health filings have risen dramatically. The court will continue its involvement in the Assisted Outpatient Treatment program and celebrates its graduates.
- 5. Decedent's Estates.** The Court will continue to review and hear matters involving decedent's estates as expeditiously as possible. The court's goal is that uncontested probate matters can be heard as close to the citation return date as possible. The addition of a full-time court reporter for the court will help the court handle its contested docket for efficiently.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

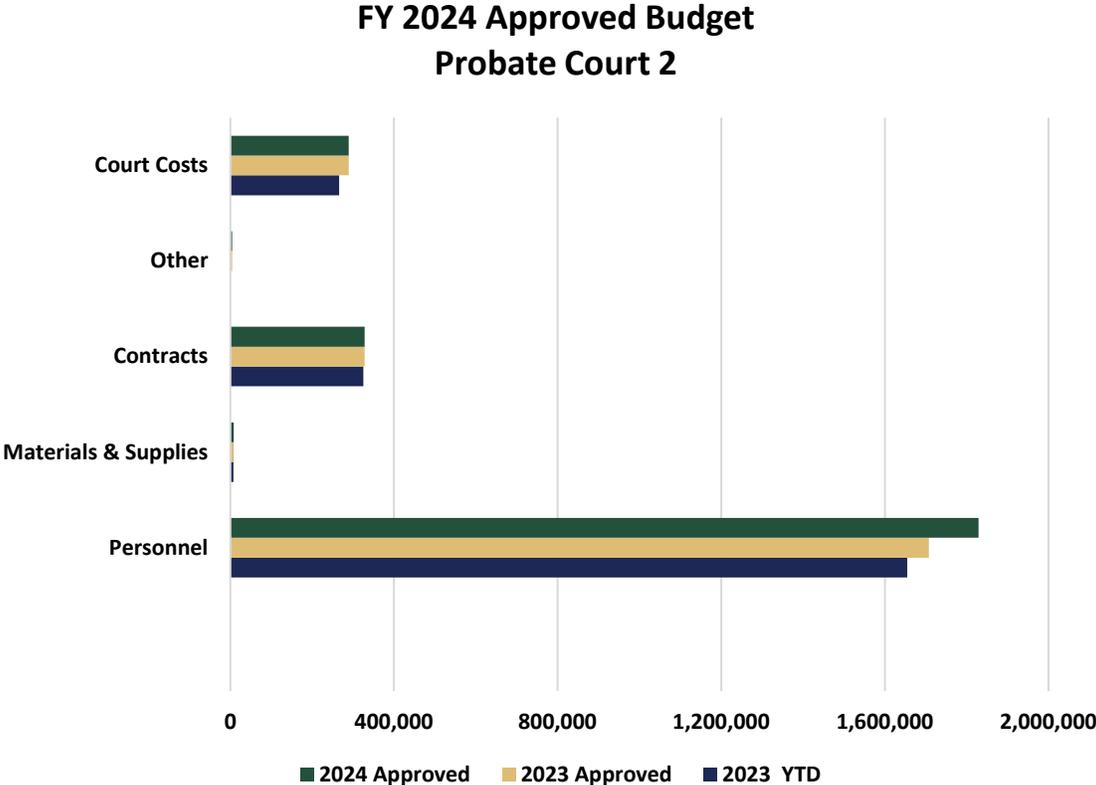
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Guardianship Hearings	2,605	2,675	3,366
# of Mental Health Cases Filed	5,289	5,300	5,311
# of New Probate Cases Filed	1,994	2,015	2,032

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,458,491 \$121,164 (5.18% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,654,851	1,707,456	1,828,870	121,414
Materials & Supplies	7,744	8,531	8,281	(250)
Contracts	324,833	328,000	328,000	-
Other	-	4,040	4,040	-
Court Costs	266,279	289,300	289,300	-
Total Budget	2,253,707	2,337,327	2,458,491	121,164



JUSTICE OF THE PEACE PRECINCT #1

MISSION STATEMENT

Justice Court Precinct 1's mission is to provide superior customer service to citizens while maintaining the highest standards of court efficiency and administering Justice without partiality according to the law.

RECENT ACCOMPLISHMENTS

For over eight years, Justice Court, Pct. 1, has developed and established electronic processes that streamlined current procedures and have significantly reduced the daily time spent creating and preparing cases. Most importantly, it has improved our customer service to attorneys and the public by providing them with greater access, convenience, and flexibility while doing business with our Court.

The Court has utilized software like E-File Texas (2013), and E-File Self Help "Guide and File" (2015) to allow constituents to file their cases online from the convenience of their homes. In July 2019, Justice Court, Pct. 1, became the first Justice Court in the State to implement "Mandatory E-Filing." The local rule issued in 2019 mandated that all Prose Litigants and attorneys file their cases and subsequent filings by either E-File Texas or E File Texas Self-Help.

Since implementing these processes, we have integrated paperless processes across all case types. In late 2017, Justice Court, Pct. 1, received Kiosks for public use. Implementing the Kiosks allowed the public to file petitions, answers, motions, and access to review cases filed in our Court and print if needed. Kiosks eliminate paper files and permit ease of electronic access. We noticed some areas of improvement during this time, and in October 2019, Justice Court 1 revamped the Kiosk capabilities. The public can now use the Kiosk to view their case online, print out documents, E File their cases, or any subsequent filings online via E-File Self-Help and E-File Texas. The Kiosk allows easy access to Self-Help Resources and the most used websites.

Having the ability to track cases electronically, we have adjusted our processes and procedures and better integrated them with a more paperless process. For many years, we had worked hand in hand with the Tarrant County Clerk's office and our IT department's members to transition our appeals to a paperless process. We faced many obstacles along the way, but in 2020, we were able to develop and execute the strategy.

Paperless Appeal Transfers: Utilizing our current case management system (Odyssey), Justice Court, Pct.1, became the first Court to develop a process to allow Justice Courts to transfer appealed eviction cases from Justice Courts to County Courts via queues. Additionally, in October 2020, we began accepting appeals electronically via E-File Texas. Justice Court, Pct. 1, has become the 1st Court in the State to implement Mandatory E-Filed appeals and develop an electronic appeal process.

Through these efforts, Justice Court, Pct. 1, has received many recognitions. Such recognition includes the 2020 Tyler Excellence Award and TAC Award for Innovation and Court Room Security. Furthermore, the Judge and Court Manager have also received awards from the Justice Court Judges Association for Judge and Clerk of the Year.

In 2020, when COVID became an issue, we could not conduct in-person business and live hearings. However, because we had implemented many paperless and electronic processes, COVID had little to no impact on our Court; the only area impacted was our ability to conduct live hearings. In March 2020, OCA (Office of Court Administration) contacted the Court to initiate a pilot program for Justice Courts, utilizing Zoom to conduct remote hearings.

We quickly realized these events presented an excellent opportunity to expand our paperless processes across other areas of our Court. Since March 2020, we have utilized Zoom to conduct remote mediation. We are the 1st Court in The State of Texas to develop a complete online E-Court Pre-Trial Mediation Program. Additionally, we worked closely with the Texas Department of Public Safety to remotely transition Driver's License Suspension and Safety Responsibility Suspension Hearings via Zoom. Due to our initiative's success, we anticipate that by the end of 2023, The Texas Department of Public Safety will expand this process Statewide.

For many years, other Justice Courts in the State have visited our Court to view our established electronic processes and procedures. Justice Court, Pct. 1, is unlike any other Justice Court. Thanks to the Court Manager's hard work and dedication, we have established written processes for each area of the Court. Said processes help us establish standards, monitor clerk efficiency, and maintain consistency across every area of the Court.

Justice Court Pct. 1 continues to be considered one of the most efficiently operated Justice Court in Tarrant County. We strive to maintain a court management process that is efficiently run by pursuing new and innovative ways to improve the Court's processes and procedures. Our focus is on maintaining high levels of litigant satisfaction by prioritizing the needs of litigants.

DIVISION OBJECTIVES

As we work toward our FY23 goals, Justice Court Pct. 1 has already taken steps toward continuous improvement and expansion of current processes.

We are actively pursuing the expansion of our Evidence Display and the acquisition of new software/tools that will allow our Court to provide the best court experience for attorneys, litigants, and jurors by providing them with a more comfortable and more efficiently run Court experience. Therefore, providing a more "user-friendly" way to manage and display exhibits during any court setting is crucial for any court. We are actively working with IT to expand our Evidence Display. The new capabilities will allow our Litigants, Attorneys, and Jurors to easily display/view any exhibits and electronic data in our Court while ensuring that the Judge can manage and control what is shown as evidence to the courtroom large and the jury.

Active FY23 initiatives expanding through FY24:

- AI (Artificial Intelligence) Implementation and Development for electronic filings.
- Expansion of electronic submissions of Emergency Mental Health Warrants via E-File Texas.
- Assisting the State to develop and implement the established process for Electronic Emergency Mental Health Warrants across the State.
- Expansion of electronic submissions of TX DPS Administrative cases via E-File Texas.
- Development and implement text message notification capabilities for all Justice Courts.
- Development of written court procedures through the creation of instructional videos.
- Implementation of re: SearchTX – Allows litigants easier access to case files in all Texas Counties.

As the needs of our constituents change, the need for new and innovative software solutions will arise. Therefore, Justice Court Pct. 1 will continue to pursue different avenues to ensure litigant satisfaction and court efficiency.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Citations Issued	8,074	8,038	10,717
# of Disposed Cases	6,826	6,024	8,032
# of Administrative Hearings	237	306	408

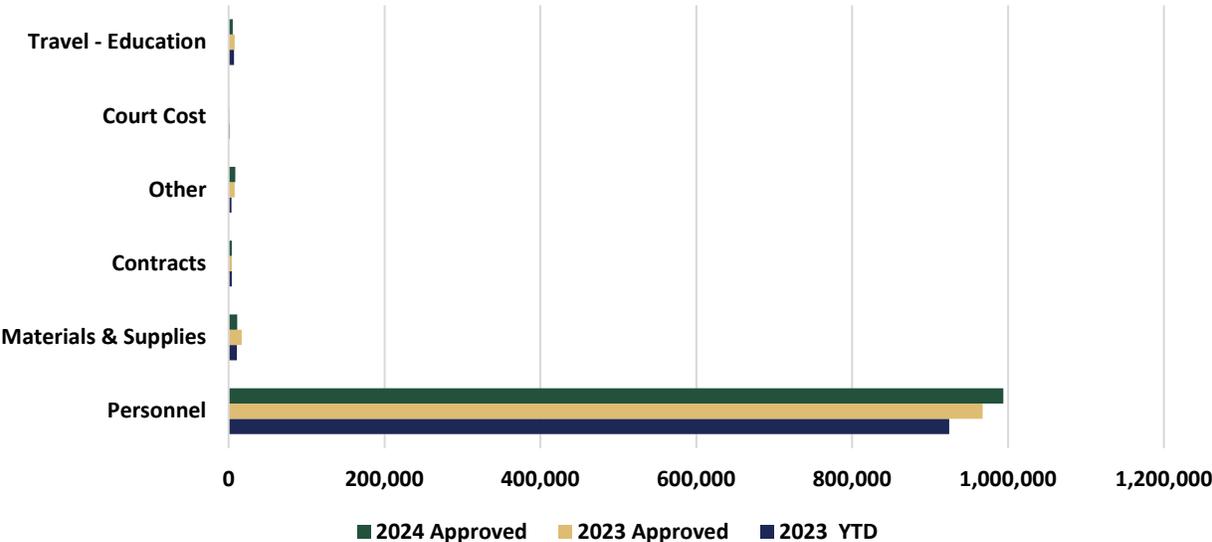
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,023,910 \$18,544 (1.84% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Justice of the Peace 1**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	924,597	967,510	993,956	26,446
Materials & Supplies	10,599	16,710	11,132	(5,578)
Contracts	4,210	4,264	4,264	-
Other	3,685	7,707	8,758	1,051
Court Cost	1,475	1,475	300	(1,175)
Travel - Education	6,856	7,700	5,500	(2,200)
Total Budget	951,422	1,005,366	1,023,910	18,544



JUSTICE OF THE PEACE PRECINCT #2

MISSION STATEMENT

Justices of the Peace are charged with the responsibility to faithfully and impartially discharge the duties required by law and to promptly pay over to the party entitled to receive all monies which may come into his/her hands during his/her term of office. It is the mission of the Justice Court to serve the people of Tarrant County, Precinct 2 by efficient and accessible administration of justice for all and to treat all persons with integrity, fairness and respect.

RECENT ACCOMPLISHMENTS

Justice Court, Precinct 2 continues to maintain the highest total volume of JP cases in Tarrant County. Justice Court, Precinct 2 continues to maintain the highest volume of eviction and truancy cases as well as one of the highest volumes of small claims cases in Tarrant County. The Court processes these cases in a fair and efficient manner in order to provide expeditious resolutions and to avoid creating an unnecessary backlog.

In addition to offering filing options such as E-file Texas and E-File Self Help electronic filing systems, Justice Court, Precinct 2 continues to offer in-person filing as an option for our many customers who may not be as tech savvy in order to ensure that everyone has his/her opportunity to bring a case before the court. The Court continues to offer a virtual appearance option to those who are a part of a vulnerable population. The Court has also kept simple proceedings virtual, such as mental health warrants and debt claim trials, thus reducing travel for all parties.

Justice Court, Precinct 2 continues to utilize and implement technologies introduced by Tarrant County in order to improve the Court's procedures and efficiency. Examples of these technologies are electronic transfers of appeals and Odyssey Judge's Edition. The Court is virtually paperless in the courtroom and post-judgment thanks to the use of Odyssey's e-signature feature, which allows for the judge to sign all documents electronically, and the use of email correspondence with parties.

Justice Court, Precinct 2 continues to partner with the Tarrant County Dispute Resolution Program to better serve parties involved in small claims cases. Our partnership creates an opportunity for plaintiffs and defendants to potentially resolve their case with the help of a professional mediator at an affordable rate.

Justice Court, Precinct 2 also partners with the Goodwill E Squared program for truancy cases in order to encourage students to complete their high school education successfully.

We have maintained our excellent reputation for customer service and our ability to maintain a low pending case load in all areas of the Court despite the continual increase in new case filings.

DIVISION OBJECTIVES

Justice Court, Precinct 2 will continue to have the judge and clerks attend annual seminars, as needed, to keep abreast of any new legislation that may be introduced. We will also continue to utilize and implement any technologies that are introduced by Tarrant County to ensure the quick and efficient disposition of all cases. The Court will continue to provide excellent customer service to all, as well as courteous, prompt and fair justice to all parties.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Disposed Civil Cases	11,000	8,548	12,500
# of Disposed Criminal Cases	350	274	300
# of Truancy Cases	514	725	800

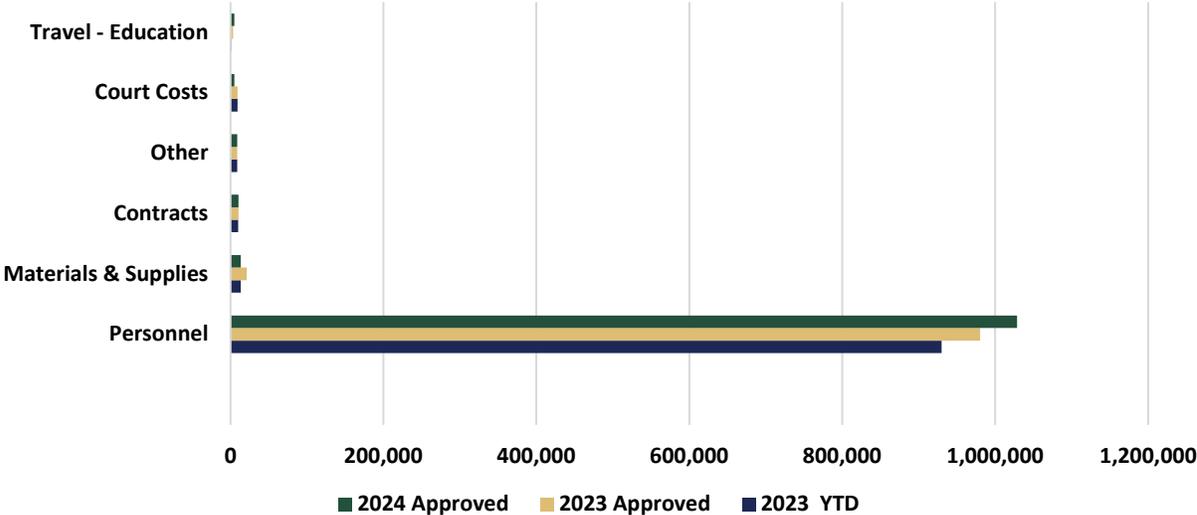
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,071,267 \$37,749 (3.65% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget JP Pct 2



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	929,869	980,269	1,028,522	48,253
Materials & Supplies	13,225	21,292	13,387	(7,905)
Contracts	9,999	10,600	10,600	-
Other	8,786	8,807	8,758	(49)
Court Costs	9,008	9,050	5,000	(4,050)
Travel - Education	675	3,500	5,000	1,500
Total Budget	971,561	1,033,518	1,071,267	37,749



JUSTICE OF THE PEACE PRECINCT #3

MISSION STATEMENT

Tarrant County Justice Court Precinct 3 will use all available resources to act as a conservator of the peace by the fair, equitable, and timely administration of justice matters within its jurisdiction.

RECENT ACCOMPLISHMENTS

Tarrant County Justice Court Precinct 3 operated within budget for FY23. The Court eliminated backlog and is hearing all cases within 120 days of an answer being filed. Court maintained professional and courteous interactions with litigants and observers.

DIVISION OBJECTIVES

Complete certification of Administrative Court Clerks delayed by pandemic measures. Maintain docket management efficiency and operate within budget.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

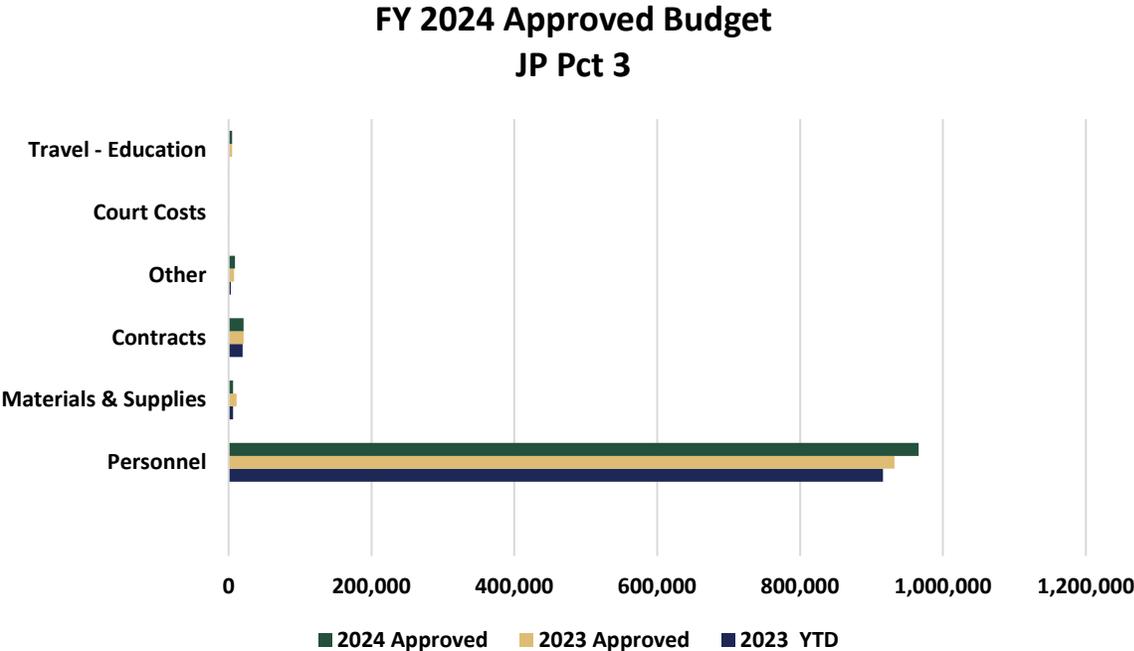
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Disposed Civil Cases	5,989	5,226	5,696
# of Disposed Criminal Cases	177	294	400
# of Truancy Cases	580	590	600

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,007,655 \$30,174 (3.09% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	916,063	932,074	966,122	34,048
Materials & Supplies	6,308	11,000	6,075	(4,925)
Contracts	19,835	21,100	21,100	-
Other	3,118	7,707	8,758	1,051
Court Costs	-	600	600	-
Travel - Education	200	5,000	5,000	-
Total Budget	945,524	977,481	1,007,655	30,174



JUSTICE OF THE PEACE PRECINCT #4

MISSION STATEMENT

It is the mission of the Justice of the Peace Court 4, to serve the people of Tarrant County by efficient and accessible administration of justice for all persons. The Justice of the Peace serves all litigants with integrity, consideration, and respect. The Justice of the Peace are charged with the responsibility of faithfully and impartially discharging the duties required by law. Additionally, this court responds to the needs of the Constables, Sheriff, Department of Public Safety, Tarrant Regional Water District, Texas Parks and Wildlife Department, and eleven municipal police agencies within this precinct.

RECENT ACCOMPLISHMENTS

- Reorganized the JP4 website to allow a more user-friendly format that allows the public to easily access forms and important documents from the Court.
- Installed Judge's Edition that allows for the court's docket to run more efficiently.
- Deployment of the Check-in kiosk that allows the staff to check in litigants more efficiently for hearings.
- Criminal warrants are being issued on Class C citations.
- Brought on of 3 new ISD Police & 2 Municipalities Class C Citations.
- Civil, Eviction and Procedures OneNote shared workbooks.
- Implementation of JP4 SharePoint site.
- Implementation of SendPro Postage.

DIVISION OBJECTIVES

We are in the process of writing policy and procedures for the Justice of the Peace 4 court functions.

Employee development and cross training for each position.

Optimizing court operations.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

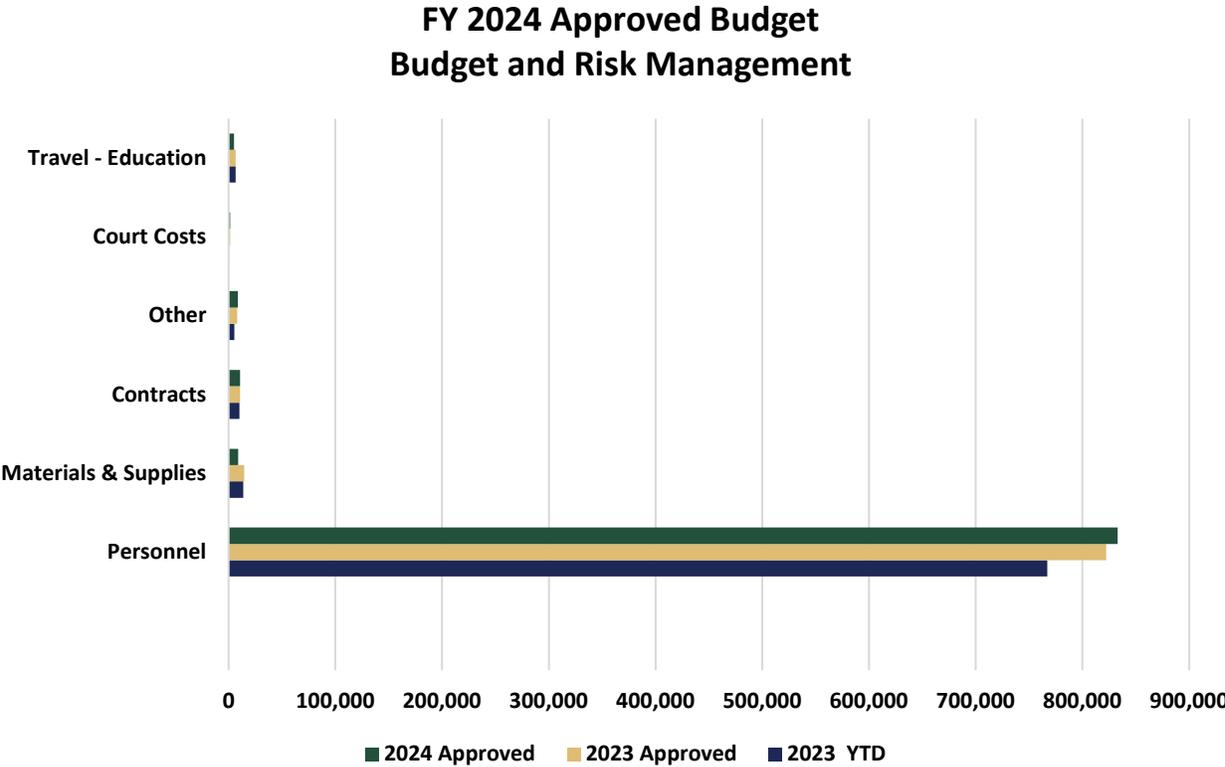
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Disposed Civil Cases	3,500	2,700	5,500
# of Small Claims (Civil)	1,100	900	1,200
# of Warrants	300	180	300

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$867,820 \$4,261 (0.49% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	767,139	822,094	832,866	10,772
Materials & Supplies	13,814	14,700	9,021	(5,679)
Contracts	9,999	10,600	10,600	-
Other	5,385	7,940	8,758	818
Court Costs	315	1,575	1,575	-
Travel - Education	6,584	6,650	5,000	(1,650)
Total Budget	803,236	863,559	867,820	4,261



JUSTICE OF THE PEACE PRECINCT #5

MISSION STATEMENT

Our mission in precinct five is to provide professional and courteous services to litigants where they obtain fair, equitable, and impartial adjudication under the established principles of law.

RECENT ACCOMPLISHMENTS

JP Pct 5 is located downtown Fort Worth our office continues to serve the English and Spanish speaking customers in person and by telephone by providing them with procedural information and by directing them to the correct County office they are seeking.

Our clerks continue to take precautions to keep workstations, countertops and courtroom clean event though COVID restrictions have been lifted/removed. They continue to work in the most professional manner as well as trying to complete their daily workload.

Judge De Leon and court staff continue to utilize ZOOM hearings to conduct Civil and Criminal hearings. This has been very beneficial to all parties involved in order to continue process these cases.

Court staff continues to work overtime by working through lunch, working afterhours or coming in on the weekend to process civil and criminal cases filed in person or by e-file. Private process service companies such as ABC Legal, EZ Messenger, and Professional Civil Process are the bulk of the e-filed civil cases in our court. The Texas Department of Public Safety is the only agency e-filing criminal citations in our court.

Our customers are utilizing NCOURT with the convenience of their user-friendly website in paying their criminal citations. The NCOURT system is a more user-friendly system for both the court clerks and customers utilizing this credit card system. This system is also used by the court staff to process both civil and criminal credit card transactions in the office. The NCOURT system affords defendants to easily pay their misdemeanor citations online by searching for their case using their name, date of birth, driver's license and/or citation number. This year the courts have been working with I.T. and NCOURT to develop the integrated system. This will allow court staff to review payments made online via NCOURT and once the payment is accepted, the payment should automatically process in Odyssey. Currently, the clerks have to manually process the payment in Odyssey. Once the integrated system is activated this will save time in processing online

payments. From October 1, 2021 to September 30, 2022 our court processed 2,271 credit card transaction for a total sum of \$174,093.50. From October 1, 2022 through February 28, 2023 the court has processed 857 payments totaling \$202,773.95. We expect to double these amounts by the end of FY23.

The court has included the website www.jpfines.com on all correspondence being mailed to defendants to make it more readily available for them to pay their citations online.

Judge De Leon is pleased to announce his “Honorary Juror” program resumed this year as COVID restrictions were lifted/removed. Our first visit was from George C. Clarke Elementary School. It is through this program Judge De Leon is able to inform students of the function of the Justice Court. He also encourages students to continue their education to obtain their college degree to someday enter the legal profession, to participate in civic engagements by registering to vote and to give back to their community. Judge De Leon also makes time to visit schools for Career Day. He continues to share with the students about his work and life experiences with the Justice Court system. Prior to COVID, the court received positive responses from students and teachers stating their attending the “Honorary Juror” program made a lasting impression on them. We anticipate this will continue with the resuming of said program.

DIVISION OBJECTIVES

The objective for JP 5 is to continue providing citizens with a professional and courteous level of services, linking them with assistance and resources to exercise their litigation options in the Justice Court.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Small Claims (Civil)	44	32	50
# of Disposed Civil Cases	3,712	4,048	4,050
# of Small Claims	210	190	200

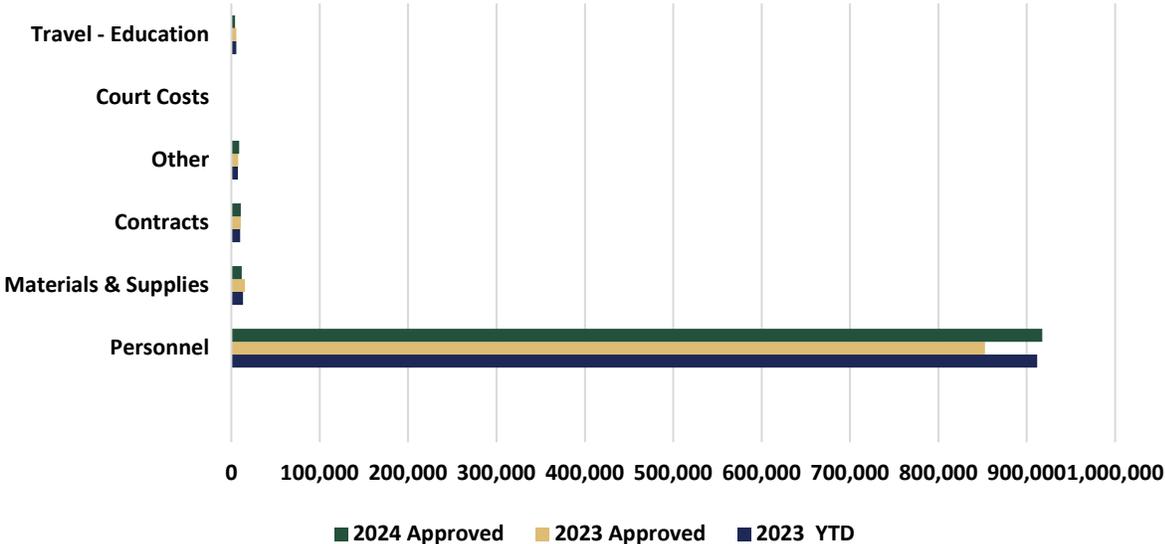
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$953,339 \$60,940 (6.83% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget JP Pct 5



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	911,729	852,522	917,318	64,859
Materials & Supplies	13,044	15,264	11,800	(3,464)
Contracts	9,999	10,600	10,600	-
Other	7,369	7,707	8,758	1,051
Court Costs	340	600	600	-
Travel - Education	5,529	5,706	4,200	(1,506)
Total Budget	948,009	892,399	953,339	60,940



JUSTICE OF THE PEACE PRECINCT #6

MISSION STATEMENT

The mission of the Justice of the Peace Precinct 3 is to serve the people with efficient and accessible justice for all. Treating all persons with integrity, fairness, respect, and provide service to all in the most courteous and expedient way possible.

RECENT ACCOMPLISHMENTS

During FY23 our office worked with high standards of professionalism and provided efficient and courteous service to each and every customer. Justice Court, Precinct 6 continues to maintain the highest volume of criminal cases in Tarrant County. The number of cases has increased since the pandemic and will continue to increase with the growing areas in Precinct 6.

We completed the JP Optimization Project from FY22. This project consisted of purchasing Judge's Edition for all JP courts and kiosks for the court/clerk check-in. We worked with I.T. updating the courtroom kiosk that will allow public access to court forms, helpful links and filing cases through E-file. We shared our business process for online payments with NCourt and started the testing process for integrating into Odyssey. This will eliminate a couple steps in processing payments by the clerks. We assisted audit and I.T. with the Linebarger collections and cleaning up fees on cases. We also assisted I.T. with testing the electronic submission of past due criminal cases to the State of Texas Omni program.

We continued providing prompt service with processing cases filed through Efile Texas by providing service papers and signed orders electronically. The courtroom is a paperless process with the Judge utilizing Judge's Edition and Odyssey's e-signature feature which allows for electronic signatures.

In addition to electronic filing, the court is still providing remote settings to accommodate litigants as needed and following the required changes from the Texas Supreme Court pertaining to the ongoing Eviction Diversion programs.

We maintained the courteous and efficient customer service that JP6 has always been known for and our ability to maintain a low pending case load in all areas.

DIVISION OBJECTIVES

Justice Court 6 hopes to complete certification of Administrative clerks which is still delayed due to the 2020 pandemic. We will continue educating staff with new laws and applying any changes with the 2023 Legislative update. We will continue to develop and modify our business processes for all case types. We will continue any local training that is provided for the constant updates in Court technology. We also look forward to a possible new version of Odyssey this next fiscal year. JP6 will always provide highly efficient and courteous service to the people of Tarrant County.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Handgun Hearings	40	65	75
# of Eviction Cases Filed	2,795	3,300	32,500
# of Debt Claim Cases Filed	1,675	2,000	2,200
# of Disposed Civil Cases	6,382	6,500	6,800

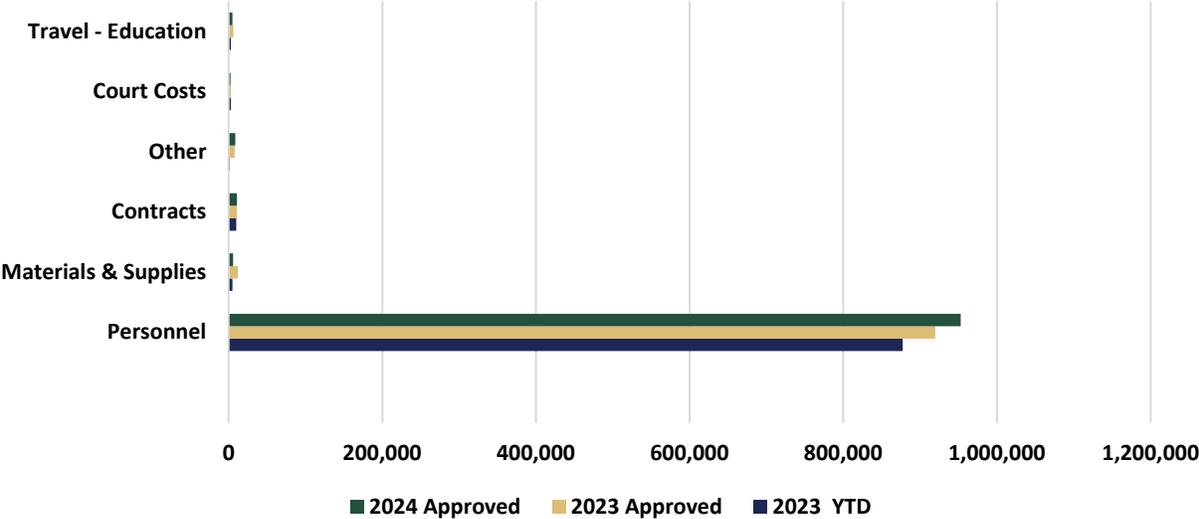
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$985,271 \$26,075 (2.72% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget JP Pct 6



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	877,559	919,684	952,658	32,974
Materials & Supplies	4,970	11,855	5,855	(6,000)
Contracts	9,999	10,600	10,600	-
Other	1,701	7,707	8,758	1,051
Court Costs	2,950	2,950	2,400	(550)
Travel - Education	2,879	6,400	5,000	(1,400)
Total Budget	900,056	959,196	985,271	26,075



JUSTICE OF THE PEACE PRECINCT #7

MISSION STATEMENT

The Justice of the Peace Court exists to serve the citizens who find themselves confronted with various legal difficulties. The court strives diligently to ensure that the rights of all people who are involved in civil litigation or criminal cases are scrupulously maintained. The Justice Court is "The People's Court". We are charged to provide speedy and accurate trials. We offer exceptional customer service while helping all parties, especially pro se litigants, work through the legal process.

RECENT ACCOMPLISHMENTS

Our clerks continue to serve the public with courteous, friendly and positive attitudes.

Judge Sanders continues to speak at several school career days and has continued to be active in the community and has more events on the upcoming calendar for speaking engagements as well.

Justice Court 7 has implemented "Mandatory E-Filing" and a kiosk has been placed in the court lobby which allows the public to file answers, motions, petitions, schedule weddings and pay criminal cases online.

Justice Court 7 continues to utilize technology such as electronic transfer of eviction appeals to County Court at Law, along with the Judge's Edition and just recently the online court check in system.

Justice Court 7 is currently also in the process of digitizing all the cases that are located at the records department and has cleaned up a large number of cases from the main frame system.

Justice Court 7 continues to hold night court once a month.

Judge Sanders and his staff have worked diligently in becoming a paperless court.

DIVISION OBJECTIVES

Provide service to the public through:

- Courteous service.
- Efficient and effective processing of cases both in the office and in the courtroom.
- Evaluate electronic signature/"paperless" office and other efficiency programs.

- Continue to institute office efficiency through process and equipment.
- Complete certification of Administrative Court Clerks
- Evaluate, update, and expand information available to the public through the Justice of the Peace page on the Tarrant County website.
- Develop specific performance measures for the Justice Court to evaluate efficiencies within and among the courts.
- Perform wedding ceremonies.
- Continue to decrease the inactive back log caseload
- Increase community involvement

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Disposed Civil Cases	9,059	10,500	11,000
# of Truancy Cases	130	250	260

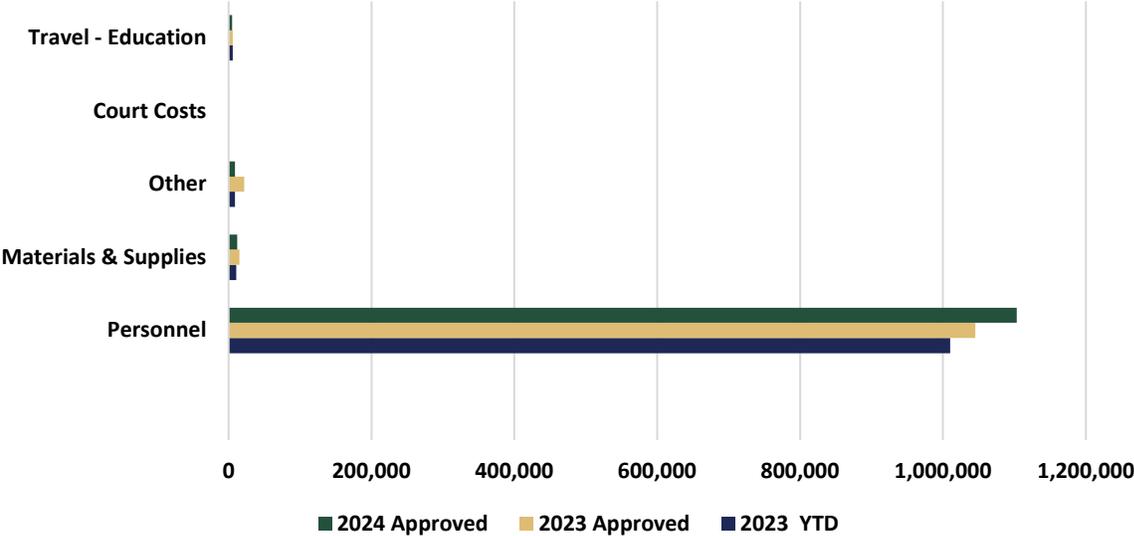
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,129,495 \$40,954 (3.76% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget JP Pct 6



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,010,186	1,045,291	1,103,062	57,771
Materials & Supplies	10,792	15,261	12,155	(3,106)
Other	9,070	21,879	8,758	(13,121)
Court Costs	-	520	520	-
Travel - Education	5,585	5,590	5,000	(590)
Total Budget	1,035,633	1,088,541	1,129,495	40,954



JUSTICE OF THE PEACE PRECINCT #8

MISSION STATEMENT

Justices of the Peace are charged with the responsibility to faithfully and impartially discharge the duties required by law and will promptly pay the party entitled to receive it all monies that may come to hand during the term of office Vernon's Civil Statutes, art. 2373. This includes the adjudication of class c misdemeanor offenses, small claim suits, debt claim suits, eviction suits, property hearings, mental health, occupational driver license hearing and chemical dependency warrants. The mission of this office is to properly and timely adjudicate all matters in an efficient and cost-effective manner.

RECENT ACCOMPLISHMENTS

This fiscal year has been extremely challenging, yet we accomplished so much due to perseverance and dedication. We returned to in-person court, while following CDC Guidance and ensuring the safety of our constituents. This was also accomplished while still being understaffed. We went virtual to continue court cases by conducting Zoom Hearings

- We resumed in-person hearings.
- We are paperless which is a part of our green effort.
- We further maintained great customer service.

DIVISION OBJECTIVES

Our objective is to prepare a budget that aligns with our mission statement in order to effectively and efficiently achieve goals to adequately serve our constituents with the best resources available.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Disposed Civil Cases	8,500	300	5,000
# of Warrants	200	250	300

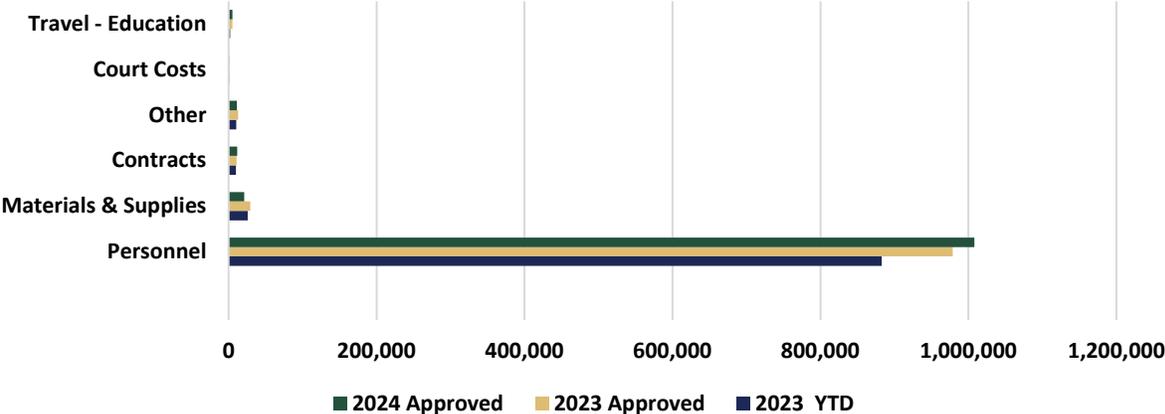
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,057,746 \$19,806 (1.91 % vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Budget and Risk Management**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	882,689	978,738	1,008,088	29,350
Materials & Supplies	26,024	29,210	21,200	(8,010)
Contracts	9,999	10,600	11,600	1,000
Other	10,203	12,842	11,058	(1,784)
Court Costs	680	1,240	800	(440)
Travel - Education	2,038	5,310	5,000	(310)
Total Budget	931,632	1,037,940	1,057,746	19,806



CRIMINAL DISTRICT ATTORNEY

MISSION STATEMENT

The mission of the Office of the Criminal District Attorney of Tarrant County is to enhance public safety through vigorous enforcement of criminal and civil laws in an ethical, honest and just manner, to encourage rehabilitation for deserving offenders, to earn the public's trust by setting an example of transparency in our dealings, and to assist and educate victims of crimes and other members of the public.

Our highest expectation – justice for all: To faithfully execute the duties of the Office of Criminal District Attorney of Tarrant County, Texas, to preserve protect and defend the constitution and laws of the United States of America and of this state.

Values:

- **Ethics** – We hold ourselves to the highest standard of integrity in personal and professional conduct.
- **Respect** – We treat each other, law enforcement and all members of the community with dignity and respect.
- **Accountability** – We accept a shared responsibility for ensuring sound fiscal management, operational efficiency and continuous improvement.
- **Support for Victims** – We will show compassion to the victims of crime and their families.
- **Community Partnership** – We advocate and support the building of strong and viable partnerships with law enforcement, all members of the criminal justice system and the community we serve for the purpose of achieving the highest level of public safety for our citizens.
- **Communications** – We will be open and forthright in our communications with each other and those with whom we come in contact.

RECENT ACCOMPLISHMENTS

- Civil currently has 11 active litigation matters pending in federal district courts. There were two federal lawsuits that were successfully dismissed in the United States District Courts (USDC) in Tarrant County's favor and are now being appealed to the 5th Circuit Court of Appeals (pending).

- During the fiscal year of 2021/2022, approximately 54 USDC or 5th Circuit proceedings were dismissed that Civil actively worked on/or monitored, while 33 have been dismissed since October 1, 2022.
- The Civil Division provides specific legal services to the Tarrant County Hospital District (JPS Health Network). There are currently two ACDAs assigned that review certain JPS contracts.
 - This past year, over 736 contracts were reviewed, including 70 expedited contracts. These civil ACDAs review an average of 61 contracts per month with a median turnaround time of 15 days to finalization. These ACDAs also reviewed 73 Requests for Proposal for the Hospital District.
- The Civil Division also handles certain lawsuits for the Hospital District, and the Litigations and Collections section saw 9 new lawsuits filed, while; 7 lawsuits were resolved, dismissed, or settled.
 - Collection cases opened: 370.
 - Collection cases closed: 350.
 - Collections recovered: \$2,786,882.63 million.
- The Criminal Division continues to celebrate the number of board-certified attorneys in the office:
 - 23 Certifications, 22 lawyers (1 has dual certification)
 - Criminal Law, 17 certifications
 - Criminal Appellate Law, 4 certifications
 - Family Law, 1 certification
 - Child Welfare Law, 1 certification
- In fiscal year 2022, 54,327 cases were disposed of, including 20,908 convictions; 56 acquittals; 2,745 other dispositions; and the following dismissals:
 - 193 successful completions of the Deferred Prosecution Program (DPP).
 - 53 successful completions of First Offender Drug Program (FODP).
 - 39 successful completions of the Mental Health Diversion Program (MHDP).
 - 2 successful completions of the Veterans Treatment Court (VDP).
 - 5,875 following a conviction in another case.
 - 620 cases refiled or re-indicted.
 - 339 deceased.
 - 3,823 prosecutorial discretion.
 - 103 witness requests.
 - 82 absconders.
 - 4,794 other.
- In April 2022 DFATS submitted a request for a Cellebrite Premium. Cellebrite Premium is a forensic tool that could assist them with overcoming the challenges associated with gaining access to the ever-increasing locked/encrypted cellular devices we are now experiencing on a routine basis. Cellebrite Premium is used

primarily for Android devices but supports a growing number of iOS (Apple) devices. The device was purchased and delivered in August 2022

- To date, we have processed twenty (20) devices with Cellebrite Premium. More importantly, Cellebrite Premium has successfully unlocked or acquired data without the need for a PIN on five (5) devices. These 5 would have been returned with no evidence collected for the submitting agency.

DIVISION OBJECTIVES

- Under the leadership of Judge Phil Sorrells, the Civil Division plans to continue providing Tarrant County with excellent legal representation across the broad spectrum of challenging issues that arise on a daily basis. Following Judge Sorrells' lead, the Civil Division attorneys will continue to become experts in their respective fields, recognized by their peers across the state so that the Tarrant County Criminal District Attorney's Office will set the standard for public service attorneys.
- This new administration also saw a new chief take over the Civil Division, and a familiar face is set to return soon who will bolster the team's employment law expertise. The Civil Division continues to field a team with broad transactional experience, and the Division's experienced litigators will continue to dispose of lawsuits at the earliest stage possible, minimizing the resources spent defending and/or settling cases. The ACDAs in the Civil Division who wish to gain additional trial experience will have an opportunity to do so in order to ensure that the Office maintains depth among its many positions.
- This year will also see the implementation of a document management system for the Civil Division, which should assist the Civil ACDAs with creating, storing, and managing the multitude of documents that they encounter in their daily work. The cost of this new document management system is being shared by the CDA's office and the IT department because of its tremendous benefit to both departments.
- The Criminal District Attorney's Office has partnered with the Tarrant County Sheriff's Office and Commissioner Tim O'Hare to create an Election Integrity Task Force. This task force will investigate allegations of voter fraud and help ensure the integrity of all of Tarrant County's future elections.
- With the rise of fentanyl overdoses in young adults and teens, the office will also pursue the creation of a dedicated Narcotics Unit. It will be comprised of experienced attorneys and investigators. This unit will not only focus on prosecuting those responsible for trafficking narcotics in Tarrant County but also help educate those at risk for using.
- Additional recruitment and retention efforts are in process and will hopefully assist in bringing the office to full staffing by the end of the year.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of Felony Cases	23,088	24,837	26,586
# of Misdemeanor Cases	24,355	26,041	27,727
# of Mental Health Cases	5,082	5,420	5,758

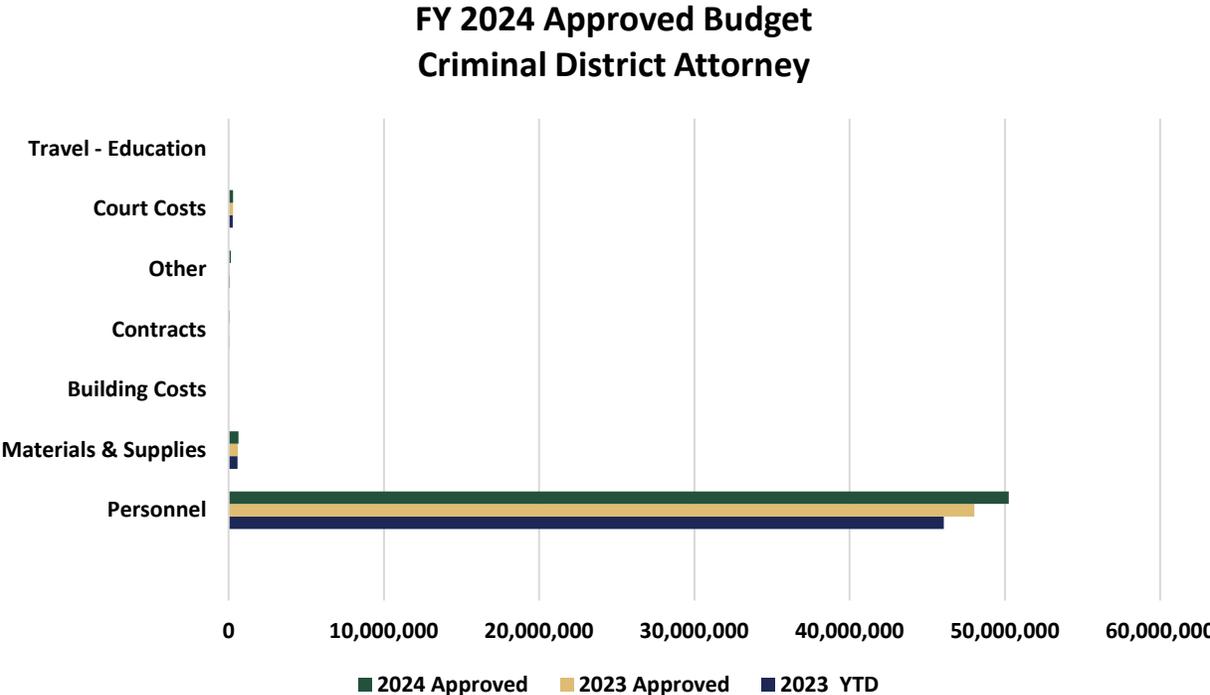
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$51,400,687 **\$2,321,009** (4.73% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

A breakdown of expenditures by the expense type



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	46,057,650	48,037,086	50,243,627	2,206,541
Materials & Supplies	584,640	585,218	641,730	56,512
Building Costs	12,000	12,000	-	63,000
Contracts	46,201	48,300	56,300	8,000
Other	82,538	85,294	150,500	65,206
Court Costs	272,496	286,750	283,000	(3,750)
Travel - Education	22,182	25,030	25,530	500
Total Budget	47,077,708	49,079,678	51,400,687	2,321,009



DISTRICT CLERK

MISSION STATEMENT

The mission of the District Clerk's Office is to serve and provide support for the district courts in Tarrant County by registering, recording and maintaining custody of all court pleadings, actions, instruments and documents that are part of any cause of action undertaken by a Civil, Family, Juvenile or Criminal District Court. The District Clerk produces citations, executions, notices, writs, judgments and warrants. The District Clerk must account for all funds placed in the registry of the court. Further, the District Clerk's office strives to provide courteous, expeditious and professional service to the courts, attorneys and the public it serves. The District Clerk's office must have substantial records research capability to hold down research costs and deal with many external requests each year.

RECENT ACCOMPLISHMENTS

Accounting/Collections

- In 2023, the Registry Funds were audited by the Tarrant County Auditor and Deloitte & Touche LLP, which revealed no violations of laws, regulations, or suspicion of fraud.
- Accounting continued to participate in the design and development of the front office Accounting functionality for TechShare Court 3.0. The entire Accounting team provided an exceptional amount of time and expertise to the project.
- Pursuant to section 33.49 of the Texas Tax Code and Commissioners Court approval, Accounting, successfully completed the removal of uncollectible fees on disposed delinquent Tax suits for 2022.

Civil/Tax & Family/Records

- Records scanning team ended FY22 with 69,883 files / 1,966,652 pages imaged and verified. In FY23, there were more than 13,611 files / 423,604 pages imaged and verified.

- Records section ended FY22 with 1,073 boxes / 64,991 files destroyed after scanning and verification. In FY23, there were more than 304 boxes/ 17,935 files destroyed.

Criminal

- Felony Criminal collections (Probation, Parole and Inmate Trust) for the period of FY23 October through March: \$1,269,968.61 (.37% increase over FY22).
- Felony/Civil collections for the period of FY23 October through March is \$1,178,156.53 (232% increase over FY22).

DIVISION OBJECTIVES

Accounting/Collections

- Accounting looks forward to a successful implementation of TechShare Court 3.0. The entire Accounting team will continue to validate the application and provide any and all support needed to IT, TechShare Court, Criminal and the Auditors office.
- Accounting hopes to begin the TechShare Court 3.0 project for Civil, Family, Tax and Juvenile.

Civil/Tax & Family/Records

- Begin working with TechShare Court to create new case management system for Civil, Family, Juvenile and Tax.
- Enhance cross-training initiatives and streamline workflow to improve consistency and efficiency within the department.

Criminal

- Begin the process of destroying eligible exhibits following the Code of Criminal Procedure.
- Implement any business or fee related changes resulting from 88th Legislative session.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of AG Cases Filed	6,088	5,800	6,200
# of Civil Cases Filed	7,981	8,100	9,700
# of Delinquent Tax Cases Filed	4,341	4,500	4,000
# of Family Cases Filed	22,763	20,750	21,500

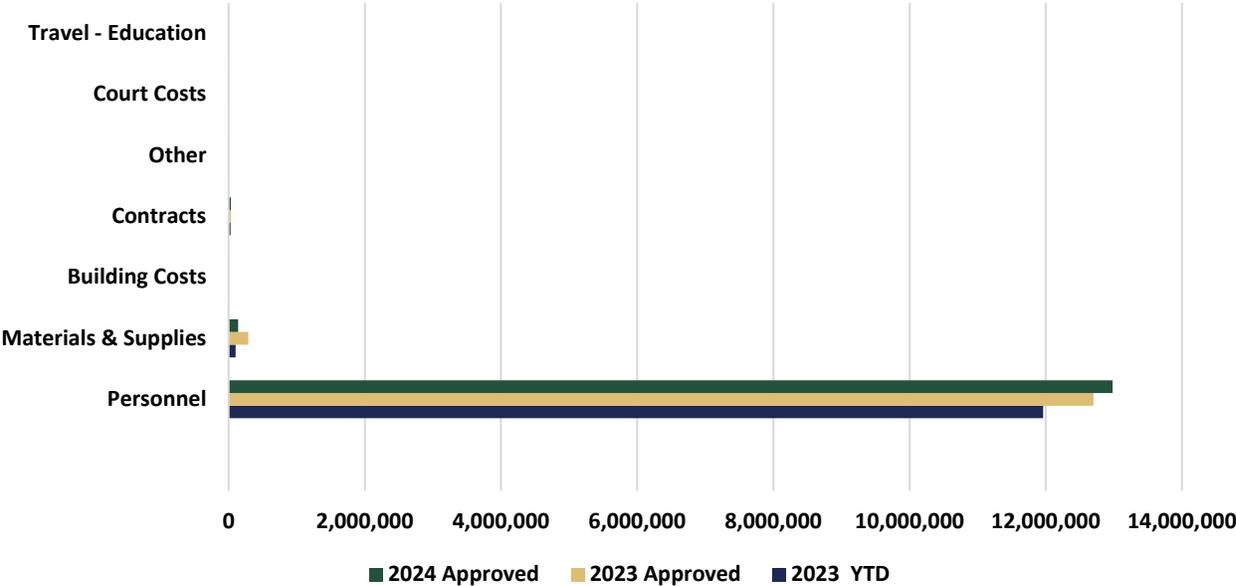
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$13,165,361 **\$130,192** (1.00% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget
District Clerk



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	11,959,573	12,701,317	12,982,567	281,250
Materials & Supplies	101,828	292,252	140,794	(151,458)
Building costs	532	2,000	2,000	-
Contracts	29,996	31,600	32,000	400
Other	275	1,000	1,000	-
Court Costs	-	1,000	1,000	-
Travel - Education	5,369	6,000	6,000	-
Total Budget	12,097,572	13,035,169	13,165,361	130,192



COUNTY CLERK

MISSION STATEMENT

The County Clerk is the official record keeper for Tarrant County and performs a wide range of duties that have significant impact on the daily lives of virtually every resident. These duties include serving as clerk of the county courts, county courts at law and commissioners court, recording of real and personal property, issuance of marriage licenses and recording vital records, acceptance of passport applications, and preservation of permanent records. These duties bring extensive financial and fiduciary responsibilities. The County Clerks Office is committed to the delivery of high quality, cost efficient services to the citizens of Tarrant County.

RECENT ACCOMPLISHMENTS

- Fine-tuned the PrimeGov minutes/video system for Commissioners Court to reduce issues.
- Began the process of transitioning from PrimeGov meeting management system to TechShare Agenda.
- The new LiveChat beta version began to be utilized by the clerks. New methods of communication through social media were pursued, including videos.
- Verification of accuracy and reasonableness for over 500,000 receipts with collections over \$49.9M in general revenue and registry account types from 8 receipting systems at 21 locations.
- The County Clerk Civil section processed approximately 18,070 new cases, and an additional 330,000 supporting documents.
- We audited all Guardianship cases for compliance with the statutes regarding National Instant Criminal Background Check System for firearms dating back to 2000.
- Monitored and handled Live Chat sessions for online customers.
- A sixth passport acceptance office location was added in downtown Fort Worth, given approval through the Tarrant County budget process, as well as approved by the Department of State. This included build-out of office space at the Plaza Building, the acquisition of furniture and supplies, as well as the hiring and training of new employees.

- Re-certification was approved by the Department of State for the other five passport application acceptance offices.
- Continued the collaboration with the TAD of having property fraud flyers inserted with the Property Tax Notices that are mailed out twice a year.
- Became the first in Texas to become certified in the Remote Marriage process.
- Implemented the Remote Marriage License Application process.
- Secured the Texas Bureau of Vital Statistics Exemplary Five Star Service Award for outstanding performance and customer service.

DIVISION OBJECTIVES

- Successful testing, implementation, and training of a new Agenda Management System for Commissioners Court Records, seeking to find new efficiencies and better utilization of resources.
- Implement an electronic process for notifying, receiving, filing, and maintaining Personal Financial Statements reducing paper, and storage space while increasing efficiency.
- Diligently evaluate internal controls to ensure effective and efficient financial tracking and reporting of all County Clerk financials.
- Conduct internal cash drawer audits of all departments to ensure policies and procedures are sufficient and followed.
- Implement an electronic exhibit process for all County Court at Law Court Reporters and follow statutes to destroy appropriate exhibits to reduce paper and storage space.
- Collaborate with IT and JP Courts to streamline the JP Small Claims going paperless.
- Continue working with our vendor for Artificial Intelligence in Civil to improve our workflow process.
- Scan the existing criminal paper files into the new court software and transition to a paperless office.
- Providing much-needed application acceptance services by increasing business at all six passport offices.
- Coordinating Saturday passport application acceptance events with permission from the US Department of State.
- Implement Artificial Intelligence software to increase the efficiency of indexing of recorded documents.
- Provide additional marriage license services in the Historical Tarrant County Courthouse for public convenience.

- Perform quality control to correct any discrepancies on historical data and images from the data conversion to recording management system.
- Monitor and assist online customers through Live Chat sessions and virtual Remote Marriage License Applications.
- Obtain the Department of State Health Services Five Star Vital Statistics service award for outstanding performance and customer service.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

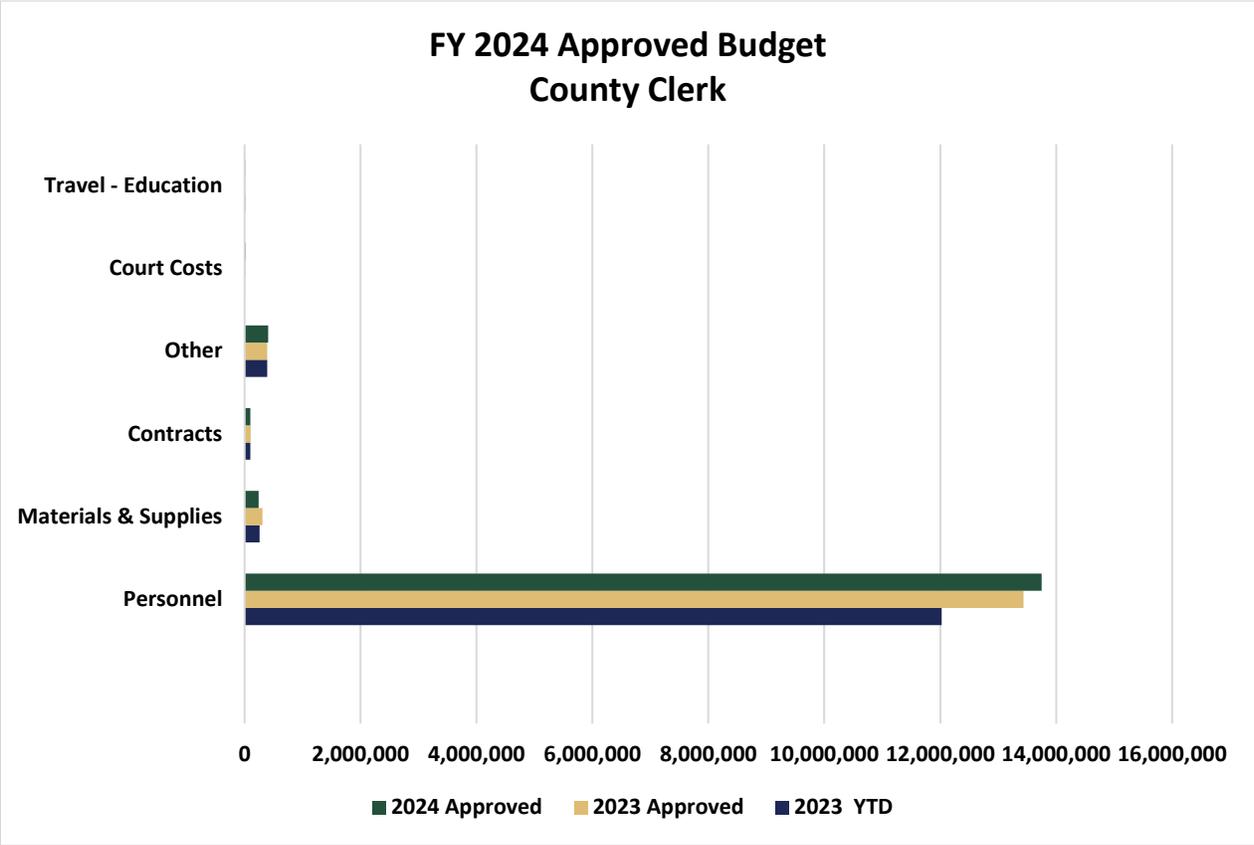
KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of Permits (Beer/Wine)	468	456	470
# of Live Chat Sessions	1,507	1,788	1,800
# of Live Chats Answered by Chat Bots	6,418	6,298	6,500
# of Documents Mailed	36,246	29,000	29,000

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$14,527,952 ~~\$258,452~~ (1.81% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	12,025,341	13,434,255	13,749,245	314,990
Materials & Supplies	255,782	307,550	243,100	(64,450)
Contracts	99,986	105,523	99,581	(5,942)
Other	392,246	392,251	407,826	15,575
Court Costs	4,075	18,200	18,200	-
Travel - Education	11,711	11,721	10,000	(1,721)
Total Budget	12,789,140	14,269,500	14,527,952	258,452



DOMESTIC RELATIONS OFFICE (DRO)

MISSION STATEMENT

The Tarrant County Domestic Relations Office consists of four distinct, yet inter-dependent divisions: Family Court Services, Child Support, Legal Support Services, and Community Supervision, with a mission to ensure that:

- Every child within our purview is afforded quality time, in a safe environment, with both available parents;
- Every child within our purview receives adequate child support and medical support in a timely manner;
- Every parent within our purview understands the alternatives to litigation, the importance of keeping children out of parental conflict and the consequences of failing to follow court orders.

RECENT ACCOMPLISHMENTS

- Opened 4,526 new Appian accounts and continued to perform day-to-day intake on new ROS's and IWO's.
- Referred 1,319 Title IV-D Cases into the OAG TXCSES System, average entry was less than 1 day.
- Processed and audited \$347 million in child support.
- Provided custody evaluations and/or court services for an estimated 825 families.
- Supervised regular exchanges or visitations at the visitation center involving approximately 379 children.

DIVISION OBJECTIVES

- Provide excellent customer service by answering all calls presented in a timely manner and making sure all follow up to any questions are done within 3-5 business days.
- Maintain a 88% plus paying case rate on our monitored cases.
- Exceed contract disbursement goals by 5%.
- Staff performing intake must open 75 new accounts monthly within 5 days of receiving the Record of Support.

- CSU will continue to work closely with the Office of the Attorney General to provide community supervision services and meet the requirements of the OAG contract to receive the Exceptional Performance Bonus each month.
- CSU will continue to work closely with County IT Staff to ensure our division and all of DRO received the maximum benefit from our new case management system.
- Grow the partnership with the Law Library, Texas A&M University law school, and other partners to grow the Self-Represented Docket Review Program and Family Law Workshop.
- Improve DRO divisional website and provide more information electronically.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of Cases (Supervision Unit)	1,765	1,500	1,300
# of Supervised Visitations	321	302	320
# of Conferences	10,925	10,000	9,000

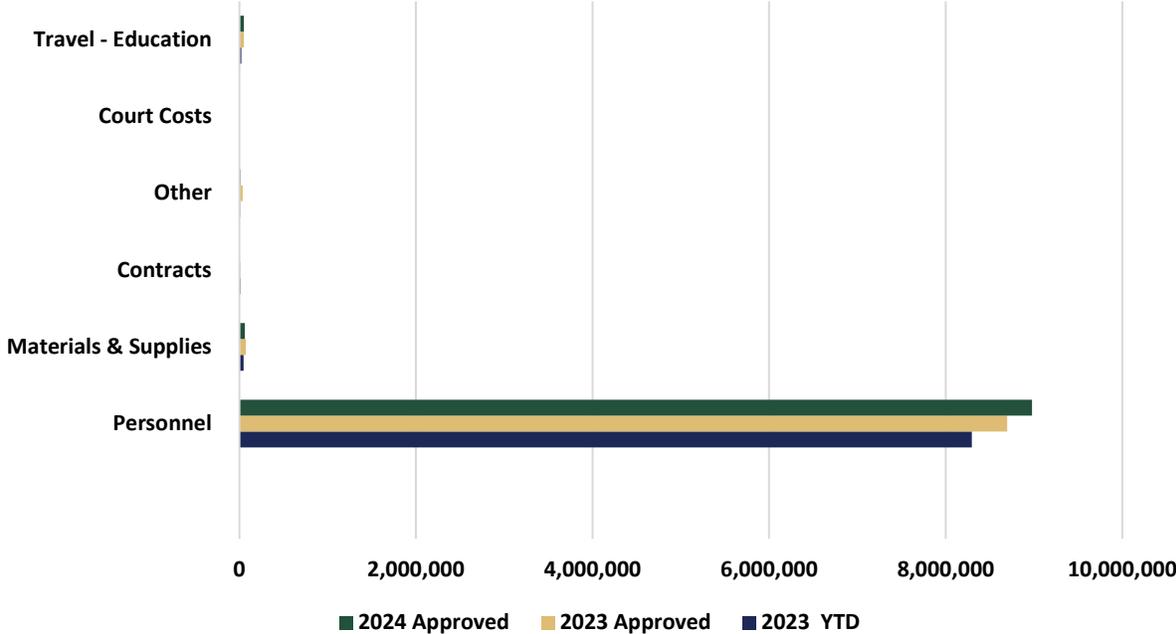
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$9,101,249 **\$233,390** (2.63% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Domestic Relations Office (DRO)



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	8,296,453	8,696,059	8,977,490	281,431
Materials & Supplies	45,503	73,497	60,094	(13,403)
Contracts	10,638	12,038	-	(12,038)
Other	8,750	35,000	12,400	(22,600)
Court Costs	1,680	2,100	2,100	-
Travel - Education	22,469	49,165	49,165	-
Total Budget	8,385,493	8,867,859	9,101,249	233,390



VETERAN SERVICES

MISSION STATEMENT

The Tarrant County Veterans Service Office provides aid to all veterans, survivors, and dependents with the preparation, submission, and presentation of any claim against the Department of Veterans Affairs for compensation, hospitalization, pension, or any other benefits to which they may be entitled under the existing laws of the United States or such laws as may be enacted.

The Tarrant County Veterans Service Office is an advocate agency established to assist veterans and/or their survivors obtain entitled benefits from the U.S. Department of Veterans Affairs and the state of Texas. The office provides educational programs to the veterans and survivors of veterans of Tarrant County pertaining to veteran benefit programs to which they are or may become entitled. The office cooperates with local government and private agencies to assist their clients in obtaining needed specialized services.

The Tarrant County Veterans Service Office additionally works with other Veteran led organizations to ensure the well-being of Tarrant County's Veterans and their families.

RECENT ACCOMPLISHMENTS

Significant milestones for Veteran Services in FY 2023 were:

- Developing new policies within the department to keep our staff and clients safe while providing professional services.
- Tarrant County Veteran Services was nominated as the state's top Veteran's Government entity award by the Texas Veterans Commission.
- ACVSO Victor Diaz was recognized by the Texas Veterans Commission (TVC) as the top Assistant Veteran Service Officer in the entire state.
- This office has brought in \$3,182,676.34 in retroactive monetary benefits and \$1,127,661.76 in monthly benefits that will be paid out to the Veterans of Tarrant County that we've help in the first half of the FY. This has been completed while being short a veteran service officer. Claims are still currently pending, so these amounts will increase.

DIVISION OBJECTIVES

- To provide professional advocate services to veterans, their survivors and eligible dependents to ensure they receive benefits and services to which they are entitled.
- Continuation of the office philosophy that Tarrant County “leave no Veteran behind”. To provide continuing education programs throughout the veteran community to promote awareness of federal and state veteran benefit entitlements and changes in those programs as they occur.
- To participate in National and State training programs to further skills and ensure continued high-quality services to veterans and their survivors.
- To actively exploit advanced technology to provide enhanced support to the claim process and increase the effectiveness of department personnel.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Client Visits	4,844	6,100	5,500
# of New Client Visits	1,215	1,300	1,000
# of Outreach Programs	4	5	5

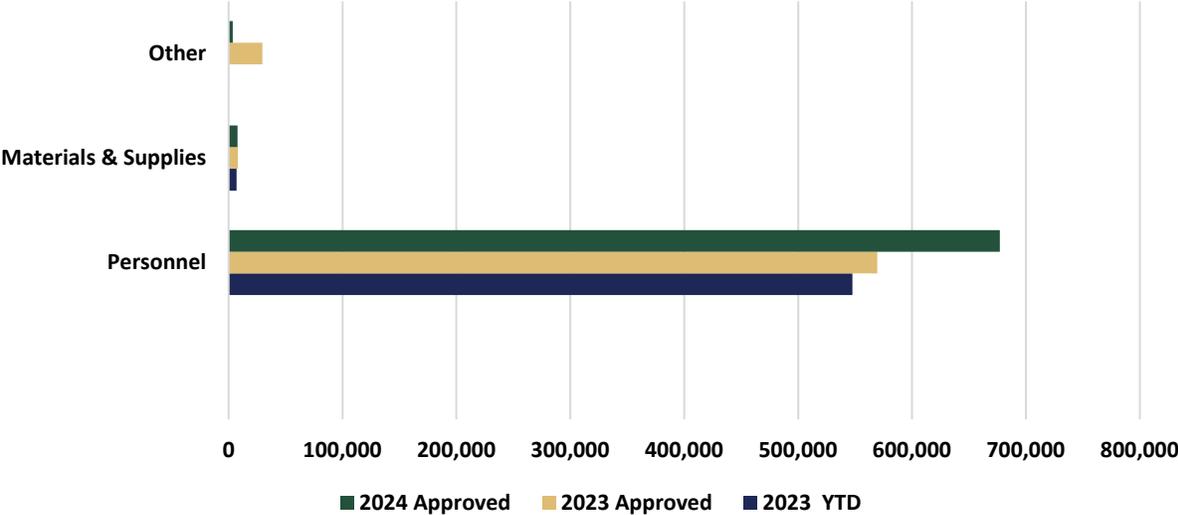
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$699,698 \$80,474 (13.00% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Veteran Services



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	547,763	569,324	676,998	107,764
Materials & Supplies	6,923	8,200	7,700	(500)
Other	121	29,700	3,500	(26,200)
Travel - Education	3,505	12,000	11,500	(500)
Total Budget	558,311	619,224	699,698	80,474



JURY SERVICES

MISSION STATEMENT

Jury Services has been the responsibility of the District Judges since 1990. The District Judges, in accordance with the Tarrant County Jury Plan, appoint a jury bailiff and assistant jury bailiffs to oversee the jury room. Jurors have a choice. They can report to the central jury room, request an excuse, defer service, or be sworn in to serve; then, wait for a court assignment. The other option is to register and confirm their jury service through our online system, eResponse, at least 2 days prior to summons date. By using eResponse, the juror agrees to receive online instructions for reporting, as well as options to defer their service or apply for a legal exemption or disqualification. Our jury system has proven to be a very successful tool for all of our 52 courts.

RECENT ACCOMPLISHMENTS

- Jury Services has created a weekly schedule for the courts. Each court selects their own voir dire day(s). This allows jury services to summon the maximum number of jurors needed on any particular day. Courts can add or change information with 30 days notice.
- We now have SMS texting which allows jurors to get information by text. Jurors can retrieve their status, profile information, defer their service, send a text message or have the jury office call them. The call feature allows the juror to be placed in our phone queue; the system calls the juror and connects with staff when available.
- We continue to save time and money using our online system, eResponse.
- Online confirmation started in FY2011 with 29% of our qualified jurors opting for online. Now, in FY2023, we have leveled off at about 86% of jurors using online to confirm their service.

DIVISION OBJECTIVES

Provide jurors to the 52 Tarrant County Courts for as many jury trials as requested. We will continue to use technology to make jury service as convenient as possible for jurors while being able to serve the courts.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

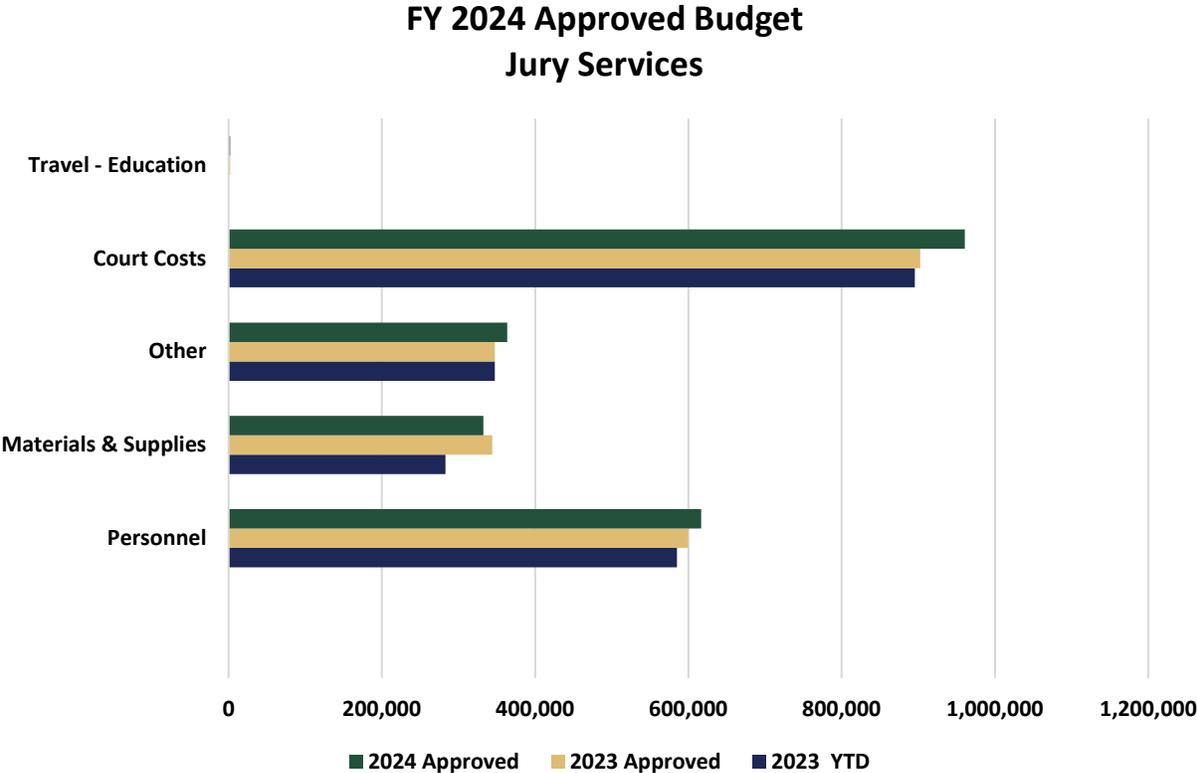
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Court assignments	1,538	1,550	1,575
# of Court assignments (online)	1,112	1,200	1,200
# of eResponse cancellations	34,520	35,000	35,000

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$2,275,308 **\$79,667** (3.63% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	585,140	599,577	616,589	17,012
Materials & Supplies	283,150	344,000	332,463	(11,537)
Other	347,424	347,424	363,696	16,272
Court Costs	895,322	902,640	960,560	57,920
Travel - Education	-	2,000	2,000	-
Total Budget	2,111,036	2,195,641	2,275,308	79,667



HUMAN SERVICES

MISSION STATEMENT

The primary mission of the Tarrant County Department of Human Services (TCDHS) is to provide for the disposition of deceased paupers as well as provide temporary financial assistance to eligible county residents. The financial assistance provided prevents homelessness and utility disconnect, while social workers promote self-sufficiency and self-support. The social and financial impact of homelessness is much greater on the community than keeping people stable in their homes.

Financial assistance is provided for cremations, rent, mortgage, utilities, food, hygiene products, and transportation. Case management includes information and referral, as well as individualized case plans.

RECENT ACCOMPLISHMENTS

- Received funding from private energy providers to assist Tarrant County residents with cooling and heating bills. This funding is being used in lieu of County dollars, thus saving taxpayer funds.
- Continued to allow other agencies to use Human Service's applications for a shared applicant (those with active services at both agencies), saving these applicants the need for on-site visits to our office.
- Developed a new online application for applicants, in collaboration with Information Technology Department.
- In the first 6 months of FY2023:
 - 13,944 calls/online applications handed by our call center. Calls were answered/returned in English, Spanish and for the hearing impaired.
 - Provided 1,563 units of utility assistance.
 - Provided rent/mortgage assistance to 137 duplicated Tarrant County households.
 - Provided 69 cremations for Tarrant County residents whose families lacked the financial resources and 3 burials for unidentified decedents.

DIVISION OBJECTIVES

- Continue to monitor client service programs, including assessing the reasons for and the number of denials, to ensure that department assistance is provided for applicants with the highest priority of need.
- Continue to provide a high level of service consistent with social work values and ethics.
- Continue to provide staff development and training to enhance customer service delivery.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 21 Act	FY 22 Proj	FY 23 Proj
# of Clients Served	7,344	8,000	10,000
# of Rent Vouchers Issued	254	350	500
# of Utility Services Issued	4,539	5,000	5,400

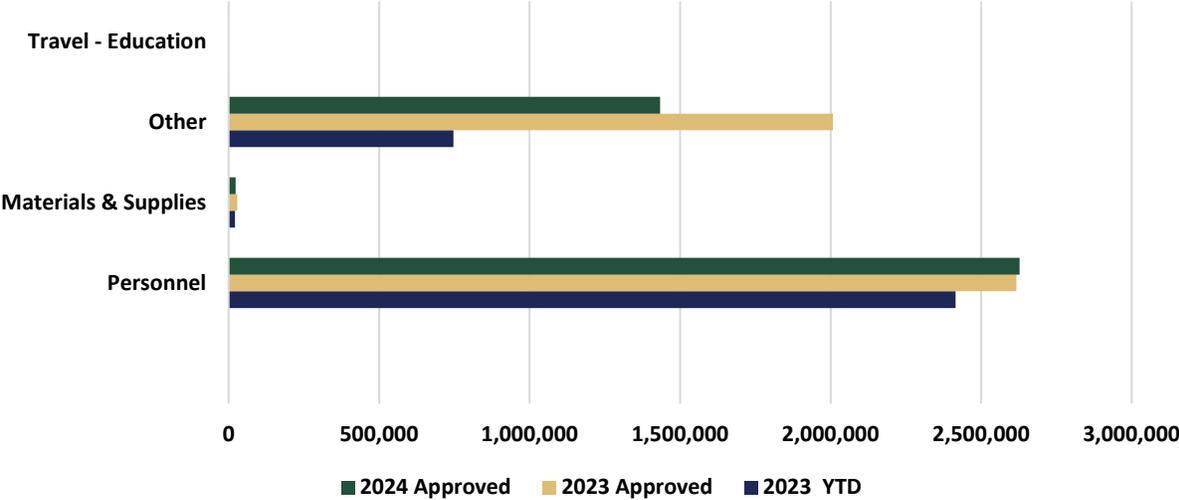
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$4,085,936 -\$569,255 (-12.23% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Human Services



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	2,414,882	2,617,352	2,628,226	10,874
Materials & Supplies	21,482	28,939	23,750	(5,189)
Other	747,215	2,008,200	1,433,460	(574,740)
Travel - Education	255	700	500	(200)
Total Budget	3,183,834	4,655,191	4,085,963	(569,255)



PUBLIC ASSISTANCE

OVERVIEW

The Public Assistance budgeting fund center is non-departmental in nature and captures expenses related to ongoing contracts and partnerships with community-based organizations and other local stakeholders.

COMMUNITY-BASED ORGANIZATIONS

The community-based organizations and programs that receive funds through the Public Assistance budget include:

- Meals on Wheels of Tarrant County, Inc.
- Women’s Center of Tarrant County, Inc.
- Tarrant County Black Historical and Genealogical Society
- Arts Fort Worth
- Arts Council of Northeast Tarrant County
- Sixty and Better
- One Safe Place
- SafeHaven of Tarrant County
- Downtown Fort Worth, Inc
- ACH Child and Family Services
- Alliance for Children
- Youth Recovery Campus – MHMR
- Community Action Partners – City of Fort Worth

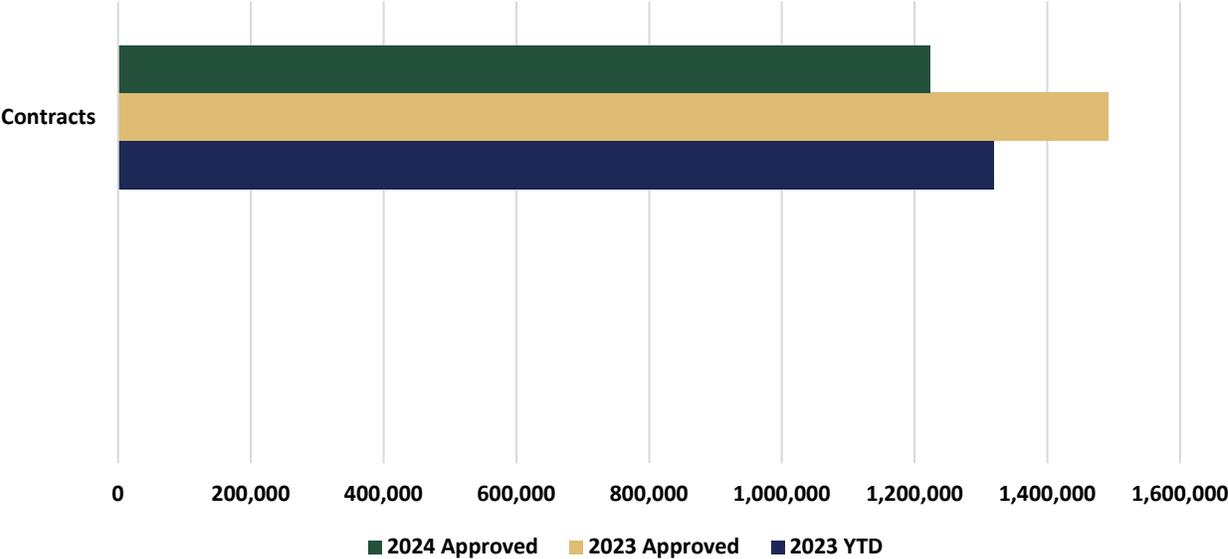
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$1,222,744 (\$269,250) (-18.05% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Public Assistance



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Contracts	1,319,151	1,491,994	1,222,744	(269,250)
Total Budget	1,319,151	1,491,994	1,222,744	(269,250)



CHILD PROTECTIVE SERVICES (CPS)

MISSION STATEMENT

To promote safe and healthy families and protect children and vulnerable adults from abuse, neglect, and exploitation.

Child Protective Services and Child Protective Investigations' mission is to protect children from abuse, neglect and exploitation by involving clients, families and communities.

RECENT ACCOMPLISHMENTS

Note: The most recent annual statistics available are for FY22.

- In FY22, Tarrant County CPI received 24,697 reports alleging child abuse or neglect; 17,358 reports were assigned for investigation and 13,286 investigations were completed.
 - This is an overall increase as compared to FY21 when CPI received 22,248 reports of abuse and neglect, assigned 16,223 for investigation, and completed a total of 11,584 investigations.
 - The number of completed investigations with a disposition of reason to believe that abuse or neglect occurred also decreased from 4,052 in FY21 to 3,622 in FY22.
 - This resulted in 5,506 Tarrant County children being confirmed as victims of abuse and neglect in FY22 as compared to 6,511 in FY21.
 - Tarrant County has maintained the third highest number of confirmed cases in Texas with Harris and Dallas Counties both having a higher total.
 - In FY22, 555 Tarrant County children were removed and placed in foster care, a decrease from FY21 removals, when 663 children were removed by CPI.

- CPS opened new Family Based Safety Service (FBSS) cases on 894 Tarrant County families in FY22, with 3,101 children served within these families.
 - Most of these children remained in their own homes or in parental-child safety placements with family members or friends while CPS engaged the parents.
 - Due to changes in the family circumstances that put the child in danger, 61 of children involved in open FBSS cases were eventually removed and placed in foster care. This is a decrease from 77 in FY21.

- A total of 700 children and young adults left DFPS custody in FY22:
 - 221 children were reunified with their parent(s),
 - 179 children were placed with relatives who assumed permanent legal custody,
 - 220 children were adopted either by a relative or non-relative, and
 - 70 youth emancipated from foster care.

- A total of 1,943 Tarrant County children were the legal responsibility of CPS at some point during FY22 (including both relative and non-relative care), a slight decrease from 2,044 children in FY21.

- The average number of children in substitute care each month was 1,221, a decrease from the FY21 average of 1,298 children. The current average number of children in substitute care is 1,168 for FY23.

DIVISION OBJECTIVES

- Tarrant County CPS and CPI will continue to work together to protect children from abuse or neglect.

- CPS and CPI will provide services to maintain and strengthen the family while working to protect the children from further abuse or neglect.
 - When this is not possible, and children must be placed in foster care, OCOK makes efforts to achieve permanency for the child as quickly as possible.

- The Family Based Safety Service (FBSS) program will continue to serve children in their own homes during FY24, providing close supervision and assistance to the family to ensure the child is protected from further abuse.
 - These staff also support and monitor families whose children have been returned home from foster care, to assist in transitioning the child back into the home and ensure that appropriate care is maintained.

- The Drug Endangered Children (CPI) Investigator will respond to reports of abuse and neglect in which children may have been exposed to drugs or chemicals produced during the manufacture of drugs.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
# of CPS Referrals	24,348	22,751	22,775
# of Children in Foster Care	1,225	1,216	1,200
# of Children placed in DFPS Custody	659	663	563
# Of Completed Investigations	13,147	13,345	12,526

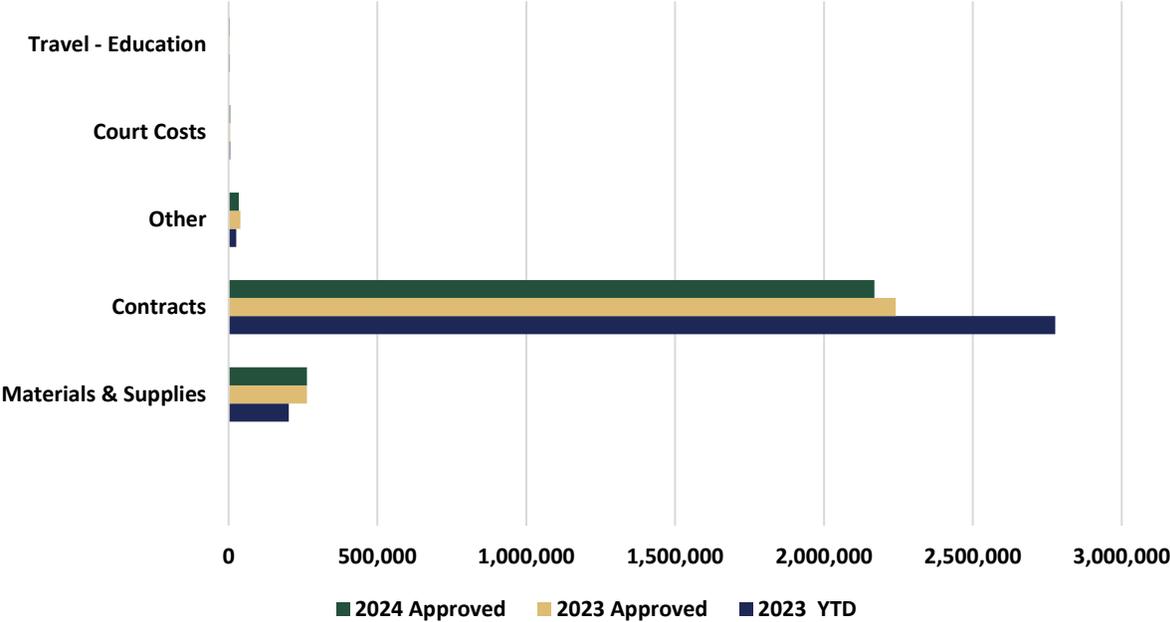
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,476,295 (\$76,581) (-3.00% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Child Protective Services (CPS)



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Materials & Supplies	201,711	263,000	263,000	-
Contracts	2,776,722	2,240,376	2,169,045	(71,331)
Other	25,761	40,000	34,750	(5,250)
Court Costs	5,420	5,500	5,500	-
Travel - Education	4,000	4,000	4,000	-
Total Budget	3,013,614	2,552,876	2,476,295	(76,581)



HISTORICAL COMMISSION - ARCHIVES

MISSION STATEMENT

The purpose of the Tarrant County Office of Historic Preservation and Archives is to collect, preserve, and make available to the public archival materials documenting the history of Tarrant County, as well implement the Historic Preservation Plan for Tarrant County to document and preserve historic resources.

RECENT ACCOMPLISHMENTS

The Historic Preservation and Archives staff, in the absence of a department head, created a 10-year strategic plan to bring the department into good standing, define processes to offer better service to patrons, and to plan for future growth. This strategic plan included 80 tasks, and in FY23 of those tasks were completed and another 21 are in progress. The list of accomplishments that follows includes both tasks from the strategic plan and additional accomplishments that took place in FY22.

- Created nearly 30,000 records in OnBase, our current content management system, and edited over 27,000 records, to help create a more accurate database to better facilitate searchability.
- Worked on reorganizing shared digital files, removing redundant files, and streamlining digital storage and document update processes.
- Accessioned 29 donations of collection materials, including over 500 individual items.
- Published webpages for new collections to be made discoverable online and updated existing webpages to reflect added collection materials.
- Fully processed (inventoried, organized, rehoused, entered into database) 29 new collections and accretions to collections.
- Cultivated and maintained donor relationships in order to increase and enhance the collections.
- Assisted members of the public in personal and professional research needs via phone, email, and in-person by assessing their research questions, matching needs to items in the Archives, training them on use of our online resources, retrieving requested items, and advising on additional resources outside of the Archives when appropriate. This consisted of a total of 220 requests.

DIVISION OBJECTIVES

- Continue to establish standards, workflows, and guidelines to bring the Archives up to the standards of the professional archives field, including climate control standards; fire suppression system; disaster preparedness/plans; archival materials housings; researcher, acquisition, and loan policies; and more.
- Work with IT to purchase and implement a Digital Asset Management System to allow digitized and digital archival materials to be better stored, properly identified, more easily accessible, and searchable on our website, to better facilitate use by the public and to create more efficient workflows for Archives staff.
- Maintain and make available to the public all archival, book, and subject/biographical file collections.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Archival Collection Donations	29	50	50
# of Archival Scanned Items	649	2,400	3,500
# of OnBase Records Edited	2,885	31,900	31,000
# of Collections Processed	29	40	50

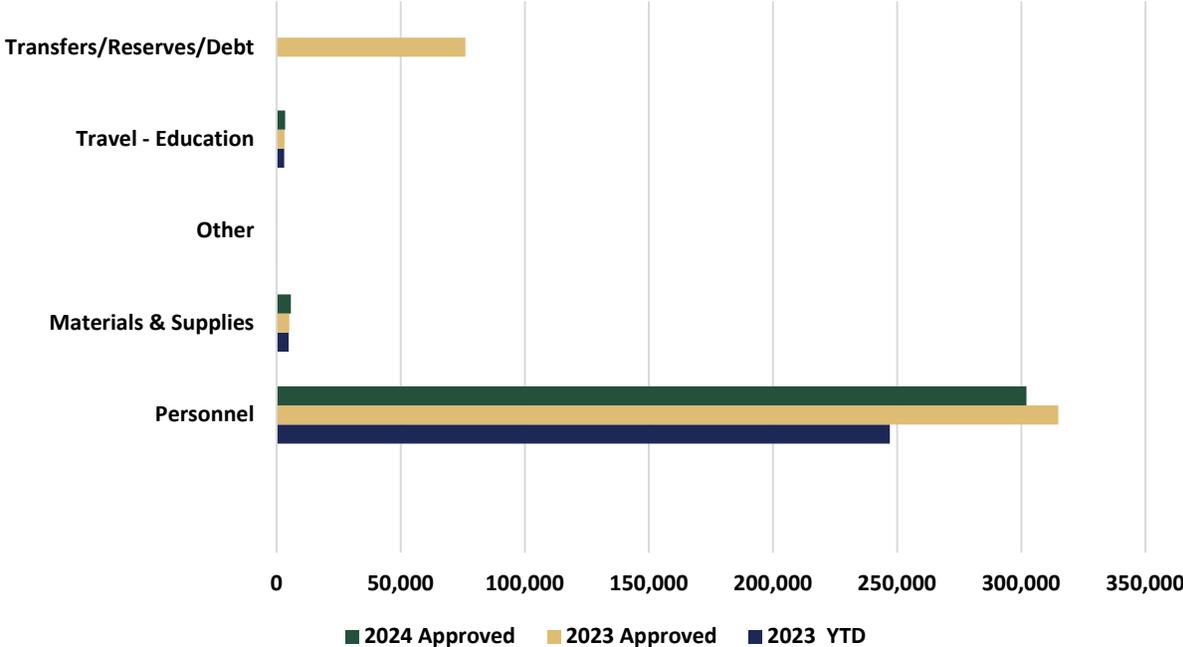
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$311,469 -\$87,938 (-22.02% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Historical Commission - Archives



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	247,047	314,937	302,469	(12,813)
Materials & Supplies	4,862	5,170	5,745	575
Other	59	100	100	-
Travel - Education	3,082	3,200	3,500	300
Transfers/ Reserves/ Debt	-	76,000	-	(76,000)
Total Budget	255,051	399,407	311,469	(87,938)



TEXAS AGRILIFE EXTENSION SERVICE

MISSION STATEMENT

The mission of Texas A&M AgriLife Extension Service in Tarrant County is to improve county residents' quality of life with custom-made educational programs which are based on community identified needs and developed by local volunteers.

RECENT ACCOMPLISHMENTS

- **Programs:** 995 educational programs were planned, prepared, conducted and evaluated.
- **Attendance:** 179,637 attendances at educational programs.
- **Training Hours:** 1,559,105 hours participants spent in educational programs.
- **Individual Contacts:** 48,324 educational contacts through one-on-one contact at health fairs, community events and activities, phone calls, email, site visits and office visits to make contact with partners or customers.
- **Volunteers:** 969 volunteers assisted with educational programs and activities.
- **Volunteer Hours:** 73,395 total volunteer hours, includes work of 350 Master Gardeners, 105 4-H Leaders, 89 Program Area Committee Members, 135 Master Naturalists, 12 Texas Extension Education Association Members (TEEA), and 52 Expanded Food and Nutrition Education Program Members were invested in Tarrant county residents through educational programs and activities. \$2,198,179 total value of volunteer time donated to Tarrant County at \$29.95 per hour.
- **Animals Validated:** 664

DIVISION OBJECTIVES

The department goal for FY24 is to increase employee productivity by 3% by working towards maximizing our potential to serve the people of Tarrant County with top-quality educational programs and activities which improve the quality of life of individuals and families. Outcomes of educational activities include:

- Protecting Tarrant County's Environment
- Developing Tarrant County's Youth
- Supporting Tarrant County's Agriculture

- Engaging Communities
- Enhancing Tarrant County's Horticulture
- Improving Tarrant County's Health

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

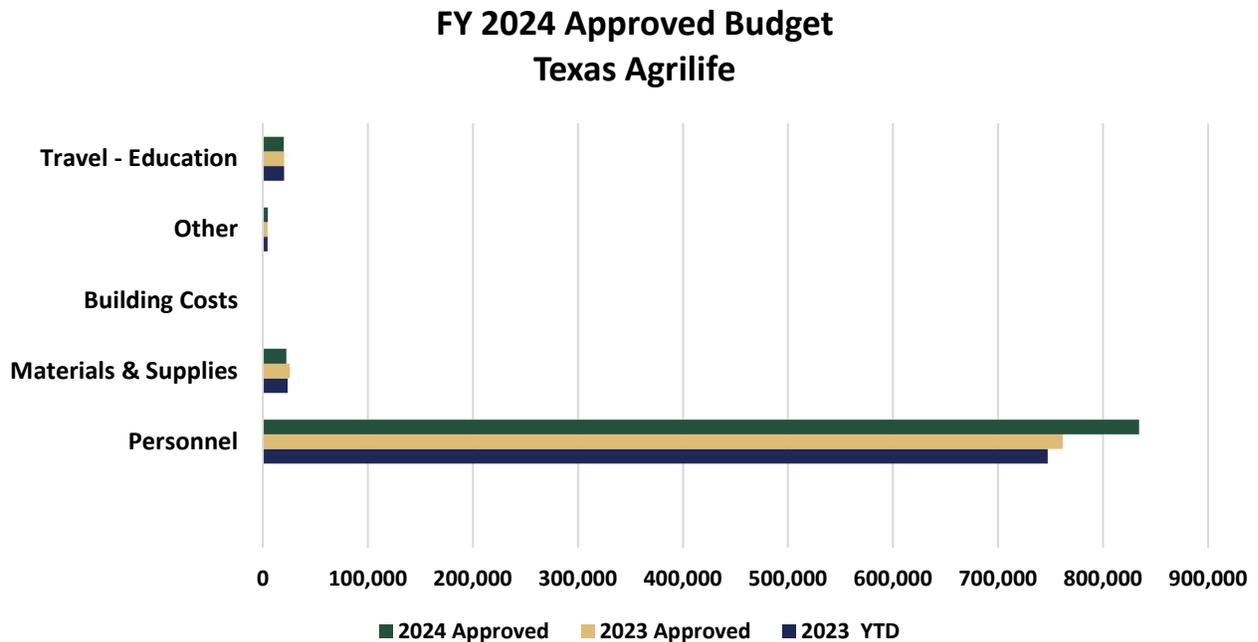
KEY PERFORMANCE INDICATOR	FY2022 ACT	FY2023 EST	FY2024 EST
# of Educational Programs	995	1,138	1,172
# of Participants at Educational Programs	179,637	75,679	77,949
# of Volunteers	969	2,179	2,244
# of Volunteer Hours	73,395	53,213	54,809

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$882,125 \$69,346 (8.53% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	747,311	761,449	834,260	72,811
Materials & Supplies	23,533	25,760	22,345	(3,415)
Building Costs	417	700	700	-
Other	4,460	4,500	4,750	250
Travel - Education	20,369	20,370	20,070	(300)
Total Budget	796,090	812,779	882,125	69,346



RIGHT OF WAY

MISSION STATEMENT

To acquire by donation, negotiation or condemnation all right of way and easements needed to widen and improve designated roads throughout Tarrant County. To manage the sale, abandonment and release of certain abandoned roads or easements within Tarrant County and to successfully relocate utilities impacted by road improvements.

RECENT ACCOMPLISHMENTS

- Completed acquisition of property for off-system bridge projects
- Coordinated with multiple utility companies to complete utility relocations.
- Completed sales of Surplus Property.
- Contributed funds to TXDOT projects in a timely manner to facilitate acquisition of 90/10 highway projects.
- Coordinated with the City of Ft. Worth to provide them with necessary water easements for the benefit of Pct 1.

DIVISION OBJECTIVES

To begin acquisition on:

- Grants Lane (from Peden Road to Walsh Ranch)
- Tinsley Lane - second point of access
- Tinsley Lane – Widening Road from US 287 to Vista Ranch Subdivision
- Cagle Crow – second point of access
- Wichita Street – Widening from I-20 to Roy C. Brooks.
- Markum Ranch – widening, south of Ranchers Legacy 550'.
- To complete 100% acquisition on Bond and City funded projects.
- To contribute funds to TXDOT projects to facilitate acquisition of 90/10 highway projects.
- To complete 100% of Tarrant County Projects planned by each Precinct as they occur throughout the year.
- To complete all utility relocations on projects on an as needed basis.

KEY PERFORMANCE INDICATORS

Budget and Risk Management is working with the department to develop meaningful Key Performance Indicators (KPIs) which capture the relationship between resources, outputs, and outcomes.

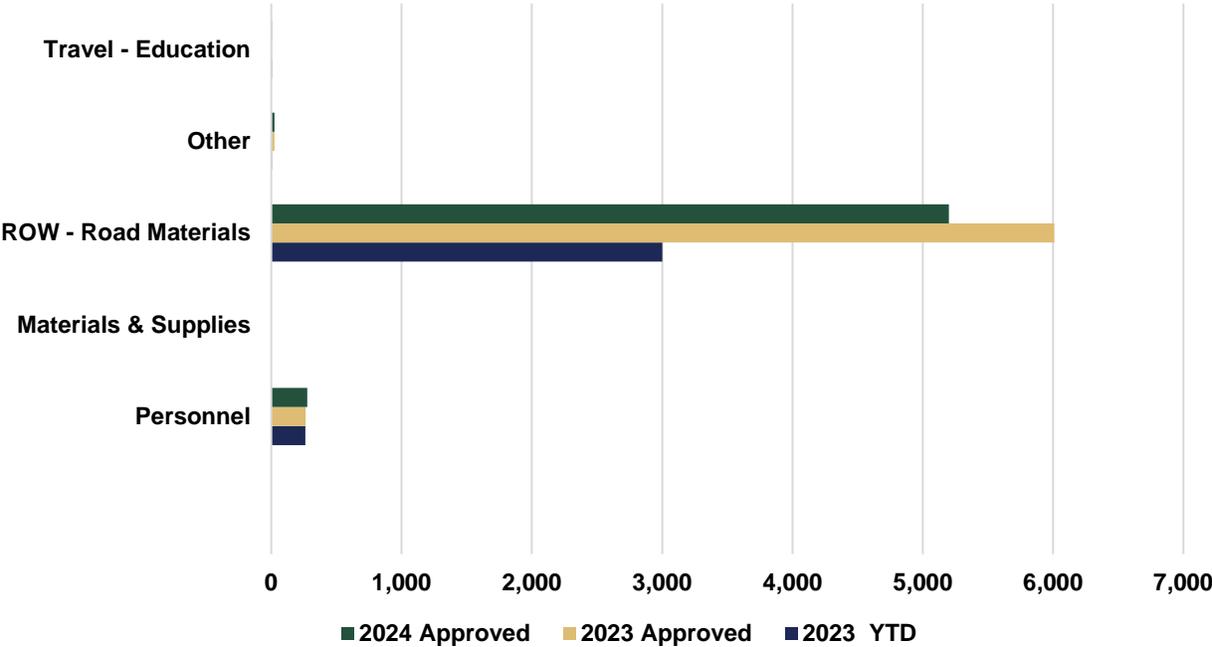
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$5,506,862 (\$797,621) (-12.65% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Transportation - Right of Way**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	261,430	264,163	276,061	11,898
Materials & Supplies	505	550	646	96
ROW - Road Materials	3,001,715	6,009,770	5,199,155	(810,615)
Other	4,075	25,000	25,000	-
Travel - Education	4,344	5,000	6,000	1,000
Total Budget	3,272,069	6,304,483	5,506,862	(797,621)



TRANSPORTATION SERVICES

MISSION STATEMENT

Provide efficient and cost-effective support services including engineering, planning, environmental, right of way and fleet management to enhance public mobility.

RECENT ACCOMPLISHMENTS

Engineering:

Assisted the Precincts with paving plans/profiles, grading plans, drainage area maps with flow calculations, culvert sizing, and traffic control device analyses and recommendations. Additionally, staff provided briefings and hearings to Commissioner's Court as necessary. A recurring duty performed by staff is providing research for various plats, deeds, ROW, and other items as requested by the public. Engineering staff also implements the Tarrant County Flood Damage Prevention Rules throughout the County providing numerous permit application and flood study reviews. Staff continues to serve as County's representation on the Surface Technical Transportation Committee (STTC), Public Works council (PWC), and Public Works Emergency Response Team (PWERT). Below is a list of new/on-going projects being designed/managed/coordinated by engineering staff.

Project Work:

- Bentley Bridge Drive Road Improvements – Project Management
- Wichita Street Design – Project Management
- Markum Ranch Road Improvements– Project Management
- Off-System Bridge Repair – Project Management
- Stevens Drive Culvert Replacement – Project Management
- White Settlement Bridge Replacement – Project Coordination
- Golden Heights Road Culvert Extension – Project Coordination
- Burleson Retta - Drainage Improvements/Plans
- Thoms Court – Drainage Improvements/Plans
- John Henry - Drainage Improvements/Plans
- Shelby Road – Drainage improvements/Plans

- Bennett Lawson at FM1187 – Drainage improvements/Plans
- Blue Mound Road – Culvert Extension at Lonesome Dove
- Blue Mound Road – Culvert Extension at Dove Valley Trl
- Blue Mound Road – Turn Lanes at John Day Drive
- Rendon New Hope Road - Geometry Analysis

Utility Projects:

- Aledo Road 27” Sanitary Sewer
- Westside III Water Transmission Main
- Northstar Addition Water and Sanitary Sewer
- Special Utility Districts (SUDs)
- Fiber Optic Additions

Planning:

- Represented the County at bi-weekly Fort Worth Development Review Committee (DRC), Pre-DRC, and Pre-Development Conferences (PDC) meetings.
- Continued to manage the administration of the County’s 2006 Transportation Bond Program, including new funding interlocal agreements (ILAs), amendments and renewals of interlocal agreement, coordination meetings, processing of reimbursement requests, status updates with revisions to the program spreadsheet and web page updates.
- Continued work efforts for the development of the new 2021 Transportation Bond Program, including briefings with the Commissioners Court, outreach presentations, and management of the consultant contract for administrative support.

Environmental:

- In cooperation with the Public Health Department, continued the program for the County’s MS4 Phase II Permit as required by the TCEQ. Completed required BMPs and submitted the annual MS4 report to the TCEQ.
- Managed the County’s Household Hazardous Waste Program.
- Prepared Annual Texas Tier II Reports for the TCEQ.
- Continued new program for unincorporated citizens to use City of Fort Worth Recycling Drop-off Centers.

DIVISION OBJECTIVES

Engineering Projects:

- Subdivision Land Use Regulations – Engineering Design Standards
- Flood Damage Prevention Order Review
- Subdivision and Development Construction Plan Review and Inspections:
 - The Barber Tract / Woodland Meadows
 - Benson Estates
 - Retta Oaks Ranch
 - Timber Wolf Valley
 - Eagle’s Estates
 - Mayfair South
 - Fleming Point
 - Bonds Ranch Addition
- Manufactured Home Rental Community (MHRC) – Plan Review and Inspections
- Civitas at Crowley
- Deer Creek Resort
- Traffic Control Device Studies and Recommendations:
 - Precinct 1 – Longhorn Trl – School Zone
 - McCart – School Zone
 - Blanchard Way – Curve Ahead
 - Old Granbury Road – No Dumping
- Pyramid Boulevard – Stop Sign
- Williamson Road – No Thru Trucks
- Ranchers Legacy – Stop Sign
- High Ridge Court – Stop Sign
- Precinct 2 – Santa Fe Trl E – Stop Sign
- Santa Fe Trl cut-through – Stop Sign
- Nancy Lane – Speed Limit
- Gibson Cemetery – Stop Sign (flashing)
- Precinct 3 – Golden Heights Road – Speed limit
- Precinct 4 – Peden Road – Speed study
- Off-System Bridge Construction – Project Management
- Rendon Road Bridge over Village Creek
- Rendon Road Bridge over Tributary
- Willow Springs Bridge
- Crystal Lane Bridge
- Shelby Road Bridge

Survey Crew:

The survey crew will continue to support the Precincts and Striping Crew during the next fiscal year to provide the following:

- Drainage troubleshooting

- Grading and grade staking
- Right-of-way research and staking
- Driveway culvert application review, coordination, and inspection
- Plat Review (Survey Crew Chief)
- Assist Right-of-Way Staff with legal document review
- Traffic Control

Planning:

- Continue to serve as the County’s primary liaison for ETJ subdivision plat and continue to serve as the County’s primary liaison for ETJ subdivision plat and construction plan submittals from the City of Fort Worth and other cities in compliance with state laws.
- Continue to serve as the County’s lead department for the scheduling of PAC meetings with citizens and developers, the review and approval of non ETJ subdivision plat and construction plan submittals and responding to public and agency inquiries.
- Continue to manage the administration of the 2006 Transportation Bond Program and the consultant contract for the 2021 Transportation Bond Program. Continue to serve as the County’s primary liaison with TxDOT on Interstate and state highway projects.

Environmental:

- Respond to spill/emergency situations caused by the county.
- Assist county personnel with environmental questions and/or problems.
- Manage the County's household hazardous waste collection program.

KEY PERFORMANCE INDICATORS

Budget and Risk Management is working with the department to develop meaningful Key Performance Indicators (KPIs) which capture the relationship between resources, outputs, and outcomes.

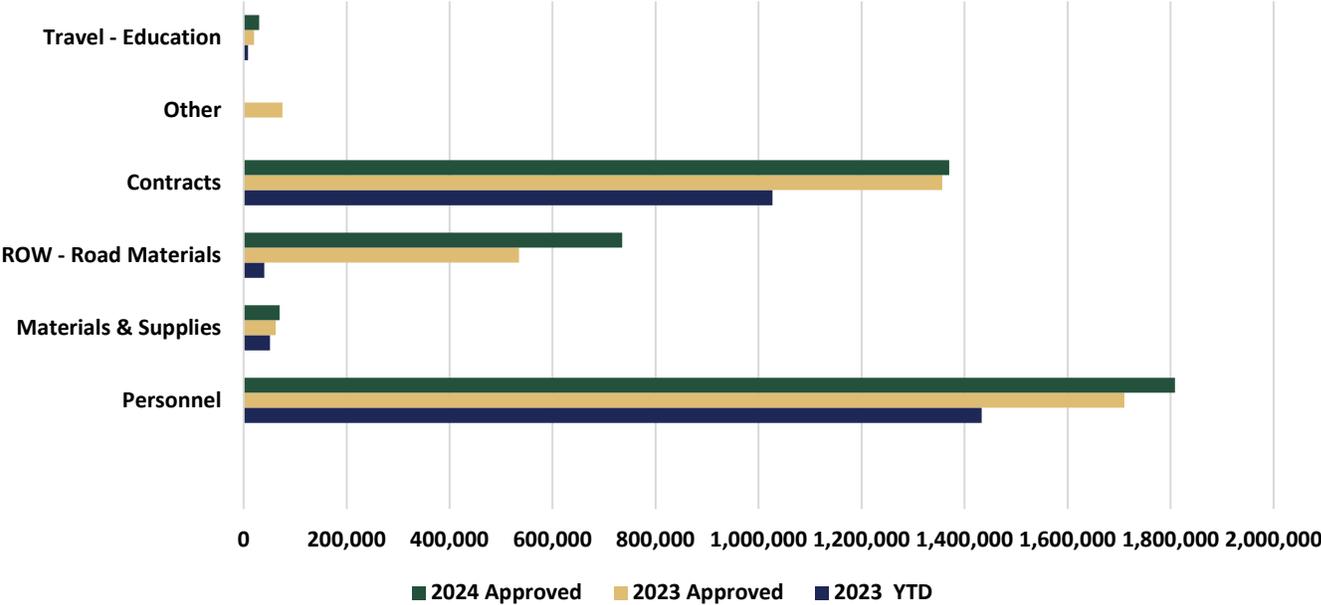
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$4,013,509 \$253,973 (6.76% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Transportation Services



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,433,394	1,710,023	1,808,333	98,310
Materials & Supplies	51,291	62,621	69,776	7,155
ROW - Road Materials	40,400	535,000	735,000	200,000
Contracts	1,026,702	1,356,250	1,369,900	13,650
Other	-	75,500	500	(75,000)
Travel - Education	8,741	20,142	30,000	9,858
Total Budget	2,560,528	3,759,536	4,013,509	253,973



CENTRAL GARAGE

MISSION STATEMENT

The Central Garage is an internal service division within the Transportation Services Department. Our mission is to support, manage and repair fleet vehicles within Tarrant County Government.

RECENT ACCOMPLISHMENTS

- Maintains the highest standard of quality workmanship to provide safe and reliable transportation.
- Service and repair Fleet Vehicles and Equipment for all departments within Tarrant County Government,
- Manage and maintain Emergency Equipment for Law Enforcement vehicles.
- Manage the DX Fuel Management System at four County Fuel Sites.
- Maintains MOUs for Fuel with the City of Blue Mound, City of Saginaw, Tarrant 911 and JPS Hospital.
- Licensed by the State of Texas as a Certified State Inspection Station.
- Maintains an MOU with the County Tax Office to provide Registration Renewals for County Fleet Vehicles and Equipment.

DIVISION OBJECTIVES

- The Central Garage will continue to work with all departments to keep maintenance cost down.
- Continue to work with the Purchasing Department and assist in making decisions for the purchase of vehicles, parts and supplies.
- Continue to educate departments to ensure their safety while driving County vehicles.
- Continue seeking creative and innovative ideas with Purchasing and Information Technologies to merge the current purchasing methods and data processing of vehicle maintenance records with SAP.
- Continue to assist Risk Management as it relates to vehicle accident and incident repair to County vehicles.

- Continue to seek alternative solutions to reduce over-all cost for the Central Garage operations.
- Continue discussions with the County Auditor's Office to improve accounting practices at it relates to SAP.
- Continue to assist various departments maintain and service off road equipment unrelated to vehicle maintenance.
- Diligently comply with the guidance of Commissioners Court in their desire to increase the number of Hybrid/Electric vehicles utilized by the various departments within Tarrant County Government.

KEY PERFORMANCE INDICATORS

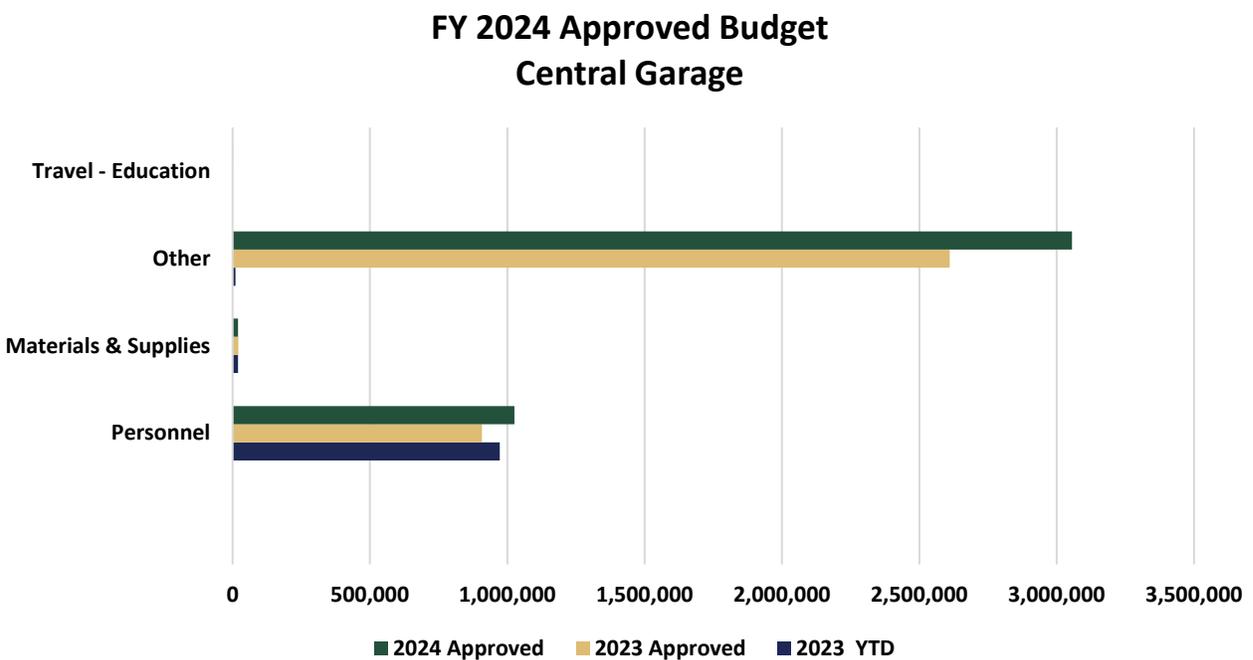
Budget and Risk Management is working with the department to develop meaningful Key Performance Indicators (KPIs) which capture the relationship between resources, outputs, and outcomes.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$4,101,380 \$560,697 (15.84% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	972,349	907,575	1,025,680	118,105
Materials & Supplies	20,261	21,300	19,500	(1,800)
Other	10,368	2,611,108	3,055,500	444,392
Travel - Education	-	700	700	-
Total Budget	1,002,977	3,540,683	4,101,380	560,697



COUNTY JUDGE

MISSION STATEMENT

Support the collaborative efforts of our internal and external stakeholders while being transparent, efficient, effective, and service oriented.

RECENT ACCOMPLISHMENTS

- Rescinded the COVID-19 Disaster Declaration, returning medical-care freedom and responsibility to the people, businesses, and institutions of Tarrant County.
- Supported the purchase of a life-saving tactical vehicle to shield Tarrant County law enforcement officers from harm.
- Uplifted and supported our officers, first responders, and agencies tasked with maintaining law and order.
- Supported the feasibility assessment to build a new training academy for the Tarrant County Sheriff's Office.
- Supported multiple economic development projects in Tarrant County.
- Worked to improve trust in our election system.
- Clamped down on unnecessary spending.
- Initiated the creation of a Homestead Exemption for Tarrant County homeowners.

DIVISION OBJECTIVES

- Provide significant property tax relief to the taxpayers of Tarrant County.
- Eliminate wasteful spending and continue to make Tarrant County government more effective and efficient.
- Improve transparency.
- Support improving TCSO's effectiveness.
- Continue to improve confidence in the Tarrant County election system
- Foster a desirable environment for businesses to relocate, expand, create more high-paying jobs, and thrive.
- Promote education and entrepreneurship as keys to success and freedom.

- Lift up faith-based non-profits and charities that provide valuable services to our community.
- Find ways to save money for taxpayers by outsourcing jobs without layoffs.
- Value the employees of Tarrant County through strong benefits, encouragement, and upward mobility opportunities.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

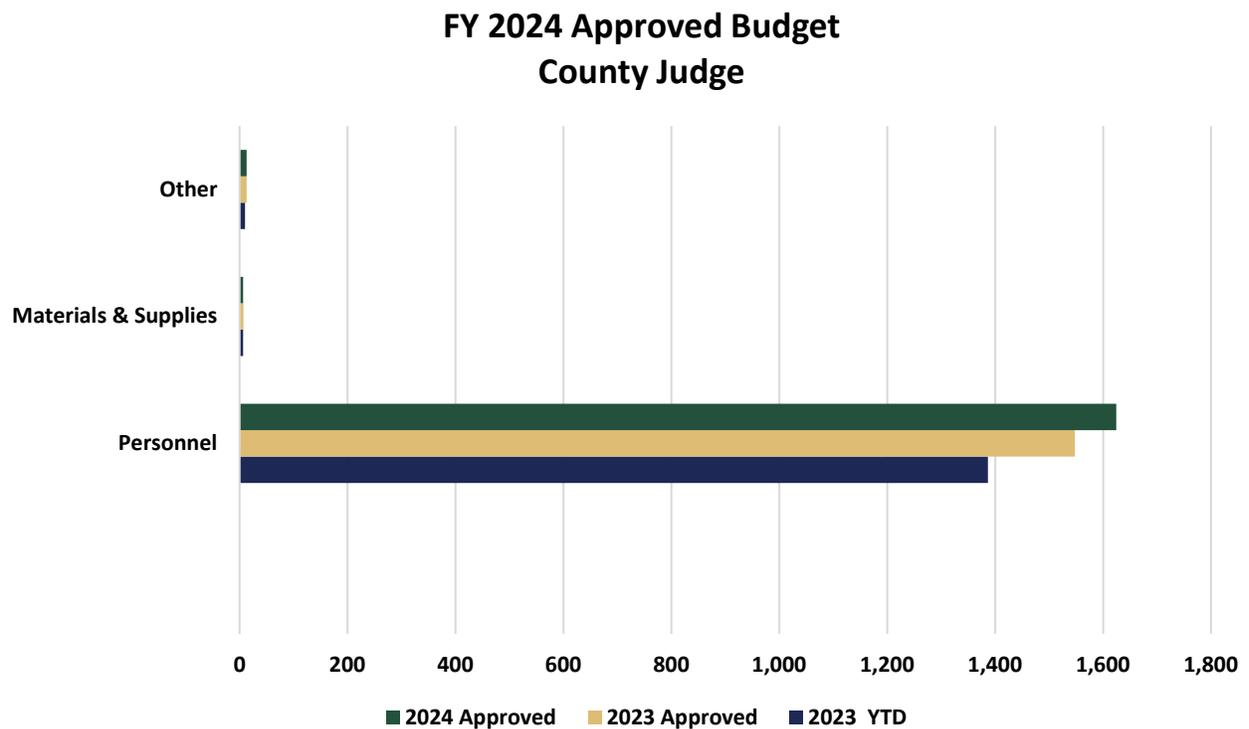
KEY PERFORMANCE INDICATOR	FY 22 Act	FY 23 Est	FY 24 Est
Faith-Based Non-profit Engagement	50	50	50

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,644,301 76,243 (4.86% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	1,386,366	1,547,825	1,624,716	76,891
Materials & Supplies	6,640	7,233	6,585	(648)
Contracts	9,909	13,000	13,000	-
Total Budget	1,402,916	1,568,058	1,644,301	76,243



COMMISSIONER, PRECINCT 1

MISSION STATEMENT

Precinct One is committed to the health and welfare of its residents. The Commissioner's Office provides services and assistance to the citizens in a collaborative, comprehensive and transparent manner.

RECENT ACCOMPLISHMENTS

- Oversee County Budgets.
- Supervision of Transportation Operations and Activities Related to Road and Bridge Work.
- Assist Cities with Road Work through Interlocal Agreements.
- Effective Management of County as a Member of Commissioners Court.
- Host two annual Healthy Lives Matter Initiative events - Prostate Cancer Screening & Alzheimer's Education Series.
- Serve constituents on a daily basis with services related to include: road repairs, social services, housing, criminal justice, healthcare and more.
- The Commissioner's Office continues to serve as liaison to the following County Departments and Boards:
 - JPS
 - Child Protective Services Board
 - Human Services Advisory Committee
 - MHMR of Tarrant County Board of Trustees
 - Community Justice Council of Tarrant County
 - IT Steering Committee
 - Deferred Compensation Benefits Advisory Committee
 - Ex-Offender Re-Entry Initiative (TCRI)
 - Nurse Family Partnership
 - Tarrant County Housing Finance Corporation
 - Resource Connection Advisory Board

DIVISION OBJECTIVES

- Continue oversight of County Budget.
- Continue effective management of Precinct 1 Road and Bridge Operations.

- Continue work with cities through Interlocal Agreements.
- Continue efficient administration and management as a member of Commissioner Court.
- Continue to provide and track services to Precinct One and Tarrant County residents.

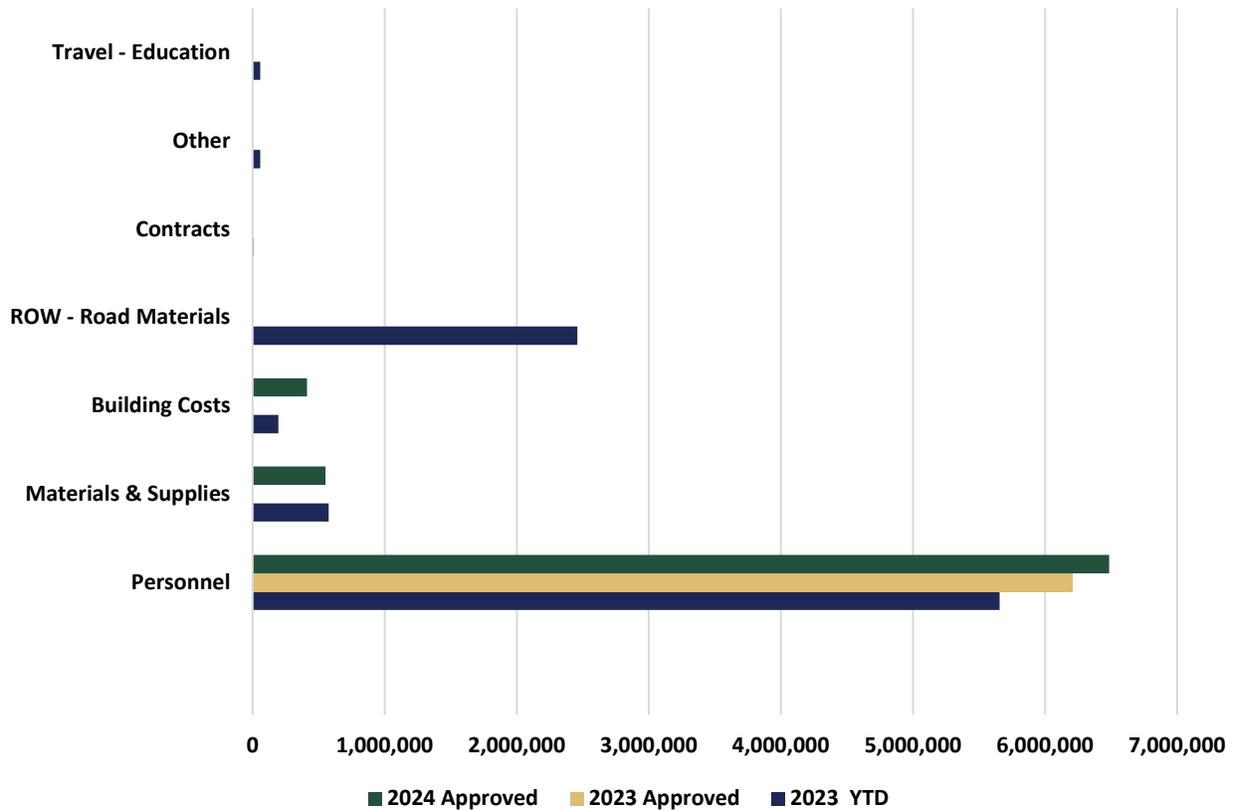
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$13,665,344 **\$2,069,942** (17.85% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Commissioner, Pct 1**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	5,655,458	6,210,999	6,485,894	274,895
Materials & Supplies	576,038	620,701	552,000	(68,701)
Building Costs	195,306	295,600	411,050	115,450
ROW - Road Materials	2,458,640	3,259,700	4,452,200	1,192,500
Contracts	8,812	78,402	78,000	(402)
Other	216,918	1,046,000	1,602,200	556,200
Travel - Education	58,312	84,000	84,000	-
Total Budget	9,009,183	11,595,402	13,665,344	2,069,942



COMMISSIONER, PRECINCT 2

MISSION STATEMENT

Precinct 2 General

At Tarrant County Precinct 2, our mission is to enhance what county government can achieve, by serving more families and individuals, all while maintaining responsible and reasonable fiscal stewardship, operational efficiencies, and innovative ideas. We provide purpose-driven leadership that prioritizes safe communities, inclusive public policy, justice, transparent and accountable governance, respectful public engagement, judicious exercise of authority, and responsible management of public resources. We will meet the needs and concerns of all our citizens, today and in the future, by delivering high quality services and upholding the values of integrity, fairness, and progress.

Precinct 2 Maintenance

Build quality roads efficiently while making safety a top priority.

RECENT ACCOMPLISHMENTS

Tarrant County Strategic Goal #1: Improve Tarrant County's financial strength and effectiveness by proactively exercising fiscal disciplines and performance/evidence-based budget allocation.

- Maintained expenditures within approved budget; and
- The last two-year average to install/replace a sign was \$98 per sign which is a 17% decrease.

Tarrant County Strategic Goal #2: Maximize Tarrant County's operational efficiency and productivity through streamlined policies and processes, enhanced communication and targeted application of technologies.

- Maintained operational readiness of 82-piece fleet at 98% by providing repair and preventative maintenance service with no loss of road maintenance crew productivity due to equipment issues.
- Continued working within CarteGraph's OMS (web-based version) to analyze, track and maintain county assets.
- Continued use of mobile field devices allowing for efficient and accurate CarteGraph entry by field operators.

- Continued to cross-train all SEMC equipment operators to increase skill and team availability to operate all fleet inventory with a standard skill level and specific pieces of equipment with an exceptional skill level.
- Continued to cross-train all SEMC fleet maintenance employees to increase skill and availability to work on all fleet inventory.

Tarrant County Strategic Goal #3: Continue to cultivate an organizational culture in which people are nurtured, innovation is encouraged, and excellence is rewarded.

- Employees participated in various conferences, workshops, continuing education, and training classes for a total of 2072 hours to date with an average of 69+ hours per employee. Training includes the following:
 - Lunch and Learn Series
 - Staff Development
 - CDL Training
 - Flagger Training
 - Defensive Driving
 - Cartegraph Training
 - Leadership, Communication and Teambuilding Sessions
 - Heavy Equipment Training
 - Safety Training

Tarrant County Strategic Goal #4: Enhance the satisfaction level for the residents and businesses of Tarrant County through the effective delivery and equitable administration of justice, public safety, health, transportation and human and other services.

- Continued to provide maintenance assistance for three (3) historic cemeteries within Precinct 2 including regular maintenance for Arlington Heritage Cemeteries and on demand maintenance for Watson Cemetery and Hawkins Cemetery.
- Placement of millings and/or other material for roadways within the cemetery
- Maintained 609 retro-reflectivity signs at 99% proficiency by following MUTCD guidelines. After conducting the annual nightly inspection, we replaced only 7 failed signs.

Tarrant County Strategic Goal #5: Strategically engage the public and private stakeholders to improve the mobility of people and goods in Tarrant County and the North Texas Region.

- Inspected all 21 miles of county roads throughout the year for durability and safety.

- Maintained a three-year strategic plan on future road improvements and repairs;
- Completed extended guardrail along the newly installed headwalls on Newt Patterson (hold over from last fiscal year due to vendor issues).
- Reconstruction of Garcia Lane.

Tarrant County Strategic Goal #6: Proactively collaborate with Tarrant County cities and other stakeholders to grow and diversify the local economy through the enhancement of human and capital infrastructures.

- Met regularly with road and public works officials for the cities located within Precinct 2.
- Worked closely with the cities and officials within Precinct 2 on road construction through Interlocal Agreements. Including:
 - Completed reconstruction for Phase II of Roosevelt Drive for the City of Dalworthington Gardens
 - Completed reconstruction on Oakwood Court for the City of Mansfield
 - Completed reconstruction on W. Kimball Street for the City of Mansfield
 - Completed reconstruction of South New Hope Road for the City of Kennedale

DIVISION OBJECTIVES

Tarrant County Strategic Goal #1: Improve Tarrant County's financial strength and effectiveness by proactively exercising fiscal disciplines and performance/evidence-based budget allocation.

- Maintain expenditures within approved budget; and
- The last two-year average to install/replace a sign decreased to \$97 per sign which is a 32% decrease. The FY2024 objective, at a minimum, is to maintain the current average; however, we will have to account for future inflationary price increases.

Tarrant County Strategic Goal #2: Maximize Tarrant County's operational efficiency and productivity through streamlined policies and processes, enhanced communication and targeted application of technologies.

- Continue utilization of mobile field devices allowing for efficient and accurate CarteGraph entry by field operators.
- Maintain Precinct 2 roadways and signage at a high level of quality.

Tarrant County Strategic Goal #3: Continue to cultivate an organizational culture in which people are nurtured, innovation is encouraged, and excellence is rewarded.

- Continue education and training classes as listed under our Accomplishments - Tarrant County Strategic Goal #3.

- Continue attending relevant conferences and workshops.
- Hold our Annual Truck Rodeo to emphasize safety and driver performance.
- Our Annual Christmas Celebration and Food Drive promoting team building, giving back to the community, and friendly competition.
- Present bi-monthly Employee Recognition Awards to encourage higher performance.
- Continue to reduce on-the-job accidents throughout the year through all our training programs.

Tarrant County Strategic Goal #4: Enhance the satisfaction level for the residents and businesses of Tarrant County through the effective delivery and equitable administration of justice, public safety, health, transportation and human and other services.

- Respond to all constituent requests within one (1) business day, and complete in a timely manner.
- Ensure the facility is maintained in accordance with OSHA and EPA standards.
- Maintain 609 retro-reflectivity signs by conducting annual nightly inspection to meet MUTCD standards and Tarrant County procedures regarding retro reflectivity.

Tarrant County Strategic Goal #5: Strategically engage the public and private stakeholders to improve the mobility of people and goods in Tarrant County and the North Texas region.

- Inspect all 21 miles of county roads throughout the year for durability and safety. Maintain a three-year strategic plan on future road improvements and repairs.
- Continue to participate in regional transportation groups such as TRTC, and RTC.

Tarrant County Strategic Goal #6: Proactively collaborate with Tarrant County cities and other stakeholders to grow and diversify the local economy through the enhancement of human and capital infrastructures.

- Continue to meet regularly with road, park and public works officials for the cities located within Precinct 2. (Cities include: Arlington, Dalworthington Gardens, Grand Prairie, Kennedale, Mansfield and Town of Pantego).

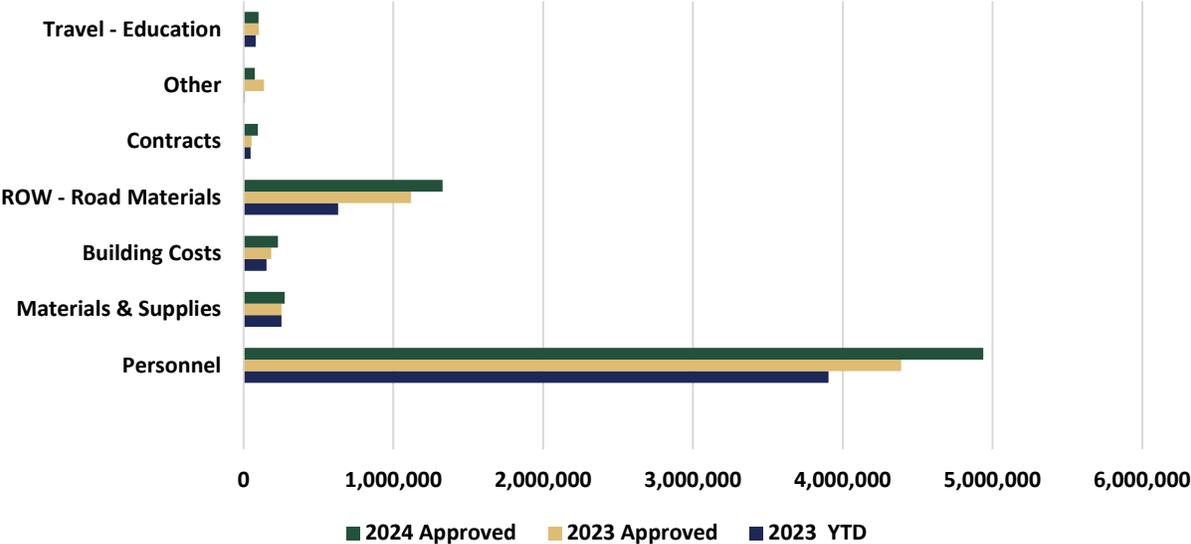
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$7,041,684 \$806,527 (12.94% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Commissioner, Pct. 2



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	3,905,776	4,389,782	4,939,544	549,762
Materials & Supplies	252,399	253,425	273,690	20,265
Building Costs	153,744	184,850	229,850	45,000
ROW - Road Materials	630,562	1,117,300	1,327,600	210,300
Contracts	45,930	52,000	96,000	44,000
Other	8,256	136,300	74,500	(61,800)
Travel - Education	79,871	101,500	100,500	(1,000)
Total Budget	5,076,538	6,235,157	7,041,684	806,527



COMMISSIONER, PRECINCT 3

MISSION STATEMENT

Precinct 3 General

The mission of the Commissioner's Office is to provide services and assistance to the citizens of Precinct 3, governmental entities, and County agencies.

Precinct 3 Maintenance

To serve the citizens within the cities and unincorporated areas of Precinct 3 with their roadway construction and maintenance needs in order to provide a safe and well-maintained roadway system for all people which travel in and through Northeast Tarrant County.

RECENT ACCOMPLISHMENTS

Precinct 3 General

- Oversight of County Budget.
- Effective management of the Commissioner's Office and Precinct Three Road and Bridge operations.
- Efficient management of Tarrant County as a member of Commissioners Court.
- Monitored Interlocal Agreements with cities and assisted with other cooperative efforts.
- Continued distribution of Precinct 3 Newsletter.
- Continued distribution of informational E-blasts.
- Continued interaction with seniors on Empowering Seniors website.
- Senior Task Force.
- Worked with Economic Development Departments and cities on projects Worked on 13 Tax Increment Finance Districts
- Organizer of 13th annual Empowering Seniors event
- Organizer of 13th annual Tarrant Transportation Summit

- Hosted Coffee with the Commissioner - Bimonthly
- Monitored Construction and planning on:
 - I35 W Corridor
 - North Tarrant Express DFW Connector
 - North Tarrant Parkway Golden Triangle Boulevard Haslet Parkway
- Call A Ride Southlake (CARS)

Precinct 3 Maintenance

Precinct three county maintenance activities:

- We crack sealed and spot sealed all of our major county roads and minor residential roads as needed.
- Mowed roadway right of ways 2 times per year.
- Performed Maintenance work on historical Cemeteries 2 days during FY23.
- All of the county signs have been inspected. Our sign inspection program includes inspecting the signs during daylight hours and after dark to assure that the integrity and reflection quality of the signs meet specifications. The signs have been cleaned and repaired or replaced as needed.
- Routine maintenance on roadways, storm water drainage channels, and facilities has been performed continuously during the fiscal year. We continually strive to keep Tarrant County beautiful by removing trash and debris from the right-of ways.
- In an effort to improve the driving safety of our citizens we place a sand/salt mixture and Magnesium Chloride at major intersections and hills during icy weather. We brought in crews 4 days during the 2022/2023 Season for winter weather response.

DIVISION OBJECTIVES

Precinct 3 General

- Oversight of County Budget
- Effective management of Commissioner's offices and Precinct 3 Road and Bridge operations and activities
- Efficient administration and management as member of Commissioners Court
- Continue to work as member/board member in organizations identified in Accomplishments

- Serve as member of the Regional Transportation Council (RTC) through the North Central Texas Council of Governments (NCTCOG) Continue work on 13 Tax Increment Finance Districts
- Continue active participation in Tarrant County Historical Commission
- Assist JPS Health Network with continued expansion of services in Precinct 3
- Provide assistance to our local transportation groups
- Continue Empowering Seniors event - 13th Annual
- Continue Tarrant Transportation Summit - 13th Annual
- Continue publication of bi-monthly newsletter
- Continue publication of informational E-blasts
- Continued interaction with seniors on Empowering Seniors website
- Continue work and assistance with traffic congestion relief in Northeast Tarrant County Continue hosting the NETC Seniors Rock Program

Precinct 3 Maintenance

- Continue to provide a high standard of cooperation with the 15 cities of Northeast Tarrant County pertaining to their roadway maintenance and construction needs through Interlocal Agreements.
- Continue to provide a high quality and level of service on all projects.
- Continue to utilize environmentally friendly construction practices, such as recycling road base materials in order to reduce demand for virgin materials. Utilized recycled asphalt (RAP) to reduce demand for virgin materials and energy demands.
- To increase and continually promote safe practices and safety awareness on the job and at home in order to reduce accidents, reduce Worker's Compensation injuries, and encourage overall employee well being.
- Continue to make safety and operational upgrades to the existing County road system to meet the traffic needs resulting from the continued development of unincorporated Tarrant County.
- Insure that County equipment is properly maintained, operated, utilized and kept in a construction readiness state.
- Monitor and ensure that all fuel and hazardous materials are properly stored, handled and disposed of in compliance with all local, state, and federal regulations.

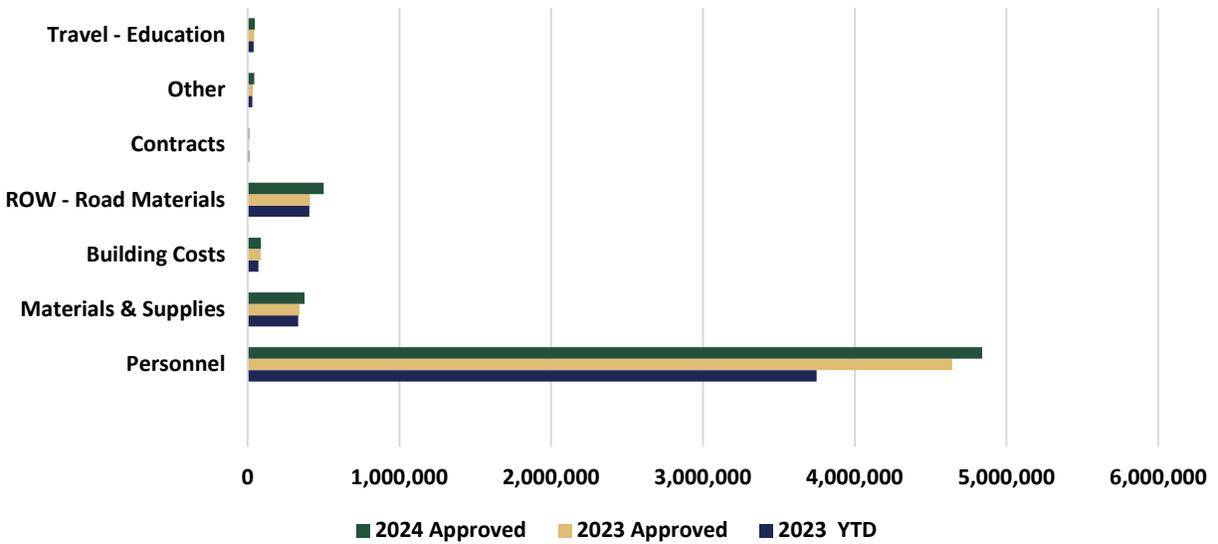
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$5,908,403 **\$339,477** (6.10% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget
Commissioner, Pct 3



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	3,748,303	4,642,260	4,839,353	197,093
Materials & Supplies	333,194	341,414	375,600	34,186
Building Costs	71,633	86,000	89,000	3,000
ROW - Road Materials	406,115	410,850	501,600	90,750
Contracts	10,500	10,501	10,000	(501)
Other	31,157	34,801	43,750	8,949
Travel - Education	39,385	43,100	49,100	6,000
Total Budget	4,640,288	5,568,926	5,908,403	339,477



COMMISSIONER, PRECINCT 4

MISSION STATEMENT

Precinct 4 General

The mission of the Precinct 4 Tarrant County Commissioner's office is to provide efficient and effective county services to ensure Tarrant County remains the best place in America to live, work, and raise a family. Precinct 4 staff consists of best-in-class road maintenance operators, dedicated and professional administrative staff, and fiscally conservative budget professionals.

The Tarrant County Commissioner's office of Precinct 4 prioritizes:

- Supporting Public Safety.
- Transparent, ethical, and disciplined budgetary practices.
- Building and maintaining county roads and bridges that satisfy infrastructure needs.
- Supporting purposeful Economic Development to guide growth within the precinct.
- Open Communication with the public to identify needs, information, and assistance.
- Saving taxpayer dollars through public-private partnerships.

Precinct 4 Maintenance

Precinct Four Road and Bridge department will continue to provide an efficient, cost-effective road and bridge maintenance service to the citizens of this area by utilizing the most modern road condition/inventory system and employing the most recent techniques available. This task will include the following:

- Maintain 161 centerline miles of county roads.
- Construct or re-construct county roads, city streets and parking areas for thirteen incorporated cities, five school districts, Tarrant Regional Water District, hospital district and other county departments under the interlocal agreement program.
- Maintain positive drainage throughout the rural areas of the precinct by repairing or replacing drainage structures and maintaining ditches.

- Provide accurate sign placement and replacement of damaged or obsolete fixtures.
- Assure proper sign reflectivity and maintenance by utilizing a Reflectometer device and periodic visual inspections, tracked in the Cartegraph asset management system.
- Establish an (OCI) Overall Condition Indicator for all roads in Precinct 4
- Provide seasonal vegetation management.
- Provide litter removal from county right-of way.
- Maintain reports and files on road and bridge inspections.
- Provide effective and cost-efficient training in areas of defensive driving, traffic control, operations of heavy and complex equipment, general job site safety knowledge.
- Develop, administer, and monitor budget issues for all precinct departments.
- Maintain accurate records of work schedules, equipment maintenance and pavement condition index.
- Develop, administer, and monitor annual work schedule.
- Prepare, monitor, and execute Interlocal Agreements
- Utilize a productive work release and inmate work program.
- Public relations and liaison with state, local entities, and other county entities.
- Provide and maintain preventative fleet maintenance schedule including many necessary repairs.

RECENT ACCOMPLISHMENTS

Precinct 4 General

- Established working relationships with all Tarrant County offices to provide the best services to the citizens of Tarrant County and Precinct 4.
- Actively working with the 15 municipalities, 10 school districts, and local Chambers of Commerce in Precinct 4; increasing interaction and flow of information between the administrative staff of Precinct Four and its constituents.
- Efficient and effective management of the Commissioner's office and Precinct 4 Road and Bridge Department. Some projects completed during FY 2023 include completing 25 interlocal agreement contracts within Precinct 4, repair and reconstruction of roads in several subdivisions, and improving facilities at local schools. Several projects are in planning, design, or under construction to

provide better emergency access to neighborhoods and relieve congestion in preparation for planned growth. Road and Bridge employees are regularly recognized by the community for their professionalism, courtesy, and ability to complete quality road improvements and repairs.

- Successful fund-raising efforts for both the United Way of Tarrant County and the Tarrant County Jr. Livestock Show and Sale. This year's Jr. Livestock show raised over half a million dollars for the FFA and 4H students who participated.
- Commissioner Ramirez and his administrative staff have taken an active role in establishing partnerships and communication with outside agencies.
- and other government entities including the Regional Transportation Council with the North Central Texas Council of Governments, the NASJRB, TXDOT, and state legislators.

Precinct 4 Maintenance

- Completion of the Asphalt Overlay of Allyn
- Completion of the Asphalt Overlay of Jay Ln
- Completion of the Asphalt Overlay of Liberty School Rd
- Continued maintenance and vegetation control on County rights-of way
- Management of GPS sign and post replacement program
- Implementation of the storm culvert identification program
- Continuation of the road sign replacement and maintenance programs
- Inspect and maintain all roadways and bridge structures within Precinct 4
- Continued education on new construction techniques.
- Continuation of work release and labor detail programs
- Compliant in the disposal of waste products within EPA standards
- County road and right-of-way litter removal

DIVISION OBJECTIVES

Precinct 4 General

- Position Tarrant County Precinct 4 as the most effective and efficient Commissioner Precinct in the State of Texas.
- Help guide Precinct 4 through the next generation of infrastructure and growth.

- Strengthen partnerships with the State of Texas, local municipalities, and non-profit organizations.
- Support our regional partners through interlocal agreements to foster collaborative relationships and save taxpayer dollars.
- Improve County operations by collaborating with elected officials and department heads to find efficiencies for county government.

Precinct 4 Maintenance

- Proficient usage of Cartegraph OMS to track road assets.
- Mobile devices have been deployed into the field, this should enhance material and personnel tracking.
- Continue to provide updated education and training for precinct employees.
- Upgrade, improve and maintain existing county road surfaces.
- Continued maintenance on drainage systems and structures on county roads.
- Continue to upgrade and maintain accurate computerized fleet maintenance programs.
- Provide cost efficient, quality maintenance and service for all assigned vehicles and equipment Continue to improve accountability of labor and parts cost on work orders.
- Maintain a continuing education program for late model vehicle components replacement and or repairs Monitor and manage preventive maintenance using CFA software.
- Continued implementation of sign replacement program
- Positively address any citizen request or complaints
- Develop and maintain drainage culvert placement inventory.
- Monitor and manage the Storm Culvert locate project.
- Establish an overall pavement condition for precinct road inventory.
- Completion of the yearly work schedule within the time and Budget constraints
- Inspect and maintain all Precinct 4 roadways and bridge structures to state standards.

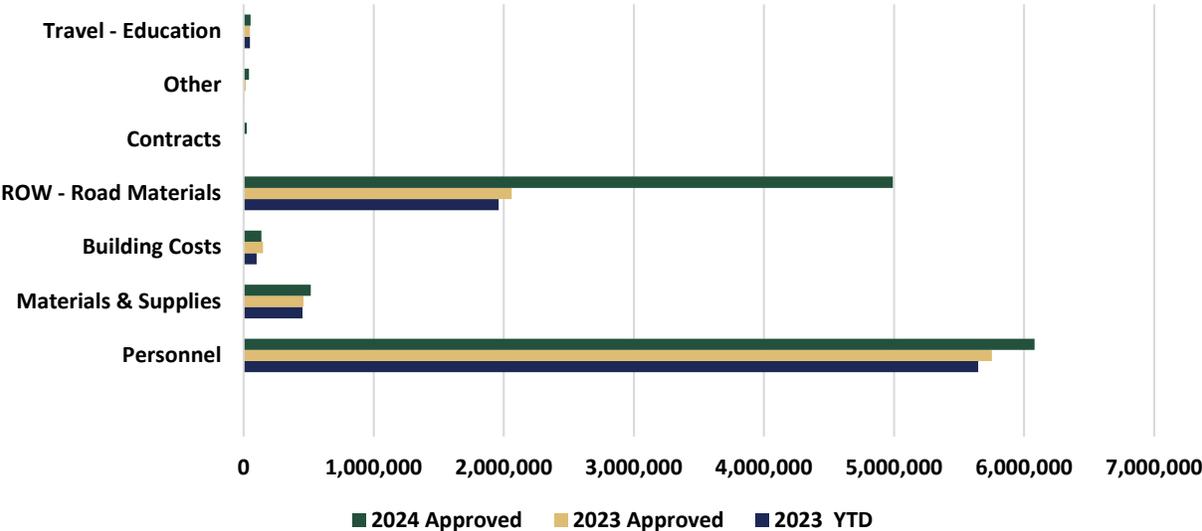
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$11,847,262 (\$3,360,479) (39.60% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Commisioner, Pct 4**



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	5,647,221	5,751,055	6,081,032	329,977
Materials & Supplies	453,854	459,346	516,885	57,539
Building Costs	99,377	149,262	136,275	(12,987)
ROW - Road Materials	1,960,328	2,060,050	4,991,500	2,931,450
Contracts	-	-	25,000	25,000
Other	1,556	17,750	42,250	24,500
Travel - Education	48,142	49,320	54,320	5,000
Total Budget	8,210,478	8,486,783	11,847,262	3,360,479



NON-DEPARTMENTAL (GENERAL FUND)

ABOUT NON-DEPARTMENTAL (GENERAL FUND)

The Non-Departmental (General Fund) budgeting fund center generally accounts for funds which are not assigned to a specific department or have restricted uses which the Budget Office maintains managerial control over. This includes undesignated funds which can be transferred to finance unforeseen and unbudgeted needs throughout the fiscal year as approved by the Commissioners Court.

When fuel prices sharply increased in Fiscal Year 2022, for instance, the County made appropriation adjustments to departmental budgets which moved funds from the undesignated account in the Non-Departmental (General Fund) budgeting fund center to the departmental fuel budgets. Additionally, the County's operating transfers to the Capital Fund, Road and Bridge Fund, and Self-Insurance Fund are budgeted within this budgeting fund center.

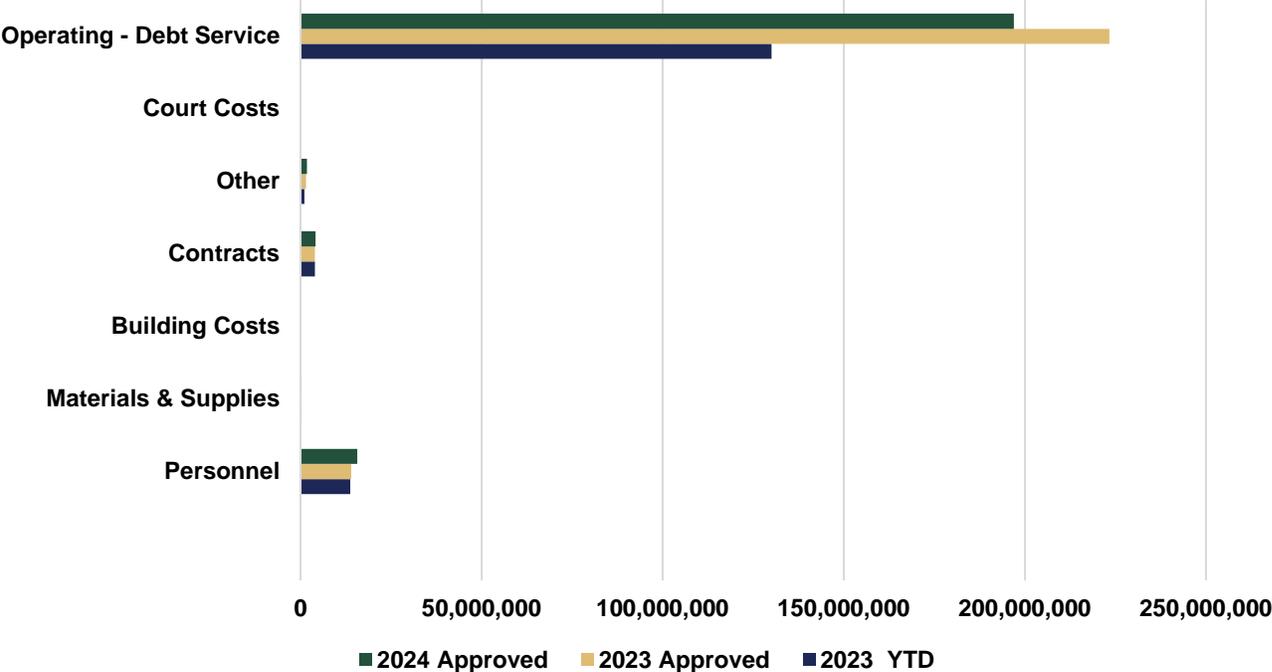
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$243,076,755 (\$24,252,292) (-9.98% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget Non-Departmental (General Fund)



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	13,695,407	13,950,000	15,630,224	1,680,224
Materials & Supplies	231,678	245,988	235,530	(10,458)
Building Costs	-	-	6,000	6,000
Contracts	3,930,227	3,955,831	4,152,507	196,676
Other	1,026,371	1,548,574	1,803,574	255,000
Operating - Debt Service	130,031,501	223,351,362	196,971,628	(26,379,734)
Total Budget	148,918,238	243,076,755	218,824,463	(24,252,292)



NON-DEPARTMENTAL (ROAD & BRIDGE)

ABOUT NON-DEPARTMENTAL (ROAD AND BRIDGE)

The Non-Departmental (Road & Bridge) budgeting fund center captures expenses which are non-specific to any department in the Road and Bridge Fund.

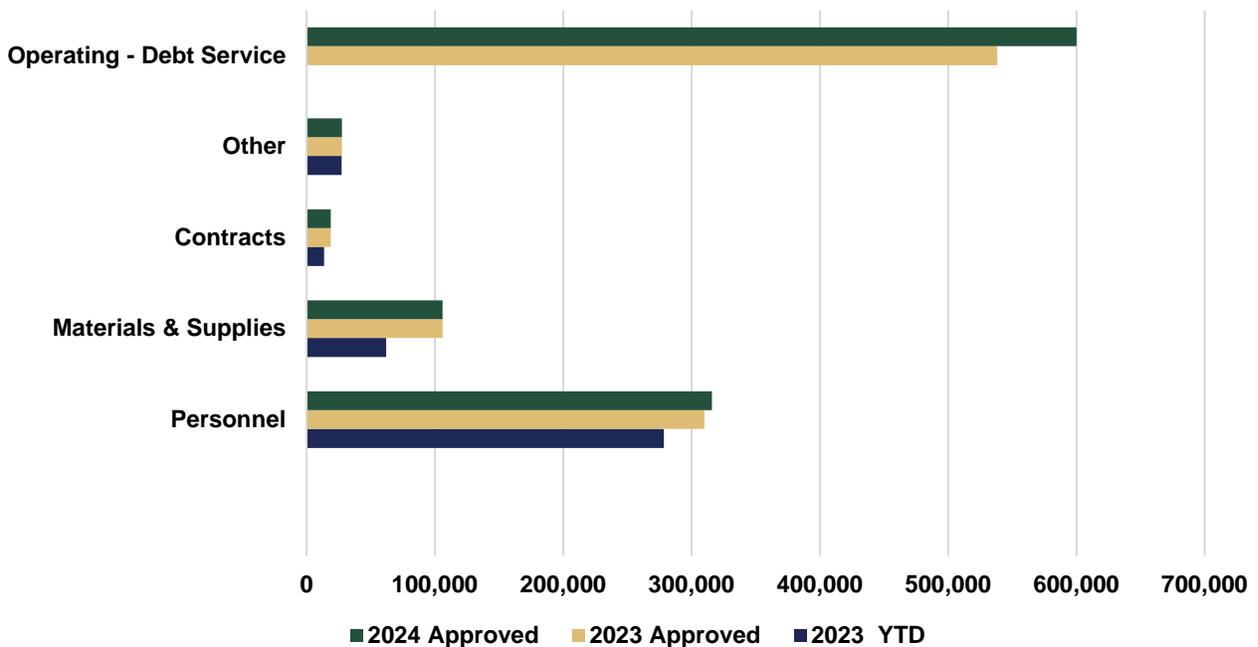
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,068,345 \$67,422 (6.74% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

**FY 2024 Approved Budget
Non-Departmental (Road & Bridge)**



[Table of Contents](#)

Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Personnel	278,511	310,000	315,845	5,845
Materials & Supplies	62,000	106,000	106,000	-
Contracts	13,679	19,000	19,000	-
Other	27,275	27,500	27,500	-
Operating – Debt Service	-	538,423	600,000	61,577
Total Budget	381,465	1,000,923	1,068,345	67,422



DEBT SERVICE

OVERVIEW

The Debt Service budgeting fund center captures expenses related to the servicing of county debt. For more detailed information regarding the County’s debt obligations, please reference the Debt Obligations section of this document.

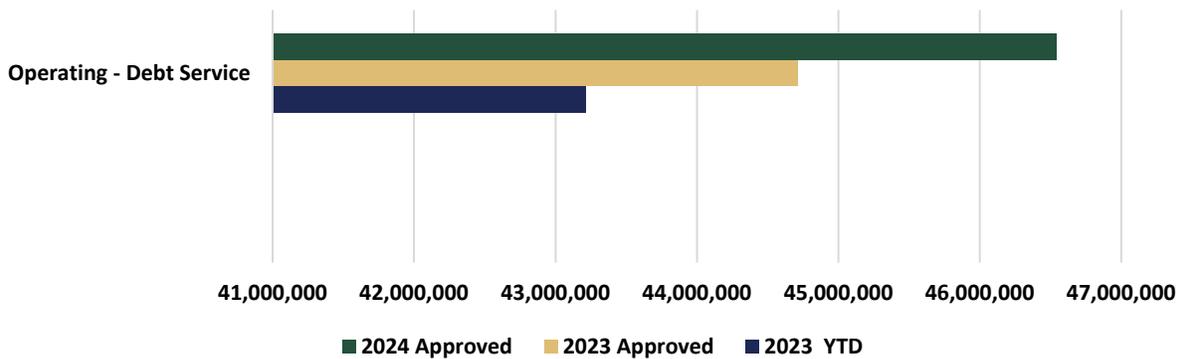
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$46,537,880 **\$1,823,752** (4.08%vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2024 Approved Budget
Debt Service



Expense Type	2023 YTD	2023 Approved	2024 Approved	2024 Budget vs. 2023 Budget
Operating - Debt Service	43,211,327	44,714,128	46,537,880	1,823,752
Total Budget	43,211,327	44,714,128	46,537,880	1,823,752



CAPITAL BUDGET



TARRANT COUNTY CAPITAL BUDGET

CAPITAL FUNDS SUMMARY

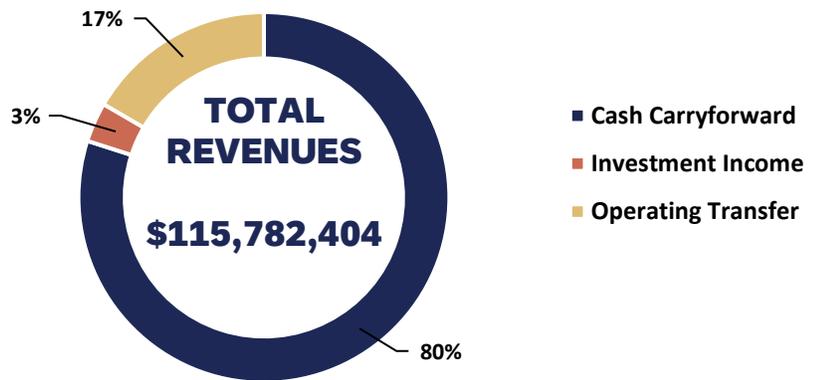
NON-DEBT CAPITAL PROJECTS FUND

Revenues

Cash Carryforward:	\$92,556,332
Investment Income:	\$4,000,000
Operating Transfer:	\$19,226,072
Total Revenues:	\$115,782,404

Expenditures

Total Expenditures:	\$115,782,404
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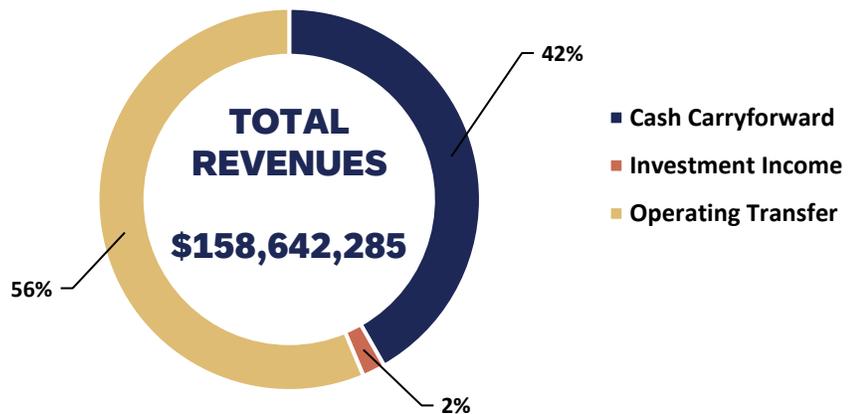
CAPITAL IMPROVEMENT/ REPLACEMENT FUND

Revenues

Cash Carryforward:	\$66,222,222
Investment Income:	\$3,060,000
Operating Transfer:	\$89,360,063
Total Revenues:	\$158,642,285

Expenditures

Total Expenditures:	\$158,642,285
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WHAT IS A CAPITAL EXPENDITURE?

Capital expenditures are expenses related to the acquisition and/or construction of facilities, vehicles, software, and equipment for County operations. Capital assets have a useful life of more than one (1) year. Examples of budgeted capital expenditures for Fiscal Year 2024 include:



BODY CAMERAS & RADIOS FOR LAW ENFORCEMENT



ROAD CONSTRUCTION & MAINTENANCE
EQUIPMENT



REPLACEMENT OF THE TIM CURRY CRIMINAL
JUSTICE BUILDING ROOF

WHERE ARE CAPITAL EXPENDITURES BUDGETED?

Capital expenditures are mainly budgeted in two (2) special purpose funds: the Non-Debt Capital Projects Fund and the Capital Improvement/Replacement Fund.

The Non-Debt Capital Projects Fund is funded by cash carryforward funding, investment income, and an operating transfer from the General Fund. Within the fund, items are requested and budgeted on a departmental level through the regular budget request process with the exception of projects submitted through the Facilities prioritization process (discussed in further detail below). In Fiscal Year 2024, the Non-Debt Capital Projects Fund has a total budget of **\$115,782,404**.

The Capital Improvement/Replacement Fund is funded by cash carryforward funding, investment income, and an operating transfer from the General Fund. Budgets for these strategic projects are developed in conjunction with senior leadership in various departments, including the Facilities Management, Information Technology, and Transportation departments. In Fiscal Year 2024, the Capital Improvement/Replacement Fund has a total budget of **\$158,642,285**.

Capital expenditures associated with voter-approved bond debt are isolated in funds named after their enabling election. Currently, Tarrant County has three different bond-related capital funds:

2006 Bond Election (Jail Building)

Ongoing Projects

- ❖ Boiler System Upgrade
- ❖ Daylighting Improvements for Inmate Access
- ❖ Water Filtration System

FY2024 Total Budgeted Expenditures: \$1,743,704

2006 Bond Election (Transportation)

Ongoing Projects

- ❖ Arlington – Sublett Road Widening
- ❖ Haslet – AllianceTexas/Haslet/Haslet Accessibility Improvement Project
- ❖ Watauga – Whitley Road Phase 4 Reconstruction

FY2024 Total Budgeted Expenditures: \$13,227,880

More information related to ongoing and completed transportation projects funded through the 2006 Bond Election Funds can be found at by clicking the button below or visiting the Tarrant County website:

2006 Bond Election
Transportation Projects

2021 Bond Election (Transportation)

Selected Projects

- ❖ Arlington – Debbie Lane
- ❖ Fort Worth – Camp Bowie Boulevard
- ❖ Sansom Park – Skyline Drive

FY2024 Total Budgeted Expenditures: \$201,703,433

More information related to transportation projects funded through the 2021 Bond Election Fund can be found by clicking the button below or visiting TarrantCountyBond2021.com:

2021 Bond Election
Transportation Projects

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HOW ARE CAPITAL EXPENDITURES BUDGETED?



FACILITIES CAPITAL PROJECT PROCESS

The Director of Facilities Management is responsible for creating initial cost estimates of all departmental capital project requests submitted to the Facilities Management department. The Director is responsible for prioritizing these capital project requests and submitting the prioritized recommendations to the Budget and Risk Management department. The Director of Budget and Risk Management is responsible for making recommendations for departmental capital projects to be funded in the context of Facilities Management's priority list and available resources.



IT STEERING COMMITTEE

In the Capital Improvement/Replacement Fund, there is a line item labeled Strategic Projects with a total budget of \$12,650,000. These funds are designated for projects approved by the Information Technology (IT) Steering Committee, which meets on a quarterly basis to ensure alignment of capital project expenditures with the IT strategic plan. The IT Steering Committee was initially formed in 1988 with a membership comprised of twelve individuals, both appointed and elected, from various County departments. Today, the IT Steering Committee has expanded to 18 members, including:

- ❖ County Judge
- ❖ Commissioner, Precinct 1
- ❖ Commissioner, Precinct 4
- ❖ County Administrator
- ❖ County Auditor
- ❖ Chief Information Officer – IT
- ❖ Budget and Risk Management Director
- ❖ County Clerk
- ❖ Criminal Court Administrator
- ❖ Criminal District Attorney
- ❖ District Clerk
- ❖ Justice of the Peace, Precinct 6
- ❖ Purchasing Agent
- ❖ Sheriff
- ❖ Tax Assessor/Collector
- ❖ Public Health Director
- ❖ Presiding Judge of the Eighth Administrative Judicial Region
- ❖ Project Portfolio Management Office Director – IT

VEHICLE REPLACEMENT PROCESS



The Director of Fleet Management is responsible for creating the replacement schedule for Tarrant County's fleet of vehicles. Several factors are considered in assessing whether a vehicle needs to be replaced, including mileage, maintenance costs, new vehicle cost, and more. However, different departments' vehicles have different service needs and replacement schedules. Non-law enforcement vehicles, for instance, are typically replaced after 7 years or 125,000 miles. Sheriff's Office patrol vehicles, on the other

hand, are typically replaced after 80,000 miles due to the greater level of wear-and-tear resulting from the nature of patrol-related services.

In FY 2022, the Budget and Risk Management department created the Capital Improvement/Replacement Fund. Within this new fund, a line item was created to provide greater flexibility in meeting vehicle replacement needs year-round by eliminating the bottleneck caused by the deadline for capital budget request submissions in April.



BOND PROJECTS

The projects funded by the 2021 Transportation Bond Election were mainly selected through a Call for Projects process with a small fraction of projects being chosen through discretionary selection. The total amount of voter-approved bond debt authorized through this election is \$225,000,000. For more information on the County's voter-approved debt burden, please **click here** or navigate to the section called Debt.



REMAINING REQUESTS

The Director of Budget and Risk Management is responsible for providing recommendations on the remaining departmental capital requests in the context of available resources and need. These requests often consist of capital items that support everyday departmental needs like copiers, office furniture, and radios.

WHAT IS THE DIFFERENCE BETWEEN THE TWO MAIN CAPITAL FUNDS?

The main differentiating factor between the Capital Projects Fund and the Capital Improvement/Replacement Fund is the strategic nature of the expense. Large capital expenses which have a long-term, strategic component, such as the relocation of the Second Court of Appeals or the upgrading of the County's Enterprise Resource Planning (ERP) system, will be budgeted within the Capital Improvement/Replacement Fund. Smaller capital expenses with the intention of supporting daily operations, such as a copier or office furniture, will be budgeted within the Capital Projects Fund.

NON-DEBT CAPITAL PROJECTS FUND LIST

In this section, you will find a list of approved capital projects by department.

Non-Debt Capital Fund			
Department	New in FY24 or Re-Budgeted	Capital Item	Amount
County Administrator	FY24	Furniture	25,000
County Administrator Total			25,000
County Auditor	FY24	Chairs	800
County Auditor Total			800
Tax Administration	FY24	Cash Counters	30,000
Tax Administration	FY24	Chairs	38,000
Tax Administration	FY24	Copy Machine	5,500
Tax Administration	FY24	Folder/Inserter	55,000
Tax Administration	FY24	Folder/Sealer	9,000
Tax Administration	FY24	Furniture	8,900
Tax Administration	FY24	Mail Opener	6,000
Tax Administration	FY24	Mail Opener System	50,000
Tax Administration	FY24	System Development	201,000
Tax Office Total			403,400
Elections	FY24	Bread Rack	9,000
Elections	FY24	Carrying Case for Electronic Pollbook	36,400
Elections	FY24	Dock Leveling - Loading System	80,000
Elections	FY24	Electronic Pollbook Flip Stands	37,800
Elections	FY24	iPad (WiFi Only)	82,600
Elections	FY24	Star Micronics MC - Print3 Printer	105,000
Elections	FY24	Storage Shelving	40,000
Elections	FY24	Widescreen Curved Monitors	1,200
Elections	Re-Budgeted	Mail Sorter Cutter	155,000
Elections	Re-Budgeted	Kardex Machine	249,999
Elections	Re-Budgeted	Curbside Carts	750,000
Elections	Re-Budgeted	Election Equipment Carriers	1,600,000
Elections Total			3,146,999
IT Administration	FY24	Chairs	35,000
IT Administration	Re-Budgeted	Chairs	13,128
IT Administration	Re-Budgeted	Audio-Visual Equipment	6,034
IT Network Ops/Comms	FY24	ACI Fabric Upgrade	50,000
IT Network Ops/Comms	FY24	Build-Out Development Environment for BADS	400,000

IT Network Ops/Comms	FY24	Cisco Telephone Equipment Replacement	14,074
IT Network Ops/Comms	FY24	Megaport to AWS	40,000
IT Network Ops/Comms	FY24	Network Security Improvements	8,600
IT Network Ops/Comms	FY24	Plaza ACI Switch Fabric Upgrades	204,400
IT Network Ops/Comms	FY24	Privileged Access Mgt Solution	35,000
IT Network Ops/Comms	FY24	Public Safety Radio DAS Replacement	60,000
IT Network Ops/Comms	FY24	Public Safety Radio Fleet Signal Test Gear	36,000
IT Network Ops/Comms	FY24	Remote Switch Upgrade	550,000
IT Network Ops/Comms	FY24	Uninterruptible Capacity Expansion (UPS)	67,800
IT Network Ops/Comms	FY24	VOIP Paging System Replacement	98,000
IT Network Ops/Comms	FY24	WiFi Infrastructure Upgrade	25,000
IT Network Ops/Comms	Re-Budgeted	Enterprise Contact Center Upgrade	562,660
IT Network Ops/Comms	Re-Budgeted	Network Router Deployment	18,000
IT Network Ops/Comms	Re-Budgeted	VOIP Speaker Replacement	15,300
IT Network Ops/Comms	Re-Budgeted	WiFi Infrastructure Upgrade	16,646
IT Network Ops/Comms	Re-Budgeted	Server - S.O.	11,465
IT Network Ops/Comms	Re-Budgeted	Elections Video Streaming	8,624
IT Network Ops/Comms	Re-Budgeted	BDA Install at Mansfield and Miller Probation	76,954
IT Project Management	Re-Budgeted	ME Laboratory Upgrades	75,300
IT Project Management	Re-Budgeted	LIMS Go Live	62,206
IT Project Management	Re-Budgeted	LIMS Replacement ME	149,697
IT Project Management	Re-Budgeted	CAD	3,732,818
IT Project Management	Re-Budgeted	Primary Domain	184,080
IT Project Management	Re-Budgeted	Open Records Solution	45,862
IT Project Management	Re-Budgeted	Pretrial SW	99,670
IT Project Management	Re-Budgeted	RFID Tracking System	368,583
IT Project Management	Re-Budgeted	Case Financials - CDA	31,436
IT Project Management	Re-Budgeted	Constable System Replacement	8,657
IT Project Management	Re-Budgeted	Contract Management Software - CDA	240,948
IT Project Management	Re-Budgeted	Enterprise Management	408,247
IT Project Management	Re-Budgeted	E-Procurement System	272,431
IT Project Management	Re-Budgeted	TechShare Dev Completion	465,967
IT Project Management	Re-Budgeted	Mass Billing Phase 3	14,016
IT Project Management	Re-Budgeted	Notifications	90,000
IT Project Management	Re-Budgeted	On/Off-Boarding Process	52,357
IT Project Management	Re-Budgeted	Claims System - Risk Management	30,132
IT Project Management	Re-Budgeted	Tax System Enhancement	68,908
IT Project Management	Re-Budgeted	Vendor Registration	200,640
IT Security	Re-Budgeted	Threat Management Augmentation	17,621
IT Service Delivery	FY24	Audio-Visual Equipment	60,000
IT Service Delivery	FY24	Mobile Data Computer (MDC) for S.O.	300,000

IT Service Delivery	FY24	Loop Request	627,000
IT Service Delivery	FY24	Printer/Scanner Refresh	100,000
IT Service Delivery	Re-Budgeted	Audio-Visual Equipment	16,300
IT Service Delivery	Re-Budgeted	Loop Request	374,050
IT Service Delivery	Re-Budgeted	ServiceNow Relaunch	600,000
IT Service Delivery	Re-Budgeted	A/V Magistration	56,114
IT Application Dev/Supp	Re-Budgeted	TechShare ITD Resources	856,639
IT Disaster Management	FY24	ACI Fabric Upgrade	56,400
IT Disaster Management	FY24	ISP Upgrade Plaza	8,600
IT Disaster Management	Re-Budgeted	SD-WAN Network Router Deployment	18,000
IT Disaster Management	Re-Budgeted	Server Switch Upgrade	13,951
IT Disaster Management	Re-Budgeted	VxBlock	21,904
Information Technology Total			12,081,219
Human Resources	FY24	Chairs	2,300
Human Resources Total			2,300
Facilities Administration	FY24	Access Control Readers	142,487
Facilities Administration	FY24	Ballistic Glass Partition for Constables	750,000
Facilities Administration	Re-Budgeted	Card Reader	66,196
Facilities Administration	Re-Budgeted	Parking Lot Cameras	29,999
Facilities Administration	Re-Budgeted	HVAC Units (Temporary)	10,686
Facilities Mailroom	FY24	Handheld Scanners	4,000
Facilities Graphics	FY24	Digital Envelope Press	200,000
Facilities Graphics	FY24	Mini Lab	100,000
Facilities Management Total			1,303,368
Sheriff Administration	FY24	Copier	5,100
Sheriff Employee Resource	FY24	Coffee Maker	2,400
Sheriff Employee Resource	FY24	Filing Cabinets	1,000
Sheriff Employee Resource	FY24	Furniture	5,000
Sheriff Employee Resource	FY24	Industrial Heater	1,500
Sheriff Employee Resource	FY24	Microwaves	600
Sheriff Employee Resource	FY24	Shelving	10,000
Sheriff Employee Resource	FY24	Simunitions Equipment	25,000
Sheriff Employee Resource	FY24	Training Mats	8,000
Sheriff Communications	FY24	Copier	4,250
Sheriff Communications	Re-Budgeted	In-Car Video	525,000
Sheriff Communications	Re-Budgeted	Tactical Communication Headset & Ancillary Equipment	85,000
Sheriff Investigations	FY24	Body Cameras	9,000

Sheriff Investigations	FY24	Safe	800
Sheriff Investigations	FY24	Copier	5,100
Sheriff Investigations	FY24	Lab Table	2,000
Sheriff Patrol	FY24	AED	7,800
Sheriff Patrol	FY24	Body Camers	9,500
Sheriff Patrol	FY24	Breaching Tool	32,300
Sheriff Patrol	FY24	LEEP Dogs	17,500
Sheriff Patrol	FY24	Scope Trailer	6,800
Sheriff Patrol	FY24	Software Retrieval	1,550
Sheriff Patrol	FY24	Training Door	13,850
Sheriff Courts/Security	FY24	Breaching Equipment	1,050
Sheriff Courts/Security	FY24	Laminator	500
Sheriff Courts/Security	FY24	Ballistic Shields	10,700
Sheriff Courts/Security	FY24	Wood Chipper	57,000
Sheriff Courts/Security	FY24	Wood Splitter	2,500
Sheriff Courts/Security	FY24	Mowers	12,000
Sheriff Confinement	FY24	Tub & Shower Sheets	1,520
Sheriff Confinement	FY24	Ladder	1,294
Sheriff Confinement	FY24	Self-Contained Breathing Apparatus	115,750
Sheriff Confinement	FY24	Gray Poly Box	2,772
Sheriff Confinement	FY24	Washers	524,265
Sheriff Confinement	FY24	Dryers	303,796
Sheriff's Office Total			1,812,197
Constable Precinct 2	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 2 Total			10,000
Constable Precinct 3	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 3 Total			10,000
Constable Precinct 4	FY24	Medical Bags for IFAK/IPOK	6,000
Constable Precinct 4	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 4 Total			16,000
Constable Precinct 5	FY24	Television and Mount	840
Constable Precinct 5	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 5 Total			10,840
Constable Precinct 6	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 6 Total			10,000
Constable Precinct 7	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 7 Total			10,000
Constable Precinct 8	FY24	Copier	6,000
Constable Precinct 8	Re-Budgeted	Body Worn Camera Bundle	10,000
Constable Precinct 8 Total			16,000
Medical Examiner	FY24	Analyze - IT Software	1,425

Medical Examiner	FY24	Autopsy Carts	35,550
Medical Examiner	FY24	Camera & Accessories	7,500
Medical Examiner	FY24	Chairs	3,500
Medical Examiner	Re-Budgeted	Furniture	3,000
Medical Examiner Total			50,975
CSCD	FY24	ADA Furniture & Chairs	4,415
CSCD	FY24	Chairs	19,080
CSCD	FY24	Desks	1,500
CSCD Total			24,995
Juvenile Services	FY24	Copier	3,546
Juvenile Services	FY24	Chairs	8,500
Juvenile Services	FY24	Furniture	30,621
Juvenile Detention	FY24	Basketball Goals	4,840
Juvenile Detention	FY24	Furniture	3,650
Juvenile Total			51,157
Administration Building	FY24	Repoint Exterior Stairwells & Sidewalks	32,706
Administration Building	FY24	Cubicles (Tax Office)	83,200
Administration Building	Re-Budgeted	HR Reception Area Remodel	45,125
Administration Building	Re-Budgeted	Commissioners Court Renovations	250,000
Plaza Building	Re-Budgeted	County Clerk Passports Remodel	12,060
Plaza Building	Re-Budgeted	Sheriff's Office Conversion	9,096
Plaza Building	Re-Budgeted	Sheriff's Warrant Office	20,979
Plaza Building	Re-Budgeted	Fire Panel System	481,516
Bagsby SW Sub-Courthouse	FY24	Detached Garage	298,000
Bagsby SW Sub-Courthouse	Re-Budgeted	Expansion Project	56,733
C. Griffin Sub-Courthouse	Re-Budgeted	Lobby/Counter Expansion - JP Precinct 8	76,813
C. Griffin Sub-Courthouse	Re-Budgeted	Metal Perimeter Security Fence	504,875
C. Griffin Sub-Courthouse	Re-Budgeted	Irrigation System	395,408
C. Griffin Sub-Courthouse	Re-Budgeted	Video Surveillance	292,594
C. Griffin Sub-Courthouse	Re-Budgeted	Workstations - Constable Precinct 8	46,070
Southlake Sub-Courthouse	Re-Budgeted	Townhall Elevator Modernization Project	52,500
Southlake Sub-Courthouse	Re-Budgeted	HVAC System	454,840
Southlake Sub-Courthouse	Re-Budgeted	Security Access Card Reader	20,025
Southlake Sub-Courthouse	Re-Budgeted	Paint Public Spaces (All Floors)	20,000
Southlake Sub-Courthouse	Re-Budgeted	Restroom Remodel	94,000

Arlington Sub-Courthouse	FY24	Expand Passport Office	300,000
Arlington Sub-Courthouse	Re-Budgeted	Irrigation System	360,375
Arlington Sub-Courthouse	Re-Budgeted	Renovation Project	213,318
Northwest Sub-Courthouse	FY24	Exterior Cleaning & Sealing	125,000
Northwest Sub-Courthouse	Re-Budgeted	NW Sub-Courthouse Remodel	375,737
350 W. Belknap Building	FY24	Jail Locks	65,000
350 W. Belknap Building	Re-Budgeted	Renovation Project	12,860,916
350 W. Belknap Building	Re-Budgeted	Security Electronics Equipment	7,508
Green Bay Building	Re-Budgeted	DHWS Boiler System Upgrade	70,000
Green Bay Building	Re-Budgeted	Kitchen Ice Machine	25,000
Green Bay Building	Re-Budgeted	Kitchen Equipment	10,954
Green Bay Building	Re-Budgeted	Dock and Perimeter	104,993
Green Bay Building	Re-Budgeted	Security Electronics Equipment	2,500
Cold Springs Building	Re-Budgeted	Site Improvements	79,810
Cold Springs Building	Re-Budgeted	Security Electronics Equipment	2,500
South Patrol Building	FY24	Restroom Partitions	10,000
South Patrol Building	Re-Budgeted	Locked Cabinets	15,545
Corrections Center Building	FY24	Gym Doors	450,000
Corrections Center Building	FY24	Sliding Partitions	35,000
Corrections Center Building	Re-Budgeted	Exterior Skin Remediation	8,967,000
Corrections Center Building	Re-Budgeted	Medical Floor Emergency Intercoms	125,800
Corrections Center Building	Re-Budgeted	Kitchen Equipment	7,500
Corrections Center Building	Re-Budgeted	Water Filtration System	20,447
Corrections Center Building	Re-Budgeted	Security Electronics Equipment	10,263
Lon Evans Corrections Center	Re-Budgeted	Daylighting Improvements for Inmate Access	159,997
Lon Evans Corrections Center	Re-Budgeted	Kitchen Equipment	24,184
Lon Evans Corrections Center	Re-Budgeted	Security Electronics Equipment	2,500
Juvenile Center	FY24	Expand Medical Clinic	25,000
Juvenile Center	FY24	H-Pod Foundation Leveling	500,000
Juvenile Center	Re-Budgeted	Generators	150,000
Juvenile Center	Re-Budgeted	Expansion	915,005
Juvenile Center	Re-Budgeted	Security Control Equipment	197,999
Juvenile Center	Re-Budgeted	Building Automation System	8,863

Medical Examiner Building	FY24	New Offices - (4)	281,600
Medical Examiner Building	Re-Budgeted	Cubicles	92,500
Medical Examiner Building	Re-Budgeted	ISTAR Panel and Ccure Keycard Access	20,000
Medical Examiner Building	Re-Budgeted	Remodel	290,749
North Patrol Building	FY24	Ice/Water Machines	7,500
North Patrol Building	FY24	Public Window Glass Replacement	6,500
1895 Courthouse	FY24	Carpet	110,000
1895 Courthouse	FY24	Drainage Repairs	21,190
1895 Courthouse	FY24	Window Panes - Law Library	70,000
1895 Courthouse	Re-Budgeted	Cistern Improvements	31,000
1895 Courthouse	Re-Budgeted	Office Remodel - Constable Precinct 1	25,000
1895 Courthouse	Re-Budgeted	Exterior Painting	208,674
1895 Courthouse	Re-Budgeted	Fire Alarm System	1,058,490
1895 Courthouse	Re-Budgeted	County Court at Law Renovations	17,160
Tim Curry Criminal Justice Center	FY24	Domestic Water Pump	100,000
Tim Curry Criminal Justice Center	FY24	Family Waiting Area Extension	22,000
Tim Curry Criminal Justice Center	FY24	Glass Window	25,000
Tim Curry Criminal Justice Center	FY24	Maglocks on Store Front Doors	44,500
Tim Curry Criminal Justice Center	FY24	Judicial Compliance Workstation Modifications	10,000
Tim Curry Criminal Justice Center	FY24	7th Floor Suite Remodel	396,000
Tim Curry Criminal Justice Center	FY24	Kitchenettes Remodel	20,000
Tim Curry Criminal Justice Center	Re-Budgeted	485th CDA Team	43,294
Tim Curry Criminal Justice Center	Re-Budgeted	Workstations - County Clerk	12,000
Tim Curry Criminal Justice Center	Re-Budgeted	Porch Tiles	364,321
Family Law Center	FY24	FLIR Workstation	18,000
Resource Connection Building	FY24	Electrical Switchboards	750,000
Resource Connection Building	Re-Budgeted	Quartermaster Renovation	63,000
Parking - Taylor Street	Re-Budgeted	Camera System	25,580
Parking - Calhoun Street	Re-Budgeted	Camera System	4,976
Parking - Plaza Garage	Re-Budgeted	Expansion	8,398,020
Parking - Plaza Garage	Re-Budgeted	Camera System	7,652
Elections Center	Re-Budgeted	Culvert Addition	100,000
Elections Center	Re-Budgeted	Fire Suppression System	315,000

Reproduction Center	Re-Budgeted	Recycling Center Dust Collector	200,546
Records Management Center	Re-Budgeted	Elections Mercantile Lease Space Finish	285,188
Public Buildings Total			42,920,694
Criminal Court Administration	Re-Budgeted	Chairs	15,000
Criminal Court Administration	Re-Budgeted	Furniture	25,000
Criminal Courts Administration Total			40,000
Probate Court No. 1	FY24	Furniture	5,011
Probate Court No. 1 Total			5,011
Justice of the Peace Precinct 1	FY24	Seating	590
Justice of the Peace Precinct 1	FY24	Storage Cabinets	1,750
Justice of the Peace Precinct 1 Total			2,340
Justice of the Peace Precinct 2	FY24	Chairs	4,944
Justice of the Peace Precinct 2	FY24	Time Stamps	1,822
Justice of the Peace Precinct 2 Total			6,766
Justice of the Peace Precinct 7	FY24	Chairs	7,620
Justice of the Peace Precinct 7 Total			7,620
Criminal District Attorney	FY24	Chairs	21,340
Criminal District Attorney	FY24	Copiers	15,000
Criminal District Attorney	FY24	Desk Speaker - Receptionist	1,000
Criminal District Attorney	FY24	Furniture	8,283
Criminal District Attorney	FY24	Forensic Towers	20,000
Criminal District Attorney Total			65,623
County Clerk Passports	FY24	Passport Photo System	7,000
County Clerk Criminal	FY24	Currency Sorter	3,600
County Clerk Civil	FY24	Chairs	4,800
County Clerk Total			15,400
Domestic Relations	FY24	Chairs	3,240
Domestic Relations Office Total			3,240
Courts/Judiciary	Re-Budgeted	Furniture/Equipment for Courts	70,000
Courts/Judiciary Total			70,000
Human Services	FY24	Furniture	2,250
Human Services	FY24	Lobby Flooring	3,410
Human Services	FY24	Client Seating	8,000
Human Services	FY24	Chairs	13,750
Human Services Total			27,410
Veteran Services	FY24	Furniture	1,000
Veteran Services	FY24	Chairs	600

Veteran Services Total			1,600
Historical Archives	FY24	Chairs	1,864
Historical Archives Total			1,864
Commissioner Precinct 1 - General	FY24	Copier	5,500
Commissioner Precinct 1 - General	FY24	Shredder	2,500
Commissioner Precinct 1 - Maintenance	FY24	Dump Truck	500,802
Commissioner Precinct 1 - Maintenance	FY24	Road Widener	275,227
Commissioner Precinct 1 - Maintenance	FY24	Ford F450	100,000
Commissioner Precinct 1 - Maintenance	FY24	Gradall	545,000
Commissioner Precinct 1 - Maintenance	FY24	Haul Trailer	106,721
Commissioner Precinct 1 - Maintenance	FY24	Haul Truck	180,402
Commissioner Precinct 1 - Maintenance	FY24	Live Bottom Trailer	160,348
Commissioner Precinct 1 - Maintenance	FY24	Paver	490,000
Commissioner Precinct 1 - Maintenance	FY24	Reclaimer/Stabilizer	855,000
Commissioner Precinct 1 - Maintenance	FY24	S-HMR Hammer	12,865
Commissioner Precinct 1 - Maintenance	FY24	Steel Wheel Drum Roller	80,000
Commissioner Precinct 1 - Maintenance	FY24	Tractor	65,000
Commissioner Precinct 1 - Maintenance	FY24	Water Truck	250,000
Commissioner Precinct 1 - Maintenance	FY24	Wood Chipper	70,000
Commissioner Precinct 1 - Maintenance	Re-Budgeted	Re-Budgeted Capital	2,026,745
Commissioner Precinct 1 Total			5,726,110
Commissioner Precinct 2 - Garage	Re-Budgeted	Re-Budgeted Capital	2,559,509
Commissioner Precinct 2 - Maintenance	FY24	Broom Sweeper	115,000
Commissioner Precinct 2 - Maintenance	FY24	Chairs	500
Commissioner Precinct 2 - Maintenance	FY24	CMI Reclaimer	1,012,000
Commissioner Precinct 2 - Maintenance	FY24	Computer Docking Stations	8,000
Commissioner Precinct 2 - Maintenance	FY24	Desk	2,000
Commissioner Precinct 2 - Maintenance	FY24	Hydro-Excavator	120,000

Commissioner Precinct 2 - Maintenance	FY24	Shoulder Paver	324,000
Commissioner Precinct 2 - Maintenance	FY24	Wheel Loader	216,000
Commissioner Precinct 2 - Maintenance	Re-Budgeted	Re-Budgeted Capital	431,729
Commissioner Precinct 2 Total			4,788,738
Commissioner Precinct 3 - Maintenance	FY24	Reclaimer	650,000
Commissioner Precinct 3 - Maintenance	Re-Budgeted	Re-Budgeted Capital	243,729
Commissioner Precinct 3 Total			893,729
Commissioner Precinct 4 - Maintenance	FY24	11 Wheel Roller	282,880
Commissioner Precinct 4 - Maintenance	FY24	Distributor	285,000
Commissioner Precinct 4 - Maintenance	FY24	Golf Cart	12,000
Commissioner Precinct 4 - Maintenance	FY24	Motor Grader	680,632
Commissioner Precinct 4 - Maintenance	FY24	Scissor Lift	23,544
Commissioner Precinct 4 - Maintenance	FY24	Steel Wheel Roller	393,388
Commissioner Precinct 4 - Maintenance	FY24	Tire Machine	18,500
Commissioner Precinct 4 - Maintenance	FY24	Vacuum Trailer	95,500
Commissioner Precinct 4 - Maintenance	FY24	Water Tank	41,950
Commissioner Precinct 4 - Maintenance	FY24	Water Truck	411,892
Commissioner Precinct 4 - Maintenance	FY24	Wheel Loader	222,426
Commissioner Precinct 4 - Maintenance	FY24	Work Zone Lights	67,500
Commissioner Precinct 4 - Maintenance	Re-Budgeted	Re-Budgeted Capital	1,325,613
Commissioner Precinct 4 Total			3,860,825
Transportation Administration	FY24	Chairs	200
Transportation Sign Shop	FY24	Striping Truck	490,000
Transportation Services Total			490,200
Non-Departmental	Re-Budgeted	Copier Replacement	50,000
Non-Departmental Total			50,000
Non-Debt Capital Fund Total			77,962,420

*Excludes non-capital items budgeted within this fund, such as undesignated funds, financial contracts, and other related items.

CAPITAL IMPROVEMENT/REPLACEMENT FUND LIST

In this section, you will find a list of approved capital improvement/replacement projects by department.

Capital Improvement & Replacement Fund			
Department	New in FY24 or Re-Budgeted	Capital Item	Amount
Elections	Re-Budgeted	Election Equipment Replacement	3,000,000
Elections Total			3,000,000
IT Network Ops/Comms	FY24	Radios	1,000,000
IT Network Ops/Comms	Re-Budgeted	Radios	2,736,567
IT Project Management	FY24	Strategic Projects	3,950,000
IT Project Management	Re-Budgeted	Strategic Projects	8,700,000
IT Service Delivery	FY24	Tech Refresh - New Computers, MDCs, etc.	1,000,000
IT Service Delivery	Re-Budgeted	Tech Refresh - New Computers, MDCs, etc.	1,986,560
IT Disaster Management	Re-Budgeted	Computer, Storage & Network Refresh/Upgrade	4,000,000
Information Technology Total			23,373,127
Facilities Administration	FY24	Building Renovations for all County Facilities	34,113,646
Facilities Administration	Re-Budgeted	Building Renovations for all County Facilities	35,932,765
Facilities Management Total			70,046,411
Mansfield Sub-Courthouse	Re-Budgeted	Building Renovation/Expansion	27,896,417
Green Bay Building	FY24	Jail Security Electronics Upgrade	2,000,000
Corrections Ctr Building	FY24	Jail Security Electronics Upgrade	4,500,000
Corrections Ctr Building	FY24	Generator	5,000,000
Lon Evans Correction Center	FY24	Jail Security Electronics Upgrade	3,000,000
Tim Curry Crim Just Ctr	FY24	Roof Replacement	2,900,000
Vandergriff Civil Courts Building	Re-Budgeted	Second Court of Appeals Relocation/Remodel	9,500,000
Public Buildings Total			54,796,417
Central Garage	FY24	Vehicles Replacement	1,000,000
Central Garage	Re-Budgeted	Vehicles Replacement	2,416,330
Central Garage Total			3,416,330
Capital Improvement/Replacement Fund Total*			154,632,285

*Excludes non-capital items budgeted within this fund, such as undesignated funds, financial contracts, and other related items.

SIGNIFICANT NON-RECURRING CAPITAL INVESTMENTS AND THEIR IMPACT ON OPERATING BUDGET

Some capital investments are non-recurring but will have a fiscal impact on the operating budgets of departments in future fiscal years. The construction of a building, for instance, will have associated operating costs such as electricity, water, gas, and personnel. To provide transparency in the operating costs, or savings, of capital items, we have described the impacts of major capital items on operating budgets below:

In-Car Video

Department: Sheriff's Office

Budget: \$525,000

Estimated Increased Operating Costs: \$183,500 annual software maintenance and storage

Operating Cost Description: The in-car video system will require annual maintenance costs including the cloud storage for captured video.

Striping Truck

Department: Transportation (Sign Shop)

Budget: \$490,000

Estimated Increased Operating Costs: Expected net decrease in operating costs

Operating Cost Description: This purchase will mainly require operating expenses related to fuel and vehicle maintenance. Regular vehicle maintenance and repair costs are expected to significantly decrease as this purchase will serve as the replacement to the County's 13-year-old striping truck. Additionally, the new striping truck will have increased efficiencies, including bead control and capacity, which are expected to result in cost savings over the life of the capital project.



DEBT OBLIGATIONS



TARRANT COUNTY

DEBT OBLIGATIONS



WHY DO GOVERNMENTS HAVE DEBT?

For capital expenses which support daily county operations, such as a copier or chair, Tarrant County uses a non-debt financing method called cash carryforward funding. Cash carryforward funding utilizes unused cash from the previous fiscal year to make capital purchases in the current fiscal year.

For large capital projects which span multiple years, however, the County has the option to seek voter approval to issue of debt as a financing method. Currently, the County holds voter-approved debt resulting from two (2) elections: the 2006 and 2021 bond elections. Both bond elections placed collaborative transportation projects with cities as a central focus.

The 2006 bond election asked voters to consider the approval of \$200 million in bonds to finance the construction and improvement of County buildings and roads. The Commissioners Court allocated the approved funding to four (4) focus areas: local arterial improvements, transit-related improvements, improvements to projects on the Texas Department of Transportation's (DoT) highway system, and commissioner discretionary road improvements.

The 2021 bond election asked voters to consider the approval of \$400 million in bonds to finance the construction and improvement of County roads. More detailed information regarding projects funded by the 2006 and 2021 bond elections can be found at <https://www.tarrantcounty.com/en/transportation/bond-program/transp-imprvements.html>.



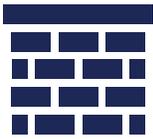
BOND RATING

Tarrant County proudly maintains AAA and Aaa bond ratings from Standard & Poor's (S&P) and Moody's, respectively. According to [Moody's Rating Action press release](#), the Aaa rating "incorporates the County's trend of improving financial operations that continues to bolster reserves." The AAA ratings from S&P and Moody's demonstrate the County's commitment to cost-effective governance, financial stability, and the generation of savings for taxpayers.



DEBT SERVICE FUND

Tarrant County’s Debt Service Fund is the sole source of funding for principal, interest, and other related payments on the County’s bonded indebtedness. Revenues for the Debt Service Fund include ad valorem (property) taxes, including current and delinquent tax collections, and investment interest income. The ad valorem revenue budgeted for the Debt Service Fund is supported by the County’s Interest & Sinking (I&S) tax rate of \$0.015664 per \$100 in assessed property value.



DEBT LIMITS AND COVERAGE REQUIREMENTS

The State of Texas has provided for debt limits and coverage requirements through state statutes. The debt limit established by state statute is five (5) percent of the total taxable value of property within the County. With a net taxable value of \$271,974,303,666, the current statutory debt limit for Tarrant County is \$13,598,715,183, which is more than the County’s total outstanding debt obligation of \$376,120,000.

TOTAL TAXABLE VALUE:	\$ 271,974,303,666
COUNTY DEBT LIMIT:	\$ 13,598,715,183
TOTAL DEBT OBLIGATION:	\$ 376,120,000

Debt coverage refers to the ability of an entity to service, or “cover”, their existing debt obligations. While there are no legal debt coverage requirements, there are several measures which gauge the health of an entity’s debt service capabilities, including the debt ratio. The debt ratio is calculated by dividing the entity’s total debt by the entity’s total assets and, according to industry best practices, should not exceed a ratio of 0.5.

DEBT RATIO: 0.3

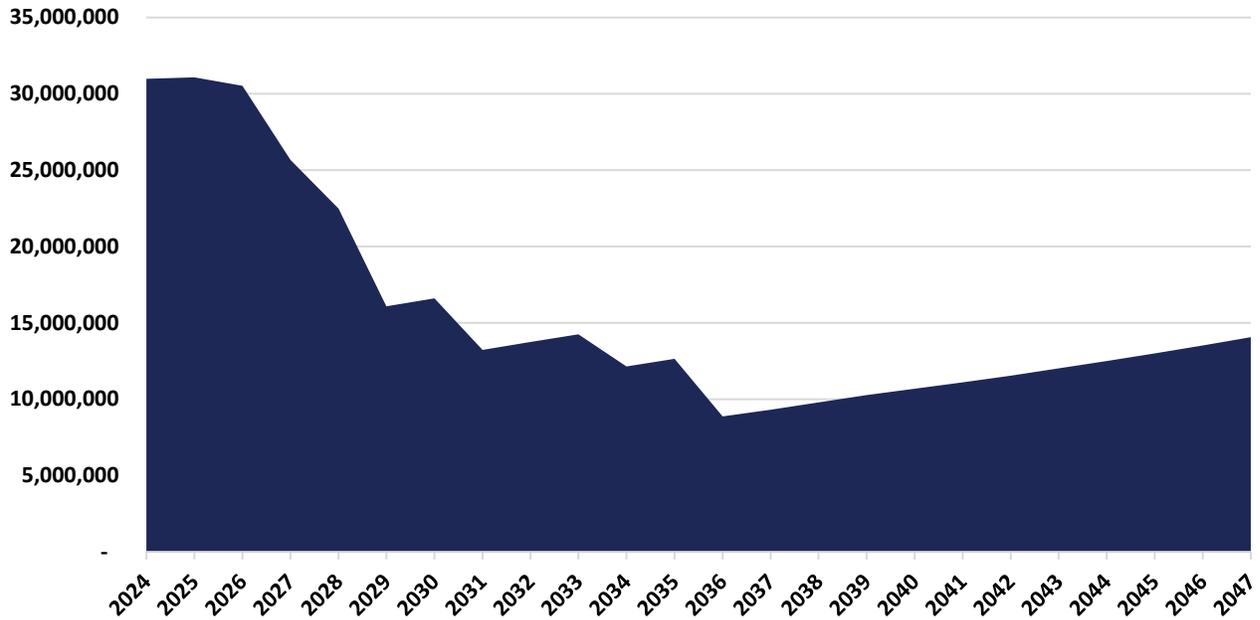
As of the adoption of the Fiscal Year 2024 budget, Tarrant County has no plans to seek voter approval for any further issuance of debt.



TARRANT COUNTY DEBT VISUAL AIDS

In the section below, you will find graphs and tables illustrating Tarrant County's debt obligations.

Tarrant County Outstanding Debt Obligations by Year



The Tarrant County Outstanding Debt Obligations by Year graph illustrates the principal debt requirements from Fiscal Year 2024 through Fiscal Year 2047.

TARRANT COUNTY OUTSTANDING DEBT OBLIGATIONS BY YEAR (FY2024 - FY2047)	
2024	30,990,000
2025	31,080,000
2026	30,535,000
2027	25,660,000
2028	22,480,000
2029	16,075,000
2030	16,615,000
2031	13,235,000
2032	13,740,000

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2033	14,260,000
2034	12,150,000
2035	12,655,000
2036	8,870,000
2037	9,315,000
2038	9,780,000
2039	10,270,000
2040	10,680,000
2041	11,105,000
2042	11,550,000
2043	12,015,000
2044	12,495,000
2045	12,995,000
2046	13,515,000
2047	14,055,000
TOTAL	376,120,000

TARRANT COUNTY FY 2024 DEBT SERVICE OUTSTANDING BONDED DEBT PRINCIPAL	
2015 Limited Tax Refunding and Improvement Bonds	6,755,000
2015A Limited Tax Refunding and Improvement Bonds	22,710,000
2016 Limited Tax Refunding Bonds	33,655,000
2017 Limited Tax Refunding Bonds	25,405,000
2022A Limited Tax Refunding and Improvement Bonds	28,420,000
2022B Limited Tax Refunding and Improvement Bonds	45,640,000
2022 Limited Tax Bonds	213,535,000
TOTAL	376,120,000



APPENDICES & GLOSSARY



TARRANT COUNTY STATISTICAL SECTION



STATISTICAL DATA

While the background section found in the beginning of the budget document provides a narrative overview of Tarrant County’s basic demographic information, this section provides more in-depth supplementary statistics related to top taxpayers, employment levels, and more. You will find a variety of tables which provide information on Tarrant County alone and in the context of other comparable local communities such as Bexar, Dallas, and Travis Counties.

2023 Top Taxpayers in Tarrant County

2023 Top Taxpayers			
Type of Account	Name of Entity	Total Market Value	Total Taxable Value
Individual Accounts	ONCOR ELECTRIC DELIVERY CO LLC	1,635,085,095	1,635,085,095
	AMERICAN AIRLINES INC/ENVOY AIR INC	2,362,902,109	1,579,843,256
	GENERAL MOTORS LLC/ GENERAL MOTORS CO	1,361,078,133	1,041,333,618
	WINNER LLC/FACEBOOK PROCUREMENT LLC	2,477,165,364	994,827,123
	ATMOS ENERGY/MID TEX DIVISION	839,620,690	838,626,146
	BKV NORTH TEXAS LLC	615,249,124	615,249,124
	TOTAL E&P USA BARNETT LLC	589,607,771	589,063,068
	BELL TEXTRON INC/BELL HELICOPTER INC	683,812,045	584,811,011
	WAL-MART STORES TEXAS LLC/ WAL-MART REAL ESTATE BUS	572,149,774	528,103,178
	AMAZON.COM SERVICES LLC	703,648,908	460,513,003

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Commercial Accounts	AMERICAN AIRLINES INC/ENVOY AIR INC	2,357,568,058	1,574,509,205
	WINNER LLC/FACEBOOK PROCUREMENT LLC	2,477,165,364	994,827,123
	WAL-MART STORES TEXAS LLC/WAL-MART REAL ESTATE BUS	568,333,099	524,286,993
	AMAZON.COM SERVICES LLC	703,648,908	460,513,003
	OPRYLAND HOTEL	403,271,304	403,271,304
Industrial Accounts	GENERAL MOTORS LLC/GENERAL MOTORS CO	1,087,840,510	981,416,164
	ALCON LABORATORIES INC	637,699,921	401,696,250
	BELL TEXTRON INC/BELL HELICOPTER INC	345,214,395	344,061,021
	MOLSON COORS USA LLC	149,454,418	116,359,873
	EX TEX LAPORTE LP	74,707,270	68,268,090

Source: TAD 2023 Top Taxpayer Reports (<https://www.tad.org/resources/reports.php>)

Comparative Analysis of the Top 5 Largest Counties in Texas (FY 2021 – 2024)

Population

Comparative Population Analysis of the Top 5 Largest Counties in Texas (FY 2021 - 2024)				
County	FY 2021	FY 2022	FY 2023	FY 2024
Harris	4,720,000	4,779,880	4,790,000	4,922,752
Dallas	2,635,516	2,635,516	2,623,000	2,687,159
Tarrant	2,139,860	2,091,320	2,157,740	2,201,123
Bexar	2,003,554	2,003,554	2,009,324	2,097,689
Travis	1,341,815	1,226,805	1,434,501	1,369,964

Source: Denton County Budget Office Annual Surveys

Adopted Tax Rate

Comparative Tax Rate Analysis of the Top 5 Largest Counties in Texas (FY 2021 - 2024)				
County	FY 2021	FY 2022	FY 2023	FY 2024
Harris	0.407130	0.376930	0.343730	0.350070
Dallas	0.239740	0.227946	0.217946	0.215718
Tarrant	0.234000	0.229000	0.224000	0.194500
Bexar	0.277429	0.276331	0.299999	0.299999
Travis	0.374359	0.357365	0.318239	0.304655

Source: Denton County Budget Office Annual Survey

Housing, Economy, Geography, Education, and Transportation

Comparative Demographic Analysis of the Top 5 Largest Counties in Texas			
Housing			
County	Housing (# of Units)	Households with a Computer (Percentage)	Households with Broadband Internet
Harris	1,885,384	94.7	88.4
Dallas	1,049,372	93.7	86.8
Tarrant	826,154	96.0	91.2
Bexar	805,863	94.4	86.7
Travis	593,195	96.8	91.9
Economy			
County	Total Population in Civilian Workforce (Percentage)	Total Employer Establishments	Total Annual Payroll (Thousands)
Harris	67.4	105,710	138,266,904
Dallas	68.9	68,180	102,251,445
Tarrant	68.6	44,319	42,662,764
Bexar	64.7	37,198	36,884,505
Travis	73.0	38,547	44,203,477
Geography			
County	Population per Square Mile (2010)	Population per Square Mile (2020)	Land Area in Square Miles
Harris	2,402.4	2,771.7	1,707.0
Dallas	2,718.0	2,993.6	873.1
Tarrant	2,094.7	2,439.2	865.3
Bexar	1,383.1	1,620.0	1,240.3
Travis	1,034.4	1,297.9	994.1
Education and Transportation			
County	High School Graduate or Higher (Percentage)	Bachelor's Degree or Higher (Percentage)	Mean Travel Time to Work (Minutes)
Harris	81.9	32.5	29.1
Dallas	80.7	33.0	27.6
Tarrant	86.7	33.4	26.9
Bexar	85.4	30.0	25.6
Travis	90.6	52.7	25.9

Source: U.S. Census Bureau QuickFacts ([U.S. Census Bureau QuickFacts: Tarrant County, Texas](#))



TARRANT COUNTY

GLOSSARY



DEFINITION OF TERMS

In this section, you will find the definition of financial terms and other terms which are commonly used throughout this budget document.

Ad Valorem Tax

A tax, also known as the property tax, which is calculated using the assessed value of property and tax rates set by governmental entities.

ARPA

The American Rescue Plan Act (ARPA) is a law which provided a grant allocation to state and local governments to respond to the negative impacts of the pandemic.

Appropriation Adjustment

The transfer of budget from one line item to another line item.

Balanced Budget

A budget with budgeted expenditures which are equal to budgeted revenues.

Bonds

A form of debt which governments often utilize to finance large-scale infrastructure projects such as transportation projects. Bonds are subject to voter approval and are serviced through the Interest & Sinking (I&S) portion of the property tax rate.

Budget

A financial plan which ties revenues and expenditures to departmental operations and service delivery.

Budget Document

A tool which budget staff use to communicate the County's financial plans to the Commissioners Court, staff, and the public.

Budget Portal

The web-based portal in which departments enter their budget requests for the upcoming fiscal year.

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Capital Asset

A significant piece of property, tangible or intangible, which the County purchases or invests in. Examples range from building renovations and office furniture to computers and software.

CARES Act

The Coronavirus Aid, Relief, and Economic Security (CARES) Act is a law which provided a grant allocation to state and local governments to respond to the negative impacts of the COVID-19 pandemic.

Cash Carryforward

Unused revenue at the end of a fiscal year which is rolled over to the next fiscal year as cash.

Commissioners Court

The elected body which presides over county government and consists of 4 elected County Commissioners and one elected County Judge.

County Administrator

The professionally educated and trained administrator which is hired by the Commissioners Court to oversee the daily administrative operations of the County and implementation of policies passed by the Court.

County Commissioner

An elected representative to the Commissioners Court which represents 1 of 4 precincts.

County Judge

The elected head of the Commissioners Court which represents the entire County.

Debt Service Fund

The fund which accounts for activities related to the servicing of debt principal and interest. This fund is financed by the Interest & Sinking (I&S) portion of the ad valorem (property) tax rate.

ERP

The Enterprise Resource Planning (ERP) system is the financial system which County departments utilize to conduct daily business and where financial planning and tracking is conducted.

General Fund

The fund which accounts for those required to be accounted for in another fund such as the Debt Service Fund. This fund accounts for general government services such as the

Criminal District Attorney's Office, Fire Marshal, Medical Examiner's Office, the Sheriff's Office, and more. This fund is financed by the Maintenance & Operations (M&O) portion of the ad valorem (property) tax rate.

Expenditure

The outflow of resources in exchange for a good or service.

Goals

Focal points or plans to improve within the department or organization.

Interdepartmental Transfer

The transfer of a position or amount of funds from one department to another department.

Interfund Transfer

The transfer of a position or amount of funds from one fund to another fund.

Intergovernmental Revenue

Revenue which is obtained from other governments such as reimbursements from the federal government for services provided by the County.

Investment Income

Revenue which is obtained from returns on investments made by the County Investment Office and guided by the County Investment Policy.

Key Performance Indicator

A measure of performance which captures the inputs, outputs, or outcomes of services delivered by a department.

Objectives

Granular and shorter term focal points or plans which fit within the context of goals.

Operating Budget/Fund

A budget/fund which captures current revenues and expenditures that are to be utilized for the regular operations of the County government.

Reduction-In-Force

The permanent elimination of a position from the budget and organization. This action can be requested by departments and can only be authorized by the Commissioners Court.

Revenue

The inflow of resources, such as taxes or fees, which are available for use by the government.

Taxes

Revenue which is obtained from taxes levied by the government on its residents such as property taxes.



TARRANT COUNTY

FINANCIAL POLICIES



FINANCIAL POLICIES OVERVIEW

The County abides by the budgeting policies below during the development and implementation of the budget.

- Departmental annual budget requests for the upcoming fiscal year are submitted by the department head to the Budget and Risk Management department from March to April of each calendar year.
- The County Auditor prepares revenue estimates for the upcoming fiscal year and transmits the estimates to the Budget and Risk Management department.
- The Budget and Risk Management department develops the proposed annual operating budget to be presented to the Commissioners Court for their consideration. The budget represents the financial plan for the new fiscal year.
- Annual special purpose budgets are developed and adopted separately from the operating budget.
- Public hearings are held on the proposed budget.
- The Commissioners Court must adopt annual budgets by a majority vote of the Commissioners Court before September 30. To support the budget, property taxes are assessed on October 1, creating a legally enforceable claim.
- The adopted budget must be balanced which means budgeted revenues and expenditures must be equal.
- The legal level of budgetary control is 10 categorical levels within each department. Commissioners Court may legally amend the budget. Management must seek approval of Commissioners Court to transfer appropriations between categories even within the same department.
- Some budgets are developed at a “sub-fund” level. These “sub-funds” may not be budgeted at the 10 categorical levels but budgeted at the total “sub-fund” level.
- A separate budget report detailed to the legal level of control is available upon request or can be viewed at tarrantcounty.com under the Budget and Risk Management department.

- The detailed budget report has “sub-funds” and contains more detail than the budget information provided within this report.
- Annual appropriated budgets are legally adopted for all funds except the Tarrant County Housing Finance Corporation (TCHFC), Tarrant County Industrial Development Corporation (TCIDC), and the Grants Fund.
- The budget is prepared utilizing a modified cash basis of accounting, as allowed by state statutes. Beginning fund balance is budgeted as revenue, as required by state statutes.
- Encumbrances are used for the budgetary basis of accounting for the appropriated budgets. Encumbrances consume budget as an actual expense when a purchase order is issued. Encumbrances do not represent expenditures or liabilities for modified accrual basis until the goods or services are received.
- Unencumbered appropriations lapse at year-end for all funds.

The County has formally adopted an investment policy and a reserve and excess cash balance policy.

- The reserve and excess cash balance policy:
 - Establishes the goal of a ten (10) percent budgeted reserve of the combined budget of the General Fund and Road and Bridge Fund.
 - Establishes the goal of a budgeted reserve of \$1,000,000 for the Debt Service Fund.
 - Establishes the goal of a budgeted reserve of \$1,000,000 for the Self-Insurance Fund.
 - Establishes the requirement of a budgeted reserve of \$1,000,000 for the Workers Compensation Fund.
 - Establishes an annual review in the budget process to determine the budgeted reserve amount based on historical and projected claims and projected funding needs in the context of historical fund stability and volatility.
 - Defines excess cash balance as the difference between estimated cash carryforward and actual cash carryforward.
 - Defines excess reserve balance as the difference between budgeted reserves and fiscal year end reserves.
 - Restricts the usage of excess cash balances to one-time expenditures that are non-reoccurring in nature.

- The investment policy:
 - Designates the County Investment Officer as the County Auditor.
 - Outlines investment objectives including, but not limited to, maintenance of adequate liquidity, investment strategies, and portfolio diversification.
 - Establishes policies regarding authorized investments, prohibited investments, and the safety of the principal.
 - Defines the scope of investment responsibilities and controls.
 - Discusses reporting and performance evaluation requirements.

For the detailed financial policies, please visit the Appendix.

1. Approval of Tarrant County Investment Policy



COMMISSIONERS COURT
COMMUNICATION

REFERENCE NUMBER _____

PAGE 1 OF 28

DATE: 11/22/2022

SUBJECT: **APPROVAL OF TARRANT COUNTY INVESTMENT POLICY**

COMMISSIONERS COURT ACTION REQUESTED

It is requested that Commissioners Court adopt an order acknowledging the annual review of the Tarrant County Investment Policy.

BACKGROUND

The Public Funds Investment Act (Chapter 2256.005 (e), Government Code) requires the governing body to review the investment policy strategy annually.

“The governing body of an investing entity shall review its investment policy and investment strategies not less than annually. The governing body shall adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument so adopted shall record any changes made to either the investment policy or investment strategies.”

The Tarrant County Investment Policy was last approved November 23, 2021. The Auditor has reviewed the policy and feels no changes are needed at this time.

FISCAL IMPACT

There is no fiscal impact associated with this item.

SUBMITTED BY:	Auditor Office	PREPARED BY: APPROVED BY:	S. Renee Tidwell
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TARRANT COUNTY, TEXAS

INVESTMENT POLICY

ORIGINALLY ADOPTED MAY 20, 1997

LAST APPROVED BY COMMISSIONERS COURT November 23, 2021

Court Order Number: 136901

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TARRANT COUNTY, TEXAS INVESTMENT POLICY

I. Investment Authority and Scope of Policy

A. Formal Adoption

This Investment Policy and strategies are authorized by Tarrant County Commissioners Court in accordance with Chapter 2256, Texas Government Code, the Public Funds Investment Act and the statutory requirements of Local Government Code 116.112. See *Attachment A: Resolution to Adopt Investment Policy*. This policy will be reviewed and adopted by resolution at least annually according to Section 2256.005(e).

B. General Policy Statement

It is the policy of Tarrant County, giving due regard to the safety and risk of an investment, that all available funds under the custody and control of the County Auditor shall be invested in conformance with state and federal regulations, including the Public Funds Investment Act and adopted Investment Policy. Furthermore, such activities shall be designed to adhere to guidelines and standards promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). The County will invest according to investment strategies for each fund as they are adopted by Commissioners Court in accordance with Sec. 2256.005(d). See *Attachment B* for Investment Strategy.

C. Scope

This Investment Policy applies to all financial assets of all funds of Tarrant County, Texas, at the present time and any funds to be created in the future and any other funds held in custody by the County Auditor, unless expressly prohibited by law or unless it is in contravention of any depository contract between Tarrant County and any depository bank.

D. County's Investment Officer

In accordance with a Constitutional Amendment passed in 1984, the County Auditor is the Treasurer for Tarrant County. By adoption of this policy, Commissioners Court expressly designates the County Auditor (Auditor) as the official Investment Officer to handle the investment of County funds.

The Auditor may delegate authority to one or more employees to be responsible for investment transactions. The Auditor may, in accordance with this policy, invest County funds that are not immediately required to pay obligations of the County in accordance with Sec. 116.112(a) Local Government Code and/or Chapter 2256, Sec. 2256.005(f) and (g). All investment decisions shall be Governed by the following objectives in order of priority:

- (a) preservation and safety of principal,
- (b) liquidity, and
- (c) yield.

If the Auditor has a personal business relationship with an entity, or is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to the County, the Auditor must file a statement disclosing that personal business interest or relationship with the Texas Ethics Commission and the Commissioners Court in accordance with Government Code 2256.005(i).

It is the County's policy to provide training required by the Public Funds Investment Act, Section 2256.008, and periodic training in investments for the Auditor and other persons designated by the Auditor to ensure the quality, capability, and current knowledge of the Auditor in making investment decisions.

II. Investment Objectives

A. Safety of Principal

The primary objective of all investment activity is the preservation of capital and the safety of principal in the overall portfolio. Each investment transaction shall seek to ensure first that capital losses are avoided, whether they are from securities defaults or erosion of market value.

B. Maintenance of Adequate Liquidity

The investment portfolio will remain sufficiently liquid to meet the cash flow requirements that might be reasonably anticipated. Liquidity shall be achieved by matching investment maturities with forecasted cash flow requirements; investing in securities with active secondary markets; and maintaining appropriate portfolio diversification.

C. Diversification

The investment portfolio will be diversified to eliminate the risk of loss resulting from overconcentration of assets in a specific maturity, a specific issuer or a specific class of investments. Tarrant County's investments will always be selected to provide for stability of income and reasonable liquidity.

D. Yield

Tarrant County will earn the maximum rate of return allowed on its investments within the policies imposed by its safety and liquidity objectives, investment strategies for each fund, and state and federal laws governing investment of public funds. No investments shall be made for the purpose of trading or speculation, such as anticipating an appreciation of capital through changes in market interest rates.

The benchmark for comparing the performance of the County's investment portfolio will be the 90-day moving average of the yield of the 90-day Treasury bill on the last day of the month being reported. The 90-day Treasury bill is the simplest, safest security a portfolio can own. The 90-day moving average of its yield represents the return of a purely passive management approach in which equal amounts of the portfolio are invested in every month's current Treasury bill. As one month's investment matures, it is automatically invested in the new 90-day Bill. The County's objective is to exceed the 90-day moving average of the Treasury bill each month through active portfolio management.

E. Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest return. When County funds will not be needed to meet current year obligations; maturity restraints will be imposed based upon the investment strategy of each fund. The maximum allowable stated maturity of any individual investment owned by the County is five years. This restriction is in effect unless specific authorization by Commissioners Court is obtained.

F. Investment Strategies

In accordance with the Public Funds Investment Act, Section 2256.005(d), a separate written investment strategy will be developed for each of the funds under Tarrant County's control. Each investment strategy must describe the investment objectives for the particular fund using the following priorities of importance:

- (1) understanding of the suitability of the investment to the financial requirements of the entity
- (2) preservation and safety of principal
- (3) liquidity
- (4) marketability of the investment if the need arises to liquidate the investment before maturity
- (5) diversification of the investment portfolio
- (6) yield
- (7) maturity restrictions

Attachment B includes investment strategies for all funds. In accordance with the Public Funds Investment Act, Section 2256.005(e), investment strategies will be reviewed and adopted at least annually by Commissioners Court resolution.

III. Investment Policies

A. Authorized Investments.

Investments described below are authorized by Chapter 2256, Texas Government Code as eligible for Tarrant County. Any additional restrictions or limitations for each type of specific investment are listed. Certain securities authorized by the Public Funds Investment Act are prohibited by Commissioners Court and this policy. These are shown in **B. Prohibited Investments**.

Except as provided by Government Code 2256.009(b), County funds governed by this policy may be invested in:

1. Obligations of the United States or its agencies and instrumentalities and other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, the United States or its agencies, and instrumentalities: including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by explicit full faith and credit of the United States:

- US Treasury Bills
- US Treasury Notes
- US Treasury Bonds
- Government National Mortgage Association (GNMA)
- Student Loan Marketing Association (SLMA)
- Any other security with an explicit guarantee by the United States Federal Government as to the payment of principal and interest, currently including:
 - Federal National Mortgage Association (FNMA)
 - Federal Home Loan Mortgage Corporation (FHLMC)

2. Other obligations of the United States or its respective agencies and instrumentalities. Specific United States Government Agency Securities include:

- Federal Home Loan Bank (FHLB)
- Federal Farm Credit Bank (FFCB)
- Floating rate securities will be allowed if the pricing "reset" period is every 30 days or less. "Inverse floaters" will not be allowed.

3. Direct obligations of the State of Texas or its agencies and instrumentalities.

4. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by at least one nationally recognized investment rating firm not less than A or its equivalent.

5. A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution that has its main office or a branch office in Texas and is:

- (a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC) or its successor or the National Credit Union Share Insurance Fund or its successor;
- (b) secured by obligations that are described by Section 2256.009(a) of the Public Funds Act, including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of certificates, but excluding those mortgage backed securities of the nature described by Section 2256.009(b); or
- (c) secured in any other manner and amount provided by law for deposits of the investing entity.

6. A fully collateralized repurchase agreement, as defined in the Public Funds Investment Act, if it:
 - (a) has a defined termination date
 - (b) is secured by a combination of cash and/or obligations described by Section 2256.009(a)(1) of the Public Funds Investment Act and allowed by this policy. Specifically, full faith and credit US Government securities with a final maturity date of five years or less from the date of the inception of the agreement with a market value of 102 percent of the principal amount of the funds disbursed are acceptable
 - (c) requires the securities being purchased by the County be pledged to the County, held in the County's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County
 - (d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in the state of Texas

A signed PSA Master Repurchase Agreement must be on file between each counterparty broker/dealer and the County prior to execution of any transactions of this type.

Collateral value must be maintained at not less than 102% of the value of the investment, plus interest earned on the County's investment for US Treasury Securities and US Agency and Instrumentalities.

On occasion, the County may elect to “reverse” certain of its portfolio securities under the terms of a “reverse repurchase agreement” or “portfolio lending” program. This authority shall be restricted, requiring written authorization from the Auditor. Notwithstanding any law, the term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered.

Money received by the County under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

No more than 50% of the entire portfolio will be invested under this type of agreement with a single broker.

7. Commercial paper is an authorized investment under this subchapter if it:
 - (a) has a stated maturity of 365 days or fewer from the date of issuance
 - (b) is rated not less than A- I or P- I or an equivalent rating by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state
 - (c) if the issuer has senior debt outstanding, such debt must be rated at least A+ and/or A
8. Mutual funds *and* money market mutual funds authorized as described below.
 - (a) No-load money market mutual funds are authorized if:
 - (i) is registered with and regulated by Securities and Exchange Commission
 - (ii) provides the investing entity with a prospectus and other information required by the Securities and Exchange Act of 1934 or the Investment Company Act of 1940
 - (iii) complies with federal Securities and Exchange Commission Rule 2a-7, promulgated under the Investment Company Act of 1940

- (b) No-load mutual funds are authorized if:
 - (i) is registered with the Securities and Exchange Commission
 - (ii) has an average weighted maturity of less than two years; and
 - (iii) either: (A) has a duration of one year or more and is invested exclusively in obligations approved by Chapter 2256.014 of the Government Code; or (B) has a duration of less than one year and the investment portfolio is limited to investment grade securities, excluding asset-backed securities
 - (iv) invest dollar-for-dollar all County funds without sales commissions or loads
- (c) For mutual funds or money market mutual funds, the County may not:
 - (i) invest in the aggregate more than 80 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service in money market mutual funds or mutual funds, either separately or collectively
 - (ii) invest in the aggregate more than 15 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service, in mutual funds
 - (iii) invest any portion of bond proceeds, and funds held for debt service in mutual funds
 - (iv) invest its funds or funds under its control including bond proceeds and other funds held for debt service, in any one mutual fund or money market mutual fund in an amount that exceeds 10 percent of the total asset of the mutual fund or money market mutual fund

9. Investment Pools are eligible, as defined in Section 2256.016 of the Texas Government Code provided that:

- (a) Investment in the particular pool has been authorized by Commissioners Court by resolution
- (b) The pool shall have furnished the Auditor an offering circular containing the information required by Section 2256.016(b) of the Government Code
- (c) The pool shall furnish the Auditor or other authorized representatives of the County investment transaction confirmations with respect to all investments made with it and monthly reports that contain the information required by Section 2256.016(c) of the Government Code
- (d) The pool's assets consist exclusively of the obligations that are allowed under this policy and described by 1-8 above
- (e) The investment philosophy and strategy are consistent with this policy and the County's ongoing investment strategy
- (f) The pool must be continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating service.
- (g) An investment pool may invest its funds in money market mutual funds to the extent permitted by and consistent with this subchapter and the investment policies and objectives adopted by the investment pool.

The Auditor will consider other characteristics of pools before submitting them for Commissioners Court approval. These characteristics include the size of the pool, number of participants and the size of their deposits, and the pool's use of reverse repurchase agreements. In general, the County will avoid pools with less than \$750 million in deposits and a small number of participants because of possible instability in the pools and the resulting threat to County's funds. See *Attachment C* for a current listing of authorized pools.

B. Prohibited Investments

The Auditor has no authority to use any investment instruments, which are strictly prohibited by the Public Funds Investment Act, Section 2256.009(b).

1. Specific exclusions under 2256.009 are:

- Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal
- Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest
- Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years
- Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index

2. County Exclusions:

The Auditor also has no authority to invest in the following securities, which are authorized under the Public Funds Investment Act, but prohibited by this Policy and Commissioners Court:

- Bankers' acceptances
- Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States
- Options or future contracts

C. Protection of Principal

The County will seek to control the risk of loss due to the failure of a security issuer or grantor. Such risk will be controlled by investing only in the safest types of securities as defined in this Policy by pre-qualifying the financial entities with which the County does business; by collateralization as required by law; and through portfolio diversification by maturity and type. The purchase of individual securities will be executed delivery versus payment (DVP) through the County's Safekeeping Agent. By so doing, County funds are not released until the County has received, through the Safekeeping Agent, the securities purchased. Similarly, on sales, securities are not released until funds are received.

1. Diversification by Investment Type

Diversification by investment type will be maintained by ensuring an active efficient secondary market in portfolio investments and by controlling the market and opportunity risks associated with specific investment types.

However, the County's currently eligible investments are all virtually "riskless", given their inherent individual creditworthiness and the maturity limitations, which the County has imposed. In such circumstances, simply requiring some designed "mixture" of security types neither improves the portfolio's level of safety nor enhances its yield. Therefore, no maximums or minimums are currently observed regarding to the County's portfolio mix.

In the event the County's **Authorized Investments** are modified by the addition of other investments or changes in maturity parameters, the question of diversification will be reviewed, and appropriate regulatory and/or administrative actions will be taken at that time.

The County will diversify its investments by institution. Except for US Treasury securities, no more than 50% of the County's total investment portfolio will be invested with a single financial institution. Debt proceeds may be invested in a single security or investment if such an investment is necessary to comply with Federal arbitrage restrictions or to facilitate arbitrage record keeping and calculation.

2. Diversification by Investment Maturity

To minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Maturity guidelines are outlined in the investment strategies for each fund. See *Attachment B*

3. Ensuring Liquidity

Liquidity will be achieved by anticipating cash flow requirements, by investing in securities with active secondary markets and by investing in eligible money market mutual funds and local government investment pools.

A security may be liquidated to meet unanticipated cash requirements, to re-deploy cash into other investments expected to outperform current holdings or otherwise adjust the portfolio.

4. Collateralization

The Auditor will ensure all County funds are fully collateralized or insured consistent with federal and state laws and the current Depository Contract. See Section III A. for allowable collateral and collateral levels required for each investment type.

(a) Monitoring Collateral Adequacy

(i) The County will require monthly reports with market values of pledged securities from all financial institutions with which the County has collateralized investments. The Auditor will monitor adequacy of collateralization levels to verify market values and total collateral positions.

(ii) At least weekly monitoring by the Auditor of market values of all underlying securities purchased for County repurchase transactions is required. More frequent monitoring may be necessary during periods of market volatility.

(b) Additional Collateral Securities

(i) If the collateral pledged for a collateralized investment falls below the par value of the deposit plus accrued interest less FDIC insurance, the institution issuing the collateralized investment will be notified by the Auditor and will be required to pledge additional securities no later than the end of the next succeeding business day.

(ii) If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Auditor will request additional securities. If the repurchase agreement is scheduled to mature within five business days and the amount is considered to be immaterial, then the request may not be necessary.

(c) Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker dealer or financial institution requesting substitution must contact the Auditor for approval and settlement. The substituted security value will be calculated, and substitution approved if its value is equal to or greater than the required security level. The Auditor must provide written notification of the decision to the bank or the safekeeping agent holding the security prior to any security release. Substitution is allowable for all transactions, but should be limited, if possible, to minimize potential administrative problems and transfer expense. The Auditor may limit substitutions and assess appropriated fees if substitution becomes excessive or abusive.

5. Safekeeping and Custody

All purchased securities will be held in safekeeping by the County, or a County account in a 3rd party financial institution, or with the Federal Reserve Bank. In no instance will securities safekeeping services be provided by a bank that is a “principal” or “counterparty” in the investment transaction itself. Furthermore, bank safekeeping may not be provided by a “parent” or “holding company” bank, which is financially related to any bank, which is a principal in a specific securities transaction.

All investment transactions will be executed based on “delivery versus payment.” By doing so, County funds are not released until the County has received, through (1) the Safekeeping Department of the Depository Bank, selected pursuant to the provisions of Local Government Code Section 116, (2) another banking institution acceptable to and under contract with the County or (3) the Federal Reserve wire, the securities purchased.

6. Loss of Credit Rating

An investment that requires a minimum credit rating does not qualify as an **Authorized Investment** during the period the investment does not have the required minimum credit rating, even if the investment had the appropriate rating at the time of purchase. Credit ratings will be monitored continuously with a monthly document approved as backup. The Auditor will take all prudent measures that are consistent with this Policy to liquidate and investment that does not have the minimum rating.

IV. Investment Responsibility and Control

A. Investment Institutions Defined

The Auditor will invest County funds with any or all of the following institutions or groups consistent with federal and state laws and the current Depository Bank contract:

- Depository bank
- Other state or national banks that have a main office or branch office in Texas that are insured by the FDIC
- Public funds investment pools. See *Attachment C* for a listing of current
- authorized pools
- Government securities brokers and dealers selected by credit worthiness (minimum capital requirement \$10,000,000 and at least five years of operation), authorized to provide investment services in the State of Texas. Upon recommendation of the County Auditor, firms not meeting these requirements may be approved by the Commissioners Court if additional factors warrant approval.

1. Investment selection for all funds will be based on legality, appropriateness, liquidity and risk/return considerations. All County investment portfolios will be actively managed to enhance overall interest income. Investment Advisors shall adhere to the spirit, philosophy and specific term of this Policy and shall invest within the same Standard of Care. Investment Broker/Dealers shall adhere to the spirit, philosophy and specific term of this Policy and shall avoid recommending or suggesting transactions outside that Standard of Care.

2. Selection of Investment Advisors and Broker/Dealers will be performed by the Auditor. The Auditor will establish criteria to evaluate Investment Advisors and Broker/Dealers, including:

- a) adherence to the County's policies and strategies
- b) investment performance and transaction pricing within accepted risk constraints
- c) responsiveness to the County's request for services, information and open communication
- d) understanding of the inherent fiduciary responsibility of investing public funds
- e) similarity in philosophy and strategy with the County's objectives
- f) continued competitive pricing

3. In accordance with 2256.005(k), broker/dealers eligible to transact investment business with the County will be presented a written copy of this Investment Policy. Additionally, the registered principal of the business organization seeking to transact investment business shall execute a written instrument substantially to the effect that the registered principal has:

- a) received and thoroughly reviewed this Investment Policy, and
- b) acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions with the County

The County will not enter into an investment transaction with a Broker/Dealer prior to receiving the written instrument described above according to Section 2256.005(l).

Also, all financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Auditor with the following:

- a) audited financial statements
- b) proof of National Association of Security Dealers certification
- c) trading resolution
- d) proof of State of Texas registration, and
- e) completed broker/dealer questionnaire

An annual review of the financial condition and registrations of qualified bidders will be conducted by the Auditor. Securities dealers will be dropped or continued on the eligible list of bidders, based on an evaluation using the following criteria:

- (a) number of transactions competitively won
- (b) prompt and accurate confirmation of transactions
- (c) efficient securities delivery
- (d) accurate market information, and
- (e) account serving

A current audited financial statement is required to be on file for each financial institution and broker dealer in which the County invests.

B. Standards of Operation

The Auditor has developed and maintains written administrative procedures for the operation of the investment program, consistent with this Investment Policy.

All in investment transactions governed by this Policy will be competitively bid, whether the transaction is executed by the Auditor or by a contracted Investment Advisor. Quotes may be solicited orally, if documented contemporaneously.

C. Wire Transactions

All wire transactions required to execute the purchase and sale transactions shall be supported by written instructions to the County Depository, unless the timely preparation of such written instructions would hinder the orderly completion of the transaction. In such cases the County will prepare follow-up letters confirming the oral instructions and forward such written instructions to the bank without undue delay, either by mail or facsimile transmission. Other wire procedures shall be established pursuant to banking systems and policies and procedures approved by the Auditor.

D. Standards of Care

In accordance with Government Code 2256.006, investments will be made with judgment and care, under prevailing circumstance, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments of funds shall be governed by the following investment objectives, in order of priority; preservation and safety of principal; liquidity; and yield.

In determining whether the Auditor has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

1. the investment of all funds, or funds under the County's control, over which the Auditor had responsibility, rather than a consideration as to the prudence of a single investment
2. whether the investment decision was consistent with the written Investment Policy of the County

The Auditor and designees acting in accordance with this Policy and any written procedures, and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

While the County will strive to avoid investment losses, the occurrence of a "book" or "accounting" loss does not necessarily indicate an inappropriate investment activity or faulty portfolio management strategy. In fact, occurrence of a "book" loss may actually be part of a transaction producing an aggregate gain. In other cases, occurrence of a smaller "book" loss may be preferable to occurrence of a much larger potential loss. No legal or administrative prohibitions are imposed against occurrence of portfolio losses, so long as such transactions can be justified in the overall portfolio management process.

E. Audit Control

The Auditor shall establish a system of internal controls over the investment activities of Tarrant County consistent with this Investment Policy. The Commissioners Court, at a minimum, will have an annual financial audit of all County funds by an independent auditing firm, as well as an annual compliance audit of management controls on investments and adherence to the entity's established investment policies in accordance with Gov. Code 2256.005(m).

V. Investment Reporting and Performance Evaluation

A. Quarterly Report

In accordance with Government Code 2256.023, not less than quarterly, the Auditor will provide to the Commissioners Court a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

- (1) describe in detail the investment position of the County on the date of the report
- (2) be prepared and signed by the Auditor
- (3) contain a summary statement of each pooled fund group that states the:
 - (a) beginning market value for the reporting period
 - (b) ending market value for the period
 - (c) fully accrued interest for the period
- (4) state the book value and market value of each separately invested asset at the end of the reporting period by the type of asset and fund type invested
- (5) state the maturity date of each separately invested asset that has a maturity date
- (6) state the account or fund or pooled group fund in the County for which each individual investment was acquired
- (7) state the compliance of the investment portfolio of the County as it relates to:
 - (a) the investment strategy expressed in the County's Investment Policy
 - (b) relevant provisions of this chapter

B. Notification of Investment Changes

It shall be the duty of the Auditor of Tarrant County, Texas to notify the Commissioners Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are required by this policy or not.

INVESTMENT STRATEGY

Currently, all funds are invested as a single pool. The general strategy for this pool is indicated in the following discussion of the OPERATING (GENERAL FUND PORTFOLIO). Within this portfolio are amounts from the Interest and Sinking Fund, Capital Project Funds, General Liability/Workers' Compensation, and Errors & Omissions Funds. Depending on market conditions, the County's investment portfolio may continue to be combined into a single pool or it may be invested into five separate pools per the following strategies.

OPERATING (GENERAL FUND PORTFOLIO)

The primary objective of this fund is to ensure liquidity to allow the payment of County obligations as they become due, without the need for liquidating security positions prior to stated maturity dates.

Suitability

Any investment authorized by this policy is suitable for the Operating Pool.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk.

Liquidity

The Operating Pool requires the greatest short-term liquidity of any of the fund types. Short term investment pools and money market mutual funds will provide daily liquidity and may be used as a competitive alternative to fixed maturity investments. Investment maturities will be scheduled or "staggered" to correspond with expected cash requirement dates. Cash requirement dates are weekly claim payments and payroll dates. To enhance the ability to liquidate investments prior to final maturity, the following general rule will be applied: "The longer the maturity, the higher the quality of the investment."

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Investment maturities will be staggered throughout the budget cycle.

Yield

Attaining a competitive market yield for comparable highly secure and highly liquid securities will be the objective. The benchmark or target yield will be the three-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Interest and Sinking Fund

Interest and Sinking Funds will be invested to ensure adequate funding for each consecutive debt service payment. Investments will be made in such a manner as not to exceed an unfunded debt service date with the maturity of any investment. An unfunded debt service date is defined as a coupon or principal payment date that does not have cash or investment securities available to satisfy such payment. The majority of these payments are on two dates during the fiscal year, January 15 and July 15.

Suitability

Any investment authorized by the policy is suitable for the Interest and Sinking Fund.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk. Market risk will be minimized by managing the Debt Service's portfolio to not exceed the debt service payment schedule.

Liquidity

Interest and Sinking funds have predictable payment schedules. Accordingly, maturities will be scheduled to coincide with debt service payment dates.

Marketability

Securities with active and efficient secondary markets are not necessary, as the event of an unanticipated cash requirement is not probable.

Diversification

Diversification will be achieved by staggering the maturity of fixed rate investments.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the six-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

CAPITAL PROJECT FUNDS

Many of these projects are funded by the issuance of debt securities by the County. A portion of these are building construction projects that have extended construction schedules. The investment maturity of debt proceeds (excluding debt service funds) shall generally be limited to the anticipated cash flow requirement or the temporary period, as defined by Federal Tax law, which is generally three years. During the temporary period, debt proceeds may be invested at an unrestricted yield. After the expiration of the temporary period, debt proceeds subject to yield restriction will be invested considering the anticipated cash flow requirements of the fund and market conditions to achieve compliance with applicable regulations.

Suitability

Any investment authorized by the policy is suitable for this portfolio.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk. Market risk will be minimized by managing the Capital Projects Funds portfolio to coincide with the anticipated expenditure schedule.

Liquidity

To the extent cash draw down schedules can be obtained and verified, investments maturities will be scheduled to correspond with these schedules. To ensure liquidity, investment pools, mutual funds and other short-term investments will be used. Structured Flexible Repurchase Agreements may be utilized. These investments are term repurchase agreements with a pre-authorized draw schedule.

Additionally, due to current regulations governing allowable investment yield on unexpended bond proceeds, municipal securities may be utilized in this fund in circumstances where interest earnings would otherwise be "rebated" to the federal government.

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Diversification will be achieved by staggering the maturity of fixed rate investments.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the one-year US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

GENERAL LIABILITY/WORKERS' COMPENSATION FUNDS

The County initiated a formalized risk management program on September 1, 1988. In 1989, the County issued Certificates of Obligation to "Pre-fund" the cash requirements of the County's self insurance program. The occurrence of workers' compensation claims can be trended, while the timing of general liability claims is much harder to estimate. Since both activities were funded through the issuance of tax-exempt debt, the net remaining balance must be viewed together.

Suitability

Any investment authorized by the policy is suitable for this portfolio.

Preservation of Principal

All investments will be high quality securities with no perceived default risk. Market risk will be managed by (1) not exceeding the highest average monthly draw schedule for workers' compensation and (2) managing the weighted average days to maturity for the general liability reserve fund to less than 365 days.

Liquidity

A significant portion of the workers' compensation funds will be maintained in investment pools or mutual funds to ensure liquidity. The remainder will be invested in short term securities with maturity dates that correspond with trends for workers' compensation payments. The general liability reserve will be invested in intermediate high-quality securities. A single repurchase agreement may be used if disbursements are allowed in the amount necessary to satisfy any expenditure request; this investment structure is commonly referred to as a flexible repurchase agreement. Large settlements are usually known far enough in advance to accommodate this type of investment. Additionally, due to current regulations governing allowable investment yield on unexpended bond proceeds, municipal securities may be used in this fund in circumstances where interest earnings would otherwise be "rebated" to the federal government.

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Investment maturities will be staggered throughout the budget cycle.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the six-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

ERRORS AND OMISSIONS FUNDS

These funds are collected by the District and County Clerks to provide protection from liability for errors and omissions. These funds replace commercially available insurance. Claims against this fund and new cash inflows are infrequent.

Suitability

Any investment authorized by the policy is suitable for this portfolio.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk. Market risk will be minimized by managing the weighted average days to maturity for the Errors and Omissions fund to less than 365 days.

Liquidity

Unexpected significant cash requirements in this fund are rare. Investments will be scheduled beginning with six months maturities. Incoming cash receipts will be added to investment pools or mutual funds for unexpected cash needs.

Diversification

The maturity of fixed rate investments will be staggered.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the six months US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

**LIST OF AUTHORIZED MUTUAL FUNDS AND INVESTMENT POOLS
FOR INVESTMENT OF COUNTY FUNDS**

INVESTMENT POOLS

TEXPOOL
LOGIC
LONE STAR
TEXAS CLASS
TEXSTAR

MUTUAL FUNDS

NONE.

**LIST OF APPROVED BANKS AND BROKER/DEALERS FOR
INVESTMENT-OF COUNTY FUNDS**

UBS FINANCIAL SERVICES (PAINWEBBER)
CITIGROUP GLOBAL MARKETS (SMITH BARNEY)
CANTOR FITZGERALD
MULTI-BANK SECURITIES, INC.

GLOSSARY

BROKER: A broker brings buyers and sellers together for a. commission paid by the initiator of the transaction or by both sides.

COLLATERAL: Securities, evidence of deposit or other property which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

COUNTERPARTY: Another party to a transaction. In the case of deposits and investments made by governmental entities, a counterparty could be the issuer of a security, a financial institution holding a deposit, a broker-dealer selling securities, or a third-party holding securities or collateral.

DEALER: A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for the dealer's own account.

DELIVERY VERSUS PAYMENT: There are two methods of delivery of securities: delivery versus payment and delivery versus receipt. Delivery versus payment is delivery of securities with an exchange of money for the securities.

FEDERAL HOME LOAN BANKS: The institutions that regulate and lend to savings and loan associations.

FEDERAL HOME LOAN MORTGAGE CORPORATION (FHLMC): A U.S. Corporation and instrumentality of the U.S. Government. Through its purchases of conventional mortgages, it provides liquidity to the mortgage markets, much like FNMA. FHLMC's securities are highly liquid and widely accepted. FHLMC assumes and guarantees that all security holders will receive timely payment of principal and interest.

FEDERAL NATIONAL MORTGAGE ASSOCIATION (FNMA): FNMA, like GNMA, was chartered under the Federal National Mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing & Urban Development. It is the largest single provider of residential mortgage funds in the United States. Fannie Mae, as the corporation is called, is a private stockholder-owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans in addition to fixed-rate mortgages. FNMA assumes and guarantees that all security holders will receive timely payment of principal and interest.

FEDERAL RESERVE SYSTEM: The central bank of the United States created by Congress and consisting of a seven-member Board of Governors in Washington, D.C., 12 Regional Banks and about 5,700 commercial banks that are members of the system.

FEDERAL FARM CREDIT BANK (FFCB): The Farm Credit Administration which operates as an independent agency of the U.S. government, oversees the Farm Credit System, which operates in all states plus Puerto Rico. Under this system, the country is divided into 12 farm credit districts. In each, there is a Federal Land Bank, a Federal Intermediate Credit Bank, and a Bank for Cooperatives; each bank supplies specific types of credit to qualified borrowers in its district. Since January 1979, the 36 banks plus a Central Bank for Cooperatives have obtained funds by issuing securities on a consolidated basis under the name of the Federal Farm Credit Bank (FFCB). All bonds and notes issued by the FFCB must be secured by acceptable collateral in the form of cash, Treasury securities, and notes or other obligations of borrowers from these banks. Although FFCB securities are not guaranteed either directly or indirectly by the U.S. government, nevertheless, given the semiofficial status of the FFCB's and the government's high sensitivity to farmers' needs, it is highly unlikely that the government would permit a FFCB default.

GOVERNMENT NATIONAL MORTGAGE ASSOCIATION (GNMA. or Ginnie Mae): Securities guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations and other institutions. Security holder is protected by full faith and credit of the U.S. Government.

LIQUIDITY: A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value.

MASTER REPURCHASE AGREEMENT: A written contract covering all future transactions between the parties to repurchase-reverse repurchase agreements that establishes each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

MATURITY: The date upon which the principal or stated value of an investment becomes due and payable.

PORTFOLIO: Collection of securities held by an investor.

PRIMARY DEALER: A group of government securities dealers that submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight.

RATE OF RETURN: The yield obtainable on a security, based on its purchase price or its current market price.

REPURCHASE AGREEMENT: A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security "buyer" in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate the buyer for this. Dealers use repurchase agreements extensively to finance their positions.

SAFEKEEPING: A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held for protection.

STUDENT LOAN MARKETING ASSOCIATION (SLMA): "Sallie Mae" is a publicly traded stock company that guarantees securities backed by pools of student loans traded in secondary markets. SLMA's guarantee carries the full faith and credit of the U.S. government. SLMA was created in 1972 to increase the availability of educational loans to institutions of higher learning.

TREASURY BILL: A discount security issued by the U.S. Treasury to finance the national debt that matures from three months to one year.

TREASURY BONDS: Long-term U.S. Treasury securities having initial maturities of more than ten years.

TREASURY NOTES: Intermediate term U.S. Treasury securities having initial maturities of from one to ten years.

YIELD: The rate of annual income-return on an investment, expressed as a percentage. **INCOME YIELD** is obtained by dividing the current dollar income by the current market price for the security. **NET YIELD OR YIELD TO MATURITY** is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the security.

LIST OF APPROVED TRAINING PROVIDERS

UNIVERSITY OF NORTH TEXAS
ANY STATE UNIVERSITY
TEXAS ASSOCIATION OF COUNTY AUDITORS
TEXAS ASSOCIATIONS OF COUNTIES
GOVERNMENT TREASURERS' ORGANIZATION OF TEXAS
GOVERNMENT FINANCE OFFICERS ASSOCIATION
ANY ADVISOR THAT IS A REGISTERED CPE SPONSOR THROUGH THE STATE BOARD OF PUBLIC
ACCOUNTANCY



COMMISSIONERS COURT
COMMUNICATION

REFERENCE NUMBER _____

PAGE 1 OF 28

DATE: 11/22/2022

SUBJECT: **APPROVAL OF TARRANT COUNTY INVESTMENT POLICY**

COMMISSIONERS COURT ACTION REQUESTED

It is requested that Commissioners Court adopt an order acknowledging the annual review of the Tarrant County Investment Policy.

BACKGROUND

The Public Funds Investment Act (Chapter 2256.005 (e), Government Code) requires the governing body to review the investment policy strategy annually.

“The governing body of an investing entity shall review its investment policy and investment strategies not less than annually. The governing body shall adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument so adopted shall record any changes made to either the investment policy or investment strategies.”

The Tarrant County Investment Policy was last approved November 23, 2021. The Auditor has reviewed the policy and feels no changes are needed at this time.

FISCAL IMPACT

There is no fiscal impact associated with this item.

SUBMITTED BY: Auditor Office

PREPARED BY: S. Renee Tidwell
APPROVED BY:

TARRANT COUNTY, TEXAS

INVESTMENT POLICY

ORIGINALLY ADOPTED MAY 20, 1997

LAST APPROVED BY COMMISSIONERS COURT November 23, 2021
Court Order Number: 136901

IVSTPOL.DOC

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TARRANT COUNTY, TEXAS INVESTMENT POLICY

I. Investment Authority and Scope of Policy

A. Formal Adoption

This Investment Policy and strategies are authorized by Tarrant County Commissioners Court in accordance with Chapter 2256, Texas Government Code, the Public Funds Investment Act and the statutory requirements of Local Government Code 116.112. See *Attachment A: Resolution to Adopt Investment Policy*. This policy will be reviewed and adopted by resolution at least annually according to Section 2256.005(e).

B. General Policy Statement

It is the policy of Tarrant County, giving due regard to the safety and risk of an investment, that all available funds under the custody and control of the County Auditor shall be invested in conformance with state and federal regulations, including the Public Funds Investment Act and adopted Investment Policy. Furthermore, such activities shall be designed to adhere to guidelines and standards promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). The County will invest according to investment strategies for each fund as they are adopted by Commissioners Court in accordance with Sec. 2256.005(d). See *Attachment B* for Investment Strategy.

C. Scope

This Investment Policy applies to all financial assets of all funds of Tarrant County, Texas, at the present time and any funds to be created in the future and any other funds held in custody by the County Auditor, unless expressly prohibited by law or unless it is in contravention of any depository contract between Tarrant County and any depository bank.

D. County's Investment Officer

In accordance with a Constitutional Amendment passed in 1984, the County Auditor is the Treasurer for Tarrant County. By adoption of this policy, Commissioners Court expressly designates the County Auditor (Auditor) as the official Investment Officer to handle the investment of County funds.

The Auditor may delegate authority to one or more employees to be responsible for investment transactions. The Auditor may, in accordance with this policy, invest County funds that are not immediately required to pay obligations of the County in accordance with Sec. 116.112(a) Local Government Code and/or Chapter 2256, Sec. 2256.005(f) and (g). All investment decisions shall be Governed by the following objectives in order of priority:

- (a) preservation and safety of principal,
- (b) liquidity, and
- (c) yield.

If the Auditor has a personal business relationship with an entity, or is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to the County, the Auditor must file a statement disclosing that personal business interest or relationship with the Texas Ethics Commission and the Commissioners Court in accordance with Government Code 2256.005(i).

It is the County's policy to provide training required by the Public Funds Investment Act, Section 2256.008, and periodic training in investments for the Auditor and other persons designated by the Auditor to ensure the quality, capability, and current knowledge of the Auditor in making investment decisions.

II. Investment Objectives

A. Safety of Principal

The primary objective of all investment activity is the preservation of capital and the safety of principal in the overall portfolio. Each investment transaction shall seek to ensure first that capital losses are avoided, whether they are from securities defaults or erosion of market value.

B. Maintenance of Adequate Liquidity

The investment portfolio will remain sufficiently liquid to meet the cash flow requirements that might be reasonably anticipated. Liquidity shall be achieved by matching investment maturities with forecasted cash flow requirements; investing in securities with active secondary markets; and maintaining appropriate portfolio diversification.

C. Diversification

The investment portfolio will be diversified to eliminate the risk of loss resulting from overconcentration of assets in a specific maturity, a specific issuer or a specific class of investments. Tarrant County's investments will always be selected to provide for stability of income and reasonable liquidity.

D. Yield

Tarrant County will earn the maximum rate of return allowed on its investments within the policies imposed by its safety and liquidity objectives, investment strategies for each fund, and state and federal laws governing investment of public funds. No investments shall be made for the purpose of trading or speculation, such as anticipating an appreciation of capital through changes in market interest rates.

The benchmark for comparing the performance of the County's investment portfolio will be the 90-day moving average of the yield of the 90-day Treasury bill on the last day of the month being reported. The 90-day Treasury bill is the simplest, safest security a portfolio can own. The 90-day moving average of its yield represents the return of a purely passive management approach in which equal amounts of the portfolio are invested in every month's current Treasury bill. As one month's investment matures, it is automatically invested in the new 90-day Bill. The County's objective is to exceed the 90-day moving average of the Treasury bill each month through active portfolio management.

E. Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest return. When County funds will not be needed to meet current year obligations; maturity restraints will be imposed based upon the investment strategy of each fund. The maximum allowable stated maturity of any individual investment owned by the County is five years. This restriction is in effect unless specific authorization by Commissioners Court is obtained.

F. Investment Strategies

In accordance with the Public Funds Investment Act, Section 2256.005(d), a separate written investment strategy will be developed for each of the funds under Tarrant County's control. Each investment strategy must describe the investment objectives for the particular fund using the following priorities of importance:

- (1) understanding of the suitability of the investment to the financial requirements of the entity
- (2) preservation and safety of principal
- (3) liquidity
- (4) marketability of the investment if the need arises to liquidate the investment before maturity
- (5) diversification of the investment portfolio
- (6) yield
- (7) maturity restrictions

Attachment B includes investment strategies for all funds. In accordance with the Public Funds Investment Act, Section 2256.005(e), investment strategies will be reviewed and adopted at least annually by Commissioners Court resolution.

III. Investment Policies

A. Authorized Investments.

Investments described below are authorized by Chapter 2256, Texas Government Code as eligible for Tarrant County. Any additional restrictions or limitations for each type of specific investment are listed. Certain securities authorized by the Public Funds Investment Act are prohibited by Commissioners Court and this policy. These are shown in **B. Prohibited Investments.**

Except as provided by Government Code 2256.009(b), County funds governed by this policy may be invested in:

1. Obligations of the United States or its agencies and instrumentalities and other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, the United States or its agencies, and instrumentalities: including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by explicit full faith and credit of the United States:

- US Treasury Bills
- US Treasury Notes
- US Treasury Bonds
- Government National Mortgage Association (GNMA)
- Student Loan Marketing Association (SLMA)
- Any other security with an explicit guarantee by the United States Federal Government as to the payment of principal and interest, currently including:
 - Federal National Mortgage Association (FNMA)
 - Federal Home Loan Mortgage Corporation (FHLMC)

2. Other obligations of the United States or its respective agencies and instrumentalities. Specific United States Government Agency Securities include:

- Federal Home Loan Bank (FHLB)
- Federal Farm Credit Bank (FFCB)
- Floating rate securities will be allowed if the pricing "reset" period is every 30 days or less. "Inverse floaters" will not be allowed.

3. Direct obligations of the State of Texas or its agencies and instrumentalities.

4. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by at least one nationally recognized investment rating firm not less than A or its equivalent.

5. A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution that has its main office or a branch office in Texas and is:

- (a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC) or its successor or the National Credit Union Share Insurance Fund or its successor;
- (b) secured by obligations that are described by Section 2256.009(a) of the Public Funds Act, including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of certificates, but excluding those mortgage backed securities of the nature described by Section 2256.009(b); or
- (c) secured in any other manner and amount provided by law for deposits of the investing entity.

6. A fully collateralized repurchase agreement, as defined in the Public Funds Investment Act, if it:
 - (a) has a defined termination date
 - (b) is secured by a combination of cash and/or obligations described by Section 2256.009(a)(1) of the Public Funds Investment Act and allowed by this policy. Specifically, full faith and credit US Government securities with a final maturity date of five years or less from the date of the inception of the agreement with a market value of 102 percent of the principal amount of the funds disbursed are acceptable
 - (c) requires the securities being purchased by the County be pledged to the County, held in the County's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County
 - (d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in the state of Texas

A signed PSA Master Repurchase Agreement must be on file between each counterparty broker/dealer and the County prior to execution of any transactions of this type.

Collateral value must be maintained at not less than 102% of the value of the investment, plus interest earned on the County's investment for US Treasury Securities and US Agency and Instrumentalities.

On occasion, the County may elect to "reverse" certain of its portfolio securities under the terms of a "reverse repurchase agreement" or "portfolio lending" program. This authority shall be restricted, requiring written authorization from the Auditor. Notwithstanding any law, the term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered.

Money received by the County under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

No more than 50% of the entire portfolio will be invested under this type of agreement with a single broker.

7. Commercial paper is an authorized investment under this subchapter if it:
 - (a) has a stated maturity of 365 days or fewer from the date of issuance
 - (b) is rated not less than A- I or P- I or an equivalent rating by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state
 - (c) if the issuer has senior debt outstanding, such debt must be rated at least A+ and/or A
8. Mutual funds *and* money market mutual funds authorized as described below.
 - (a) No-load money market mutual funds are authorized if:
 - (i) is registered with and regulated by Securities and Exchange Commission
 - (ii) provides the investing entity with a prospectus and other information required by the Securities and Exchange Act of 1934 or the Investment Company Act of 1940
 - (iii) complies with federal Securities and Exchange Commission Rule 2a-7, promulgated under the Investment Company Act of 1940

- (b) No-load mutual funds are authorized if:
 - (i) is registered with the Securities and Exchange Commission
 - (ii) has an average weighted maturity of less than two years; and
 - (iii) either: (A) has a duration of one year or more and is invested exclusively in obligations approved by Chapter 2256.014 of the Government Code; or (B) has a duration of less than one year and the investment portfolio is limited to investment grade securities, excluding asset-backed securities
 - (iv) invest dollar-for-dollar all County funds without sales commissions or loads
- (c) For mutual funds or money market mutual funds, the County may not:
 - (i) invest in the aggregate more than 80 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service in money market mutual funds or mutual funds, either separately or collectively
 - (ii) invest in the aggregate more than 15 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service, in mutual funds
 - (iii) invest any portion of bond proceeds, and funds held for debt service in mutual funds
 - (iv) invest its funds or funds under its control including bond proceeds and other funds held for debt service, in any one mutual fund or money market mutual fund in an amount that exceeds 10 percent of the total asset of the mutual fund or money market mutual fund

9. Investment Pools are eligible, as defined in Section 2256.016 of the Texas Government Code provided that:

- (a) Investment in the particular pool has been authorized by Commissioners Court by resolution
- (b) The pool shall have furnished the Auditor an offering circular containing the information required by Section 2256.016(b) of the Government Code
- (c) The pool shall furnish the Auditor or other authorized representatives of the County investment transaction confirmations with respect to all investments made with it and monthly reports that contain the information required by Section 2256.016(c) of the Government Code
- (d) The pool's assets consist exclusively of the obligations that are allowed under this policy and described by 1-8 above
- (e) The investment philosophy and strategy are consistent with this policy and the County's ongoing investment strategy
- (f) The pool must be continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating service.
- (g) An investment pool may invest its funds in money market mutual funds to the extent permitted by and consistent with this subchapter and the investment policies and objectives adopted by the investment pool.

The Auditor will consider other characteristics of pools before submitting them for Commissioners Court approval. These characteristics include the size of the pool, number of participants and the size of their deposits, and the pool's use of reverse repurchase agreements. In general, the County will avoid pools with less than \$750 million in deposits and a small number of participants because of possible instability in the pools and the resulting threat to County's funds. See *Attachment C* for a current listing of authorized pools.

B. Prohibited Investments

The Auditor has no authority to use any investment instruments, which are strictly prohibited by the Public Funds Investment Act, Section 2256.009(b).

1. Specific exclusions under 2256.009 are:

- Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal
- Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest
- Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years
- Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index

2. County Exclusions:

The Auditor also has no authority to invest in the following securities, which are authorized under the Public Funds Investment Act, but prohibited by this Policy and Commissioners Court:

- Bankers' acceptances
- Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States
- Options or future contracts

C. Protection of Principal

The County will seek to control the risk of loss due to the failure of a security issuer or grantor. Such risk will be controlled by investing only in the safest types of securities as defined in this Policy by pre-qualifying the financial entities with which the County does business; by collateralization as required by law; and through portfolio diversification by maturity and type. The purchase of individual securities will be executed delivery versus payment (DVP) through the County's Safekeeping Agent. By so doing, County funds are not released until the County has received, through the Safekeeping Agent, the securities purchased. Similarly, on sales, securities are not released until funds are received.

1. Diversification by Investment Type

Diversification by investment type will be maintained by ensuring an active efficient secondary market in portfolio investments and by controlling the market and opportunity risks associated with specific investment types.

However, the County's currently eligible investments are all virtually "riskless", given their inherent individual creditworthiness and the maturity limitations, which the County has imposed. In such circumstances, simply requiring some designed "mixture" of security types neither improves the portfolio's level of safety nor enhances its yield. Therefore, no maximums or minimums are currently observed regarding to the County's portfolio mix.

In the event the County's **Authorized Investments** are modified by the addition of other investments or changes in maturity parameters, the question of diversification will be reviewed, and appropriate regulatory and/or administrative actions will be taken at that time.

The County will diversify its investments by institution. Except for US Treasury securities, no more than 50% of the County's total investment portfolio will be invested with a single financial institution. Debt proceeds may be invested in a single security or investment if such an investment is necessary to comply with Federal arbitrage restrictions or to facilitate arbitrage record keeping and calculation.

2. Diversification by Investment Maturity

To minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Maturity guidelines are outlined in the investment strategies for each fund. See *Attachment B*

3. Ensuring Liquidity

Liquidity will be achieved by anticipating cash flow requirements, by investing in securities with active secondary markets and by investing in eligible money market mutual funds and local government investment pools.

A security may be liquidated to meet unanticipated cash requirements, to re-deploy cash into other investments expected to outperform current holdings or otherwise adjust the portfolio.

4. Collateralization

The Auditor will ensure all County funds are fully collateralized or insured consistent with federal and state laws and the current Depository Contract. See Section III A. for allowable collateral and collateral levels required for each investment type.

(a) Monitoring Collateral Adequacy

(i) The County will require monthly reports with market values of pledged securities from all financial institutions with which the County has collateralized investments. The Auditor will monitor adequacy of collateralization levels to verify market values and total collateral positions.

(ii) At least weekly monitoring by the Auditor of market values of all underlying securities purchased for County repurchase transactions is required. More frequent monitoring may be necessary during periods of market volatility.

(b) Additional Collateral Securities

(i) If the collateral pledged for a collateralized investment falls below the par value of the deposit plus accrued interest less FDIC insurance, the institution issuing the collateralized investment will be notified by the Auditor and will be required to pledge additional securities no later than the end of the next succeeding business day.

(ii) If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Auditor will request additional securities. If the repurchase agreement is scheduled to mature within five business days and the amount is considered to be immaterial, then the request may not be necessary.

(c) Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker dealer or financial institution requesting substitution must contact the Auditor for approval and settlement. The substituted security value will be calculated, and substitution approved if its value is equal to or greater than the required security level. The Auditor must provide written notification of the decision to the bank or the safekeeping agent holding the security prior to any security release. Substitution is allowable for all transactions, but should be limited, if possible, to minimize potential administrative problems and transfer expense. The Auditor may limit substitutions and assess appropriated fees if substitution becomes excessive or abusive.

5. Safekeeping and Custody

All purchased securities will be held in safekeeping by the County, or a County account in a 3rd party financial institution, or with the Federal Reserve Bank. In no instance will securities safekeeping services be provided by a bank that is a "principal" or "counterparty" in the investment transaction itself. Furthermore, bank safekeeping may not be provided by a "parent" or "holding company" bank, which is financially related to any bank, which is a principal in a specific securities transaction.

All investment transactions will be executed based on "delivery versus payment." By doing so, County funds are not released until the County has received, through (1) the Safekeeping Department of the Depository Bank, selected pursuant to the provisions of Local Government Code Section 116, (2) another banking institution acceptable to and under contract with the County or (3) the Federal Reserve wire, the securities purchased.

6. Loss of Credit Rating

An investment that requires a minimum credit rating does not qualify as an **Authorized Investment** during the period the investment does not have the required minimum credit rating, even if the investment had the appropriate rating at the time of purchase. Credit ratings will be monitored continuously with a monthly document approved as backup. The Auditor will take all prudent measures that are consistent with this Policy to liquidate and investment that does not have the minimum rating.

IV. Investment Responsibility and Control

A. Investment Institutions Defined

The Auditor will invest County funds with any or all of the following institutions or groups consistent with federal and state laws and the current Depository Bank contract:

- Depository bank
- Other state or national banks that have a main office or branch office in Texas that are insured by the FDIC
- Public funds investment pools. See *Attachment C* for a listing of current authorized pools
- Government securities brokers and dealers selected by credit worthiness (minimum capital requirement \$10,000,000 and at least five years of operation), authorized to provide investment services in the State of Texas. Upon recommendation of the County Auditor, firms not meeting these requirements may be approved by the Commissioners Court if additional factors warrant approval.

1. Investment selection for all funds will be based on legality, appropriateness, liquidity and risk/return considerations. All County investment portfolios will be actively managed to enhance overall interest income. Investment Advisors shall adhere to the spirit, philosophy and specific term of this Policy and shall invest within the same Standard of Care. Investment Broker/Dealers shall adhere to the spirit, philosophy and specific term of this Policy and shall avoid recommending or suggesting transactions outside that Standard of Care.

2. Selection of Investment Advisors and Broker/Dealers will be performed by the Auditor. The Auditor will establish criteria to evaluate Investment Advisors and Broker/Dealers, including:

- a) adherence to the County's policies and strategies
- b) investment performance and transaction pricing within accepted risk constraints
- c) responsiveness to the County's request for services, information and open communication
- d) understanding of the inherent fiduciary responsibility of investing public funds
- e) similarity in philosophy and strategy with the County's objectives
- f) continued competitive pricing

3. In accordance with 2256.005(k), broker/dealers eligible to transact investment business with the County will be presented a written copy of this Investment Policy. Additionally, the registered principal of the business organization seeking to transact investment business shall execute a written instrument substantially to the effect that the registered principal has:

- a) received and thoroughly reviewed this Investment Policy, and
- b) acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions with the County

The County will not enter into an investment transaction with a Broker/Dealer prior to receiving the written instrument described above according to Section 2256.005(l).

Also, all financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Auditor with the following:

- a) audited financial statements
- b) proof of National Association of Security Dealers certification
- c) trading resolution
- d) proof of State of Texas registration, and
- e) completed broker/dealer questionnaire

An annual review of the financial condition and registrations of qualified bidders will be conducted by the Auditor. Securities dealers will be dropped or continued on the eligible list of bidders, based on an evaluation using the following criteria:

- (a) number of transactions competitively won
- (b) prompt and accurate confirmation of transactions
- (c) efficient securities delivery
- (d) accurate market information, and
- (e) account serving

A current audited financial statement is required to be on file for each financial institution and broker dealer in which the County invests.

B. Standards of Operation

The Auditor has developed and maintains written administrative procedures for the operation of the investment program, consistent with this Investment Policy.

All in investment transactions governed by this Policy will be competitively bid, whether the transaction is executed by the Auditor or by a contracted Investment Advisor. Quotes may be solicited orally, if documented contemporaneously.

C. Wire Transactions

All wire transactions required to execute the purchase and sale transactions shall be supported by written instructions to the County Depository, unless the timely preparation of such written instructions would hinder the orderly completion of the transaction. In such cases the County will prepare follow-up letters confirming the oral instructions and forward such written instructions to the bank without undue delay, either by mail or facsimile transmission. Other wire procedures shall be established pursuant to banking systems and policies and procedures approved by the Auditor.

D. Standards of Care

In accordance with Government Code 2256.006, investments will be made with judgment and care, under prevailing circumstance, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments of funds shall be governed by the following investment objectives, in order of priority; preservation and safety of principal; liquidity; and yield.

In determining whether the Auditor has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

1. the investment of all funds, or funds under the County's control, over which the Auditor had responsibility, rather than a consideration as to the prudence of a single investment
2. whether the investment decision was consistent with the written Investment Policy of the County

The Auditor and designees acting in accordance with this Policy and any written procedures, and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

While the County will strive to avoid investment losses, the occurrence of a "book" or "accounting" loss does not necessarily indicate an inappropriate investment activity or faulty portfolio management strategy. In fact, occurrence of a "book" loss may actually be part of a transaction producing an aggregate gain. In other cases, occurrence of a smaller "book" loss may be preferable to occurrence of a much larger potential loss. No legal or administrative prohibitions are imposed against occurrence of portfolio losses, so long as such transactions can be justified in the overall portfolio management process.

E. Audit Control

The Auditor shall establish a system of internal controls over the investment activities of Tarrant County consistent with this Investment Policy. The Commissioners Court, at a minimum, will have an annual financial audit of all County funds by an independent auditing firm, as well as an annual compliance audit of management controls on investments and adherence to the entity's established investment policies in accordance with Gov. Code 2256.005(m).

V. Investment Reporting and Performance Evaluation

A. Quarterly Report

In accordance with Government Code 2256.023, not less than quarterly, the Auditor will provide to the Commissioners Court a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

- (1) describe in detail the investment position of the County on the date of the report
- (2) be prepared and signed by the Auditor
- (3) contain a summary statement of each pooled fund group that states the:
 - (a) beginning market value for the reporting period
 - (b) ending market value for the period
 - (c) fully accrued interest for the period
- (4) state the book value and market value of each separately invested asset at the end of the reporting period by the type of asset and fund type invested
- (5) state the maturity date of each separately invested asset that has a maturity date
- (6) state the account or fund or pooled group fund in the County for which each individual investment was acquired
- (7) state the compliance of the investment portfolio of the County as it relates to:
 - (a) the investment strategy expressed in the County's Investment Policy
 - (b) relevant provisions of this chapter

B. Notification of Investment Changes

It shall be the duty of the Auditor of Tarrant County, Texas to notify the Commissioners Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are required by this policy or not.

INVESTMENT STRATEGY

Currently, all funds are invested as a single pool. The general strategy for this pool is indicated in the following discussion of the OPERATING (GENERAL FUND PORTFOLIO). Within this portfolio are amounts from the Interest and Sinking Fund, Capital Project Funds, General Liability/Workers' Compensation, and Errors & Omissions Funds. Depending on market conditions, the County's investment portfolio may continue to be combined into a single pool or it may be invested into five separate pools per the following strategies.

OPERATING (GENERAL FUND PORTFOLIO)

The primary objective of this fund is to ensure liquidity to allow the payment of County obligations as they become due, without the need for liquidating security positions prior to stated maturity dates.

Suitability

Any investment authorized by this policy is suitable for the Operating Pool.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk.

Liquidity

The Operating Pool requires the greatest short-term liquidity of any of the fund types. Short term investment pools and money market mutual funds will provide daily liquidity and may be used as a competitive alternative to fixed maturity investments. Investment maturities will be scheduled or "staggered" to correspond with expected cash requirement dates. Cash requirement dates are weekly claim payments and payroll dates. To enhance the ability to liquidate investments prior to final maturity, the following general rule will be applied: "The longer the maturity, the higher the quality of the investment."

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Investment maturities will be staggered throughout the budget cycle.

Yield

Attaining a competitive market yield for comparable highly secure and highly liquid securities will be the objective. The benchmark or target yield will be the three-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.



TARRANT COUNTY

RESERVE AND EXCESS CASH BALANCES POLICY

1 **I. POLICY STATEMENT**

2
3 The Tarrant County Commissioners Court, being the policy development and
4 budgetary control unit of county government, has formulated a policy to protect
5 the health and stability of county government by maintaining adequate reserve
6 balances and determining the utilization of excess cash balances.
7

8 **II. DEFINITIONS**

9
10 Reserves are used to ensure short-term cash flow requirements are met, protect
11 the County's creditworthiness, ensure the ability to effectively react with existing
12 resources in the event of extraordinary, unusual or infrequent events of a
13 material nature, and to maintain service levels in the event that an economic
14 downturn should cause a shortfall in revenue.
15

16 Undesignated expense is a budget allocation that provides the ability to address
17 unforeseen needs without having an impact on reserves. Since direct
18 expenditures are not made from the undesignated expense budget line item,
19 expense budget adjustments are presented to the Commissioners Court for
20 approval so funds are transferred to a specific expense budget line item(s).
21

22 Contingency expense and revenue are budget allocations that allow the County
23 to recognize unplanned revenue that may be received during the year. If there is
24 not a corresponding contingency expense associated with the recognized
25 contingency revenue, the offsetting contingency expense allocation is moved to
26 the undesignated expense budget line item.
27

28 Estimated cash carryforward is calculated during the annual budget process as
29 cash available from the current fiscal year that is a resource for the upcoming
30 fiscal year. The calculation considers actual cash carryforward from the previous
31 fiscal year, plus estimated revenues for the current fiscal year, less estimated
32 expenses (including encumbrances) for the current fiscal year.
33

1 Actual cash carryforward is determined after the previous fiscal year is
2 substantially closed and is calculated using the actual cash balance as of the end
3 of the fiscal year, plus short-term receivables, less short-term liabilities, less
4 remaining encumbrances.

5
6 **III. POLICY GUIDELINES**

7
8 A. Reserves.

9
10 1. General Fund and Road and Bridge Fund – Tarrant County’s goal
11 is to maintain a budgeted reserve in the General Fund of at least
12 10% of the combined operating expense budget of the General and
13 Road and Bridge Funds. The combined operating expense budget
14 will be calculated using the overall expense budget less reserves,
15 undesignated expense, contingency expense, operating transfers
16 to capital funds, Employee Group Insurance Fund allocations and
17 Workers Compensation Fund allocations.

18
19 2. Debt Service Fund – Tarrant County’s goal is to maintain a
20 budgeted reserve in the Debt Service Fund of at least \$1,000,000.

21
22 3. Self-Insurance Fund – Tarrant County’s goal is to maintain a
23 budgeted reserve in the Self-Insurance Fund of at least \$1,000,000.

24
25 4. Workers Compensation Fund – Tarrant County will maintain a
26 budgeted reserve in the Workers Compensation Fund of at least
27 \$1,000,000.

28
29 5. Employee Group Insurance Fund – During the annual budget
30 process, Tarrant County will evaluate and determine the budgeted
31 reserve in the Employee Group Insurance Fund based on historical
32 and projected claims experience and the projected funding needs
33 while considering the stability and volatility of the fund from plan
34 year to plan year.

35
36 B. Excess cash balances.

37
38 1. While other components may be identified, the following major
39 components typically make-up excess cash balances at the end of
40 a fiscal year:

- 41
42 • The difference between the estimated cash carryforward and
43 the actual cash carryforward.

- The difference between budgeted reserves and the fiscal year end calculated reserves based on the established Tarrant County reserve goals.

2. The Commissioners Court may explore the use of excess cash balances available during the fiscal year. The use of excess cash balances will be for one-time expenditures that are not typically of a reoccurring nature.

IV. ADMINISTRATIVE GUIDELINES

- A. The County Auditor will notify the Commissioners Court during the first quarter of the subsequent fiscal year, or as soon as practical thereafter, in the event any excess cash balances are available in the General and Road and Bridge Funds.

690 Reserve and Excess Cash Balances Policy

Adopted: Court Order ##### (May 26, 2015)

2023 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

Form 50-856

Tarrant County	817.884.1100
Taxing Unit Name	Phone (area code and number)
100 E Weatherford St. Fort Worth, TX 76196	www.tarrantcounty.com
Taxing Unit's Address, City, State, ZIP Code	Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	2022 total taxable value. Enter the amount of 2022 taxable value on the 2022 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$ 251,690,766,276
2.	2022 tax ceilings. Counties, cities and junior college districts. Enter 2022 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2022 or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$ 32,104,586,717
3.	Preliminary 2022 adjusted taxable value. Subtract Line 2 from Line 1.	\$ 219,586,179,559
4.	2022 total adopted tax rate.	\$ 0.224000 /\$100
5.	2022 taxable value lost because court appeals of ARB decisions reduced 2022 appraised value.	
	A. Original 2022 ARB values:.....	\$ 27,543,002,875
	B. 2022 values resulting from final court decisions:.....	- \$ 24,009,247,089
	C. 2022 value loss. Subtract B from A. ³	\$ 3,533,755,786
6.	2022 taxable value subject to an appeal under Chapter 42, as of July 25.	
	A. 2022 ARB certified value:	\$ 4,889,099,840
	B. 2022 disputed value:.....	- \$ 586,691,981
	C. 2022 undisputed value. Subtract B from A. ⁴	\$ 4,302,407,859
7.	2022 Chapter 42 related adjusted values. Add Line 5C and Line 6C.	\$ 7,836,163,645

¹ Tex. Tax Code §26.012(14)
² Tex. Tax Code §26.012(14)
³ Tex. Tax Code §26.012(13)
⁴ Tex. Tax Code §26.012(13)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	2022 taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$ 227,422,343,204
9.	2022 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2022. Enter the 2022 value of property in deannexed territory. ⁵	\$ 0
10.	2022 taxable value lost because property first qualified for an exemption in 2023. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2023 does not create a new exemption or reduce taxable value. A. Absolute exemptions. Use 2022 market value: \$ 92,173,826 B. Partial exemptions. 2023 exemption amount or 2023 percentage exemption times 2022 value: + \$ 13,288,903,524 C. Value loss. Add A and B. ⁶	\$ 13,381,077,350
11.	2022 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2023. Use only properties that qualified in 2023 for the first time; do not use properties that qualified in 2022. A. 2022 market value: \$ 3,850,692 B. 2023 productivity or special appraised value: - \$ 24,760 C. Value loss. Subtract B from A. ⁷	\$ 3,825,932
12.	Total adjustments for lost value. Add Lines 9, 10C and 11C.	\$ 13,384,903,282
13.	2022 captured value of property in a TIF. Enter the total value of 2022 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2022 taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 4,963,672,323
14.	2022 total value. Subtract Line 12 and Line 13 from Line 8.	\$ 209,073,767,599
15.	Adjusted 2022 total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$ 468,325,239
16.	Taxes refunded for years preceding tax year 2022. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2022. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2022. This line applies only to tax years preceding tax year 2022. ⁹	\$ 7,328,843
17.	Adjusted 2022 levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰	\$ 475,654,082
18.	Total 2023 taxable value on the 2023 certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹¹ A. Certified values: \$ 271,974,303,666 B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ 59,080,766 C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - \$ 0 D. Tax increment financing: Deduct the 2023 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2023 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. ¹² - \$ 5,227,676,450 E. Total 2023 value. Add A and B, then subtract C and D.	\$ 266,805,707,982

⁵ Tex. Tax Code §26.012(15)
⁶ Tex. Tax Code §26.012(15)
⁷ Tex. Tax Code §26.012(15)
⁸ Tex. Tax Code §26.03(c)
⁹ Tex. Tax Code §26.012(13)
¹⁰ Tex. Tax Code §26.012(13)
¹¹ Tex. Tax Code §26.012, 26.04(c-2)
¹² Tex. Tax Code §26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	<p>Total value of properties under protest or not included on certified appraisal roll. ¹³</p> <p>A. 2023 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴</p> <p style="text-align: right;">\$ 9,054,625,467</p> <p>B. 2023 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵</p> <p style="text-align: right;">+ \$ 1,744,438,564</p> <p>C. Total value under protest or not certified. Add A and B.</p>	\$ 10,799,064,031
20.	2023 tax ceilings. Counties, cities and junior colleges enter 2023 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2022 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁶	\$ 30,485,971,662
21.	2023 total taxable value. Add Lines 18E and 19C. Subtract Line 20. ¹⁷	\$ 247,118,800,351
22.	Total 2023 taxable value of properties in territory annexed after Jan. 1, 2022. Include both real and personal property. Enter the 2023 value of property in territory annexed. ¹⁸	\$ 0
23.	Total 2023 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2022. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2022 and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2023. ¹⁹	\$ 5,110,566,549
24.	Total adjustments to the 2023 taxable value. Add Lines 22 and 23.	\$ 5,110,566,549
25.	Adjusted 2023 taxable value. Subtract Line 24 from Line 21.	\$ 242,008,233,802
26.	2023 NNR tax rate. Divide Line 17 by Line 25 and multiply by \$100. ²⁰	\$ 0.196544 /\$100
27.	COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the 2023 county NNR tax rate. ²¹	\$ 0.196544 /\$100

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	2022 M&O tax rate. Enter the 2022 M&O tax rate.	\$ 0.206873 /\$100
29.	2022 taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 227,422,343,204

¹³ Tex. Tax Code §26.01(c) and (d)
¹⁴ Tex. Tax Code §26.01(c)
¹⁵ Tex. Tax Code §26.01(d)
¹⁶ Tex. Tax Code §26.012(6)(B)
¹⁷ Tex. Tax Code §26.012(6)
¹⁸ Tex. Tax Code §26.012(17)
¹⁹ Tex. Tax Code §26.012(17)
²⁰ Tex. Tax Code §26.04(c)
²¹ Tex. Tax Code §26.04(d)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
30.	Total 2022 M&O levy. Multiply Line 28 by Line 29 and divide by \$100	\$ 470,475,424
31.	<p>Adjusted 2022 levy for calculating NNR M&O rate.</p> <p>A. M&O taxes refunded for years preceding tax year 2022. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2022. This line applies only to tax years preceding tax year 2022. + \$ 6,825,172</p> <p>B. 2022 taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2023 captured appraised value in Line 18D, enter 0. - \$ 10,335,178</p> <p>C. 2022 transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. +/- \$ 0</p> <p>D. 2022 M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function. \$ -3,510,006</p> <p>E. Add Line 30 to 31D.</p>	\$ 466,965,418
32.	Adjusted 2023 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 242,008,233,802
33.	2023 NNR M&O rate (unadjusted). Divide Line 31E by Line 32 and multiply by \$100.	\$ 0.192954 /\$100
34.	<p>Rate adjustment for state criminal justice mandate. ²³ If not applicable or less than zero, enter 0.</p> <p>A. 2023 state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 5,451,135</p> <p>B. 2022 state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. - \$ 8,938,005</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ -0.001441 /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	\$ 0.000000 /\$100
35.	<p>Rate adjustment for indigent health care expenditures. ²⁴ If not applicable or less than zero, enter 0.</p> <p>A. 2023 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2022 and ending on June 30, 2023, less any state assistance received for the same purpose. \$ 0</p> <p>B. 2022 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state assistance received for the same purpose. - \$ 0</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ 0.000000 /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	\$ 0.000000 /\$100

²² [Reserved for expansion]

²³ Tex. Tax Code §26.044

²⁴ Tex. Tax Code §26.0441

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
36.	<p>Rate adjustment for county indigent defense compensation. ²⁵ If not applicable or less than zero, enter 0.</p> <p>A. 2023 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2022 and ending on June 30, 2023, less any state grants received by the county for the same purpose..... \$ <u>26,164,205</u></p> <p>B. 2022 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state grants received by the county for the same purpose..... \$ <u>19,390,842</u></p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100..... \$ <u>0.002798</u> /\$100</p> <p>D. Multiply B by 0.05 and divide by Line 32 and multiply by \$100..... \$ <u>0.000400</u> /\$100</p> <p>E. Enter the lesser of C and D. If not applicable, enter 0. \$ <u>0.000400</u> /\$100</p>	\$ <u>0.000400</u> /\$100
37.	<p>Rate adjustment for county hospital expenditures. ²⁶ If not applicable or less than zero, enter 0.</p> <p>A. 2023 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2022 and ending on June 30, 2023. \$ <u>0</u></p> <p>B. 2022 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2021 and ending on June 30, 2022. \$ <u>0</u></p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100..... \$ <u>0.000000</u> /\$100</p> <p>D. Multiply B by 0.08 and divide by Line 32 and multiply by \$100..... \$ <u>0.000000</u> /\$100</p> <p>E. Enter the lesser of C and D, if applicable. If not applicable, enter 0. \$ <u>0.000000</u> /\$100</p>	\$ <u>0.000000</u> /\$100
38.	<p>Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information.</p> <p>A. Amount appropriated for public safety in 2022. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year \$ <u>0</u></p> <p>B. Expenditures for public safety in 2022. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year..... \$ <u>0</u></p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100 \$ <u>0.000000</u> /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0. \$ <u>0.000000</u> /\$100</p>	\$ <u>0.000000</u> /\$100
39.	<p>Adjusted 2023 NNR M&O rate. Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.</p>	\$ <u>0.193354</u> /\$100
40.	<p>Adjustment for 2022 sales tax specifically to reduce property taxes. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2022 should complete this line. These entities will deduct the sales tax gain rate for 2023 in Section 3. Other taxing units, enter zero.</p> <p>A. Enter the amount of additional sales tax collected and spent on M&O expenses in 2022, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent \$ <u>0</u></p> <p>B. Divide Line 40A by Line 32 and multiply by \$100 \$ <u>0.000000</u> /\$100</p> <p>C. Add Line 40B to Line 39. \$ <u>0.193354</u> /\$100</p>	\$ <u>0.193354</u> /\$100
41.	<p>2023 voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below.</p> <p>Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08.</p> <p>- or -</p> <p>Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.</p>	\$ <u>0.200121</u> /\$100

²⁵ Tex. Tax Code §26.0442
²⁶ Tex. Tax Code §26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41.	<p>Disaster Line 41 (D41): 2023 voter-approval M&O rate for taxing unit affected by disaster declaration. If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or</p> <p>2) the third tax year after the tax year in which the disaster occurred</p> <p>If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08. ²⁷ If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).</p>	\$ 0.000000 /\$100
42.	<p>Total 2023 debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes,</p> <p>(2) are secured by property taxes,</p> <p>(3) are scheduled for payment over a period longer than one year, and</p> <p>(4) are not classified in the taxing unit's budget as M&O expenses.</p> <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here. ²⁸</p> <p>Enter debt amount \$ 44,537,880</p> <p>B. Subtract unencumbered fund amount used to reduce total debt. - \$ 0</p> <p>C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ 0</p> <p>D. Subtract amount paid from other resources - \$ 850,000</p> <p>E. Adjusted debt. Subtract B, C and D from A. \$ 43,687,880</p>	\$ 43,687,880
43.	Certified 2022 excess debt collections. Enter the amount certified by the collector. ²⁹	\$ 0
44.	Adjusted 2023 debt. Subtract Line 43 from Line 42E.	\$ 43,687,880
45.	<p>2023 anticipated collection rate.</p> <p>A. Enter the 2023 anticipated collection rate certified by the collector. ³⁰ 100.00 %</p> <p>B. Enter the 2022 actual collection rate. 100.48 %</p> <p>C. Enter the 2021 actual collection rate. 99.94 %</p> <p>D. Enter the 2020 actual collection rate. 99.87 %</p> <p>E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%. ³¹</p>	100.00 %
46.	2023 debt adjusted for collections. Divide Line 44 by Line 45E.	\$ 43,687,880
47.	2023 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 247,118,800,351
48.	2023 debt rate. Divide Line 46 by Line 47 and multiply by \$100.	\$ 0.017678 /\$100
49.	2023 voter-approval tax rate. Add Lines 41 and 48.	\$ 0.217799 /\$100
D49.	<p>Disaster Line 49 (D49): 2023 voter-approval tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.</p>	\$ _____ /\$100

²⁷ Tex. Tax Code §26.042(a)
²⁸ Tex. Tax Code §26.012(7)
²⁹ Tex. Tax Code §26.012(10) and 26.04(b)
³⁰ Tex. Tax Code §26.04(b)
³¹ Tex. Tax Code §926.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2023 county voter-approval tax rate.	\$ 0.217799 /\$100

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	Taxable Sales. For taxing units that adopted the sales tax in November 2022 or May 2023, enter the Comptroller's estimate of taxable sales for the previous four quarters. ³² Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2022, enter 0.	\$ 0
52.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ³³ Taxing units that adopted the sales tax in November 2022 or in May 2023. Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ³⁴ - or - Taxing units that adopted the sales tax before November 2022. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 0
53.	2023 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 247,118,800,351
54.	Sales tax adjustment rate. Divide Line 52 by Line 53 and multiply by \$100.	\$ 0.000000 /\$100
55.	2023 NNR tax rate, unadjusted for sales tax. ³⁵ Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.196544 /\$100
56.	2023 NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2022 or in May 2023. Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2022.	\$ 0.196544 /\$100
57.	2023 voter-approval tax rate, unadjusted for sales tax. ³⁶ Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.217799 /\$100
58.	2023 voter-approval tax rate, adjusted for sales tax. Subtract Line 54 from Line 57.	\$ 0.217799 /\$100

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ³⁷ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ³⁸	\$ 0
60.	2023 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 247,118,800,351
61.	Additional rate for pollution control. Divide Line 59 by Line 60 and multiply by \$100.	\$ 0.000000 /\$100
62.	2023 voter-approval tax rate, adjusted for pollution control. Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	\$ 0.217799 /\$100

³² Tex. Tax Code §26.041(d)

³³ Tex. Tax Code §26.041(i)

³⁴ Tex. Tax Code §26.041(d)

³⁵ Tex. Tax Code §26.04(c)

³⁶ Tex. Tax Code §26.04(c)

³⁷ Tex. Tax Code §26.045(d)

³⁸ Tex. Tax Code §26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate adjusted to remove the unused increment rate for the prior three years.³⁹ In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the portion of the unused increment rate must be backed out of the calculation for that year.

The difference between the adopted tax rate and adjusted voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020;⁴⁰
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁴¹ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁴²

Individual components can be negative, but the overall rate would be the greater of zero or the calculated rate.

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.⁴³

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	Year 3 component. Subtract the 2022 actual tax rate and the 2022 unused increment rate from the 2022 voter-approval tax rate.	
A.	Voter-approval tax rate (Line 67) \$ 0.232794 /\$100	
B.	Unused increment rate (Line 66) \$ 0.010136 /\$100	
C.	Subtract B from A \$ 0.222658 /\$100	
D.	Adopted Tax Rate \$ 0.224000 /\$100	
E.	Subtract D from C \$ -0.001342 /\$100	
64.	Year 2 component. Subtract the 2021 actual tax rate and the 2021 unused increment rate from the 2021 voter-approval tax rate.	
A.	Voter-approval tax rate (Line 67) \$ 0.239136 /\$100	
B.	Unused increment rate (Line 66) \$ 0.000000 /\$100	
C.	Subtract B from A \$ 0.239136 /\$100	
D.	Adopted Tax Rate \$ 0.229000 /\$100	
E.	Subtract D from C \$ 0.010136 /\$100	
65.	Year 1 component. Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate.	
A.	Voter-approval tax rate (Line 65) \$ 0.248985 /\$100	
B.	Unused increment rate (Line 64) \$ 0.000000 /\$100	
C.	Subtract B from A \$ 0.248985 /\$100	
D.	Adopted Tax Rate \$ 0.234000 /\$100	
E.	Subtract D from C \$ 0.014985 /\$100	
66.	2023 unused increment rate. Add Lines 63E, 64E and 65E.	\$ 0.023779 /\$100
67.	Total 2023 voter-approval tax rate, including the unused increment rate. Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	\$ 0.241578 /\$100

³⁹ Tex. Tax Code §26.013(a)
⁴⁰ Tex. Tax Code §26.013(c)
⁴¹ Tex. Tax Code §26.0501(a) and (c)
⁴² Tex. Local Gov't Code §120.007(d), effective Jan. 1, 2022
⁴³ Tex. Tax Code §26.063(a)(1)
⁴⁴ Tex. Tax Code §26.012(8-a)
⁴⁵ Tex. Tax Code §26.063(a)(1)

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴⁴ This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴⁵

Line	De Minimis Rate Worksheet	Amount/Rate
68.	Adjusted 2023 NNR M&O tax rate. Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i>	\$ 0.193354 /\$100
69.	2023 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 247,118,800,351
70.	Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 69 and multiply by \$100.	\$ 0.000202 /\$100
71.	2023 debt rate. Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.017678 /\$100
72.	De minimis rate. Add Lines 68, 70 and 71.	\$ 0.211234 /\$100

SECTION 7: Voter Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁴⁶

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.⁴⁷

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago. This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
73.	2022 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.224000 /\$100
74.	Adjusted 2022 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2022 and the taxing unit calculated its 2022 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2022 worksheet due to a disaster, complete the applicable sections or lines of Form 50-856-a, <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> . - or - If a disaster occurred prior to 2022 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2022, complete the separate <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2022 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. ⁴⁸ Enter the final adjusted 2022 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2022 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ 0.000000 /\$100
75.	Increase in 2022 tax rate due to disaster. Subtract Line 74 from Line 73.	\$ 0.000000 /\$100
76.	Adjusted 2022 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 209,073,767,599
77.	Emergency revenue. Multiply Line 75 by Line 76 and divide by \$100.	\$ 0
78.	Adjusted 2023 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 242,008,233,802
79.	Emergency revenue rate. Divide Line 77 by Line 78 and multiply by \$100. ⁴⁹	\$ 0.000000 /\$100

⁴⁶ Tex. Tax Code §26.042(b)

⁴⁷ Tex. Tax Code §26.042(f)

⁴⁸ Tex. Tax Code §26.042(c)

⁴⁹ Tex. Tax Code §26.042(b)

Line	Emergency Revenue Rate Worksheet	Amount/Rate
80.	2023 voter-approval tax rate, adjusted for emergency revenue. Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	\$ <u>0.241578</u> /\$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

- No-new-revenue tax rate.** \$ 0.196544 /\$100
 As applicable, enter the 2023 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax).
 Indicate the line number used: 27

- Voter-approval tax rate.** \$ 0.241578 /\$100
 As applicable, enter the 2023 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue).
 Indicate the line number used: 67

- De minimis rate.** \$ 0.211234 /\$100
 If applicable, enter the 2023 de minimis rate from Line 72.

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.⁵⁰

print here → Wendy Burgess

 Printed Name of Taxing Unit Representative

sign here → *Wendy Burgess*

 Taxing Unit Representative

7-31-2023

 Date

⁵⁰ Tex. Tax Code §526.04(c-2) and (d-2)

