

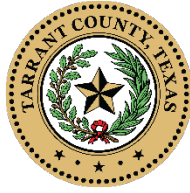


BUDGET FISCAL YEAR 2026

APPROVED BUDGET

SEPTEMBER 22, 2025

PREPARED BY TARRANT COUNTY BUDGET AND RISK MANAGEMENT DEPARTMENT



FY 2026 BUDGET

TABLE OF CONTENTS

Awards and Commemoration7

 FY 2025 GFOA Distinguished Budget Presentation Award.....7

 Budget Staff Commemoration.....8

Budget Introduction.....10

 Budget Transmittal Letter11

 Governing and Organizational Structure.....16

 Commissioners Court.....18

 Other Elected Officials List19

 Organization Chart21

Budget Overview.....22

 Budget-in-Brief23

 Strategic Goals and Planning25

 Authorized Positions.....31

 Tarrant County Background and History.....35

 History35

 Demographics.....37

 County Services.....39

 Bases of Accounting and Budgeting40

 Funds Subject to Appropriation.....41

 Major and Non-Major Fund Descriptions.....42

 Functional Units-Fund Relationships.....63

 Budget Process68

 Budget Process Overview.....68

 Budget Calendar.....71

Funding Sources and Uses72

 Revenue Source Descriptions73

 Fund Schedules75

All Funds – Revenue Source by Type	75
All Funds – Expenditure by Expense Type.....	76
All Funds – Revenue by Fund	77
All Funds – Expenditures by Fund	80
Ad Valorem (Property) Taxes	84
Property Tax Overview	84
Property Tax Rate History	86
Property Tax Revenue History	87
New Construction Value History.....	88
Property Value History	89
Fund Summaries and Balance	90
General Fund	91
General Fund Description	91
General Fund Historical Revenue Sources by Type.....	93
General Fund Historical Expenditures by Expense Type	94
General Fund FY 2025 Expenditures by Functional Area.....	95
General Fund FY 2025 General Administration Budgets by Department.....	96
General Fund FY 2025 Public Safety Budgets by Department.....	98
General Fund FY 2025 Public Building Budgets by Building	99
General Fund FY 2025 Judicial Budgets by Department.....	100
General Fund FY 2025 Community Services Budgets by Department	102
Road and Bridge Fund.....	103
Road and Bridge Fund Description	103
Road and Bridge Fund Historical Revenue Sources by Type.....	104
Road and Bridge Fund Historical Expenditures by Expense Type.....	105
Road and Bridge Fund FY 2025 Expenditures by Department.....	106
Debt Service Fund.....	107
Debt Service Fund Description	107
Debt Service Fund Historical Revenue Sources by Type	108
Debt Service Fund Historical Expenditures by Expense Type.....	109
Other Funds	110
Other Funds Description	110
Other Funds FY 2025 Expenditures by Fund	111
Fund Balance	115

Fund Balance Overview and Explanation of Major Changes.....	115
General Fund FY 2025 Fund Balance.....	118
Road and Bridge Fund FY 2025 Fund Balance.....	119
Debt Service Fund FY 2025 Fund Balance.....	120
All Other Funds FY 2025 Fund Balance.....	121
Department Overviews	122
County Judge	123
County Administrator	125
Non-Departmental (General Fund)	128
County Auditor.....	131
Budget and Risk Management.....	136
Tax Assessor-Collector.....	140
Elections.....	143
Information Technology	146
Human Resources.....	150
Purchasing	153
Facilities Management.....	159
Communications.....	166
Emergency Management.....	169
Sheriff's Office	172
Constable Precinct 1	177
Constable Precinct 2	180
Constable Precinct 3	183
Constable Precinct 4	186
Constable Precinct 5	189
Constable Precinct 6	192
Constable Precinct 7	195
Constable Precinct 8	199
Medical Examiner	202
Fire Marshal	207
Community Supervision and Corrections Department (CSCD).....	211
Juvenile Services.....	215
Civil District Courts	220

Criminal District Courts	222
Magistrate Court.....	224
Family Courts	226
Criminal Court Support	229
Grand Jury.....	232
Criminal Attorney Appointment	234
Criminal Mental Health Court.....	236
County Courts at Law	238
County Criminal Courts.....	243
Probate Court No. 1.....	245
Probate Court No. 2.....	249
Justice of the Peace Precinct 1.....	253
Justice of the Peace Precinct 2.....	257
Justice of the Peace Precinct 3.....	261
Justice of the Peace Precinct 4.....	263
Justice of the Peace Precinct 5.....	266
Justice of the Peace Precinct 6.....	270
Justice of the Peace Precinct 7.....	273
Justice of the Peace Precinct 8.....	277
Criminal District Attorney	281
District Clerk	289
County Clerk.....	294
Domestic Relations Office (DRO)	297
Jury Services	302
Child Protective Services (CPS)	305
Human Services	309
Resource Connection	312
Community Outreach.....	316
Public Assistance	317
Texas AgriLife Extension Service	319
Veteran Services	323
Historical Commission – Archives.....	327
Fleet Services.....	330
Commissioner, Precinct 1	333
Commissioner, Precinct 2.....	336

Commissioner, Precinct 3	339
Commissioner, Precinct 4	342
Non-Departmental (Road and Bridge Fund)	345
Transportation	347
Public Buildings	350
Debt Service	352
Capital Budget.....	354
Capital Budget Overview	355
Capital Expenditure Definitions and Process	356
Non-Debt Capital Fund Approved Project List	359
Capital Improvement Fund Approved Project List	370
Recurring Operating Expenses for Capital Investments	371
Capital Improvement Plan Discussion	373
Debt Obligations	374
Why Do Governments Have Debt?	375
County Bond Rating	376
Debt Limits and Coverage Requirements	377
Debt Obligations and Interest – Visual Aids	377
Appendices and Glossary	382
Appendix A – Statistical Data	383
2025 Top Taxpayers in Tarrant County	383
Comparative Population Analysis of the Top 5 Largest Counties in Texas	384
Comparative Tax Rate Analysis of the Top 5 Largest Counties in Texas	385
Comparative Demographic Analysis of the Top 5 Largest Counties in Texas	386
Appendix B – Glossary	387
Appendix C – Financial Policies	391
Financial Policies Overview	391
Investment Policy	394
Reserve and Excess Cash Balance Policy	441
Appendix D – Tax Rate Notices	444
2024 Tax Rate Calculation Worksheet	444



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Tarrant County
Texas**

For the Fiscal Year Beginning

October 01, 2024

Christopher P. Morill

Executive Director



COMMEMORATING EXCELLENCE IN BUDGETING



RECOGNITION OF STAFF CONTRIBUTIONS TO THE GFOA BUDGET DOCUMENT

We proudly recognize the exceptional dedication and collaborative spirit of the **Budget and Risk Management team** in producing the Government Finance Officers Association (GFOA) budget document for Fiscal Year 2026. Their commitment to excellence, accuracy, and transparency reflects the highest standards of public service and financial stewardship.

HONORING OUR TEAM

Helen H. Giese

Director of Budget and Risk Management

Helen's leadership and strategic vision guided the team through every phase of the budget development process, ensuring alignment with organizational goals and GFOA best practices.

Matthew J. Jones

Deputy Director of Budget and Risk Management

Matt played a pivotal role in coordinating efforts across departments, streamlining processes, and maintaining the integrity of the final document.

Jason K. Adams

Senior Budget Analyst

Jason provided overall coordination and guidance throughout the budget development process. His analytical expertise and attention to detail were instrumental in crafting clear, data-driven narratives that support informed decision-making.

Galyna Rozsokha

Senior Budget Analyst

Galyna led the development of the positions section, ensuring accurate representation of staffing levels, classifications, and personnel costs. She also contributed significantly to the performance metrics, specifically helping departments shift from workload measures to SMART goals and KPIs which track progress against stated goals.

Samantha L. Green*Budget Analyst*

Samantha provided essential support in the development of the capital budget, coordinating project data and funding sources to ensure clarity and strategic alignment. Her work helped present a comprehensive view of infrastructure investments and long-term planning.

Jennifer R. Jennison*Data Analyst*

Jennifer ensured the accuracy and consistency of financial data, enabling seamless integration of charts, tables, and visualizations.

Rae C. Gutierrez*Data Analyst*

Rae's work in data validation and reporting supported the document's transparency and accessibility for stakeholders.



INTRODUCTION



TARRANT COUNTY

BUDGET AND RISK MANAGEMENT

HELEN H. GIESE
DIRECTOR

Greetings –

For the third consecutive year, Tarrant County's budget process has produced a budget below the no-new-revenue rate and provides historic tax relief without compromising service continuity.

Highlights

- Property tax rate reduction of 0.69 percent to a rate below the No-New-Revenue tax rate
- Structure and step pay raises for all eligible law enforcement employees and merit pay raises for eligible non-law enforcement employees
- Transitioned rental and utility assistance to a nonprofit service delivery provider

Principal Issues

Property Taxes

As in prior years, property taxes remained a central issue during the FY 2026 budget process. Tarrant County continues to experience elevated property value appraisals issued by the Tarrant Appraisal District (TAD), a trend seen across urban counties in Texas. These rising valuations have placed a growing financial burden on residents.

In response, the Commissioners Court adopted a property tax rate below the No-New-Revenue tax rate for the third consecutive year. This action ensures that Tarrant County will collect less tax revenue on existing properties compared to the prior year, excluding revenue from new construction. The adopted rate reflects a 0.69 percent reduction from the previous year's rate.

Resulting from the \$3.5M buy-down of the County's debt obligation from a Commissioners Court member's discretionary bond allocation, the County lowered the Interest & Sinking (I&S) rate, which allowed for a corresponding increase in the Maintenance & Operations (M&O) rate. This adjustment generated additional operating revenue while still delivering an overall tax rate decrease which enables the County to balance fiscal responsibility with service delivery needs.

Tarrant County's FY 2026 budget continues to prioritize tax relief without compromising the quality of services residents expect. Through collaboration with departments and a focus on operational efficiency, the County remains committed to responsible stewardship of public funds.

Declining Workforce

Law Enforcement

To promote the recruitment and retention of law enforcement officers, the Commissioners Court approved a substantial compensation plan. In addition to the 3.0 percent step pay increase that law enforcement employees receive on an annual basis, confinement employees received a 4.0 percent pay grade structure increase and all other law enforcement employees, such as Sheriff Patrol and Constables, received a 7.0 percent pay grade structure increase. A limited number of supervisory confinement positions were eligible for a 7.0 percent pay grade structure increase.

This significant investment in law enforcement salaries will allow Tarrant County to remain competitive in the labor market and will aid ongoing recruitment and retention efforts being employed by the Employee Resources division of the Sheriff's Office.

Non-Law Enforcement Compensation

All eligible non-law enforcement positions were provided with a 3.0 percent merit pay increase. No structure pay increases were provided to non-law enforcement positions.

Benefits for Current and Retired Employees

The County contribution to the Group Health Insurance Fund is set at \$1,166 per month per employee, or \$13,992 annually, for FY 2026 which is a \$2,592 annual increase per employee from the FY 2025 budget. The annual County contribution for retirees that are under 65 will be \$16,008 annually; for retirees that are 65 and over the County's contribution will be \$3,408 annually. This remains unchanged from FY 2024.

The FY 2026 budget increased the County's contribution rate to the Texas County and District Retirement System (TCDRS) from 11.88 percent to a contribution rate of 12.02 percent, which represents a 0.14 percent increase. The adopted rate increases the County's funded liability at 92.9 percent. TThe FY 2026 budget, similar to previous budgets, will facilitate a 1.0 percent COLA for retirees.

Department Changes

There were several changes in relation to the structuring of departments. First, the Human Services department was effectively eliminated and transitioned to a nonprofit service delivery model for the provision of rental and utility assistance. In the Community Outreach account, \$2.0 million is budgeted for the new rental and utility assistance model with an additional \$300,000, at the de minimis rate of 15 percent, available upon awarding to community-based organizations for administrative costs.

Second, due to the redistricting of Commissioner precinct boundaries, several positions were transferred from the Precinct 1 Maintenance division to the Precinct 2 Maintenance division as well as from the Precinct 3 Maintenance division to the Precinct 4 Maintenance division.

Financial Overview

With the action taken related to property taxes in the FY 2026 budget, there are significant changes in the County's revenue structure and budgeted expenditures. In the section below, you will find several tables providing a high-level overview of financial data from the FY 2026 budget.

Tax Rate

The FY 2026 budget, which is supported by revenue generated by the tax rate adopted in Tax Year (TY) 2025, reflects a 0.69 percent reduction in the combined tax rate from TY 2024 and a 26.2 percent reduction over the past decade.

Tarrant County Adopted Property Tax Rate (TY 2016 – 2025)			
Tax Year	Maintenance & Operations (M&O)	Debt Service (I&S)	Combined Tax Rate
2016	0.229538	0.024462	0.254000
2017	0.221856	0.022144	0.244000
2018	0.214135	0.019865	0.234000
2019	0.217264	0.016736	0.234000
2020	0.217448	0.016552	0.234000
2021	0.213553	0.015447	0.229000
2022	0.206873	0.017127	0.224000
2023	0.178836	0.015664	0.194500
2024	0.171707	0.015793	0.187500
2025	0.173000	0.013200	0.186200

Revenue

The table below compares the revenue budgeted by source in the FY 2024 and FY 2025 adopted budgets. There are significant decreases in taxes, cash fines, and cash carryforward. Conversely, there are significant increases in intergovernmental revenues and other revenue. The \$20M decrease in budgeted tax revenue is the result of the tax relief measures passed within this budget as well as the estimated impact of the 65 and over freeze. The decrease in investment income is due to a combination of decreases in cash-on-hand and interest rates. The decrease in interfund transfers is the result of decreased transfers from the General Fund to the Road and Bridge Fund and Capital Funds. Overall total budgeted revenues and cash carryforward for FY 2025 decreased by over \$50M compared to the preceding year.

Revenue by Source (FY 2025 v FY 2026)			
Revenue Source	FY 2025 Budget	FY 2026 Budget	Variance
Taxes	511,960,940	525,035,419	13,074,479
Licenses	1,400,000	1,300,000	(100,000)
Fees of Office	89,691,950	94,158,450	4,466,500
Cash Fines	2,266,000	2,223,000	(43,000)
Intergovernmental Revenues	35,016,977	36,657,309	1,640,332
Investment Income	18,353,000	10,969,575	(7,383,425)
Other Revenue	14,843,079	14,345,450	(497,629)
Interfund Transfers	7,966,114	10,826,101	2,859,987
Total Revenues	681,498,060	695,515,304	14,017,244
Cash Carryforward	164,881,852	127,973,381	(36,908,471)
Total Revenues + Cash Carryforward	846,379,912	823,488,685	(22,891,227)

Newly generated property tax revenue constitutes 70.9 percent of Tarrant County's budgeted revenues, excluding cash carryforward from previous fiscal years. With cash carryforward funding included, property tax revenue constitutes 59.9 percent of budgeted revenues. The table below provides a historical overview of property tax revenue budgeted and collected over the past 5 fiscal years.

Historical Property Tax Revenue (FY 2022 – 2026)		
Fiscal Year	Budget	Actual
2022	493,918,433	497,813,215
2023	545,015,916	542,081,535
2024	527,858,753	521,345,207
2025	511,960,940	510,889,479
2026	525,035,419	-

Tarrant County has a strong and healthy economy that has experienced explosive growth over the past decade. This growth has included a significant increase in new construction as well as a sharp increase in property values for existing properties. To provide some context to the extent of the growth that Tarrant County has experienced, the net taxable value has increased 105 percent over the past decade from \$143,208,841,539 in 2016 to \$293,584,488,174 in 2025. The table below provides an overview of the growth in net taxable value over the past 10 years.

Tarrant County Property Value (TY 2016 – 2025)	
Tax Year	Net Taxable Value
2016	143,208,841,539
2017	162,541,252,147
2018	180,110,821,859
2019	199,739,794,935
2020	198,672,830,349
2021	217,644,837,270
2022	247,655,062,749
2023	271,974,303,666
2024	270,340,317,137
2025	293,584,488,174

Capital Outlay

In addition to a Non-Debt Capital Fund, which finances regular capital needs, Tarrant County maintains a Capital Improvement and Replacement Fund. The FY 2026 budget contains investments of \$11,000,000 and \$11,835,104 from the General Fund into the Non-Debt Capital Fund and the Capital Improvement Fund, respectively, to meet the County's long-term capital needs.

Positions

The FY 2026 budget provides for 23 new positions in the General Fund totaling \$2,472,140. These positions are offset by a reduction-in-force of 25 positions and temporary/part-time salary savings totaling \$2,701,320. Seventeen (17) positions are part of department reorganization; five (5) are related to workload increases; and one (1) is due to a new program. In total there are 3,798 full-time positions authorized in the General Fund. With the addition of 15 new full-time positions, there are 228 authorized positions in the Road and Bridge Fund. The new positions are related to workload increases and will cost \$1,509,568. The total number of authorized positions in the operating funds is 4,026.

Budget Excellence

As the FY 2026 budget process kicked off in the Spring, the Government Finance Officers Association (GFOA) notified Tarrant County that we had received the Distinguished Budget Presentation Award for the third time in organizational history. The GFOA Distinguished Budget Presentation Award represents a significant achievement by governing body and staff to implementing the best practices and principles of governmental budgeting and communication. We believe that this budget document continues to comply with the guidelines and standards of the GFOA Distinguished Budget Award program.



TARRANT COUNTY GOVERNING STRUCTURE



HOW TARRANT COUNTY GOVERNMENT WORKS

Tarrant County follows a **modified council-manager style of government**, similar to many cities, but with some key differences.

At the top is the **Commissioners Court**, the County's main governing body. It includes:

- **4 County Commissioners** (elected from different areas of the County)
- **1 County Judge** (elected countywide)

Together, they make policy decisions and approve the County's budget. They also hire a **County Administrator**, a professional manager who oversees the County's daily operations.

A FORM OF GOVERNMENT WITH MANY ELECTED OFFICIALS

Unlike cities, counties in Texas have **many independently elected officials** who manage specific services. Tarrant County has **69 elected officials**, including:

- **Sheriff:** oversees law enforcement
- **Tax Assessor-Collector:** handles property taxes and vehicle registration
- **County Clerk:** manages public records like marriage licenses and death certificates, and even processes passport applications
- **Judges:** preside over various courts

These officials report directly to the public – not to the County Administrator.

DEPARTMENTS MANAGED BY THE COUNTY ADMINISTRATOR

The County Administrator oversees **21 departments** that provide essential services, including:

- Budget & Risk Management
- Public Health
- Transportation Services
- Emergency Management
- Human Resources
- Community Development
- Veterans Services
- ...and more.

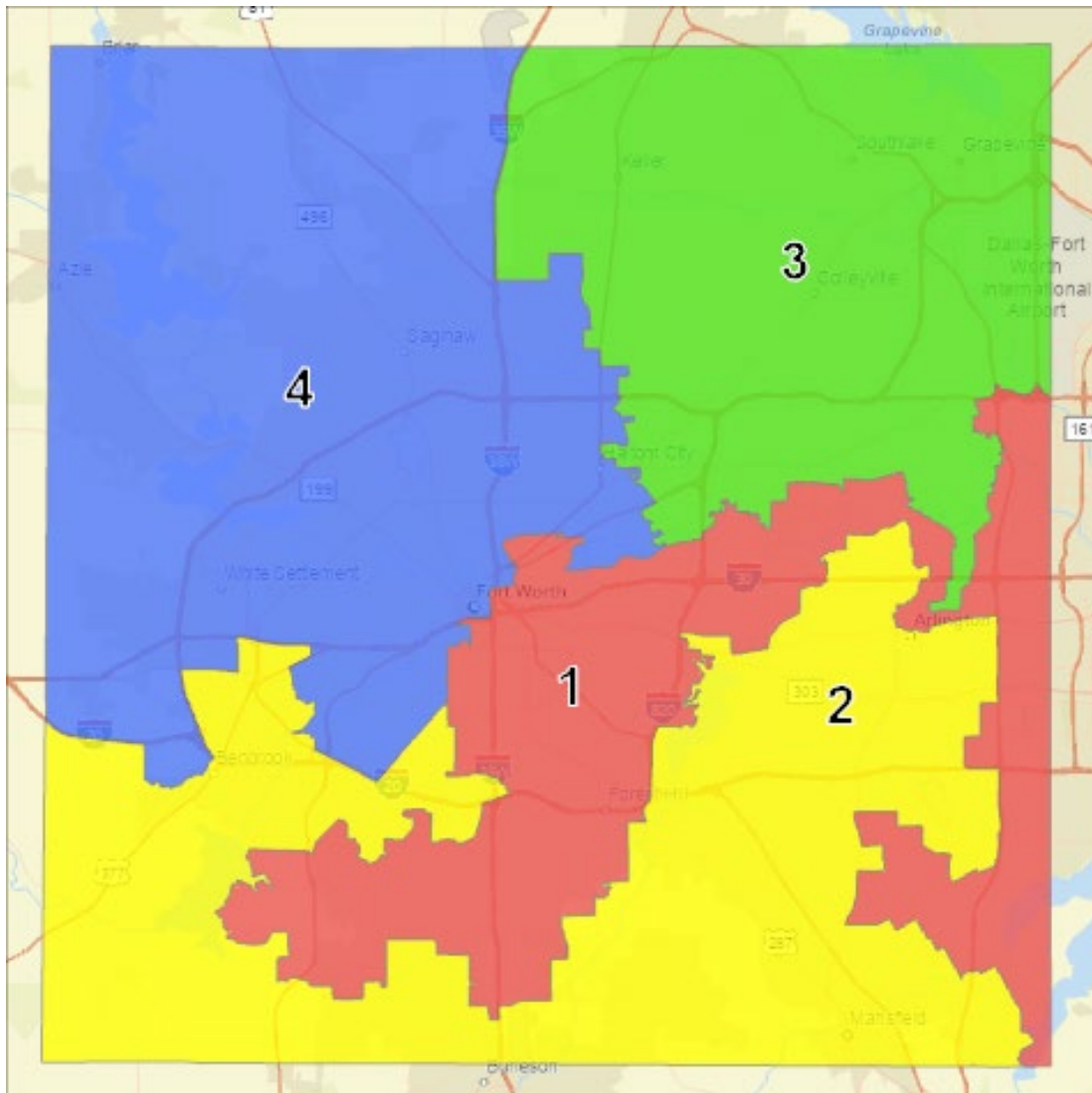
OTHER KEY APPOINTED ROLES

Some important County positions are **appointed by boards**, not elected:

- **Chief Juvenile Probation Officer:** appointed by a board of district judges
- **County Auditor:** also appointed by district judges
- **Purchasing Agent:** appointed by a board of judges and Commissioners Court members

Below, you will find an overview of the Commissioners Court precinct boundaries as well as the currently elected members of the Court.

TARRANT COUNTY PRECINCT BOUNDARIES



TARRANT COUNTY COMMISSIONERS COURT



Tim O'Hare
Tarrant County Judge



Roderick Miles
County Commissioner, Precinct 1



Alisa Simmons
County Commissioner, Precinct 2



Matt Krause
County Commissioner, Precinct 3



Manny Ramirez
County Commissioner, Precinct 4



TARRANT COUNTY ELECTED OFFICIALS

The list below details Tarrant County elected officials, excluding the Commissioners Court which is discussed on the prior page.

COUNTY TAX ASSESSOR- COLLECTOR

Hon. Ricky Barnes

CRIMINAL DISTRICT ATTORNEY

Hon. Phil Sorrells

DISTRICT CLERK

Hon. Tom Wilder

COUNTY CLERK

Hon. Mary L. Nicholson

COUNTY SHERIFF

Hon. Bill Waybourn

CONSTABLES

Hon. Dale Clark - Pct 1

Hon. David Woodruff - Pct 2

Hon. Darrell Huffman - Pct 3

Hon. Joe Johnson - Pct 4

Hon. Pedro Munoz - Pct 5

Hon. Jon Siegel - Pct 6

Hon. Sandra Lee - Pct 7

Hon. Michael Campbell - Pct 8

CIVIL DISTRICT COURTS

Hon. Melody Wilkinson - 17th

Hon. Chris Taylor - 48th

Hon. Don Cosby - 67th

Hon. J.P. Gallagher - 96th

Hon. John Chupp - 141st

CIVIL DISTRICT COURTS (cont.)

Hon. Susan McCoy - 153rd

Hon. Thomas Lowe - 236th

Hon. Kimberly Fitzpatrick - 342nd

Hon. Megan Fahey - 348th

Hon. Joshua Burgess - 352nd

CRIMINAL DISTRICT COURTS

Hon. Elizabeth Beach - CDC #1

Hon. William Knight - CDC #2

Hon. Douglas Allen - CDC #3

Hon. Andy Porter - CDC #4

Hon. Chris Wolfe - 213th

Hon. Amy Allin - 297th

Hon. Ryan Hill - 371st

Hon. Julie Lugo - 372nd

Hon. Vincent Giardino - 396th

Hon. Ruben Gonzalez Jr. - 432nd

Hon. Steven Jumes - 485th

FAMILY COURTS

Hon. Jesus Nevarez, Jr. - 231st

Hon. Kenneth Newell - 233rd

Hon. James Munford - 322nd

Hon. Alex Kim - 323rd

Hon. Beth Poulos - 324th

Hon. Cynthia Terry - 325th

Hon. Patricia Baca Bennett - 360th

COUNTY COURTS AT LAW

Hon. Don Pierson - #1
Hon. Jennifer Rymell - #2
Hon. Mike Hrabal - #3

COUNTY CRIMINAL COURTS

Hon. David Cook - #1
Hon. Carey Walker - #2
Hon. Robert McCoy - #3
Hon. Deborah Nekhom - #4
Hon. Brad Clark - #5
Hon. Randi Hartin - #6
Hon. Eric Starnes - #7
Hon. Charles Vanover - #8
Hon. Brian Bolton - #9
Hon. Michael Loftin - #10

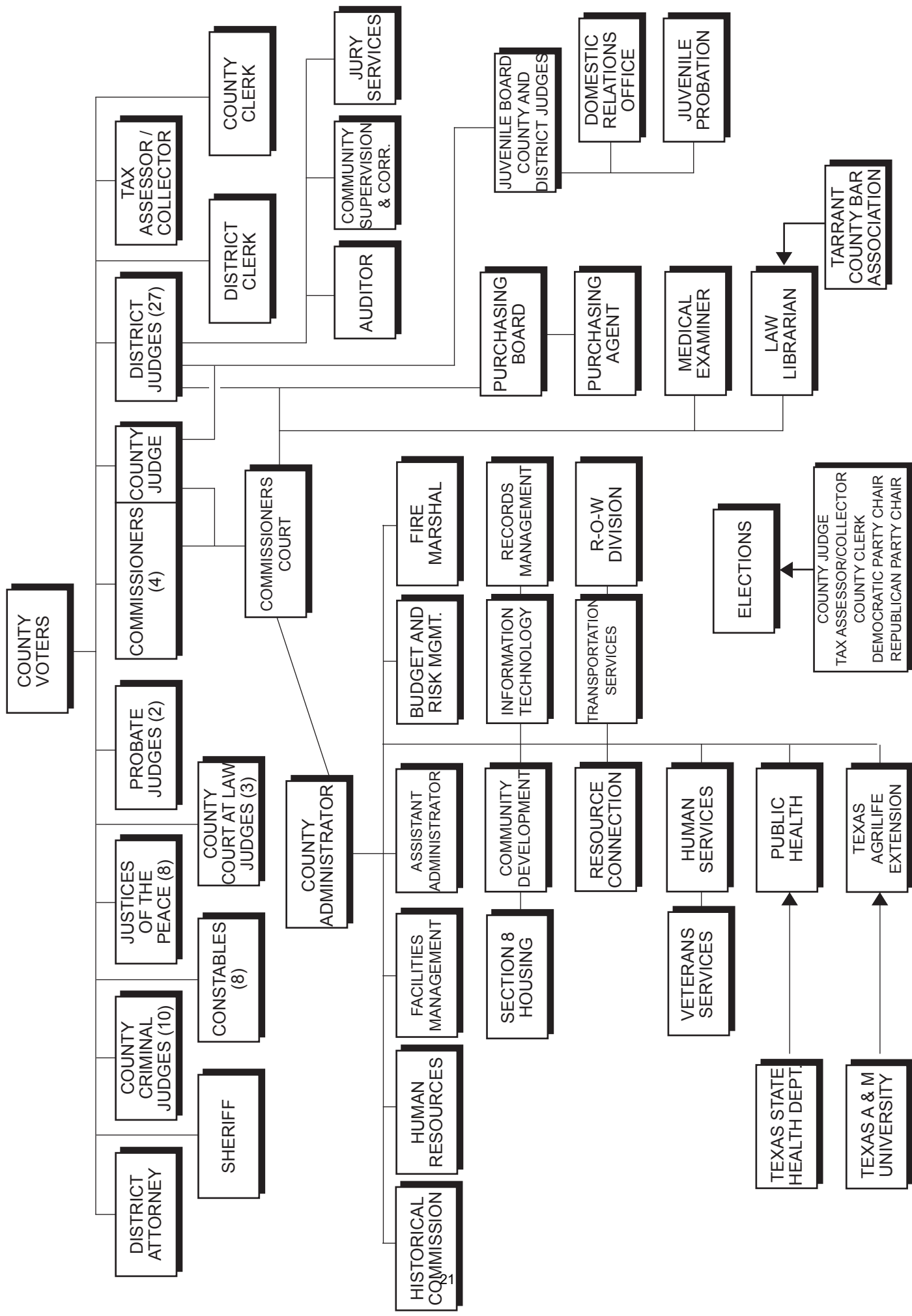
PROBATE COURTS

Hon. Patricia Burns - #1
Hon. Brooke Allen - #2

JUSTICES OF THE PEACE

Hon. Ralph Swearingin Jr. – Pct 1
Hon. Mary Tom Curnutt – Pct 2
Hon. Bill Brandt – Pct 3
Hon. Chris Gregory - Pct 4
Hon. Sergio DeLeon - Pct 5
Hon. Jason Charbonnet - Pct 6
Hon. Kenneth Sanders – Pct 7
Hon. Lisa Woodard – Pct 8

TARRANT COUNTY ORGANIZATION

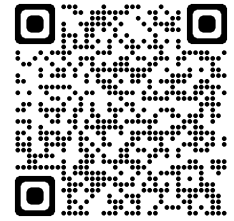




BUDGET OVERVIEW



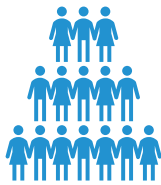
TARRANT COUNTY FY 2026 BUDGET-IN-BRIEF



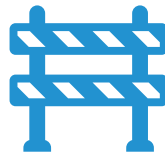
VISIT THE TARRANT
COUNTY BUDGET
WEBSITE



ALL FUNDS BUDGETARY HIGHLIGHTS



**4,368 FULL-TIME
EMPLOYEES**



**\$272,494,410 IN NON-DEBT
CAPITAL INVESTMENTS**



**SIGNIFICANT PAY RAISE
FOR LAW ENFORCEMENT**



**TAX RATE BELOW
NO-NEW-REVENUE**

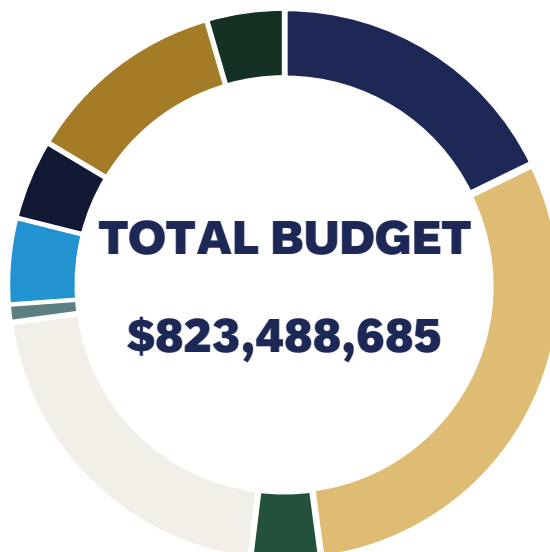


**LAUNCHED A NONPROFIT
MODEL FOR RENTAL ASSISTANCE**



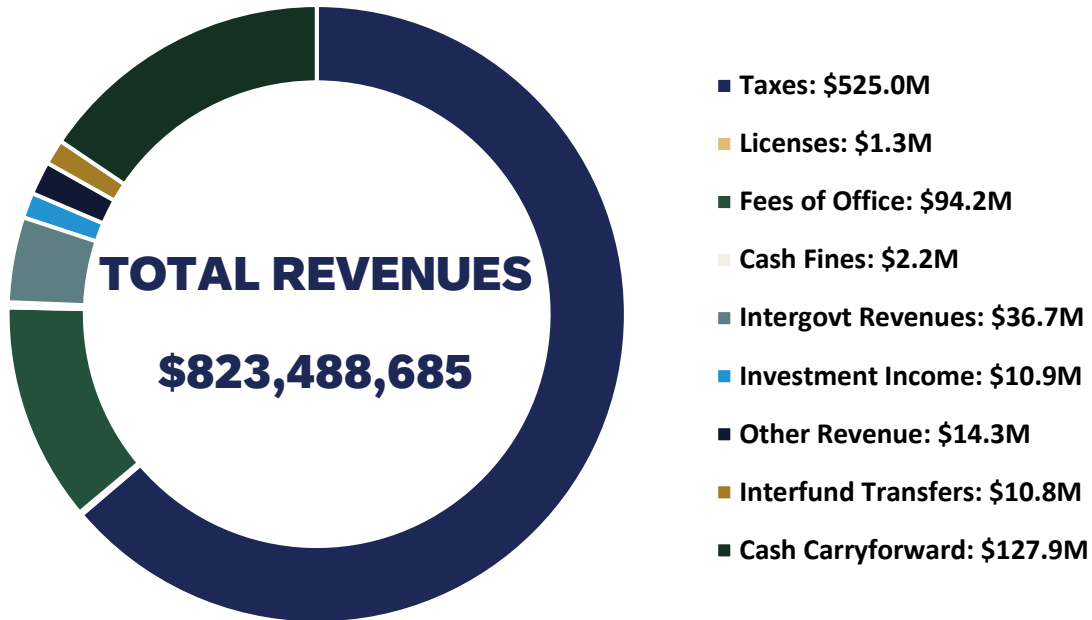
**MERIT PAY RAISES FOR
COUNTY EMPLOYEES**

BUDGETED OPERATING FUND EXPENDITURES



- General Services & Administration: \$146.4M
- Public Safety: \$248.1M
- Public Buildings: \$33.1M
- Judicial: \$172.3M
- Community Services: \$8.2M
- Road and Bridge: \$41.7M
- Debt Service: \$38.6M
- Reserves: \$97.9M
- Transfers: \$37.2M

BUDGETED OPERATING FUND REVENUES



\$127,973,382

IN CASH CARRYFORWARD FUNDING
FROM FISCAL YEAR 2025

\$823,488,685

TOTAL OPERATING REVENUES +
CASH CARRYFORWARD FUNDING



\$0.1862

TAX RATE PER \$100
OF TAXABLE VALUE

70 PERCENT

OF NON-CASH REVENUES ARE
COMPRISED OF PROPERTY TAXES

AV TAXABLE VALUE: \$ 276,948
AVG. TAX BILL: \$ 515.68

PROPOSED VS. ADOPTED BUDGETS6

Major changes between the proposed and adopted budgets.

- The only major change between the proposed and the adopted budgets was an amendment to not approve 20 recommended new positions for the Precinct 2 Maintenance division.



TARRANT COUNTY

STRATEGIC GOALS AND PLANNING



STRATEGIC PLANNING

The County's strategic plan established the County's mission statement, vision, and goals as well as Key Performance Indicators to track the County's progress in achieving those goals. To aid in drafting the strategic plan and guiding work sessions, the County engaged a third-party consultant.

Throughout the FY 2026 budget development cycle, the Budget and Risk Management Department maintained a collaborative approach by working closely with County departments to formulate and refine new S.M.A.R.T. (Specific, Measurable, Achievable, Relevant, Time-bound) goals and key performance indicators (KPIs). This initiative was a critical component of the strategic planning process, aimed at strengthening performance management and accountability across the organization.

Particular attention was given to ensuring that each goal was thoughtfully aligned with the individual department's mission, operational priorities, and service delivery objectives. Moreover, all goals were reviewed to confirm their consistency with the broader vision and strategic direction of Tarrant County, reinforcing a unified commitment to excellence, transparency, and continuous improvement in public service.

The following section provides an overview of the County's strategic planning process.

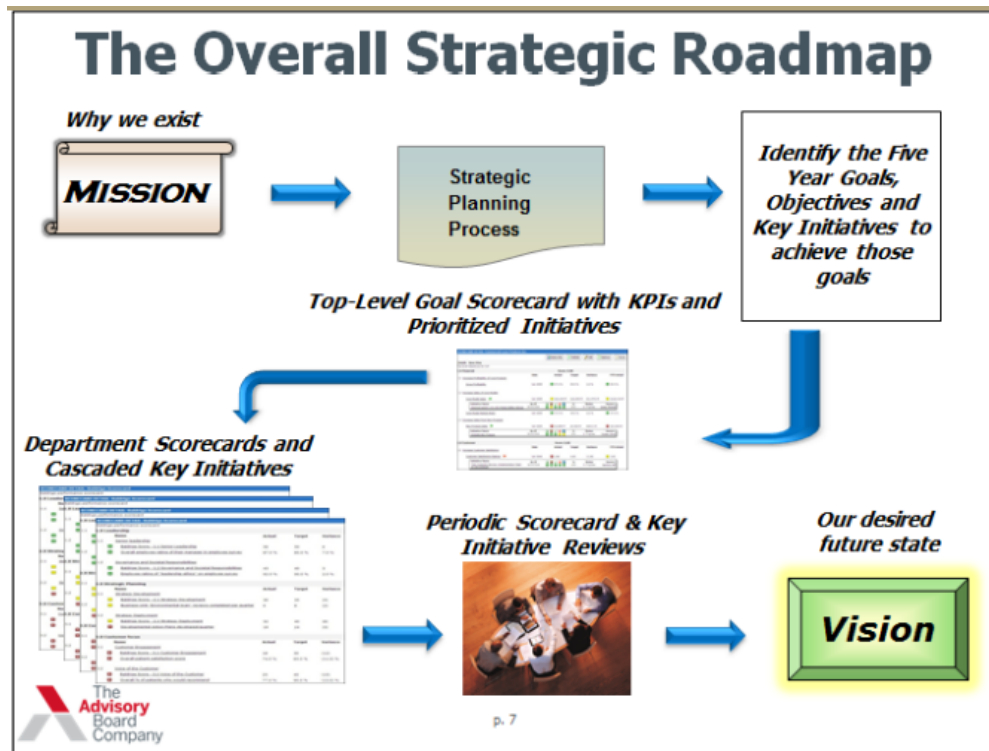


STRATEGIC FRAMEWORK

The diagram located on the next page represents the strategic framework employed by the County to drive improved performance in relation to its goals and objectives. Key terms include:

- **Mission:** The purpose or reason for the existence of Tarrant County
- **Vision:** The desired future state of Tarrant County
- **Goals:** The focal points for the County to improve
- **Objectives:** More granular and shorter term focal points within the goals
- **Initiatives:** The Priority Improvement Projects that will contribute to the achievement of the goals and objectives

- **KPIs:** Key Performance Indicators, which consist of output and outcome-related metrics, that the County will use to measure achievement of the goals and objectives
- **Scorecards:** A methodology to track the progress on the goals, objectives, initiatives, and KPIs



MISSION STATEMENT

Our mission is to work collaboratively with our external and internal stakeholders to improve the satisfaction of the residents and businesses of Tarrant County through the effective and efficient provision of services.



VISION

Our vision is to be financially responsible with County resources and efficient in service delivery. We commit to a culture of innovation, excellence, and transparency, while providing the highest level of customer service to Tarrant County residents and businesses.



STRATEGIC GOALS

The graphic below outlines Tarrant County's adopted strategic goals:

- 1 Improve Tarrant County's financial strength and effectiveness by proactively exercising fiscal disciplines and performance or evidence-based budget allocation.
- 2 Maximize Tarrant County's operational efficiency and productivity through streamlined policies and processes, enhanced communication and targeted application of technologies.
- 3 Continue to cultivate an organizational culture in which people are nurtured, innovation is encouraged and excellence is rewarded.
- 4 Enhance the satisfaction level for the residents and businesses of Tarrant County through the effective delivery and equitable administration of justice, public safety, health, transportation and human and other services.
- 5 Strategically engage the public and private stakeholders to improve the mobility of people and goods in Tarrant County and the North Texas Region.
- 6 Proactively collaborate with Tarrant County cities and other stakeholders to grow and diversify the local economy through the enhancement of human and capital infrastructures.

SUCCESSFUL EXECUTION



To track implementation and adherence to the adopted strategic plan, the Commissioners Court approved the utilization of departmental scorecards. An example of a scorecard for the Elections Administration department is included below. Additionally, you will find an overview of several successes the County has achieved in relation to the adopted strategic goals.

SUCCESSFUL INITIATIVES

Goal #1: Improve Tarrant County's financial strength and effectiveness by proactively exercising fiscal disciplines and performance or evidence-based budget allocation.

- ❖ **Objective:** Develop financial policies and practices to enhance the County's financial system.
- ❖ **Achievement:** Policies for financial reserves and cash balances were formally adopted by the Commissioners Court.

Goal #2: Maximize Tarrant County's operational efficiency and productivity through streamlined policies and processes, enhanced communication and targeted application of technologies.

- ❖ **Objective:** Identify and eliminate redundancies and waste, using improvement methodologies and utilizing well-integrated technology as an enabler to drive efficiencies.
- ❖ **Achievement:** The County established departmental Key Performance Indicators through the Strategic Initiatives Manager position and routed tracking of these indicators through the budget system.

Goal #3: Continue to cultivate an organizational culture in which people are nurtured, innovation is encouraged, and excellence is rewarded

- ❖ **Objective:** Improve employee communication and satisfaction, including deploying ways to encourage innovation and reward excellence.
- ❖ **Achievement:** The Learning Management System (LMS) has been deployed by Human Resources and Information Technology for use by County departments. Annual HR training and budget entry training has been conducted through this system.

Goal #4: Enhance the satisfaction level for the residents and businesses of Tarrant County through the effective delivery and equitable administration of justice, public safety, health, transportation, and human and other services.

- ❖ **Objective:** Ensure that there is internal collaboration across departments, as well as external collaboration, to better serve residents and businesses.
- ❖ **Achievement:** During the COVID-19 pandemic, the County conducted a community-wide needs assessment to align the County's response with public needs. This process consisted of a wide variety of community engagement strategies ranging from citizen satisfaction surveys to community roundtables and stakeholder interviews.

Goal #5: Strategically engage the public and private stakeholders to improve the mobility of people and goods in Tarrant County and the North Texas Region.

- ❖ **Objective:** Develop, prioritize, and deploy an intermodal strategic transportation plan for Tarrant County.
- ❖ **Achievement:** The County is in the process of engaging a transportation planning consultant to develop a Tarrant County Transportation Plan that improves and benefits both Tarrant County and the region.

Goal #6: Proactively collaborate with Tarrant County cities and other stakeholders to grow and diversify the local economy through the enhancement of human and capital infrastructures.

- ❖ **Objective:** Develop, prioritize, and deploy an intermodal strategic transportation plan for Tarrant County.
- ❖ **Achievement:** The County is in the process of engaging a transportation planning consultant to develop a Tarrant County Transportation Plan that improves and benefits both Tarrant County and the region.

SCORECARD

The image below provides an example of the scorecards employed to track implementation of the strategic plan. Scorecards provide an overview of the department mission statement, Key Performance Indicators, and related data in the context of adopted strategic goals. These scorecards are utilized in the recommendation phase of the budget process.



Year	Budget	FTEs
FY 2015	\$ 5,739,745	36
FY 2016	\$6,108,449	36

MISSION STATEMENT: Establish and increase public confidence in the electoral process by conducting voter registration and elections with the highest level of professional election standards, integrity, security, accuracy, and fairness.

County Goal	Department Goals	KPI	Fiscal Year	1st Qtr.	2nd Qtr.	3rd Qtr.	4th Qtr. or YTD	Trend
4	Voter Registration Ensure the integrity of the electoral process by registering voters and maintaining accurate voter registration records.	Number of registered voters*	FY 2015	967,920	975,642	987,438	1,001,885	↑
			FY 2016	1,012,052	1,025,616	1,049,792		
		Number of new registered voters	FY 2015	24,073	14,231	17,206	20,212	↑
			FY 2016	19,855	29,460	23,354		
		Number of early day voters	FY 2015	58,341		46,638		↑
			FY 2016	44,529	141,825	56,027		
4	Elections Administer all federal, state, county and other elections in a fair and efficient manner.	Number of elections	FY 2015	17		37		↓
			FY 2016	2	1	3		
		Number of precincts supported	FY 2015	694		187		↑
			FY 2016	694	694	694		
		Accuracy of ballot devices	FY 2015	100.0%		100.0%		→
			FY 2016	100.0%		100.0%		

S.M.A.R.T. GOALS PILOT PROGRAM

At the direction of the County Administrator, the Budget and Risk Management Department initiated a strategic effort to explore and implement the S.M.A.R.T. goals framework as part of the FY 2026 budget development process. This initiative was designed to enhance the effectiveness, transparency, and strategic alignment of departmental goals and objectives across Tarrant County.

S.M.A.R.T. is an acronym that stands for Specific, Measurable, Actionable, Relevant, and Timebound. This widely recognized framework provides a structured approach to goal setting that ensures objectives are clearly defined, quantifiable, achievable within a realistic timeframe, aligned with organizational priorities, and capable of driving meaningful outcomes. By applying this methodology, departments are better equipped to focus their efforts, track progress, and demonstrate results in a way that supports continuous improvement and informed decision-making.

All administrative departments, along with several elected officials, actively participated in the pilot program to develop S.M.A.R.T. goals tailored to their operational missions and service delivery priorities. These newly adopted goals are presented within the individual department overview sections of the FY 2026 budget document.

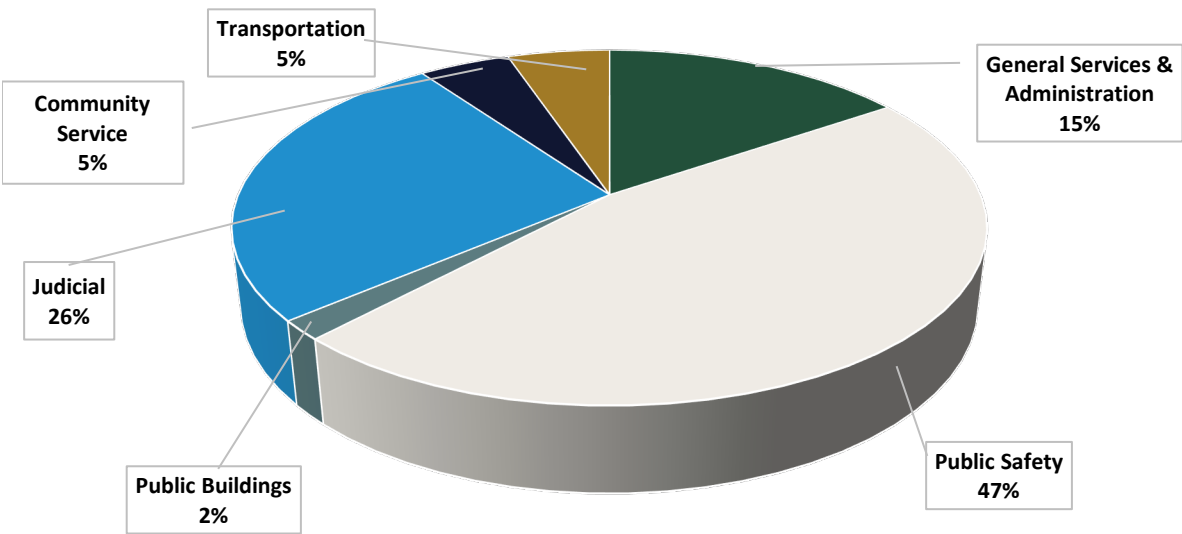
Moving forward, the Budget and Risk Management Department will continue to collaborate with departments and elected offices to refine existing Key Performance Indicators (KPIs) and develop new ones that are closely aligned with their S.M.A.R.T. goals. This ongoing effort reinforces Tarrant County's commitment to accountability, operational excellence, and the delivery of high-quality public services.



TARRANT COUNTY AUTHORIZED POSITIONS

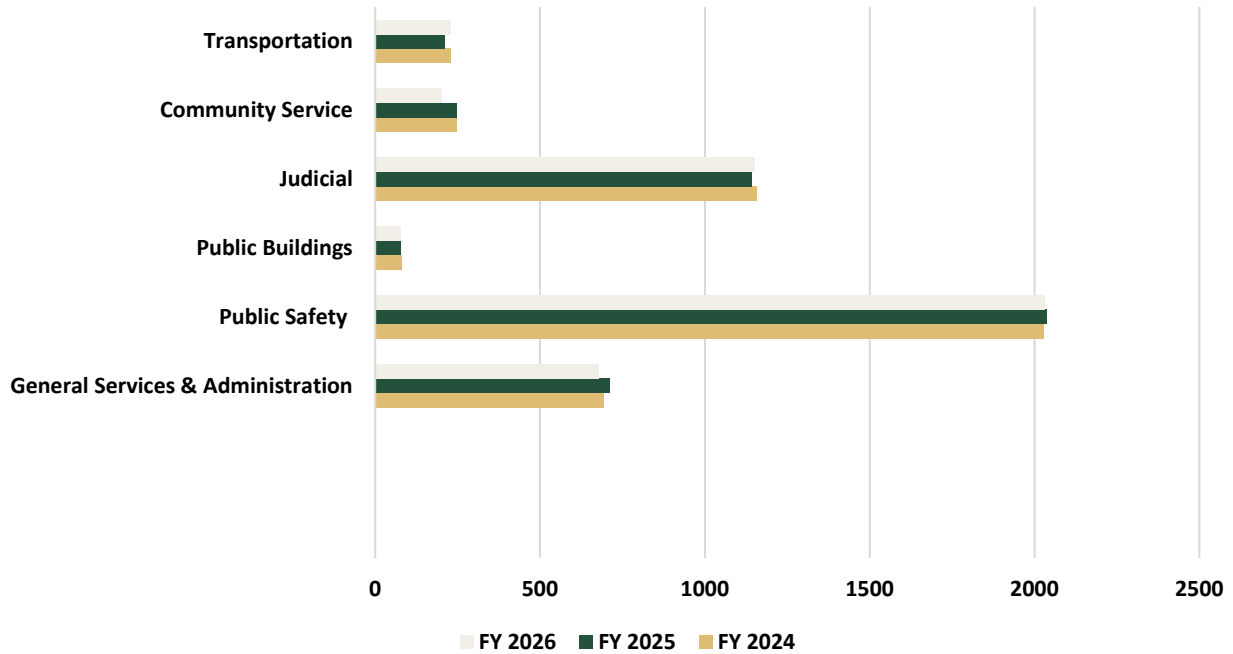
This section provides graphical illustrations detailing the authorized positions encompassed within all adopted funding sources.

FY 2026 Authorized Positions by Functional Area



FY 2026 Authorized Positions by Functional Area				
Functional Area	General Fund	Road & Bridge Fund	Special Purpose Funds	TOTAL
General Services & Administration	664	-	13	677
Public Safety	1,950	-	83	2,033
Public Buildings	77	-	-	77
Judicial	1,085	-	66	1,151
Community Services	23	-	180	203
Transportation	0	228	-	228
TOTAL	3,798	228	342	4,368

Authorized Positions (FY 2024 - 2026)



Authorized Positions (FY 2024 - FY 2026)			
Functional Area	FY 2024	FY 2025	FY 2026
General Services & Administration	694	712	677
Public Safety	2,027	2,036	2,033
Public Buildings	81	77	77
Judicial	1,159	1,142	1,151
Community Services	246	248	203
Transportation	230	210	228
TOTAL	4,437	4,425	4,368



EXPLANATION OF STAFFING DECISIONS AND STATISTICS

NEW POSITIONS AND REDUCTIONS-IN-FORCE

During the FY 2026 budget process, departments submitted requests for a total of **one hundred thirty-five (135)** new positions within the General Fund and the Road and Bridge Fund. Upon thorough evaluation, **thirty-eight (38)** of these positions were approved for funding. The estimated cost associated with the approved positions is **\$3,531,708**. To offset this impact, the Budget Office identified **\$2,701,320** in cost savings and reallocations. Additionally, **sixty-seven (67)** positions were identified to be eliminated through a reduction-in-force.

COST EFFICIENCIES

\$2,701,320 in existing budgeted costs were identified to be cut to offset the costs of over 75 percent of new positions

Of the **thirty-eight (38)** newly approved positions, **seventeen (17)** are associated with the reorganization of the Human Resources Department, **fifteen (15)** are tied to the redistricting of precincts, and **six (6)** are attributed to increased workload demands.

For the Special Purpose Funds, **five (5)** new positions were approved:

- ❖ Dispute Resolution Fund
 - One (1) Program Coordinator
 - One (1) Justice Docket Coordinator
 - One (1) Court Clerk
- ❖ Law Library Fund
 - One (1) Law Librarian position
- ❖ Public Health Fund
 - One (1) Budget Analyst

The notable reduction in authorized positions from FY 2025 to FY 2026 is primarily attributed to the elimination of roles previously funded through the American Rescue Plan Act (ARPA), as the County has nearly expended its allocation of these one-time federal funds. Additionally, the Human Services Department was dissolved due to operational

inefficiencies. Moving forward, the department's public assistance functions, such as rental and utility assistance, will be transitioned to qualified non-profit organizations.

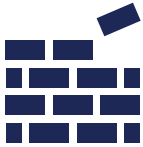
DEPARTMENTAL TRANSFERS

As part of the FY 2026 budget process, **sixteen (16)** positions were reallocated from Precinct 1 Maintenance to Precinct 2 Maintenance, and **five (5)** positions were transferred from Precinct 3 Maintenance to Precinct 4 Maintenance. These adjustments were made to ensure an equitable distribution of labor resources across precincts following the recent redistricting of commissioner precinct boundary lines approved by the Commissioners Court.



TARRANT COUNTY

BACKGROUND, DEMOGRAPHICS & HISTORY



A LOOK BACK AT TARRANT COUNTY'S FOUNDING

In 2001, **Judge Steve M. King** of Probate Court No. 1 wrote a compelling and detailed history of Tarrant County. While much has changed in the two decades since, especially our population and growth, his account remains one of the most vivid and insightful descriptions of how the County came to be.

Rather than retelling the story in new words, we invite you to explore Judge King's original narrative, which captures the spirit, challenges, and character of Tarrant County's early days.

"Tarrant County, one of 26 counties created out of the Peters Colony, was established in 1849. It was named for General Edward H. Tarrant, commander of militia forces of the Republic of Texas at the Battle of Village Creek in 1841. The village of Grapevine; the Texas Ranger outpost of Johnson's Station (in what is now south Arlington); and Bird's Fort, a short-lived private fort just south of present-day Euless, were early areas of western civilization in the region.

On the bluff where the Tarrant County Courthouse now stands, a military post was established in 1849 by a company of the 2nd U.S. Dragoons under the command of Major Ripley A. Arnold. The fort was named in honor of General William Jenkins Worth, a hero of the Mexican War and commander of United States forces in this region.

The first county seat election was held in 1851 and the location receiving the most votes, a few miles to the northeast, became Tarrant County's first county seat, designated Birdville as required by the statute creating the county. After the military post closed in 1853 and the little towns of Fort Worth and Birdville grew, a fierce competition sprang up between them to be the seat of county government. A second special county seat election was held in 1856, when Fort Worth edged out Birdville by only a handful of votes. Fights and fatal duels ensued over the next four years by supporters of both locations. Finally, in 1860, another special election was held. This time, Fort Worth, by now the larger town, received 548 votes. The geographical center of the county, a compromise location, garnered 301 votes. Birdville tallied only four.

From as early as 1856, regular stagecoach service passed through Tarrant County, carrying mail and passengers from the east on to the frontier forts and the West Coast. By the 1870's, mail stagecoaches arrived and departed from downtown Fort Worth six days a week. After the Texas & Pacific Railroad reached Tarrant County and Fort Worth in 1876, Fort Worth became the largest stagecoach terminus in the Southwest - a hub for rail passengers to continue their journeys west by stagecoach.

From the close of the Civil War and through the late 1870's, millions of cattle were driven up the trail through Tarrant County (roughly following Interstate 35 West) to the railheads in Kansas.



Pictured Above: The Tarrant County Courthouse, colloquially known as the 1895 Courthouse.

The Tarrant County Courthouse, completed in 1895, is fashioned of pink granite from central Texas and took over two years to build. Upon completion, even though the project had come in almost 20% under budget, the citizens of the county were so outraged by the perceived extravagance that, at the next election, the County Judge and the entire Commissioners Court were voted out of office.

Today, Tarrant County has a population of over 1.5 million, some 212 times larger than in 1850, when its inhabitants numbered only 664.”

- Judge Steve M. King, February 2001



DEMOGRAPHICS

According to the 2020 U.S. Census, Tarrant County has a total population of 2,110,640 which makes it the 15th largest county in the United States. Of that population, 12.7% is aged 65 years and over and 25.1% is under 18 years of age. In terms of education, 87.1% of the population has graduated from high school and 34.5% has obtained a bachelor's degree or higher, outpacing the state averages. More recent population estimates from the North Central Texas Council of Governments (NCTCOG) project Tarrant County's 2025 population to be 2,260,330.

\$81,905

IS THE MEDIAN HOUSEHOLD
INCOME IN TARRANT COUNTY

865.3

IS TARRANT COUNTY'S
LAND AREA IN SQUARE MILES

MAJOR INDUSTRIES INCLUDE:



DEFENSE



AVIATION



MANUFACTURING



RETAIL



HEALTHCARE



GOVERNMENT

MAJOR EMPLOYERS INCLUDE:



In the **Appendix**, you can find more detailed statistical information related to the top taxpayers and comparative analyses of economy, education, geography, housing, and transportation statistics in the top 5 largest counties in Texas.



WHAT DOES TARRANT COUNTY GOVERNMENT DO?

With so many different government agencies handling services, from trash pickup to road repairs, it's easy to wonder: **What exactly does the County do?**

Tarrant County provides a wide range of services that impact your daily life. Here are just some of the key areas:



Courts and Judiciary

- Handles civil, criminal, family, and juvenile court cases
- Supports the work of judges, juries, and legal professionals



County and District Clerks

- Maintains court records, real estate documents, and vital records (like birth and marriage certificates)
- Offers passport application services



Criminal District Attorney

- Investigates crimes and prosecutes criminal cases



Elections

- Manages and oversees local elections to ensure fair and secure voting



Fire Marshal

- Enforces fire safety codes
- Conducts inspections and regulates outdoor burning



Law Enforcement

- Operates the County jail
- Provides patrol, investigations, and courtroom security



Medical Examiner

- Provides forensic and lab services for multiple North Texas counties



Public Health

- Offers clinics, disease prevention, family health programs, and emergency health response



Tax Assessor-Collector

- Collects property taxes
- Handles motor vehicle registration and titles



TARRANT COUNTY

BASES OF ACCOUNTING AND BUDGETING



BASES OF ACCOUNTING AND BUDGETING

Bases of accounting and budgeting provide the framework for how an entity organizes, tracks, and reports its financial information. In Tarrant County, the bases of accounting and budgeting differ from one another.

The basis of accounting employed by the County for governmental and fiduciary funds is the **accrual basis of accounting**. Conversely, the basis of budgeting is the **modified cash basis**.

The accrual basis of accounting recognizes revenues in the fiscal year for which the County satisfies an obligation by transferring goods or services to an end-user or client, regardless of receipt of the goods or services. Expenses are recognized in the fiscal year in which the resources are consumed or utilized.

The modified cash basis recognizes regular or routine revenues and expenditures on a cash basis, meaning capture occurs at the time that cash is received or spent with some exceptions. Encumbrances are employed under the budgetary basis. Whenever a purchase order is issued, encumbrances consume budget as an actual expense. In this basis of budgeting, beginning fund balance is budgeted as revenue – which is also a requirement under state law. Any unencumbered appropriations lapse at year-end for all funds.

The key differentiation between the cash basis and accrual basis is that the cash basis excludes information about the long-term fiscal impact of policy decisions and focuses on the current year's operations. The accrual method provides more information on the longer-term implications of policy decisions by showing costs that are incurred today but are not payable for years to come. Both serve different purposes but combine to provide a comprehensive picture of the fiscal condition today and over time.



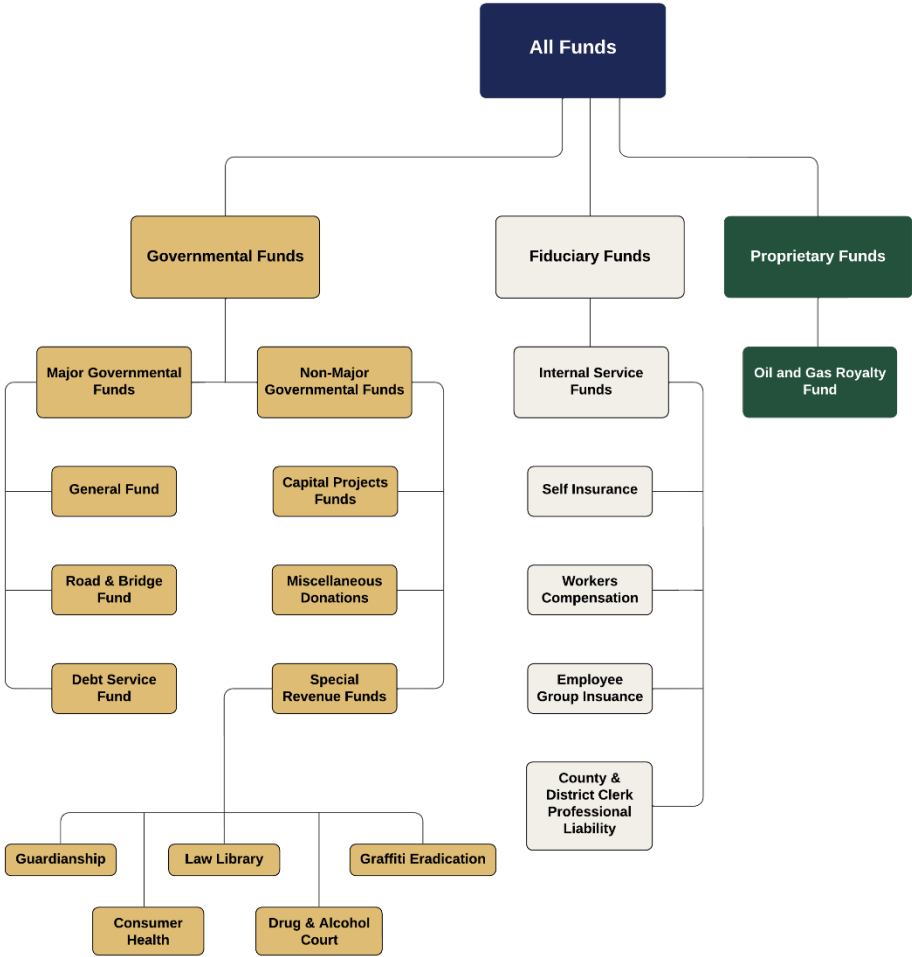
TARRANT COUNTY

FUNDS DESCRIPTIONS AND STRUCTURE



FUNDS SUBJECT TO APPROPRIATION

In the sections below, you will find a graphic and narrative overview of the fund structure for all governmental, proprietary, and fiduciary funds which are subject to appropriation. This section does not contain information related to non-appropriated funds, including the Tarrant County Housing Finance Corporation (TCHFC), Tarrant County Industrial Development Corporation (TCIDC), or Grants Fund; however, it is important to note that these funds are included in the County’s audited financial statements. This section also provides a narrative overview of department-fund relationships.





FUND DESCRIPTIONS

To provide insight on the purpose and uses of the eighty-six (86) different funds, the department-fund relationship, and the structure of how funds are organized, narrative descriptions for each fund are included below.

MAJOR GOVERNMENTAL FUNDS

OPERATING FUNDS

The three operating funds, which are the only three major governmental funds, account for the majority of the combined budget. These are the only funds supported by County property taxes. In FY 2025, the combined operating budget amounted to \$846,379,912.

General Fund

Department(s): Most County departments

The General Fund is supported by the Maintenance & Operations (M&O) portion of the ad valorem (property) tax rate. This fund serves as the chief operating fund for the county.

Road & Bridge Fund

Department(s): County Commissioner Precincts and Transportation Services

The Road and Bridge Fund is largely supported by various collected fees as well as an operating transfer from the General Fund. This fund captures the operations related to Commissioners Precincts and the Transportation department. Commissioners Precincts house road construction and maintenance crews who perform work on roads and bridges in the unincorporated area of the county. These crews are also responsible for road work within cities which have interlocal agreements with the county government.

Debt Service Fund

Department(s): Non-departmental

The Debt Service Fund is supported by the Interest & Sinking portion of the ad valorem (property) tax rate. The purpose of this fund is to service county debt obligations. For more information on the Tarrant County's debt obligations, please **click here** or locate the section labeled Debt in the Table of Contents.

NON-MAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special revenue funds are one of several different types of non-major governmental funds. The revenue budgeted within these funds are primarily received through revenue sources other than taxes. Additionally, there are typically statutory restrictions, whether state or federal, on the allowable expenditures that the County can utilize funds for.

Records Preservation/Automation Fund (County Clerk)

Department(s): County Clerk

This fund receives a portion of revenue from the consolidated filing fees as established by Senate Bill 41 in the 87th regular session of the state legislature. These funds may only be used to provide funds for specific records management and preservation, including automation purposes.

Records Preservation/Automation Fund (County)

Department(s): Information Technology

Before the implementation of consolidated filing fees through Senate Bill 41, this fund received revenue from a specific Records Management and Preservation fee. This fee was repealed through Senate Bill 41. Remaining revenue in this fund can be utilized for records management, preservation, and automation purposes.

Records Preservation/Restoration Fund (County Clerk)

Department(s): County Clerk

State law allows Commissioners Courts to issue a fee to support the maintenance of a "Records Archive" for the County Clerk. These funds can be utilized for preservation and restoration services performed by the County Clerk in connection with maintaining the County Clerk's records archive. The Tarrant County Commissioners Court set the fee amount to \$6, effective October 1, 2020.

Court Record Preservation Fund

Department(s): District Clerk

Before the implementation of consolidated filing fees through Senate Bill 41, this fund received revenue from a civil case filing fee authorized by state law. This fee was repealed through Senate Bill 41. Remaining revenue in this fund can be utilized to digitize court records and preserve the records from natural disaster.

District Court Record Preservation Fund

Department(s): District Clerk

State law allows Commissioners Courts to issue a fee to support the maintenance of a “Records Archive” for the District Clerk. This fee was repealed by Senate Bill 41. Remaining funds can be utilized for preservation and restoration services performed by the District Clerk in connection with maintaining the District Clerk’s records archive.

District Clerk Records Management/Preservation Fund

Department(s): District Clerk

This fund receives a portion of revenue from the consolidated filing fees as established by Senate Bill 41 in the 87th regular session of the state legislature. These funds may only be used to provide funds for specific records management and preservation, including automation purposes.

Courthouse Security Fund

Department(s): Non-Departmental

This fund receives a portion of revenue collected from the consolidated filing fees. Revenue is intended to assist counties with courthouse security. Once the fee is collected, the revenue is transferred to the General Fund to pay for salaries for security guards at various court locations.

Consumer Health Fund

Department(s): Public Health

State law authorizes counties to require permits for a variety of establishments and payment of a fee for issuing or renewing a permit. Revenue collected through this fee may be spent only for conduction of inspections and issuing permits.

Graffiti Eradication Fund (Juvenile Delinquency Prevention)

Department(s): Juvenile Services

State law requires a defendant who is convicted of a graffiti-related crime to pay a \$50 fine which is deposited into a Graffiti Eradication Fund. Funds may be utilized to: (1) repair damage caused by the commission of graffiti-related offenses, (2) provide educational and intervention programs, (3) provide public rewards, (4) provide teen recognition/recreation programs, (5) provide funding for local teen court programs, (6) provide funding for a juvenile probation department, or (7) provide educational and intervention programs designed to prevent juveniles from engaging in delinquent conduct. This fee was repealed by Senate Bill 41 in the 87th regular session of the state legislature.

Dispute Resolution Fund

Department(s): County Administrator's Office

Before the implementation of consolidated filing fees through Senate Bill 41, state law allowed Commissioners Courts to set a court fee, not to exceed \$15, in certain district, county, and probate cases to fund an alternative dispute resolution program. Senate Bill 41 repealed the authority to issue this fee and directed a portion of revenue collected from the consolidated filing fee to this fund.

Probate Contributions Fund

Department(s): Probate Courts No. 1 and 2

This fund receives revenue from a \$40 fee for probate, guardianship, mental health, and civil cases filed in statutory probate courts. These funds may only be used for court-related purposes in support of the statutory probate courts. State law establishes a minimum \$40,000 contribution for each statutory probate court and defines the allocation for any excess contributions that the State Comptroller collects.

Justice Court Technology Fund

Department(s): Information Technology

This fund receives a portion of revenue from the consolidated filing fees as established by Senate Bill 41 in the 87th regular session of the state legislature. The funds are intended to finance the cost of continuing education and training for justice court judges and clerks regarding technological enhancements for justice courts. Additionally, funds may be used for the purchase and maintenance of technological enhancements for a justice court, including computer systems, computer networks, computer hardware, computer software, imaging systems, electronic kiosks, electronic ticket writers, and docket management systems.

Justice Court Building Security Fund

Department(s): Non-Departmental

This fund receives a portion of revenue collected from the consolidated filing fees. Revenue is intended to assist counties with courthouse security. Once the fee is collected, the revenue is transferred to the General Fund to pay for salaries for security guards at various court locations.

Child Abuse Prevention Fund

Department(s): 233rd District Court

This fund receives revenue through a \$100 fine issued upon conviction of certain child sexual assault and related offenses. Funds may only be used to finance child abuse

prevention programs in the county and shall be administered by or under the direction of the Commissioners Court. Funds are currently budgeted to support the Court-Appointed Special Advocates (CASA) of Tarrant County.

Guardianship Fund

Department(s): Non-Departmental

Before the implementation of consolidated filing fees through Senate Bill 41, state law allowed the issuance of a \$20 Supplemental Court-Initiated Guardianship Fee. Senate Bill 41 repealed this fee. However, \$20 of the Local Civil Fee for Probate, Guardianship, and Mental Health cases on initial and subsequent filings continues to be deposited into this fund through Section 135.102 of the Local Government Code. Funds may only be used to supplement other county funds used to pay compensation of a guardian ad litem, attorney ad litem, and fund local guardianship programs for indigent incapacitated persons.

Drug & Alcohol Court Fund

Department(s): Criminal Court Administration

State law previously authorized the issuance of a \$60 court fee upon conviction of an offense punishable by a Class B Misdemeanor. These funds were required to be used to fund a drug court in counties with a population exceeding 200,000. This fee was repealed effective January 1, 2020. All funds remaining are cash carryforward from previous years.

County & District Clerk Technology Fund

Department(s): Information Technology

State law directs \$4 from the Local Consolidated Fee on Conviction of Felony or Class A/B Misdemeanors to be deposited in this fund. Funds may only be used to finance the cost of continuing education and training for County Court, Statutory County Court, or District Court judges and clerks regarding technological enhancements for those courts. Additionally, funds may be used for the purchase and maintenance of technological enhancements for a County Court, Statutory County Court, or District Court including computer systems, networks, hardware/software, imaging systems, electronic kiosks, and docket management systems.

Specialty Court Fund

Department(s): Criminal Court Administration

State law directs a portion of the Local Consolidated Fee on Conviction of Felony or Class A/B Misdemeanors to this fund. Funds may only be used by a county to fund specialty court programs established under Subtitle K, Title 2 of the Texas Government Code.

Truancy Prevention/Diversion Fund

Department(s): 233rd District Court

State law directs a portion of the Local Consolidated Fee on Convictions of Class C Misdemeanors to this fund. Funds may be used to finance the salary, benefits, training, travel expenses, office supplies, and other necessary expenses relating to the position of a juvenile case manager employed under Article 45.056 of the Texas Code of Criminal Procedure. If there are remaining funds after those costs are paid, and with the approval of the Commissioners Court, a juvenile case manager may direct the remaining money to be used to implement programs directly related to the duties of the juvenile case manager, including juvenile alcohol and substance abuse programs, educational and leadership programs, and any other projects designed to prevent or reduce the number of juvenile referrals to the court.

Language Access Fund

Department(s): Non-Departmental

Senate Bill 41 established this fund and directed a portion of the revenue from the Local Consolidated Civil Fee to be deposited in this fund. Funds may only be used to provide language access services for individuals appearing before the court or receiving court services.

Law Library Fund

Department(s): Law Library

Before the implementation of consolidated civil filing fees through Senate Bill 41, state law allowed Commissioners Courts to set a fee, not to exceed \$35, when civil court cases were filed in a County or District court, except suits for delinquent taxes. Senate Bill 41 repealed the authority to set this fee and directed \$35 of the revenue from consolidated civil fees to this fund. Funds may only be used for:

- Establishing a law library after the entry of the order creating it
- Purchasing or leasing library materials, maintaining the library, or acquiring furniture, shelving, or equipment for the library
- Purchasing or leasing library materials or acquiring library equipment, including computers, software, and subscriptions to obtain access to electronic research networks for use by judges in the county (up to \$175,000 each year).

Continuing Education Fund

Department(s): Sheriff's Office; Constables; Fire Marshal; Probate Courts

Senate Bill 41 directs a portion of the local consolidated civil fees to a continuing education fund for judges and their staff. Additionally, state law provides for an allocation formula for the continuing education and training of law enforcement.

Revenue from these sources is deposited in this fund. Revenue from the civil fees may only be used for the continuing education of judges and their staff, including travel and related expenses to attend any of the continuing judicial education activities of any of the organizations accredited by the Supreme Court of Texas. Revenue received from the Comptroller may only be used for the continuing education and training of law enforcement.

Appellate Judicial System Fund

Department(s): Second Court of Appeals

Senate Bill 41 directs a portion of the local consolidated civil fees to this fund. Funds shall be used and disbursed only for the purpose of assisting the Second Court of Appeals. After all payments of all expenses incurred by Tarrant County (salary supplements, postage, etc.) on behalf of the Court of Appeals, the net balance of the fees in excess of \$25,000 shall be paid directly to the Court of Appeals on a monthly basis.

Vehicle Inventory Tax Fund

Department(s): Tax Office

State law established a monthly method for vehicle dealers to pre-pay property tax on vehicle inventories. The Tax Assessor-Collector is required to maintain the escrow account for each owner in the county depository. The Collector shall retain any interest generated by the escrow accounts to defray the cost of administration of the pre-payment procedure.

Criminal District Attorney – Restitution Collection Fee Fund

Department(s): Criminal District Attorney

This fund was authorized by the 1979 Texas legislature allowing the Criminal District Attorney to assess fees against hot check writers without a conviction. The Criminal District Attorney has discretion in the amount of the fee to be charged to each writer. The fees are deposited in the County's treasury and can only be used according to the instruction of the Criminal District Attorney, except no funds may be used for their own personal salary supplement.

Criminal District Attorney – Law Enforcement Fund

Department(s): Criminal District Attorney

This fund was established pursuant to Chapter 59 of the Texas Code of Criminal Procedures allowing the attorney representing the State to collect a portion of the proceeds of forfeited property. The fees deposited in the County treasury are subject to audit and can only be used according to the instruction of the Criminal District Attorney. The funds must be used for official purposes of the Criminal District Attorney's office,

that relates to the preservation, enforcement, or administration of the laws of this state, per Code of Criminal Procedure Article 59.06. Revenue is budgeted as received.

Criminal District Attorney – Federal Forfeitures (Justice) Fund

Department(s): Criminal District Attorney

This fund was established in 2018 by United States Code Title 21, Section 881, which authorizes law enforcement agencies to receive and dispose of subject property that has been forfeited under any of the provisions of this subchapter. This fund accounts for forfeitures that are the result of agreements with the United States Department of Justice.

Eighth Administrative Judicial District Fund

Department(s): Eighth Administrative Judicial Region

This fund was established in 2014, pursuant to Government Code, Section 74.050, to account for the salary expenses and supplies for the administrative assistant. The Presiding Judge of the Eighth Administrative Judicial Region may employ, directly or through a contract with another governmental entity, a full-time or part-time administrative assistant. Tarrant County is reimbursed by the Eighth Administrative Judicial Region for these expenses.

Sheriff Inmate Commissary Fund

Department(s): Sheriff's Office

This fund was established pursuant to Section 351.0415 of the Local Government Code. Commissary proceeds are only to be used to:

- Fund, staff, and equip programs addressing the social needs of the inmates, including an educational or recreational program and religious or rehabilitative counseling;
- Supply inmates with clothing, writing materials, and hygiene supplies; or
- Establish, staff, and equip the commissary operation and fund the salaries of staff responsible for managing the inmates' commissary accounts;
- Fund, staff, and equip both an educational and a law library for the educational use of inmates; or
- Fund fiscal plant improvements, technology, equipment, programs, services, and activities that provide for the well-being, health, safety, and security of the inmates and facility.

Sheriff Forfeiture Fund (Combined Narcotics Enforcement Team – CNET)

Department(s): Sheriff's Office

According to the Code of Criminal Procedure, Chapter 59, Article 59.06, if a local agreement exists between the Criminal District Attorney and law enforcement agencies, all money, securities, negotiable instruments, stock or bonds or things of value, or proceeds from the sale of those items, shall be deposited, after the deduction of court costs to which a district court clerk is entitled under Article 59.05, according to the terms of the agreement into a special fund in the county treasury if distributed to a county law enforcement agency. Funds may only be used for law enforcement purposes.

Sheriff Federal Forfeiture Fund (Department of Treasury)

Department(s): Sheriff's Office

This fund was established in 2018 pursuant to United States Code Title 31, Section 9705 which authorizes the Department of Treasury Forfeiture Fund to be used for authorizing seizures and acceptance of forfeitures to be used in the manner of the recipient of the forfeited articles, under any provisions of the subchapter. This fund accounts for forfeitures that are the result of agreements with the United States Department of Treasury.

Sheriff Forfeiture Fund (State)

Department(s): Sheriff's Office

According to the Code of Criminal Procedure, Chapter 59, Article 59.06, if a local agreement exists between the Criminal District Attorney and law enforcement agencies, all money, securities, negotiable instruments, stock or bonds or things of value, or proceeds from the sale of those items, shall be deposited, after the deduction of court costs to which a district court clerk is entitled under Article 59.05, according to the terms of the agreement into a special fund in the county treasury if distributed to a county law enforcement agency. Funds may only be used for law enforcement purposes.

Sheriff Federal Forfeiture Fund (Department of Justice)

Department(s): Sheriff's Office

This fund was established pursuant to United States Code Title 21, Section 881 which authorizes law enforcement agencies to receive and dispose of subject property that has been forfeited under any provisions of the subchapter. This fund accounts for forfeitures that are the result of agreements with the United States Department of Justice.

Opioid Epidemic Fund

Department(s): Non-Departmental

The Opioid Epidemic Settlement Fund will be utilized to alleviate the impact of the opioid epidemic in Tarrant County. The opioid epidemic's effects on the Tarrant County community are wide ranging. Behavioral healthcare programs and the criminal justice system have been disproportionately impacted by the epidemic. Eligible uses include, but are not limited to:

- Supporting the expansion of behavioral healthcare programs;
- Judicial and criminal justice programs that alleviate the impacts of the opioid epidemic; or,
- Programs that reduce recidivism for individuals who are in the criminal justice system.

Contract Elections Fund

Department(s): Elections Administration

According to Section 31.092 of the Election Code, the county election officer may contract with the governing body of a political subdivision situated partly or wholly in the county served by the officer to perform election services. The county election officer may also contract with the county executive committee of a political party holding a primary election in the county to perform election services. To be binding, a contract with a political party must be approved in writing by the Secretary of State. An election services contract need not be submitted to Commissioners Court for approval.

According to Section 31.100 of the Election Code, money paid to a county election officer shall be deposited in a separate fund in the county treasury. Expenditures from the fund may be made without budgeting or appropriation by the Commissioners Court. A fee charged by the elections officer for general supervision of the election may not exceed 10 percent of the total amount of the contract. A surplus in this fund may only be used to defray the expenses of the county election officer's office in connection with election-related duties or functions.

Elections Chapter 19 Fund

Department(s): Elections Administration

Pursuant to Chapter 19 of the Election Code, funds are allocated by the state for voter registrars in each county. These funds are intended to aid in purchasing items or services that will enhance voter registration. Chapter 19 funds may not be co-mingled with any other county funds or accounts. The Commissioners Court may not consider the availability of state funds under this chapter in adopting the county budget for the office of voter registrar. Effective January 31, 2007, the Secretary of State will make payments for eligible Chapter 19 expenses on a reimbursement basis.

American Rescue Plan Act (ARPA)

Department(s): County Administrator's Office; County Auditor; Budget and Risk Mgmt

This fund was created to capture activities associated with federal grant dollars received through the State and Local Fiscal Recovery Fund (SLFRF) established through the American Rescue Plan Act (ARPA) to respond to and recover from the COVID-19 pandemic.

TRUST/INTERLOCAL FUNDS

Trust Funds/Interlocal Funds are non-major governmental funds which capture revenue and expenditures associated with interlocal agreements or activities which the government is not a beneficiary of. The Emergency Service District Fund, for instance, funds the administrative assistant which assists in the operation of the Emergency Service District in the unincorporated areas in the County. The Children's Home Trust Fund, on the other hand, was established pursuant to a will and is to be used by the Juvenile Services Director for the benefit of parentless children in Tarrant County.

Public Health Fund

Department(s): Public Health

This fund serves as the main operating fund for the Public Health department.

Public Health 1115 Waiver Fund

Department(s): Public Health

This fund accounts for revenue received from DSRIP payments through the 1115 Waiver.

Section 125 Forfeitures Fund

Department(s): Wellness Program (Administered by Human Resources)

United States Code Title 26, Section 125 allows unused medical reimbursements and dependent care to be forfeited at the end of each plan year. Forfeiture funds have been used to support the Wellness Program since Fiscal Year 2001.

Children's Home Trust Fund

Department(s): Juvenile Services

This fund was established pursuant to the terms of a will and represents assets held in trust by the County for the use and benefit of parentless children in Tarrant County. The assets are cash, common stocks and preferred stocks in Texas Utilities, Southwestern Public Service and Texas Power and Light Companies.

Policy for this fund was adopted by the Juvenile Board on April 5, 2001. Under the authority of the Tarrant County Juvenile Board, the fund may be expended at the discretion of the Director of Juvenile Services, up to a maximum of \$500 for purpose areas conforming to the original bequest on behalf of the needs of children within the care or jurisdiction of Tarrant County, without the approval of the board. Examples of purpose areas would include clothing, transportation, special activities, recreation, tuition and fees, crafts, and project supplies. Prohibited purpose areas would include staff, building expenses, or operational support of any kind.

Bail Bond Board Fund

Department(s): Non-departmental

This fund was established in October 1997 to account for the revenues and expenditures related to the Bail Bond Board and their responsibility for licensing bondsmen.

TX Department of Protective & Regulatory Services Fund

Department(s): Child Protective Services

Reimbursement through the State of Texas for certain General Fund expenditures for foster children eligible under Title IV-E. Commissioners Court has elected to allow the CPS Board to reallocate Title IV-E reimbursement for the benefit of their operation.

Constable Forfeiture (Precinct #7) Fund

Department(s): Constable, Precinct 7

According to the Code of Criminal Procedure, Chapter 59, Article 59.06, if a local agreement exists between the Criminal District Attorney and law enforcement agencies, all money, securities, negotiable instruments, stock or bonds or things of value, or proceeds from the sale of those items, shall be deposited, after the deduction of court costs to which a district court clerk is entitled under Article 59.05, according to the terms of the agreement into a special fund in the county treasury if distributed to a county law enforcement agency. Funds may only be used for law enforcement purposes. This fund was established on October 1, 2014.

Juvenile Probation District Fund

Department(s): Juvenile Services

Pursuant to Family Code Section 54.061, the juvenile court, after giving the child, parent, or other person responsible for the child's support a reasonable opportunity to be heard, shall order the child, parent, or other person, if financially able to do so, to pay the court a fee of not more than \$15 per month during the period that the child continues probation.

The court shall deposit fees received under this section in the County Treasury to the credit of a special fund that may only be used for juvenile probation or community-based juvenile corrections services or facilities in which a juvenile may be required to live while under court supervision. Expenditures are made from the fund upon approval from the Tarrant County Juvenile Board which is composed of the County Judge and State District Judges having jurisdiction in Tarrant County.

Unclaimed Juvenile Restitution Fund

Department(s): Juvenile Services

Family Code Section 54.0482 outlines procedures for the handling of unclaimed restitution paid to victims through our Juvenile Services department. If a victim does not claim a payment on or before the fifth anniversary of the date on which the Juvenile Services department mailed a notice to the victim, the department shall transfer the payment to a special fund of the County Treasury. The County may spend money in this fund only for the same purposes for which the County may spend Juvenile State Aid.

Deferred Prosecution Program Fund

Department(s): Criminal District Attorney

The Tarrant County Criminal District Attorney's Office has been administering a pre-trial diversionary program, known as the Deferred Prosecution Program (DPP), since 1973. Youthful first-time offenders who successfully complete the program do not have a record of conviction. Chapter 102.0121 of the Code of Criminal Procedure allows for a fee to be established up to \$500. The article states the fees must be administered in a separate fund and the budget must be approved by the Commissioners Court. The fee was initially \$100, but, on June 9, 2015, the fee was set based on a two-track method. Track A assesses a fee of \$125 while Track B assesses a fee of \$225. Deferred Prosecution Initiative and related fees were eliminated by Court Order #138841 on August 16, 2022.

Historical Commission Fund

Department(s): Historical Commission

This fund was established in FY 2001 to support the Historical Commission and the County Archives. Funds are predominantly used for the 1895 Room. The balance in this fund was accumulated from previous years' funding for the Commission.

Historical Commission Archives Fund

Department(s): Historical Commission Archives

This fund was established to accept donations to the Historical Commission for improvements and expansion of the County Archives.

Cemetery Fund

Department(s): Historical Commission

This statutorily required fund receives donations to finance the maintenance of old cemeteries within the County's geographic boundaries. The County Judge is designated as the trustee. No disbursement may be made from the principal. Expenditures are allowed from the accumulated interest income from the donations. The restricted fund balance is \$13,841.

Unclaimed Electric Cooperative Credit Fund

Department(s): Non-departmental

Texas Property Code Section 74.602 authorizes the Comptroller to allocate a portion of the unclaimed capital credits received from an Electric Cooperative back to the County in the Cooperative's service area. Local Government Code Section 381.004 requires that these funds are used for community and economic development programs.

Fire Marshal Code Fund

Department(s): Fire Marshal

Local Government Code Section 233.065 states that Commissioners Courts may develop a fee schedule for the per. The fees shall be deposited in a special fund in the County treasury and may be used only for the administration and enforcement of the Fire Code. The Tarrant County Fire Code for unincorporated areas was adopted June 5, 2018.

Criminal District Attorney JPS Contract Fund

Department(s): Criminal District Attorney

The Tarrant County Hospital District Board of Managers approves a contract annually for legal services that provides funding for staff and ancillary expenses. The contract period is October 1st through September 30th, and is subject to annual renewal. This fund was created to account for the salary expenses of staff and revenue received from JPS.

Emergency Service District Fund – DISCONTINUED IN FY 2026

Department(s): Emergency Services District, No, 1

The Rural Fire District was created in 1986 and abolished on September 11, 1996. Upon its abolition, the Emergency Services District (ESD) was created. For a period of time, this fund supported certain staff for the ESD. This fund was eliminated during the FY 2026 budget process as the ESD exercised its legal authority to levy sales tax to support its operations and staff.

Pre-Trial CSCD Bond Supervision Unit Fund

Department(s): Community Supervision and Correction Department (CSCD)

The Community Supervision and Correction Department (CSCD) operates the pre-trial bond supervision program under Chapter 76 of the Government Code. Until October 1, 2018, cases supervised under the CSCD program were exclusively surety bond cases. Effective September 1, 2011, the Texas Department of Criminal Justice (TDCJ) disallowed the use of state funds to supplement funding for this program. Effective October 1, 2018, pre-trial release cases were added to the oversight of CSCD.

Criminal Court Drug Program Fund

Department(s): Criminal Court Support

The revenue associated with this fund is assessed against participants of the program and used to support the program. Section 103.027 of the Government Code allows a reasonable program fee not to exceed \$1,000.

Medical Examiner Conference Fund

Department(s): Medical Examiner

This fund is intended to support the continuing education efforts of Medical Examiners' staff.

PMC Insured – 340B Fund

Department(s): Public Health

The Public Health Preventive Medicine Clinic (PMC) receives revenue from private insurance. Funds may be used for HIV-related services and 340B medicines.

Public Improvement District

Department(s): Non-Departmental

Chapter 372 in the Texas Local Government Code authorizes the creation of Public Improvement Districts through petition from landowners of a development in a specific area. Tarrant County derives the authority to levy assessments against properties in their district in order to fund specific improvements benefiting those properties. These PID taxes pay for community enhancements like road construction, water distribution systems, wastewater collection, landscaping, recreational opportunities, and more.

Capital Projects Funds

Capital project funds are non-major governmental funds which capture expenditures that are considered to be a capital asset or investment. Financing mechanisms vary widely for these funds with the Non-Debt Capital Fund mainly financed by cash and the bond election funds financed by voter-approved bond debt.

Non-Debt Capital Fund

Department(s): Several Departments

The Non-Debt Capital Fund captures capital expenditures which support ongoing daily operations. As alluded to in its name, this fund is financed through non-debt mechanisms. Capital expenditures budgeted under this fund generally support ongoing daily operations. Budgeted items range from office furniture, such as chairs and desks, to equipment, such as date/time stamps and construction machinery.

Capital Improvement/Replacement Fund

Department(s): Several Departments

In FY 2022, the Capital Improvement/Replacement Fund was created to accommodate capital expenditures that will improve or replace existing capital assets. Budgeted items range from large-scale construction renovation projects, such as the replacement of a criminal justice building roof, to the replacement of existing equipment, such as election equipment or vehicles.

Court Facility Fee Fund

Department(s): Facilities Management

Senate Bill 41 directs a portion of the local consolidated filing fees to a court facility fee fund. The revenue directed to this fund may only be used to fund the construction, renovation, or improvement of facilities that house the courts or to pay the principal of, interest on, and costs of issuance of bonds, including refunding bonds, issued for the construction, renovation, or improvement of the facilities.

2006 Bond Election Fund

Department(s): Facilities Management

The 2006 Bond Election Fund captures revenue from voter-approved bonds from the 2006 Bond Election. The election sought voter approval to finance transportation infrastructure projects and the construction of a new jail facility. The revenue budgeted in this fund is associated with the jail facility project.

2006 Transportation Bond Election Fund

Department(s): Transportation Services

The 2006 Bond Election Fund captures revenue from voter-approved bonds from the 2006 Bond Election. The election sought voter approval to finance transportation infrastructure projects and the construction of a new jail facility. The revenue budgeted in this fund is associated with transportation projects.

2021 Transportation Bond Election Fund

Department(s): Transportation Services

This fund captures revenue and expenditures related to voter-approved bonds from the 2021 Transportation Bond Election.

MISCELLANEOUS DONATIONS FUNDS

Miscellaneous Donations Funds are non-major governmental funds that are supported by donations from various sources, such as Reliant Energy or juror donations. Funds are utilized for a wide variety of uses, including, but not limited to, temporary employees for supervision of visitation, Sheriff employee recognition ceremonies, and the operation of the Veteran Court program.

Miscellaneous Donations – Juvenile Fund

Department(s): Juvenile Services

Government Code Section 61.003 allows Juvenile Services to use a portion of their donations to support the special needs of children and families coming to the attention of the court and/or the department. Juvenile Services receives 10% of total juror donations made under the section.

Miscellaneous Donations – Emergency Management Fund

Department(s): County Administrator's Office

This fund was established on January 30, 2018, by Court Order #12957, to accept donations to the Emergency Management division of the County Administrator's Office. These donations will serve a public purpose by utilizing funds for the training, exercises, education, and travel expenses for the Local Emergency Planning Committee.

Miscellaneous Donations – Community Outreach

Department(s): Non-Departmental

This fund accounts for revenue dispersed to the County from energy companies. Funds are to be used for utility assistance for qualified low-income customers.

Miscellaneous Donations – Child Protective Services Fund

Department(s): Child Protective Services

On November 23, 1993, by Court Order #69894, the Commissioners Court allowed Child Protective Services to receive 80% of the total juror donations made under Government Code Section 61.003. CPS uses these funds for:

- Summer camp and special camps for athletic, academic, and musical opportunities;
- Christmas presents for children in conservatorship;
- Additional educational needs, such as Sylvan Learning Center tuition, beauty school tuition, music lessons, graduation expenses, and driver's education;
- School supplies;
- Intensive therapy services to prevent an adoption breakdown;
- Tattoo removal;
- Transportation to visit family members and band trips; and,
- Relative assistance.

Miscellaneous Donations – Public Health Fund

Department(s): Public Health

This fund accounts for donations received by the Public Health department. Funds may be expended at the discretion of the Director of Public Health for the purposes of carrying out the functions of the Public Health department.

Miscellaneous Donations – Veteran Court Program Fund

Department(s): Veterans Diversion Court

In FY 2017, Government Code Section 61.003 was established to accept juror donations to the Tarrant County Veterans Court Program.

Miscellaneous Donations – Family Court Services Fund

Department(s): Domestic Relations Office – Family Court Services Division

On November 23, 1993, by Court Order #69894, the Commissioners Court allowed the Family Court Services division of the Domestic Relations Office to receive 10% of the total juror donations made under Government Code Section 61.003.

Family Court Services uses these for temporary employees that provide supervision for the visitation center which is provided every 1st, 3rd, and 5th weekend (Friday – Sunday). The visitation center provides either supervised visitations and/or supervised exchanges of children between custodial and non-custodial parents. Other miscellaneous donations for the Domestic Relations Office may also be deposited into this fund.

Miscellaneous Donations – Community Resource Coordination Group (CRCG) Fund

Department(s): Public Assistance

This fund receives donation revenue from the Tarrant County Housing Finance Corporation (TCHFC). These funds are for self-sufficiency to help prevent homelessness. Use of these funds is considered a last resort and is a resource for case managers from the CRCG membership group. These entities include, but are not limited to, MHMR, JPS, the City of Fort Worth, DARS, and Workforce Solutions.

Miscellaneous Donations – Peace Officer Memorial Fund

Department(s): 1895 Courthouse (Facilities Management)

This Trust Fund was established on June 24, 1994 by Commissioner J.D. Johnson and District Attorney Tim Curry to accept donations to erect a memorial on the 1895 Courthouse block commemorating Tarrant County peace officers killed in the line of duty.

Miscellaneous Donations – Law Enforcement Fund

Department(s): Sheriff's Office

This fund was established on December 17, 2017 to accommodate donations received by various Tarrant County law enforcement agencies. Each donation specifies the purpose for the use of funds.

Donations – ATTF – Texas Rental Association Fund

Department(s): Sheriff's Office

Heavy equipment thefts have increased in the past several years in Tarrant County. The value of one piece of recovered heavy equipment ranges from \$30,000 to \$180,000. The Texas Rental Association chose the Texas Regional Auto Theft Task Force to receive a \$25,000 donation in March 2003 to be used for a pilot program in an effort to combat this problem. This donation is to be used for overtime in investigating and recovering stolen construction equipment as established by Court Order #89438.

Sheriff Employee Recognition & Awards Fund

Department(s): Sheriff's Office

This fund was established on January 31, 2017 to accept donations to the Sheriff's annual awards ceremony, dinner, and employee recognition.

PROPRIETARY FUNDS

ENTERPRISE FUNDS

Enterprise funds are funds which capture business-type activities and revenue. The Oil & Gas Royalty Fund, for instance, produces revenue from a 25% royalty from an oil and gas lease at the Resource Connection campus.

Oil & Gas Royalty (Resource Connection) Fund

Department(s): Resource Connection

On October 16, 2007, by Court Order #101787, the Commissioners Court authorized the conveyance of a Permanent Gas Pipeline Easement and Temporary Construction Easements to Texas Midstream Gas Services, LLC at the Resource Connection. Additionally, on April 22, 2008, by Court Order #102919, the Commissioners Court approved an Oil and Gas Lease and Agreement with Chesapeake Exploration at the Resource Connection for a 25% royalty and a signing bonus.

It is the objective of the Resource Connection to maintain a balance of \$1,000,000 in this fund.

FIDUCIARY FUNDS

INTERNAL SERVICE FUNDS

Internal service funds are funds which are utilized for a variety of internal purposes. The Self Insurance – Workers’ Compensation Fund, for instance, funds workers’ compensation claims received by the Budget and Risk Management department. The County and District Clerk Professional Liability Funds are utilized for servicing various liabilities within those departments. These funds are funded through a variety of non-tax sources, including, but not limited to, cash, investment income, operating transfers, and subrogation reimbursements.

Self-Insurance Fund

Department(s): Budget and Risk Management

This self-insured fund was established to provide resources for liability claims.

Self-Insurance – Workers’ Compensation Fund

Department(s): Budget and Risk Management

This self-insured fund was established to provide resources and keep a financial record of workers’ compensation claims.

County Clerk Professional Liability Fund

Department(s): County Clerk

Before the implementation of Senate Bill 41, the Commissioners Court was able to establish an additional filing fee in an amount not to exceed \$5 for each suit filed to be collected by the County Clerk. Upon enactment of Senate Bill 41, the authority to establish this fee was removed. The Commissioners Court retains the ability to establish a contingency fund to provide the coverage required if it is determined by the County Clerk that insurance coverage is unavailable at a reasonable cost.

District Clerk Professional Liability Fund

Department(s): District Clerk

Before the implementation of Senate Bill 41, the Commissioners Court was able to establish an additional filing fee in an amount not to exceed \$5 for each suit filed to be collected by the District Clerk. Upon enactment of Senate Bill 41, the authority to establish this fee was removed. The Commissioners Court retains the ability to establish a contingency fund to provide the coverage required if it is determined by the District Clerk that insurance coverage is unavailable at a reasonable cost.

Employee Group Insurance Benefits Fund

Department(s): Group Insurance; Non-departmental

This internal service fund records the funding and disbursements for employee group medical, dental, life, and Section 125 programs. Revenues in this fund are deposited from employee payroll deductions, retiree contributions, and from all sources (funds) that have salary expenses. Disbursements from the fund are transmitted to various providers of the County's benefit plans. Currently, the County offers a mix of both insured and self-insured benefits.

DEPARTMENT-FUND RELATIONSHIPS

While the narrative descriptions above identified the individual departments that could use each fund, the table on the following page provides an overview of the relationship between functional areas and all appropriated funds. Since Tarrant County has nearly 100 departments, including elected and appointed officers, the relationship between funds and functional units is shown at the functional area level, rather than department level, which includes:

- | | |
|--------------------------|----------------------|
| ❖ General Administration | ❖ Community Services |
| ❖ Public Safety | ❖ Transportation |
| ❖ Public Buildings | ❖ Debt Service |
| ❖ Judicial | |

Functional Units-Fund Relationship							
Fund	General Admin	Public Safety	Public Buildings	Judicial	Community Services	Transportation	Debt Service
General Fund	X	X	X	X	X	X	
Road and Bridge Fund						X	
Debt Service Fund							X
Records Preservation/ Automation (County Clerk)				X			
Records Preservation/ Automation (County)	X						
Records Preservation/ Restoration (County Clerk)				X			
Court Record Preservation				X			
District Court Record Preservation				X			
District Clerk Records Management/ Preservation				X			
Courthouse Security	X						
Consumer Health					X		
Graffiti Eradication (Juvenile Delinquency Prevention)		X					
Alternate Dispute Resolution Services (ADRS)				X			
Probate Contributions				X			
Justice Court Technology	X						
Justice Court Building Security	X						
Child Abuse Prevention	X			X			

Fund	General Admin	Public Safety	Public Buildings	Judicial	Community Services	Transportation	Debt Service
Guardianship	X						
Drug & Alcohol Court				X			
County & District Court Technology	X						
Specialty Court				X			
Truancy Prevention/Diversion	X						
Language Access	X						
Law Library				X			
Continuing Education		X		X			
Appellate Judicial System				X			
Vehicle Inventory Tax	X						
Non-Debt Capital	X	X	X	X	X	X	
Capital Improvement Fund	X		X			X	
Court Facility	X		X				
2006 Bond Election	X		X				
2006 Transportation Bond Election	X					X	
2021 Transportation Bond Election	X					X	
Oil & Gas Royalty (Resource Connection)			X				
Self Insurance	X						
Self Insurance - Workers' Compensation	X						
County Clerk Professional Liability				X			

Fund	General Admin	Public Safety	Public Buildings	Judicial	Community Services	Transportation	Debt Service
District Clerk Professional Liability				X			
Employee Group Insurance Benefits	X						
American Rescue Plan Act					X		
Criminal District Attorney - Restitution Collection Fee				X			
Criminal District Attorney - Law Enforcement				X			
Criminal District Attorney - Federal Forfeitures				X			
8th Administrative Judicial Region				X			
Sheriff Inmate Commissary		X					
Sheriff Forfeiture (CNET)		X					
Sheriff Federal Forfeiture (Treasury)		X					
Sheriff Forfeiture (State)		X					
Sheriff Federal Forfeiture (Justice)		X					
Public Health					X		
Public Health 1115 Waiver	X				X		
Section 125 Forfeitures	X						
Children's Home Trust		X					
Bail Bond Board	X						
TX Department of Protective & Regulatory Services					X		

Fund	General Admin	Public Safety	Public Buildings	Judicial	Community Services	Transportation	Debt Service
Constable Forfeiture (Precinct #7)		X					
Juvenile Probation District		X					
Unclaimed Juvenile Restitution		X					
Deferred Prosecution Program				X			
Historical Commission					X		
Historical Commission Archives					X		
Cemetery					X		
Unclaimed Electric Cooperative Credit	X						
Fire Marshal Code		X					
Criminal District Attorney - JPS Contract				X			
CSCD Bond Supervision Unit		X					
Criminal Court Drug Program				X			
Medical Examiner Conference		X					
PMC Insured - 340B	X				X		
Juvenile Donations		X					
Emergency Management Donations	X						
Community Outreach Donations					X		

Fund	General Admin	Public Safety	Public Buildings	Judicial	Community Services	Trans- portation	Debt Service
Child Protective Services Donations					X		
Public Health Donations					X		
Veteran Diversion Court Donations				X			
Family Court Services Donations				X			
Community Resource Coordination Group (CRCG) Donations					X		
Peace Officer Memorial Donations			X				
Law Enforcement Donations		X					
ATTF - Texas Rental Association		X					
Sheriff Employee Recognition & Awards		X					
Contract Elections	X						
Elections Chapter 19	X						
Opioid Epidemic	X				X		
Public Improvement District					X		



TARRANT COUNTY BUDGET PROCESS



STAGE ONE: INFORMATION SHARING & BUDGET CLASSES

In late February, the **Budget and Risk Management department** begins the budget cycle by sharing key information with designated staff across County departments. This includes:

- ❖ Details about upcoming **budget entry training classes**.
- ❖ **Quick reference guides** to assist with budget entry.
- ❖ A calendar of important dates, including **budget review meetings**, the **public hearing**, and **final adoption**.

In March, the department hosts interactive training sessions to help departmental staff navigate the budget entry system and understand expectations for submitting requests.



STAGE TWO: BUDGET ENTRY

From **March 1 to April 30**, departments enter their budget requests into the County's budget portal. During this time, Budget staff provide support to ensure requests are complete and accurate.

Departments can submit:

- ❖ **Operating budget requests** (e.g., supplies, training, equipment maintenance).
- ❖ **Capital budget requests** (e.g., building improvements, vehicles, copiers).
- ❖ **Requests for new positions**.
- ❖ **Requests for reclassifications** of existing positions.
 - These are reviewed by the **Job Evaluation Committee (JEC)**, led by Human Resources and composed of appointed staff from various departments.
- ❖ **Requests for new programs**.

Each request includes a written justification, which helps guide the next stage of the process.



STAGE THREE: BUDGET REVIEW MEETINGS

From **early May to early June**, Budget staff meet with departments to gather additional information and context for submitted requests. These meetings help clarify needs and ensure alignment with County priorities.

For example, a department like **Community Supervision and Corrections** may provide updates on changes in state funding and how those affect their budget needs.



STAGE FOUR: BUDGET PERFECTIONS, SALARY PROJECTIONS, AND TAX RATE CALCULATION

After review meetings, Budget staff begin making agreed-upon adjustments to departmental requests through a process known as **budget perfections**. These may include:

- ❖ Adjusting operating or capital line items.
- ❖ Removing or modifying position requests.

In **July**, the County receives salary recommendations from the Human Resources department. Budget staff use these to project:

- ❖ **Market-based pay adjustments.**
- ❖ **Merit increases.**
- ❖ **Changes to pay structures** for nearly 5,000 County employees.

At the same time, the County receives **certified tax appraisal rolls** from the **Tarrant Appraisal District**, which allows for calculation of the upcoming year's **property tax rate**.

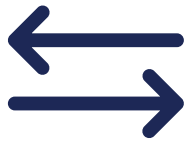


STAGE FIVE: PUBLIC BUDGET HEARING

In **early August**, the **Commissioners Court** holds a public budget hearing. During this meeting:

- ❖ Budget staff present the proposed budget.
- ❖ Department heads and the public can provide input.
- ❖ Commissioners Court may request changes before final adoption.

This hearing is the primary opportunity for public participation in the budget process.



STAGE SIX: COURT-APPROVED CHANGES

Following the hearing, Budget staff incorporate **Court-approved changes** into the proposed budget. Throughout August, the budget remains a **standing item** on the Commissioners Court agenda, allowing for continued discussion and direction.



STAGE SEVEN: FINAL ADOPTION

In **mid-September**, the Commissioners Court formally considers:

- **Final adoption of the operating budget.**
- **Approval of the property tax rate.**

The public may comment during this meeting. Once adopted, the budget is published on the County website, and staff begin preparing **special purpose budgets**.



STAGE EIGHT: SPECIAL PURPOSE BUDGETS

Special purpose budgets are funded by **non-property tax revenues** and are restricted to specific uses by law. Examples include:

- The **Language Access Fund**, funded by civil filing fees and used for court translation services.
- The **Capital Budget**, funded by **cash carryforward** rather than property taxes.

As of **FY 2026**, Tarrant County manages **85 special purpose budgets**. The **County Auditor's Office** provides revenue projections, and Budget staff develop itemized budgets for Court approval by the end of September.



STAGE NINE: IMPLEMENTATION AND AMENDING THE ADOPTED BUDGET

Once adopted, the budget is loaded into the County's **Enterprise Resource Planning (ERP)** system, enabling departments to manage daily operations.

Throughout the year, Budget staff monitor spending trends and respond to unexpected needs. For example, when fuel prices rose sharply in FY 2022, staff worked with departments to adjust budgets accordingly.

While the **Texas Local Government Code** limits changes to the adopted budget, it allows the **Commissioners Court** to approve **amendments** that transfer funds between line items. These adjustments, known internally as **appropriations adjustments**, help the County respond to evolving needs while maintaining fiscal discipline.

Budget Process



March 1

- Budget Portal Opens
- HR Deadline
- Facilities Deadline



March 7

ITD Equipment Deadline



March - April

Budget Training



April 30

Budget Portal Closes



May 5 - 30 (tentative)

Budget/Department
Review Meetings



August 6 (tentative)

Distribution of
Recommended Budget



August 13 - 14 (tentative)

Budget Hearings



September 16 (tentative)

Special Purpose & Operating
Budgets Approved



FUNDING SOURCES & USES



TARRANT COUNTY FUNDING SOURCES



REVENUE SOURCES

There are a multitude of revenue sources used to fund the operations of Tarrant County government. The largest source of revenue is ad valorem (*property*) taxes which make up approximately seventy (70) percent of the County's total operating budget (*General Fund, Road & Bridge, Debt Service*). However, several other sources of revenue comprise the remaining thirty (30) percent of the budget, including, but not limited to, marriage licenses, fees of office, and fines assessed by the courts.

REVENUE PROJECTIONS

The County Auditor's Office is responsible for calculating the revenue projections which support the operating and special purpose budgets. The revenue projection process is an intensive and multi-faceted process that considers several different factors over several months. Below is a high-level overview of how revenues projections are calculated:

- ❖ **Appraisal District Data:** The Tarrant Appraisal District (TAD), which is the central appraisal district responsible for appraising residential, commercial, and industrial properties within Tarrant County, transmits their certified tax appraisal roll on July 25th of each year. This data, in conjunction with several other data points, is used to project property tax levies at several different scenario tax rates.
- ❖ **Historical Trend Analysis:** Tarrant County has **over two hundred (200) unique revenue accounts and over seventy (70) funds** for which projections must be completed each fiscal year. Some of these revenue accounts have twenty-plus years of historical collection data which allows the Auditor's Office to consider long-term revenue trends; however, more recently created revenue accounts, such as those prompted by recent state legislation, may have more limited data for Audit staff to analyze.
- ❖ **Departmental Input:** Audit staff collaborate with department business managers to obtain information that cannot be solely derived from historical collection data. For instance, the District Attorney's business manager might inform Audit that they expect to collect less in hot check fee revenue due to a change in their leadership's prosecutorial priorities. Even though historical data might suggest a sustained level of revenue collection, collaboration with the department enables Audit to adjust their projections based on new information.

- ❖ **Legislative Considerations:** The Texas Legislature meets once every two years to adopt the state budget and pass various pieces of legislation. Often, these legislative actions will have downstream implications for local governments. In 2021, for example, the Legislature adopted a consolidated fee schedule for civil case filings and dictated the distribution of revenue to certain special purpose funds. This action required Audit staff to incorporate the new fee schedule into their revenue projections and set up the accounting structure to facilitate the new legislative requirements.
- ❖ **Operational Considerations:** Throughout the year, Audit staff may learn of operational changes and considerations which may impact their revenue projections. For example, county leadership had decided to stop charging internal departments, such as the Sheriff's Office, for rental space at the county-owned Resource Connection. Understanding this operational change, Audit staff had the knowledge to reduce their projections for rent at the Resource Connection.

After the County Auditor's Office completes their projections, a detailed revenue projection document is transmitted to the Budget and Risk Management department which allows for the final balancing of expenditures to revenues, as required by state law.

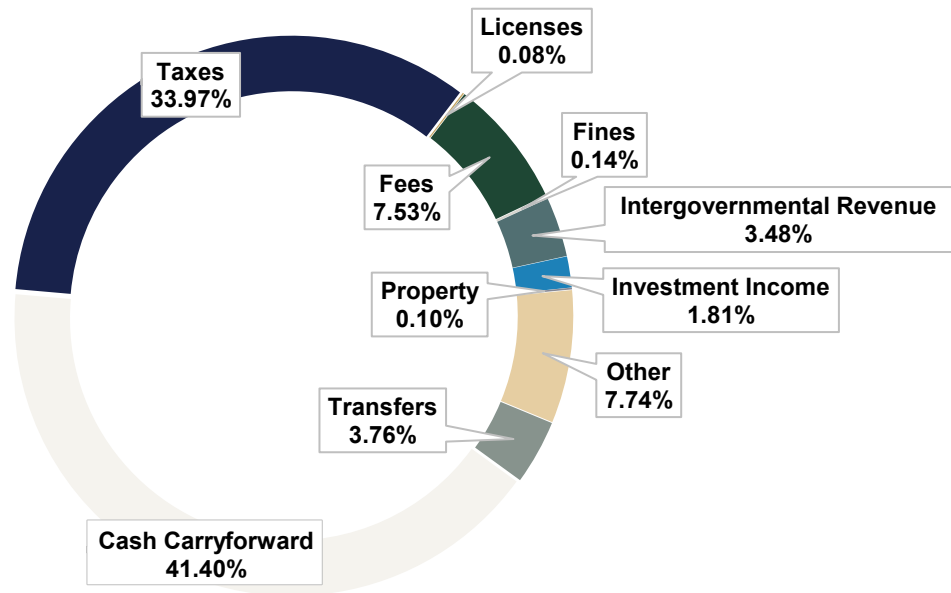
REVENUE SOURCES BY TYPE

- ❖ **Taxes:** revenue which is obtained from taxes levied by the government on its individuals and businesses within its jurisdiction, such as property taxes.
- ❖ **Licenses:** revenue obtained from fees associated with the issuance of licenses by the government, such as marriage licenses or liquor licenses for restaurants.
- ❖ **Fees of Office:** revenue obtained from fees levied by the government in exchange for a service, such as the printing of birth or death certificates.
- ❖ **Cash Fines:** revenue obtained from fines levied by the government, such as court fines issued by a judge of a district court or Justice of the Peace.
- ❖ **Intergovernmental Revenue:** revenue obtained from other governments, such as payments received for contract patrol services provided by the Sheriff's Office.
- ❖ **Investment Income:** revenue obtained from returns on investments made by the County Investment Officer which was designated by the Commissioners Court to be the County Auditor.
- ❖ **Property:** revenue generated through the leasing of County property.
- ❖ **Other Revenue:** revenue obtained from sources not outlined in one of the other categories, such as employee insurance contributions.
- ❖ **Interfund Transfers:** revenue transferred from one fund to another, such as the money transferred from the General Fund to the Capital Improvement Fund.
- ❖ **Cash Carryforward:** unused revenue which is re-purposed in the next fiscal year. This is also commonly referred to as the fund balance.

ALL FUNDS – REVENUE SOURCE BY TYPE

In the visual aids below, you will be provided with an overview of the total resources, or revenue, available to Tarrant County through all funds to provide public services.

**FY 2026 All Funds
Revenue by Type**

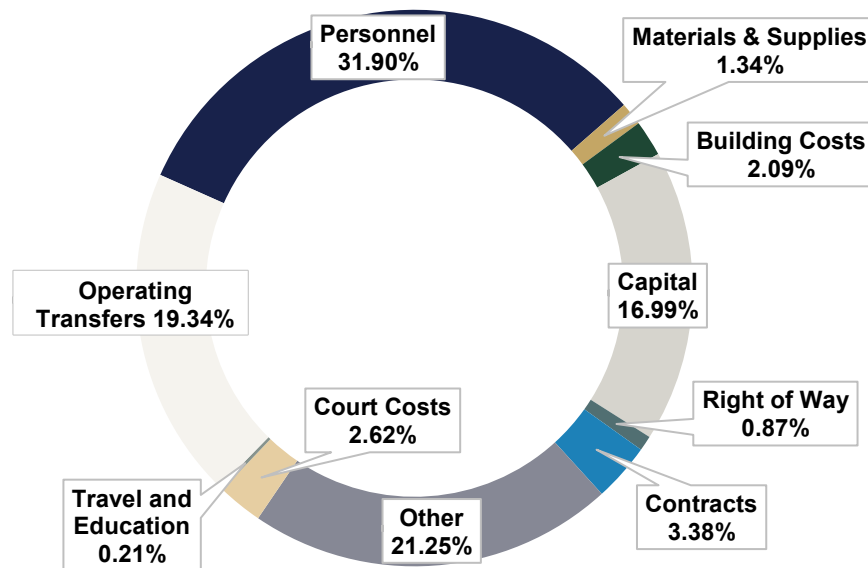


All Funds Revenue by Type					
Revenue Source	FY24 Actual Revenues	FY25 Budgeted Revenues	FY25 Actual Revenues	FY26 Budgeted Revenues	Variance (FY26 vs. FY25)
Taxes	524,713,810	512,164,504	511,147,746	525,198,153	2.54%
Licenses	1,395,288	1,408,500	1,401,870	1,305,500	(7.31%)
Fees	116,129,729	111,170,452	123,572,556	116,367,112	4.67%
Fines	2,399,103	2,266,000	2,295,470	2,223,000	(1.90%)
Intergovernmental Revenue	55,015,562	49,534,330	57,729,041	53,741,078	8.49%
Investment Income	58,303,074	38,071,782	45,846,612	27,909,488	(26.69%)
Property	310,749	2,711,329	2,575,011	1,582,650	(41.63%)
Other	122,621,878	103,430,435	118,770,741	119,590,676	15.62%
Transfers	136,328,668	86,903,999	84,318,242	58,123,382	(33.12%)
Cash Carryforward	805,153,005	724,095,895	700,089,195	639,987,854	(11.62%)
Total	1,822,370,865	1,631,757,226	1,647,746,483	1,546,028,893	(5.25%)

ALL FUNDS – EXPENDITURE BY TYPE

In the visual aids below, you will be provided with an overview of the total expenditures budgeted to provide public services.

**FY 2026 All Funds
Expenditures by Type**



All Funds Expenditures by Type					
Expense Type	FY24 Actual Expenditures	FY25 Budgeted Expenditures	FY25 Actual Expenditures	FY26 Budgeted Expenditures	Variance (FY26 vs. FY25)
Personnel	492,306,496	487,716,205	457,513,599	493,212,704	1.13%
Materials & Supplies	31,380,376	19,952,335	14,469,032	20,702,474	3.76%
Building Costs	28,546,037	30,568,859	27,550,907	32,334,326	5.78%
Capital	30,385,652	190,744,700	2,338,165	262,656,049	37.70%
Right of Way	8,655,846	17,038,100	8,816,582	13,487,308	(20.84%)
Contracts	105,557,327	45,356,063	37,608,277	52,307,590	15.33%
Other	218,435,642	357,256,220	43,887,611	328,598,686	(8.02%)
Court Costs	36,723,081	38,492,183	41,920,815	40,548,394	5.34%
Travel and Education	1,657,356	3,253,591	1,379,660	3,230,899	(0.70%)
Operating Transfers	180,897,021	441,378,970	112,597,904	298,950,463	(32.27%)
Total	1,134,544,833	1,631,757,226	748,082,551	1,546,028,893	(5.25%)

ALL FUNDS – REVENUE BY FUND

All Funds - Revenue by Fund (FY2024 – 2026)				
Fund	FY24 Actual Revenues	FY25 Budgeted Revenues	FY25 Actual Revenues	FY26 Budgeted Revenues
Operating Funds				
General Fund	795,650,595	758,025,497	758,693,028	740,895,207
Road and Bridge Fund	51,450,441	43,111,786	45,471,859	42,187,645
Debt Service Fund	45,855,184	45,242,629	45,695,906	40,405,833
Total Operating Funds:	892,956,220	846,379,912	849,860,793	823,488,685
Special Revenue Funds				
Records Preservation/ Automation (County Clerk)	13,771,597	12,663,905	12,957,910	13,165,931
Records Preservation/Automation (County)	77,901	82,304	98,201	96,799
Records Preservation/Restoration (County Clerk)	13,567,176	12,528,324	12,953,075	7,889,856
Court Record Preservation	502,104	464,217	488,883	330,151
District Court Record Preservation	122,523	129,610	131,830	42,595
District Clerk Records Management/Preservation	2,631,137	2,906,011	3,225,281	3,340,751
Courthouse Security	1,044,008	1,000,000	1,040,964	1,100,000
Consumer Health	2,467,006	2,975,801	4,243,529	5,390,898
Graffiti Eradication (Juvenile Delinquency Prevention)	3,164	3,314	5,553	4,685
Dispute Resolution	3,288,649	3,830,833	4,055,517	4,660,817
Probate Contributions	1,111,072	1,155,989	1,248,996	1,221,018
Justice Court Technology	275,412	300,042	304,550	339,797
Justice Court Building Security	8,083	7,420	8,049	8,500
Child Abuse Prevention	36,785	38,169	39,085	39,293
Family Protection	60	-	-	-
Guardianship	268,402	280,726	275,853	279,747
Drug & Alcohol Court	50,546	62,520	70,742	70,671
County & District Court Technology	278,417	323,074	330,526	371,940
Specialty Court	211,572	154,659	185,675	208,317
Truancy Prevention/Diversion	148,551	180,656	187,616	220,184
Language Access	348,965	503,569	570,637	571,979
Law Library	3,084,336	3,205,103	3,521,617	3,608,282
Continuing Education	393,000	199,259	374,312	287,175
Appellate Judicial System	248,681	206,063	260,716	225,875
Vehicle Inventory Tax	4,401,791	4,731,042	4,839,772	5,565,671
Total Special Revenue Funds	48,340,938	47,932,610	51,418,887	49,040,932

Fund	FY24 Actual Revenues	FY25 Budgeted Revenues	FY25 Actual Revenues	FY26 Budgeted Revenues
Capital Projects Funds				
Non-Debt Capital	117,469,604	87,441,362	90,225,174	64,486,943
Capital Improvement	162,344,528	187,290,722	190,450,536	210,533,267
Court Facilities	2,235,142	2,292,355	2,485,625	3,317,174
2006 Bond Election	1,805,577	1,505,630	1,539,226	1,692,714
2006 Transportation Bond Election	12,147,848	6,714,300	6,975,084	5,467,644
2021 Transportation Bond Election	205,858,321	175,974,962	178,789,931	129,457,492
Total Capital Projects Funds:	501,861,019	461,219,331	470,465,576	414,955,234
Enterprise Funds				
Resource Connection	5,429,128	-	-	-
Oil & Gas Royalty (Res. Conn.)	2,069,461	4,318,603	2,250,361	1,872,837
Total Enterprise Funds:	7,498,589	4,318,603	2,250,361	1,872,837
Internal Service Funds				
Self Insurance	14,476,883	15,258,484	15,504,367	14,338,254
Self Insurance - Workers' Comp	9,267,545	9,507,230	9,960,254	9,260,839
County Clerk Professional Liability	792,863	830,857	832,966	856,607
District Clerk Professional Liability	396,413	410,277	417,531	368,880
Employee Group Insurance Benefits	139,970,101	119,692,862	130,623,795	122,838,080
American Rescue Plan Act	83,800,000	30,375,000	30,375,000	2,714,338
Total Internal Service Funds:	248,703,805	176,074,710	187,713,912	150,376,998
Criminal District Attorney Funds				
Criminal District Attorney - Restitution Collection Fee	13,670	10,529	11,034	10,159
Criminal District Attorney - Law Enforcement	2,594,186	2,367,380	2,771,318	2,487,500
Criminal District Attorney - Federal Forfeitures	143,642	145,521	180,975	165,950
Total Criminal District Attorney Funds:	2,751,497	2,523,430	2,963,328	2,663,609
Judicial Funds				
8th Administrative Judicial Region	136,294	10,000	862	10,000
Total Judicial Funds:	136,294	10,000	862	10,000
Sheriff Funds				
Sheriff Inmate Commissary	6,550,784	5,523,738	6,460,379	5,914,586
Sheriff Forfeiture (CNET)	1,056,291	918,000	966,660	620,052
Sheriff Federal Forfeiture (Treasury)	244,837	166,750	505,440	21,645
Sheriff Forfeiture (State)	451,632	303,112	360,065	316,761
Sheriff Federal Forfeiture (Justice)	382,800	355,504	532,909	396,438
Total Sheriff Funds:	8,686,344	7,267,104	8,825,452	7,269,482

Fund	FY24 Actual Revenues	FY25 Budgeted Revenues	FY25 Actual Revenues	FY26 Budgeted Revenues
Trust Funds / Interlocal Funds				
Public Health	27,990,740	26,753,389	26,375,397	24,568,666
Public Health 1115 Waiver	39,759,745	35,003,483	36,548,066	29,003,964
Section 125 Forfeitures	1,786,980	2,187,048	2,707,314	3,038,145
Children's Home Trust	81,489	81,265	82,132	80,200
Bail Bond Board	12,054	12,221	9,221	9,048
TX Department of Protective & Regulatory Services	211,427	142,335	222,788	71,505
Constable Forfeiture (Precinct #7)	26,954	8,452	12,214	10,781
Juvenile Probation District	259,346	244,991	247,782	233,984
Unclaimed Juvenile Restitution	12,443	13,024	13,856	14,331
Deferred Prosecution Program	65,530	86,369	70,265	67,000
Historical Commission	4,710	4,933	4,947	5,118
Historical Commission Archives	18,808	17,672	18,059	17,743
Cemetery	45,449	47,562	47,719	49,400
Unclaimed Electric Coop Credit	2,632,150	2,475,804	3,561,729	2,720,070
Fire Marshal Code	893,585	973,692	1,012,825	899,062
Criminal District Attorney - JPS Contract	718,493	745,115	723,258	798,472
Emergency Service District	88,731	91,577	52,400	-
CSCD Bond Supervision Unit	5,501,156	6,097,560	5,496,444	6,882,177
Criminal Court Drug Program	85,143	104,799	99,278	69,876
Medical Examiner Conference	27,314	26,131	26,465	26,917
PMC Insured - 340B	19,215,917	11,859,768	15,546,886	16,614,605
Total Trust/Interlocal Funds:	99,438,166	86,977,190	92,879,046	85,181,064
Miscellaneous Donations				
Juvenile	16,869	18,847	20,582	18,307
Emergency Management	8,050	8,425	8,451	8,732
Human Services	60,696	8,402	79,079	14,252
Human Services - Reliant Energy	28,891	45	15,547	-
Human Services - Direct Energy	6,568	-	-	-
Miscellaneous Donations - CPS	85,277	101,616	104,218	120,003
Public Health	36,726	38,744	48,935	39,030
Veteran Court Services	25,255	23,128	37,595	49,785
Family Court Services	5,390	639	1,728	1,728
Community Resource Coordination Group (CRCG)	60,846	50,270	51,080	32,789
Peace Officer Memorial	108,463	94,493	94,995	108,550
Law Enforcement	62	62	62	62
ATTF - Texas Rental Association	308	322	323	324
Sheriff Employee Recognition & Awards	1,603	1,678	1,682	1,682
Total Miscellaneous Donations:	445,004	346,671	464,277	395,244

Fund	FY24 Actual Revenues	FY25 Budgeted Revenues	FY25 Actual Revenues	FY26 Budgeted Revenues
Elections				
Contract Elections	4,882,402	260,000	2,692,839	2,250,000
Elections Chapter 19	1,190,481	545,079	177,992	522,252
Total Elections Funds:	6,072,883	805,079	2,870,831	2,772,252
Miscellaneous Other				
Opioid Epidemic	5,428,848	4,280,649	8,408,158	7,967,798
Public Improvement District	51,258	31,937	33,816	34,758
Total Miscellaneous Other Funds:	5,480,106	4,312,586	8,441,974	8,002,556
Total All Funds:	1,926,967,087	1,790,632,467	1,822,370,865	1,631,757,226

ALL FUNDS – EXPENDITURES BY FUND

All Funds - Expenditures by Fund (FY2024 – 2026)				
Fund	FY24 Actual Expenditures	FY25 Budgeted Expenditures	FY25 Actual Expenditures	FY26 Budgeted Expenditures
Operating Funds				
General Fund	662,991,975	758,025,497	650,734,294	740,895,207
Road and Bridge Fund	35,925,246	43,111,786	30,663,426	42,187,645
Debt Service Fund	44,536,580	45,242,629	43,738,254	40,405,833
Total Operating Funds:	743,453,801	846,379,912	725,135,974	823,488,685
Special Revenue Funds				
Records Preservation/Automation (County Clerk)	3,277,198	12,663,905	81,767	13,165,931
Records Preservation/Automation (County)	-	82,304	-	96,799
Records Preservation/Restoration (County Clerk)	3,219,296	12,528,324	105,499	7,889,856
Court Record Preservation	34,881	464,217	4,332	330,151
District Court Record Preservation	-	129,610	-	42,595
District Clerk Records Management/Preservation	786,805	2,906,011	96,911	3,340,751
Courthouse Security	1,044,008	1,000,000	91,769	1,100,000
Consumer Health	1,122,003	2,975,801	147,388	5,390,898
Graffiti Eradication (Juvenile Delinquency Prevention)	-	3,314	-	4,685
Dispute Resolution	470,851	3,830,833	54,705	4,660,817
Probate Contributions	109,876	1,155,989	34,666	1,221,018

Fund	FY24 Actual Expenditures	FY25 Budgeted Expenditures	FY25 Actual Expenditures	FY26 Budgeted Expenditures
Justice Court Technology	1,953	300,042	66,500	339,797
Justice Court Building Security	8,083	7,420	835	8,500
Child Abuse Prevention	-	38,169	-	39,293
Family Protection	-	-	-	-
Guardianship	110,000	280,726	110,000	279,747
Drug & Alcohol Court	-	62,520	-	70,671
County & District Court Technology	-	323,074	-	371,940
Specialty Court	186,457	154,659	6,782	208,317
Truancy Prevention/Diversion	-	180,656	-	220,184
Language Access	234,090	503,569	5,871	571,979
Law Library	1,272,705	3,205,103	745,196	3,608,282
Continuing Education	161,656	199,259	20,582	287,175
Appellate Judicial System	223,876	206,063	11,945	225,875
Vehicle Inventory Tax	350,960	4,731,042	6,919	5,565,671
Total Special Revenue Funds	12,614,696	47,932,610	1,591,668	49,040,932
Capital Projects Funds				
Non-Debt Capital	63,049,227	87,441,362	5,064,786	64,486,943
Capital Improvement/Replacement	15,676,300	187,290,722	830,041	210,533,267
Court Facility	698,345	2,292,355	-	3,317,174
2006 Bond Election	233,570	1,505,630	-	1,692,714
2006 Transportation Bond Election	7,124,403	6,714,300	-	5,467,644
2021 Transportation Bond Election	44,475,961	175,974,962	500,000	129,457,492
Total Capital Projects Funds:	131,257,807	461,219,331	6,394,827	414,955,234
Enterprise Funds				
Resource Connection	3,462,744	-	-	-
Oil & Gas Royalty (Resource Connection)	-	4,318,603	-	1,872,837
Total Enterprise Funds:	3,462,744	4,318,603	-	1,872,837
Internal Service Funds				
Self Insurance	2,580,288	15,258,484	50,920	14,338,254
Self Insurance - Workers' Compensation	3,617,402	9,507,230	349,978	9,260,839
County Clerk Professional Liability	-	830,857	-	856,607
District Clerk Professional Liability	-	410,277	-	368,880
Employee Group Insurance Benefits	103,339,210	119,692,862	8,421,861	122,838,080
American Rescue Plan Act	77,863,892	30,375,000	27,895,058	2,714,338
Total Internal Service Funds:	187,400,792	176,074,710	36,717,817	150,376,998

Fund	FY24 Actual Expenditures	FY25 Budgeted Expenditures	FY25 Actual Expenditures	FY26 Budgeted Expenditures
<i>Criminal District Attorney Funds</i>				
Criminal District Attorney - Restitution Collection Fee	2,887	10,529	-	10,159
Criminal District Attorney - Law Enforcement	406,511	2,367,380	65,117	2,487,500
Criminal District Attorney - Federal Forfeitures	3,538	145,521	7,052	165,950
Total Criminal District Attorney Funds:	412,936	2,523,430	72,169	2,663,609
<i>Judicial Funds</i>				
8th Administrative Judicial Region	136,294	10,000	62	10,000
Total Judicial Funds:	136,294	10,000	62	10,000
<i>Sheriff Funds</i>				
Sheriff Inmate Commissary	4,057,407	5,523,738	442,446	5,914,586
Sheriff Forfeiture (CNET)	545,870	918,000	123,877	620,052
Sheriff Federal Forfeiture (Treasury)	84,859	166,750	-	21,645
Sheriff Forfeiture (State)	123,907	303,112	10	316,761
Sheriff Federal Forfeiture (Justice)	50,512	355,504	-	396,438
Total Sheriff Funds:	4,862,556	7,267,104	566,333	7,269,482
<i>Trust Funds / Interlocal Funds</i>				
Public Health	17,293,029	26,753,389	2,204,661	24,568,666
Public Health 1115 Waiver	3,687,254	35,003,483	852,073	29,003,964
Section 125 Forfeitures	168,655	2,187,048	75,800	3,038,145
Children's Home Trust	592	81,265	-	80,200
Bail Bond Board	6,292	12,221	-	9,048
TX Department of Protective & Regulatory Services	94,118	142,335	1,220	71,505
Constable Forfeiture (Precinct #7)	15,027	8,452	7,993	10,781
Juvenile Probation District	24,990	244,991	3,470	233,984
Unclaimed Juvenile Restitution	17	13,024	-	14,331
Deferred Prosecution Program	29,732	86,369	-	67,000
Historical Commission	-	4,933	-	5,118
Historical Commission Archives	824	17,672	-	17,743
Cemetery	-	47,562	-	49,400
Unclaimed Electric Cooperative Credit	6,500	2,475,804	-	2,720,070
Fire Marshal Code	116,234	973,692	37,198	899,062
Criminal District Attorney - JPS Contract	678,973	745,115	60,518	798,472
Emergency Service District	88,739	91,577	-	-
CSCD Bond Supervision Unit	5,543,270	6,097,560	464,009	6,882,177
Criminal Court Drug Program	30,604	104,799	400	69,876
Medical Examiner Conference	2,148	26,131	3,151	26,917

Fund	FY24 Actual Expenditures	FY25 Budgeted Expenditures	FY25 Actual Expenditures	FY26 Budgeted Expenditures
PMC Insured - 340B	16,603,169	11,859,768	965,296	16,614,605
Total Trust Funds / Interlocal Funds:	44,390,165	86,977,190	4,675,790	85,181,064
Miscellaneous Donations				
Juvenile	2,663	18,847	-	18,307
Emergency Management	-	8,425	-	8,732
Human Services	55,091	8,402	1,544	14,252
Human Services - Reliant Energy	23,841	45	-	-
Human Services - Cirro	6,508		-	-
Human Services - Direct Energy	6,524	101,616	-	120,003
Miscellaneous Donations - Child Protective Services	653	38,744	-	39,030
Public Health	800	23,128	-	49,785
Veteran Court Services	4,751	639	-	1,728
Family Court Services	10,821	50,270	-	32,789
Community Resource Coordination Group (CRCG)	8,667	94,493	-	108,550
Peace Officer Memorial	-	62	-	62
Law Enforcement	-	322	-	324
ATTF - Texas Rental Association	-	1,678	-	1,682
Sheriff Employee Recognition & Awards	120,319	346,671	1,544	395,244
Total Miscellaneous Donations:	2,663	18,847	-	18,307
Elections				
Contract Elections	4,717,511	260,000	427,808	2,250,000
Elections Chapter 19	410,108	545,079	101,343	522,252
Total Elections Funds:	5,127,619	805,079	529,151	2,772,252
Miscellaneous Other				
Opioid Epidemic	1,295,438	4,280,649	292,275	7,967,798
Public Improvement District	9,665	31,937	-	34,758
Total Miscellaneous Other Funds:	1,305,104	4,312,586	292,275	8,002,556
Total All Funds:	1,134,544,833	1,638,167,226	775,977,609	1,546,028,893

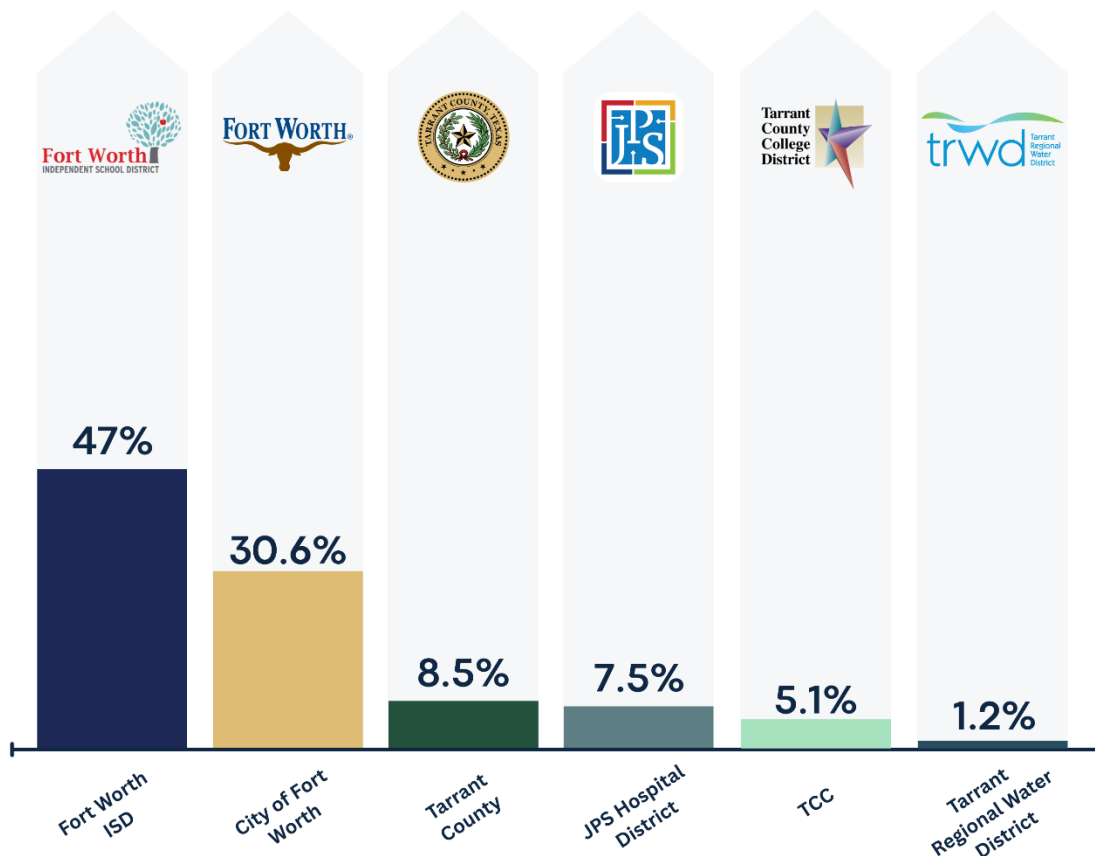
PROPERTY TAXES



Ad valorem taxes, which are commonly known as property taxes, are the primary source of revenue for County operations. Property taxes make up **seventy (70) percent** of the County's total adopted operating budget for Fiscal Year 2026.

DID YOU KNOW? Tarrant County collects property taxes for over **70 different taxing entities**, but the County itself typically receives **less than 10%** of your total bill. The largest share often goes to **local school districts**, followed by **cities** and **special districts** like hospitals, water, and emergency services. So, while you pay one bill, it funds many layers of your community!

Find a graphic representation breaking down the percentage of the property tax bill that goes to each entity for a resident who lives in the City of Fort Worth below:
(percentages vary depending on the city and school district you reside in)



HOMESTEAD EXEMPTION

State law allows counties to provide an exemption, not to exceed twenty (20) percent, to homeowners with homesteaded properties in their jurisdiction. During the FY 2024 budget process, the Tarrant County Commissioners Court adopted a ten (10) percent homestead exemption for all homesteaded properties for the first time in organizational history. During the FY 2025 budget process, **the Commissioners Court adopted the maximum twenty (20) percent homestead exemption**. These actions will impact approximately 380,000 residential properties within Tarrant County's geographical boundaries.

Additionally, the Commissioners Court adopted the maximum twenty (20) percent homestead exemption for all homesteaded properties within the John Peter Smith (JPS) Hospital District's geographical boundaries.

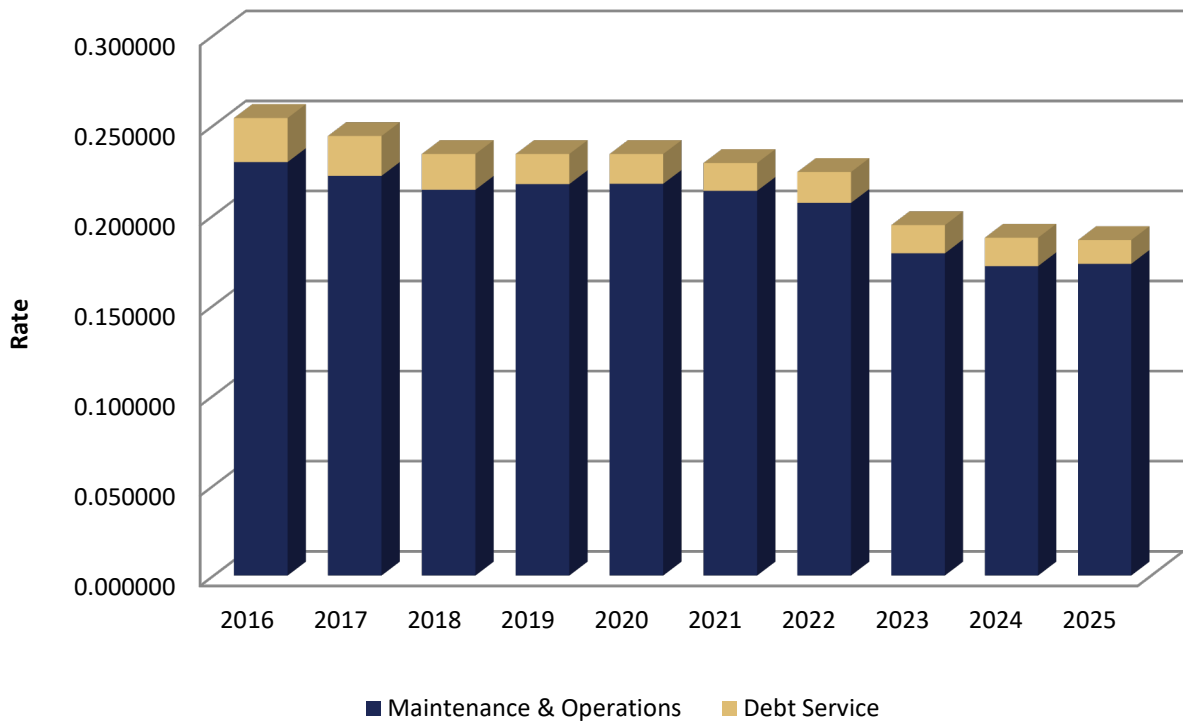
PROPERTY TAX RATE

For the Fiscal Year 2026 budget, the County adopted a property tax rate of 0.1862 per \$100 of assessed property value, which is lower than the adopted tax rate for the previous fiscal year of 0.1875. **The tax rate supporting the FY 2026 budget is below the No-New-Revenue tax rate for the third year in a row.** Tarrant County proudly boasts the lowest property tax rate of the five largest county governments in Texas.

The No-New-Revenue tax rate is the tax rate required to produce the same amount of revenue on the same properties. Adopting a tax rate **below** the No-New-Revenue tax rate means that Tarrant County will collect **less tax revenue** on the same properties as the previous year. The sole source of new tax revenue supporting the FY 2026 budget will be generated by new construction in Tarrant County.

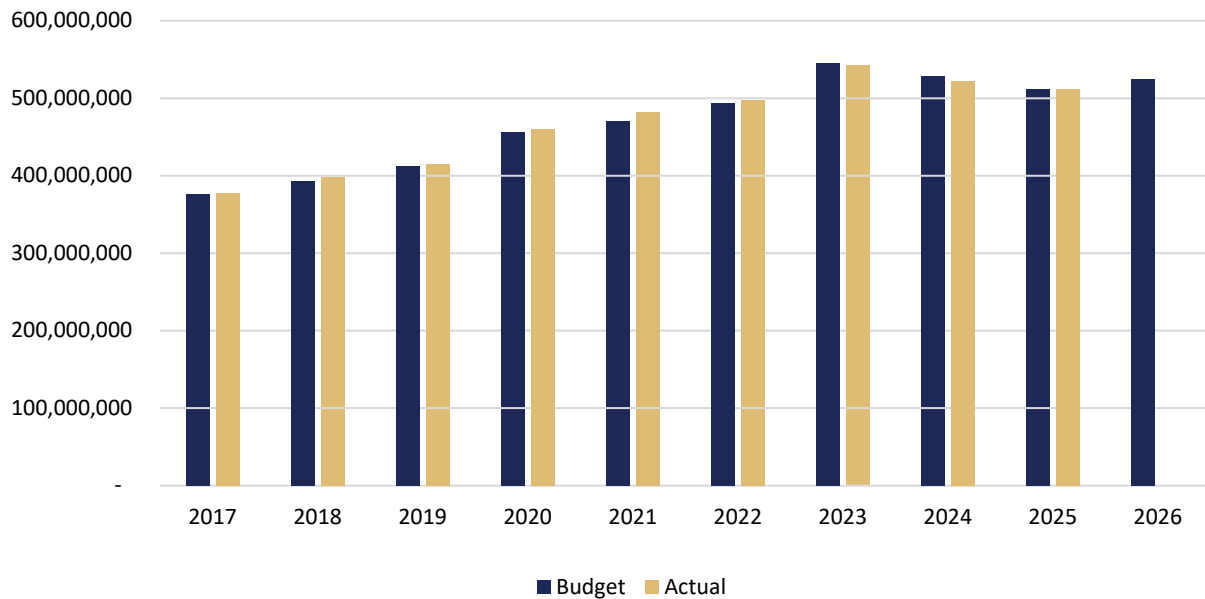
On the following pages, you will find current and historical data related to property tax revenue, rates, and values. It is important to note that the data presented hereafter changes between fiscal year and tax year. The County's fiscal year runs from October 1st to September 30th; whereas the tax year runs concurrently with the calendar year. This means that the Fiscal Year 2026 budget is supported by revenue produced in Tax Year 2025.

Property Tax Rate History (Tax Year 2016 - 2025)



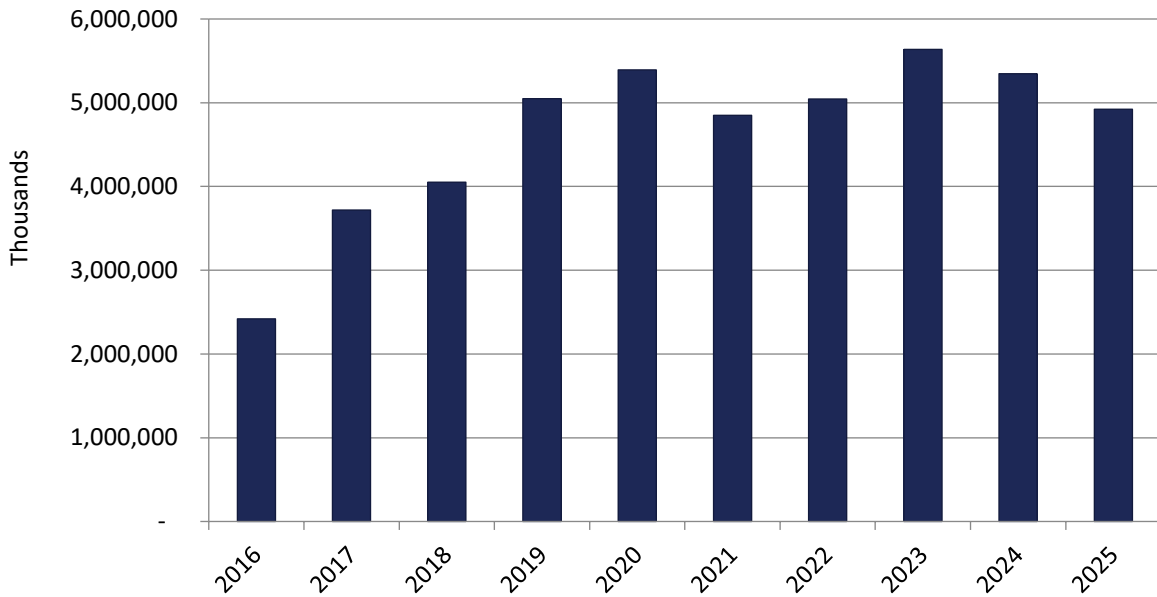
Tarrant County Property Tax Rate Ten Year History (Tax Year 2016 – 2025)			
Tax Year	Operations & Maintenance	Debt Service	TOTAL
2016	0.229538	0.024462	0.254000
2017	0.221856	0.022144	0.244000
2018	0.214135	0.019865	0.234000
2019	0.217264	0.016736	0.234000
2020	0.217448	0.016552	0.234000
2021	0.213553	0.015447	0.229000
2022	0.206873	0.017127	0.224000
2023	0.178836	0.015664	0.194500
2024	0.171707	0.015793	0.187500
2025	0.173000	0.013200	0.186200

Property Tax Revenue (Fiscal Year 2017 - 2026)

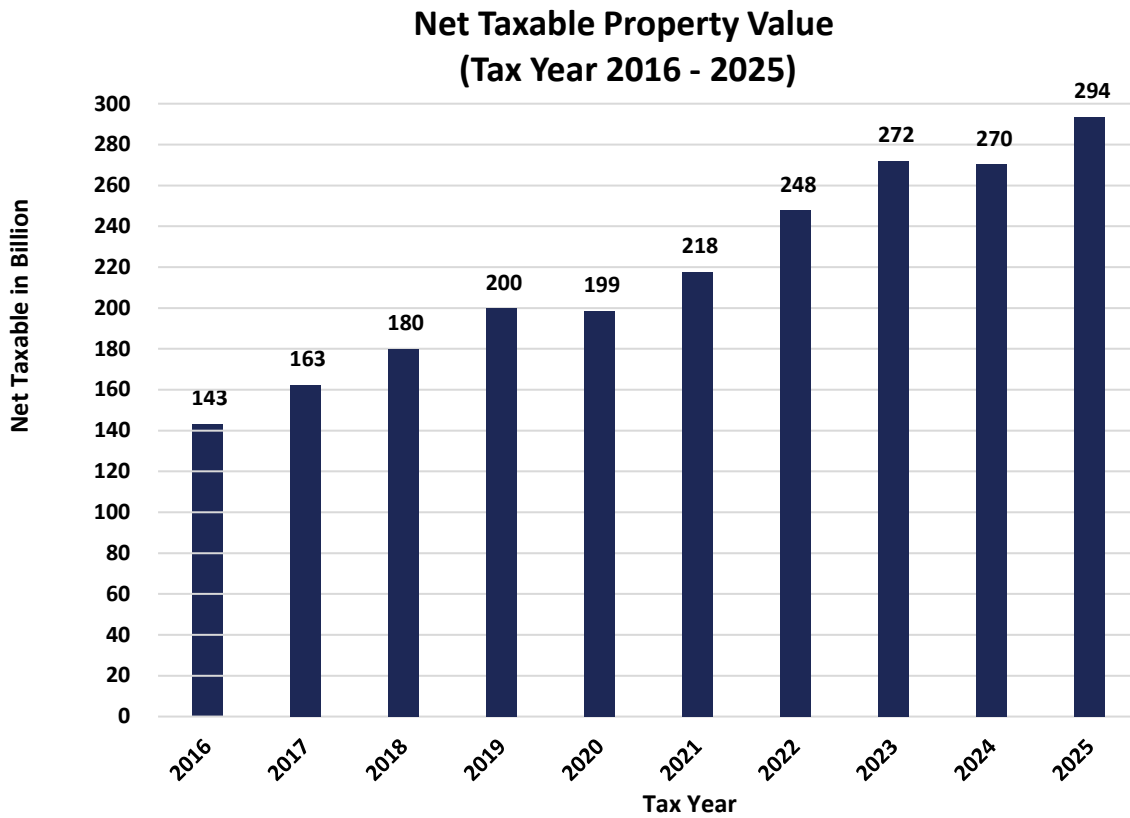


Property Tax Revenue (Fiscal Year 2017 – 2026)		
Fiscal Year	Budget	Actual
2017	376,560,556	377,493,367
2018	393,109,204	397,422,635
2019	411,829,615	415,033,345
2020	455,955,528	459,739,440
2021	471,186,897	482,537,523
2022	493,918,433	497,813,215
2023	545,015,916	542,081,535
2024	527,858,753	521,345,207
2025	511,960,940	510,889,479
2026	525,035,419	-

**New Construction Taxable Value
(Tax Year 2016 - 2025)**



New Construction Taxable Value (Tax Year 2016 – 2025)	
Tax Year	Taxable Value
2016	2,419,165,370
2017	3,720,775,407
2018	4,049,402,817
2019	5,050,378,321
2020	5,393,742,920
2021	4,850,509,718
2022	5,044,341,990
2023	5,635,524,945
2024	5,345,789,548
2025	4,923,594,480



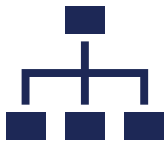
Net Taxable Property Value (Tax Year 2016 – 2025)	
Tax Year	Net Taxable Value
2016	143,208,841,539
2017	162,541,252,147
2018	180,110,821,859
2019	199,739,794,935
2020	198,672,830,349
2021	217,644,837,270
2022	247,655,062,749
2023	271,974,303,666
2024	270,340,317,137
2025	293,584,488,174



FUND SUMMARIES AND BALANCE



TARRANT COUNTY FUND SUMMARIES



ADOPTED FUNDS

Tarrant County manages its finances through **85 individual funds**, each with a specific purpose. These funds are like separate accounts that help the County organize and track how money is spent.

Each year, the Commissioners Court reviews and adopts budgets for nearly all of these funds. The only exceptions are:

- ❖ **Tarrant County Housing Finance Corporation (TCHFC)**
- ❖ **Tarrant County Industrial Development Corporation (TCIDC)**
- ❖ **Grants Fund**

TYPES OF FUNDS WE USE

Most County services are funded through **governmental funds**, which support things like public safety, health services, and courts. But the County also uses other types of funds to manage specific financial activities, including:

- ❖ **Fiduciary Funds:** Hold money the County manages on behalf of others
- ❖ **Proprietary Funds:** Used for County operations that function like businesses
- ❖ **Internal Service Funds:** Support County employees and operations, including:
 - Self-Insurance Funds
 - Employee Group Benefits Funds

MAJOR GOVERNMENTAL FUNDS

GENERAL FUND

What Is The General Fund?

The **General Fund** is Tarrant County's largest and most important operating fund. It's where the County manages the day-to-day costs of providing essential services to residents.

What Does It Pay For?

The General Fund supports the core functions of County government, including:

- ❖ County and District Clerks
- ❖ Criminal District Attorney's Office
- ❖ Sheriff's Office
- ❖ Courts and other vital departments

Expenses covered include:

- ❖ Employee salaries and benefits
- ❖ Office supplies and materials
- ❖ Building maintenance
- ❖ Contracts and legal costs
- ❖ Travel and training
- ❖ Transfers, reserves, and debt-related costs

Where Does The Money Come From?

The main source of revenue is **property taxes**, specifically the **Maintenance & Operations (M&O)** portion of the tax rate. Other sources include:

- ❖ Fees and licenses
- ❖ Fines and penalties
- ❖ State and federal funding
- ❖ Investment income

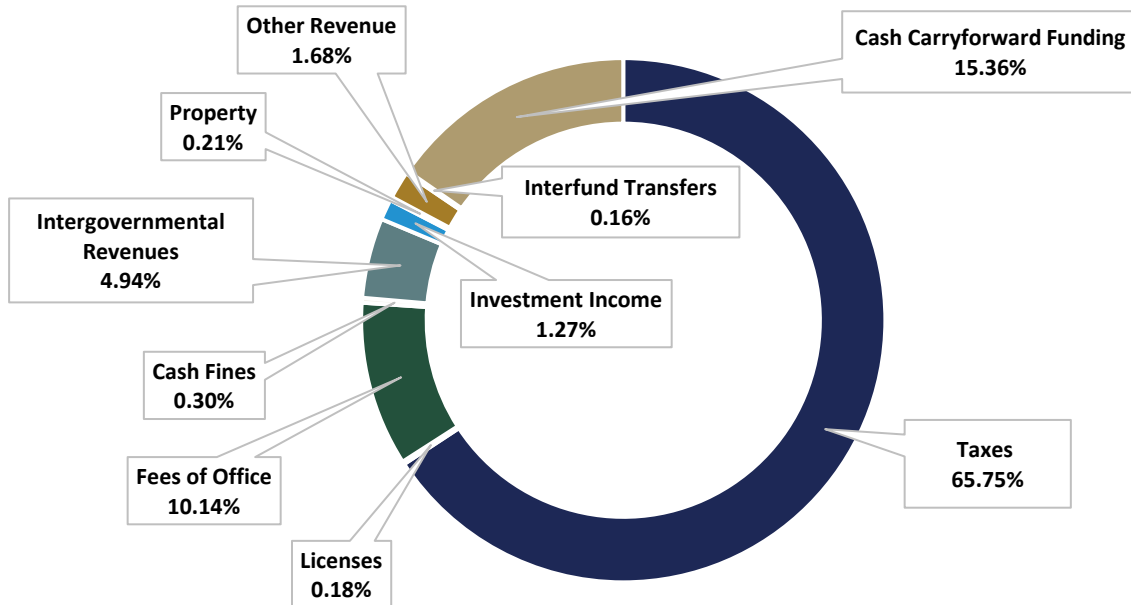
How Does It Fit Into the Bigger Picture?

The General Fund is one of **three major governmental funds** that make up the County's operating budget:

1. **General Fund**
2. **Road and Bridge Fund**
3. **Debt Service Fund**

Together, these funds ensure the County can deliver services, maintain infrastructure, and meet financial obligations.

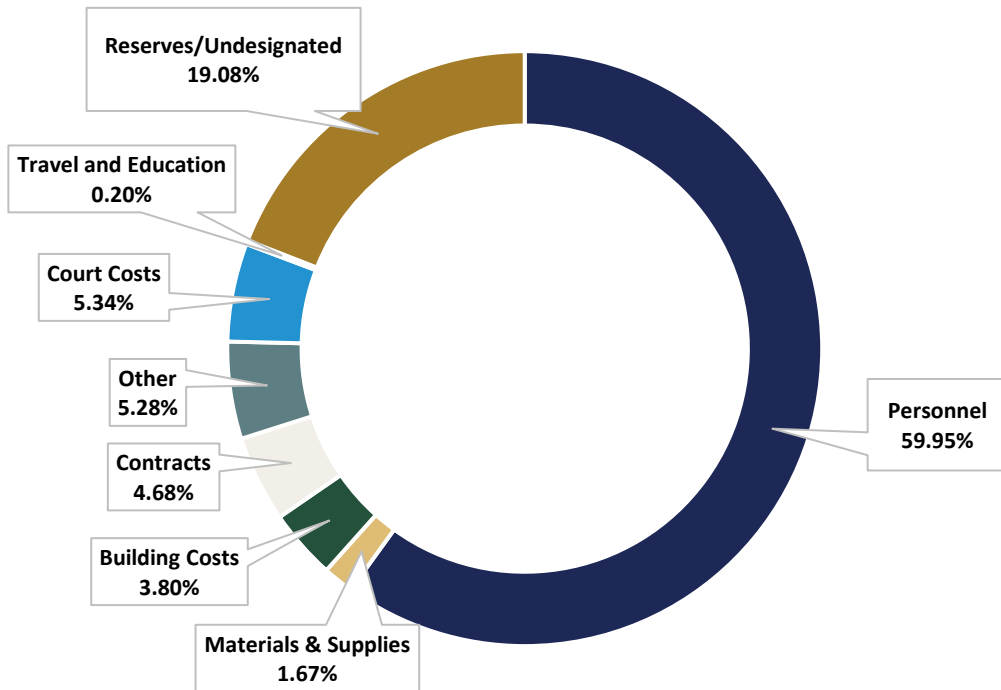
**FY 2026 GENERAL FUND
BUDGETED REVENUE BY SOURCE**



**GENERAL FUND
HISTORICAL REVENUE BY SOURCES**

Revenue Source	FY24 Actual Revenues	FY25 Budgeted Revenues	FY25 Actual Revenues	FY26 Budgeted Revenues	Variance (FY26 vs. FY25)
Taxes	481,582,427	468,942,909	467,423,538	487,149,069	18,206,160
Licenses	1,386,788	1,400,000	1,396,370	1,300,000	95,000
Fees of Office	73,108,803	71,070,100	75,083,770	75,138,700	337,030
Cash Fines	2,399,103	2,266,000	2,295,470	2,223,000	(105,400)
Intergovernmental Revenues	35,102,208	34,960,977	35,672,644	36,594,309	1,930,192
Investment Income	26,252,893	16,703,000	14,967,386	9,394,575	(7,301,000)
Property	310,749	2,711,329	2,575,011	1,582,650	2,403,036
Other Revenue	8,595,733	11,926,750	11,167,317	12,477,800	609,450
Interfund Transfers	1,286,181	1,215,000	1,282,090	1,200,000	(185,000)
TOTAL REVENUES	630,024,885	611,196,065	611,863,596	627,060,103	15,864,038
Cash Carryforward Funding	167,180,020	146,829,432	146,829,432	113,835,104	(32,994,328)
TOTAL REVENUES + CCF	797,204,905	758,025,497	758,693,028	740,895,207	(17,130,290)

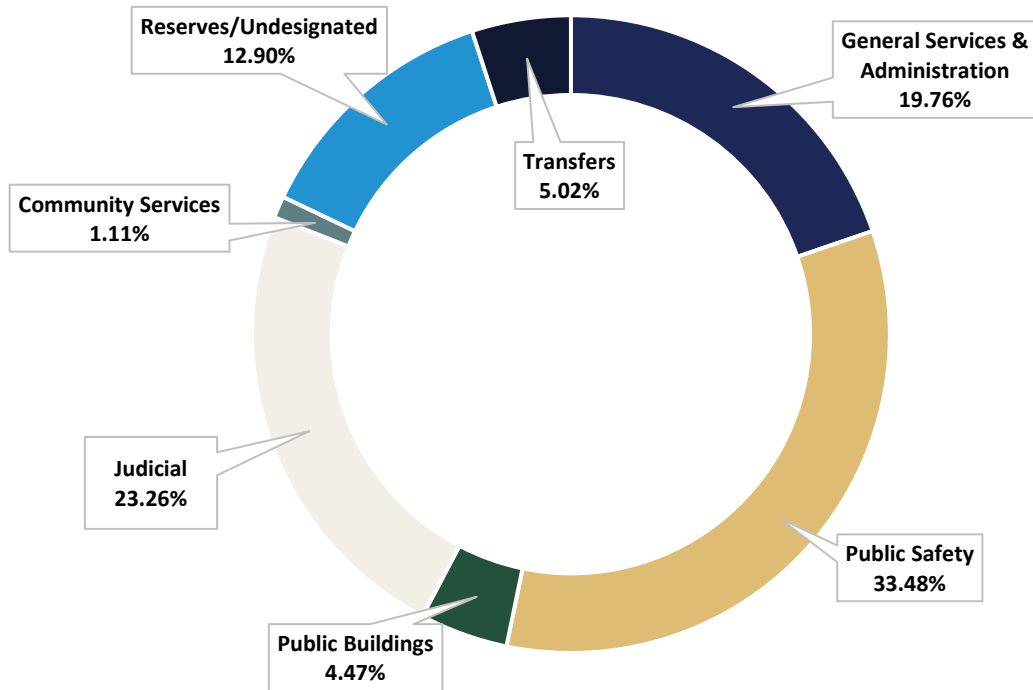
**FY 2026 GENERAL FUND
BUDGETED EXPENDITURES BY EXPENSE TYPE**



**GENERAL FUND
HISTORICAL EXPENDITURES BY EXPENSE TYPE**

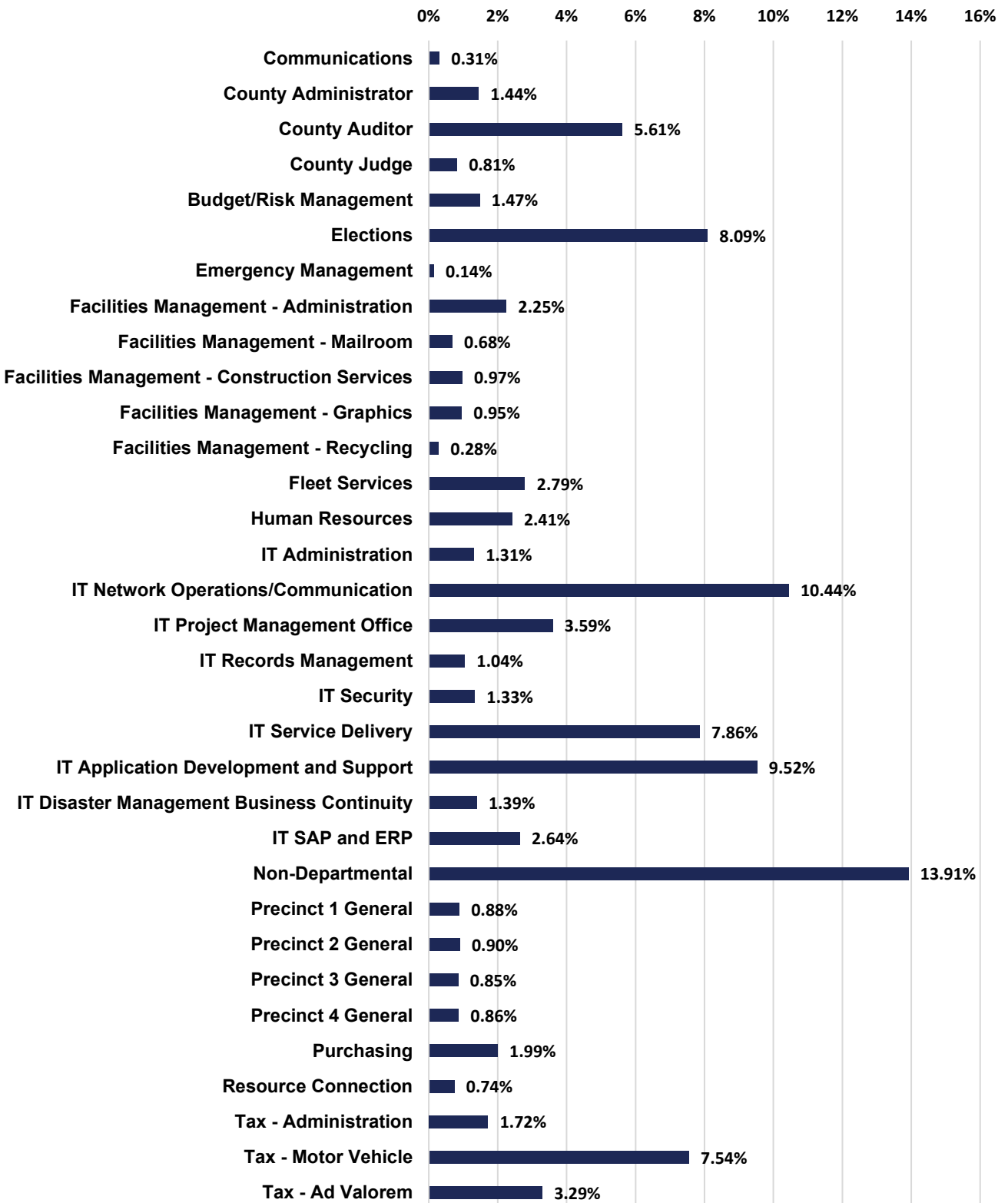
Expense Type	FY24 Actuals	FY25 Amended Budget	FY25 Actual Expenditures	FY26 Adopted Budget	Variance (FY26 vs. FY25)
Personnel	428,298,268	446,550,074	437,128,869	444,166,674	(2,383,400)
Materials & Supplies	10,534,998	11,570,923	10,311,280	12,361,295	790,372
Building Costs	23,298,901	26,576,855	26,169,830	28,153,805	1,576,950
Contracts	28,356,539	33,552,951	32,730,698	34,688,615	1,135,664
Other	28,441,297	42,710,730	33,768,191	39,126,914	(3,583,816)
Court Costs	36,402,635	42,599,217	41,910,477	39,564,239	(3,034,978)
Travel - Education	890,527	1,574,462	1,147,942	1,484,711	(89,751)
Operating Transfers	104,146,070	152,890,285	67,567,009	141,348,954	(11,541,331)
TOTAL EXPENDITURES	660,369,236	758,025,497	650,734,294	740,895,207	(17,130,290)

**FY 2026 GENERAL FUND
BUDGETED EXPENDITURES BY FUNCTIONAL AREA**



GENERAL FUND FY 2026 BUDGETED EXPENDITURES BY FUNCTIONAL AREA	
General Administration	146,395,735
Public Safety	248,070,852
Public Buildings	33,138,900
Judicial	172,344,969
Community Services	8,189,924
SUBTOTAL	608,140,380
Reserves/Undesignated	95,543,622
Transfers	37,211,205
TOTAL BUDGETED EXPENDITURES	740,895,207

FY 2026 General Services & Administration Approved Budget by Department



**FY 2026 GENERAL FUND APPROVED BUDGET
GENERAL ADMINISTRATION BY DEPARTMENT**

Communications	447,711
County Administrator	2,114,683
County Auditor	8,210,492
County Judge	1,192,228
Budget/Risk Management	2,153,671
Elections	11,836,946
Emergency Management	206,746
Facilities Management - Administration	3,289,416
Facilities Management - Mailroom	992,971
Facilities Management - Construction Services	1,412,743
Facilities Management - Graphics	1,394,134
Facilities Management - Recycling	414,449
Human Resources	4,082,751
IT Administration	3,530,603
IT Network Operations/Communication	1,911,623
IT Project Management Office	15,281,602
IT Records Management	5,255,612
IT Security	1,527,992
IT Service Delivery	1,949,901
IT Application Development and Support	11,502,270
IT Disaster Management Business Continuity	13,940,911
IT SAP and ERP	2,031,261
Non-Departmental	3,860,557
Precinct 1 General	20,367,258
Precinct 2 General	1,293,388
Precinct 3 General	1,316,464
Precinct 4 General	1,242,248
Purchasing	1,265,557
Resource Connection	2,919,180
Tax - Administration	1,078,687
Tax - Motor Vehicle	2,512,741
Tax - Ad Valorem	11,043,946
Transportation – Central Garage	4,814,993
GENERAL ADMINISTRATION TOTAL EXPENDITURES	146,395,735

**FY 2026 GENERAL FUND APPROVED BUDGET
PUBLIC SAFETY BY DEPARTMENT**

Public Safety - Sheriff	
Sheriff Office (SO) Administration	2,776,109
Sheriff - Employee Resources	4,563,449
Sheriff - Warrants	9,424,742
Sheriff - Communications	6,119,793
Sheriff - Investigations	7,244,290
Sheriff - Patrol	12,099,885
Sheriff - Courts/Security	24,648,342
Sheriff - Confinement	116,252,319
Sheriff Office Sub Total	183,128,929
Public Safety - Constable	
Constable Precinct #1	1,696,249
Constable Precinct #2	1,697,005
Constable Precinct #3	1,967,161
Constable Precinct #4	1,386,197
Constable Precinct #5	1,327,202
Constable Precinct #6	1,163,944
Constable Precinct #7	1,913,662
Constable Precinct #8	1,821,323
Constable Sub Total	12,972,743
Public Safety - Juvenile Services	
Juvenile Services - Administration	17,809,855
Juvenile Services - Detention	11,800,559
Juvenile Sub Total	29,610,414
Public Safety - Other	
Medical Examiner	16,756,625
Fire Marshal	468,964
Community Supervision & Corrections Dept (CSCD)	5,133,177
Other Sub Total	22,358,766
PUBLIC SAFETY TOTAL EXPENDITURES	248,070,852

**GENERAL FUND
FY 2026 BUDGETED EXPENDITURES
FOR PUBLIC BUILDINGS BY BUILDING**

Administration Building	995,884
Tarrant County Plaza	2,115,704
Andersen Building	205,154
D Bagsby SW Sub-Courthouse	606,498
Griffin Sub-Courthouse	649,074
Mebus SE Annex	64,200
Mansfield Sub-Courthouse	571,184
Northeast Annex	267,389
NE Sub-Courthouse	559,362
Southlake Sub-Courthouse	115,000
NW Annex	141,092
Premier St Annex	26,036
Sub-Courthouse at Arlington	684,156
NW Sub-Courthouse	648,521
350 W. Belknap Bldg	1,101,696
Green Bay Building	2,288,280
Cold Springs Building	412,308
South Patrol Building	67,193
Impound Facility	29,469
Corrections Center Building	3,714,986
Lon Evans Corrections	2,398,857
Juvenile Center	1,757,283
Medical Examiner Building	1,112,684
North Patrol Building	87,501
Criminal Courts Building	439,154
1895 Courthouse	954,584
Tim Curry Criminal Justice Center	3,147,872
Criminal Justice Building	563,753
Family Law Center	1,626,190
Tom Vandergriff Civil Courts Building	1,405,414
CPS - Lancaster Annex	35,478
Resource Connection Campus	2,622,240
Central Garage Bldg	65,040
Parking - Taylor St	133,835
Parking - 350 Belknap	102,013
Parking - Calhoun St	147,509
Parking - Plaza Garage	166,725
Parking - Block 15	12,933
Elections Center	430,612
Reproduction Center	118,503
Records Management Center	547,534
PUBLIC BUILDINGS TOTAL EXPENDITURES	33,138,900

**FY 2026 GENERAL FUND APPROVED BUDGET
JUDICIAL BY DEPARTMENT**

17th District Court	341,603
48th District Court	353,626
67th District Court	349,287
96th District Court	344,015
141st District Court	335,214
153rd District Court	451,867
236th District Court	337,397
342nd District Court	340,916
348th District Court	342,370
352nd District Court	342,076
Criminal District Court #1	2,494,503
Criminal District Court #2	2,113,076
Criminal District Court #3	2,216,302
Criminal District Court #4	1,901,188
213th District Court	2,506,565
297th District Court	2,067,767
371st District Court	2,394,039
372nd District Court	2,212,358
396th District Court	2,247,361
432nd District Court	2,393,878
485th District Court	2,477,039
Magistrate Court	2,770,613
231st District Court	1,654,662
233rd District Court	2,194,947
322nd District Court	1,093,462
323rd District Court	2,420,293
324th District Court	1,081,485
325th District Court	1,039,707
360th District Court	1,384,812
Criminal Courts	5,529,339
Grand Jury	265,270
Criminal Attorney Appointment	703,339
Criminal Mental Health Court	286,775
County Court at Law #1	709,551
County Court at Law #2	673,246
County Court at Law #3	697,382

County Criminal Court #1	1,165,025
County Criminal Court #2	1,027,408
County Criminal Court #3	1,036,363
County Criminal Court #4	997,589
County Criminal Court #5	1,222,624
County Criminal Court #6	852,143
County Criminal Court #7	901,810
County Criminal Court #8	916,287
County Criminal Court #9	862,093
County Criminal Court #10	795,046
Probate Court #1	2,278,871
Probate Court #2	2,092,116
Justice of the Peace Precinct #1	1,022,875
Justice of the Peace Precinct #2	1,049,599
Justice of the Peace Precinct #3	1,019,901
Justice of the Peace Precinct #4	875,302
Justice of the Peace Precinct #5	955,429
Justice of the Peace Precinct #6	985,599
Justice of the Peace Precinct #7	1,065,797
Justice of the Peace Precinct #8	1,050,564
District Attorney - Administration	4,359,255
District Attorney - Civil	7,183,753
District Attorney - Criminal	31,512,579
District Attorney - Investigation	8,473,718
District Clerk	12,748,184
County Clerk Administration	1,301,773
County Clerk Accounting	691,392
County Clerk Passports	1,696,864
County Clerk Vital Statistics	2,134,605
County Clerk Real Property	2,439,551
County Clerk Criminal	3,498,949
County Clerk Civil	2,850,748
Domestic Relations Office(DRO)-Administration	691,242
DRO - Child Support	3,323,124
DRO - Family Court Services	2,686,872
DRO - Supervision	981,115
DRO - Legal Support Services	1,293,670
Jury Services	3,254,366
Courts/Judiciary	7,983,438
JUDICIAL TOTAL EXPENDITURES	172,344,969

**FY 2026 GENERAL FUND APPROVED BUDGET
COMMUNITY SERVICES BY DEPARTMENT**

Human Services	604,108
Child Protective Services	3,028,151
Community Outreach	2,686,877
Texas AgriLife Extension	838,027
Veterans Services	708,442
Historical Commission Archives	324,319
COMMUNITY SERVICES TOTAL EXPENDITURES	8,189,924

**FY 2026 GENERAL FUND APPROVED BUDGET
TRANSPORTATION BY DEPARTMENT**

Fleet Services	4,082,751
TRANSPORTATION TOTAL EXPENDITURES	4,082,751

ROAD AND BRIDGE FUND

What is the Road and Bridge Fund?

The **Road and Bridge Fund** is one of Tarrant County's three major operating funds, alongside the **General Fund** and **Debt Service Fund**. It's used to support the construction, repair, and maintenance of roads and bridges in areas that are **not part of a city** (known as unincorporated areas), as well as city roads through **interlocal agreements**.

How Does It Work?

Each of the four County Commissioners manages a **maintenance division** within their precinct. These teams:

- ❖ Identify and repair damaged roads
- ❖ Undertake construction projects
- ❖ Collaborate with cities and towns to address local transportation needs

Where Does the Money Come From?

Revenue for the Road and Bridge Fund comes from:

- ❖ Fees collected by County offices
 - This includes a portion of **motor vehicle registration fees**, which are assessed during vehicle registration and dedicated to road and bridge maintenance under state law.
- ❖ Intergovernmental funding (from state or federal sources)
- ❖ Investment income
- ❖ Other miscellaneous revenue

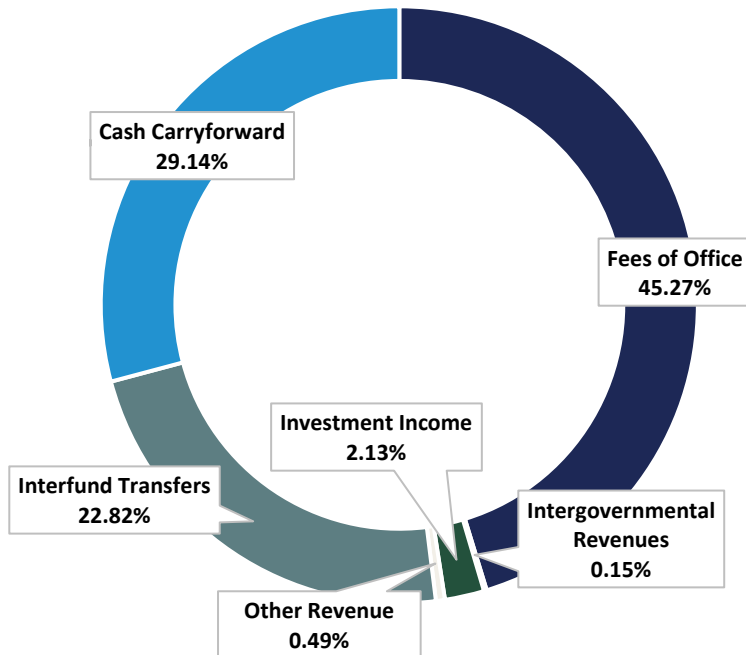
Why It Matters

Maintaining safe and reliable roads is essential for:

- ❖ **Public safety:** Well-maintained roads reduce accidents and improve emergency response times
- ❖ **Economic development:** Good infrastructure supports business growth and access to jobs
- ❖ **Quality of life:** Smooth roads and safe bridges make daily travel easier for residents

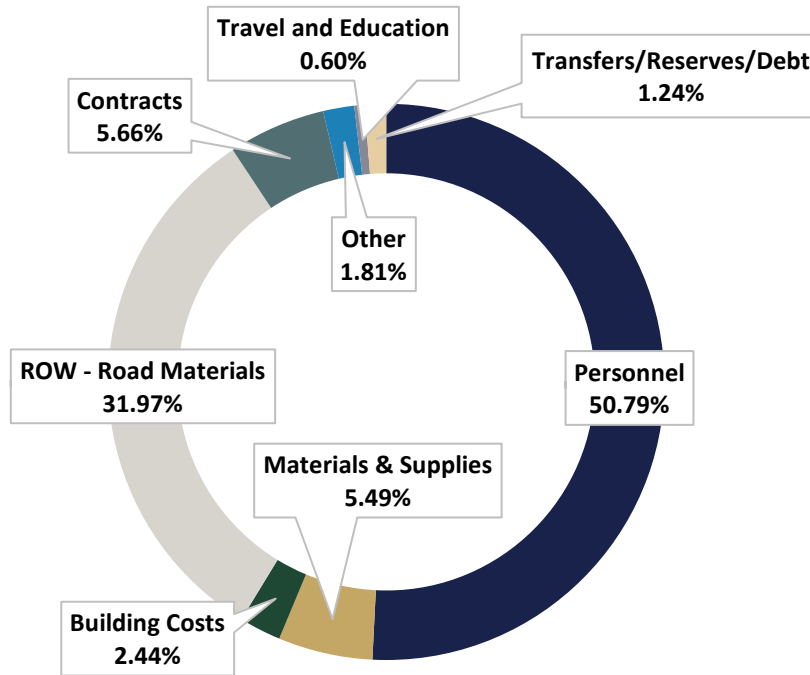
The Road and Bridge Fund plays a vital role in ensuring that even areas outside city limits receive the attention and investment needed to stay connected and safe.

FY 2026 ROAD AND BRIDGE FUND BUDGETED REVENUES BY SOURCE



ROAD AND BRIDGE FUND HISTORICAL REVENUE BY SOURCE					
Revenue Source	FY24 Actual Revenue	FY25 Budgeted Revenue	FY25 Actual Revenue	FY26 Budgeted Revenue	Variance (FY26 vs. FY25)
Taxes	596	-	32	-	-
Licenses	-	-	-	-	-
Fees of Office	19,026,030	18,621,850	19,775,290	19,099,750	477,900
Cash Fines	-	-	-	-	-
Intergovernmental Revenues	108,642	56,000	91,120	63,000	7,000
Investment Income	1,104,613	800,000	1,155,221	900,000	100,000
Other Revenue	1,371,800	205,000	1,021,259	205,000	-
Interfund Transfers	18,836,587	6,751,114	6,751,114	9,626,101	2,874,987
TOTAL REVENUES	40,448,269	26,433,964	28,794,037	29,893,851	3,459,887
Cash Carryforward	11,002,172	16,677,822	16,677,822	12,293,794	(4,384,028)
TOTAL REVENUES + CCF	51,450,441	43,111,786	45,471,859	42,187,645	(924,141)

**FY 2026 ROAD AND BRIDGE FUND
BUDGETED EXPENDITURES BY EXPENSE TYPE**



ROAD AND BRIDGE FUND HISTORICAL EXPENDITURES BY EXPENSE TYPE					
Expense Type	FY24 Actual Amount	FY25 Budgeted Amount	FY25 Actual Amount	FY26 Budgeted Amount	Variance (FY26 vs. FY25)
Personnel	22,651,477	19,915,559	17,993,173	21,428,661	(5,155,362)
Materials & Supplies	1,909,632	2,208,971	2,040,429	2,317,957	127,883
Building Costs	638,879	962,270	764,505	1,028,275	96,095
ROW - Road Materials	8,655,846	16,884,820	8,816,582	13,487,308	(322,235)
Contracts	471,093	1,239,103	779,628	2,386,640	(358,797)
Other	1,293,748	765,901	68,567	762,750	(1,049,799)
Travel and Education	272,797	239,054	200,542	252,100	(84,866)
Transfers/Reserves	31,774	896,108	-	523,954	(59,992)
TOTAL EXPENDITURES	35,925,246	43,111,786	30,663,426	42,187,645	(6,807,073)

**ROAD AND BRIDGE FUND
FY 2026 BUDGETED EXPENDITURES
BY DEPARTMENT**

Precinct One - Garage	536,850
Precinct One - Maintenance	6,890,453
Precinct Two - Garage	212,750
Precinct Two - Maintenance	10,502,152
Precinct Three - Garage	79,050
Precinct Three - Maintenance	4,274,762
Precinct Four - Garage	182,505
Precinct Four - Maintenance	12,577,345
Right of Way	310,213
Transportation	4,993,245
Sign Shop	631,866
R&B Non-Departmental	472,500
TOTAL EXPENDITURES AND USES	41,663,691
Reserves/Undesignated	523,954
TOTAL EXPENDITURES AND RESERVES	42,187,645

DEBT SERVICE FUND

What Is the Debt Service Fund?

The **Debt Service Fund** is one of Tarrant County's three major operating funds. It's used to make payments on the County's **outstanding debt**, including:

- ❖ **Principal:** the original amount borrowed
- ❖ **Interest:** the cost of borrowing money

This fund ensures that the County meets its financial obligations on time and maintains its strong credit rating.

Where Does the Money Come From?

Revenue for the Debt Service Fund comes from:

- ❖ **Property taxes:** Specifically, the **Interest & Sinking (I&S)** portion of the ad valorem (property) tax rate
- ❖ **Investment income:** Earnings from County-held funds

The I&S tax rate is set each year to ensure the County collects enough to cover its debt payments without overburdening taxpayers.

Why It Matters

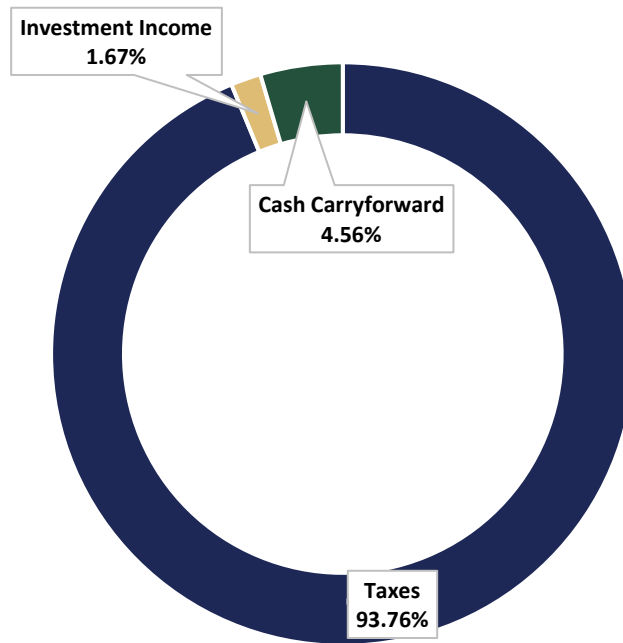
Paying off debt responsibly helps:

- ❖ **Protect the County's AAA bond ratings**
- ❖ **Reduce borrowing costs** through lower interest rates
- ❖ **Ensure financial stability** for future generations

Learn More

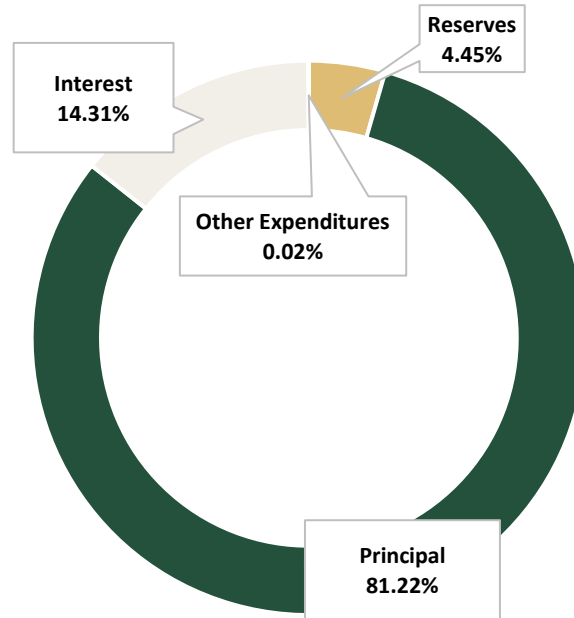
For a deeper look at Tarrant County's debt obligations and why governments use debt to fund major projects, visit the **Debt Obligations** section of this document.

**FY26 DEBT SERVICE FUND
BUDGETED REVENUE BY SOURCE**



DEBT SERVICE FUND HISTORICAL REVENUE BY SOURCE					
Revenue Source	FY24 Actual Revenue	FY25 Budgeted Revenue	FY25 Actual Revenue	FY26 Budgeted Revenue	Variance (FY26 vs. FY25)
Taxes	42,715,606	43,018,031	43,465,909	37,886,350	632,081
Investment Income	1,087,599	850,000	855,399	675,000	(1,086)
TOTAL REVENUES	43,803,205	43,868,031	44,321,308	38,561,350	630,995
Cash Carryforward	2,038,854	1,374,598	1,374,598	1,844,483	664,256
TOTAL REVENUES + CCF	45,842,059	45,242,629	45,695,906	40,405,833	1,295,251

FY 2026 BUDGETED EXPENDITURES BY LINE ITEM



DEBT SERVICE FUND HISTORICAL EXPENDITURES BY EXPENSE TYPE					
Expense Type	FY24 Actual Amount	FY25 Budgeted Amount	FY25 Actual Amount	FY26 Budgeted Amount	Variance (FY26 vs. FY25)
Transfers/Reserves	44,536,580	45,242,629	43,738,254	40,405,833	(4,836,796)
TOTAL EXPENDITURES	44,536,580	45,242,629	43,738,254	40,405,833	(4,836,796)

DEBT SERVICE FUND FY 2026 BUDGETED EXPENDITURES TRANSFERS/RESERVES BREAKDOWN	
Reserves	1,800,000
Principal	32,816,567
Interest	5,781,566
Agent Coupon Fees	7,700
TOTAL EXPENDITURES AND RESERVES	40,405,833

OTHER FUNDS

What Are “Other Funds”?

In addition to the County’s three main operating funds (the **General Fund**, **Road and Bridge Fund**, and **Debt Service Fund**) Tarrant County manages a variety of **other funds** that support specific services and financial responsibilities.

These include:

- ❖ **Nonmajor Governmental Funds:** Used for specialized programs and services not covered by the major funds
- ❖ **Fiduciary Funds:** Hold money the County manages on behalf of others, such as court-ordered trusts or employee retirement accounts
- ❖ **Proprietary Funds:** Support County operations that function like businesses, such as certain fee-based services
- ❖ **Internal Service Funds:** Used for County-wide support services like:
 - **Self-Insurance Programs**
 - **Employee Group Benefits**

How Are These Funds Managed?

Budgets for these funds are developed and adopted **separately** from the County’s operating budget. Each fund has its own purpose, legal restrictions, and departmental connections.

Why They Matter

These funds allow the County to:

- ❖ Deliver targeted services efficiently
- ❖ Comply with legal and financial requirements
- ❖ Maintain transparency and accountability in how public money is used

Learn More

For detailed descriptions of each fund, including how they’re used and which departments they support, please visit the **Fund Descriptions and Structure** section of this document.

**OTHER FUNDS
FY 2026 BUDGETED EXPENDITURES
BY FUND**

Fund Designation	Fund Name	Amount	Fund Type
21100	Records Preservation and Automation - County Clerk	13,165,931	Nonmajor Governmental
21200	Records Preservation and Automation - County	96,799	Nonmajor Governmental
21300	Records Preservation and Restoration - County Clerk	7,889,856	Nonmajor Governmental
21400	Court Record Preservation	330,151	Nonmajor Governmental
21500	District Court Record Preservation	42,595	Nonmajor Governmental
21600	District Court Records Mgmt and Preservation	3,340,751	Nonmajor Governmental
22100	Courthouse Security Fund	1,100,000	Nonmajor Governmental
22300	Consumer Health Fund	5,390,898	Nonmajor Governmental
22400	Juvenile Delinquency Prevention	4,685	Nonmajor Governmental
22500	Alternate Dispute Resolution Services (ADRS)	4,660,817	Nonmajor Governmental
22600	Probate Contributions Fund	1,221,018	Nonmajor Governmental
22700	Justice Court Technology Fund	339,797	Nonmajor Governmental
22800	Justice Court Building Security Fund	8,500	Nonmajor Governmental
22900	Child Abuse Prevention Fund	39,293	Nonmajor Governmental
23100	Guardianship Fund	279,747	Nonmajor Governmental
23200	Drug & Alcohol Court	70,671	Nonmajor Governmental
23300	County & District Court Technology	371,940	Nonmajor Governmental
23400	Specialty Court Fund	208,317	Nonmajor Governmental
23500	Truancy Prevention and Diversion Fund	220,184	Nonmajor Governmental
23600	Language Access Fund	571,979	Nonmajor Governmental
24100	Law Library	3,608,282	Nonmajor Governmental

24200	Continuing Education Fund	287,175	Nonmajor Governmental
24300	Appellate Judicial System Fund	225,875	Nonmajor Governmental
25100	Vehicle Inventory Tax	5,565,671	Nonmajor Governmental
45100	Non-Debt Capital Projects Fund	64,486,943	Nonmajor Governmental
45400	Capital Replacement Fund	210,533,267	Nonmajor Governmental
45500	Court Facility Fee Fund	3,317,174	Nonmajor Governmental
47600	2006 Bond Election (Buildings)	1,692,714	Nonmajor Governmental
47700	2006 Bond Election (Transportation)	5,467,644	Nonmajor Governmental
47800	2021 Bond Election (Transportation)	129,457,492	Nonmajor Governmental
51200	Oil & Gas Royalty Fund - Resource Connection	1,872,837	Proprietary
61500	Self Insurance - 1997B	14,338,254	Internal Service
61900	Self Insurance - Worker's Compensation	9,260,839	Internal Service
62100	County Clerk Professional Liability	856,607	Internal Service
62200	District Clerk Professional Liability	368,880	Internal Service
65100	Employee Group Insurance Benefits	122,838,080	Internal Service
CARPA	American Rescue Plan Act	2,714,338	Fiduciary
D6200	Criminal District Attorney Hot Check Fee	10,159	Fiduciary
D8700	Criminal District Attorney - State Forfeitures	2,487,500	Fiduciary
D8800	Criminal District Attorney - Federal Forfeitures (Justice)	165,950	Fiduciary
G1100	Eighth Administrative Judicial Region	10,000	Fiduciary
S8700	Sheriff's Inmate Commissary Fund	5,914,586	Fiduciary
S9300	Sheriff Forfeiture Fund (State) - CNET	620,052	Fiduciary
S9500	Sheriff Federal Forfeiture Fund (Treasury)	21,645	Fiduciary
S9600	Sheriff Forfeiture Fund (State)	316,761	Fiduciary
S9700	Sheriff Federal Forfeiture Fund (Justice)	396,438	Fiduciary

T0400	Public Health	24,568,666	Fiduciary
T0450	Public Health - 1115 Waiver	29,003,964	Fiduciary
T0500	Section 125 Forfeitures	3,038,145	Fiduciary
T0600	Children's Home Trust	80,200	Fiduciary
T0700	Bail Bond Board	9,048	Fiduciary
T0800	TX Department of Protective & Regulatory Services-Title IV-E	71,505	Fiduciary
T0900	Constable Forfeitures	10,781	Fiduciary
T1000	Juvenile Probation District	233,984	Fiduciary
T1100	Unclaimed Juvenile Restitution	14,331	Fiduciary
T1300	Deferred Prosecution Program	67,000	Fiduciary
T2000	Historical Commission	5,118	Fiduciary
T2100	Historical Commission Archives	17,743	Fiduciary
T2300	Cemetery Fund	49,400	Fiduciary
T2600	Unclaimed Electric Cooperative Credit	2,720,070	Fiduciary
T2900	Fire Marshal Code	899,062	Fiduciary
T3000	CDA JPS Contract	798,472	Fiduciary
T3300	CSCD Bond Supervision Unit	6,882,177	Fiduciary
T3400	Criminal Court Drug Program for the First Offender Drug program	69,876	Fiduciary
T3700	Medical Examiner Conference Fund	26,917	Fiduciary
T4100	PMC Insured - 340B	16,614,605	Fiduciary
T5200	Miscellaneous Donations - Juvenile	18,307	Fiduciary
T5350	Miscellaneous Donations - Emergency Management	8,732	Fiduciary
T5600	Miscellaneous Donations - Community Outreach	14,252	Fiduciary
T5700	Miscellaneous Donations - CPS	120,003	Fiduciary
T5800	Miscellaneous Donations - Health Department	39,030	Fiduciary

T5960	Miscellaneous Donations - Veteran Court Program	49,785	Fiduciary
T6000	Miscellaneous Donations - Family Court Services	1,728	Fiduciary
T6100	Miscellaneous Donations - Community Rsrc Coordination Group	32,789	Fiduciary
T6200	Miscellaneous Donations-Peace Officers Memorial	108,550	Fiduciary
T6300	Miscellaneous Donations - Law Enforcement	62	Fiduciary
T6500	Donations - ATTF-Texas Rental Association	324	Fiduciary
T7000	Sheriff Employee Recognition and Awards	1,682	Fiduciary
T7100	Contract Elections	2,250,000	Fiduciary
T7300	Elections Chapter 19	522,252	Fiduciary
T8500	Opioid Epidemic Settlement	7,967,798	Fiduciary
T8600	Public Improvement District	34,758	Fiduciary
SPECIAL BUDGET FUNDS TOTAL EXPENSES		722,540,208	



TARRANT COUNTY FUND BALANCE



UNDERSTANDING FUND BALANCE

In Tarrant County, **fund balance** refers to the amount of cash available in a fund at the **beginning or end of a fiscal year**. It's a key indicator of the County's financial health and our ability to meet future obligations. You may also see fund balance referred to as **cash carryforward** throughout

this document.

The County uses a **modified cash basis of budgeting**, which means fund balances are based on actual cash, not anticipated revenues or expenses. This approach provides a clear picture of what's truly available to spend.



EXPLANATION OF MAJOR CHANGES

There are some significant increases and decreases throughout Tarrant County's fund balances which need additional context to fully understand the financial data below.

GENERAL FUND

In the General Fund, the FY 2026 budgeted revenues and expenditures have an overall decrease of **\$17,130,290**, or **2.26 percent**, from the preceding fiscal year.

Revenue Highlights

This year, the County's General Fund is expected to bring in less money overall. The main reasons for this decrease include:

- ❖ **Lower investment earnings:** The County is earning about **\$7.3 million less** from its investments compared to last year due to changes in interest rates.
- ❖ **Reduced income from County-owned properties:** Revenue from leasing or renting County property is down by around **\$1.1 million** due to the discontinuation of charging County departments rent.
- ❖ **Smaller fund balance usage:** We're using **\$32.9 million less** from our savings (called the fund balance) to support the budget this year.

These decreases were **offset by an increase in property tax revenue of \$18.2 million**, driven by:

- ❖ **New buildings added to the tax rolls.**
- ❖ **An increase in the Maintenance & Operations (M&O) portion of the tax rate,** supported by an even larger decrease in the Interest & Sinking (I&S) rate.
- ❖ **Combined effect:** The growth in taxable property values and the adjustment to the tax rate structure resulted in the \$18.2 million increase in property tax revenue.

What Are M&O and I&S?

- ❖ **M&O (Maintenance & Operations):** Generates revenue for day-to-day County operations.
- ❖ **I&S (Interest & Sinking):** Generates revenue to pay off the County's debt.

Spending Highlights

Overall County spending is also decreasing, primarily due to:

- ❖ **A \$30.7 million reduction in transfers to the Capital Funds,** which supports long-term infrastructure and facility projects.
- ❖ **A shift in Human Services operations** to a nonprofit model, which helps reduce direct County expenses.

At the same time, the County is making a strategic investment in its workforce. **Personnel costs are increasing by \$6 million,** reflecting enhanced compensation for both law enforcement and other County employees.

ROAD AND BRIDGE FUND

In the Road and Bridge Fund, the FY 2026 budgeted revenues and expenditures have an overall decrease of **\$924,141**, or **2.14 percent**, from the preceding fiscal year.

Revenue Highlights

The drop in revenue is mainly due to a **\$4.3 million reduction in the fund balance.** However, this decrease is partially offset by:

- ❖ An **increase of \$2.8 million** in funding transferred from the County's General Fund.
- ❖ A **\$400,000 boost in motor vehicle fee collections,** which helps support road maintenance and improvements.

Spending Highlights

- ❖ **County Right of Way Costs:**

- Decreased by **\$3.5 million** due to a strategic decision to **capitalize these costs**, meaning they are now treated as long-term investments.
- These expenses will be funded through **cash-supported capital funds** rather than the **property tax-supported operating budget**.

❖ **Personnel Costs:**

- Increased by **\$1.6 million** to support the addition of **15 new positions** for the Commissioner's Precinct Maintenance teams.

DEBT SERVICE FUND

The Debt Service Fund budget is decreasing by **\$4,836,796**, or **10.69 percent**, compared to the previous fiscal year.

Revenue & Spending Highlights

- ❖ **Interest Payments:** Decreased by **\$6.8 million** due to lower interest obligations on voter-approved County debt.
- ❖ **Principal Payments:** Increased by **\$1.7 million**, reflecting the County's continued commitment to paying down its outstanding debt.

ALL OTHER FUNDS

This category includes all County funds **except** the General Fund, Road & Bridge Fund, and Debt Service Fund. For FY 2026, budgeted revenues and expenditures in these funds are decreasing by **\$62,837,106**, or **8 percent**, compared to the prior year.

American Rescue Plan Act (ARPA)

- ❖ **Federal grant funding is winding down:** Many programs and positions funded by ARPA are being phased out as the grant funds are exhausted.
- ❖ **Fund Balance Reduction:** The ARPA fund balance dropped by **\$23 million**, making up the largest portion of the decrease in the "Other" expense category.

Capital Funds (Non-Debt Capital Fund and Capital Improvement Fund)

❖ **Shift in Capital Budgeting:**

- Operating transfers from the General Fund to capital funds decreased by **\$30.7M**.
- At the same time, funds were **reallocated from Undesignated to Capital accounts** within the Capital Improvement Fund.
- This change reflects a more detailed programming of capital expenditures based on the County's long-term capital planning process.

GENERAL FUND FY 2026 FUND BALANCE			
Revenue Source	FY25 Budget	FY26 Budget	Variance
Beginning Balance (Cash Carryforward)	146,829,432	113,835,104	(32,994,328)
Revenue Source	FY25 Budget	FY26 Budget	Variance
Taxes	468,942,909	487,149,069	18,206,160
Licenses	1,400,000	1,300,000	(100,000)
Fees of Office	71,070,100	75,138,700	4,068,600
Cash Fines	2,266,000	2,223,000	(43,000)
Intergovernmental Revenues	34,960,977	36,594,309	1,633,332
Investment Income	16,703,000	9,394,575	(7,308,425)
Property	2,711,329	1,582,650	(1,128,679)
Other Revenue	11,926,750	12,477,800	551,050
Interfund Transfers	1,215,000	1,200,000	(15,000)
TOTAL REVENUES	758,025,497	740,895,207	(17,130,290)
Expense Type	FY25 Budget	FY26 Budget	Variance
Personnel	438,092,967	444,166,674	6,073,707
Materials & Supplies	11,712,948	12,361,295	648,347
Building Costs	26,519,783	28,153,805	1,634,022
Contracts	30,248,876	34,688,615	4,439,739
Other	42,403,668	39,126,914	(3,276,754)
Court Costs	37,639,832	39,564,239	1,924,407
Travel and Education	1,675,852	1,484,711	(191,141)
Transfers/Reserves/Debt	169,731,571	141,348,954	(28,382,617)
TOTAL EXPENDITURES	758,025,497	740,895,207	(17,130,290)
ENDING BALANCE AMOUNT	113,835,104	N/A	N/A

ROAD & BRIDGE FUND FY 2026 FUND BALANCE			
Revenue Source	FY25 Budget	FY26 Budget	Variance
Beginning Balance (Cash Carryforward)	16,677,822	12,293,794	(4,384,028)
Revenue Source	FY25 Budget	FY26 Budget	Variance
Fees of Office	18,621,850	19,099,750	477,900
Intergovernmental Revenues	56,000	63,000	7,000
Investment Income	800,000	900,000	100,000
Other Revenue	205,000	205,000	-
Interfund Transfers	6,751,114	9,626,101	2,874,987
TOTAL REVENUES	43,111,786	42,187,645	(924,141)
Expense Type	FY25 Budget	FY26 Budget	Variance
Personnel	19,773,179	21,428,661	1,655,482
Materials & Supplies	2,140,374	2,317,957	177,583
Building Costs	871,775	1,028,275	156,500
ROW - Road Materials	17,038,100	13,487,308	(3,550,792)
Contracts	1,418,500	2,386,640	968,140
Other	764,150	762,750	(1,400)
Travel and Education	228,100	252,100	24,000
Transfers/Reserves/Debt	877,608	523,954	(353,654)
TOTAL EXPENDITURES	43,111,786	42,187,645	(924,141)
ENDING BALANCE AMOUNT	12,293,794	N/A	N/A

DEBT SERVICE FUND FY 2026 FUND BALANCE			
Revenue Source	FY25 Budget	FY26 Budget	Variance
Beginning Balance (Cash Carryforward)	1,374,598	1,844,483	469,885
Revenue Source	FY25 Budget	FY26 Budget	Variance
Taxes	43,018,031	37,886,350	(5,131,681)
Investment Income	850,000	675,000	(175,000)
TOTAL REVENUES	45,242,629	40,405,833	(4,836,796)
Expense Type	FY25 Budget	FY26 Budget	Variance
Transfers/Reserves/Debt	45,242,629	40,405,833	(4,836,796)
TOTAL EXPENDITURES	45,242,629	40,405,833	(4,836,796)
ENDING BALANCE AMOUNT	1,844,483	N/A	N/A

ALL OTHER FUNDS FY 2026 FUND BALANCE			
Revenue Source	FY25 Budget	FY26 Budget	Variance
Beginning Balance (Cash Carryforward)	559,214,043	512,014,473	(47,199,570)
Revenue Source	FY25 Budget	FY26 Budget	Variance
Taxes	203,564	162,734	(40,830)
Licenses	8,500	5,500	(3,000)
Fees of Office	21,478,502	22,128,662	650,160
Intergovernmental Revenues	14,517,353	17,083,769	2,566,416
Investment Income	19,718,782	16,939,913	(2,778,869)
Other Revenue	91,298,685	106,907,876	15,609,191
Interfund Transfers	78,937,885	47,297,281	(31,640,604)
TOTAL REVENUES	785,377,314	722,540,208	(62,837,106)
Expense Type	FY25 Budget	FY26 Budget	Variance
Personnel	29,850,059	27,617,369	(2,232,690)
Materials & Supplies	6,099,013	6,023,222	(75,791)
Building Costs	3,177,301	3,152,246	(25,055)
Capital Outlay	190,744,700	262,656,049	71,911,349
Contracts	13,688,687	15,232,335	1,543,648
Other	314,088,402	288,709,022	(25,379,380)
Court Costs	852,351	984,155	131,804
Travel and Education	1,349,639	1,494,088	144,449
Operating Transfers	225,527,162	116,671,722	(108,855,440)
TOTAL EXPENDITURES	785,377,314	722,540,208	(62,837,106)
ENDING BALANCE AMOUNT	512,014,473	N/A	N/A



DEPARTMENT OVERVIEWS



COUNTY JUDGE

MISSION STATEMENT

Make Tarrant County more safe, prosperous, and free by implementing policies that reduce government burdens, lower property taxes, maintain law and order, and support families and businesses.

RECENT ACCOMPLISHMENTS

- ❖ Adopted tax rates below No New Revenue Rates for Tarrant County and JPS.
- ❖ Adopted 20% homestead exemptions for Tarrant County and the Hospital District (JPS).
- ❖ Reduced Tarrant County's FY25 operating budget by approximately \$50M without laying off employees.
- ❖ Worked to improve public safety through funding multiple initiatives, including the renovation of the Tarrant County Sheriff Office's Training Academy, Cold Springs Jail renovations, procurement of protective gear/equipment for law enforcement, and supported an RFI to research options relating to the implementation of body-worn cameras for law enforcement personnel.
- ❖ Supported multiple economic development projects in Tarrant County that will spur growth and create good-paying jobs.

DIVISION OBJECTIVES

- ❖ Continue to provide significant property tax relief to the taxpayers of Tarrant County.
- ❖ Eliminate wasteful spending and make Tarrant County government more effective and efficient.
- ❖ Continue to support improving TCSO's effectiveness.
- ❖ Work with state officials to obtain additional mental health funding for psychiatric forensic beds.
- ❖ Foster a desirable environment for businesses to relocate, expand, thrive, and create more high-paying jobs.

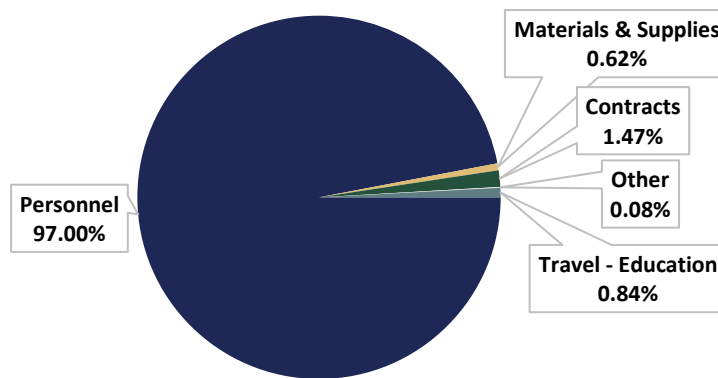
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,192,228 22,999 (1.97% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
County Judge



■ Personnel ■ Materials & Supplies ■ Contracts ■ Other ■ Travel - Education

Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,090,248	1,133,579	1,036,829	1,156,428	22,849
Materials & Supplies	4,236	7,000	5,446	7,400	400
Contracts	5,000	17,500	5,000	17,500	-
Other	130	1,150	129	900	(250)
Travel - Education	2,127	10,000	2,848	10,000	-
Total Budget	1,101,741	1,169,229	1,050,252	1,192,228	22,999

EXPLANATION OF MAJOR CHANGES

The Personnel expense group increased due to merit increases for eligible County employees.



COUNTY ADMINISTRATOR

MISSION STATEMENT

The County Administrator is the Chief Administrative Officer for Tarrant County. The Administrator has broad administrative responsibilities in the coordination of all operations under the auspices of the Court. These responsibilities include administration of daily operations of those departments which are directly under the Court's control; implementation of policies, budgets and programs adopted by the Court; facilitation of the County's legislative effort; participation in the annual budget process; development of reports and policy initiatives; strategic planning; liaison with Court appointed Boards and Commissions; and other responsibilities as assigned by the Commissioners Court.

The County Administrator's office assists the Commissioners Court in its decision-making process by providing administrative oversight, policy analysis, statistical research, planning and grant coordination under the direction of the Administrator.

RECENT ACCOMPLISHMENTS

DIVISION OBJECTIVES AND KPIS

Agenda Management

Improve the accuracy, completeness, and timeliness of Commissioners Court agenda submissions by enhancing internal review processes and training departmental liaisons to reach 90% of agenda items submitted without requiring correction or return.

KPI – Percentage of agenda items submitted without requiring correction or return

This is a new KPI, and department has started to collect and tract data for it.

Strategic Projects & Initiatives

Deliver 90% of assigned projects on time and within approved parameters through overseeing priority county initiatives to ensure delivery on schedule and within scope.

KPI – Project Completion Rate

This is a new KPI, and department has started to collect and tract data for it.

Policy Development & Compliance

Reduce policy-related errors or noncompliance by 30% through modernizing and standardizing administrative policies to ensure countywide compliance and efficiency.

KPI – Policy-related errors

This is a new KPI, and department has started to collect and tract data for it.

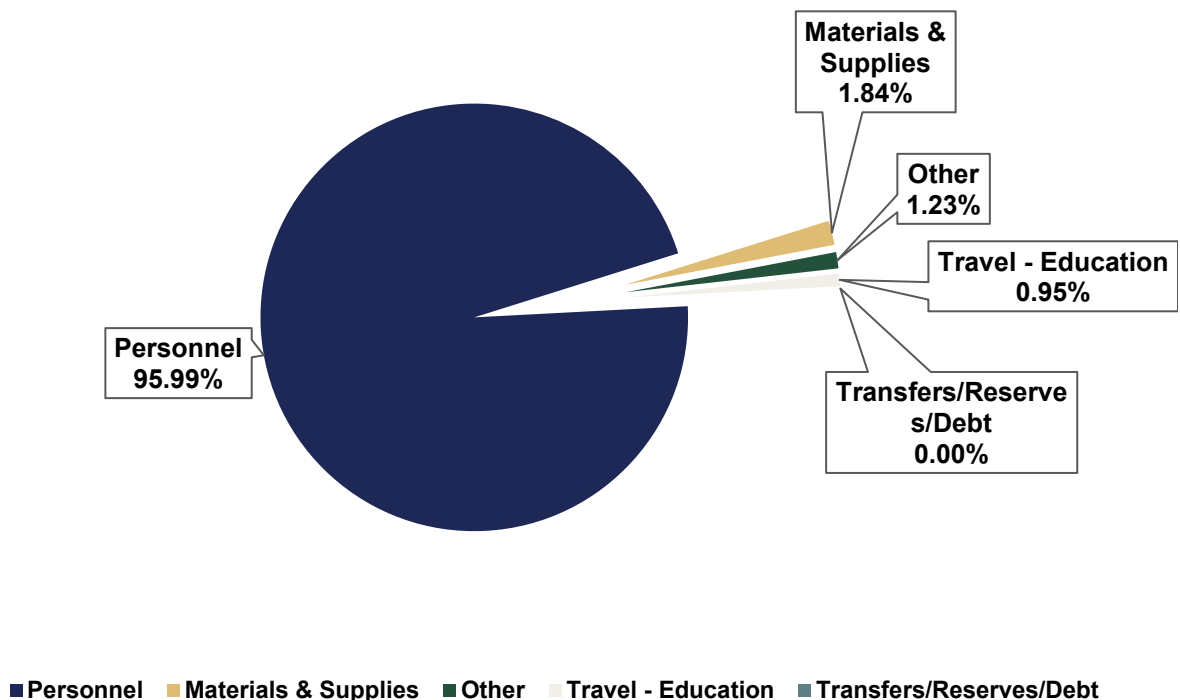
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,114,683 ~~-\$338,006~~ (-13.78% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
County Administration



BUDGETED EXPENDITURES BY EXPENSE TYPE

Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	3,030,284	2,357,233	1,816,331	2,029,859	(327,374)
Materials & Supplies	34,545	39,440	39,249	38,824	(616)
Other	19,010	26,000	17,182	26,000	-
Travel - Education	9,600	30,000	22,030	20,000	(10,000)
Transfers/Reserves/Debt	27,093	16	16	-	(16)
Total Budget	3,120,531	2,452,689	1,894,808	2,114,683	(338,006)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense group is largely driven by the elimination of an Assistant County Administrator position through a reduction-in-force.



NON-DEPARTMENTAL (GENERAL FUND)

NON-DEPARTMENTAL (GENERAL FUND)

The Non-Departmental (General Fund) budgeting fund center generally accounts for funds which are not assigned to a specific department or have restricted uses which the Budget Office maintains managerial control over. This includes undesignated funds which can be transferred to finance unforeseen and unbudgeted needs throughout the fiscal year as approved by the Commissioners Court.

When fuel prices sharply increased in Fiscal Year 2022, for instance, the County made appropriation adjustments to departmental budgets which moved funds from the undesignated account in the Non-Departmental (General Fund) budgeting fund center to the departmental fuel budgets. Additionally, the County's operating transfers to the Capital Fund, Road and Bridge Fund, and Self-Insurance Fund are budgeted within this budgeting fund center.

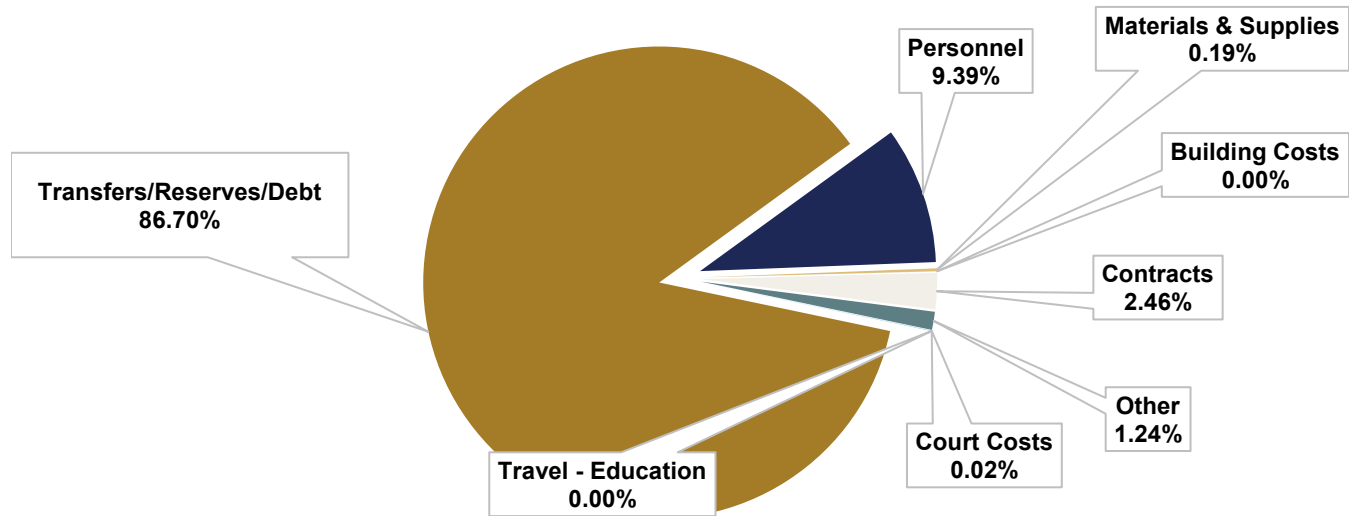
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$153,116,385 **-\$22,301,563** **(-12.71% vs. prior year)**

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Non-Departmental (General Fund)



■ Personnel
 ■ Materials & Supplies
 ■ Building Costs
■ Contracts
 ■ Other
 ■ Court Costs
■ Travel - Education
 ■ Transfers/Reserves/Debt

Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	13,712,777	14,450,000	12,256,467	14,373,062	(76,938)
Materials & Supplies	245,121	284,337	262,623	290,415	6,078
Building Costs	4,450	6,000	5,810	6,000	-
Contracts	3,734,306	3,781,952	3,342,645	3,771,581	(10,371)
Other	1,023,468	1,775,850	1,218,754	1,895,500	119,650
Court Costs	1,159	275,000	254,339	25,000	(250,000)
Travel - Education	-	5,000	-	-	(5,000)
Transfers/Reserves/Debt	99,526,305	154,839,809	63,308,692	132,754,827	(22,084,982)
Total Budget	118,247,585	175,417,948	80,649,330	153,116,385	(22,301,563)

EXPLANATION OF MAJOR CHANGES

The decrease in the Transfers/Reserves/Debt expense type is due to a decrease in the County's operating transfer to capital funds.



COUNTY AUDITOR

MISSION STATEMENT

In accordance with Section 112 of the Local Government Code:

- ❖ Exercise general oversight of the financial books and records of a county, district, or state officer authorized by law to collect money or property intended for county use or that belongs to the county.
- ❖ Strictly enforce laws governing county finances.
- ❖ Maintain a set of books and records reflecting all financial transactions of the county.
- ❖ Discharge the duties of the County Treasurer because of the 1983 constitutional amendment that abolished the office.

RECENT ACCOMPLISHMENTS

ACCOUNTS PAYABLE:

- ❖ Continued to increase participation in payments via ACH with security a priority.
- ❖ Continued to pay vendors in a timely manner.
- ❖ Continued to monitor open purchase orders (PO's).
- ❖ Met deadline of issuing 1099MISC and 1099NEC to county vendors.

GRANTS:

- ❖ Prepared timely and accurate financial grant reports.
- ❖ Assisted departments with financial grant management.
- ❖ Implemented systems to track reporting requirements and improve data collection.
- ❖ Communicated proactively with grantors and provided updates.

AUDIT, TREASURY, & TECHNOLOGY:

- ❖ Executed countywide audits and reviews of selected fee offices and departing county officials to ensure financial compliance and accuracy. Additionally, conducted required annual audits in accordance with statutory mandates.
- ❖ Audited approximately 1,425 claims for payment each week as required by statute.

- ❖ Reviewed and approved ad valorem tax refunds.
- ❖ Implemented new banking products for check printing and remote deposit capture for several fee offices.

PAYROLL:

- ❖ Produced and distributed 26 timely payrolls for 4,800+ employees.
- ❖ Produced and distributed W2s.
- ❖ Verified that all compliance changes through BSI for 2024-2025 were tested and implemented prior to the first payroll of the year.
- ❖ Worked with Human Resources to ensure benefit plans—such as medical, FSA, and HSA—had accurate deductions, taxability, and reporting in compliance with federal and state regulations.

FINANCIAL ACCOUNTING:

- ❖ Received an unmodified opinion from Weaver and Tidwell LLP for FY24.
- ❖ Awarded the Government Finance Officer Association (GFOA) Certificate of Excellence for Financial Reporting for the 34th year.
- ❖ Prepared timely and accurate monthly, quarterly, and annual financial, investment, and state reports.
- ❖ Developed revenue projections for the FY25 annual budget for the County's operating funds and 83 special purpose funds.

DIVISION OBJECTIVES

SMART Goal: Ensure all financial and grant reports are completed with 100% accuracy and submitted on time.

- ❖ **Specific:** Prepare monthly, quarterly and annual financial reports accurately and within specified timelines in accordance with LGC 114 and other state statutes (ex: State, Jury, IDER, ACFR) and grant reporting guidelines.
- ❖ **Measurable:** Reduce the number of revisions required by at least 10% and ensure 100% of reports meet deadlines.
- ❖ **Achievable:** Evaluate processes, procedures and resources allocated to preparing the various reports. Update documented procedures and employee training for succession planning to ensure continuity.
- ❖ **Relevant:** Accurate and timely financial and grant reporting supports informed decision-making and compliance with regulatory requirements and grant agreements.
- ❖ **Time-bound:** Achieve these improvements within six months.

SMART Goal: Ensure all vendor invoices are processed accurately and paid on time to maintain strong vendor relationships and financial efficiency.

- ❖ **Specific:** Ensure vendor invoices are paid accurately in a timely manner to maintain positive vendor relationships and to avoid late payment penalties.
- ❖ **Measurable:** Monitor invoice payment timelines and track instances of late payments while aiming for zero late payments.
- ❖ **Achievable:** Continuously review the efficiency of the invoice workflow both internally and with other departments to ensure timely payment in accordance with Govt Code Sec 2251.021.
- ❖ **Relevant:** Supports financial stability, promotes trust, and reduces expenses related to late payments.
- ❖ **Time-bound:** Achieve close to zero instances of errors and late payments throughout the fiscal year.

SMART Goal: Accurate and Timely Processing and Review of Payroll and Tax Filings

- ❖ **Specific:** Ensure accurate processing of payroll and timely filing of all payroll-related taxes to federal and state agencies.
- ❖ **Measurable:** Ensure 100% of County employees receive accurate payroll payments, with payroll taxes filed on or before each deadline.
- ❖ **Achievable:** Conduct real-time monitoring of master data changes and payroll-related SAP security controls to prevent errors.
- ❖ **Relevant:** Ensuring payroll tax compliance reduces financial risk, prevents penalties, and supports responsible financial governance.
- ❖ **Time-bound:** Perform quarterly audit reviews to maintain compliance.

SMART Goal: Accurate and Timely Audits

- ❖ **Specific:** Complete statutory audits within specified timelines in accordance with LGC Sec. 115, Sec. 117, and Sec. 351, and other state statutes (ex: Commissary, Registry funds, and Chapter 59).
- ❖ **Measurable:** Ensure audits are completed within statutory deadlines.
- ❖ **Achievable:** Regularly assess current processes and resources to ensure alignment with statutory requirements and adequately support objectives.
- ❖ **Relevant:** Timely completion of audits ensures statutory compliance while mitigating the risk of sanctions and/or adverse public relations.
- ❖ **Time-bound:** Complete and report statutory audits within specific timelines.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

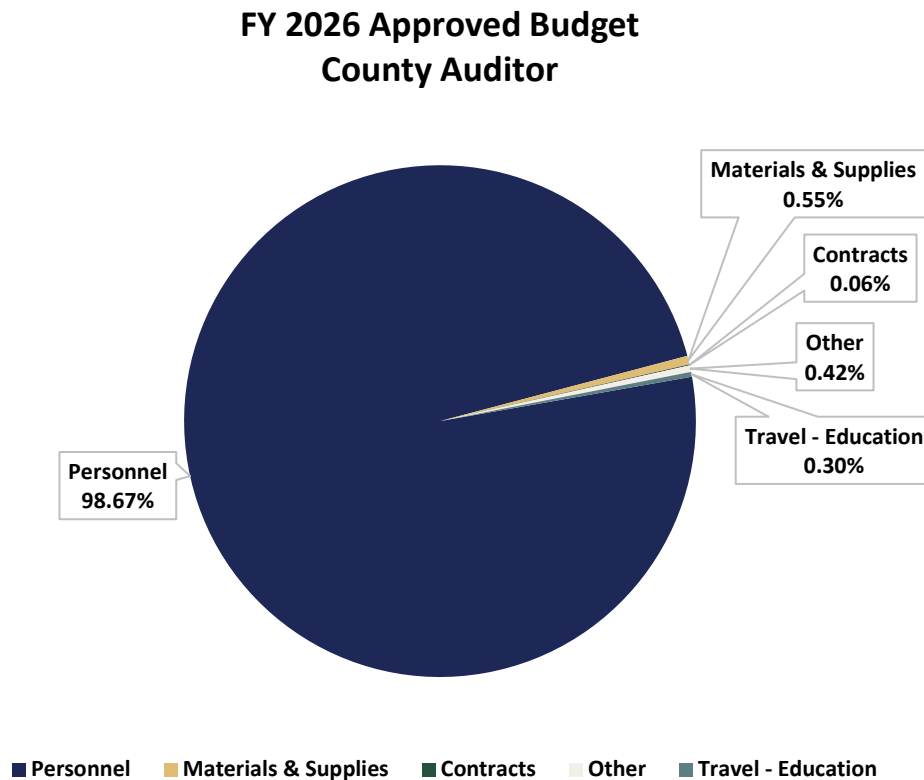
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of 1099 Compliance Reviews	2,073	2,100	2,200
# of Accounts Receivable Transactions	1,851	2,184	2,651
# of ACH Accounts Payable	7,356	8,500	9,000
# of Unique Grants	146	150	140

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$8,216,192 \$80,309 (0.99% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	8,136,333	8,003,500	7,326,772	8,106,974	103,474
Materials & Supplies	37,625	47,883	39,999	45,068	(2,815)
Contracts	14,814	12,500	3,848	5,050	(7,450)
Other	42,570	39,000	30,613	34,100	(4,900)
Travel - Education	20,463	33,000	13,255	25,000	(8,000)
Total Budget	8,251,805	8,135,883	7,414,488	8,216,192	80,309

EXPLANATION OF MAJOR CHANGES

Personnel increases represent merit increases for eligible employees.



BUDGET AND RISK MANAGEMENT

MISSION STATEMENT

In March 1989 the Budget and Risk Management Office was created under the authority of Local Government Code Section 111.062 to plan, coordinate and monitor the County's annual budget. Additional duties include our Risk Management program which includes the coordination of claims for self-insured risk and securing traditional insurance when practical. Our general mission is to maintain a fiscally sound government and manage our self-insurance programs.

In recent years, the Budget and Risk Management department has taken on two new responsibilities: workers compensation and performance and data analytics. The Workers Compensation team was transferred from the Human Resources department. Performance and Data Analytics, on the other hand, was an initiative spurred by the County Administrator's Office. This team is responsible for completing analyses to support data-driven decision-making.

RECENT ACCOMPLISHMENTS AND KPIs

Budget

- ❖ Obtained the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) for the third consecutive year.
- ❖ Worked in collaboration with the Commissioners Court, County Administrator's Office, and Auditor's Office to effectively and efficiently manage Tarrant County's 409-million-dollar allocation from the American Rescue Plan Act (ARPA).
- ❖ Worked in collaboration with the Auditor's Office and department end users to implement the consolidation of graphic costs from department budgets to the Graphics division of the Facilities Management department.
- ❖ Successfully executed a new homestead exemption and tax rate cut without compromising service delivery.

Risk Management

- ❖ Attended Workers Compensation meeting with HR and our third-party administrator to identify and resolve issues.
- ❖ Assist with coordination of safety warden meetings in multiple County buildings.
- ❖ Compiled information for self-insured liability and workers compensation for annual actuarial study.

DIVISION OBJECTIVES AND KPIs

GFOA Scoring

Increase the average reviewer score across all mandatory GFOA budget award criteria from **3.04** to **3.18** by enhancing content quality, clarity, and compliance in the FY 2026 budget document, to be submitted by December 15, 2026.

KPI - GFOA Scoring

1 = Information Not Present; 2 = Does Not Satisfy Criterion; 3 = Proficient, 4 = Outstanding

Year	2024	2025	2026
GFOA Scoring	3.16	3.04	3.18

Staff Training

By September 30, 2026, **increase** the staff training completion rate **to 95%**, offering flexible training schedules and providing manager-level progress tracking to ensure compliance and enhance employee performance.

KPI – Staff Training Completion Rate

Each employee must have at least 8 hours of training per fiscal year.

Year	2024	2025	2026
STCR	35 %	23 %	95 %

Cost Savings

Identify and validate at least **\$150,000** in cost-saving opportunities within operational and administrative budgets by conducting quarterly expenditure reviews and presenting recommendations to leadership by the end of FY 2026.

KPI – Cost Savings Identified

This is a new KPI which Budget Office is going to implement this year. During the fiscal year, the Budget Office will analyze and track cost savings per employee, with management summing total savings at year-end to assess goal completion.

PBO Scoring

Increase a PBO score from **98.42** to **98.92** through implementation of oversight measures to ensure the TPA processes claims within timelines and accuracy standards, using monthly performance metrics and corrective action plans as control tools.

KPI – PBO Scoring

Every 2 years the Texas Department of Insurance, Division of Workers' Compensation (DWC) evaluates insurance carriers and health care providers for compliance with Texas Labor Code §402.075 and 28 Texas Administrative Code §180.19. Performance Based Oversight (PBO) is a review of Insurance carriers' and health care providers' performance in selected areas of compliance. To be in the High Tier Performance Employer category entity must score above 95.

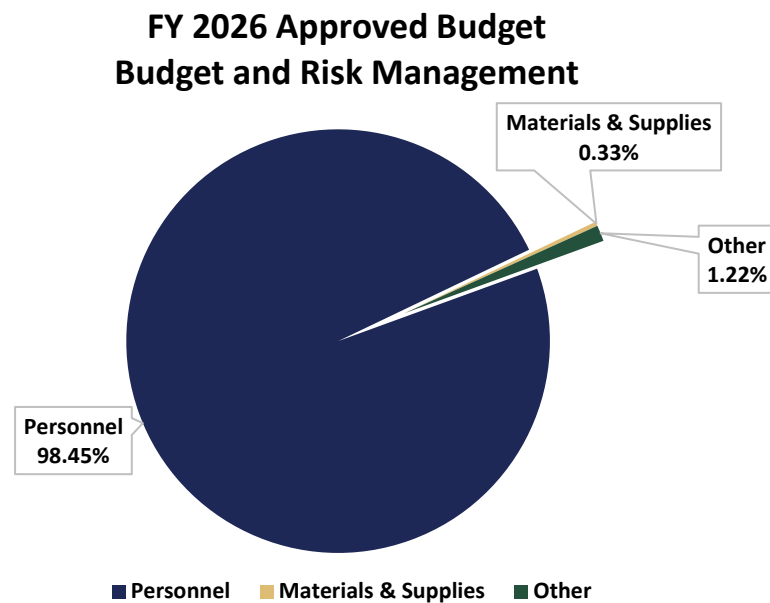
Year	2022	2024	2026
GFOA Scoring	94.22	98.42	98.92

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,153,671 **\$289,458** (15.53% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,548,193	1,835,996	1,646,822	2,120,265	284,269
Materials & Supplies	5,511	7,917	4,723	7,206	(711)
Other	10,510	20,300	8,969	26,200	5,900
Total Budget	1,564,214	1,864,213	1,660,514	2,153,671	289,458

EXPLANATION OF MAJOR CHANGES

During the FY 2026 budget process, the Tarrant County Budget and Risk Management department received an Assistant Director position from the Human Services department which was dissolved for a nonprofit model. This position will be repurposed for the County's grant management program and overseeing the newly established nonprofit model for rental assistance. Additionally contributing to the Personnel category increase, the two existing Assistant Director positions were reclassified to higher pay grades to reflect their increased scope of work.



TAX ASSESSOR-COLLECTOR

MISSION STATEMENT

We will serve the citizens of Tarrant County with pride, courtesy, respect, and determination. We will achieve excellence in what we do by providing accurate, efficient, and timely service consistent with the laws of the State of Texas and the highest ethical standard.

Vision Statement

We are a professional team of positive and dedicated individuals who serve with integrity, tenacity, and compassion in an innovative and inclusive environment.

RECENT ACCOMPLISHMENTS

Tax Office Administration has been active in meeting the challenges of the Tax Office. We anticipate ongoing challenges in FY 2026 from our two most important partners: Tarrant Appraisal District (TAD) and Texas Department of Motor Vehicles (TxDMV). The Tax Office has worked diligently with TAD, the Tarrant County taxing authorities, and the public to resolve problems.

DIVISION OBJECTIVES

- ❖ Optimize organizational effectiveness and strategic planning through data collection and centralized reporting measures. Provide efficient and effective management and oversight of all Tax Office operations. Assure sufficient staff and resources for Property Tax and Motor Vehicle operations. Assure compliance with applicable laws and policies by expanding staff training and professional development which should also boost employee morale, improve productivity, and maximize customer satisfaction.
- ❖ Create opportunities to maximize electronic processing of transactions in the Tax Office to better utilize county staff and minimize the impact on facilities.
- ❖ Optimize building security and employee safety at all branch locations.
- ❖ Focus on external communications initiatives to improve customer service and consistently inform and educate the public on our services. Optimize and expand existing internal and external communication channels.

KEY PERFORMANCE INDICATORS

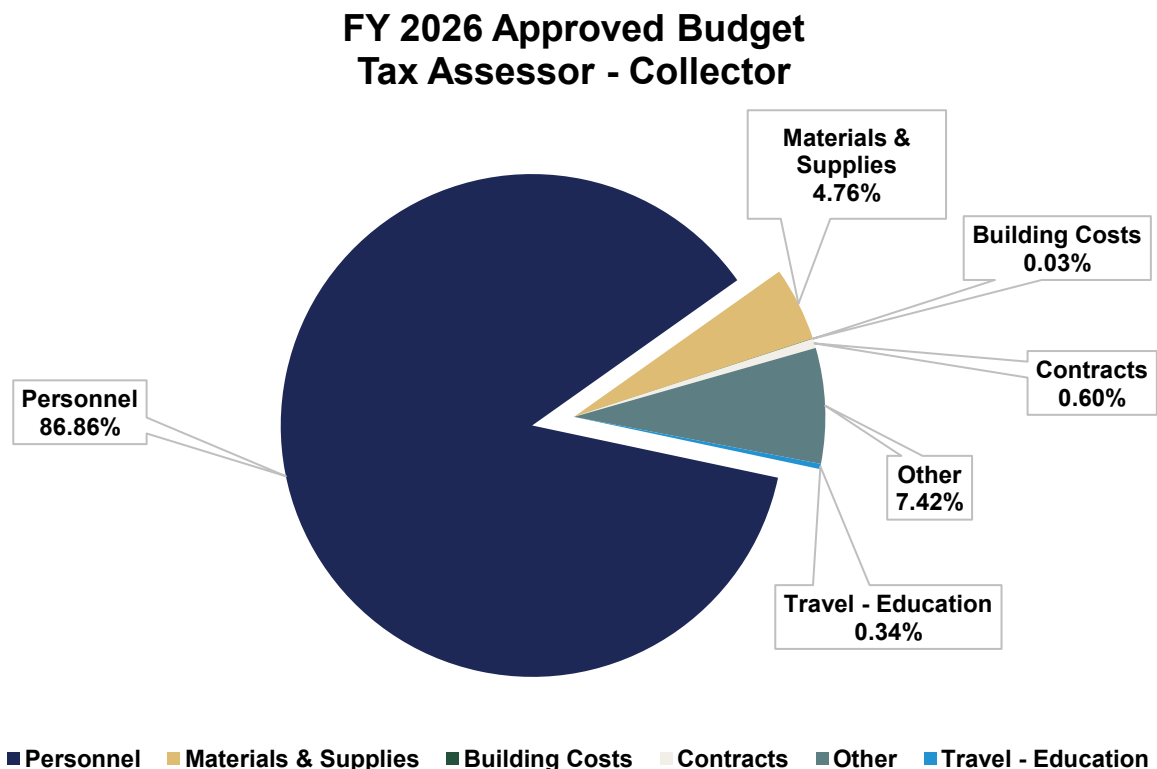
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Motor Vehicle Electronic Payments	874,447	919,000	966,000
# of Motor Vehicle Registrations	1,712,517	1,770,000	1,787,000
# of Property Tax Accounts	1,879,124	1,915,000	1,931,000
# of Property Tax Electronic Payments	272,226	275,000	298,000

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$18,371,680 \$348,526 (1.93% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	15,771,010	15,639,189	14,458,830	15,957,556	318,367
Materials & Supplies	811,725	953,899	829,731	874,393	(79,506)
Building Costs	2,760	6,800	4,529	5,100	(1,700)
Contracts	142,770	134,500	103,576	110,000	(24,500)
Other	1,109,738	1,206,200	1,200,988	1,362,814	156,614
Travel - Education	41,709	82,566	54,076	61,817	(20,749)
Total Budget	17,879,711	18,023,154	16,651,730	18,371,680	348,526

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely due to the reclassification of several existing positions and merit pay increases for eligible employees.



ELECTIONS

MISSION STATEMENT

The mission of the Tarrant County Elections Department is to engender public confidence in the electoral process by conducting voter registration and elections with the highest level of professional election standards, ethics, integrity, security, accuracy, transparency, and fairness.

RECENT ACCOMPLISHMENTS

- ❖ On November 5, 2024, the General Election was conducted, with 63.78% of the registered voters participating.
- ❖ On May 4, 2024, the Local Joint Election was conducted with 6.53% of the registered voters participating.
- ❖ On March 5, 2024, the Primary Elections were conducted with 16.94% of registered voters participating.
- ❖ Elections went live with a new Voter Registration System.

DIVISION OBJECTIVES

- ❖ 1st Quarter (Oct., Nov., Dec.) - Early Voting for the November 5, 2025 Constitutional Amendment Election will begin on October 22, 2025 with approximately 50 locations. If a runoff is necessary, Early Voting for the December 13, 2025 General runoff will begin on December 1, 2025.
- ❖ 2nd Quarter (Jan., Feb., Mar.) – Prepare for and conduct 2026 Primary Elections. Prepare for May Joint Entity Elections. Complete technical review and procurement of an AI solution for Voter Registration process automation.
- ❖ 3rd Quarter (Apr., May, Jun.) - The May joint elections for municipalities and school districts will occur on May 2, 2026 with Early Voting beginning on 20 April, 2026. Runoff elections for the May joint elections will be held June 6, 2026 with Early Voting starting May 25, 2026, as required.

- ❖ 4th Quarter (Jul., Aug., Sept.) –Preparations for the 2026 November Joint and General Election during this quarter.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

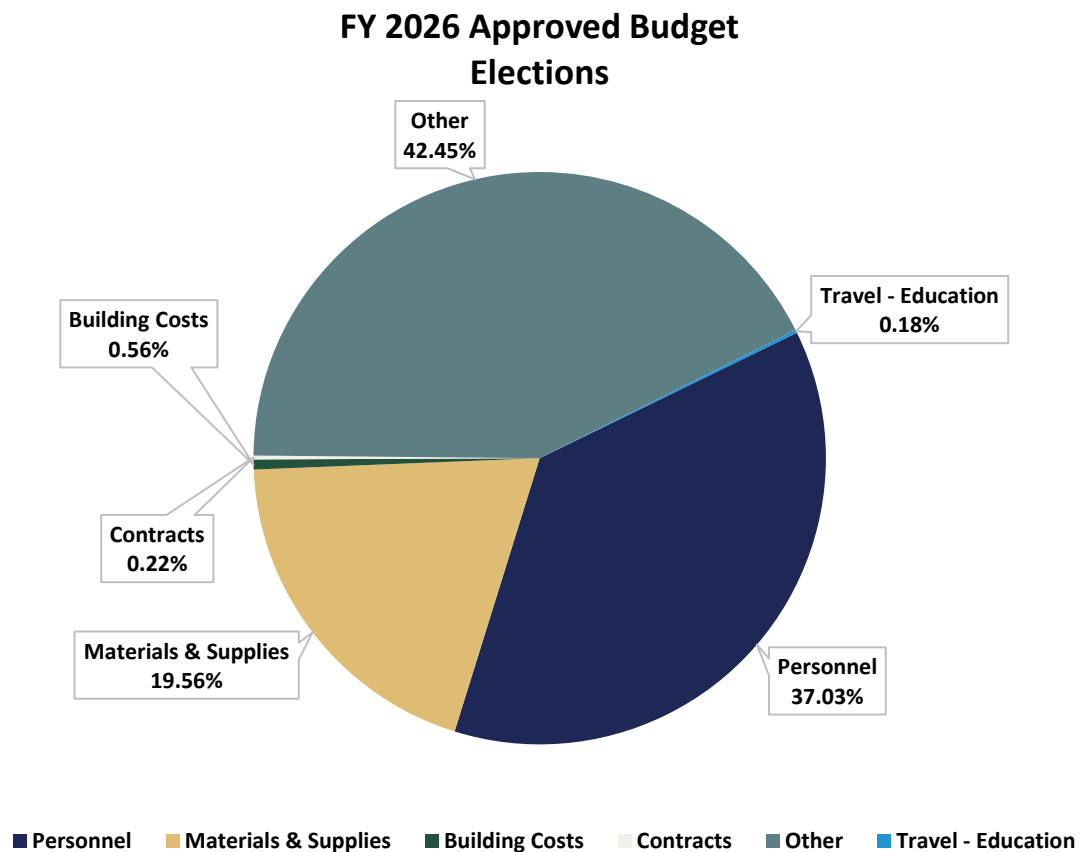
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Elections	6	4	6
# of Registered Voters	1,279,196	1,304,780	1,308,439

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$11,836,946 **-\$3,793** (-0.03% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	4,074,912	4,133,115	3,846,384	4,382,782	249,667
Materials & Supplies	1,526,332	1,390,763	863,508	2,315,626	924,863
Building Costs	48,183	61,400	-	66,800	5,400
Contracts	18,234	51,500	350	25,830	(25,670)
Other	3,964,830	6,168,351	1,877,498	5,024,783	(1,143,568)
Travel - Education	25,785	35,610	14,976	21,125	(14,485)
Total Budget	9,658,275	11,840,739	6,602,716	11,836,946	(3,793)

EXPLANATION OF MAJOR CHANGES

The decrease in the Other expense type of \$1,143,568 is driven by a decrease in Elections Contract Labor due to projected staffing needs at election sites.



INFORMATION TECHNOLOGY

MISSION STATEMENT

Vision

Tarrant County Information Technology Department Vision is to be the best Information Technology organization in state and local government in the United States.

Mission

Provide cost-efficient, high-quality Information Technology solutions to Tarrant County departments, citizens, and government partners.

RECENT ACCOMPLISHMENTS

Savings from IT positions giving up \$800K including fringe benefits.

Implemented project financial reviews to ensure timely and accurate accounting for all technology projects.

Revised training and certification requirements and processes resulting in clearer expectations for IT personnel.

Worked to provide County and citizens better reporting to improve transparency.

Certifications completed in FY25 - 10

DIVISION OBJECTIVES AND KPIs

Governance & Administration

By the end of FY 2026, align 100% of departmental efficiency initiatives with the 2024–2026 Technical Statement of Direction to ensure strategic consistency and measurable impact.

KPI – Percentage of initiatives aligned with Technical Statement of Direction

Year	2024	2025	2026
% of initiatives	N/A	25%	100%

Organizational Change Management (OCM) & Support Services:

Conduct three ADKAR-based change readiness assessments per project at baseline, midpoint, and pre-go-live with at least 80% employee participation and a 20% improvement in readiness scores by Go-Live.

KPI – Change Readiness Score

Year	2024	2025	2026
Change Readiness Score	N/A	N/A	80%

Security

By the end of FY 2026, reduce the time to complete Public Information Act (PIA) forms by 20% through automation, while streamlining the use of existing information security tools to support Zero Trust implementation and ensure readiness for the Biennial DPS audit.

KPI – Time for PIA forms completion

This is a new KPI, and department has started to collect and tract data for it.

Application Lifecycle Management

By the end of FY 2026, maintain the IT ticket resolution rate at 98% and above by optimizing workflows, enhancing staff training, and implementing automation tools to ensure faster and more consistent issue resolution.

KPI – Ticket Resolution Rate

Year	2024	2025	2026
Ticket Resolution Rate	N/A	99%	98%

Cloud, Infrastructure, and Operations (CI&O) Support Services

Cloud

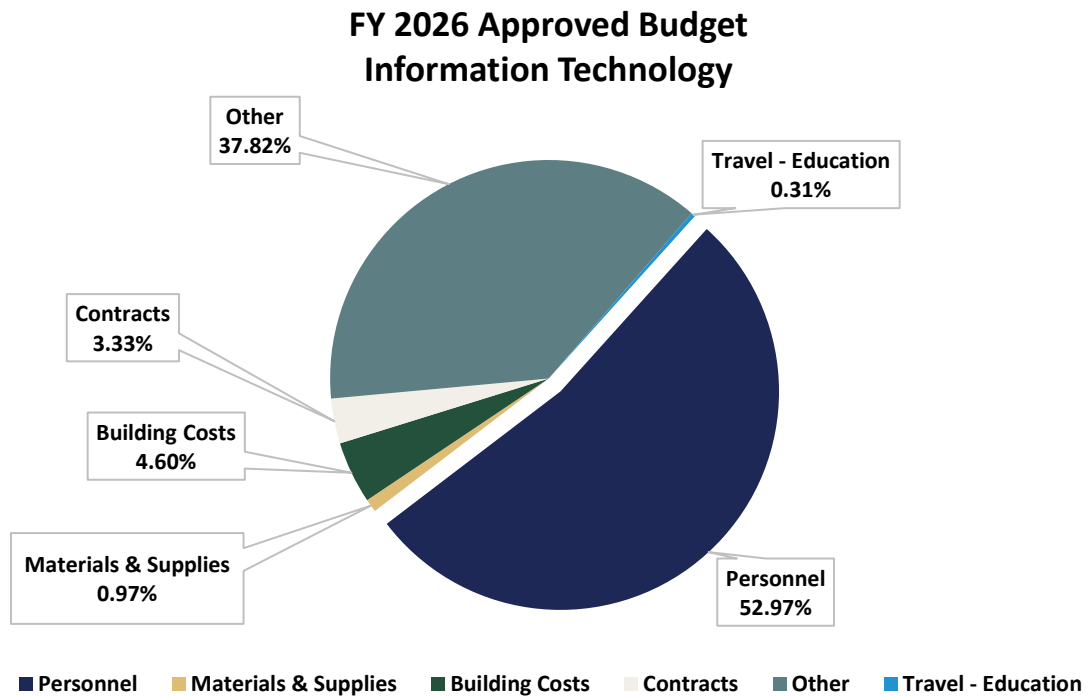
By the end of FY26, implement a sustainable data storage solution for Digital Media Evidence (DME) that enables unlimited storage at a fixed cost, anticipating having \$1,159,000 in savings through successful migration from the current system.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$57,261,729 **-\$2,060,256** (-3.47% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	29,467,174	31,264,633	26,936,173	30,330,963	(933,670)
Materials & Supplies	265,742	620,736	456,597	554,988	(65,748)
Building Costs	1,960,597	2,654,679	1,781,023	2,633,600	(21,079)
Contracts	2,035,650	1,912,103	1,598,482	1,908,787	(3,316)
Other	14,672,868	22,649,772	19,447,966	21,654,611	(995,161)
Travel - Education	77,023	220,065	77,800	178,780	(41,285)
Total Budget	48,479,054	59,321,988	50,298,041	57,261,729	(2,060,259)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense group is largely due to the elimination of 9 positions through a reduction-in-force.

The decrease in the Other expense group is largely due to a decrease in the Software Maintenance/Licenses budget.



HUMAN RESOURCES

MISSION STATEMENT

Human Resources fosters a culture of wellness, diversity, and professional development through effective leadership, policy administration, and strategic partnerships, ensuring a qualified and high-performing workforce that serves the citizens of Tarrant County.

RECENT ACCOMPLISHMENTS

- ❖ Successfully launched updates to the 457(b) deferred compensation plan, including the Roth contribution option, ensuring regulatory compliance and increased retirement planning flexibility for employees.
- ❖ 50 Reclasses for FY26 budget year
- ❖ Improved the background check process resulting in improved efficiency and faster onboarding.
- ❖ Developed a comprehensive landing page on the Benefits ServiceNow platform, streamlining access to forms and benefit services in a single, user-friendly location.

DIVISION OBJECTIVES AND KPIs

Compensation

Conduct salary benchmarking for 50% of active County job descriptions to ensure market competitiveness within $\pm 5\%$ of peer public-sector comparators by the end of FY26.

KPI – Percentage of County job descriptions

This is a new KPI, and department has started to collect and tract data for it.

Benefits

Increase employee participation in preventative care services, such as annual physicals and screenings, by 10% through enhanced benefits communication and education by the end of 2026.

KPI – Employee Participation Rate

This is a new KPI, and department has started to collect and tract data for it.

Learning & Development

Achieve an 80% completion rate among newly promoted supervisors for the Supervisor Development learning series by the end of FY26 to strengthen leadership capabilities.

KPI – Training Completion Rate

This is a new KPI, and department has started to collect and tract data for it.

Operations

Reduce employee onboarding processing time by 25% through workflow streamlining and automation by the end of FY26.

KPI – Employee onboarding processing time

This is a new KPI, and department has started to collect and tract data for it.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2023 ACT	FY 2024 EST	FY 2025 EST
# of Background Checks Conducted	399	572	700
# of Contacts to PBSC	21,517	21,000	25,000
# of Fitness Room Participants	39,598	33,000	33,000
# of New Hires	792	850	850
# of Training Courses Provided	664	880	825

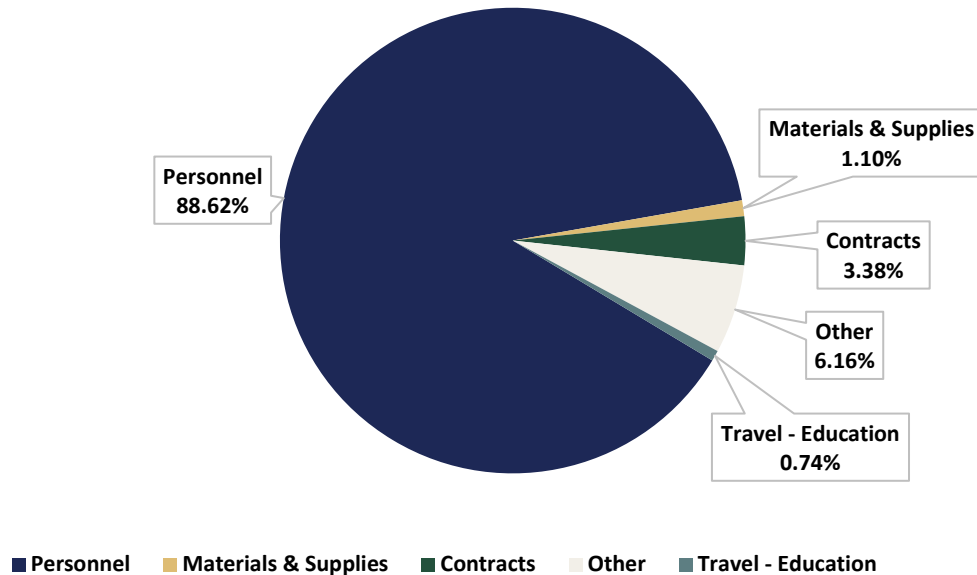
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$3,530,603 **-\$359,081** **(-9.23% vs. prior year)**

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Human Resources



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	3,307,521	3,066,312	2,629,013	3,128,715	62,403
Materials & Supplies	45,395	71,865	20,933	38,885	(32,980)
Contracts	199,571	308,091	222,142	119,345	(188,746)
Other	122,900	406,956	440,143	217,658	(189,298)
Travel - Education	10,365	36,460	6,595	26,000	(10,460)
Total Budget	3,685,751	3,889,684	3,318,825	3,530,603	(359,081)

EXPLANATION OF MAJOR CHANGES

The decrease in the Contracts expense group is due to a decrease in the Professional Services contracts budget.

The decrease in the Other expense group is due to a decrease in Contract Labor budget.



PURCHASING

MISSION STATEMENT

The Purchasing Department's mission is to provide an uninterrupted flow of necessary goods and services for the County using solicitation processes that provide best value, foster competition, and comply with all applicable procurement laws and policies.

RECENT ACCOMPLISHMENTS

- Continued utilizing Ionwave eProcurement software to reduce costs, improve efficiencies, and reduce errors.
- Increased Ionwave eProcurement supply chain vendor registrations to 4,258, a 36% increase.
- Negotiated discounts based on Best and Final Offer savings for FY25 to date are \$115,029.65.
- Received the Excellence in Procurement Award (AEP) for twenty-seven (27) consecutive years from the National Procurement Institute. AEP is the benchmark for purchasing organizational excellence.

OBJECTIVES

1. Minimize Costs for Goods and Services

1.1. Specific

- 1.1.1. Analyze costs to find savings.
- 1.1.2. Streamlining specifications by identifying requirements
- 1.1.3. Reduce costs by utilizing cost analysis tools and enhancing vendor engagement.

1.2. Measurable

- 1.2.1. Achieve a comparative cost equal to or less than indices or related cost analysis.
- 1.2.2. Measure negotiated discounts based on best and final offer savings.

1.3. Achievable

- 1.3.1. Promote electronic transmission of bid documents and actively engage vendors.
- 1.3.2. Ask questions from vendors about specifications. (e.g., Did they participate in the pre-bid? Did they ask any questions?)

1.4. Relevant

1.4.1. Lowering costs and engaging vendors contributes to efficient procurement practices.

1.5. Time-bound

1.5.1. Increase vendor participation and reduce costs within the next fiscal year.

2. Electronic Response, Supplier Engagement and Vendor Participation

2.1. Specific

2.1.1. Streamline bid/RFP responses through electronic methods and increase participation.

2.1.2. Grow vendor database.

2.1.3. Establish and foster connection with Suppliers

2.2. Measurable

2.2.1. Increase vendor participation by 10% per solicitation for recurring solicitations

2.2.2. Increase vendor pool by 5%

2.3. Achievable

2.3.1. Continue to promote eProcurement system to vendors

2.3.2. Research for and outreach to new vendors outside of current database

2.3.3. Attend supplier networking events

2.4. Relevant

2.4.1. Collaboration fosters innovation and strengthens supplier relationships.

2.5. Time-bound

2.5.1. Establish partnerships within the next six months.

3. Diversity Awareness and Spend

3.1. Specific

3.1.1. Ensure annual purchase totals reflect participation from diverse businesses.

3.1.2. Increase awareness of small, minority, women, and veteran-owned businesses

3.2. Measurable

3.2.1. Ensure annual purchase totals reflect participation from diverse businesses.

3.2.2. Attendance of 130 events by HUB Coordinator.

3.2.3. Include diversity discussion in at least 5 Purchasing 101 meetings per year.

3.3. *Achievable*

3.3.1. Promote diversity through outreach and inclusion initiatives

3.3.2. Conduct outreach events and provide educational materials on diversity in procurement.

3.4. *Relevant*

3.4.1. Supporting diverse businesses aligns with the County's commitment to inclusivity

3.4.2. Promoting diverse businesses supports economic growth and inclusivity.

3.5. *Time-bound*

3.5.1. Increase diversity participation and awareness in the next fiscal year

4. Interdepartmental Collaboration

4.1. *Specific*

4.1.1. Build camaraderie with various departments

4.1.2. Improve resources and engagement In the Loop With Purchasing website

4.2. *Measurable*

4.2.1. Host 5 Purchasing 101s per year with departments

4.2.2. Increase engagement statistics on In the Loop with Purchasing by 10%.

4.3. *Achievable*

4.3.1. End user training

4.3.2. Recurring departmental meetings

4.4. *Relevant*

4.4.1. Collaboration fosters innovation and strengthens interdepartmental relationships.

4.5. *Time-bound*

4.5.1. Establish partnerships within the next six months.

5. Staff Training and Professional Certification

5.1. *Specific*

5.1.1. Increase knowledge, certification, and training requirements for buying staff

5.1.2. Ensure all Purchasing department employees are professionally certified if they meet the minimum requirement

5.2. *Measurable*

5.2.1. Minimum 2 class trainings per year

5.2.2. Minimum 1 new certification per year overall

5.3. Achievable

5.3.1. Provide access to training programs and support staff in obtaining training and certifications

5.3.2. Provide resources and support for employees to obtain professional certification

5.4. Relevant

5.4.1. Improving staff knowledge and skills enhances procurement processes.

5.5. Time-bound

5.5.1. Complete staff training and certification continuously.

5.5.2. Complete certification for all employees within the next two years, if eligible.

6. Cooperative Purchasing Program Enhancement

6.1. Specific

6.1.1. Increase participation in the Tarrant County cooperative purchasing program annually

6.2. Measurable

6.2.1. Achieve a 5% increase in participation

6.2.2. Increase rebate amounts by 3%

6.3. Achievable

6.3.1. Collaborate with stakeholders to identify areas for refinement and negotiate pricing with vendors.

6.4. Relevant

6.4.1. Enhancing the cooperative purchasing program to maximize cost savings for the County.

6.5. Time-bound

6.5.1. Implement improvements in the next fiscal year.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

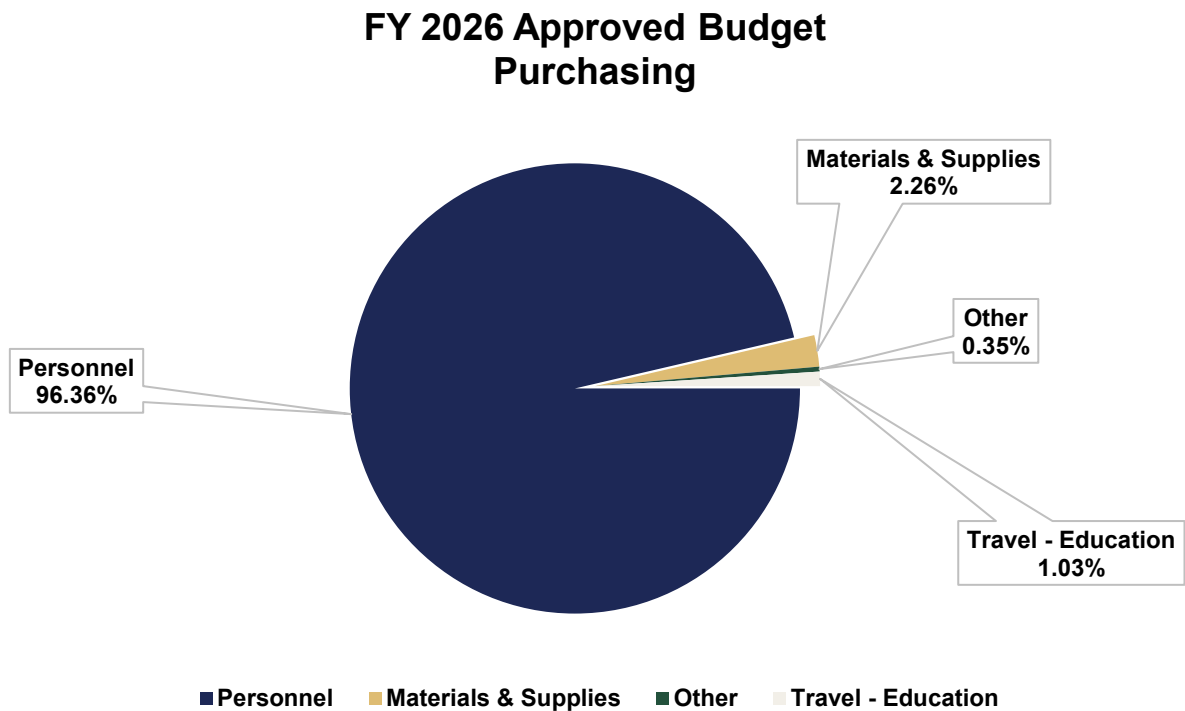
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of COOP Participants	571	588	621
# of Diversity Spend (%)	20	20	20
# of Purchasing 101S Hosted	5	5	6
# of Vendors in Database	3,287	3,451	5,408

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,919,180 **\$76,694** (2.70% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	2,749,495	2,732,316	2,488,037	2,812,926	80,610
Materials & Supplies	55,188	69,800	55,715	65,884	(3,916)
Other	8,632	10,200	5,672	10,200	-
Travel - Education	21,114	30,170	18,326	30,170	-
Total Budget	2,834,429	2,842,486	2,567,750	2,919,180	76,694

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely due to merit increases for eligible County employees.



FACILITIES MANAGEMENT

MISSION STATEMENT

Facilities Management Administration's mission is to empower, enhance and communicate the efforts of Facilities staff to provide exceptional service and stewardship in the management of the county's facilities. We are dedicated to creating and maintaining environments that are functional, secure, and sustainable.

RECENT ACCOMPLISHMENTS

Facilities Management Department has four (4) divisions, Building Services, Construction Services, Support Services, and the Business Office.

BUILDING SERVICES

- ❖ Completed Air Scrubber/Negative Air Machine for Facilities Administration.
- ❖ Completed Building Automation System at the Juvenile Justice Center.
- ❖ Construct and complete Fire Alarm Replacement Project in the Plaza Building.
- ❖ Construct and complete Backup Generator Replacement Project at the 350 Building.

CONSTRUCTION SERVICES

- ❖ Completed 4,000 Hours of Service Now work-orders and 197 hours of overtime work a to facilitate continued operations across county facilities for self-performed construction through the Carpentry Shop.
- ❖ Completed facilitation, management, and oversight of over \$79 Million dollars of work in place for all county construction operations.
- ❖ Completed facilitation and preparation in coordination with new A/V projects in of the Tom Vandergriff Civil Courts Building jury rooms and Commissioner's Court
- ❖ Determined final needs assessment, purchasing strategy, and completed installation of security film at selected locations requested by the Sheriff's Department

GRAPHICS AND PHOTO LAB

- ❖ Processed 550,000 pieces of printed material per month.
- ❖ Completed the design and distribution of the Event Planning Guide.

- ❖ Provide digital newsletter designs for the Criminal District Attorney's Office and the District Clerk's Office.
- ❖ Provide professional graphics designs for Commissioner Pct. #2's Kidney Wellness event and Commissioner Pct #4's Tarrant County Salutes Veterans event.

PHOTO LAB

- ❖ Provided photographic and video services for County Commissioners, the Tax Assessor, and other County departments to assist with their photo and video presentations.

MAILROOM

- ❖ Each month the Mailroom handles 291,666 pieces of mail, from postal services and interoffice parcels.
- ❖ Serve as Administrator for Send Pro Enterprise Mailing Software.
- ❖ Consolidate all individual UPS/FEDEX and stamp accounts into one account.

MOVE AND EVENT SERVICES

- ❖ Completed over 700 relocations and transfers submitted through Service Now and email requests for various departments.
- ❖ Relocated TCFM from 1895 Courthouse to Plaza Building
- ❖ Relocated Transportation from 4th floor GKM Administration to Plaza
- ❖ Relocated Budget and Risk Management to 4th floor Administration

RECYCLE

- ❖ Diverted 585 tons of waste from the landfills This is an increase of 9.76% over 533 tons in FY24
- ❖ Contributed \$113,646.95 to the 2024 general fund.

OBJECTIVES

- ❖ Process all incoming and outgoing mail within 24 hours of receipt.
- ❖ Achieve a 99% accuracy rate in sorting and delivering mail to correct recipients.
- ❖ Reduce cost by optimizing mail delivery routes and negotiating better rates.
- ❖ Begin the Sheriff's Office Law Enforcement Training center feasibility study for space programming.

BUILDING SERVICES

- ❖ Start backup generator replacement project at the 350 Building.
- ❖ Start fire suppression system installation at the Elections Center.
- ❖ Start inmate area daylight improvement at the Lon Evans corrections center.
- ❖ Start security control equipment project at the juvenile detention center.

CONSTRUCTION SERVICES

- ❖ Provide high quality new construction, renovation, and repair projects.
- ❖ Start construction 350 W Belknap 1st, 2nd, 3rd, & 4th Floor Renovations.
- ❖ Design and begin construction of the Plaza parking garage expansion.
- ❖ Begin construction of the J.D. Johnson Northwest Sub courthouse multi-purpose community room build-out.
- ❖ Begin design of Cold Springs jail renovation.

SUPPORT SERVICES

GRAPHICS AND PHOTO LAB

- ❖ Provide professional finishing services for printed materials.
- ❖ Provide professional video and photographic services.
- ❖ Provide professional high-resolution prints from printing equipment.

MAILROOM

- ❖ Keep providing professional and timely service to all departments.
- ❖ Ensure that all incoming and outgoing mail is sorted promptly and accurately.
- ❖ Understand and follow postal regulations to ensure compliance.

SUPPORT SERVICES GROUP

- ❖ Ensure that all asset moves and transfers are accurately documented and executed.
- ❖ Facilitate the smooth relocation of County departments to new offices or workspaces.
- ❖ Provide carpet cleaning services upon request.
- ❖ Pressure washing of sidewalks, building entrances, and parking garages.

RECYCLE

- ❖ Continue to collaborate with the City of Fort Worth and City of Mansfield on major destruction projects.
- ❖ Track the number of agreements signed and ensure proper documentation.
- ❖ Revise and improve waste diversion plans to divert waste from landfills.

BUSINESS OFFICE

- ❖ Provide support for Building Services, Support Services, and Construction Services.
- ❖ Continue to develop repeatable business processes to enhance efficiency in areas such as parking and invoicing.

DIVISION OBJECTIVES AND KPIs

Budget Performance

To maintain Budget Performance Index between 1.1 and 1.45 average, indicating excellent performance in both budgeting and budget management for construction services in FY 2026.

KPI – Budget Performance Index (BPI)

BPI measures financial efficiency by comparing earned value (EV) to actual costs (AC) ($BPI = EV/AC$), where >1 is under budget, <1 is over budget, and 1 is on budget, helping project managers track budget health.

This is a new KPI, and department has started to collect and tract data for it.

Cost Variance (CV)

To maintain Cost Variance between 0.95 and 1.2 average, indicating excellent management funds once the budget is approved through Commissioners Court for construction services in FY 2026.

KPI – Cost Variance

Cost Variance shows the difference between the value of work completed (Earned Value, EV) and the actual cost (AC) spent.

This is a new KPI, and department has started to collect and tract data for it.

Crew Efficiency

To increase Crew Efficiency to 100% by streamlining planning process and resource distribution for all project in FY 2026.

KPI – Crew Efficiency

Year	2024	2025	2026
CA	N/A	98%	100%

Schedule Variance

To maintain Schedule Variance at value 1 and less which indicates the work completed in timely fashion as predicted and communicated with the client.

KPI – Schedule Variance

This is a new KPI, and department has started to collect and tract data for it.

Cost per Square Foot

Maintain average maintenance costs within the established ranges for each facility type:

- Jails: \$7–\$10/sqft
- Courts: \$5–\$8/sqft
- Office Space: \$3–\$6/sqft
- Medical & Labs: \$12–\$15/sqft

KPI – Cost per square foot

Year	2024	2025	2026
Jails	N/A	N/A	7-10
Courts	N/A	N/A	5-8
Office Space	N/A	N/A	3-6
Medical&Labs	N/A	N/A	12-15

Waste Rate (Graphics)

To reduce waste rate from 1.39% to 1.35% by analyzing waste reports monthly, performing corrective maintenance, and carefully reviewing job tickets before printing.

KPI – Waste Rate

FY 24 Materials Used: \$135,049.33 FY 24 Waste: \$1,923.47

FY 25 Materials Used: \$139,977.84 FY 25 Waste: \$1,949.76

Formula: $\text{Waste} / \text{Material Used}$

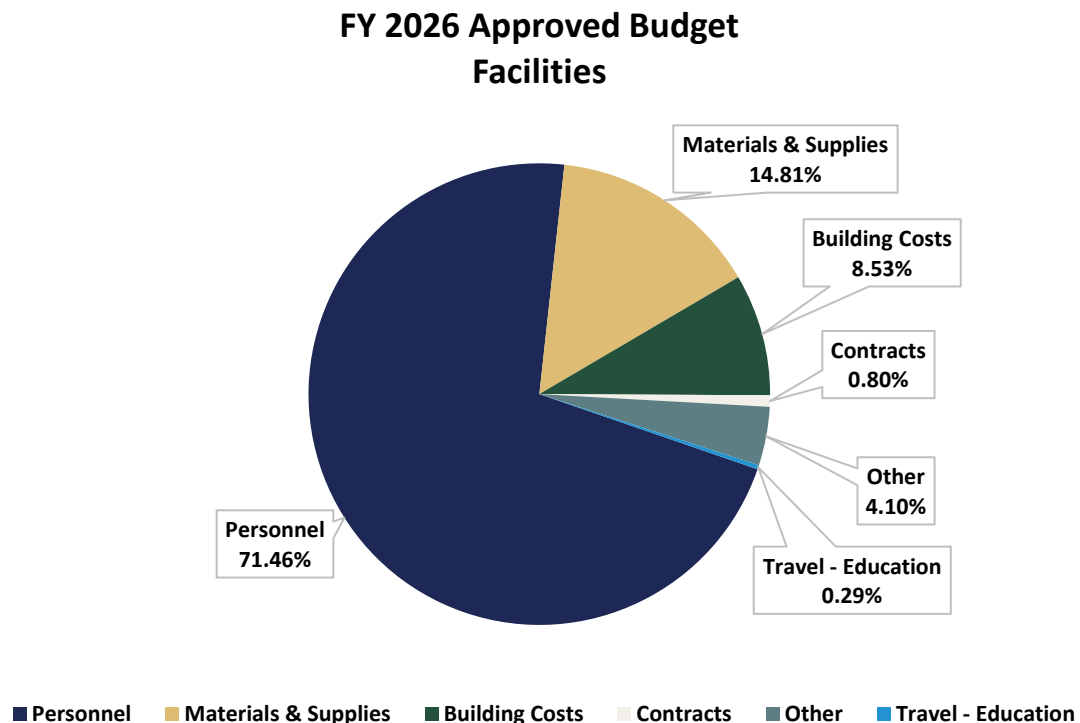
Year	2024	2025	2026
WR	1.42%	1.39%	1.35%

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$7,503,713 **-\$11,487** (-0.15% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	4,950,084	5,256,805	4,647,315	5,361,903	105,098
Materials & Supplies	1,463,282	1,708,223	1,588,883	1,111,578	(596,645)
Building Costs	138,426	156,300	150,777	640,160	483,860
Contracts	46,975	60,000	57,291	60,100	100
Other	258,011	306,872	307,493	307,972	1,100
Travel - Education	9,875	27,000	4,200	22,000	(5,000)
Total Budget	6,866,653	7,515,200	6,755,959	7,503,713	(11,487)

EXPLANATION OF MAJOR CHANGES

The increase in Building Costs group is driven by building maintenance costs.

The decrease in the Materials & Supplies group is driven by a decrease in Graphics costs.



COMMUNICATIONS

MISSION STATEMENT

The Communications Department is dedicated to fostering transparency, engagement, and trust between local government and the community. We strive to provide timely, accurate, and accessible information through clear and effective communication channels, ensuring that residents are informed, heard, and empowered to participate in civic life.

DIVISION OBJECTIVES AND KPIs

Content Production

Increase an average post engagement rate from 4.13% to 4.2% by producing **two unique videos or graphics per week** featuring Tarrant County departments or Elected Officials.

KPI- Count and Engagement Analytics

Year	2024	2025	2026
Content Count	NA	NA	104
Average Post Engagement Rate	4.01%	4.13%	4.2%

Staff Training – Adobe Max

Ensure **Communications staff complete at least one Adobe Max online training session by July 2026** to enhance design, multimedia, and creative capabilities.

KPI-Staff Training Completion Rate

Year	2024	2025	2026
STCR	NA	NA	100 %

Web Traffic

Increase web traffic driven by Communications-produced content, focusing on improved SEO practices, stronger calls-to-action, and consistent linking from press releases, videos, and social media posts.

KPI-Website traffic from Communications Content

This is a new KPI that Communications Department will implement in FY2026. Specific measurements will be available by the end of the year.

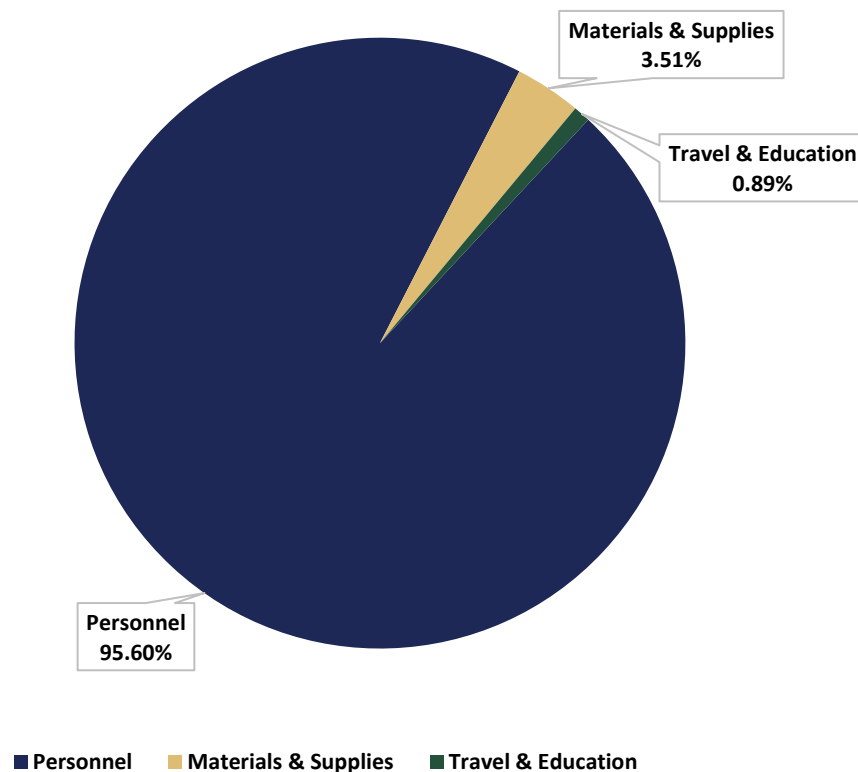
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$447,711 **\$57,580** (14.76% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
Communications



Expense Type	2024 Actuals	2025 Approved	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	-	388,131	288,751	428,011	39,880
Materials & Supplies	-	2,000	-	15,700	13,700
Travel & Education	-	-	-	4,000	4,000
Total Budget	-	390,131	288,751	447,711	57,580

EXPLANATION OF MAJOR CHANGES

The Communications department was established as a standalone department during the FY 2025 budget process. This explains the absence of data from the **2024 Approved** column.

The increase in the Personnel expense group is due to merit pay increases as well as the Digital Media Manager being reclassified to a higher pay grade to reflect the increased duties of the position.



EMERGENCY MANAGEMENT

OVERVIEW

The Emergency Management department is a new department established during the FY 2025 budget process. Prior to FY 2025, Emergency Management was structured as a division of the County Administrator's Office. The department consists of the following positions:

- ❖ One (1) Emergency Management Coordinators
- ❖ Two (2) Assistant Emergency Management Coordinators

During the FY 2026 budget process, the Emergency Management department will be engaged to create a Mission Statement, Accomplishments, Objectives, and Key Performance Indicators (KPIs). It is expected that the Emergency Management department will participate in the pilot SMART goals program.

DIVISION OBJECTIVES AND KPIs

Emergency Preparedness & Planning

By December 2026, complete a full update of all county Emergency Operations Plans (EOPs), Continuity of Operations Plans (COOPs), and hazard-specific annexes to align with current FEMA CPG-101/201 standards and integrate cross-departmental dependencies for a centralized campus model.

KPI – Percentage of updated EOP components completed

KPI – Percentage of county departments with updated COOPs

These are new KPIs, and department has started to collect and tract data for it.

Multi-Jurisdictional Coordination

Increase participation and interoperability among all 41 Tarrant County municipalities by conducting quarterly multi-agency coordination meetings and at least one full-scale exercise per year by December 31, 2026.

KPI – Municipal participation Rate

This is a new KPI, and department has started to collect and tract data for it.

Disaster Recovery Speed & Resource Coordination

Reduce FEMA Public Assistance reimbursement processing time by 25% by 2027 through improved documentation workflows and a centralized digital records system.

KPI – Time to receive federal reimbursement funds

This is a new KPI, and department has started to collect and tract data for it.

Training and certification

Provide structured training and certifications so that by December 31, 2026, 100% of Emergency Management staff obtain NIMS/ICS 300, 400, 700, 800 and at least 50% earn (or be in progress to earn) advanced credentials (CEM, TEM, or Texas Disaster Recovery certifications).

KPI – Staff certification completion rate

This is a new KPI, and department has started to collect and tract data for it.

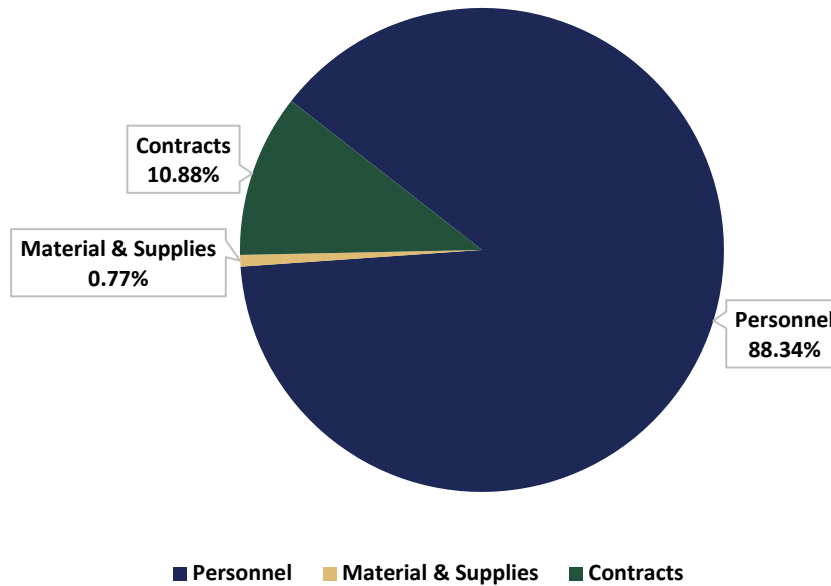
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$206,746 **-\$75,985** (-26.88% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Emergency Management



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	-	282,731	190,041	182,646	(100,085)
Material & Supplies	-	-	-	1,600	1,600
Contracts	-	-	-	22,500	22,500
Total Budget	-	282,731	190,041	206,746	(75,985)

EXPLANATION OF MAJOR CHANGES

The Emergency Management department was established as a standalone department during the FY 2025 budget process. This explains the absence of data from the **2024 Actuals** column. The decrease in the Personnel expense group is due to the elimination of an Assistant Emergency Management Coordinator position through a reduction-in-force.



SHERIFF'S OFFICE

MISSION STATEMENT

Our mission is to PROTECT by courageously standing between evil and good with honor, while we strive to SERVE with respect; always putting others before self.

RECENT ACCOMPLISHMENTS

The Department of Intelligence continued to exceed expectations, performing extraordinarily well in 2023. While still operating under the same 2022 staffing levels, the Intelligence Department's productivity resulted in dramatic increases in all categories: over 100% in interviews and over 300% in both leads researched and national reports, due to a significant increase in requests for threat analysis and other intel from other TCSO units and outside agencies, as well as various issues within the detention facilities. The Intelligence Department was also responsible for identifying an outside source supplying controlled substances and contraband to numerous inmates and identifying an inmate who had armed himself and posed a significant safety risk to TCSO personnel – jail administration were alerted in both cases.

The academy continues to work to streamline the hiring process of new applicants. In FY2024, we added a new sergeant to the academy whose primary focus is the background investigations unit. This helps in getting background investigations reviewed in a timelier manner, and an additional layer of review regarding TCOLE required paperwork to help keep the Department in compliance with state mandates. The web-based applicant background investigations platform (ESOPH) is now well launched, and minor changes are made to the system as needed to help with the process.

The Warrant Division is continually utilized as a resource not only for the Sheriff's Office but other Tarrant County law enforcement entities. This past year Warrant Deputies assisted with special assignments in Patrol, Narcotics, Human Trafficking Unit, Criminal Investigations, Chaplain's Office, Game Room Enforcement, Judicial Services, Elections, and with Confinement. Deputies have also assisted other local, state, and federal law enforcement agencies. A new program was introduced in 2023, aimed at aiding with arrestees suffering from mental health issues. This program was introduced to control jail population and aid offenders in need of professional mental health services. Mental Warrant Deputies have been responsible for the transportation of offenders from the jail to the mental health diversion center since this initiative was introduced and have continued to support this program over this past year.

The Tarrant County Sheriff's Office 9-1-1 Dispatch Center continued to provide essential emergency communication services in a professional manner in order to serve the Sheriff's Office and the citizens of Tarrant County. The Dispatch Center answered and made 41,058 9-1-1 Emergency calls and 136,012 administrative calls. The total number of incoming and outgoing calls was 177,070. We also added text to 9-1-1 calls. We answered 122 texts to 9-1-1 calls during this cycle. We handled 28,550 calls for service and a total of 92,289 calls for CAD activity including Courtesy Patrol, Warrants, Patrol and Constable activity. Successfully got all dispatchers certified in CPR and CPR-T classes to comply with mandated training.

The Tarrant County Sheriff's Office is tasked with investigating allegations of criminal activity, equivocal deaths, and deaths in the Tarrant County jails. In addition, the Criminal Investigations Division has been tasked with investigating complaints of election fraud. The Criminal Investigations Division has experienced an over 15% increase of cases filed with the Tarrant County District Attorney's Office from the previous fiscal year. The Criminal Investigation Division also is routinely called upon to assist other agencies within Tarrant County. The quality of work and expertise of the detectives assigned to the unit continues to improve through training and job experience. Criminal Investigators teach relevant subjects, such as Arrest, Search, and Seizure class at the Tarrant County Sheriff's Academy.

The Tarrant County Sheriff's Reserve Unit continued its valuable work within the Sheriff's Office and the community. Overall, the Reserves provided over 1,900 hours of volunteer service.

DIVISION OBJECTIVES

- ❖ The Intelligence Department plans to continue its increased productivity, with an increased focus on jail communications as well as both inter-and intra-agency collaborations.
- ❖ In FY2025 and FY2026, the training academy will be undergoing extensive remodeling and enlargement. During FY2025, the academy will have to completely move out of its current location at 1500 Circle Drive, and move to a temporary location in Bedford, TX. Then in FY2026, the academy will have to move back to 1500 Circle Drive once the construction is complete. During the process, the academy staff aims to not interrupt any licensing academies, state testing, or in-service classes. In addition, recruiting and background investigations will have to continue without interruption as well. This will have to occur while continuing to work with Facilities and the contractors during the entire building project to ensure the project is completed as designed and requested.
- ❖ The Warrant Division is continually utilized as a resource not only for the Sheriff's Office but numerous local, state, and federal law enforcement agencies throughout Tarrant County. One of the main objectives for 2026 is to

grow our Mental Warrant Unit and our Extradition Unit. As workloads continue to grow for both, it is imperative to supply these units with the manpower needed to continue to do their duties effectively and efficiently. As in past years, we will also strive to fully staff Criminal Warrant Deputy positions to achieve maximum effectiveness. Another objective is to focus on the arrest warrants issued by the Tarrant County Judicial system, especially felony, family violence and violent offenses. Tactical training to members of our division monthly will also remain a priority to improve safety and functionality of the Criminal Warrants Division. This will better prepare them for critical incidents and maintain the safety of the public during high-risk operations.

- ❖ The Tarrant County 9-1-1 Emergency Department is committed to answering and placing calls for service in an expedient and accurate manner. Update policies and procedures to ensure all policies are up-to-date and realistic. Continue to make sure all dispatchers are up to date on mandated training including CPR. Continue hiring new employees to alleviate the strain of being short staffed. Get information on other department's consoles for 9-1-1 dispatch and start replacing consoles that are out-of-date and failing.
- ❖ The Criminal Investigations Division will continue to conduct investigations of crimes involving property and persons and manage complex and sensitive investigations regarding specialized crimes. CID will continue to meet each case with skill and determination to protect all victims of crimes such as Fraud, Family Violence, Sexual Assault, Crimes against Children, Medical Abuse of Children via Munchhausen's by proxy and all homicides. CID personnel will continue to provide assistance to other agencies in the region who occasionally need help conducting investigations when requested. CID will develop a response plan and coordinate with appropriate units and agencies regarding poisonings and deaths from fentanyl which has emerged as a clear and present danger to the general public. The Tarrant County Sheriff's Office has agreed to review all in-custody deaths for the Dallas County Sheriff's Office. In addition, CID will continue to receive, prioritize, and investigation election integrity complaints.
- ❖ Identify and train 6 qualified patrol deputies to be Field Training Officers

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Capias Papers Processed	35	35	35
# of Cash Bonds	1,150	1,150	1,150

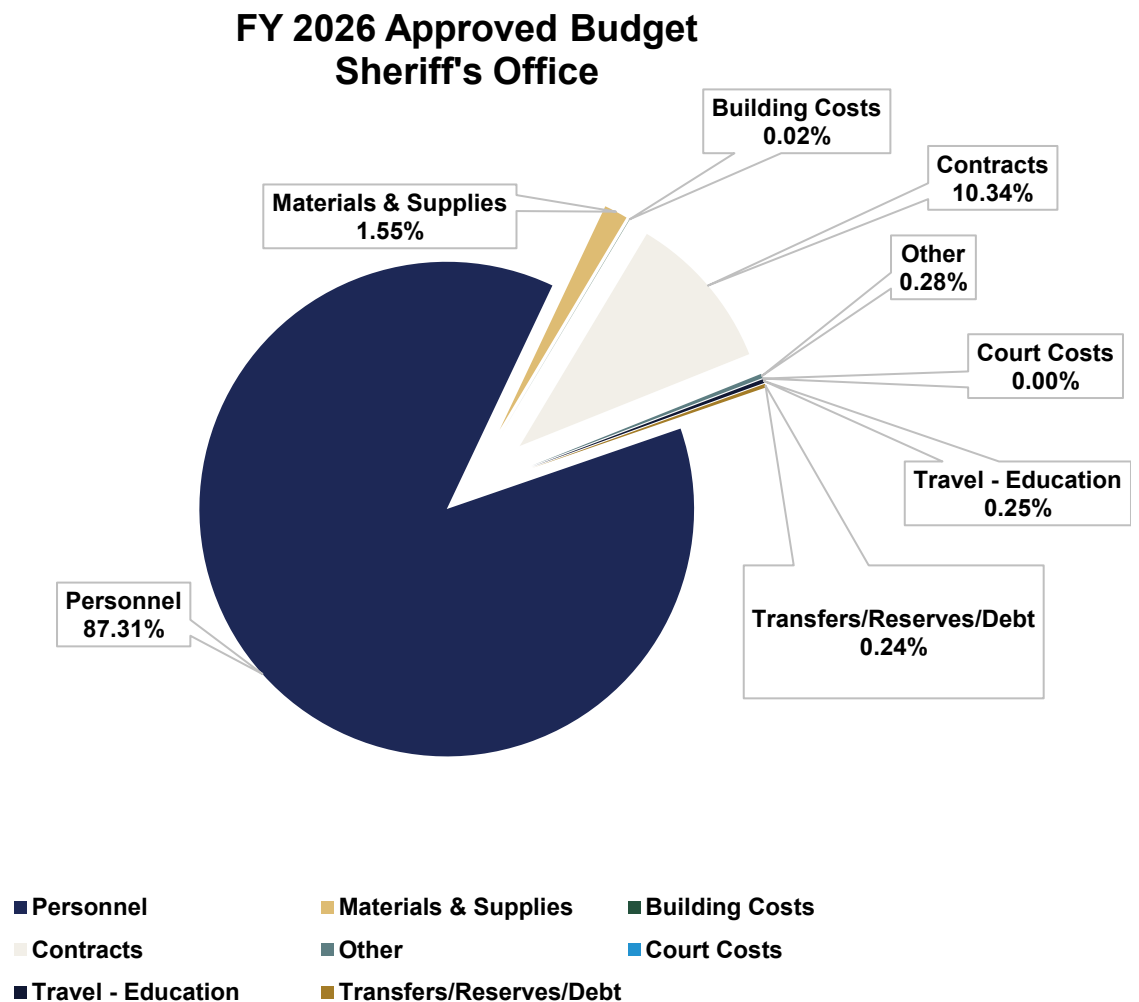
# of Intel Leads Researched	1,000	1,200	1,200
# of Training Requests	420	450	600

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$183,128,929 **\$3,312,904** (1.84% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	157,745,426	155,973,233	149,962,942	159,884,370	3,911,137
Materials & Supplies	2,510,668	2,668,930	2,268,276	2,833,705	164,775
Building Costs	379,189	107,500	79,088	33,500	(74,000)
Contracts	15,545,948	19,335,427	16,635,871	18,944,519	(390,908)
Other	124,206	587,876	423,331	521,776	(66,100)
Court Costs	1,000	2,000	2,000	2,000	-
Travel - Education	355,260	546,420	403,672	464,420	(82,000)
Transfers/Reserves/Debt	519,443	594,639	97,620	444,639	(150,000)
Total Budget	177,181,140	179,816,025	169,872,800	183,128,929	3,312,904

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely due to the structure and step increases provided to law enforcement personnel.

The decrease in the Contracts expense group is due to a decrease in the external Extradition contract budget as internal staff provide more services.

The decrease in the Transfers/Reserves/Debt expense group is a result of a decrease in the transfer from the General Fund to the Sheriff's special purpose budgets.



CONSTABLE PRECINCT 1

MISSION STATEMENT

The mission of Tarrant County's Precinct 1 Constable Office is to provide exceptional civil law enforcement services to our community. The primary function of this agency is to execute the orders of judicial courts in accordance with Texas laws and court rules. Deputies will ensure that all civil process is served ethically, legally, and diligently to maintain public trust.

RECENT ACCOMPLISHMENTS

- ❖ During Fiscal Year 2024, deputies and clerks from Precinct 1 engaged in over 678 hours of training, encompassing field training, civil process, legislatively mandated courses, administrative training, and the enhancement of core law enforcement skills. This substantial investment in professional development is reflected in the high standards of professionalism, competence, and efficiency exhibited by the members of this office. As we continue to expand our knowledge and skills, we are better equipped to fulfill the expectations of our community. The Precinct One Constable has cultivated a staff that is ethical, efficient, and highly capable, dedicated to serving both our citizens and the courts. This commitment is further underscored by the Precinct 1 Constable's Office's retention of the Law Enforcement Accreditation credential from the Texas Police Chiefs Association.
- ❖ During the year, the three (3) administrative clerks of this office processed 57,946 civil cases operating as the hub for Tarrant County Constables' Offices, receiving and submitting \$801,799.75 for related service fees in Precinct 1. Deputies received 16,936 civil cases for execution, serving 16,893, while making 25,271 attempts to execute them. Success of the deputies' service delivery is calculated at a 99.75% clearance rate. This exceptional performance reflects the dedication and efficiency of our team, exceeding expectations in a high-volume environment. Further analysis will focus on optimizing the small percentage of unsuccessful service attempts to maintain this exceptional level of service.
- ❖ In the first six months of Fiscal Year 2025, the administrative clerks of this office have processed 27,090 civil cases operating as the hub for Tarrant County Constables' Offices and have received \$351,776.09 for related service fees in Precinct 1. Deputies have received 7,939 civil cases for execution, served 7,952, while making 11,805 attempts to serve them. In this evaluation period, deputies are maintaining 100% clearance rate between cases received and cases served.

DIVISION OBJECTIVES

The Tarrant County's Precinct 1 Constable Office will serve as an example for organizational integrity, strength, leadership, and professionalism among the Constable Offices in Texas by:

- ❖ Providing exceptional, cost effective and ethical law enforcement service to the citizens of Tarrant County.
- ❖ Providing excellent delivery of service and enforcement support to the judicial system.
- ❖ Future goals include expanding community outreach programs to further enhance public trust and exploring innovative technologies to improve service delivery and efficiency.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# Of Evictions/Writs	7,977	8,000	8,500
# Of Papers Served and Returned	16,893	16,175	17,000
# Of Attorney General Citations	1,103	1,100	1,150

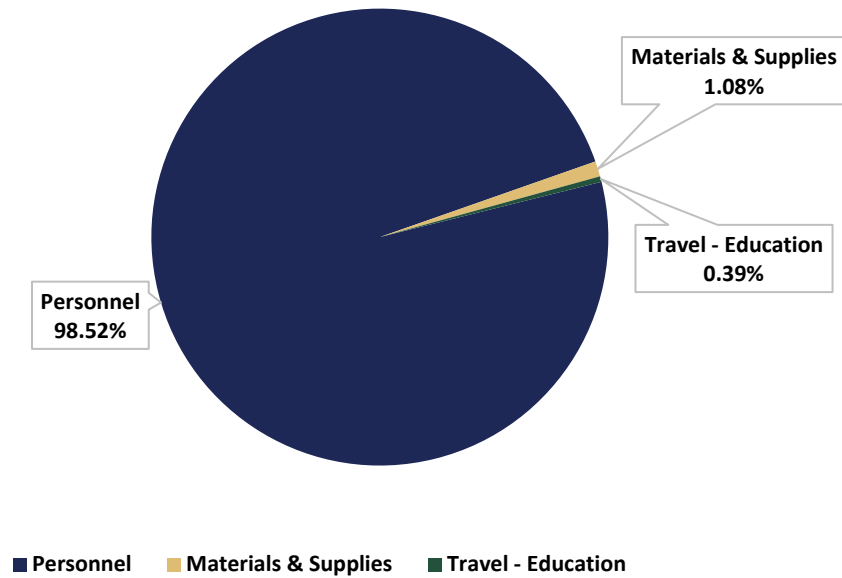
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,696,249 **\$93,295** (5.82% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Constable Precinct 1



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,547,019	1,578,212	1,473,659	1,671,147	92,935
Materials & Supplies	11,624	18,042	12,062	18,402	360
Travel - Education	5,995	6,700	1,602	6,700	-
Total Budget	1,564,639	1,602,954	1,487,322	1,696,249	93,295

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



CONSTABLE PRECINCT 2

MISSION STATEMENT

The Tarrant County Constable's Office, Precinct 2 will uphold the highest ethical standards, achieving excellence by promoting core values such as professionalism, integrity, and accountability. We will equitably serve and protect our community by building bridges of trust through mutual respect.

We will treat all members of the public with honor and dignity, performing our duties with determination and pride, striving to accomplish our tasks accurately, efficiently, and expeditiously consistent with the laws of the State of Texas, while working with other local, state, and federal agencies to help create a safer community for all.

RECENT ACCOMPLISHMENTS

- ❖ The Constable's Office continues to promote good will as a part of Tarrant County government.
- ❖ Providing efficient and effective service to the public in civil process.
- ❖ The Office continues to meet and exceed standards as it relates to generating revenue towards the county's general fund.
- ❖ The following agencies and community groups have been assisted to achieve their goals:
 - Tarrant County Sheriff's Department (warrant division)
 - Arlington PD
 - Dal Worthington Gardens PD
 - Mission Arlington Thanksgiving Day Turkey Distribution
 - Mission Arlington Easter program
 - Mt Olive Baptist Church Fall Fun Fest
 - Mt Olive Baptist Church Back to School Program
 - Tarrant County Back to School Program
 - YMCA Annual Review Program
 - Texas Attorney General Warrant- Round-up
 - Truancy Navigation Grant Program which focuses on truancy prevention

DIVISION OBJECTIVES

- ❖ Precinct 2 Constable's Office Objectives:
- ❖ To serve criminal and civil process from District, County and Justice Courts.
- ❖ To provide law enforcement/Security at the Arlington Sub-Courthouse.
- ❖ To provide for security to the Justice of the Peace court.
- ❖ To patrol the precinct to help deter crime.
- ❖ To enforce court ordered writs.
- ❖ To assist the State Attorney General's Office with child support enforcement.
- ❖ To engage with the community in mutually beneficial outreach programs/initiatives.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	16,586	15,000	15,500
# of Attorney General Citations	770	750	800
# of Evictions	10,161	9,000	9,500
# of Small Claims	426	350	400

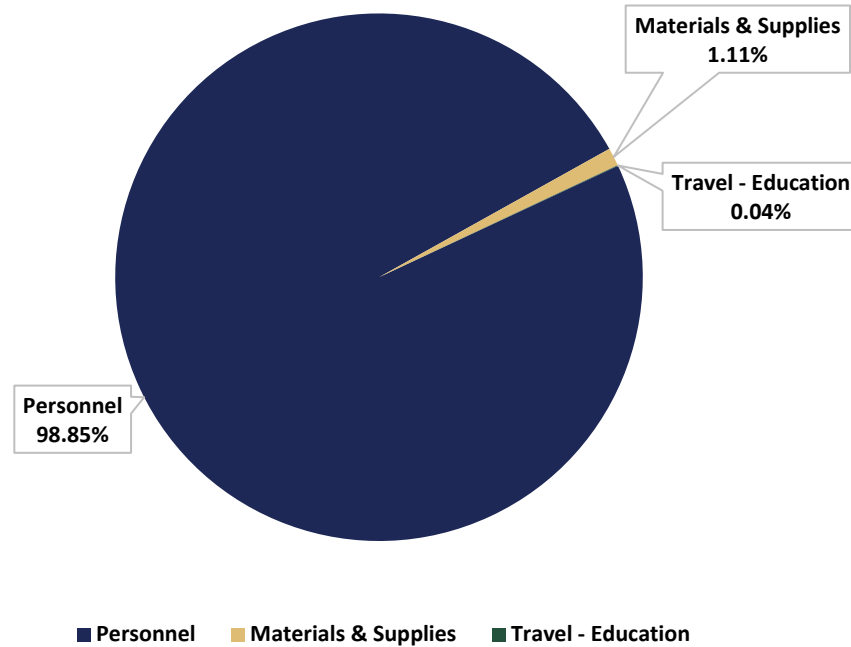
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,697,005 **\$69,548** (4.27% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Constable Precinct 2



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,489,730	1,609,405	1,455,987	1,677,522	68,117
Materials & Supplies	15,046	17,402	15,047	18,833	1,431
Travel - Education	124	650	-	650	-
Total Budget	1,504,900	1,627,457	1,471,034	1,697,005	69,548

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



CONSTABLE PRECINCT 3

MISSION STATEMENT

The Mission of the Precinct 3 Constable's office is to provide the community with the highest quality of specialized civil law enforcement services, while maintaining the ability to provide general law enforcement service as well. We continually strive to improve the public's perception of this office by being, "Partners with Our Community" through our due diligence, professionalism, and advanced training in all aspects of law enforcement services provided. This is also achieved by working within the framework of the U.S. Constitution, the Texas Constitution, and the laws of the State of Texas.

RECENT ACCOMPLISHMENTS

- ❖ The Precinct 3 Constable's office processed, prepared 154 Writs, and levied on 365 properties for the Delinquent Tax Sale FY2023.
 - For the first 4 months of FY2024 (OCT-JAN) we have processed, prepared 56 writs and levied on 145 properties for auction.
- ❖ Precinct 3 Constable's office collected revenue for the County and all taxing entities from delinquent tax sales in the amount of \$3,783,814.41 in FY2024, and \$1,725,497.86 as of March 2025.
 - Total collection for Writs \$1,959,585.55 for FY2025.

DIVISION OBJECTIVES

- ❖ Provide civil process training for all 8 precincts and their reserve deputies and outside agencies.
- ❖ Have advanced our training in all aspects of law enforcement through partnerships with other agencies at no charge to Tarrant County.
- ❖ Revised annual weapons qualifications to exceed TCOLE standards, to improve proficiency and skills with each Deputy.
- ❖ Provides Civilian Response to Active Shooter Events training to Tarrant County Employee's and community groups.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	14,000	14,000	15,000
# of Attorney General Citations	3,000	3,000	4,000
# of Evictions	7,000	7,000	7,500
# of Protective Orders	300	300	350

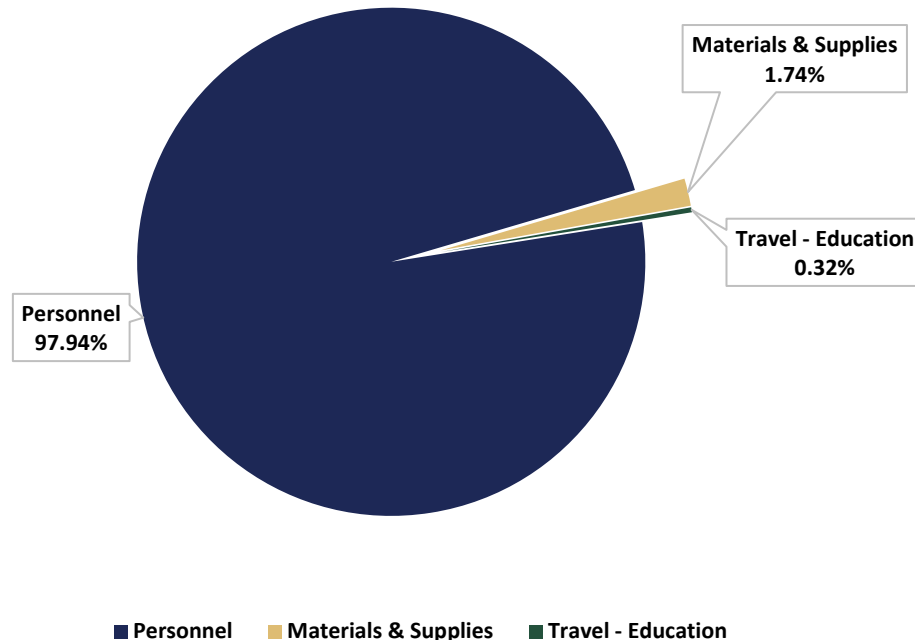
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,967,161 **\$76,561** (4.05% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
Constable Precinct 3



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,805,812	1,850,139	1,711,880	1,926,679	76,540
Materials & Supplies	26,678	34,261	26,918	34,282	21
Travel - Education	5,046	6,200	2,828	6,200	-
Total Budget	1,837,536	1,890,600	1,741,626	1,967,161	76,561

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



CONSTABLE PRECINCT 4

MISSION STATEMENT

It is the mission of the Tarrant County Constable, Precinct 4 office, to serve the citizens of our community in a professional and respectful manner while executing our duties. Upholding the core values of our citizens while working closely with all courts to execute both civil and criminal process issued by local, state, and other jurisdictions in a fair and impartial manner. The men and women of the Precinct 4 Constable's Office are dedicated to serving our community and will work closely with other agencies to ensure that all orders are completed diligently. Public safety will always be our most important responsibility, as we strive to promote a safe community for the citizens of Tarrant County.

RECENT ACCOMPLISHMENTS

In fiscal year 2025, Precinct 4 has begun to rebuild strained relationships with other local law enforcement agencies, county courts, as well as many other entities at the local, state, and federal level. This agency has removed constraints which have limited productivity and that have promoted a toxic work environment for the employees of Precinct 4. Redirecting the priorities of the office to be more production oriented and less superficial. As well as promoting and re-hiring proven leaders that have the experience and knowledge to guide our precinct forward.

DIVISION OBJECTIVES

Goals:

- ❖ To work diligently to keep Precinct 4 a safe environment for the citizens who live and work here. Public safety will always be our number one priority.
- ❖ Provide the highest quality service to the citizens of Tarrant County and Precinct 4.
- ❖ Work to rebuild strained relationships with the Justice of the Peace Courts, as well as all other City, County, State, and Federal Offices.
- ❖ Maximize the use of county facilities, equipment, and supplies while still maintaining accountability to the citizens of Tarrant County.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

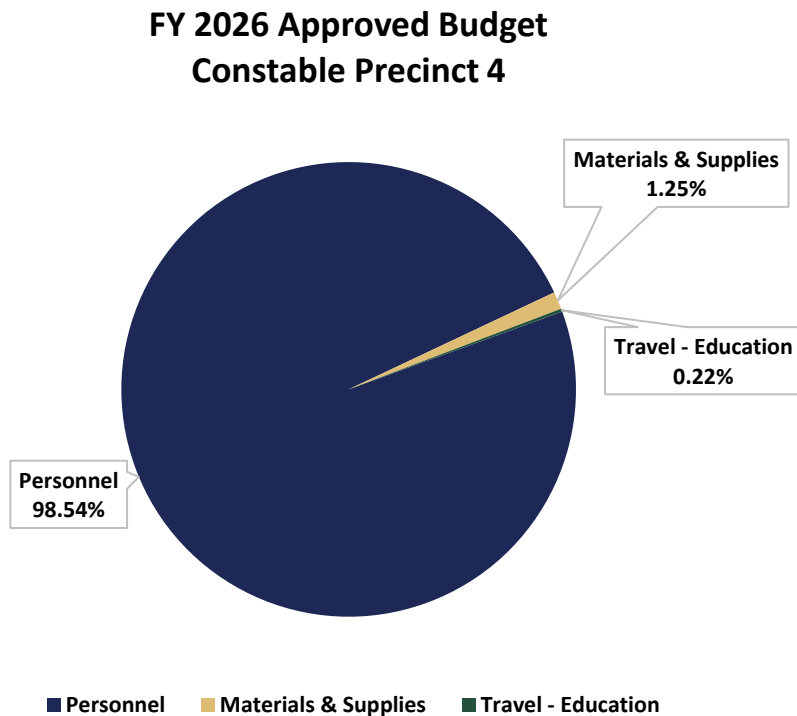
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	8,615	7,556	8,200
# of Attorney General Citations	862	2,031	2,100
# of Calls for Service	583	501	525
# of Evictions	4,485	4,565	4,700

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,386,197 \$67,423 (5.11% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,227,213	1,298,434	1,185,592	1,365,917	67,483
Materials & Supplies	14,238	17,340	7,100	17,280	(60)
Travel - Education	2,440	3,000	1,793	3,000	
Total Budget	1,243,890	1,318,774	1,194,485	1,386,197	67,423

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



CONSTABLE PRECINCT 5

MISSION STATEMENT

To protect and serve our community with the highest of professional standards. We will serve civil process in an efficient manner, while also supporting other law enforcement agencies in fostering community relations and in deterring crime in our county.

RECENT ACCOMPLISHMENTS

The deputy constable work schedule was modified to include evenings and Saturdays to ensure efficiency in the service delivery of civil process.

- ❖ Partnered with Dallas DEA and coordinated two (2) prescription drug take back events (October and April) in the South and East sides of Precinct 5.
- ❖ Staff member volunteers to mentor and coach 25 Tarrant County Youth in local boxing program.
- ❖ Staff member participates as a volunteer in Kiki's Club at the North Tri Ethnic Community Center. Kiki's Club is a comprehensive recreational program for adults with physical and or developmental disabilities.
- ❖ Provided consistent safety patrols and visible presence at local schools within Precinct 5.

DIVISION OBJECTIVES

- ❖ Continue to provide agency transparency and community-based policing in addition to civil process responsibilities.
- ❖ Continue to provide a presence within the community and at our schools as a resource and support system to our local law enforcement partners to deter crime.
- ❖ Continue to ensure our personnel receives training and education that limits county liability and allows Precinct 5 to provide a high level of policing services.
- ❖ Continue positive rapport with area youth through mentorship and interaction.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	9,268	17,000	18,500
# of District Court Papers	6,000	5,000	4,500
# of Justice of Peace Papers	6,500	11,000	10,000
# of Returned & Served	13,000	16,000	16,500

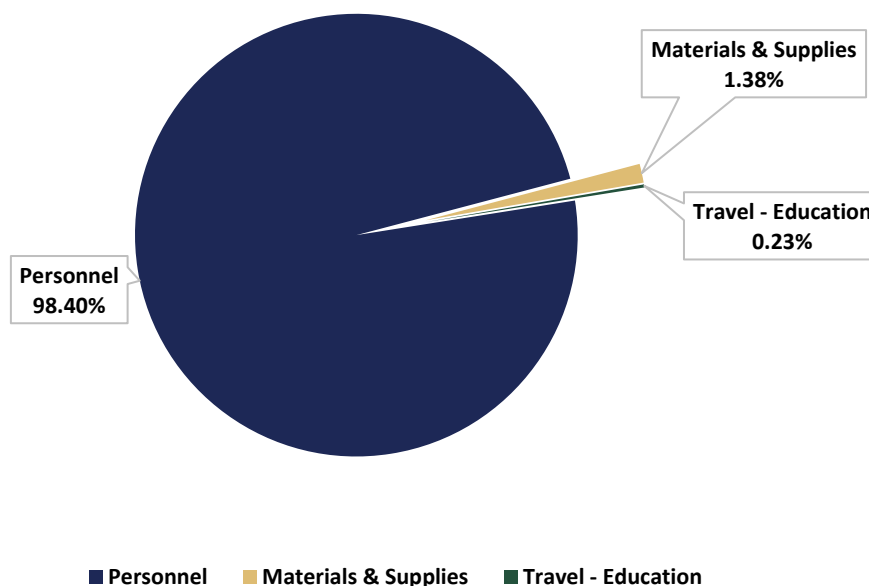
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,327,202 **\$77,989** (6.24% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
Constable Precinct 5



Expense Type	2024 Actuals	2025 Approved	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,267,205	1,227,711	1,167,209	1,305,902	78,191
Materials & Supplies	14,954	18,502	16,162	18,300	(202)
Travel - Education	2,432	3,000	1,100	3,000	-
Total Budget	1,284,591	1,249,213	1,184,471	1,327,202	77,989

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is due to an increase in the Temporary/Part Time Salaries budget and the structure and step increases provided to law enforcement.



CONSTABLE PRECINCT 6

MISSION STATEMENT

The Precinct 6 Constables Office will continue to provide the highest quality of service and standards expected of law enforcement officers. Citizens will be treated with respect and through our efforts will continue to develop positive relationships. We will assist both local and state agencies when called upon.

We will provide legal and timely service of all civil and criminal processes received from the Justice Courts, County Courts, District Courts of Texas, and other states to ensure the protection of rights for all parties involved.

To assist other Law Enforcement Agencies as requested.

To execute all Warrants of Arrest issued from the Justice, County, District Courts of Tarrant County, other counties, and the State of Texas.

To support all Tarrant County Cities and agencies in the event of Emergencies or Natural Disasters.

Support the county by escorting and protection of The Public Health Department by escorting and protection of the vaccine program and its distribution process and all other public health emergencies.

To help enforce fictitious license plates as well as other traffic laws.

RECENT ACCOMPLISHMENTS

Constable 6 has portrayed only a highly professional and dedicated image to the public. Constable 6 has actively been involved in numerous school, church, and community activities & events. We also assist the Sheriff's department on Calls for Service as needed.

These include continued participation in the Emissions Task force for enforcement of E-Tag violations along with the change in paper plates to the new dealer plastic license plates. Working in conjunction with Public Health on a regular basis on a variety of projects including vaccination clinics.

Post pandemic changes and redistricting challenges are finally being met with the return of activity that was standard before the changes and allowed operations to the general daily endeavors to return back to a more recognizable level.

DIVISION OBJECTIVES

As the Tarrant County Courts continue to reopen and rental assistance programs have ceased, the anticipated surge is well under way and continues at record numbers. Redistricting may initially have shown a decrease in civil process service. As predicted, it has now returned to pre-pandemic and redistricting levels. This is due to the tremendous growth in southwest Fort Worth, along 377 in Benbrook and the west Fort Worth Walsh Ranch development. We also stand ready to assist and interaction with the Public Health Department should the need for escort and security become necessary again for delivery of vaccine or other services to the public. We are increasing our efforts for traffic enforcement due to the increase in accidents and violators along the Alta Mesa/Chisolm Park Tollway and school zones. These efforts would be greatly enhanced by having a radar unit to help with enforcement, particularly in school zones.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	15,000	14,000	18,000
# Of Papers Served	10,000	12,000	14,000
# of Warrants	50	10	25

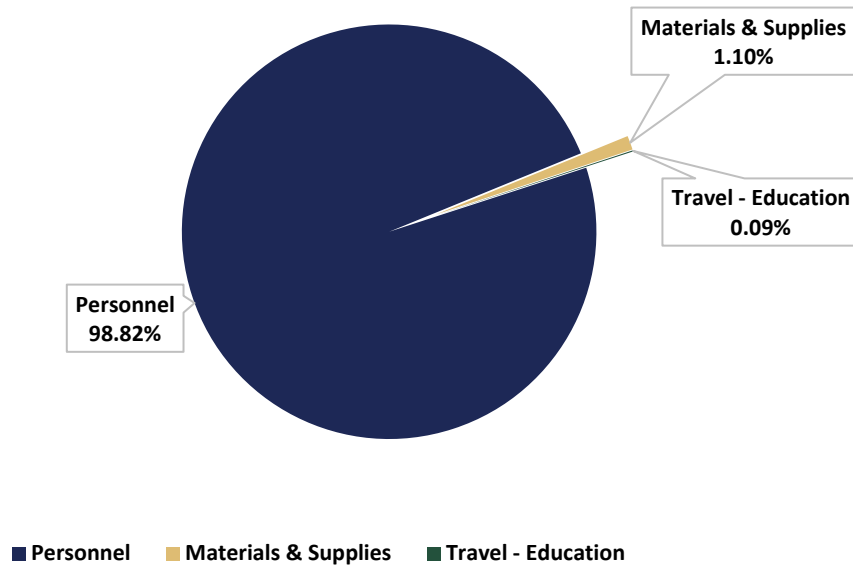
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,163,944 **\$39,996** (3.56% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Constable Precinct 6



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,094,556	1,109,723	986,086	1,150,189	40,466
Materials & Supplies	14,073	13,225	11,588	12,755	(470)
Travel - Education	-	1,000	567	1,000	-
Total Budget	1,108,629	1,123,948	998,241	1,163,944	39,996

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



CONSTABLE PRECINCT 7

MISSION STATEMENT

The mission of the Tarrant County Constable Office, Precinct 7, is to deliver unparalleled service to our community. We are committed to upholding the core values that citizens expect from us and always ensuring excellence. Our aim is to foster positive relationships with fellow agencies, strive to enhance public safety and awareness, making our precinct a safe place to live.

Our deputies are dedicated to serving all civil processes with diligence while fostering trust with our valued customers.

RECENT ACCOMPLISHMENTS

The Office consistently surpasses revenue generation standards for the county's general fund while actively promoting goodwill. We offer comprehensive Homeless Services listings to all individuals facing eviction.

In the new training cycle spanning September 2023 to August 2025, we achieved significant milestones within six months, with a total of 572 training hours completed. Both the Constable and all deputies successfully fulfilled the Alert Active Shooter Training mandated by TCOLE within the required timeframe.

- ❖ Furthermore, we provided valuable assistance to various agencies and community groups, aiding them in achieving their objectives:
- ❖ We maintained consistent safety patrols at local schools in Precinct 7.
- ❖ Over 350 Teddy Bears were collected for donation to assault victims through The Women's Center of Tarrant County.
- ❖ We actively participate in Career Days at local ISDs and provide mentoring to truant students as part of truancy prevention efforts.
- ❖ Partnering with the Hispanic Women's Network Arlington Chapter, we distributed school supplies to students in need.

In summary, our unwavering commitment to service excellence and community engagement continues to make a positive impact across various sectors within Tarrant County.

DIVISION OBJECTIVES

1. SMART Goal 1 - Service Quality and Accountability:

- ❖ **Specific:** Enhance service quality, cost-effectiveness, and accountability for citizens in Tarrant County.
- ❖ **Measurable:** Achieve a 10% increase in citizen satisfaction ratings within the next fiscal year.
- ❖ **Achievable:** Implement process improvements and training initiatives to streamline service delivery.
- ❖ **Relevant:** Aligns with the goal of providing high-quality, cost-effective, and accountable services.
- ❖ **Time-bound:** Complete implementation of improvements and measure satisfaction ratings by the end of the fiscal year.

2. SMART Goal 2 - Expedited Service Delivery:

- ❖ **Specific:** Expedite service delivery to courts, attorneys, and businesses utilizing the office.
- ❖ **Measurable:** Reduce average processing time for requests by 20% within the next year.
- ❖ **Achievable:** Implement streamlined procedures and utilize technology to expedite processing.
- ❖ **Relevant:** Addresses the need for expedited services to meet the needs of stakeholders.
- ❖ **Time-bound:** Achieve the reduction in processing time within six months of implementation.

3. SMART Goal 3 - Citizen Education Programs:

- ❖ **Specific:** Develop educational programs on personal safety and awareness for citizens.
- ❖ **Measurable:** Conduct at least five educational workshops or seminars within the next year.
- ❖ **Achievable:** Collaborate with community partners and subject matter experts to develop and deliver programs.
- ❖ **Relevant:** Addresses the need to educate citizens on important safety topics.
- ❖ **Time-bound:** Schedule and conduct workshops or seminars within the next year.

4. SMART Goal 4 - Mandatory Training Completion:

- ❖ **Specific:** Ensure all staff complete mandatory trainings as required by policies and regulations.
- ❖ **Measurable:** Achieve 100% completion of mandatory trainings by the end of each quarter.

- ❖ **Achievable:** Implement tracking systems and provide resources to facilitate training completion.
- ❖ **Relevant:** Ensures staff are equipped with necessary skills and knowledge to perform their duties effectively.
- ❖ **Time-bound:** Monitor and ensure completion of trainings by the end of each quarter.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	24,931	27,000	30,070
# of Attorney General Citations	1,318	1,357	1,400
# of Evictions	9,705	9,900	10,200
# of Writ of Possession	1,475	1,610	1,750

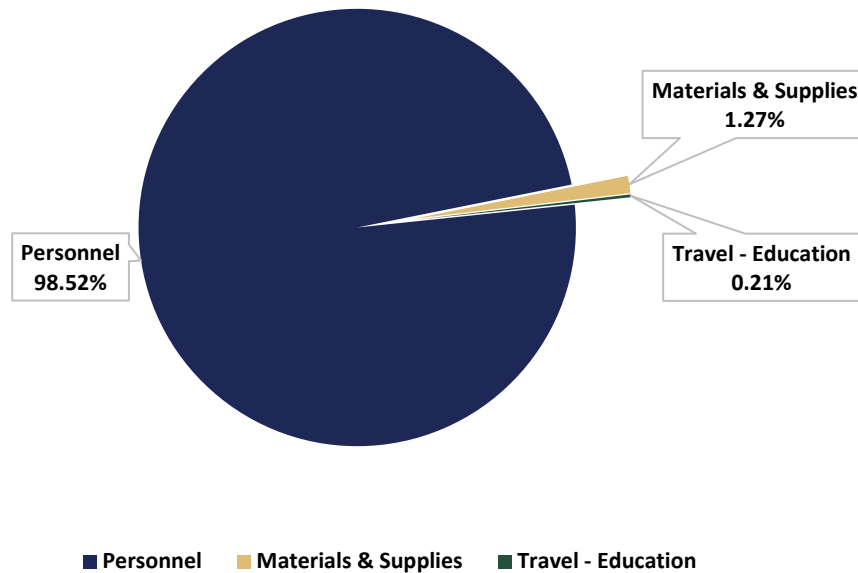
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,913,662 **\$151,825** (8.62% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Constable Precinct 7



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,677,564	1,733,672	1,609,031	1,885,271	151,599
Materials & Supplies	19,246	23,165	16,752	24,391	1,226
Travel - Education	382	5,000	1,576	4,000	(1,000)
Total Budget	1,697,192	1,761,837	1,627,359	1,913,662	151,825

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



CONSTABLE PRECINCT 8

MISSION STATEMENT

The mission of the Tarrant County Constable's office Precinct 8 is to provide the best service possible to our community. We will work hard to uphold the core values of what our citizens expects from the Tarrant County's Constable Office. This office will establish positive working relations with fellow agencies to improve public safety and awareness to make our Precinct a better place to live. Deputies will ensure that all civil process is served in a diligent manner to maintain and build trust. We will develop and implement programs that strengthen our economy by providing valuable resources for our local businesses to assist in their success.

RECENT ACCOMPLISHMENTS

Since the realignment in 2023, we have been tasked with a greater volume of work. We have managed to maintain our workload and have persevered with limited resources. The needs of Precinct 8 and its constituents have always been our number one priority. Precinct 8 has been known to be involved in helping many non-profit organizations and outreach programs that enhance the community such as Food Bank Drives and Educational Programs.

Precinct 8 was a regular participant in the Read to Win Elementary Educational Program which helps develop and enhance reading skills for the youth in our community. This Program not only helps to promote motivation for learning and future success, but it also inspires the children at an early age of their importance to the future.

In addition, Precinct 8 has shown to enhance relations with prominent members of the community, such as Unity in Community. Precinct 8 is known to donate essential supplies for families in need such as school supplies and basic necessities. Precinct 8 currently seeks to maintain valuable relations with our constituents and various other business organizations to effectively promote positive law enforcement interaction.

DIVISION OBJECTIVES

While delivering a high level of professionalism and customer service during serving civil process, Precinct 8 seeks to preserve public trust and respect by demonstrating integrity and impartial service in carrying out our duties.

A key to providing excellent community service is to lower the rate of crime occurring in the area by taking responsibility and keeping the public trust. Precinct 8 openly recognizes

the need to reduce crime and disorder to uplift the economic growth within the area. Therefore, we commit to proudly serving as a reliable source to provide the necessary information and assistance to meet the goals and Mission of this Agency.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

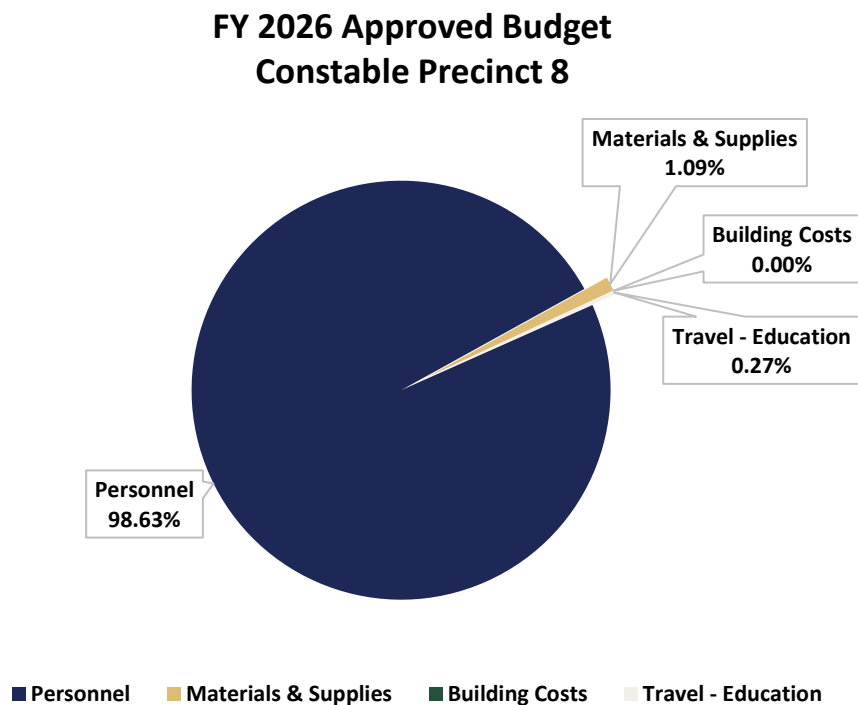
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Attempts	52,555	53,000	54,000
# of Attorney General Citations	5,043	5,043	6,000
# of Calls for Service	270	270	280
# of Writ of Possession	4,315	4,315	4,400

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,821,323 **\$125,077** (7.37% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,464,675	1,670,802	1,506,251	1,796,423	125,621
Materials & Supplies	18,256	20,444	19,233	19,900	(544)
Building Costs	-	40		40	-
Travel - Education	3,150	4,960	4,309	4,960	-
Total Budget	1,486,081	1,696,246	1,529,792	1,821,323	125,077

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by law enforcement structure and merit raises that were approved in the FY 2026 budget.



MEDICAL EXAMINER

MISSION STATEMENT

The Tarrant County Medical Examiner's Office (TCME) is committed to serving the public health and criminal justice system interests by providing independent, unbiased and high-quality death investigations using advanced forensic science techniques while maintaining integrity and compassion for families and communities. The TCME serves the counties that make up our District, including Tarrant, Denton, Johnson and Parker counties, as well as other contracted counties.

TCME accomplishes our mission for our community by:

- ❖ Maintaining and promoting the highest professional standards in the fields of medicolegal death investigations and forensics.
- ❖ Ensuring that forensic death investigations are carried out in an expeditious and professional manner, with sensitivity and compassion to decedents' loved ones during and after their time of grief.
- ❖ Providing timely, accurate and legally sound determinations on a loved one's cause and manner of death.
- ❖ Enhancing the Community's overall public health and safety by increasing awareness of preventable deaths.
- ❖ Playing a vital role as part of the government's response team for Emergency Management services.
- ❖ Regularly coordinating with other local and State public health and safety officials on Mass Casualty incident planning and preparation.
- ❖ Ensuring that the services provided by the Institute are valid, safe, reliable and of high quality.
- ❖ Identifying all unidentified decedents in a timely manner.

At TCME we promote an in-house culture of teamwork, continuous employee improvement and ongoing educational training, and strive to protect the interest of our decedents, their loved ones and the broader communities that we serve. TCME is dedicated to the Community in treating every citizen with equality and dignity.

RECENT ACCOMPLISHMENTS

- ❖ Numerous employees of the TCME participate at multiple levels in Forensic Science organizations as general members, as well as committee and board members. These organizations include the American Academy of Forensic Sciences (AAFS), National Association of Medical Examiners (NAME), Society of Forensic Toxicologists (SOFT), Society of Forensic Anthropologists (SOFA), American Board of Forensic Anthropology certification exam committee, Organization of Scientific Area Committees (OSAC), International Association of Coroners & Medical Examiners (IACME), American Association of Biological Anthropologist (AABA), Texas Association of Crime Lab Directors (TACLD), Association of Forensic Quality Assurance Managers (AFQAM), Scientific Working Group on DNA Analysis Methods (SWGDM), Association of Forensic DNA Analysts and Administrators (AFDAA), Texas Forensic Science Commission Firearms/Toolmark Task Group and Rapid DNA Working Group, Association of Firearms and Toolmark Examiners (AFTE), and National Safety Council – Alcohol, Drugs & Impairment Division (NSC-ADID).
- ❖ This past June TCME, along with area police and community organizations, combined efforts for Missing in North Texas Day, a one-day event where people filed a missing person's report and provided DNA samples in efforts to locate and identify missing loved ones.
- ❖ TCME applied for and received the assistance of a \$500,000 federal grant to hire a new Human Identification Department investigator whose main focus is aiding in the positive identification and locating of next of kin on "cold" cases, some of which date back to 1969. Unidentified remains will now undergo genealogical analysis, which is where an investigator takes a decedent's DNA and compares it to publicly available databases, matching the decedent with a potential relative.
- ❖ Medical Examiners participate as members of organizations dedicated to injury and death prevention and public health awareness, including the Tarrant County Child Death Review Team, Denton County Child Death Review Team, Safe Baby Sleep Action Team, and Intimate Partner Violence Fatality Review Team.

DIVISION OBJECTIVES AND KPIS

Autopsy Report

Improve report completion time to meet NAME accreditation standards (90%).

KPI - Report TAT (Turnaround Time)

Year	2024	2025	2026
TAT	86.81%	*	90%

**Data will be available at the end of 2025 calendar year.*

Preventive Action

Preventive Action is designed to be a proactive process to identify opportunities for improvement, and preventive actions are taken to prevent occurrence of a potential adverse event or outcome

Increase the number of preventive actions implemented to two or more by the end of FY2026.

KPI – Preventive Actions Logged

Year	2024	2025	2026
PAL	3	0	>2

Customer Satisfaction

Feedback is obtained from customers regarding the quality of services through a Customer Satisfaction Survey.

Maintain survey ratings of 4 or higher in FY2026.

KPI – Average Survey Score

Year	2024	2025	2026
ASS	4.73	4.5	>4

Firearms Section

Reduce average turnaround time from 68 to 60 calendar days by the end of FY2026.

KPI – Monthly Turnaround Time (TAT)

Year	2024	2025	2026
TAT	35	68	60

Continuing Education Compliance

Achieve ≥75% completion of Mass Fatality CEU coursework by FDI staff in FY 2026.

KPI – CEU Completion Rate

Year	2024	2025	2026
CEU CR	5%	50%	75%

Turnaround Time for Histology Cases

Achieve a 98% success rate in meeting turnaround times for routine and special histology cases to support timely case completion and reporting in FY 2026.

KPI – Histology Target Turnaround Time Compliance

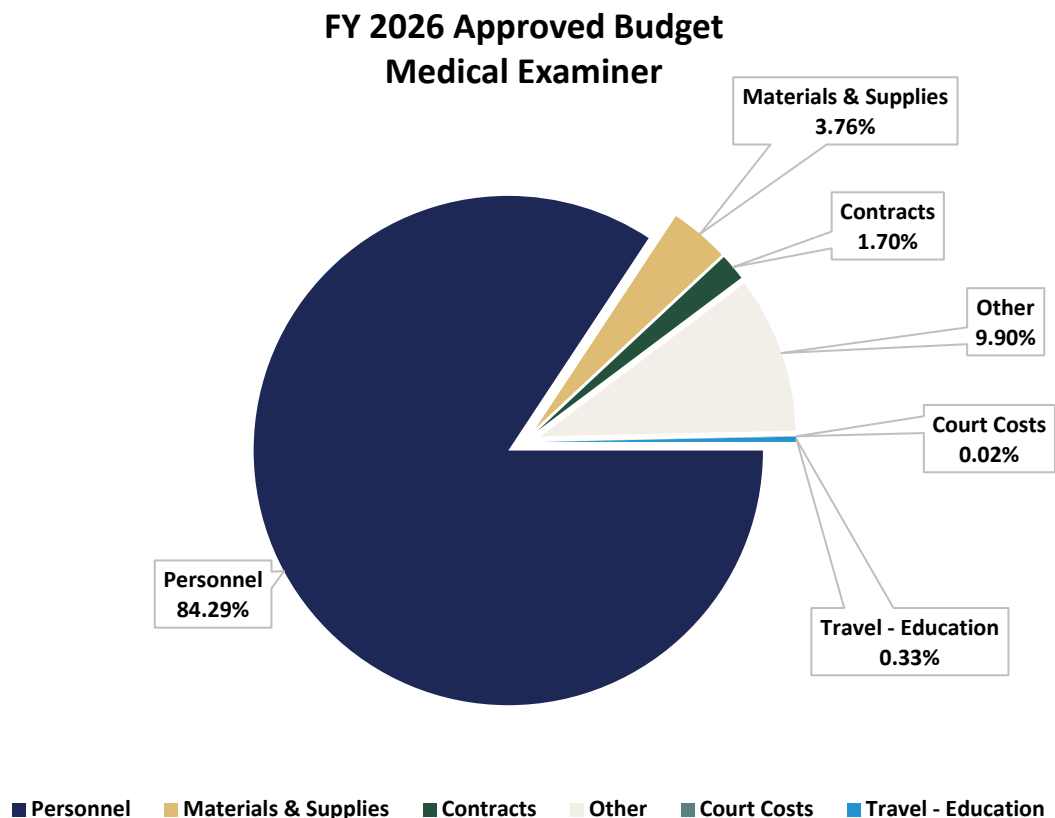
Year	2024	2025	2026
HTTTC	96.4%	98%	98%

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$16,756,625 \$926,196 (5.85% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	13,674,711	13,307,450	12,116,321	14,124,722	817,272
Materials & Supplies	565,591	627,629	535,057	630,112	2,483
Contracts	237,393	356,737	172,058	285,000	(71,737)
Other	1,112,653	1,474,613	1,163,478	1,658,291	183,678
Court Costs	950	3,500	29	3,500	-
Travel - Education	45,337	60,500	41,368	55,000	(5,500)
Total Budget	15,636,634	15,830,429	14,028,311	16,756,625	926,196

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is due to a new Medical Transcriptionist Secretary position, reclassification of the Business & Technical Operations Manager to a higher pay grade, and merit increases for eligible County employees.



FIRE MARSHAL

MISSION STATEMENT

The Tarrant County Fire Marshal's Office is a law enforcement agency operating under the Texas Local Government Code, Chapter 352, Subchapter B, County Fire Marshal.

The Tarrant County Fire Marshal's Office is committed to enforcing the law and the prevention and investigation of fire and explosive incidents in the unincorporated boundaries of Tarrant County, Texas.

The Tarrant County Fire Marshal's Office works closely with our Local, State, and Federal Fire and Law Enforcement partners to combat the crime of arson.

The goal of the Tarrant County Fire Marshal's Office is to work diligently to protect and serve the residents and visitors of Tarrant County.

RECENT ACCOMPLISHMENTS

- ❖ Tarrant County continues to see business growth with an almost 29% increase in new permits issued.
- ❖ New Construction permits rose by 17.27% and certificate of compliance permits increased by 11.6%
- ❖ TCFMO permitted and inspected a total of 108 fireworks stands in the unincorporated territory.
- ❖ TCFMO conducted a total of 82 investigations with 31 of those assisting other agencies.
- ❖ TCFMO again sponsored the Tarrant County Fire & Arson Investigators Association Annual Arson Conference in partnership with the Fort Worth Fire Department. The 2024 conference saw an increase of attendees by 40% over the previous year.

DIVISION OBJECTIVES AND KPIs

Permit Processing

Reduce the average processing time for fire prevention permits from 10 business days to 5 business days by implementing an online permitting system and staff cross-training by July 2026.

KPI – Processing time

Year	2024	2025	2026
Days	10	10	5

Permit Compliance

Increase compliance rate from 75% to 90% through targeted outreach and pre-opening consultations by the end of FY2026.

KPI – Compliance Rate

Year	2024	2025	2026
Rate	68 %	75 %	90 %

Inspection Scheduling

Reduce scheduling conflicts and missed appointments by 50% through implementation of a digital scheduling system for permit-related inspections by the end of FY 2026.

KPI – Number of missed appointments

Year	2024	2025	2026
# of appointments	N/A	35	27

Fire Inspection

Increase the number of annual fire inspections conducted in commercial properties from 1,200 to 1,500 inspections per year by optimizing inspection routes and using digital inspection tools by the end of FY2026.

KPI – Number of Inspections

Year	2022	2024	2026
# of inspections	1026	1200	1500

Case Closure Rate

Increase the arson case closure from 45% to 60% through monthly case reviews, training, and improved evidence handling by the end of FY2026.

KPI – Case closure rate

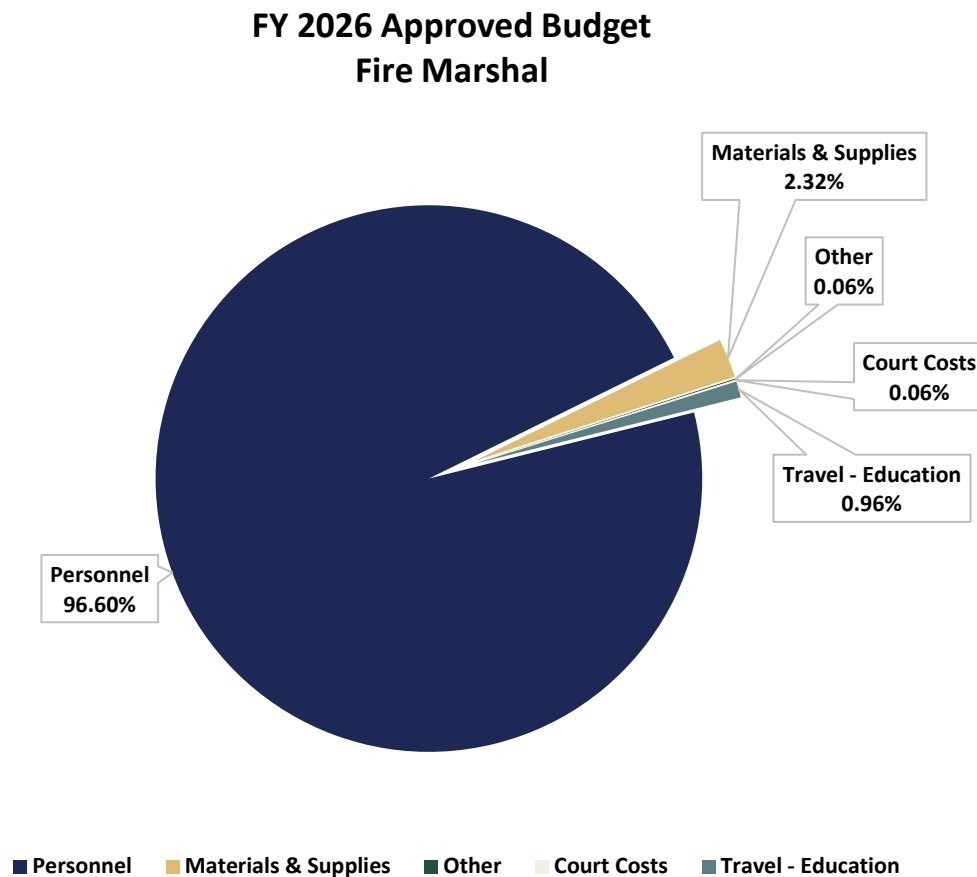
Year	2022	2024	2026
Rate	30%	45%	60%

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$468,964 **\$7,712** (1.67% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	477,701	449,954	362,494	453,004	3,050
Materials & Supplies	3,471	6,198	2,659	10,860	4,662
Other	-	300	-	300	-
Court Costs	23	300	-	300	-
Travel - Education	4,126	4,500	3,841	4,500	-
Total Budget	485,320	461,252	368,995	468,964	7,712

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely due to merit increases for eligible County employees.



COMMUNITY SUPERVISION AND CORRECTIONS DEPARTMENT (CSCD)

MISSION STATEMENT

Serving the community by fostering positive change through accountability, resources, and collaboration with stakeholders.

We pride ourselves on our **INTEGRITY** and the **RESPECT** we have for each and every **TEAM MEMBER**. We hold ourselves **ACCOUNTABLE** and remain committed toward achieving **HIGH STANDARDS** through **EFFECTIVE COMMUNICATION**.

- ❖ **INTEGRITY**: adhering to morals, ethics, and honesty.
- ❖ **RESPECT**: acting with regard for others.
- ❖ **TEAMWORK**: working together toward our mission and vision.
- ❖ **ACCOUNTABLE**: taking responsibility for our actions.
- ❖ **HIGH STANDARDS**: adherence to high personal standards and professional performance.
- ❖ **EFFECTIVE COMMUNICATION**: active listening and effective speaking, reading, writing and body language for the purpose of comprehending.

RECENT ACCOMPLISHMENTS

- ❖ During the fiscal year 2024, the Community Supervision and Corrections Department supervised on average, 25,773 defendants.
- ❖ We provided the following:
 - Direct Supervision to an average of 17,806 offenders
 - 183 comprehensive Pre-Sentence Investigations and 14 supplemental reports for the Courts
 - 9,521 full Texas Risk Assessment System (TRAS) Assessments and 3,356 TRAS screeners
 - 4,048 Treatment Alternative to Incarceration Program (TAIP) Assessments
 - 935 TAIP Reviews
 - 1,270 TAIP Screenings

- 9,941 Offender/Defendants completed 473,960.22 community service restitution hours in FY 2024.
- ❖ Supported the efforts of the Criminal Courts to divert defendants from incarceration in the County Jail with assessments and a continuum of alternative community-based sanctions and programs including:
 - Providing felony and misdemeanor defendants intensive outpatient services as an alternative means of stabilization from substance use as an alternative to incarceration.
 - Substance use screening, education, and referral services.
 - Community referrals for literacy and G.E.D. education, job readiness, and life skills. In house cognitive behavioral therapy. Supervision of defendants' court-ordered to alcohol monitoring devices.
 - The Intensive Day Treatment Program in the Tarrant County Jail and aftercare treatment.
 - The intensive supervision services for the intellectually disabled offenders.
 - The use of electronic monitoring and substance use testing.
 - Felony Alcohol Intervention Program (FAIP).
 - Non-English-Speaking Caseloads (NES)
 - SWIFT Unit provides intervention for certain high-risk or non-compliant defendants.
 - The Assessment Unit completes assessments on all felony defendants and misdemeanor intimate partner violence defendants.
 - Misdemeanor DWI Court
 - Pretrial Supervision

DIVISION OBJECTIVES

Support the efforts of the criminal courts in enhancing community safety, and diverting defendants from incarceration by providing resources, services, and sanctions which promote positive behavioral change.

Commitment to staff development using in-person, and on-line learning, coordinated through the Department's learning management system (LMS). On-line learning provides for larger training groups with greater frequency without encumbrance of classroom space availability and travel costs.

Continue to offer cognitive education and treatment as well as substance use treatment for defendants with substance use disorders by utilizing the Department’s Day Treatment programs, as well as over 20 qualified and credentialed counselors to assess and provide in-house treatment. The CSCD will continue to operate under the philosophy of assessment-driven differential supervision by offering various tracks of methodology and intensity based on the assessed and observed needs of the defendants.

Continue to offer three specialty court programs that are designated by the Community Justice Assistance Division (CJAD) as drug courts. DIRECT Court targets felony drug defendants, FAIP targets felony DWI defendants, and the Misdemeanor DWI Court targets misdemeanor DWI repeat offenders.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs).

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of GPS Collection Rate	30	39	44
IPV Caseload to Officer Ratio	170	150	125

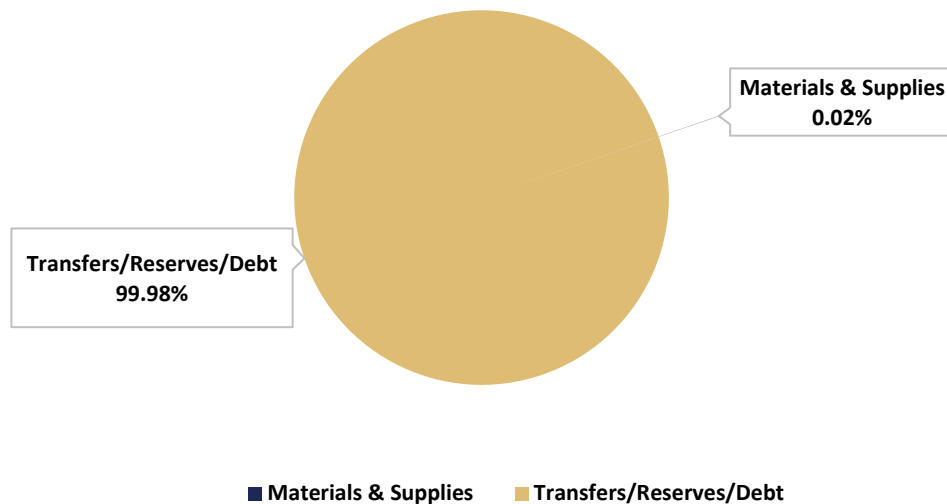
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$5,133,177 **\$300,870** (6.23% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Community Supervision and Corrections (CSCD)



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Materials & Supplies	442	1,000	167	1,000	-
Transfers/Reserves/Debt	4,219,765	4,831,307	3,561,618	5,132,177	300,870
Total Budget	4,220,207	4,832,307	3,561,785	5,133,177	300,870

EXPLANATION OF MAJOR CHANGES

CSCD provides an estimated cost of Tarrant County's match to the state of Texas to collaboratively run the Pre-Trial Bond Unit. These increases are largely driven by merit increases for eligible employees.

- The approved match amount is transferred to a special purpose budget which contains additional funding to support operations from sources such as probation fees.



JUVENILE SERVICES

MISSION STATEMENT

Juvenile Services

Title 10, V.T.C.A. Human Resources Code provides for the establishment of juvenile probation departments in all counties. Services are performed at the direction of the Tarrant County Juvenile Board and the 323rd District Court of Tarrant County sitting as Juvenile Court, to address the prevention of delinquent conduct, to provide for the care and rehabilitation of the children under the jurisdiction of the Juvenile Court, and to provide for the protection of the public and public safety. Services performed include screening and diversion of cases to community resources, presenting objective reports to the Juvenile Court, monitoring court ordered treatment, providing supervision, administering community-based programs, securing alternative placement, administering collection of court ordered restitution, complying with mandatory reporting requirements, and operating the Tarrant County Juvenile Justice Alternative Education Program.

Juvenile Detention

Texas Family Code, Section 51.12 requires that the proper authorities in each county shall provide a suitable place of detention for juveniles separate from lockups in which adults are confined. The Texas Juvenile Justice Department promulgates standards for individual county juvenile detention facilities, and annually registers facilities meeting all legal conditions of detention. Functions performed at the detention center include providing pre-adjudication services for a 128-bed facility including: supervision, education, nutrition, clothing, shelter, counseling, medical care, recreation, life skills training, and maintaining daily written observations from certified professional staff for regulatory compliance and court use.

RECENT ACCOMPLISHMENTS

- ❖ Successfully applied for a Texas Governor's Office grant to fund the Reconnecting Youth Program at the Juvenile Justice Alternative Education Program (JJAEP). This program provides an evidence-based life skills curriculum to youth at risk of dropping out of school, addressing substance abuse, truancy, and poor school performance.
- ❖ Successfully organized and conducted a mock trial training in collaboration with the District Attorney's Office and a defense attorney, providing all probation officers

with comprehensive court testimony training to enhance their courtroom preparedness and effectiveness.

- ❖ Launched two new contracted programs expanding services for justice-involved youth, by partnering with MHMR to provide mentoring and wraparound services, improving access to mental health support, crisis intervention, and community-based mentoring opportunities.
- ❖ Successfully implemented a family support and aftercare program for families of youth ordered to residential placement, providing them with resources, guidance, and continued assistance to promote long-term success.

DIVISION OBJECTIVES

SMART GOAL 1: PURSUE AND SUPPORT GRANT AND OTHER FUNDING OPPORTUNITIES

Specific: Hire Grant and Contract Monitoring position in FY26, have incumbent attend two workshops within first six months, and apply for two new grants within a year of hire, to increase likelihood of grant awards which will enhance community and departmental resources.

Measurable: Fill Grant and Contract Monitoring position and have incumbent attend two grant writing workshops within first six months, and submit two new grant applications within a year.

Achievable: Fill Grant and Contract Monitoring position in FY2026.

Relevant: Applying for grant opportunities will increase the likelihood of a grant award which will provide funding opportunities to the department to increase services to children, families, and crime victims without increasing the local tax burden.

Time-bound: Fill Grant and Contract Monitoring position in FY2026 and apply for two new grants within one year.

SMART GOAL 2: IMPLEMENT MULTISYSTEMIC THERAPY (MST) SERVICES IN THE SPECIALIZED UNIT

Specific: Establish a fully operational MST program within the Specialized Unit to provide evidence-based, family-focused therapy for youth on probation.

Measurable: Train at least 4 probation officers in MST principles and serve at least 15 youth in the first contract period.

Achievable: Partner with an MST-certified provider to develop a training and implementation plan.

Relevant: This initiative aligns with TCJS's goal to reduce recidivism by addressing family dynamics and youth behavior.

Time-Bound: Launch MST services by July of 2025, with a review of initial outcomes by January 2026.

SMART GOAL 3: PROVIDE A SELF-DISCIPLINE CURRICULUM TO STUDENTS AT THE JJAEP

Specific: Offer JJAEP students the Curriculum-Based Support Group (CBSG®) Program that includes topics in drug awareness, anger management, impulse control, and cognitive skills.

Measurable: Track service delivery to confirm program availability to all JJAEP students.

Achievable: Lena Pope Home will provide a well-trained, full-time instructor housed at the JJAEP to implement the Curriculum-Based Support Group (CBSG®) Program to students who attend the JJAEP.

Relevant: The Curriculum-Based Support Group (CBSG®) Program will fulfill the Texas Administrative Code requirement of providing a self-discipline component to students who attend the JJAEP.

Time-bound: The Curriculum-Based Support Group (CBSG®) Program will be provided to students at the JJAEP each day school is in session up to 200 school days, including summer school.

SMART GOAL 4: FITNESS RESTORATION SERVICES

Specific: Develop and design a comprehensive service model that integrates community and detention fitness restoration services in collaboration with MHMR under department Clinical Director's guidance. This service model will specifically target youth in need of restoration services across the department.

Measurable: Engage youth within 10 business days once identified by the Court and referred by the assigned probation officer. Decrease the number of youth or percentage of referrals requiring residential services for fitness restoration. Improve timelines for engagement, completion of services and court outcomes.

Achievable: Support Clinical Director in the development and implementation of this initiative through continued leadership, regular meetings with partners, and coordination of resources. Provide necessary resources to ensure the success of the project, including

helping to develop the Community Navigator contract, assigned probation officer case management, and support for other related areas.

Relevant: This initiative will improve the access to fitness restoration services for youth and families in the court system, ensuring they receive timely and effective services that support rehabilitation, community reintegration and court outcomes.

Time-Bound: Services are currently being implemented. Continue to develop and improve the service model design, partnership agreements, and related training and prioritize resources for these services. If resources become available expand the number of youths served with improved engagement timelines through-out fiscal year ending September 2026.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Commitments to TJJD	65	84	84
# of Court Supervisions (Added)	599	556	556
# of Pre-adjudicated Supervisions	1,510	1,158	1,168
# of Referrals	3,011	3,398	3,398

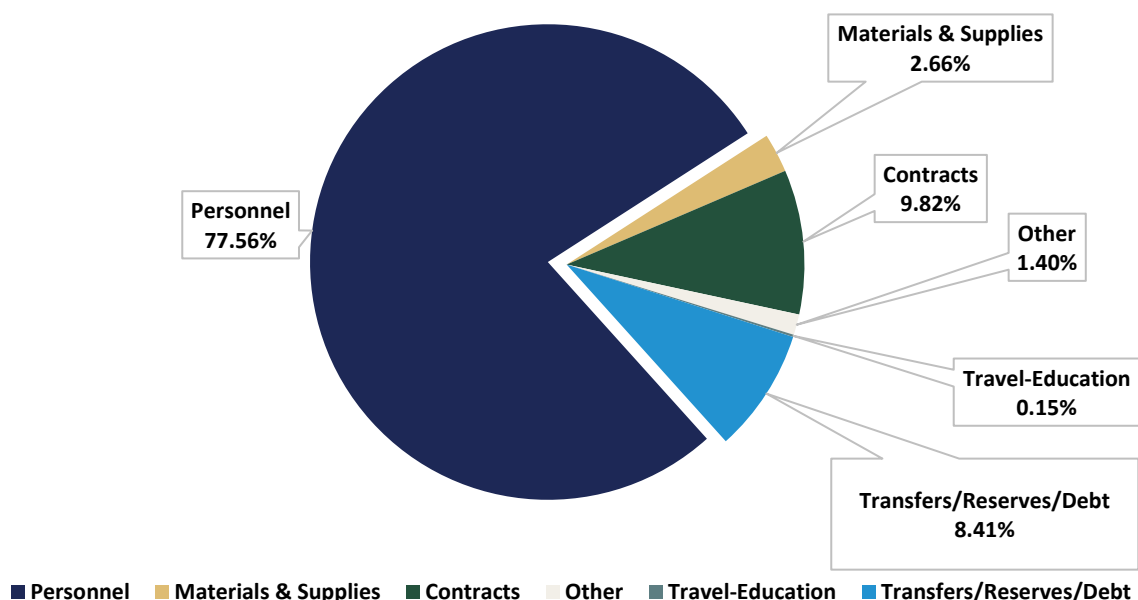
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$29,610,414 **-\$307,471** (-1.03% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Juvenile Services and Detention



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	22,339,445	22,441,126	21,148,445	22,965,499	524,373
Materials & Supplies	769,442	792,286	715,119	787,937	(4,349)
Contracts	1,321,697	2,867,403	1,679,122	2,907,403	40,000
Other	256,298	421,197	420,094	415,227	(5,970)
Travel-Education	47,195	38,831	37,875	45,331	6,500
Transfers/Reserves/Debt	2,111,741	3,357,042	779,750	2,489,017	(868,025)
Total Budget	26,845,818	29,917,885	24,780,405	29,610,414	(307,471)

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely due to merit increases for eligible County employees.

The decrease in the Transfers/Reserves/Debt expense group is due to a reduction in the Operating Subsidy budget provided by the County.



CIVIL DISTRICT COURTS

OVERVIEW

There are ten (10) different civil district courts in Tarrant County including the:

- ❖ 17th District Court
- ❖ 48th District Court
- ❖ 67th District Court
- ❖ 96th District Court
- ❖ 141st District Court
- ❖ 153rd District Court
- ❖ 236th District Court
- ❖ 342nd District Court
- ❖ 348th District Court
- ❖ 352nd District Court

These courts have jurisdiction in civil actions over \$200, title to land, contested elections, and other civil matters.

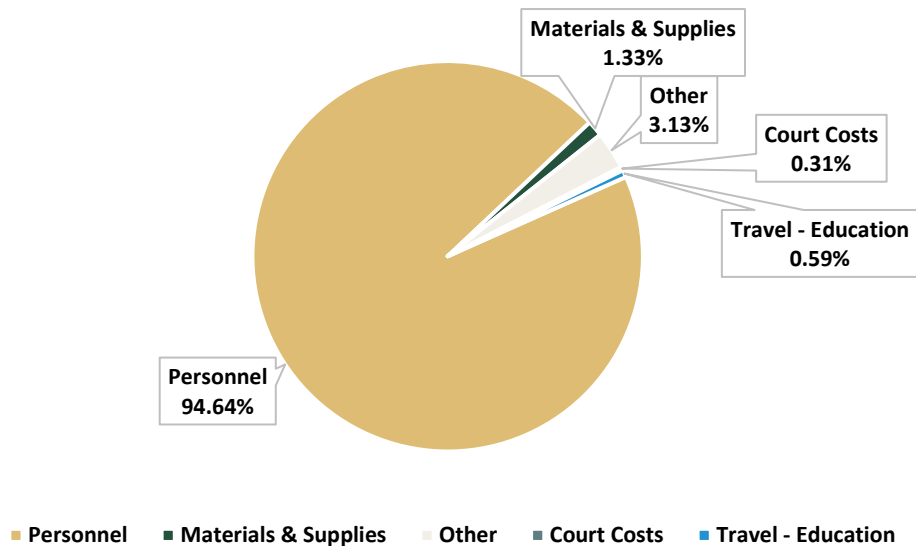
COMBINED CIVIL COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$3,538,371 95,771 (2.78% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
Civil District Courts



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	3,259,304	3,236,145	3,051,009	3,348,616	112,471
Materials & Supplies	31,463	46,222	21,729	46,972	750
Other	79,595	128,333	74,110	110,883	(17,450)
Court Costs	2,420	10,900	770	10,900	-
Travel - Education	5,965	21,000	4,693	21,000	-
Total Budget	3,378,748	3,442,600	3,152,310	3,538,371	95,771

EXPLANATION OF MAJOR CHANGES

The increase in the Civil Courts can be attributed to the transfer of an Auxiliary Civil Court Coordinator to the 153rd District Court.



CRIMINAL DISTRICT COURTS

OVERVIEW

The eleven (11) different civil district courts in Tarrant County are:

- ❖ Criminal District Court #1
- ❖ Criminal District Court #2
- ❖ Criminal District Court #3
- ❖ Criminal District Court #4
- ❖ 213th District Court
- ❖ 297th District Court
- ❖ 371st District Court
- ❖ 372nd District Court
- ❖ 396th District Court
- ❖ 432nd District Court
- ❖ 485th District Court

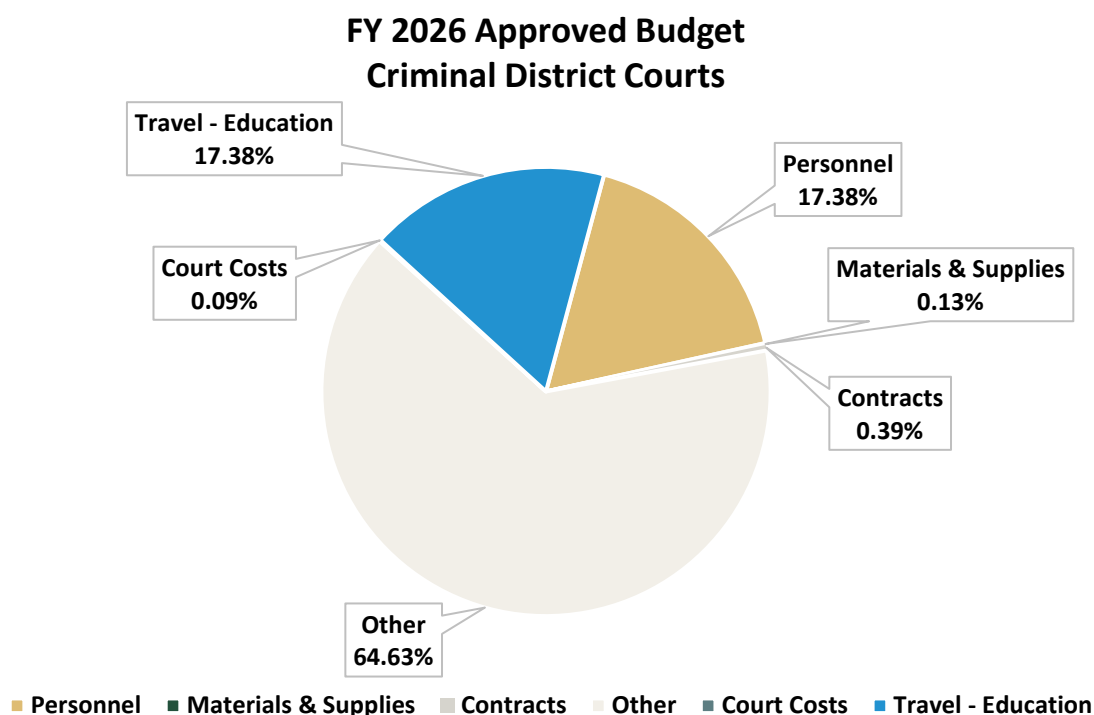
These courts have original jurisdiction in felony criminal matters.

CRIMINAL DISTRICT COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$25,024,076 **-\$5,961,053** (-19.24% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	5,413,008	5,255,533	4,482,798	5,263,242	7,709
Materials & Supplies	33,770	40,655	23,751	40,584	(71)
Contracts	80,295	175,850	144,353	119,000	(56,850)
Other	23,152,436	25,484,841	24,715,435	19,573,250	(5,911,591)
Court Costs	9,956	28,250	6,996	28,000	(250)
Travel - Education	5,413,008	5,255,533	4,482,798	5,263,242	7,709
Total Budget	28,689,465	30,985,129	29,373,333	25,024,076	(5,961,053)

EXPLANATION OF MAJOR CHANGES

The decrease in the Court Costs budget is due to the fact that, at the beginning of the fiscal year, a significant amount of this budget is appropriated in the Courts/Judiciary non-departmental account. This is driven by the fact that Budget nor Court staff can accurately predict case volume by Court. Funds are transferred from the Courts/Judiciary non-departmental account to the criminal courts as necessary throughout the fiscal year.



MAGISTRATE COURT

MISSION STATEMENT

The Magistrates Court serves the twenty - one criminal courts trying cases in Tarrant County. The mission of the court is to carry out the policies and procedures delegated by the criminal courts trying criminal cases.

RECENT ACCOMPLISHMENTS

The Magistrate's Courts continue to operate under the direction of the County and District Court judges trying criminal cases.

DIVISION OBJECTIVES

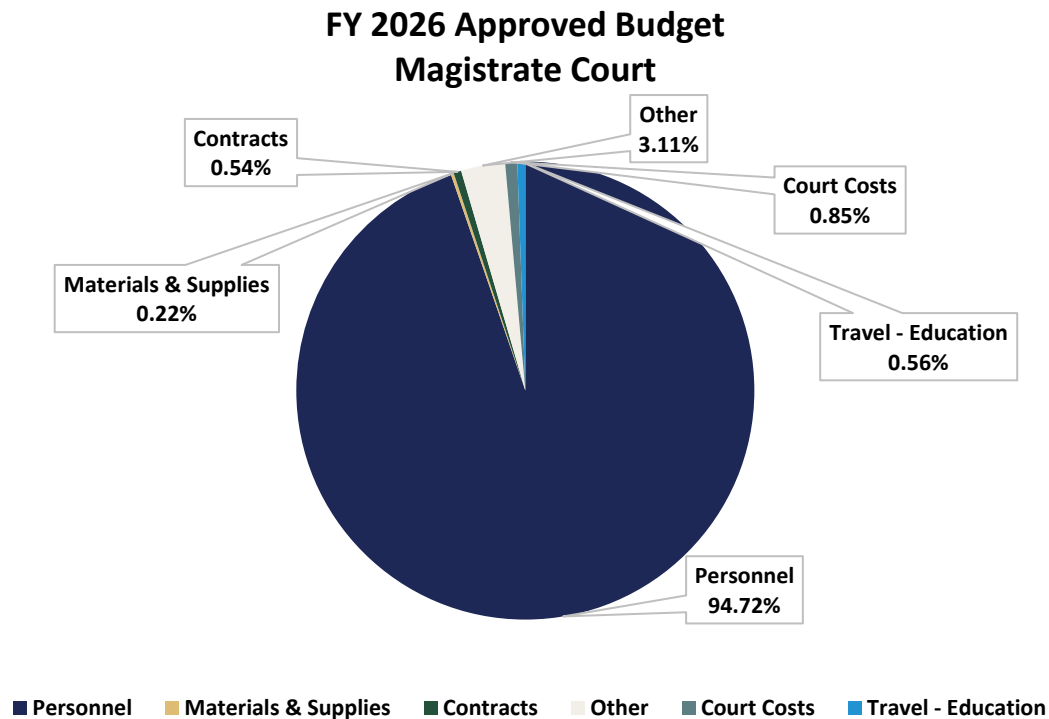
- ❖ Continue Initial Appearance dockets for the Criminal Courts, continue necessary duties while covering Courts, and assisting Criminal Courts in reducing backlog of cases.
- ❖ Central Magistration continues to seek methods to streamline video magistration through software and IT support.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,770,613 **\$34,591** (1.26% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	2,669,648	2,584,703	2,335,750	2,624,294	39,591
Materials & Supplies	4,793	8,000	2,954	6,000	(2,000)
Contracts	5,252	20,000	-	15,000	(5,000)
Other	61,802	86,269	12,268	86,269	-
Court Costs	12,631	23,550	22,899	23,550	-
Travel - Education	8,970	13,500	2,709	15,500	2,000
Total Budget	2,763,096	2,736,022	2,376,580	2,770,613	34,591

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit increases for eligible County employees.



FAMILY COURTS

OVERVIEW

There are seven (10) different family courts in Tarrant County including the:

- ❖ 231st District Court
- ❖ 233rd District Court
- ❖ 322nd District Court
- ❖ 323rd District Court
- ❖ 324th District Court
- ❖ 325th District Court
- ❖ 360th District Court
- ❖ Child Protection Court No. 1 (CPS)
- ❖ Child Protection Court No. 2 (CPS)
- ❖ IV-D (Child Support) Courts

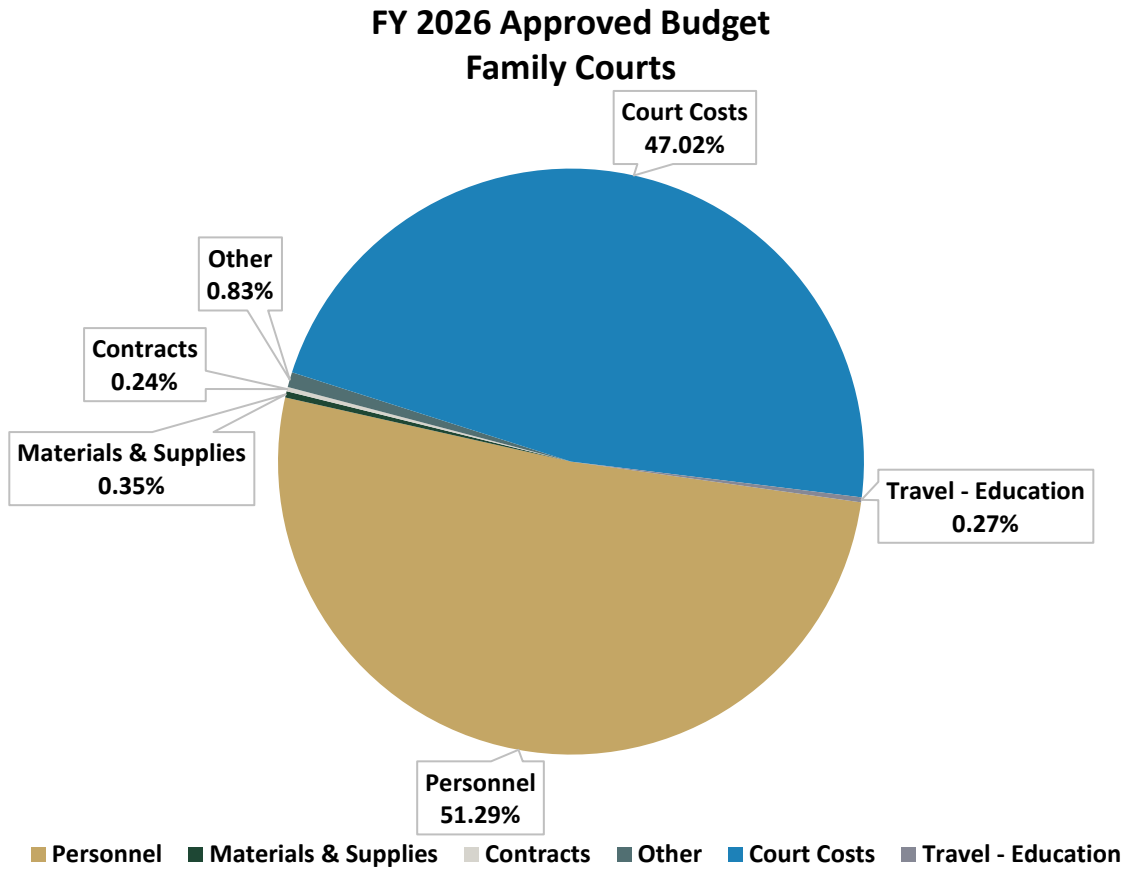
These courts have jurisdiction in all family related actions including divorce and child custody. The 323rd District Court has jurisdiction over juvenile cases.

COMBINED FAMILY COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$10,869,368 **-\$307,468** (-2.75% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	5,397,623	5,261,027	4,786,589	5,575,139	314,112
Materials & Supplies	22,918	37,501	17,542	37,676	175
Contracts	-	26,000		26,000	-
Other	87,449	129,471	112,081	90,391	(39,080)
Court Costs	5,090,426	5,692,012	4,733,680	5,110,512	(581,500)
Travel - Education	19,247	30,825	18,224	29,650	(1,175)
Total Budget	10,617,664	11,176,836	9,668,116	10,869,368	(307,468)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense group is largely due to merit increases for eligible employees, including judges.

The decrease in the Court Costs budget is due to the fact that, at the beginning of the fiscal year, a significant amount of this budget is appropriated in the Courts/Judiciary non-departmental account. This is driven by the fact that Budget nor Court staff can accurately predict case volume by Court. Funds are transferred from the Courts/Judiciary non-departmental account to the criminal courts as necessary throughout the fiscal year.



CRIMINAL COURT SUPPORT

MISSION STATEMENT

The Criminal Courts Support Staff works for 11 Criminal District Courts and 10 County Criminal Courts. The court support consists of several judicially supported departments, including the Office of Attorney Appointment, Auxiliary Court Coordinators, Central Magistration Support, Grand Jury Bailiffs, Mental Health Diversion Court Program, Veterans Treatment Court, Youthful Offenders Diversion Alternatives Program, First Offender Drug Program, Domestic Violence Diversion Program, and Public Safety Employees Treatment Court.

The mission of the Criminal Courts Support Staff is to foster meaningful improvements in the Tarrant County justice system by bringing stakeholders together. The department aims to ensure public safety, fairness, equity, efficiency, and accountability so that all residents of Tarrant County can live in safe, healthy, and thriving communities.

RECENT ACCOMPLISHMENTS

The Criminal Courts Support Staff continues serving the 11 Criminal District Courts and 10 County Criminal Courts.

DIVISION OBJECTIVES

- ❖ Improve Public Safety.
- ❖ Reduce racial and ethnic disparities.
- ❖ Increase transparency and accountability.
- ❖ Improve the effectiveness of policies and departmental operation.
- ❖ Recruit and retain a talented and diverse workforce.

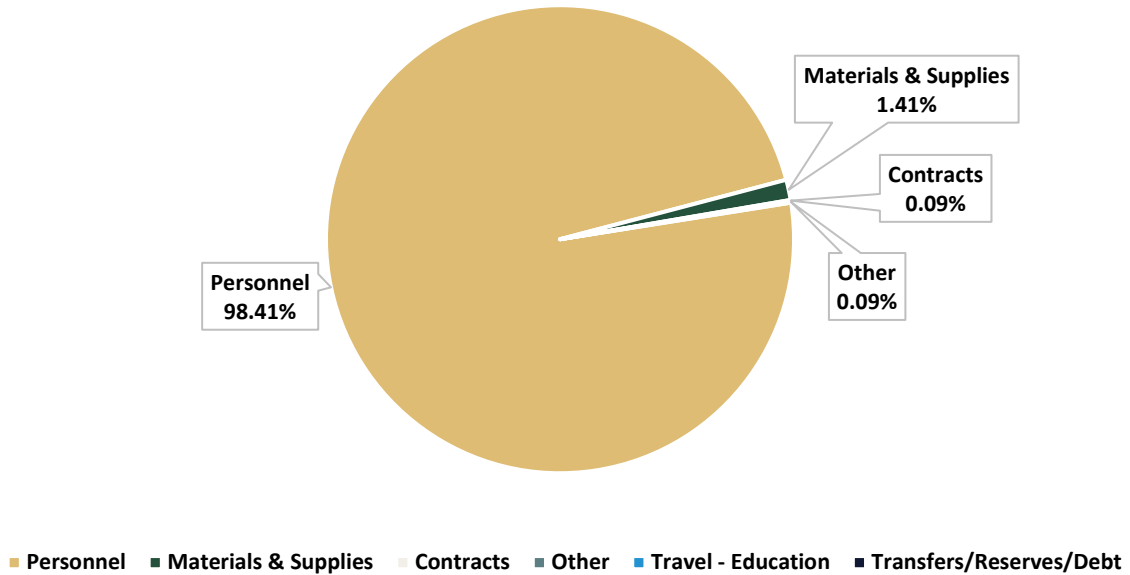
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$5,430,339 **\$127,247** (2.40% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Criminal Court Support



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	5,604,431	5,223,122	4,983,585	5,343,979	120,857
Materials & Supplies	62,851	69,970	58,333	76,360	6,390
Contracts	4,893	5,000	4,993	5,000	-
Other	10,428	5,000	3,868	5,000	-
Travel - Education	5,876	-	-	-	-
Transfers/Reserves/Debt	-	-	-	-	-
Total Budget	5,688,479	5,303,092	5,050,779	5,430,339	127,247

NOTE

Pre-Trial Risk Assessment: All pre-trial expenses are captured in this budgeting fund center. Any pre-trial supervision expenses are captured in the CSCD Bond Supervision Unit budget which is a special purpose budget.

EXPLANATION OF MAJOR CHANGES

The Personnel expense type increased due to merit increases for eligible County employees.



GRAND JURY

MISSION STATEMENT

The mission of Grand Jury Bailiffs is to serve the people of Tarrant County and the State of Texas by maintaining security and order during Grand Jury proceedings.

RECENT ACCOMPLISHMENTS

- The Grand Jury bailiffs continue to assist with impaneling jurors who review criminal cases for the district courts.

DIVISION OBJECTIVES

- Process grand juror appointments in an effective and efficient manner as the backlog of cases from the pandemic is cleared.

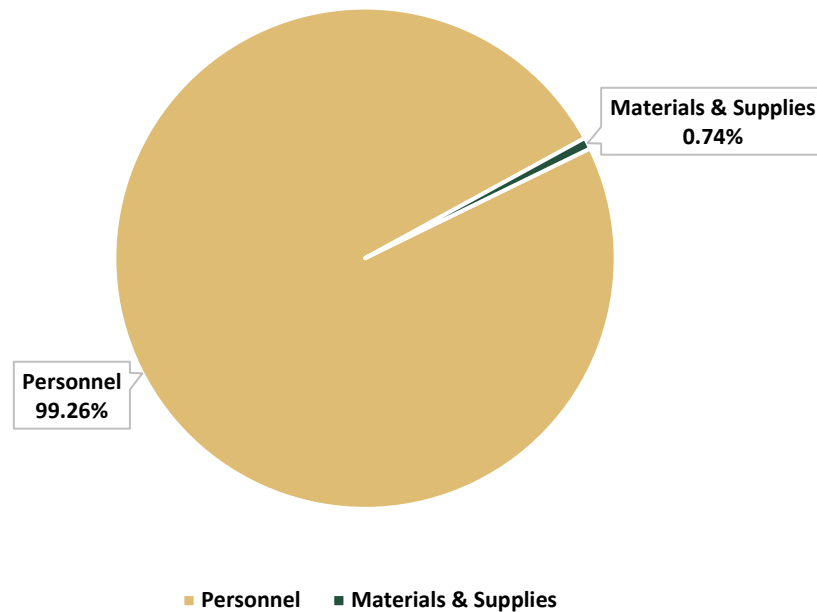
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$265,270 **\$7,853** (3.05% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Grand Jury



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	245,482	255,449	263,216	263,302	7,853
Materials & Supplies	1,166	1,968	1,060	1,968	-
Total Budget	246,648	257,417	264,276	265,270	7,853

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is driven by merit increases for eligible employees.



CRIMINAL ATTORNEY APPOINTMENT

MISSION STATEMENT

The mission of the Criminal Attorney Appointment Office is to appoint attorneys to indigent defendants in a timely manner as established by the Texas Fair Defense Act and the approved Tarrant County Indigent Defense Plans.

RECENT ACCOMPLISHMENTS

- ❖ The Criminal Attorney Appointment Office appointed attorney on approximately 33,000 cases.
- ❖ New software, TechShare.Indigent Defense was implemented on December 1, 2016.
- ❖ The electronic attorney pay voucher portion of FIDO was implemented October 2015 in the misdemeanor courts and implemented January 2016 in eight of the ten felony courts.

DIVISION OBJECTIVES

- ❖ Appoint attorneys to indigent defendants in compliance with the Fair Defense Act
- ❖ Support the Tarrant County Judiciary and the local defense bar in related issues.
- ❖ Implement procedures to accommodate increased use of the Office of Attorney Appointments to achieve centralized appointment procedures and equitable disbursement of attorney appointments.
- ❖ Seek grant opportunities to improve indigent defense.

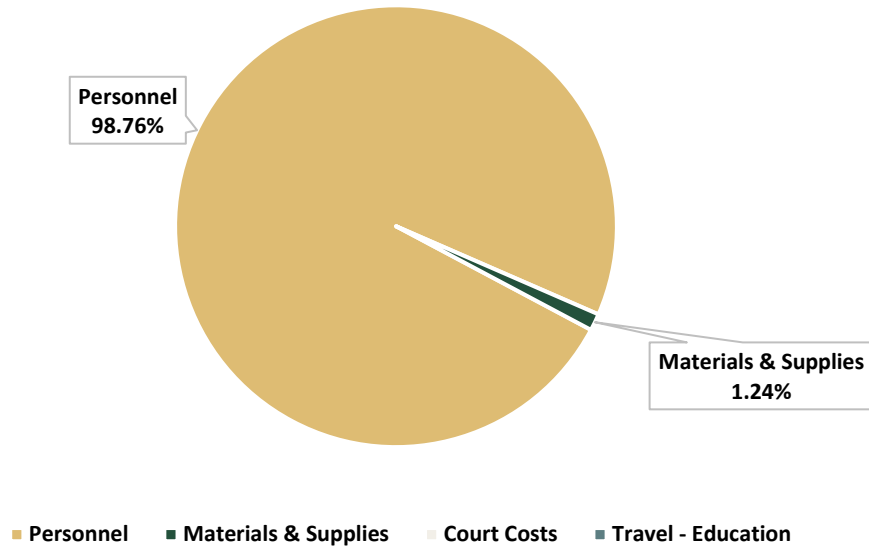
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$649,864 **\$20,779** (3.04% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Criminal Attorney Appointment



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	596,476	574,060	544,222	594,839	20,779
Materials & Supplies	6,338	6,100	2,201	6,100	-
Court Costs	101,686	100,500	86,176	100,500	-
Travel - Education	1,001	1,900	500	1,900	-
Total Budget	705,501	682,560	633,099	703,339	20,779

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is due to merit increases for eligible County employees.



CRIMINAL MENTAL HEALTH COURT

MISSION STATEMENT

The mission of the Mental Health Unit is to provide continuity of care for offenders with mental illness and to be a liaison between mental health service providers and the Tarrant County criminal court system.

The attorneys of the Office of Judicial Staff Counsel and Special Magistration manages the post-conviction dockets and Mental Health Competency Hearings for the criminal courts and provides counsel to the criminal courts and Criminal Court Administration regarding difficult legal issues and policy.

The attorneys of the Office of Judicial Staff Counsel and Special Magistration advise and provide counsel to the criminal courts and Criminal Court Administration regarding difficult legal issues and policy concerns. Importantly, the office specifically manages the post-conviction dockets of the criminal courts and maintains a special advisory role in complex matters before the courts and court programs.

RECENT ACCOMPLISHMENTS

The Mental Health Court continues to assist in the placement of seriously medically/mentally ill defendants.

DIVISION OBJECTIVES

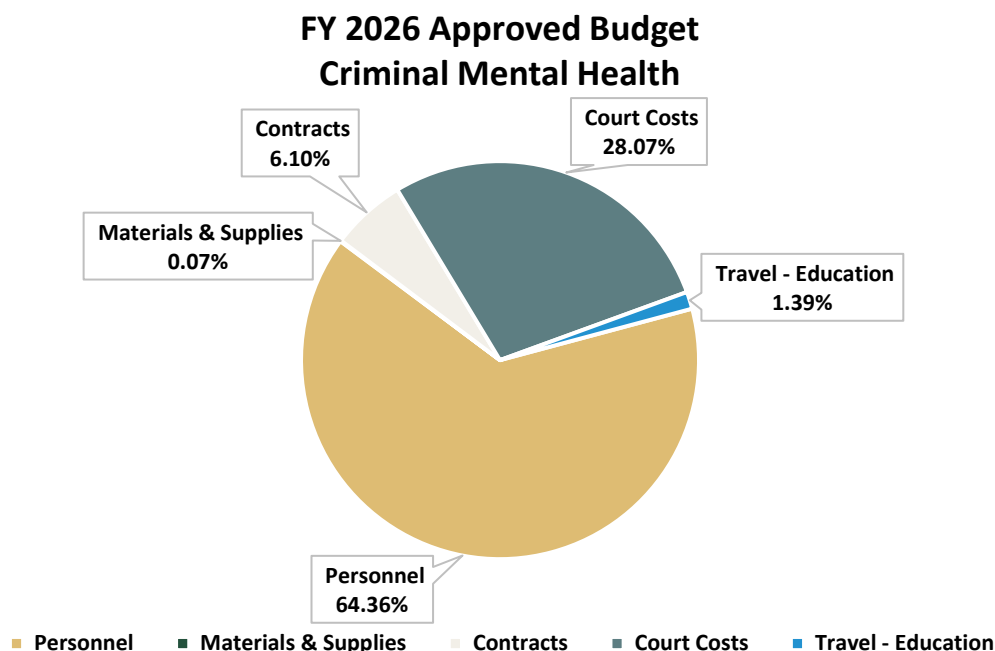
- ❖ Continue timely identification of individuals in need of mental health care.
- ❖ Continue sending notifications to courts of defendants on the state hospital waiting list so they will know when defendants are anticipated to transfer. Continue to supervise progress of defendants on PR bond and living in nursing homes.
- ❖ Expand a working relationship with nursing homes willing to take defendants with mental illness from the jail and on PR bond.
- ❖ Develop a working relationship with JPS correctional health care to ensure continuity of care for defendants while in custody.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$286,775 \$7,897 (2.83% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	193,336	186,678	112,872	184,575	(2,103)
Materials & Supplies	267	200		200	-
Contracts	11,700	18,450	18,450	17,500	(950)
Court Costs	37,521	69,550	24,456	80,500	10,950
Travel - Education	-	4,000	2,287	4,000	-
Total Budget	242,824	278,878	158,065	286,775	7,897

EXPLANATION OF MAJOR CHANGES

The increase in the Court Costs expense group is due to an increase in the Mental Competency budget.



COUNTY COURTS AT LAW

MISSION STATEMENT

County Court at Law #1

The mission of County Court at Law #1 is to act in a fair manner with personal integrity, professional competence, and judicial temperament; to treat all persons before the court with courtesy and respect, and to leave all parties with the belief that they had a fair day in court, win or lose.

County Court at Law #2

The mission of County Court at Law #2 is to manage and dispose of all cases entrusted to this court in a manner that is most expedient, equitable, and consistent with the Texas Supreme Court guidelines for disposition of cases. Moreover, the Court's docket management system should be to the benefit of the taxpayers, litigants, lawyers and citizens of Tarrant County.

County Court at Law #3

County Court at Law No. 3 was established by the 70th Legislature and began conducting operations on March 1, 1988. The Court was created to ease the burden on the existing County Courts at Law.

The mission of the Court is to manage and dispose of all cases in a manner that is expedient, equitable and consistent with the Texas Supreme Court guidelines for disposition of cases. Additionally, all the County Courts at Law strive to educate the Bar and encourage filing in the County Courts at Law to reduce the workload of the District Courts.

ACCOMPLISHMENTS

County Court at Law #1

- ❖ The Court monitors its cases for lack of prosecution, and routinely sends notices to keep the docket moving appropriately.
- ❖ The Court continues to try and dispose of a large portion of the oldest cases on our docket. Our oldest cases are typically set for trial, abated or on a dismissal docket for lack of prosecution.
- ❖ We currently have one 2019 case, two 2020 cases, seven 2021 cases and nineteen 2022 cases, all of which are currently set for trial, abated due to military

or bankruptcy or closely being monitored. We have a total of 2196 pending cases as of March 31, 2025.

County Court at Law #2

The Court monitors the cases for lack of prosecution, and routinely sends notices to keep the docket moving appropriately. The Court also continues to try and dispose of a large portion of the oldest cases on our docket. Our oldest cases are typically set for trial, abated or on a dismissal docket for lack of prosecution. The Court maintains active jury and non-jury trial dockets.

County Court at Law #3

County Court at Law 3 has evolved a hybrid approach to the business of the court. Trials by jury are still a significant request for cases, with 39 weeks available. Also, most weeks of the year non-Jury trials are used to try cases along with hundreds of hearings per year.

- ❖ Some are in-person, and some are conducted remotely via Zoom. Remote Zoom proceedings have become quite popular for the appropriate type of proceeding, which saves time and money for the participants.
- ❖ The court continues to operate in a cost-effective manner with the minimum use of additional, temporary personnel.

OBJECTIVES

County Court at Law #1

- ❖ Effectively communicate with attorneys and pro se parties in the scheduling of trials and hearings in a timely, efficient manner.
- ❖ Continue to monitor the Court's case load and ensure all attorneys and parties are efficiently moving their cases toward resolution in a reasonable time and cost.
- ❖ Dispose of the Court's cases more than two years old (filed before 2023).
- ❖ Work with the County Clerk's office and Court staff to increase efficiency, reduce expense and eliminate redundancy.

County Court at Law #2

- ❖ **Specific:** Dispose of or set for trial all cases filed before 2023, in which parties are not in bankruptcy, have been abated, or are awaiting proceeding in other courts.
- ❖ **Measurable:** Track on a bi-monthly basis the disposition of cases filed before 2023 and ensure that jury, non-jury, or other dispositive proceedings are conducted on those cases in this fiscal year.
- ❖ **Achievable:** The goal is achievable through setting cases for final disposition proceeding.

- ❖ **Relevant:** Aligns with the Court's mission statement to promote the expedient and equitable administration of justice.
 - ❖ **Time-Bound:** Goal to be achieved by the end of each fiscal year.
-
- ❖ **Specific:** Maintain monthly clearance rate of cases as set forth by the Supreme Court guidelines.
 - ❖ **Measurable:** Track through the case statistics compiled by the County Clerk and posted on the county website.
 - ❖ **Achievable:** The goal is achievable by promptly signing dispositive case documents, consistent dismissal dockets, and timely setting and conducting trials.
 - ❖ **Relevant:** Aligns with the Court's mission statement to promote the expedient and equitable administration of justice.
 - ❖ **Time-Bound:** Goal can be achieved on a monthly basis by monitoring the County Clerk's monthly court statistics report.
-
- ❖ **Specific:** Ensure that the largest part of the Court's docket, consumer/commercial debt cases are disposed of in an equitable and expedient manner.
 - ❖ **Measurable:** Track monthly dispositions of consumer/commercial debt cases.
 - ❖ **Achievable:** Moving these cases requires consistent dismissal dockets and trial settings.
 - ❖ **Relevant:** Aligns with the Court's mission statement to promote the expedient and equitable administration of justice.
 - ❖ **Time-Bound:** Goal to be achieved by the end of each fiscal year.

County Court at Law #3

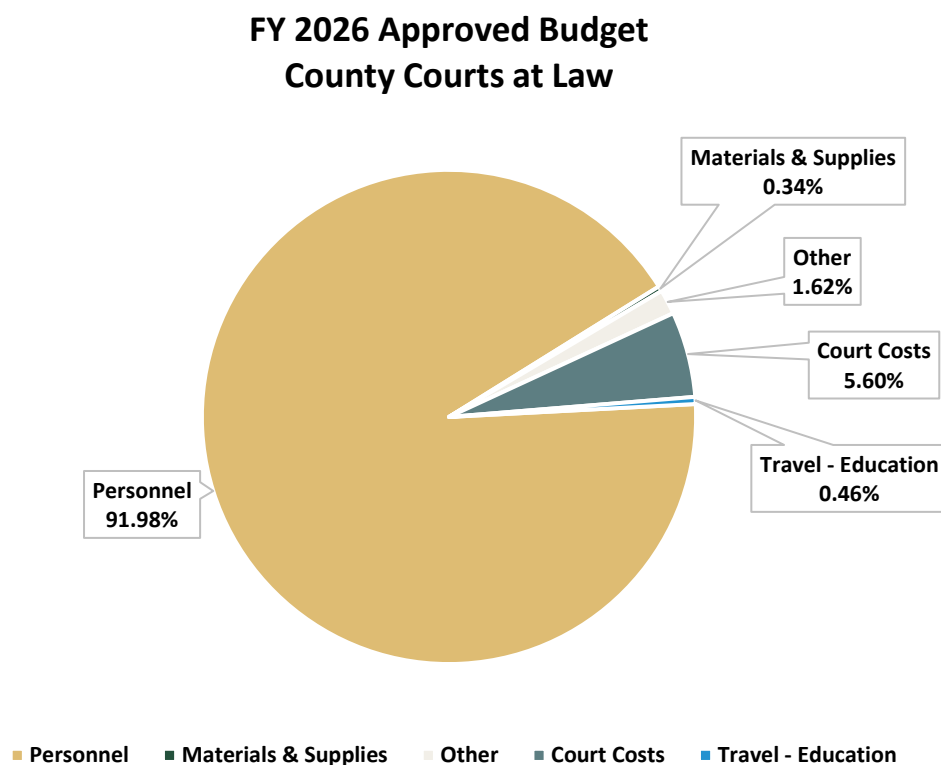
- ❖ Efficiently dispose of the remaining 2020 cases.
- ❖ Monitor case pleadings, review all Occupational and Administrative License Appeals for the new steps by litigants to comply with the Transportation Code revised September 1st, 2023.
- ❖ Maintain the lowest number of cases pending among the three County Courts at Law.

COMBINED COUNTY COURTS AT LAW EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,080,179 **-\$34,239** (-1.62% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,901,198	1,977,119	1,705,595	1,987,440	10,321
Materials & Supplies	4,585	7,005	4,313	7,355	350
Other	33,993	72,964	55,150	34,914	(38,050)
Court Costs	21,593	46,250	28,810	40,750	(5,500)
Travel - Education	2,150	11,080	4,341	9,720	(1,360)
Total Budget	1,963,519	2,114,418	1,798,210	2,080,179	(34,239)

EXPLANATION OF MAJOR CHANGES

County Courts at Law saw a decrease in the Other category due to a decrease in Visiting Court Reporter budgets. Budget for these court reporters is transferred to the courts as needed throughout the year.



COUNTY CRIMINAL COURTS

OVERVIEW

The ten (10) criminal courts in Tarrant County are:

- ❖ County Criminal Court #1
- ❖ County Criminal Court #2
- ❖ County Criminal Court #3
- ❖ County Criminal Court #4
- ❖ County Criminal Court #5
- ❖ County Criminal Court #6
- ❖ County Criminal Court #7
- ❖ County Criminal Court #8
- ❖ County Criminal Court #9
- ❖ County Criminal Court #10

Criminal courts in Tarrant County have jurisdiction over all criminal matters and causes, original and appellate, prescribed by law for county courts, but does not have civil jurisdiction.

Criminal Courts number 5 and 10 of Tarrant County have jurisdiction within the county of all appeals from criminal convictions under the laws of this state and the municipal ordinances of the municipalities located in Tarrant County that are appealed from the justice courts and municipal courts in the county.

Criminal Courts number. 5, 7, 8, 9, and 10 of Tarrant County have concurrent jurisdiction in district court of felony cases to conduct arraignments, conduct pretrial hearings, and accept guilty pleas.

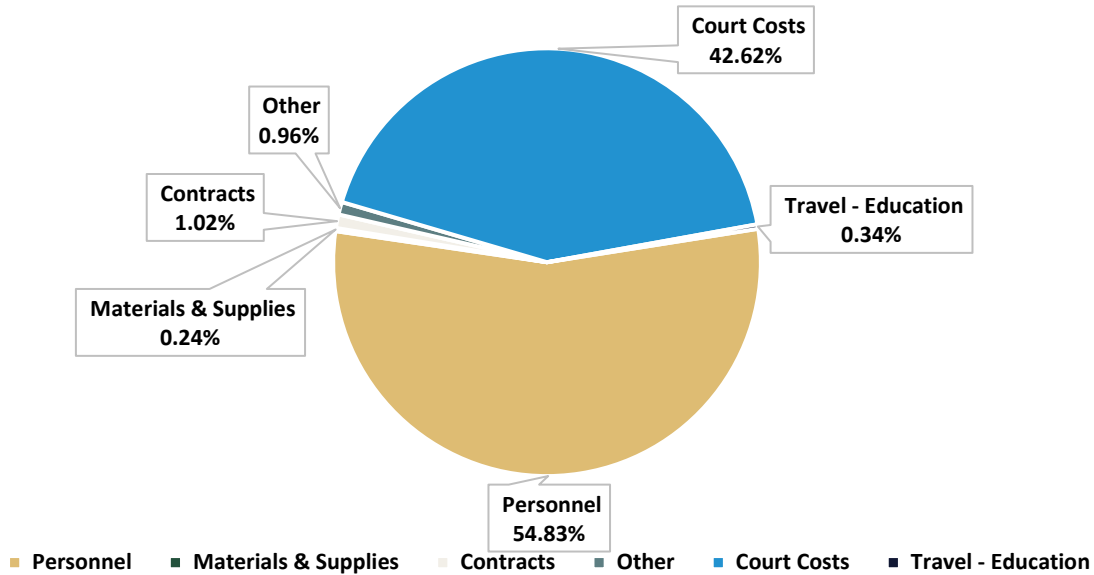
COMBINED COUNTY CRIMINAL COURTS EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$9,776,388 **-\$954,772** (-8.90% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget County Criminal Courts



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	5,360,850	5,266,078	4,826,505	5,357,431	91,353
Materials & Supplies	20,077	23,171	16,260	23,171	
Contracts	100,000	120,000	82,117	100,000	(20,000)
Other	74,546	93,570	33,455	93,570	
Court Costs	5,383,131	5,195,841	5,112,987	4,169,716	(1,026,125)
Travel - Education	12,750	32,500	7,108	32,500	
Total Budget	10,951,355	10,731,160	10,078,432	9,776,388	(954,772)

EXPLANATION OF MAJOR CHANGES

The decrease in the Court Costs budget is due to the fact that, at the beginning of the fiscal year, a significant amount of this budget is appropriated in the Courts/Judiciary non-departmental account. This is driven by the fact that Budget nor Court staff can accurately predict case volume by Court. Funds are transferred from the Courts/Judiciary non-departmental account to the criminal courts as necessary throughout the fiscal year.



PROBATE COURT #1

MISSION STATEMENT

Created by statute in 1957, Tarrant County Probate Court No. 1 is one of 24 statutory probate courts in 12 of the largest counties in Texas. The number of statutory probate courts in a county is informally tied to the county's population. Tarrant County has had two statutory probate courts since the creation of Probate Court No. 2 in 1990. Other Counties continue to add probate courts while Tarrant County holds steady with two courts while the County's population explodes.

In the last legislative session Harris County added a fifth probate court, Bexar County added a third court, and Travis County added a second court. Denton County added a second court in 2021. It is expected that Dallas County will add a fourth court in 2025. Despite its significantly higher number of case filings and population, Tarrant County has the same number of probate courts as Denton and Travis Counties.

The Probate Judges of Tarrant County have pledged to maintain the two-court model for as long as reasonably possible.

Statutory Probate Courts hear all matters involving or related to:

- ❖ the probate of wills and administration of decedent's estates;
- ❖ the creation of estate administrations for individuals dying without a will;
- ❖ the determination of the heirs of a decedent pursuant to Texas law;
- ❖ the creation of guardianships for incapacitated persons, including minors;
- ❖ the modification and interpretation of trust instruments; and
- ❖ involuntary mental health commitments.

The court generally admits approximately 1,500 wills to probate, annually. The court manages its contested docket, hearing both non-jury and jury trials. Jurisdiction includes suits directly related to probate and guardianship matters as well as those ancillary to any pending estate, guardianship, or trust (such as wrongful death or divorce of a ward).

RECENT ACCOMPLISHMENTS

Guardianship Monitoring

Probate Court No. 1 has 1,181 persons under guardianship and it is the court's responsibility to administer and monitor these wards, both their physical and social welfare, along with the management of their property and money. The court monitors

wards through direct visits by court personnel and through review of the guardian's statutorily required reports and accountings. The probate courts have an online form for guardians to use to submit their yearly report. Changes from the Legislature, however, made our existing form obsolete. Probate Court No. 1 staff went to work immediately, with help from IT, to make our online report consistent with changes in the law. The report is also now compatible with iPhones. One of the ways in which the State of Texas seeks to protect wards is to require that all guardianships be registered, by the guardian, with the Judicial Branch Certification Commission (JBCC). It is the court's responsibility to ensure the guardians comply with this task. Probate Court No. 1 has

successfully ensured 100% of its guardianships are registered with the JBCC. This is an accomplishment that few, if any, other probate courts in Texas have achieved. The Court also holds an aggressive show cause docket for guardians that do not provide their yearly reporting.

Community Engagement

One of the best ways to prevent guardianship applications from overwhelming probate courts is to educate the community about ways to avoid the necessity of guardianship. Court personnel regularly meet with community stakeholders to provide a better understanding of the law and what supports and services are available. For example, Court Investigator Angela Gaither spent considerable time with area nursing homes advising them about ways to provide care for some incapacitated persons in their care that might have otherwise produced formal guardianship investigation. In addition, as the model for the Assisted Outpatient Treatment Program in Texas, several counties have come to Tarrant County to learn from Probate Court No. 1 about our successful implementation of AOT and its impact on mental health patients. Judge Burns will continue to present presentations about guardianships to parents in the community with disabled children coming of age.

Trial Docket

Probate Court No. 1 continued its aggressive push to move the docket and bring cases to trial. By pushing contested cases to resolution, Probate Court No. 1 disposes of cases efficiently and effectively.

Assisted Outpatient Treatment Program

As the number of mental health cases has hit an all-time high, it has become necessary to employ innovative solutions to address the crisis. One alternative to in-patient commitment is the Assisted Outpatient Treatment program. The Court continued to expand its use of AOT for mental health patients that need continued court-ordered treatment, but can receive it without the necessity of housing. Thanks to the Commissioners Court continued support for My Health My Resources (MHMR) of Tarrant County, the Courts average around 40 patients being treated in the AOT program at any given time. Without this program, treatment would be necessary in an in-patient setting

at a far greater cost to Tarrant County. The AOT program in Tarrant County is considered a national model and has hosted other counties as they explore their own program implementations. We expect this program to continue to grow and support the mental health needs of an expanding population and reduce the frequency of hospitalizations and attendant costs of public care.

DIVISION OBJECTIVES

For FY2026, it is the Court's hope that we may:

- ❖ continue the efficient scheduling of uncontested hearings by offering hearings within 4-5 weeks of case filing.
- ❖ increase dialogue with criminal justice, medical, and community partners to assist in finding treatment options for the incapacitated and the mentally ill, avoiding the costly undertaking of formal guardianship and commitment proceedings.
- ❖ decrease reliance on appointed Attorneys to perform guardian ad litem services.
- ❖ continue to push the contested docket to resolve cases.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

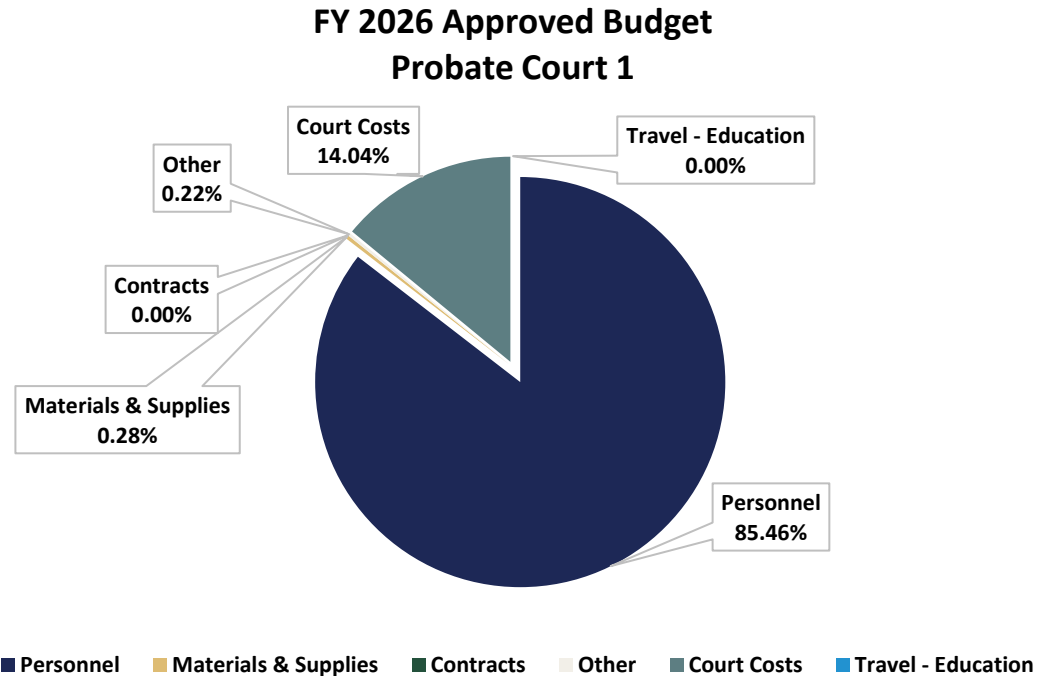
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Instruments Filed	56,278	47,766	58,343
# of Contested and Uncontested Hearings	3,242	3,414	3,499
# of Mental Health Cases	5,100	5,526	5,672
# of New Probate Cases	2,257	2,430	2,462

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,278,871 **-\$90,724** (-3.83% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	2,080,606	2,043,495	1,779,758	1,947,629	(95,866)
Materials & Supplies	5,285	6,200	3,251	6,342	142
Contracts	320,260	5,000	-	-	(5,000)
Other	-	-	-	5,000	5,000
Court Costs	272,619	314,900	284,736	319,900	5,000
Travel - Education	-	-	-	-	-
Total Budget	2,678,770	2,369,595	2,067,745	2,278,871	(90,724)

EXPLANATION OF MAJOR CHANGES

The Personnel expense group decreased due to a change in incumbent personnel.



PROBATE COURT #2

MISSION STATEMENT

Tarrant County Probate Court Number Two's mission is to provide all parties their day in court, to treat all parties equally and respectfully, and to rule on cases efficiently in accordance with the law and the applicable facts.

RECENT ACCOMPLISHMENTS

The court has accomplished the following in FY25:

Decedent's Estates

The Court has been conducting both in-person and Zoom hearings on uncontested probate matters and conducting in-person hearings on contested matters. The Court's attorney rotation list consists of 115 attorneys and each attorney receives approximately three appointments each year due a continued increase in applications to determine heirship.

Guardianship

All guardianship hearings are being conducted in-person. The Court strictly applies the law as written requiring clear and convincing evidence of incapacity and that supports and services and alternatives which could avoid the need for a guardianship have been considered and determined not to be feasible in addition to the other legal requirements prior to placing anyone or anyone's estate under guardianship. The Court also grants partial guardianships or temporary guardianships when the facts heard at trial warrant a partial or temporary guardianship in lieu of a full guardianship.

The Court receives reports from Guardians of the Person through an on-line form which saves staff time and paper and mailing expenses. Guardianship matters continue to be contentious with more contested guardianship matters and lawsuits ancillary to guardianships being filed. Court social workers named as court visitors make initial investigations, assessments and reports on each guardianship matter to make sure that all less restrictive alternatives to guardianship and available supports and services have been considered to avoid unnecessary guardianships. Court social workers also recommend the most suitable person as guardian and to make sure the residential, medical, social and educational needs of the ward are met. Per Texas law, the guardianship staff and social work interns continue to make at least one annual court visit on all wards under guardianship to enable the court to make its annual determination as to whether each guardianship should be continued, modified or terminated.

The Court continues to receive communications from its wards. In addition, Judge Allen continues to personally review all Guardian of the Person Reports and Associate Judge Bell personally reviews all Court Visitor Reports. Each Judge sends communications to the Assistant Court Investigators when she believes follow-up is necessary to answer a question or follow up on an issue or to determine whether a modification, restoration or closure is appropriate. Judge Allen is very cognizant of returning tax-payer dollars to the County when a ward receives funds from an inheritance or when a ward has funds remaining after death. The Public Probate Administrator is utilized to assist when necessary.

Mental Health

The Associate Judge primarily handled the majority of the mental health probable cause, commitment, and medication hearings. Due to the increased number of mental health commitment filings, each court now conducts its own mental health docket each week. The court has added new attorneys to represent proposed patients. The Associate Judge also heard several matters involving the need for mental health commitment for patients who were being held in the county jail, but who should have been transferred to JPS for mental health treatment. Judge Allen also hears these cases and both Judges are available and do work on pre-hearing orders. Judge Allen also reviewed and countersigned all commitment and medication orders signed by the Associate Judge.

DIVISION OBJECTIVES

The court's objectives for FY2026 are:

Technology

The court has now gone paperless for all matters but not for all orders. The court has also finished a project that allows guardians of the person, not represented by legal counsel, to electronically file guardian of the person reports directly with the clerk or court staff thus minimizing the effort and expense to the guardians. The court is encouraging all guardians of the person to use this electronic filing process for guardianship of the person reports. The court staff uses queues to review filings and places orders in Judge Allen's queue when they are ready to be signed. The court's objective is to have all uncontested orders approved and copies sent to attorneys within three weeks of filing so that cases can be completed in a timely manner. The court is looking forward to not having to conduct hearings on Zoom due to the increased time required for these hearings.

Parallel Court Dockets

The court's goal is continue running parallel trial dockets with one heard by the elected judge and one heard by the associate judge to better expedite probate, guardianship, and mental health matters which continue to increase in number.

Guardianship

The court sends out social workers on every guardianship application to ensure that all less restrictive alternatives to guardianship and that available supports and services have been considered and used when feasible to prevent unnecessary guardianships being established. The court, through the guardianship auditor, continues to strictly scrutinize all fee applications to ensure our wards' estates and the tax-payer dollars are only spent in accordance with the law. In addition, the court strives to reimburse the County whenever possible for funds expended for filing fees and court costs which includes court-appointed attorneys.

Mental Health

The court will continue to hear its own docket and appoint its own attorneys ad litem to ensure that caseloads are not excessive as mental health filings have risen. The court will continue its involvement in the Assisted Outpatient Treatment program.

Decedent's Estates

The Court continues to review and hear matters involving decedent's estates as expeditiously as possible. The court's goal is that uncontested probate matters can be heard as close to the citation return date as possible. The addition of a full-time estates auditor will help the court manage its dependent administration cases more efficiently.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

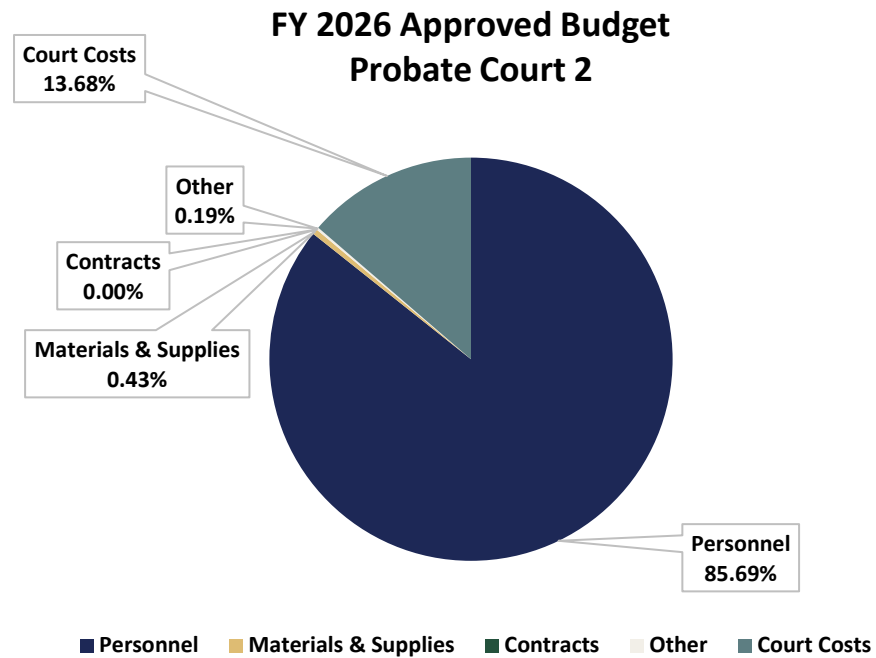
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Guardianship Hearings	2,856	2,900	3,000
# of Mental Health Cases Filed	5,577	5,700	5,850
# of New Probate Cases Filed	1,837	1,850	1,900
# of Small Estate Affidavits	222	233	244

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$2,092,116 **\$137,216** (7.02% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,661,806	1,659,279	1,544,882	1,792,705	133,426
Materials & Supplies	7,827	9,281	6,335	9,071	(210)
Contracts	321,263	4,000	277	-	(4,000)
Other	-	340	268	4,040	3,700
Court Costs	243,522	282,000	265,236	286,300	4,300
Total Budget	2,234,418	1,954,900	1,816,998	2,092,116	137,216

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely due to a new Decedents Estate Auditor & Public Probate Administrator position.



JUSTICE OF THE PEACE PRECINCT #1

MISSION STATEMENT

Justice of the Peace court Precinct 1's mission is to provide superior customer service to citizens while maintaining the highest standards of court efficiency and administering Justice without partiality according to the law.

RECENT ACCOMPLISHMENTS

For over a decade, Justice Court, Pct. 1 has developed and established electronic processes that streamline current procedures and significantly reduce the daily time spent creating and preparing cases. Most importantly, these processes have improved our customer service to attorneys and the public by providing them with greater access, convenience, and flexibility while doing business with our Court.

In January 2025, the Judge was honored with the prestigious Justice Frank G. Evans Award by the State Bar of Texas Alternative Dispute Resolution (ADR) Section. This award recognizes the Judge's exceptional lifetime contributions to promoting and advancing alternative dispute resolution practices in Texas. His commitment to fostering a collaborative and less adversarial approach to conflict resolution has significantly influenced the legal community, encouraging more effective and amicable solutions for those seeking justice. Through educational initiatives, community outreach, and exemplary judicial leadership, the Judge has played a crucial role in integrating ADR methods into the judicial process, serving as a model for other jurisdictions.

Justice Court Pct. 1 continues to be considered one of the most efficiently operated Justice Court in Tarrant County. We strive to maintain a court management process that is efficiently run by pursuing new and innovative ways to improve the Court's processes and procedures. Our focus is on maintaining high levels of litigant satisfaction by prioritizing the needs of litigants.

DIVISION OBJECTIVES

Active FY26 initiatives expanding through FY27

1. AI (Artificial Intelligence) Implementation and Development for electronic filings.

- ❖ **Specific:** Implement artificial intelligence (AI) technology to streamline and enhance electronic filing processes.

- ❖ **Measurable:** Increase efficiency in electronic filings by 30% within six months of AI implementation.
- ❖ **Achievable:** Collaborate with AI experts and technology vendors to develop and integrate AI solutions into electronic filing systems.
- ❖ **Relevant:** Improves accuracy, speed, and accessibility of electronic filing services for stakeholders.
- ❖ **Time-bound:** Complete AI implementation and development for electronic filings by the end of the fiscal year.

2. Expansion of Electronic Submissions of Emergency Mental Health Warrants:

- ❖ **Specific:** Expand electronic submission capabilities for emergency mental health warrants to facilitate efficient processing.
- ❖ **Measurable:** Increase the percentage of emergency mental health warrants submitted electronically by 50% within one year.
- ❖ **Achievable:** Enhance electronic submission platforms and provide training to stakeholders on utilizing the e-filing system.
- ❖ **Relevant:** Enhances accessibility and timeliness of mental health warrant submissions, improving public safety and efficiency.
- ❖ **Time-bound:** Launch expanded electronic submission capabilities for emergency mental health warrants within six months.

3. Assistance in Developing and Implementing Electronic Emergency Mental Health Warrant Processes Statewide:

- ❖ **Specific:** Collaborate with the state to develop and implement electronic processes for emergency mental health warrants statewide.
- ❖ **Measurable:** Achieve full statewide implementation of electronic emergency mental health warrant processes within two years.
- ❖ **Achievable:** Provide technical expertise and resources to support the state in designing and deploying electronic warrant systems.
- ❖ **Relevant:** Standardizes and modernizes the handling of emergency mental health warrants, improving coordination and response times.
- ❖ **Time-bound:** Begin development and implementation efforts within the next fiscal quarter, with the goal of statewide rollout completed within the specified timeframe.

4. Expansion of electronic submissions of TX DPS Administrative cases via E-File Texas.

- ❖ **Specific:** Collaborate with TX DPS to enable electronic filing of administrative cases with the Court, streamlining the filing processes.
- ❖ **Measurable:** Increase efficiency by reducing the time it takes to intake and process cases by 20%.
- ❖ **Achievable:** Collaborate with TX DPS to establish an electronic filing process for administrative cases, with the potential for expansion across the state.
- ❖ **Relevant:** Improves accuracy, speed, and efficiency for all stakeholders.

- ❖ **Time-bound:** Complete an electronic process for filing an administrative case by the end of the fiscal year.

5. Develop and implement text message notification capabilities for all Justice Courts.

- ❖ **Specific:** We are actively pursuing acquiring a system that enables electronic delivery of court notifications, such as email and text messaging.
- ❖ **Measurable:** Increase efficiency by 30% within six months of implementation.
- ❖ **Achievable:** Collaborate with experts and technology vendors to develop and integrate E-notification solutions.
- ❖ **Relevant:** Enhance efficiency and accessibility, given the instantaneous nature of digital communication.
- ❖ **Time-bound:** Obtain a solution by the end of the fiscal year.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

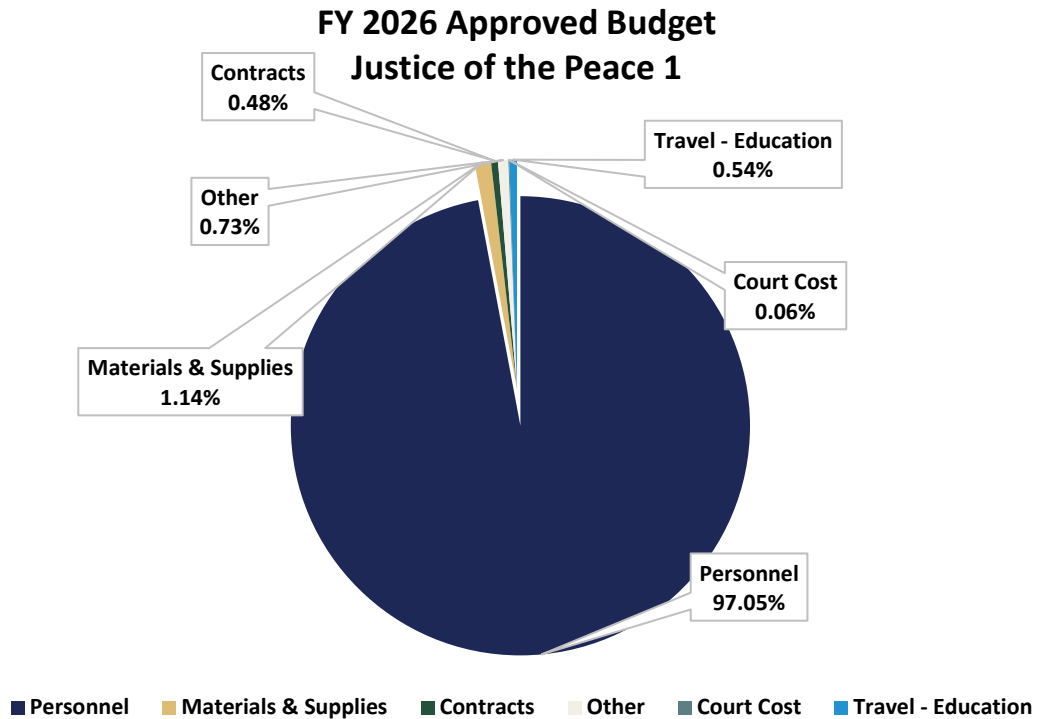
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Citations Issued	10,655	10,968	11,281
# of Debt Claim Hearings	5,988	6,746	7,504
# of Eviction Hearings	4,770	4,566	4,362
# of Small Claim Cases	1,029	684	339

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,022,875 **\$19,497** (1.94% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	989,492	974,807	901,541	992,681	17,874
Materials & Supplies	10,289	11,151	6,026	11,653	502
Contracts	4,026	4,264	4,262	4,957	693
Other	8,466	7,006	2,105	7,434	428
Court Cost	1,850	650	325	650	-
Travel - Education	5,039	5,500	3,538	5,500	-
Total Budget	1,019,162	1,003,378	917,797	1,022,875	19,497

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by merit pay increases for eligible employees.



JUSTICE OF THE PEACE PRECINCT #2

MISSION STATEMENT

Justices of the Peace are charged with the responsibility to faithfully and impartially discharge the duties required by law and to promptly pay over to the party entitled to receive all monies which may come into his or her hands during his or her term in office. The Justice Court, Precinct 2's mission is to serve the people of Tarrant County with efficient and accessible administration of Justice for All and to treat all persons with integrity, fairness, and respect.

RECENT ACCOMPLISHMENTS

Justice Court, Precinct 2 has ensured that all of its clerks are abreast of and have implemented all new legislation that has been introduced in or has taken effect thus far in FY25. We had a continued partnership with the Constables' offices and I.T. to implement an integration of the JP and Constable's operating systems to electronically notify each other of new service documents issued and executed between the offices. We also partnered with the other 7 JP offices of Tarrant County, I.T. and nCourt to establish and implement an automatic posting of online misdemeanor credit card payments to the Justice Court's operating system once reviewed by staff, in an attempt to offer a quick disposition of these cases.

Justice Court, Precinct 2 continues to maintain the highest total volume of JP cases in Tarrant County. Justice Court, Precinct 2 continues to maintain the highest volume of eviction and truancy cases as well as one of the highest volumes of small claims and debt cases in Tarrant County. The Court processes these cases in a fair and efficient manner in order to provide expeditious resolutions and to avoid creating an unnecessary backlog.

In addition to offering filing options such as Efile Texas and E-File Self Help electronic filing systems, Justice Court, Precinct 2 continues to offer in-person filing as an option for our many customers who may not have access to or knowledge of electronic means in order to ensure that everyone has his/her opportunity to bring a case before the court. The Court continues to offer a virtual appearance option to those who are a part of a vulnerable population. The Court has resumed in person appearances in order to make itself accessible to all of its constituents.

Justice Court, Precinct 2 continues to utilize and implement technologies introduced by Tarrant County in order to improve the Court's procedures and efficiency. Examples of these technologies are electronic transfers of appeals and transferred cases and Odyssey Judge's Edition. The Court is virtually paperless in the courtroom and post-judgment thanks to the use of Odyssey's e-signature feature, which allows for the judge to sign all documents electronically, and the use of email correspondence with parties.

DIVISION OBJECTIVES

Continued Professional Development for Justice Court, Precinct 2:

- ❖ **Specific:** Ensure that the judge and clerks attend annual seminars, as needed, to stay updated on new legislation.
- ❖ **Measurable:** Track attendance at seminars and assess the acquisition of knowledge on new legislation.
- ❖ **Achievable:** Schedule attendance at relevant seminars and allocate resources for training.
- ❖ **Relevant:** Keeping abreast of new legislation ensures that court procedures align with current laws.
- ❖ **Time-bound:** Schedule annual seminars and ensure attendance within the fiscal year.

Utilization of Technology for Efficient Case Disposition:

- ❖ **Specific:** Utilize and implement new technologies introduced by Tarrant County to expedite case disposition.
- ❖ **Measurable:** Monitor the adoption and effectiveness of new technologies in streamlining case processing.
- ❖ **Achievable:** Train staff on the use of new technologies and integrate them into court operations.
- ❖ **Relevant:** Implementing technology enhances efficiency and improves the delivery of justice.
- ❖ **Time-bound:** Implement identified technologies within a specified timeframe to optimize case management.

Excellence in Customer Service and Fair Justice:

- ❖ **Specific:** Provide excellent customer service and ensure courteous, prompt, and fair justice to all parties.
- ❖ **Measurable:** Solicit feedback from court users and assess satisfaction levels with customer service and justice delivery.
- ❖ **Achievable:** Train staff on customer service standards and ensure adherence to fair justice principles.

- ❖ **Relevant:** Quality customer service and fair justice are essential components of a functioning justice system.
- ❖ **Time-bound:** Regularly evaluate customer service practices and justice delivery to maintain high standards throughout the fiscal year.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Civil Debt Claim	3,955	4,200	4,500
# of Civil Eviction	8,393	7,770	8,500
# of Small Claim Cases	856	875	900
# of Truancy Cases	639	725	800

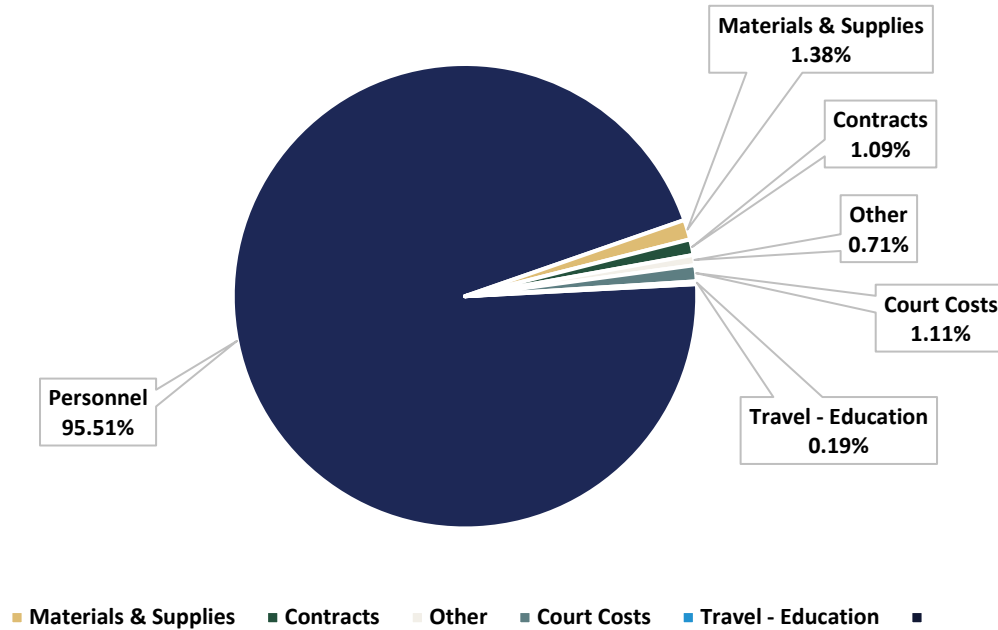
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,049,599 **\$25,917** (2.53% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Justice of the Peace 2



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	994,138	977,069	894,754	1,002,478	25,409
Materials & Supplies	12,151	14,427	11,016	14,507	80
Contracts	10,345	11,480	6,690	11,480	-
Other	6,714	7,006	5,112	7,434	428
Court Costs	17,825	11,700	11,699	11,700	-
Travel - Education	50	2,000	1,226	2,000	-
Total Budget	1,041,223	1,023,682	930,497	1,049,599	25,917

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely driven by merit pay increases for eligible employees.



JUSTICE OF THE PEACE

PRECINCT #3

MISSION STATEMENT

Tarrant County Justice of the Peace Court Precinct 3 will use all available resources to act as a conservator of the peace by the fair, equitable, and timely administration of justice matters within its jurisdiction.

RECENT ACCOMPLISHMENTS

Tarrant County Justice Court Precinct 3 operated within budget. Civil cases are heard within 120 days of answer. JP3 initiated a mediation program for Small Claims which improves settlement opportunities for litigants, avoiding trial, and accelerating case conclusion. Conducted a seminar for municipal police officers on dealing with evictions, utility interruption and lockouts.

DIVISION OBJECTIVES

- ❖ Resolve dispute in a timely manner with a first hearing within 120 days of answer filed.
- ❖ Manage the increase in debt claims and eviction filings without additional staff.
- ❖ 4 of 8 staff members have Master Clerk Certification. 1 additional clerk will achieve Master Clerk Certification.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

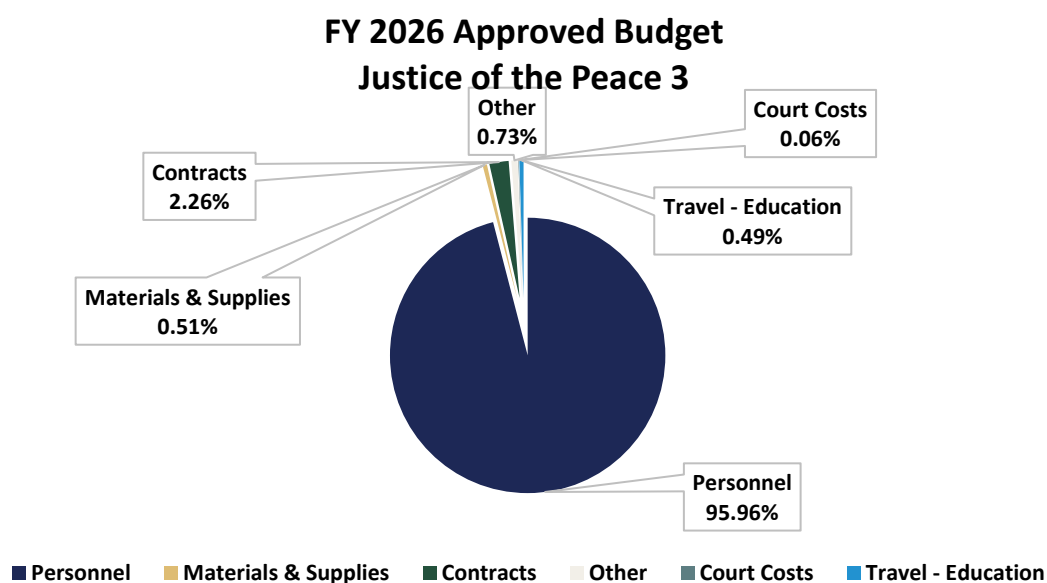
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Debt Claims	3,176	3,760	4,300
# of Disposed Criminal Cases	414	388	400
# of Eviction (Civil)	2,056	2,252	2,350
# of Small Claims	831	722	800

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,019,901 **\$32,560** (3.30% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	964,395	946,410	881,975	978,684	32,274
Materials & Supplies	3,581	5,325	3,918	5,183	(142)
Contracts	21,451	23,000	19,984	23,000	-
Other	7,590	7,006	1,804	7,434	428
Court Costs	-	600	-	600	-
Travel - Education	2,668	5,000	1,124	5,000	-
Total Budget	999,685	987,341	908,805	1,019,901	32,560

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit pay increases for eligible employees.



JUSTICE OF THE PEACE PRECINCT #4

MISSION STATEMENT

It is the mission of the Justice of the Peace Court Precinct 4 to serve the people of Tarrant County by efficient and accessible administration of justice for all persons. The Justice of the Peace serves all litigants with integrity, consideration, and respect. The Justice of the Peace are charged with the responsibility of faithfully and impartially discharging the duties required by law.

RECENT ACCOMPLISHMENTS

Judge Gregory was recently honored by Lake Worth ISD for his contributions to the community. In addition, he was selected as an honoree for the Faces of Goodwill Gala Awards, celebrating Goodwill North Texas' 75 years of service. Judge Gregory was recognized as one of 75 individuals or partners who have made a lasting impact on Goodwill's mission and success over the years.

Youth Diversion: During the 2023 Legislative Session, the Texas Legislature created a requirement for Justice Courts to divert many non-traffic juvenile criminal cases. JP4 Court drafted and implemented a required Youth Diversion Plan, including all necessary forms and procedures.

Record Caseload Growth: JP4 Court ended last year with a record number of cases. Year-to-date totals for the current year are already 14% higher than last year's, reflecting continued growth in court activity.

Clerk Certifications Achieved: Two clerks successfully completed the testing requirements for designation as Criminal Certified Level 1, and one clerk earned the Civil Certified Level 1 designation, enhancing the court's expertise and professional standards.

DIVISION OBJECTIVES

The Court is currently developing detailed, step-by-step procedures for all Justice of the Peace Court functions to promote consistency, efficiency, and effectiveness across operations.

Continued our focus on employee development and cross-training to enhance staff versatility, improve service delivery, and ensure operational coverage across all court functions.

Ongoing efforts to streamline and enhance court operations through improved workflows, technology integration, and procedural efficiencies.

Striving to provide excellent, accessible, and efficient service to the residents of Precinct 4, ensuring fairness and responsiveness in all court interactions.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

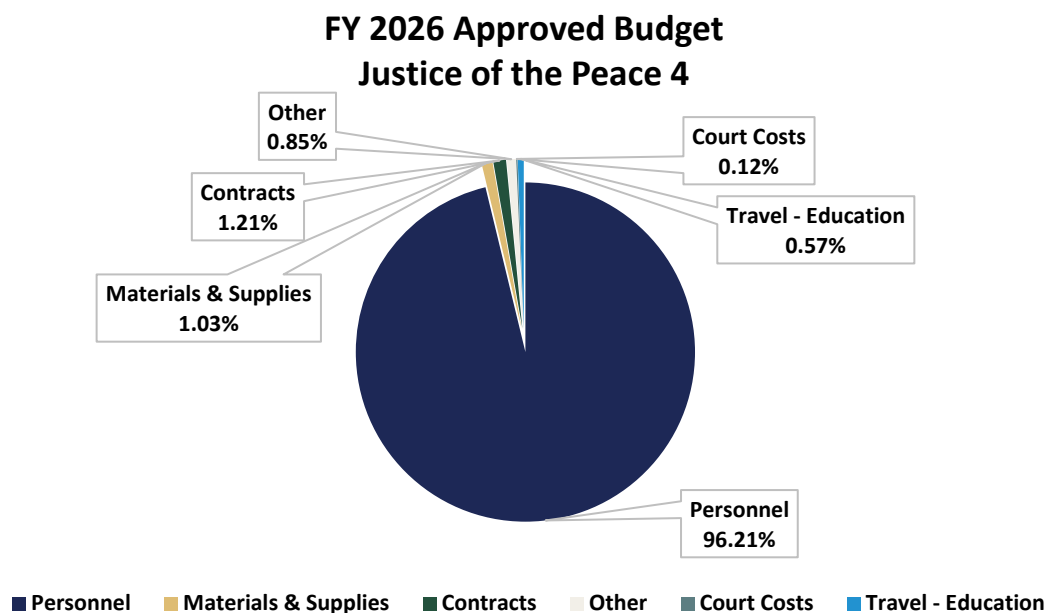
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Debt Claims	4,119	5,055	6,000
# of Evictions (Civil)	3,016	3,000	3,100
# of Small Claims (Civil)	574	615	650
# of Warrants	373	608	600

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$875,302 ~~\$26,361~~ (3.11% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	826,125	815,729	768,013	842,162	26,433
Materials & Supplies	8,189	9,531	3,592	9,031	(500)
Contracts	10,109	10,600	8,158	10,600	-
Other	6,714	7,006	1,804	7,434	428
Court Costs	675	1,075	125	1,075	-
Travel - Education	4,703	5,000	4,680	5,000	-
Total Budget	856,515	848,941	786,372	875,302	26,361

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit pay increases for eligible employees.



JUSTICE OF THE PEACE PRECINCT #5

MISSION STATEMENT

Our mission in precinct five is to provide professional and courteous services to litigants where they obtain fair, equitable, and impartial adjudication under the established principles of law.

RECENT ACCOMPLISHMENTS

Judge De Leon and court staff continue to utilize ZOOM hearings to conduct Civil and Criminal hearings. This has been very beneficial to all parties involved to continue process these cases.

Court staff continues to work overtime by working through lunch, working afterhours, and coming in on the weekend to process civil and criminal cases filed in person or by e-file. Private process service companies such as ABC Legal, EZ Messenger, and Professional Civil Process are the bulk of the e-filed civil cases in our court. The Texas Department of Public Safety is the only agency e-filing criminal citations in our court.

As of March 2025, JP Pct 5 began utilizing Dispute Resolution Services for their mediation services to assist with civil cases. We are excited to offer this service to our litigants to aid in addressing their civil cases in a more expedited fashion.

Our customers continue utilizing NCOURT with the convenience of their user-friendly website in paying their criminal citations. The NCOURT system is a more user-friendly system for both the court clerks and customers utilizing this credit card system. This system is also used by the court staff to process both civil and criminal credit card transactions in the office. The NCOURT system affords defendants to easily pay their misdemeanor citations online by searching for their case using their name, date of birth, driver's license and/or citation number. Since the integration of NCOURT with Odyssey, which was December 2023, these online payments automatically come in on Odyssey after the clerk reviews the payment to ascertain the amount paid coincides with the amount due in Odyssey. Odyssey automatically generates a receipt for the automated payment from NCOURT. If the NCOURT payment amount does not match up with the amount due in Odyssey, the clerk may manually accept the NCOURT payment for the correct amount due and will then manually process said payment in ODYSSEY.

From October 1, 2023, to September 30, 2024, our court processed 1,961 NCOURT credit card transactions for a total sum of \$430,643.70. From October 1, 2024, through March 31, 2025, the court has processed 1167 payments totaling \$254,815.16.

As of April 25, 2025, the NCOURT integration with Odyssey will not be functioning due to the Odyssey migration to the AWS CLOUD. The clerks will now have to manually process the receipts in Odyssey after reviewing/accepting the payments from NCOURT. Hopefully, I.T., NCOURT, and TYLER TECHNOLOGIES can figure out how to reactivate the integration with NCOURT and Odyssey. The integration streamlines the payment processing as it automates the receipts in Odyssey once the payment is processed. Without the integration between NCOURT and Odyssey, it increases the possibility of NCOURT payments being overlooked for processing in Odyssey if the clerk is pulled away from the task at hand.

The NCOURT QR code was added to JP Pct 5's website as of March 2024 to make it more convenient for defendants to access the NCOURT payment website www.jpfines.com. The same QR code is still being used on all correspondence mailed to defendants making it more readily available for defendants to pay their citations online.

Since March 2024, our court began using Odyssey CivilServe to send and receive civil citations with the Constable's office. Utilizing Odyssey CivilServe has been beneficial to both JP 5 and Constable Precinct 5 as our offices are currently located in separated buildings.

DIVISION OBJECTIVES

The objective for Justice of the Peace 5 is to continue providing citizens with a professional and courteous level of services, linking them with assistance and resources to exercise their litigation options in the Justice Court.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

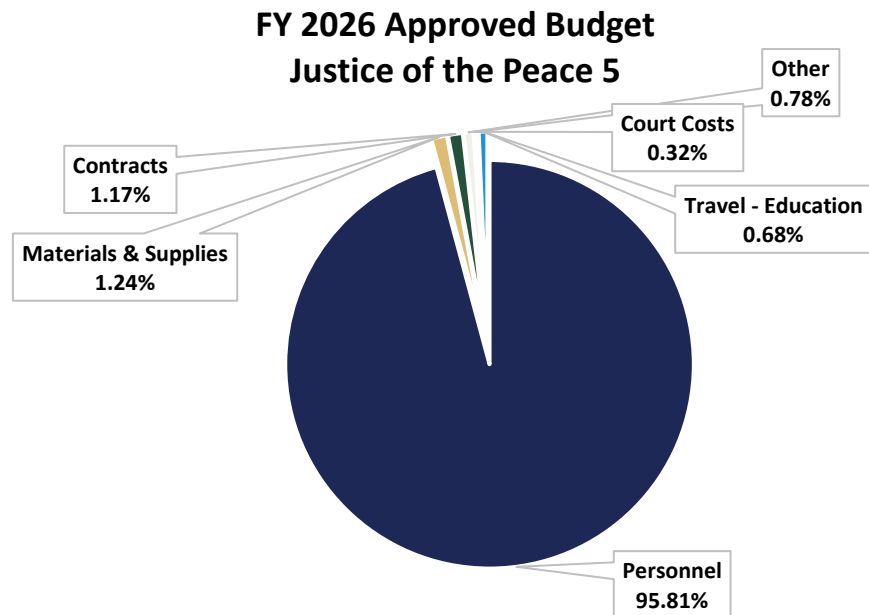
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Debt Claims (Civil)	2,371	1,185	2,370
# of Evictions (Civil)	3,413	1,514	3,028
# of Small Claims (Civil)	2,330	128	256
# of Traffic Cases	1,852	1,411	2,822

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$955,429 **\$23,796** (2.55% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	922,967	892,507	839,023	915,374	22,867
Materials & Supplies	11,481	11,755	8,426	11,847	92
Contracts	10,006	11,265	11,265	11,174	(91)
Other	5,839	7,006	4,210	7,434	428
Court Costs	170	3,100	1,050	3,100	-
Travel - Education	1,535	6,000	5,603	6,500	500
Total Budget	951,998	931,633	869,577	955,429	23,796

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit pay increases for eligible employees.



JUSTICE OF THE PEACE PRECINCT #6

MISSION STATEMENT

Our mission is to serve the people of Tarrant County, Precinct 6, with efficient and accessible justice for all. We will treat all persons with integrity, fairness, respect, and provide service to all in the most courteous and expedient way possible.

RECENT ACCOMPLISHMENTS

Justice Court 6 continued to serve the public with high standards of professionalism and provided courteous service to each and every customer.

We helped create a juvenile diversion plan which gives an opportunity for juvenile offenders to resolve a citation without being charged in court.

We helped I.T. with testing and preparation for the cloud migration of Enterprise Justice (Odyssey) with Tyler Technology. We provided feedback with the testing of the linked programs such as Civilserve, Omni, Linebarger and DPS conviction reporting.

We continued developing and improving the process for Civilserve which was put into production in FY24. This program allows the Justice Courts to work with the Constable offices in sending and receiving civil citations. We provided issues that occurred with the program to I.T. and assisted in working out solutions to the errors.

We continued to offer virtual appearances for those people who are part of a vulnerable population.

DIVISION OBJECTIVES

We will continue educating staff with new laws and applying any changes from the 2025 Legislative update.

We will continue any local training that is provided for the constant updates in court technology.

We will continue to develop and modify our business processes for all case types and continue cross training.

We also look forward in assisting I.T. with testing for the new version of Enterprise Justice (Odyssey) that is anticipated in FY26.

JP6 will continue to provide highly efficient and courteous service to the people of Tarrant County.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

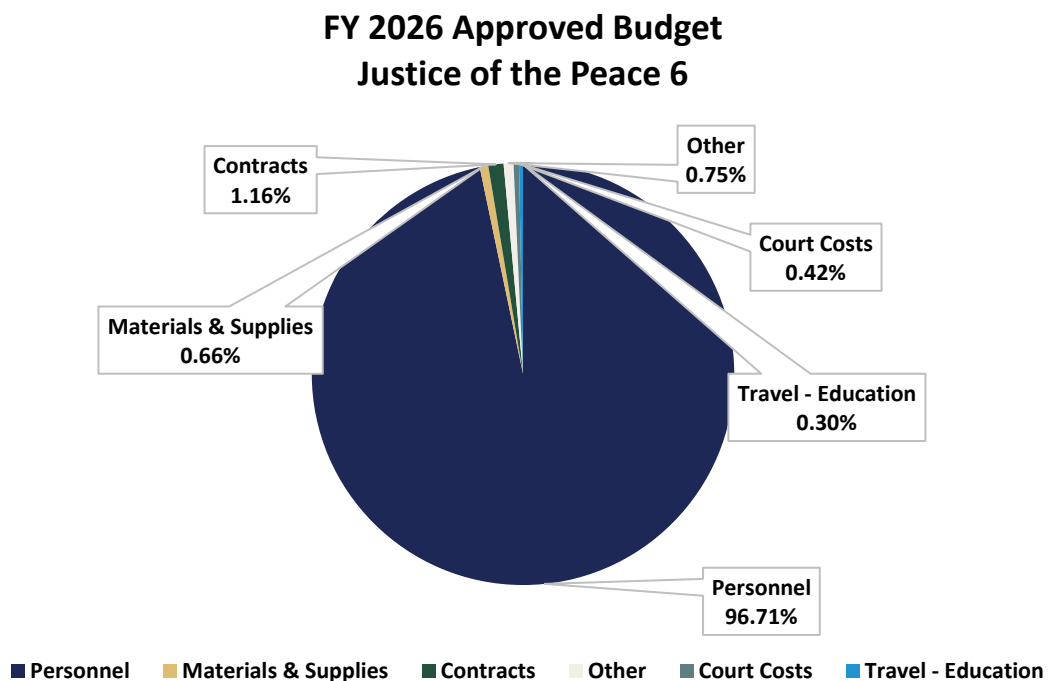
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Debt Claim Cases	2,098	2,100	2,300
# of Eviction Cases	3,450	3,450	3,600
# of Handgun Hearings	55	55	55
# of Small Claim Cases	296	310	320

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$985,599 \$28,188 (2.94% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	923,175	926,720	840,988	953,175	26,455
Materials & Supplies	4,228	6,105	3,539	6,460	355
Contracts	10,375	11,480	11,480	11,480	-
Other	1,460	7,006	902	7,434	428
Court Costs	930	3,150	2,895	4,100	950
Travel - Education	1,784	2,950	380	2,950	-
Total Budget	941,952	957,411	860,184	985,599	28,188

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit pay increases for eligible employees.



JUSTICE OF THE PEACE PRECINCT #7

MISSION STATEMENT

The mission of the Justice of the Peace Court Seven is to service citizens facing legal challenges with fairness and integrity. As "The People's Court," we are committed to upholding the rights of individuals involved in civil and criminal cases. Our goal is to provide swift and accurate trials, along with providing exceptional customer service. We prioritize assisting all parties, including pro se litigants, navigate the legal system effectively.

RECENT ACCOMPLISHMENTS

- ❖ Clerks obtained their Court Clerk Certification through the Texas Justice Court Training Center.
- ❖ Justice Court 7 continues to have a large amount of cases filed via E-file and has been able to have no back log of cases in E-file.
- ❖ Utilize technology such as electronic transfer of eviction appeals to County Court at Law, and now includes civil appeals via electronic transfer to County Court at Law.
- ❖ Improved courtroom efficiency with additional technology and safety initiatives.

DIVISION OBJECTIVES

1. Efficient and effective processing of cases both in the office and in the courtroom while providing courteous service:

- ❖ Improve efficiency and effectiveness in case processing within the office and courtroom to expedite legal proceedings.
- ❖ Monitor case processing times and outcomes, aiming to reduce overall processing times by 15% within one year.
- ❖ Implement streamlined processes, utilize technology for case management, and provide staff training to enhance efficiency.
- ❖ Allocate resources for technology upgrades and staff training, ensuring that changes are feasible and sustainable.
- ❖ Achieve the target reduction in processing times within one year, regularly reviewing progress and adjusting as needed.

2. Continue to institute office efficiency through process and equipment:

- ❖ Enhance office efficiency by implementing improved processes and upgrading equipment.
- ❖ Track workflow efficiency metrics, such as turnaround times and error rates, aiming for a 20% improvement within six months.
- ❖ Identify inefficiencies, invest in technology upgrades, and provide staff training on new equipment and procedures.
- ❖ Allocate resources for equipment upgrades and staff training, ensuring that changes are practical and beneficial.
- ❖ Achieve the target efficiency improvement of 20% within six months, regularly assessing progress and adjusting as necessary.

3. Evaluate, Update and Expand Information Available to the Public Through Justice of the Peace Page on Tarrant County Website:

- ❖ Evaluate, update, and expand the information available on the Justice of the Peace page on the Tarrant County website to better serve the public.
- ❖ Review existing content, add relevant information, and track website traffic and user feedback to assess improvements in accessibility and usefulness.
- ❖ Assign responsibility for content updates, collaborate with relevant departments for accurate information, and regularly review and revise content based on user needs.
- ❖ Allocate resources for website maintenance and content updates, ensuring that changes align with departmental goals and public needs.
- ❖ Complete the evaluation, updates, and expansion of the website content within six months, regularly monitoring user engagement and making adjustments as necessary.

4. Develop specific performance measures for the Justice Court to evaluate efficiencies within and among the courts:

- ❖ Develop and implement specific performance measures for the Justice Court to assess and improve efficiencies in case processing and court operations.
- ❖ Establish key performance indicators (KPIs) related to case processing times, court resource utilization, and customer satisfaction, aiming for measurable improvements in efficiency.

- ❖ Conduct a comprehensive review of court processes, identify areas for improvement, and develop clear and actionable performance measures aligned with court objectives.
- ❖ Allocate resources for data collection systems, staff training, and process improvements, ensuring that changes are feasible and contribute to overall court effectiveness.
- ❖ Implement the new performance measures within three months, regularly monitoring progress and adjusting strategies to achieve efficiency goals.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

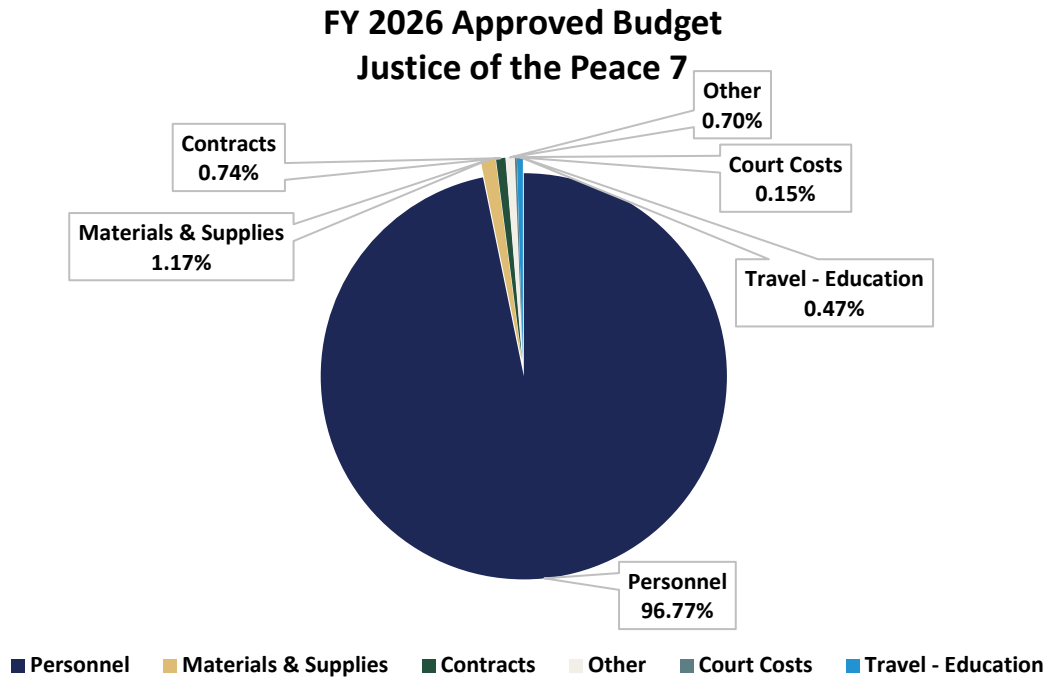
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Evictions (Civil)	6,075	6,300	6,300
# of Mental Health Cases	81	110	85
# of Small Claims (Civil)	504	500	500
# of Writ of Garnishments	10	10	10

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,065,797 **-\$28,408** (-2.60% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actual	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,082,428	1,056,699	938,108	1,031,418	(25,281)
Materials & Supplies	8,856	11,605	5,140	12,425	820
Contracts	-	11,420	11,420	7,900	(3,520)
Other	6,131	7,006	4,305	7,434	428
Court Costs	2,620	2,475	2,475	1,620	(855)
Travel - Education	3,369	5,000	3,000	5,000	-
Total Budget	1,103,403	1,094,205	964,448	1,065,797	(28,408)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense type is largely driven by a change in incumbent personnel.



JUSTICE OF THE PEACE

PRECINCT #8

MISSION STATEMENT

Justices of the Peace are charged with the responsibility, to faithfully and impartially discharge the duties required by law and will promptly pay the party entitled to receive it all monies that may come to hand during the term of office Vernon's Civil Statutes. This includes the adjudication of Misdemeanor Class C offenses, Small Claims, Debt Claims, Evictions, Property Hearings, Mental Health, Occupational Driver License, Hearing and Chemical Dependency Warrants. The Mission of this office is to properly and timely adjudicate all matters in an efficient and cost-effective manner.

RECENT ACCOMPLISHMENTS

1. Texas Property Code §§ 24.0061(c) and 94.203(e) require the JP court to notify a tenant in writing of a default judgment for possession by sending a copy of the judgment to the premises by first class mail not later than 48 hours after the entry of a judgment.

- ❖ JP ensures that all judgments are sent out same day, thus surpassing the requirement.

2. It is the desire and hope for our future generation to be fully equipped with knowledge and opportunities to further carry the torch of progressing the great communities we serve.

- ❖ JP8 has employed one college student with law school aspirations each summer since 2019. These students have successfully enrolled in law school to pursue their career goals of becoming attorneys.

3. JP8 performs marital ceremonies for a diverse population; therefore, we strive above and beyond to meet the needs of the people so that their special day is everything they hoped it would be.

- ❖ JP8 began providing a Spanish interpreter so that couples did not have to travel to another location, nor seek for their own interpreter.
- ❖ JP8 began offering Zoom ceremonies for individuals overseas, Armed Force Soldiers in particular.

4. JP8 further continues to meet the needs of it's constituents and provides them with alternative methods for appearing for trial.

- ❖ Although in-person court hearings have resumed; JP8 continues to allow individuals to appear via ZOOM so that they do not have to miss work, neither travel from another city; therefore, saving them time and resources.

DIVISION OBJECTIVES

Smart Goal1:

Specific: Ensure employees are cross trained on all JP8 desks

Measurable: Track employee progress and aim for 70% by the end of the fiscal year.

Achievable: Implement a schedule that allows employees to sit with subject matter experts on the various desks and

Relevant: Creates unity across the JP8 Court and ensures that no desks fall behind when individuals are out of office.

Time-bound: Achieve the 70% by the end of the fiscal year.

Smart Goal 2:

Specific: Create a training manual for the Evictions Desk, that captures the process from end-to-end with screenshots.

Measurable: Track documentation progress and aim for 90% by the end of the fiscal year.

Achievable: Assign each clerk a section of the process to document and have them review each other's work to ensure alignment across the Evictions desk.

Relevant: Strengthens the court's design to dispose of cases accurately and in an efficient manner.

Time-bound: Achieve the 90% documentation progress by the end of the fiscal year.

Smart Goal 3:

Specific: Create a training manual for the Misdemeanor Desk, that captures the process from end-to-end with screenshots.

Measurable: Track documentation progress and aim for 70% by the end of the fiscal year.

Achievable: Assign the Misdemeanor clerk the task and have the Assistant Manager monitor the process.

Relevant: Strengthens the court's design to dispose of cases accurately and in an efficient manner.

Time-bound: Achieve the 70% documentation progress by the end of the fiscal year.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

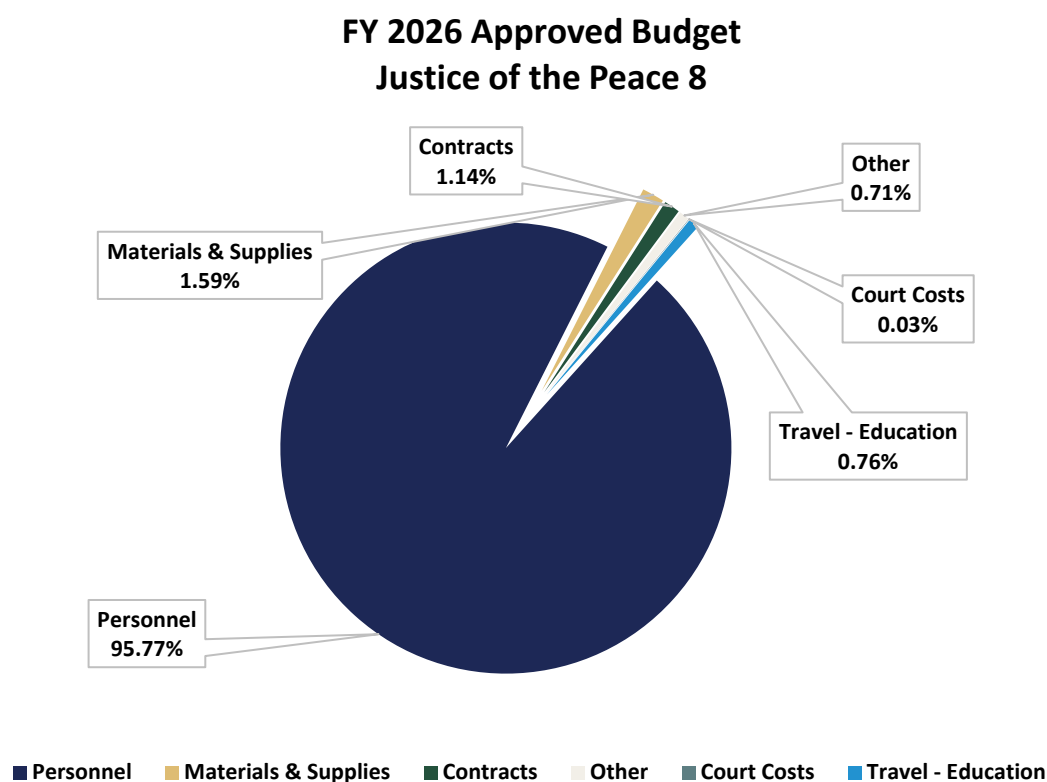
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Civil Debt Claims	3,664	5,100	4,000
# of Occupational License	163	200	200
# of Small Claims (Civil)	400	450	475
# of Evictions (Civil)	6,936	9,710	7,000

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,050,564 **\$23,304** (2.27% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	929,455	981,954	850,900	1,006,130	24,176
Materials & Supplies	14,610	17,400	14,166	16,700	(700)
Contracts	10,045	13,000	10,274	12,000	(1,000)
Other	9,342	7,306	7,217	7,434	128
Court Costs	170	600	170	300	(300)
Travel - Education	3,071	7,000	6,534	8,000	1,000
Total Budget	966,693	1,027,260	889,261	1,050,564	23,304

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit pay increases for eligible employees.



CRIMINAL DISTRICT ATTORNEY

MISSION STATEMENT

The Criminal District Attorney's Office is made up of over 350 employees. This year, approximately 45,000 criminal cases were filed, which requires ongoing collaboration and work with law enforcement agencies, defense attorneys, and the community. The Civil Unit represents every elected official in Tarrant County providing legal advice for personnel matters, contracts, and a variety of legal issues.

Mission

The mission of the Office of the Criminal District Attorney of Tarrant County is to enhance public safety through vigorous enforcement of criminal and civil laws in an ethical, honest, and just manner; to encourage rehabilitation for deserving offenders; to earn the public's trust by setting an example of transparency in our dealings; and to assist and educate victims of crimes and other members of the public.

Oath of Office

To faithfully execute the duties of the Office of Criminal District Attorney of Tarrant County, Texas, to preserve protect and defend the constitution and laws of the United States of America and of this state.

Values:

Ethics – We hold ourselves to the highest standard of integrity in personal and professional conduct.

Respect – We treat each other, law enforcement and all members of the community with dignity and respect.

Accountability – We accept a shared responsibility for ensuring sound fiscal management, operational efficiency, and continuous improvement.

Support for Victims – We will show compassion to the victims of crime and their families.

Community Partnership – We advocate and support the building of strong and viable partnerships with law enforcement, all members of the criminal justice system and the community we serve for the purpose of achieving the highest level of public safety for our citizens.

Communications – We will be open and forthright in our communications with each other and those with whom we come in contact.

RECENT ACCOMPLISHMENTS

CHIEF OF STAFF DIVISION:

The Chief of Staff Division is responsible for non-lawyer, non-investigator support needs for the office. The division oversees Victim Services, Communications, Support Staff Services, Research/Statistics and Information Technology.

Victim Services:

*In Victim Services, there were 11,741 new cases referred and 4,169 carried over from the prior year, for a total of 15,910 victims who were provided services.

*Victim Assistance Coordinators (VAC) responded 22,945 times to these cases, including communications with victims and family members.

*Victim Impact Statement statistics were reported monthly to TDCJ in compliance with Art. 56A.151(a), using the TDCJ-Integrated Victim Service System.

*Monitored CDA procedures for compliance with Art. 7B.001(a-1) Protective Order Notice to Victims of Certain Sexual Offenses.

Communications:

*Received and responded to more than 202 media requests in FY24, providing responses and coordinating in-person and over the phone interviews between local reporters, prosecutors, and investigators.

*Authored and sent out more than 15 press releases touting everything from trial verdicts and sentences to encouraging people to not drink and drive. These releases generated stories in print, radio, and TV media.

*Coordinated and prepared all materials for the Tarrant County Criminal District Attorney Citizen's Prosecutor Academy while working with prosecutors, investigators, and support staff to develop, implement, and facilitate the 22nd and 23rd annual academies. Since 2016, there have been over 430 graduates from the program. 32 people attended during our FY24 classes.

*Coordinated and documented over 126 speaking engagements where our employees spoke to other organizations and gatherings throughout Texas through our Speakers on The Road program.

Research/Statistics & Technology:

*Over 439 terabytes of data were uploaded to TechShare.Prosecutor during the past year.

BUSINESS OPERATIONS DIVISION:

The Business Operations and executive support team is responsible for all financial, business, and human resource functions in the District Attorney's Office, to include annual and special purpose budgets, revenue, restitution, reconciliation, unclaimed property, asset forfeitures, grants, contracts, related court communications, procurement, expenditures, invoicing, auditing, inventory and asset management, witness travel, position management, new-hire onboarding/offboarding, performance appraisals, disciplinary actions, time and attendance, training, quality control measures, and executive support.

Special Funds & Grant Management:

*Office of the Governor Intimate Partner Violence Grant and Bilingual Victim Assistance Coordinator Grant (4 Victim Assistance Coordinator positions and training).

*Office of the Attorney General Victim Coordinator and Liaison Grant (1 Victim Assistance Coordinator position).

*Office of the Governor Protective Order VAWA Grant (2 Attorney positions).

*Office of the Governor Human Trafficking Unit Grant (1 Attorney, 1 Investigator, 1 Legal Secretary position).

*Auto Crimes Taskforce (1 Attorney position).

*ARPA Grant (Narcotics Unit – 3 Attorney positions and 1 Investigator position) (2 Investigator positions for Misdemeanor and Special Crimes)

Case Financials:

*Managed all case financial matters for hot check, restitution, deposits, cash journals, disbursements, bank reconciliation, unclaimed property, credit card transactions, and the imprest fund for forfeiture cashier's checks.

*Disbursed \$2,304,018.88 in court ordered restitution in 2024.

Deferred Prosecution Program:

*Continued to serve young adult non- violent offenders ages 17 to 26 years of age who have not been previously convicted or supervised of a Class B or higher offense and who met program guidelines.

*Out of 259 participants in FY2024, successfully discharged 80, unsuccessfully discharged 15, and 164 remained enrolled in the program.

*Case Manager Carlie Jones oversees the Deferred Prosecution Program (DPP) program and works with Investigators Darla Dowell, Jeff Gray, Kristina Gonzalez, and Kyle Gibson who all assisted with reviewing over 300 DPP Applicant files. They coordinate the program, conduct orientation, presentations, mentoring, and providing guidance for rehabilitation.

Interns:

*Continued to work with law schools to promote and recruit students for Intern/Extern programs for 206 interns/externs, 88 post bars and 12 2L law students since the program began in 2016. This is an opportunity for students to receive exposure to the criminal justice system and assist in criminal investigations within the scope of their internship.

DIVISION OBJECTIVES

FY2026 Goals and Objectives:

SMART GOAL 1 -

***Specific:**

The Criminal District Attorney's Office will continue to work to reduce the number of in-custody unsentenced felons.

***Measurable:**

Reduce the number of in-custody unsentenced felons awaiting trial to less than 2000 cases.

- ❖ We estimate the number of in-custody unsentenced felons in May of 2024 is 2600.
- ❖ The number of in-custody unsentenced felons as of April 21, 2025, is 2421.

Increase jury trials by 5%.

- ❖ In December of 2023, our office prosecuted a total of 251 jury trials.
- ❖ In December of 2024, our office prosecuted a total of 322 jury trials.
- ❖ We estimate as of in December of 2025, we will have prosecuted a total of 340 jury trials.

Decrease the number of pending murder cases by 10%.

- ❖ In December of 2023, there were 424 active murder cases pending.
- ❖ In December of 2024, there were 374 active murder cases pending.
- ❖ As of April 21, 2025, there are 323 active murder cases pending.

***Achievable:**

Engage in discussions with Criminal Court Judges and County officials. Prioritize serious offenses, with additional focus on murder and capital murder cases. Prepare cases for jury trial. Review monthly caseload reports and provide feedback.

***Realistic:**

Ensure cases are being disposed of in an ethical and just manner while enhancing public safety through vigorous enforcement of criminal laws.

***Time-bound:**

The in-custody unsentenced felons will be below 2000 by December 31, 2026.

SMART GOAL 2 -

***Specific:**

Evaluate the implementation of reporting software from TechShare.Prosecutor to DPS for accurate criminal data reporting.

***Measurable:**

Ensure 90% accuracy in reporting criminal data to DPS.

- ❖ The completeness percentage for adult and juvenile reporting for Tarrant County as of 8/1/24 was 93%.

***Achievable:**

Monitor and process error reports regularly to verify data accuracy.

***Realistic:**

Facilitate interagency cooperation with District and County Clerk Offices and Law Enforcement Agencies and address any discrepancies promptly to maintain data integrity.

***Time-bound:**

The CJIS completeness reports will show at least a 90% compliance rate for Tarrant County as of 8/1/2026.

SMART GOAL 3 -

***Specific:**

Collaborate with Tarrant County Facilities to convert one of the 5th-floor CDA courtrooms into office space and reconfigure existing 5th-floor offices to accommodate 8 additional offices.

***Measurable:**

Successfully complete the conversion and reconfiguration, resulting in 8 new office spaces.

- ❖ In FY2024 and FY2025 funding was requested as part of the annual budget cycles, however, it was not funded through Facilities.

***Achievable:**

Coordinate with construction teams and facilities management to execute the necessary renovations.

***Realistic:**

Ensure that the office conversion and reconfiguration adhere to building codes and safety standards.

***Time-bound:**

Finish the conversion and reconfiguration project by September 30, 2026.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

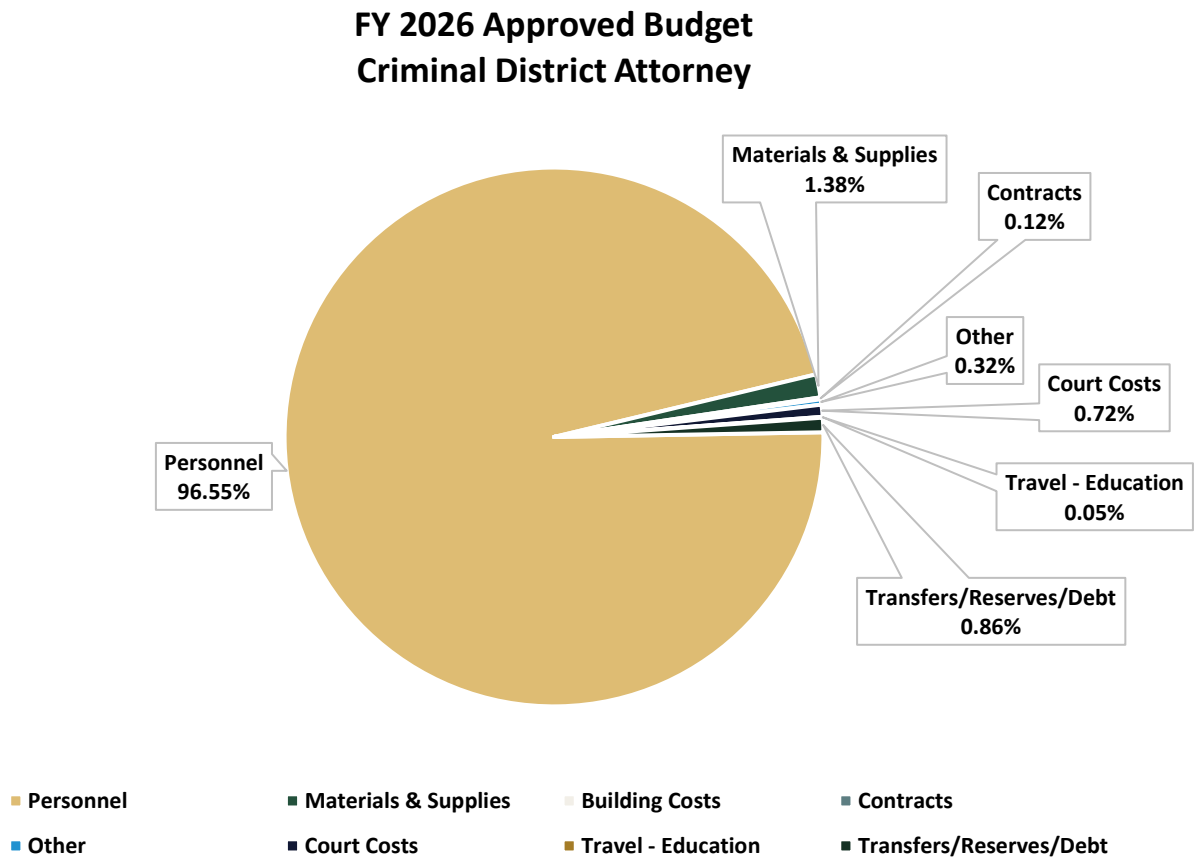
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Felony Cases (Criminal)	22,166	22,000	22,000
# of Misdemeanor Cases (Criminal)	23,293	23,000	23,000
# of Murder Cases Resolved (Criminal)	184	20	175
# of Mental Health Cases (Civil)	5,097	5,100	5,100
# of Open Records Request (Civil)	2,667	2,500	2,500
# of Protective Order Applications	3,167	3,200	3,200

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$51,552,839 \$1,442,618 (2.88% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	46,569,950	48,495,771	43,197,614	49,772,077	1,276,306
Materials & Supplies	596,133	647,680	541,441	713,150	65,470
Building Costs	-	15,000	15,000		(15,000)
Contracts	45,885	59,600	56,874	60,000	400
Other	88,865	164,306	157,928	163,434	(872)
Court Costs	227,065	278,100	227,507	372,854	94,754
Travel - Education	11,795	25,030	18,597	26,030	1,000
Transfers/Reserves/Debt	-	424,734	258,066	445,294	20,560
Total Budget	47,539,693	50,110,221	44,473,027	51,552,839	1,442,618

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit pay increases for eligible employees.



DISTRICT CLERK

MISSION STATEMENT

The mission of the District Clerk's Office is to serve and provide support for the district courts in Tarrant County by registering, recording, and maintaining custody of all court pleadings, actions, instruments, and documents that are part of any cause of action undertaken by a Civil, Family, Juvenile or Criminal District Court.

The District Clerk produces citations, executions, notices, writs, judgments, and warrants. The District Clerk must account for all funds placed in the registry of the court. The District Clerk's office strives to provide courteous, expeditious and professional service to the courts, attorneys, and the public it serves. The District Clerk's office must have substantial records research capability to hold down research costs and deal with many external requests each year.

RECENT ACCOMPLISHMENTS

Accounting/Collections

- ❖ In 2025, the Registry Funds were audited by the Tarrant County Auditor and Weaver & Tidwell, L.L.P., which revealed no violations of laws, regulations, or suspicion of fraud.
- ❖ Accounting continues to be heavily involved with TechShare Court 3.0. The entire Accounting team dedicated a lot of time and effort to regression testing for financials and validating each new build/release that included application fixes and updates, to ensure no negative impacts were received.
- ❖ Accounting worked directly with ITD and Audit to fix many financial migrated data issues in TechShare Court 3.0. The entire Accounting team provided an exceptional amount of time and expertise to this project.
- ❖ Accounting began a massive financial cleanup project in 2025 for JIMS Civil, Family, Tax and Juvenile. This project will assist with ease of migrating data from JIMS into a new case management application. As of March 2025, Accounting has already cleaned up financials in over 3,000 cases.

Civil/Tax & Family/Records

- ❖ Successfully implemented procedural and/or fee changes resulting from 89th Legislative session.
- ❖ Successfully integrated the IV-D Clerks into the Family Courts and cross-trained all on both AG and regular court filings.
- ❖ Records scanning team ended FY24 with 40,239 files / 1,930,450 pages imaged. In FY25 (Oct-Feb), there were 17,888 files / 974,184 pages imaged and verified.
- ❖ Records section ended FY24 with 2,333 boxes / 66,749 files destroyed after scanning and verification. In FY25 there were more than 849 boxes / 19,229 files destroyed.

Criminal

- ❖ Felony Criminal collections (Probation, Parole, and Inmate Trust) for the period of FY25 October through March: \$526,935.29 (23% decrease over FY24).
- ❖ Felony/Civil collections for the period of FY25 October through March \$1,891,217.99 (54% increase over FY24).
- ❖ TechShare Court Go-Live occurred on May 1, 2023. For FY2025, Criminal continued to participate in ongoing development/stabilization of TechShare Court. During this fiscal year, the criminal team participated in weekly, bi-weekly, and monthly status meetings. Management along with employees possessing specialized knowledge validated multiple new releases for production viability.

DIVISION OBJECTIVES

Accounting/Collections

- ❖ Accounting plans to continue to prepare for the replacement of JIMS Civil, Family, Tax and Juvenile.

Civil/Tax & Family/Records

- ❖ Begin working with a vendor to create new management system for Civil, Tax, Family, and Juvenile.

- ❖ Complete training for new management team members in Family.
- ❖ Continue to streamline training processes to reduce new hire training timeframe.
- ❖ Continue to image files, prepare and destroy files and reduce number of boxes stored at the warehouse.

Criminal

- ❖ Continued refinement of TechShare Court post Go-Live. This goal will require managers to continue identifying areas of application enhancement, defects, process improvements, and any legislative modifications necessary to maintain department efficiency.
- ❖ Begin the process of destroying eligible exhibits based on Code of Criminal Procedure section 2.21(e). This goal will identify eligible exhibits currently in possession of the District Clerk that meet the statutory eligibility for destruction.
- ❖ Review the 89th Legislative session for bills that impact Criminal and Felony-Civil. This goal will require managers to track legislative changes for impact to daily operations, revenue, and staffing allocation for implementation in the FY2026 budget year.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Civil Cases Filed	11,583	11,000	12,000
# of Delinquent Tax Cases Filed	5,445	5,100	5,700
# of Family Cases Filed	22,976	22,000	22,500
# of Felony Cases Filed	23,670	22,000	23,500

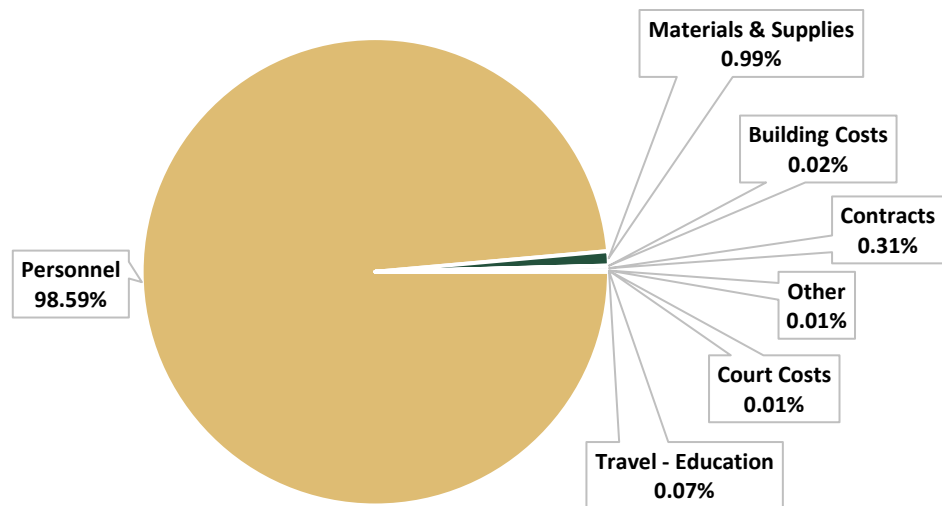
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$12,748,184 **\$119,111** (0.94% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
District Clerk



■ Personnel ■ Materials & Supplies ■ Building Costs ■ Contracts ■ Other ■ Court Costs ■ Travel - Education

Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	1,853,916	12,444,805	11,237,103	12,568,153	123,348
Materials & Supplies	25,759	133,312	81,875	125,983	(7,329)
Building Costs	-	2,456	1,700	2,848	392
Contracts	32,000	40,000	34,438	40,000	-
Other	398	1,000	398	1,000	-
Court Costs	-	1,000		1,000	-
Travel - Education	3,571	6,500	5,438	9,200	2,700
Total Budget	1,915,646	12,629,073	11,360,953	12,748,184	119,111

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely due to merit increases for eligible County personnel.



COUNTY CLERK

MISSION STATEMENT

The County Clerk is the official record keeper for Tarrant County and performs a wide range of duties that have significant impact on the daily lives of virtually every resident. These duties include serving as clerk of the county courts, county courts at law, commissioners court, recording of real and personal property, issuance of marriage licenses, recording vital records, acceptance of passport applications, and preservation of permanent records.

These duties bring extensive financial and fiduciary responsibilities. The County Clerk's Office is committed to the delivery of high-quality, cost-efficient services to the citizens of Tarrant County.

RECENT ACCOMPLISHMENTS

Completed transition to TechShare Agenda Management System for the creation of Commissioners Court agenda, minutes and video. Data (supporting documents) from legacy systems will be integrated into TechShare allowing for continuity of Commissioners Court records. The new LiveChat version that includes AI, is being fully-utilized by mailroom clerks. Changes to procedures relating to the acceptance of Personal Financial Statements by elected officials/candidates have been introduced as well as investigating the development of software to allow for electronic submission. Assistant Manager and Supervisor Training continues, with both staff members fully participating in the creation and approval of purchasing requisitions in SAP.

DIVISION OBJECTIVES

- ❖ Utilizing an electronic process for the handling of Personal Financial Statements reducing paper, and storage space while increasing efficiency.
- ❖ Discovering ways of using the new analytic system to monitor and correct any errors on our webpages, while making the sites more user-friendly and informative for the public.
- ❖ Expand our social media training opportunities to connect with the community, making information more readily available.
- ❖ Cross train Commissioners Court Clerks in other County Clerk areas where there is a need, providing a relief to over-burdened areas.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Court Orders	2,493	2,330	2,396
# of Documents Mailed	27,709	27,000	27,000
# of Live Chats Answered by Chat Bots	6,138	6,000	6,100
# of Phone Calls Received	65,725	61,000	60,550

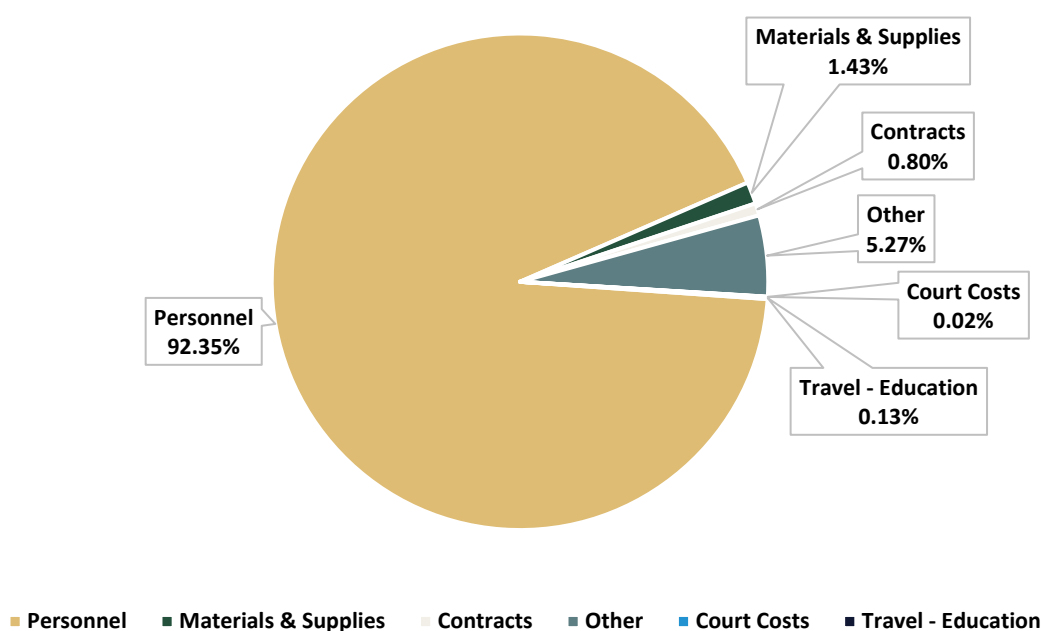
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$14,620,882 277,530 (1.93% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
County Clerk



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	12,607,857	13,208,495	11,084,148	13,502,078	293,583
Materials & Supplies	187,824	226,950	153,220	208,850	(18,100)
Contracts	108,761	114,300	113,748	116,647	2,347
Other	19,370	771,107	488,970	771,107	-
Court Costs	175	6,000	1,125	3,000	(3,000)
Travel - Education	9,600	16,500	5,438	19,200	2,700
Total Budget	12,933,587	14,343,352	11,846,650	14,620,882	277,530

EXPLANATION OF MAJOR CHANGES

Personnel increases are driven by merit increases for eligible employees and a reclassification of the Assistant Manager over Criminal Courts to a higher pay grade.



DOMESTIC RELATIONS OFFICE (DRO)

MISSION STATEMENT

The Tarrant County Domestic Relations Office consists of four distinct, yet inter-dependent divisions: Child Support, Family Court Services, Community Supervision, and Legal Support Services, with a Mission to ensure that:

- ❖ Every child is afforded quality time, in a safe environment, with both available parents.
- ❖ Every child receives adequate child support and medical support in a timely manner.
- ❖ Every parent understands the alternatives to litigation, the importance of keeping children out of parental conflict and the consequences of failing to follow court orders.

Domestic Relations Office (DRO) Administration is comprised of the Executive Director and Executive Assistant. The Executive Director, with the support of the Executive Assistant, develops, facilitates, oversees and coordinates programs, resources, goals, objectives, policies, procedures and budgets to be executed by the four divisions of the DRO. The DRO delivers a broad range of services critical to the needs of the Tarrant County Family District Courts, as well as the children, the parties, the witnesses and the attorneys participating in the Tarrant County family court system.

RECENT ACCOMPLISHMENTS

Continued success of the four divisions of the Domestic Relations Office, including the delivery of services at a high level, and contracts and grants management resulting in significant revenue to Tarrant County. Revenue and statistics are included in each division's budget entry and not reiterated here.

Continued to work closely with the ITD to implement, assess, and improve the DRO case management system.

Strengthened collaboration with leadership from other DROs throughout Texas, the OAG at the State Level, the local judiciary, and local attorneys, as well as staying abreast of legislative updates and developments.

Grew the partnership with the Law Library, Housing and other Tarrant County departments to offer citizens and families navigating the legal system seamless services.

DIVISION OBJECTIVES AND KPIs

Rate of Settlement

Through September 2026, exceed an 85% rate of settlement ensuring cases settle without the need for participating in final trial so that parents are empowered to best decide for their family themselves, children are not exposed to ongoing conflict, and visiting parents are active in their children's lives.

KPI – Rate of Settlement

Year	2024	2025	2026
RoS	85%	85%	85%

Paying Case Rate

Through September 2026, meet and exceed an 85% paying case rate for child support cases serviced by the Domestic Relations Office to best ensure children have the support they need and to which they are entitled.

KPI – Paying Case Rate

Year	2024	2025	2026
PCR	85 %	85 %	85 %

Leadership Training & Development

By March 2026, ensure 100% of the DRO leadership team complete at least one quarterly training on leadership / team management as offered through the Tarrant County.

KPI – Percentage of staff with completed training certificates

(tracked by HR).

Year	2024	2025	2026
Training	0 %	0 %	100 %

Technology & Innovation

By July 2026, digitize 100% of DRO case files and 90% of client communications to reduce paper usage and improve access to case data."

KPI - Percentage of case files digitized

(tracked monthly).

Year	2024	2025	2026
Digitization	0 %	0 %	90 %

Client Services & Accessibility

By July 2026, increase accessibility of DRO services by having 80% of all DRO forms available, accessible, and submittable on the Tarrant County website improving the verbiage and layout of the DRO web pages to improve navigation and ensure the accuracy of information.

KPI – Website Accessibility

Year	2024	2025	2026
Accessibility	0 %	0 %	80 %

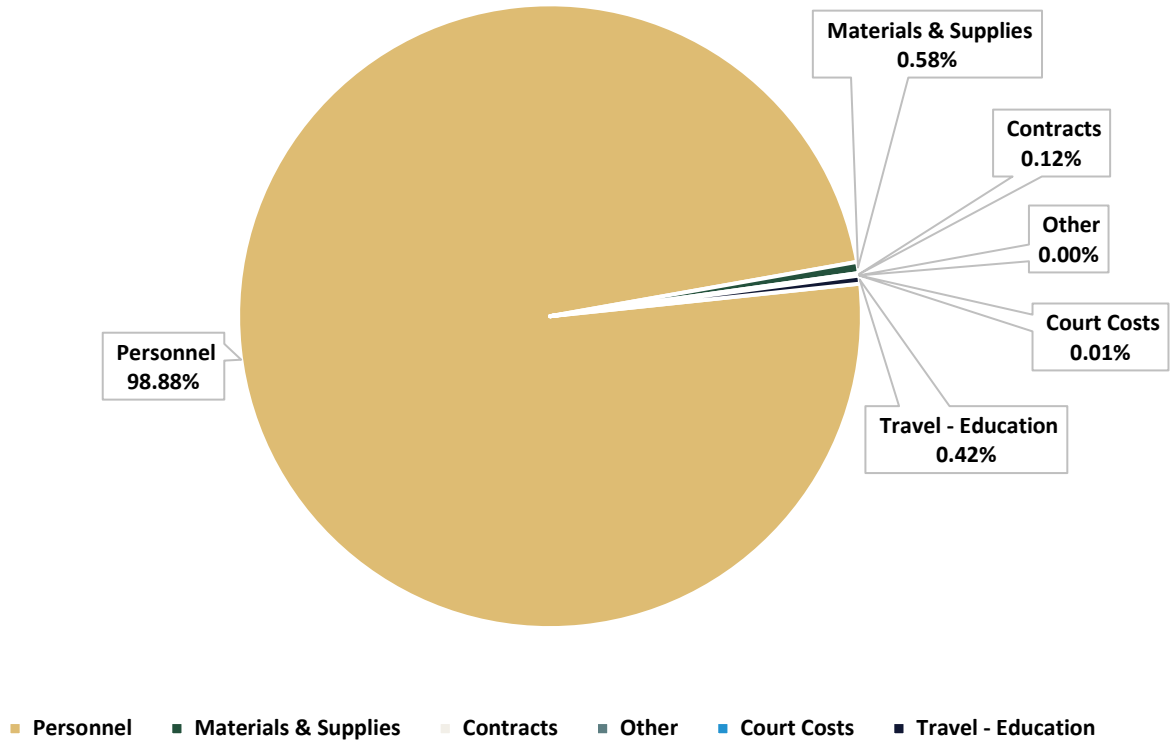
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$8,976,023 \$205,387 (2.34% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Domestic Relations Office (DRO)



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	8,481,178	8,662,777	7,648,046	8,875,426	212,649
Materials & Supplies	43,967	52,359	28,437	51,697	(662)
Contracts	11,000	11,000	11,000	11,000	-
Other	-	-	-	-	-
Court Costs	1,623	2,100	1,057	600	(1,500)
Travel - Education	32,884	42,400	16,447	37,300	(5,100)
Total Budget	8,570,652	8,770,636	7,704,987	8,976,023	205,387

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely due to the merit increases as well as reclassifications of the Community Supervision Unit Director and a General Office Clerk V to higher pay grades to reflect their increased scope of work.



JURY SERVICES

MISSION STATEMENT

Jury Services has been the responsibility of the District Judges since 1990. The District Judges, in accordance with the Tarrant County Jury Plan, appoint a jury bailiff and assistant jury bailiffs to oversee the jury room. Jurors have a choice. They can report to the central jury room, request an excuse, defer service, or be sworn in to serve; then, wait for a court assignment.

The other option is to register and confirm their jury service through our online system, eResponse, at least 2 days prior to summons date. By using eResponse, the juror agrees to receive online instructions for reporting, as well as options to defer their service or apply for a legal exemption or disqualification. Our jury system has proven to be a very successful tool for all our 52 courts.

RECENT ACCOMPLISHMENTS

- ❖ Jury Services has created a weekly schedule for the courts. Each court selects their own voir dire day(s). This allows jury services to summon the maximum number of jurors needed on any day. Courts can add or change information with 30 days' notice.
- ❖ Online confirmation started in FY2011 with 29% of our qualified jurors opting for online. The online confirmation rate has approximately 86% of jurors using the online system to confirm their service.
- ❖ The eResponse pool cancellation savings refers to jurors that were NOT needed by the courts:
 - FY2012 - FY2022: total pool cancellation savings of \$786,198; FY2023 - \$113,728; FY2024 - \$427,680; FY2025 - \$232,820
- ❖ The online court assignment cancellation savings refers jurors that received cancellations AFTER they were assigned to a court:
 - FY2012 - FY2022: total court assignment cancellation savings of \$551,250; FY2023 - \$168,282; FY2024 - \$445,720; FY2025 - \$198,440
 - Total combined savings: FY2012 - FY2022: \$1,337,438; FY2023 - \$282,010; FY2024 - \$873,400; FY2025 - \$431,260
 - March 2012 – March 2025: combined savings \$2,924,108

DIVISION OBJECTIVES

Jury Services is in the process of upgrading our application to SaaS with Tyler Technologies. Our current application, JMS (Jury Management Software) will upgrade to EJM (Electronic Jury Management). The public application will change from eResponse to Juror Access. We created the current application with Courthouse Technologies (now Tyler Technologies) in 2007; 16 years later, 99.9% of our court assignments are online. We will continue to provide qualified jurors to all 52 Tarrant County Courts for as many jury trials as requested by each court.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

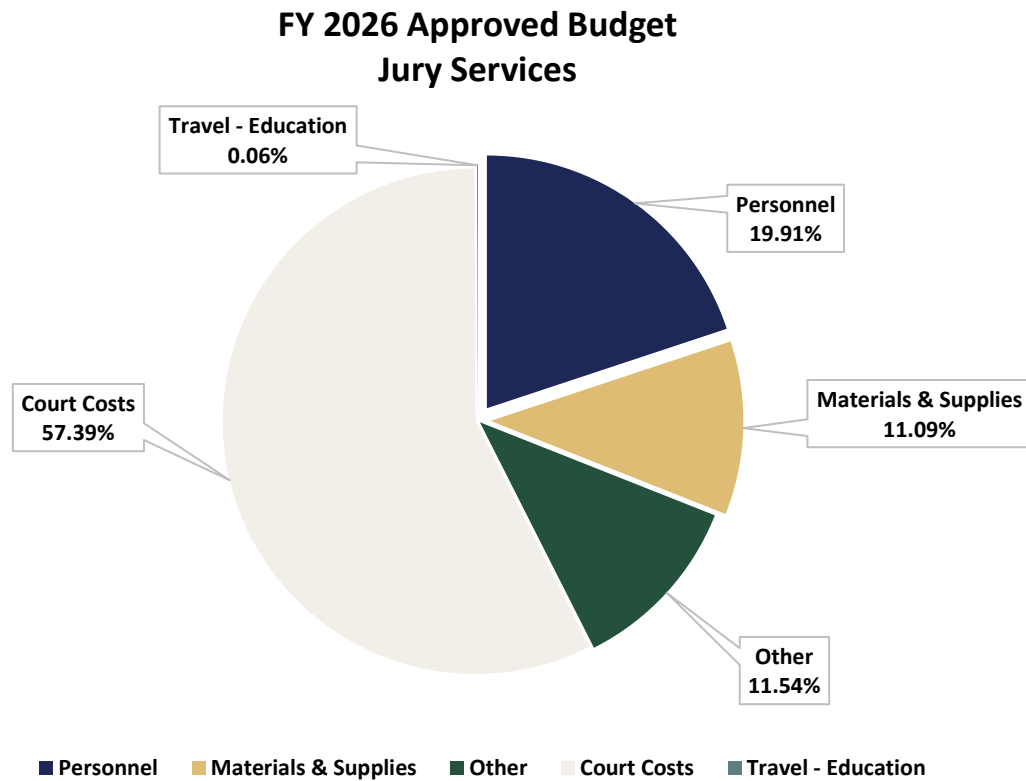
KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Court assignments	1,733	1,750	1,750
# of eResponse cancellations	43,670	40,000	40,000
# of Jurors (Confirmed)	88,834	85,000	85,000
# of Jurors (Summoned)	259,926	260,000	262,000

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$3,254,366 **\$38,482** (1.20% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	610,298	637,730	590,422	647,862	10,132
Materials & Supplies	275,406	332,720	307,856	361,070	28,350
Other	307,368	375,600	375,600	375,600	-
Court Costs	1,819,207	1,867,834	1,411,574	1,867,834	-
Travel - Education	-	2,000	-	2,000	-
Total Budget	3,012,279	3,215,884	2,685,452	3,254,366	38,482

EXPLANATION OF MAJOR CHANGES

The increase in the Materials & Supplies expense group is driven by increased printing costs.



CHILD PROTECTIVE SERVICES (CPS)

MISSION STATEMENT

We build on strengths of families and communities to keep children and vulnerable adults safe, so they thrive.

DFPS Vision: Safe children and adults. Strong families and communities. Stronger Texas.

Child Protective Services and Child Protective Investigations work together to protect children from abuse, neglect, and exploitation by involving clients, families, and communities.

Child Protective Investigations (CPI) examines reports of child abuse or neglect to determine if any child in the family has been abused or neglected. Investigators decide if there are any threats to the safety of all children in the home. If so, they determine whether the parents are willing and able to adequately manage those threats to keep children safe. If DFPS decides that the children are not safe, the investigator starts protective services. Child Protective Services (CPS) provides services to children and families in their own homes. DFPS contracts with Our Community Our Kids (OCOK) to place Tarrant County children in foster care, kinship care and adoptive homes. OCOK is responsible for the managing these programs and providing services to help youth in foster care make the transition to adulthood. Statutory authority, Human Resources Code, Chapter 40, subchapter 40.002, Dept of Family and Protective Services.

RECENT ACCOMPLISHMENTS

Note: The most recent annual statistics available are from FY24.

In FY24, Tarrant County CPI received 22,687 reports alleging child abuse or neglect; 14,586 reports were assigned for investigation and 10,903 investigations were completed. This is an overall decrease as compared to FY23 when CPI received 24,334 reports of abuse and neglect, assigned 16,138 for investigation, and completed a total of 12,609 investigations. The number of completed investigations with a disposition of reason to believe that abuse or neglect occurred also decreased from 3,411 in FY23 to 3,047 in FY24. This resulted in 4,719 Tarrant County children being confirmed as victims of abuse and neglect in FY24 as compared to 5,332 in FY23. Tarrant County has maintained the third highest number of confirmed cases in Texas with Harris (5,959) and Dallas (4,889) Counties both having a higher total. In FY24, 646 Tarrant County children were removed and placed in foster care, an increase from FY23 removals, when 498 children were removed by CPI.

CPS opened new Family Based Safety Service (FBSS) cases on 931 Tarrant County families in FY24, with 3,738 children served within these families. In FY23, FBSS served 1121 families and 3901 children. Most of these children remained in their own homes or in parental-child safety placements with family members or friends while CPS engaged the parents. Due to changes in the family circumstances that put the child in danger, 112 of children involved in open FBSS cases were eventually removed and placed in foster care. This is an increase from 78 in FY23.

A total of 613 children and young adults left DFPS custody in FY24: 162 children were reunified with their parent(s), 188 children were placed with relatives who assumed permanent legal custody, 175 children were adopted either by a relative or non-relative, and 78 youth emancipated from foster care. During FY23, a total of 670 children and young adults left DFPS custody, 196 children were reunified with their parents, and 199 were placed with relatives. During this same period, 229 children were adopted and 63 emancipated from foster care.

The Rainbow Room Manager maintains an emergency resource room at two CPS Offices in Tarrant County which provide donated goods to assist CPS children and families in crisis. The Community Coordinator plans and manages volunteer projects that channel additional donations and resources to CPS and CPI clients, such as school supplies, holiday gifts, safety equipment, and other necessities. Approximately 4,200 Tarrant County children were served by these programs in FY24, an increase from 3,800 in FY23.

DIVISION OBJECTIVES

Tarrant County CPS and CPI will continue to work together to protect children from abuse or neglect. CPS and CPI will provide services to maintain and strengthen the family while working to protect the children from further abuse or neglect. When this is not possible, and children must be placed in foster care, OCOK makes efforts to achieve permanency for the child as quickly as possible. OCOK will continue to actively seek appropriate relative caregivers to assume custody of children who have been placed in foster care, to minimize the amount of time children spend in foster care. CPI and CPS continue to work closely with OCOK on service coordination, providing guidance, support and oversight.

The Family Based Safety Service (FBSS) program will continue to serve children in their own homes during FY26, providing close supervision and assistance to the family to ensure the child is protected from further abuse. These staff also support and monitor families whose children have been returned home from foster care, to assist in transitioning the child back into the home and ensure that appropriate care is maintained.

The Rainbow Room Manager and Community Coordinator will continue to manage and disburse resources donated by the community to benefit Tarrant County CPI/CPS children and families. The Administrative Assistant will continue to provide clerical support for the Board Liaison, CPS board, Community Partners of Tarrant County, the Tarrant County Investigations, and FBSS Program. The Board Liaison will continue to support the work of the CPS Board and Community Partners of Tarrant County, oversee the Title IV-E federal reimbursement process, and manage the CPS county budget and donated funds.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of CPS Referrals	22,687	22,328	22,856
# of Children in Foster Care	1,082	1,051	1,033
# of Children Removed	646	542	512
# Of Completed Investigations	10,903	11,250	11,978

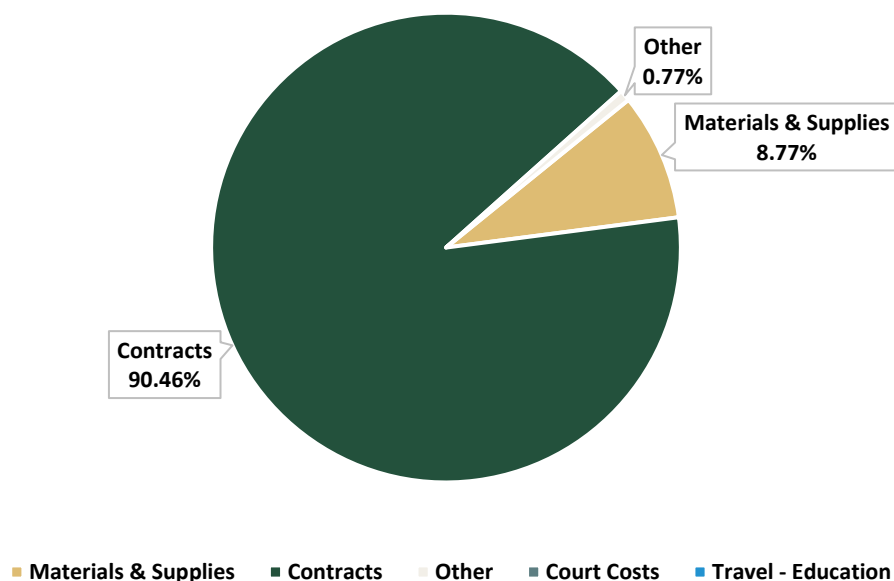
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$3,010,151 **\$356,043** (13.41% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
Child Protective Services



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Materials & Supplies	184,429	263,000	144,294	264,000	1,000
Contracts	2,168,766	2,346,858	2,346,659	2,722,901	376,043
Other	28,855	34,750	299,934	23,250	(11,500)
Court Costs	5,500	5,500	474	-	(5,500)
Travel - Education	2,125	4,000	215	-	(4,000)
Total Budget	2,389,675	2,654,108	2,791,576	3,010,151	356,043

EXPLANATION OF MAJOR CHANGES

Tarrant County's CPS liaison provided an estimated state contract increase based on the factors below. These estimates are revised as the state agency finalizes their budget.

- ❖ 7% increase across the board raise for caseworkers, supervisors, and support staff in FY25 and an additional 7% raise for caseworkers and supervisors who may qualify for a certification upgrade during this period.
- ❖ 1% increase in fringe benefit rate.
- ❖ An increase in support costs for overhead, central fund, cost pool, IT telecom, computer setup, and cell phone expenses for a potential total cost increase of \$506,456.
- ❖ 12% increase in the travel allotment, from \$3,769 to \$4,221 per full-time position. The potential total cost of this increase is \$11,253.
- ❖ A decrease in the federal participation rate, from 28.469% to 27.969%, which could result in an overall increase of \$16,703 to Tarrant County's obligation.
 - DFPS has provided no information about a rate change, but historically, the rate has changed periodically, resulting in increased cost to the county. The rate has remained the same for several years.



HUMAN SERVICES

MISSION STATEMENT

The primary mission of the Tarrant County Department of Human Services (TCDHS) is to provide for the disposition of deceased paupers as well as provide temporary financial assistance to eligible county residents. The financial assistance provided prevents homelessness and utility disconnect, while social workers promote self-sufficiency and self-support. The social and financial impact of homelessness is much greater on the community than keeping people stable in their homes.

Financial assistance is provided for cremations, rent, mortgage, utilities, food, hygiene products, and transportation. Case management includes information and referrals, as well as individualized case plans.

RECENT ACCOMPLISHMENTS

In the 1st six months of FY2025:

- ❖ Human Services call center handled 16,944 calls and online screening requests. Calls and screening requests were returned in English, Spanish, and Relay Texas was used for the hearing impaired.
- ❖ Paid 1,836 utility bills for eligible households in Tarrant County.
- ❖ Paid 177 rent/mortgage vouchers for Tarrant County households.
- ❖ Provided 62 cremations or burials for Tarrant County deceased paupers whose estate does not have sufficient resources that may be used to pay for disposition.

NOTE

The Human Services department was effectively transitioned to a nonprofit model during the FY 2026 budget cycle. A Call for Proposals is planned to be issued in FY 2026 to find a nonprofit association to oversee the distribution of rental and utility assistance.

KEY PERFORMANCE INDICATORS

The chart below provides data collected for Key Performance Indicators (KPIs)

KEY PERFORMANCE INDICATOR	FY 2024 ACT	FY 2025 EST	FY 2026 EST
# of Utility Bills Paid	4,576	5,000	5,000
# of Rent Vouchers Paid	353	375	375
# of Request for Service	31,283	34,000	34,000
# of Cremations and Burials	117	125	150

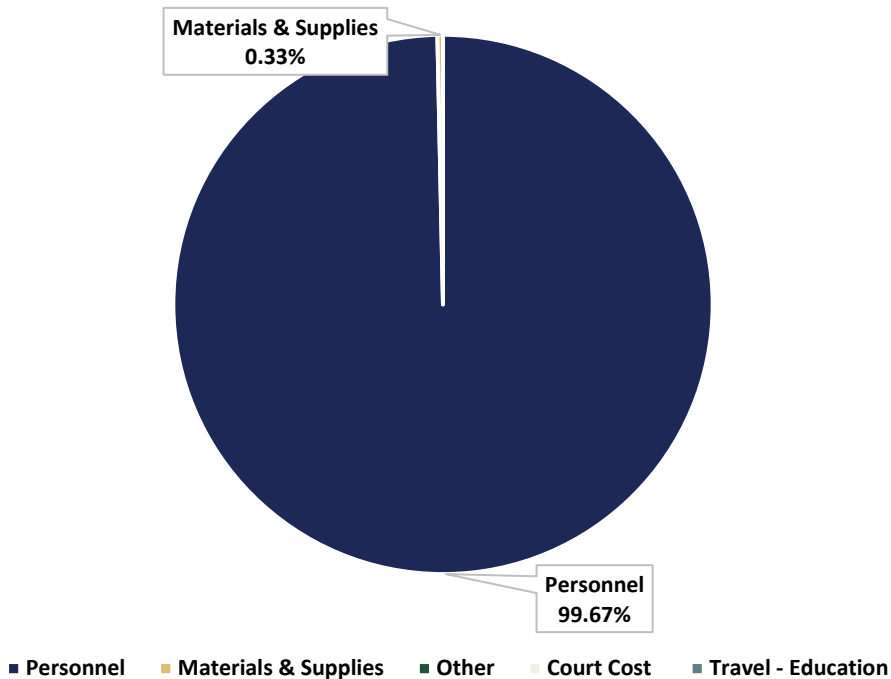
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$604,108 **-\$3,547,710** (-85.45% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY2026 Approved Budget Human Services



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	2,470,000	2,536,058	2,308,518	602,108	(1,933,950)
Materials & Supplies	22,543	23,474	8,264	2,000	(21,474)
Other	1,079,178	1,591,260	1,380,821		(1,591,260)
Court Cost		526	474		(526)
Travel - Education	381	500	215		(500)
Total Budget	3,572,102	4,151,818	3,698,292	604,108	(3,547,710)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense group is due to the elimination of most positions in the Human Services department as the department transitions to a nonprofit model. The budget for the nonprofit model is included in the Community Outreach account.



RESOURCE CONNECTION

MISSION STATEMENT

The Resource Connection is a one-stop-center that, through partner agencies, connects persons with education, employment, health or human service needs with available resources.

ACCOMPLISHMENTS

Occupancy Maintenance – Current occupancy rate through the end of FY25 will decrease to 58% occupancy by the end of the fiscal year. This decrease is a result of three tenants adjusting to funding cuts, building expansions, and retirement. A plan to fill the vacant space currently involves the return of the Tarrant County Sheriff's Law Enforcement Training Center in building 1500 expected to open by the end of December 2025. The Tarrant County Public Health Department plans to occupy a large portion of building 2500, if not the entire building, but concrete plans and move dates have not been established yet. Vacant space in building 1400, suite 200 will become the Community Supervision and Corrections Department (CSCD) leaving building 1400, suite 300 open for a new tenant. With these three plans to fill vacant space, we expect space on campus to be 85% occupied or planned for occupation by the end of FY26.

Tenant Satisfaction Assurance - We conduct surveys throughout the year to gauge tenant satisfaction. Each completed Work Order email contains a link to a survey within Service Now requesting feedback on the various aspects of the process. Since October 1, 2024, 95% of the respondents report they are very satisfied overall. Respondents report 95% very satisfied with the timeframe of the response to concerns and improvement initiatives and the final resolution to the initial concern or request. In addition to the overall response, timeliness, and resolution, we request feedback on the ease of working with our team. Respondents report 97% very satisfied with the ease of working with team members and 96% were very satisfied with the professionalism of the team.

Safe and Welcoming Campus Experience – The Resource Connection campus has a variety of activities throughout the year. In addition to the employees of our tenants, we also have their clients and guests regularly visiting campus. The meeting rooms and events scheduled throughout the year bring members of the community in for multiple job fairs, celebrations, and groups attending training or meetings on a regular basis. The variety of groups and events that take place on campus is an indication that the Resource Connection provides a welcoming campus experience. During FY25 we transitioned our emergency response communication from the Wireless Emergency Notification System (WENS) to Everbridge. We smoothly transition from the previous platform to the current

platform and continue to update the emergency contact list regularly. In addition to providing a Security Officer who patrols campus 24/7, we communicate with the Resource Connection Leadership and Tenant Safety Officers on a regular basis thru emails, meetings, and an annual fire-drill. In addition to scheduling multiple Safety Warden meetings a year, we have connected with three different agencies regarding a campus-based training program related to readiness and response that will be available to all tenants.

Collaborative Events – As a “one-stop shop” for social services, many of our tenants have overlapping populations. The collaborative environment benefits the tenants, clients, guests, and community by providing opportunities to interact with multiple providers at once. During the first seven (7) months of FY25 we have hosted twenty-four (24) events that include at least two (2) or more Resource Connection tenants as organizers, participants, and/or attendees.

DIVISION OBJECTIVES AND KPIS

Occupancy Maintenance

By September 30, 2026, the Resource Connection campus will be occupied or have a plan to occupy at least 90% of available leased space by collaborations and strategic planning with County departments and social service agencies providing services that align with the Resource Connection mission statement.

KPI – Occupancy Maintenance

Conduct quarterly Occupancy Maintenance review to ensure all spaces are leased or a plan is progressing for the future occupancy of a vacated or remodeled space.

Year	2024	2025	2026
% Available Space Planned or Occupied	99.9%	83.8%	90%

Short-Term Rentals

By September 30, 2026, the Resource Connection will increase revenue to \$17,000 from short-term rental agreements for use of meeting and event space by networking, quality customer service, and identified trends and previous usage via revenue generated through facility use requests and reservations.

KPI – Short-Term Rental Revenue

Conduct quarterly review of short-term rental revenue.

Year	2024	2025	2026
Short-Term Rental Revenue	\$14,209	\$16,220	\$17,000

Aquatic Center

By September 30, 2026, the Resource Connection will increase membership revenue to \$7,000 and special group revenue to \$66,000 through schedule activities in the aquatic center that is available to the public and strategic county and community partners monthly via membership and special group facility use agreements.

KPI – Aquatic Center Revenue

Conduct quarterly review of aquatic center membership and special group partnership revenue.

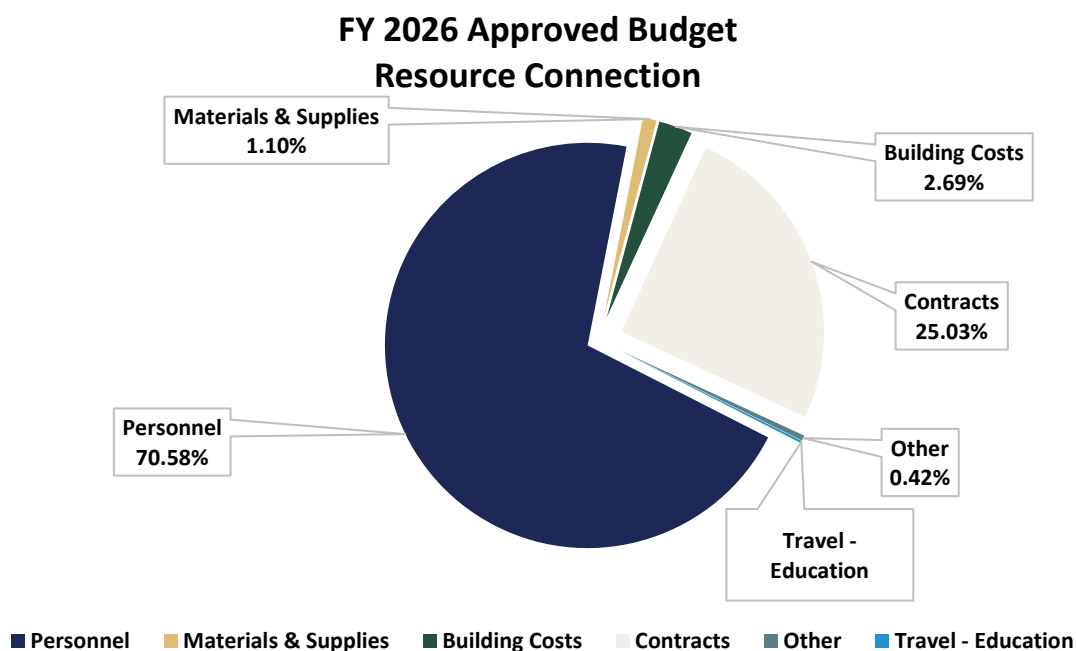
Year	2024	2025	2026
Membership Account Revenue	\$5,543	\$6,915	\$7,000
Special Group Partnership Revenue	\$18,360	\$65,247	\$66,000

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$1,078,687 **-\$197,387** (-15.47% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	-	903,882	616,468	761,345	(142,537)
Materials & Supplies	-	15,442	5,783	11,842	(3,600)
Building Costs	-	4,000	3,703	29,000	25,000
Contracts	-	280,000	237,239	270,000	(10,000)
Other	-	70,750	3,300	4,500	(66,250)
Travel - Education	-	2,000	190	2,000	-
Total Budget	-	1,276,074	866,683	1,078,687	(197,387)

EXPLANATION OF MAJOR CHANGES

The Resource Connection was established as a General Fund department during the FY 2025 budget process. This explains the absence of data from the **2024 Actuals** column. The decrease in the Personnel expense group is largely due to a change in incumbent personnel and vacant positions being reverted to the hire-in rate.



COMMUNITY OUTREACH

OVERVIEW

The Community Outreach account contains the budget for:

- ❖ The County’s rental and utility assistance program (nonprofit model)
- ❖ The County’s donations to community-based organizations

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$2,686,877 ~~\$2,686,877~~ (100.00% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Contracts	-	-	-	2,686,877	2,686,877
Total Budget	-	-	-	2,686,877	2,686,877

EXPLANATION OF MAJOR CHANGES

The increase in the Contracts expense group is due to the budget being transferred from the Public Assistance and Human Services budget.



PUBLIC ASSISTANCE

OVERVIEW

The Public Assistance budgeting fund is non-departmental in nature and captures expenses related to ongoing contracts and partnerships with community-based organizations and other local stakeholders.

COMMUNITY-BASED ORGANIZATIONS

The community-based organizations and programs that received funds during FY2025 through the Public Assistance budget include:

- ❖ Meals on Wheels of Tarrant County, Inc.
- ❖ Women's Center of Tarrant County, Inc.
- ❖ Tarrant County Black Historical and Genealogical Society
- ❖ Arts Fort Worth
- ❖ Arts Council of Northeast Tarrant County
- ❖ Sixty and Better
- ❖ Downtown Fort Worth, Inc.
- ❖ Youth Recovery Campus – MHMR
- ❖ Community Action Partners – City of Fort Worth

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$0 **-\$400,652** (-100.00% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Contracts	1,049,902	379,062	330,061	-	(379,062)
Transfer/ Reserves / Debt	-	21,590	21,590	-	(21,590)
Total Budget	1,049,902	400,652	351,651	-	(400,652)

EXPLANATION OF MAJOR CHANGES

The decrease in Public Assistance is due to the budget being transferred to the Community Outreach account.



TEXAS AGRILIFE EXTENSION SERVICE

MISSION STATEMENT

The mission of Texas A&M AgriLife Extension Service in Tarrant County is to improve county residents' quality of life with custom-made educational programs which are based on community identified needs.

RECENT ACCOMPLISHMENTS

Employee Productivity Metrics

SMART GOAL 1: GROUP EVENTS (AGRILIFE EXTENSION PROGRAM OUTPUT)

GROUP EVENTS (FORMERLY PROGRAMS): 2,506 educational group events were planned, prepared, conducted and evaluated.

TOTAL CONTACTS (FORMERLY ATTENDANCE): 246,657 total contacts at educational programs.

EDUCATIONAL HOURS (FORMERLY TRAINING HOURS): 170,461 educational hours participants spent in educational programs.

SMART GOAL 2: PROGRAM PLANNING AND IMPACT

See Tarrant County AgriLife Extension Impact Report

ONLINE COURSE COMPLETIONS: 26,127

4-H ENROLLMENT: 581

SCHOOL ENRICHMENT: 7,720

ANIMALS VALIDATED: 647 large animals (not including poultry or rabbits)

SMART GOAL 3: LEVERAGED FUNDS (LEVERAGING RESOURCES)

VOLUNTEERS: 935 volunteers assisted with educational programs and activities.

VOLUNTEER HOURS: 45,112 total volunteer hours, includes work of 302 Master Gardeners, 189 4-H Leaders, 146 Program Area Committee Members, 246 Master

Naturalists, 57 Agriculture and Natural Resources, 25 Family and Community Health, 57 Expanded Food and Nutrition Education Program, 21 - 1890, 4 Leadership Advisory Board and 2 Master Wellness Volunteers/Members were invested in Tarrant County residents through educational programs and activities. \$1,510,784 total value of volunteer time donated to Tarrant County at \$33.49 per hour.

DIVISION OBJECTIVES AND KPIS

EDUCATIONAL PROGRAMS AND REACH

Increase the reach of AgriLife Extension programs offered in Tarrant County by 3%, annually.

AgriLife Extension will continue to seek out strong partnerships and will continue to train and utilize volunteers to increase the reach of our programs in Tarrant County.

KPI – Educational Programs Conducted

Year	2024	2025	2026
# of programs	1,775	2,771	2,854

PROVIDE QUALITY EDUCATIONAL PROGRAMS AND SERVICES

Increase the overall customer satisfaction score from AgriLife Extension programs offered in Tarrant County by 1%, annually.

Extension Agents and educators will utilize the evaluations from their programs to make programmatic adjustments to ensure an increase in customer satisfaction overall. Agents and educators will also encourage survey completion for a better response rate and a better reflection of overall results.

KPI – Percentage of participants

Percentage of participants who were completely or mostly satisfied with the activity overall.

Year	2024	2025	2026
% of partic.	92 %	96 %	97 %

LEVERAGING RESOURCES

Increase the overall value of AgriLife Extension programs while maintaining an efficient County budget by securing a 3% increase in leveraged resources (i.e. a total value of grants, in-kind donations and volunteer hour contributions) to support Extension programs in Tarrant County.

KPI – Amount of leverage resources

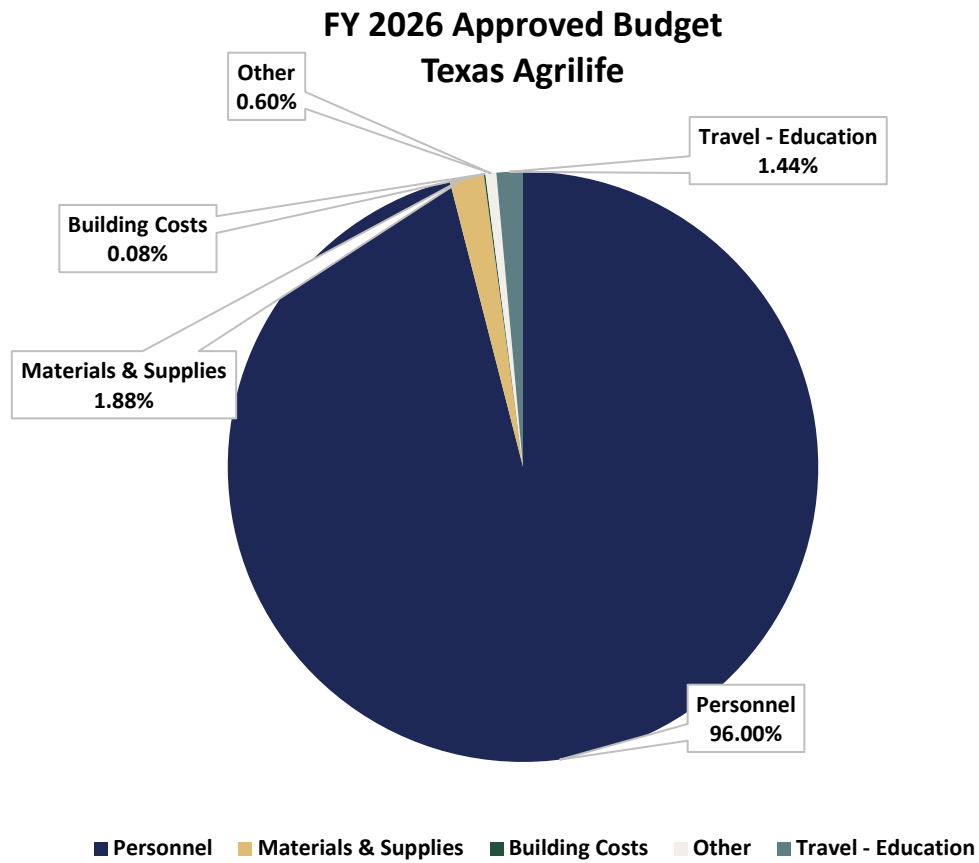
Year	2024	2025	2026
Grants	606,165	24,141.78	28,986
In-kind Donations	48,488	121,487.12	125,131
Value of Volunteer Hours	1,510,784	2,966,439	3,055,432

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$838,027 **-\$12,945** (-1.52% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	748,978	806,564	700,604	804,520	(2,044)
Materials & Supplies	12,688	18,638	10,899	15,737	(2,901)
Building Costs	417	700	417	700	-
Other	4,409	5,000	3,700	5,000	-
Travel - Education	11,736	20,070	11,830	12,070	(8,000)
Total Budget	778,228	850,972	727,450	838,027	(12,945)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense type is due to a change in incumbent personnel. The decrease in the Travel and Education expense group is due to budgetary cuts.



VETERAN SERVICES

MISSION STATEMENT

The Tarrant County Veterans Service Office is committed to serving veterans, surviving spouses, and eligible dependents by providing expert assistance in preparing, submitting, and pursuing claims for benefits through the U.S. Department of Veterans Affairs and the State of Texas.

As an advocate agency, we work to ensure veterans and their families receive the compensation, healthcare, pensions, and other benefits to which they are entitled. We also offer educational outreach to help them understand and access these programs.

Through strong partnerships with local, state, and private organizations—including veteran-led groups—we connect our clients with specialized services that promote their health, stability, and overall well-being.

Statutory Authority: Texas Government Code, Chapter 434, Subchapter B, Sections 434.031–434.038

RECENT ACCOMPLISHMENTS

We have continued to change the way we conducted business through many different methods of interactions with in-person, telephone appointments and conducting these services through emails. This department was able to connect with 8,640 Veterans during FY25 (Oct-Apr). This department assisted 2,345 phone appointments, 2,194 email claim appointment and claims submissions and 4,101 in person appointments. Tarrant County Veteran population is the third largest within the state (254 counties) with approx. 125,000, which does not include surviving spouses and eligible dependents in which we serve as well.

We created and maintained new ways through innovation to reach Veterans and through a new Veteran's claim processing system and we were able to help Veterans digitally, with them signing VA forms through their smartphones verses them not seeking out assistance. This program is truly invaluable as we can assist clients in many ways versus the traditional office setting. We are increasing the number of Veterans, surviving spouses and eligible dependents by the expansion of our services by teaching at transitional classes for active-duty service members that are soon exiting the military from the NAS JRB. This office also dedicates days that are spent on the base on a provided workspace from the Dept. of the Navy. This department is also visiting the newly opened Veterans State home to assist with benefit applications for the residents.

These engagement methods have dramatically expanded access, particularly for Veterans unable to visit in person. Through the implementation of a new digital claims processing system, Veterans can now securely sign VA forms from their smartphones—removing barriers that previously prevented many from seeking assistance. This system has been a game-changer, allowing our counselors to serve clients across multiple formats without compromising on quality or personal attention.

The presentations given to them are unique and offer more support than the department of veteran affairs is offering them. The surrounding counties in north Texas do not provide this service to our troops that are transitioning. Additionally, this office assisted 473 newly discharged service members complete their “Benefits Delivery at Discharge” claims to ensure they were leaving active duty with monetary benefits, to assist with their transition into the civilian workforce.

To streamline and improve the Veterans intake process, the department leadership worked directly with IT and developed a custom scheduler tool that automates and digitizes the initial information gathering stage. Previously, intake was handled manually by a single staff member, which often caused delays and limited our ability to scale services. With the new system, Veterans can now submit their information online, allowing us to automatically collect the necessary details and generate a profile in VetPro. This advancement not only enhances efficiency but also enables us to establish representation more quickly and accurately, ensuring that Veterans receive the support they need without unnecessary wait times. In turn, this has caused major influx of clients since the program went live in January 2025.

Significant milestones for Veteran Services in FY2025 were the Continuation of new policies within the department to keep ensure that we are assisting our clients in a timely fashion. In Apr, 2025, Tarrant County Veteran Service Officer, Damien Crawley was awarded The Excellence award by the Texas Veterans Commission for CY2024 for Outstanding Service to duty and putting Veterans first, while representing Tarrant County and the state of Texas.

DIVISION OBJECTIVES AND KPIs

Claim Submissions

Submit 10% more VA disability and pension claim this year, increasing from 5000 to 5500 by implementing appointment reminders and expanding walk-in availability.

KPI – Claim Submissions

Year	2024	2025	2026
# of claims	N/A	5000	5500

Transitioning Service Members

Increase the number of transitioning service members served at the satellite base office from 250 to 400 annually by expanding presence during TAP classes and offering monthly “Claims 101” workshop.

KPI – Number of transitioning service members served

Year	2024	2025	2026
# of members	N/A	250	400

Staff Training & Certification

Ensure 100% of staff complete annual VA accreditation training and at least one advanced training course by December 31.

KPI – Staff Training Completion Rate

Year	2024	2025	2026
STCR	N/A	N/A	100%

Digital Filing

Increase internal efficiency through implementation of a new digital filing or appointment system and transition 80% of records to the new system by the end of the year to improve workflow and reduce errors.

KPI – Percentage of records

Year	2024	2025	2026
% of records	N/A	N/A	80%

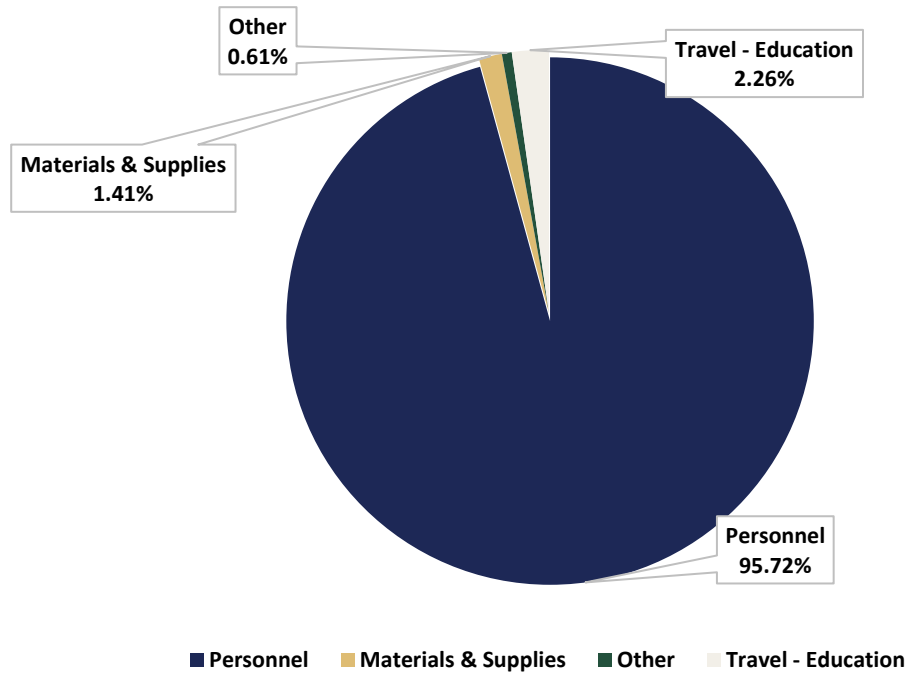
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$708,442 **\$14,723** (2.12% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Veteran Services



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	644,131	660,019	588,397	678,142	18,123
Materials & Supplies	5,869	10,200	8,420	10,000	(200)
Other	3,052	7,500	4,565	4,300	(3,200)
Travel - Education	17,647	16,000	2,558	16,000	-
Total Budget	670,699	693,719	603,939	708,442	14,723

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense type is largely due to merit increases for eligible employees.



COUNTY ARCHIVES

MISSION STATEMENT

The purpose of the Tarrant County Office of Historic Preservation and Archives is to collect, preserve, and make available to the public archival materials documenting the history of Tarrant County, as well implement the Historic Preservation Plan for Tarrant County to document and preserve historic resources.

RECENT ACCOMPLISHMENTS

- ❖ Continued working through stacks of loose collection materials located during clean up, to reunite those items with their collection, or to enter them into the database as a “Found In Collection” item so they are at least discoverable. This included about 100 individual items added as “Found In Collection” in FY22, another 50 individual items added in FY23, and about 600 items added in FY24. The large increase in FY24 is due to a project to remove archival materials from the Subject and Biographical files.
- ❖ Created over 6,000 records in OnBase, our current collection management system, and edited over 13,000 records, to help create a more accurate database to better facilitate searchability of archival materials.
- ❖ Accessioned 45 donations of archival collection materials.
- ❖ Purchased and installed an oversize scanner, created a scanning guide, and trained staff and one volunteer how to operate scanner. Established basic procedures for scanning process, including file naming schema, image quality standards, and image editing. Created 4008 high resolution scans in FY24.

DIVISION OBJECTIVES AND KPIs

Website Traffic

Increase the number of website page views and unique visitors by 10,000 each, by improving website usability and updating and adding new collection material content to the website, using updated standards to increase discoverability.

KPI - Website Traffic

Website data collected is only for Archives specific webpages on the official Tarrant County website.

Year	2024	2025	2026
Website Page Views	114,155	211,053	221,053
Website Unique Visitors	60,375	106,586	114,586

Archival Processing

Process at least 60% of new archival collection donations and accretions within six months of receiving them, helping to avoid a backlog and making collection materials available to the public in a timely manner.

KPI – Archival Processing

This is a new KPI which the Historic Preservation and Archives Office will implement this year. The Office will utilize accession and processing data to determine the percentage of new collections and accessions that are processed within six months of receiving at the end of the fiscal year to assess goal completion.

Outreach Attendees

Increase the number of interactions at outreach events by focusing on participating in and conducting events with high participation rates to share information about the Office and its holdings.

KPI – Outreach Attendees

Office staff conduct and participate in various types of outreach events including presenting to classes and organizations, giving tours, and tabling at events. The number of attendees calculated include those present for presentations and only those who spoke directly to staff at the table at larger tabling events.

Year	2024	2025	2026
Outreach Attendees	509	389	400

Research requests

Increase research requests by 5% by conducting various forms of outreach, increasing website usability, and providing excellent service.

KPI – Researcher Requests

Research requests are tracked by all staff year-round, including those conducted by phone, email, and in-person.

Year	2024	2025	2026
Research Requests	384	358	376

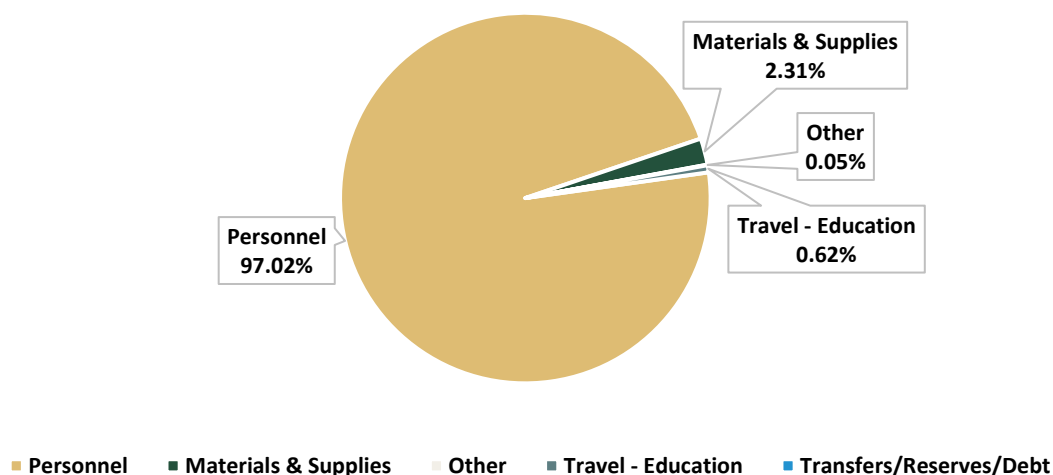
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$324,319 **\$3,593** (1.12% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget
County Archives



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	292,900	304,241	282,067	314,659	10,418
Materials & Supplies	5,621	11,185	11,069	7,500	(3,685)
Other	160	2,800	160	160	(2,640)
Travel - Education	3,079	2,500	1,752	2,000	(500)
Transfers/Reserves/Debt	-	-	-	-	-
Total Budget	301,760	320,726	295,048	324,319	3,593

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely driven by merit increases for eligible County employees.



FLEET SERVICES

MISSION STATEMENT

The Fleet Services department is an internal service department. Our mission is to support, manage and repair fleet vehicles within Tarrant County Government.

RECENT ACCOMPLISHMENTS

- Maintains the highest standard of quality workmanship to provide safe and reliable transportation.
- Service, Repair, and Maintain the Fleet Vehicles and Equipment for all departments within Tarrant County Government,
- Manage and maintain Emergency Equipment for Law Enforcement vehicles.
- Manage the DX Fuel Management System at four County Fuel Sites.

DIVISION OBJECTIVES AND KPIs

Fleet Downtime

Reduce average fleet downtime by 10% by December 31, 2026 through preventive maintenance optimization, faster turnaround times, and improved parts availability.

KPI – Average vehicle downtime per service event (days)

This is a new KPI, and department has started to collect and tract data for it.

Fuel Efficiency

Reduce fuel consumption per mile by 10% by the end of FY 2027 through telematics, route optimization, anti-idling policies, and transitioning to hybrid/electric vehicles where feasible.

KPI – Fuel consumption per mile

This is a new KPI, and department has started to collect and tract data for it.

Cost of Ownership

Reduce annual fleet operating costs by 5% by FY 2027 by improving procurement cycles, standardizing vehicle types, and phasing out high-cost units.

KPI – Cost per mile (CPM) by vehicle class

This is a new KPI, and department has started to collect and tract data for it.

Parts Availability, Inventory & Supply Chain Efficiency

Reduce repair delays related to parts shortages by 25% by FY 2027 through improved vendor contracts, inventory optimization, and stocking critical parts.

KPI – Percentage of repairs delayed due to parts availability

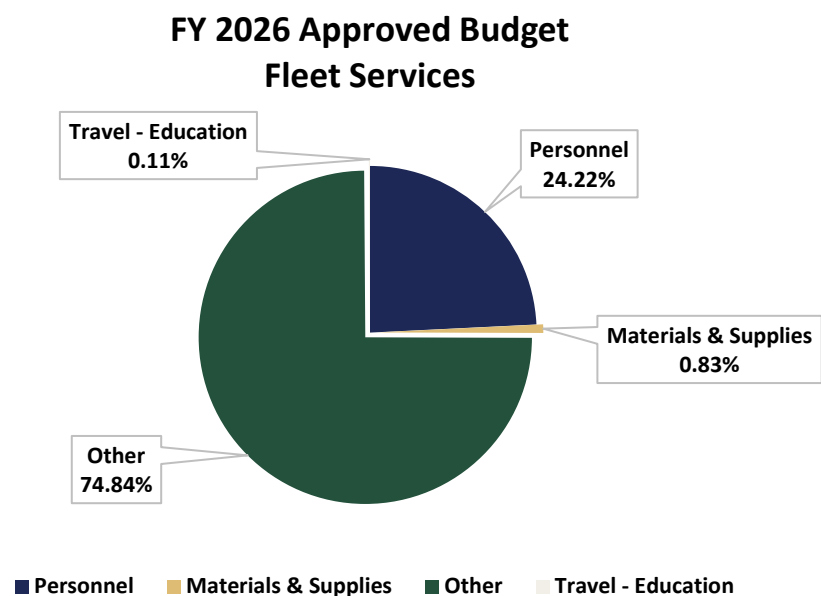
This is a new KPI, and department has started to collect and tract data for it.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$4,082,751 \$52,523 (1.30% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	941,628	950,328	741,208	989,001	38,673
Materials & Supplies	10,773	23,700	17,783	33,750	10,050
Other	2,646,929	3,055,500	1,986,846	3,055,500	-
Travel - Education	-	700	-	4,500	3,800
Total Budget	3,599,331	4,030,228	2,745,836	4,082,751	52,523

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is largely due to merit pay increases for eligible employees.



COMMISSIONER - PRECINCT 1

MISSION STATEMENT

Precinct One is committed to the health and welfare of its residents. The Commissioner's Office provides services and assistance to the citizens in a collaborative, comprehensive and transparent manner.

RECENT ACCOMPLISHMENTS

- ❖ Oversee County Budgets.
- ❖ Supervision of Transportation Operations and Activities Related to Road and Bridge Work.
- ❖ Assist cities with Road work through Interlocal Agreements.
- ❖ Effective Management of County as a Member of Commissioners Court.
- ❖ Host two annual Healthy Lives Matter Initiative events - Prostate Cancer Screening & Alzheimer's Education Series.
- ❖ Serve constituents daily with services related to road repairs, social services, housing, criminal justice, healthcare and more.
- ❖ The Commissioner's Office continues to serve as liaison to the following County Departments and Boards:
 - JPS
 - Child Protective Services Board
 - Human Services Advisory Committee
 - MHMR of Tarrant County Board of Trustees
 - Community Justice Council of Tarrant County
 - IT Steering Committee
 - Deferred Compensation Benefits Advisory Committee
 - Ex-Offender Re-Entry Initiative (TCRI)
 - Nurse Family Partnership
 - Tarrant County Housing Finance Corporation
 - Resource Connection Advisory Board

DIVISION OBJECTIVES

- ❖ Continue oversight of County Budget.
- ❖ Continue effective management of Precinct 1 Road and Bridge Operations.

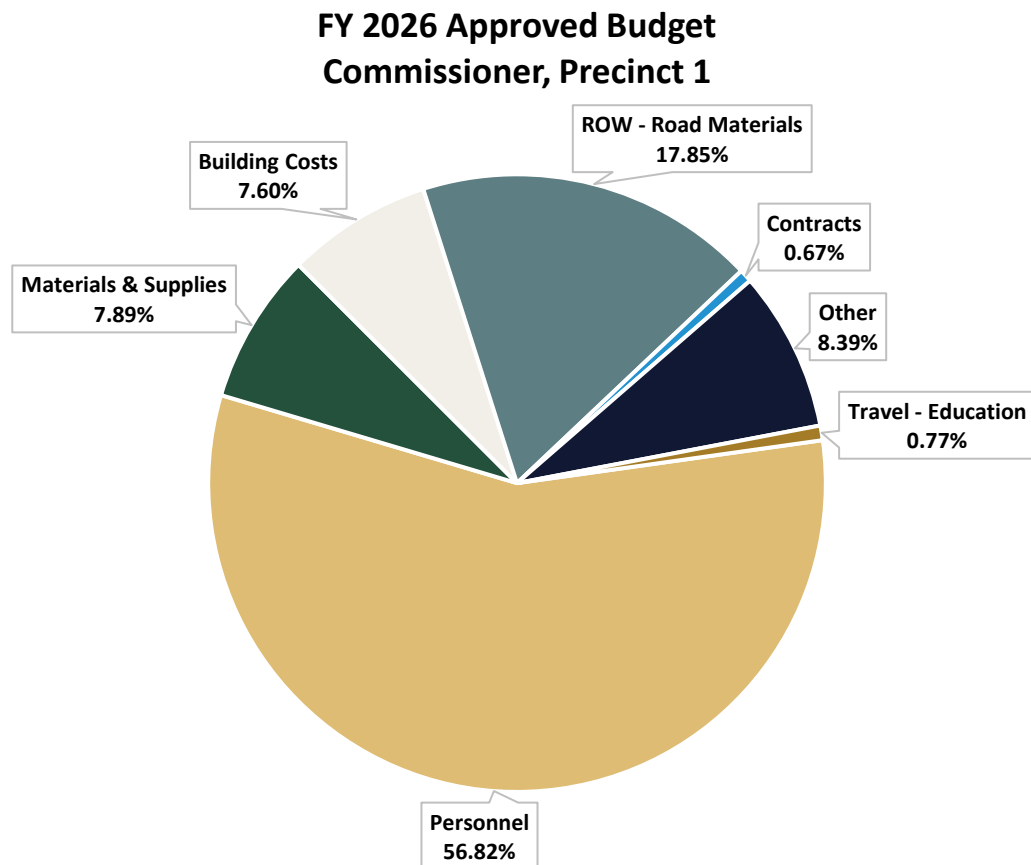
- ❖ Continue work with cities through Interlocal Agreements.
- ❖ Continue efficient administration and management as a member of Commissioner Court.
- ❖ Continue to provide and track services to Precinct 1 and Tarrant County residents.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$7,427,303 - \$4,671,775 (-38.61% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actual	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	6,061,192	5,339,583	4,321,956	4,220,358	(1,119,225)
Materials & Supplies	603,772	588,045	555,754	586,195	(1,850)
Building Costs	301,355	510,250	392,721	564,250	54,000
ROW - Road Materials	3,426,514	4,879,000	2,554,774	1,326,000	(3,553,000)
Contracts	92,234	68,000	59,824	50,000	(18,000)
Other	1,121,003	657,200	11,587	623,500	(33,700)
Travel - Education	77,230	57,000	40,495	57,000	-
Total Budget	11,683,300	12,099,078	7,937,110	7,427,303	(4,671,775)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense type is due to a Commissioners Court decision to limit Commissioner Precinct administration staff.



COMMISSIONER - PRECINCT 2

MISSION STATEMENT

At Tarrant County Precinct 2, our mission is to enhance what county government can achieve, by serving more families and individuals, all while maintaining responsible and reasonable fiscal stewardship, operational efficiencies, and innovative ideas.

We provide purpose-driven leadership that prioritizes safe communities, inclusive public policy, justice, transparent and accountable governance, respectful public engagement, judicious exercise of authority, and responsible management of public resources. We will meet the needs and concerns of all our citizens, today and in the future, by delivering high quality services and upholding the values of integrity, fairness, and progress.

RECENT ACCOMPLISHMENTS

- ❖ Annual Kidney Awareness event saw over 300 individuals and over 90 screenings for the community
- ❖ Annual Halloween Funfest had 16 vendors providing various services to the community and provided a safe event for families
- ❖ Town halls that educated the public and provided access to the community
- ❖ Provided funding assistance to nonprofits that provided services in Precinct 2

DIVISION OBJECTIVES

- ❖ Continue to recognize, honor, and encourage individuals, groups and organizations within the community for their accomplishments and/or exemplary service
- ❖ Encourage employees and constituents to embrace personal wellness through learning strategies for preventative care and making healthy choices
- ❖ Strengthen communities by educating them through townhalls/social media
- ❖ Advocate for citizens at Commissioners Court and throughout Tarrant County

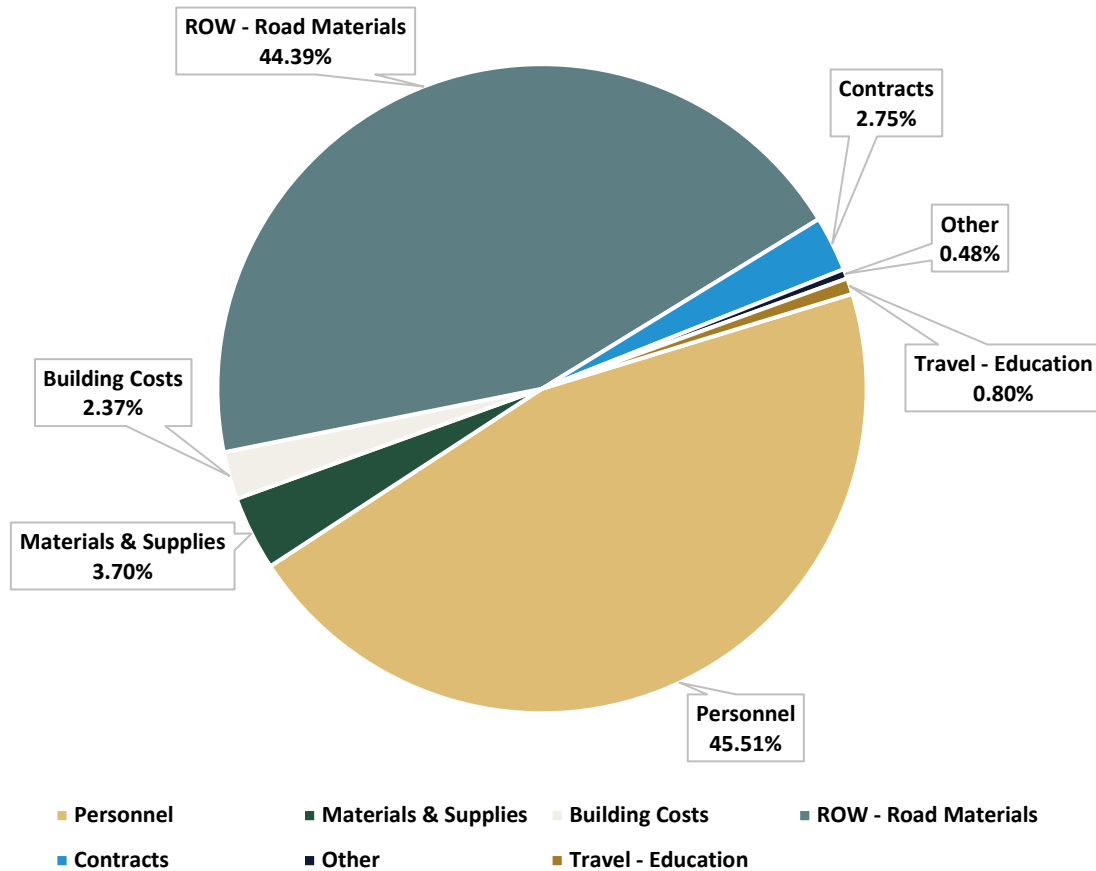
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$10,714,902 \$4,496,116 (72.30% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Commissioner, Pct. 2



Expense Type	2024 Actual	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	4,405,001	3,522,756	2,733,777	4,876,292	1,353,536
Materials & Supplies	255,214	290,280	235,803	396,960	106,680
Building Costs	170,464	237,250	150,914	253,750	16,500
ROW - Road Materials	1,061,389	1,881,000	534,425	4,755,900	2,874,900
Contracts	89,068	190,000	44,450	295,000	105,000
Other	58,698	22,000	2,142	51,500	29,500
Travel - Education	85,466	75,500	60,629	85,500	10,000
Total Budget	6,125,300	6,218,786	3,762,141	10,714,902	4,496,116

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is due to a transfer of several positions from Precinct 1 Maintenance to Precinct 2 Maintenance to align resources with newly redistricted boundaries.



COMMISSIONER - PRECINCT 3

MISSION STATEMENT

The mission of the Commissioner's Office is to provide services and assistance to the citizens of Precinct 3, governmental entities, and County agencies.

RECENT ACCOMPLISHMENTS

Oversight of County Budget

Effective management of the Commissioner's Office and Precinct Three Road and Bridge operations

Efficient management of Tarrant County as a member of Commissioners Court

Monitored Interlocal Agreements with cities and assisted with other cooperative efforts

Continued distribution of Precinct 3 Newsletter

Continued distribution of informational E-blasts

Community and committee work:

- ❖ Member, Tarrant Regional Transportation Coalition
- ❖ Member, Regional Transportation Council (RTC) through the North Central Texas Council of Governments (NCTCOG)
- ❖ Member, West Texas Judges and Commissioners Association
- ❖ Member, HEB Chamber of Commerce
- ❖ Member, Northeast Tarrant Chamber of Commerce
- ❖ Member, Colleyville Chamber of Commerce
- ❖ Member, Grapevine Chamber of Commerce
- ❖ Member, Keller Chamber of Commerce
- ❖ Member, Southlake Chamber of Commerce
- ❖ Member, Metroport Chamber of Commerce
- ❖ Member, Tarrant County Mental Health Connection
- ❖ Court Liaison, Tarrant County Historical Commission
- ❖ Worked with Economic Development Departments and cities on projects
- ❖ Worked on 13 Tax Increment Finance Districts
- ❖ Organizer of 14th annual Empowering Seniors event
- ❖ Organizer of 14th annual Tarrant Transportation Summit
- ❖ Hosted Coffee with the Commissioner - Quarterly

Monitored Construction and planning on:

- ❖ I35 W Corridor
- ❖ North Tarrant Express
- ❖ DFW Connector
- ❖ SH 26 in Grapevine
- ❖ North Tarrant Parkway
- ❖ Golden Triangle Boulevard

Provided grants to five non-profit senior transportation groups and other non-profits in NETC

- ❖ North East Transportation Service (NETS)
- ❖ Social Transportation for Seniors (STS)
- ❖ HEB Transit
- ❖ Serving Our Seniors (SOS)
- ❖ Call A Ride Southlake (CARS)
- ❖ Alzheimer's Association
- ❖ Community Enrichment Center (CEC)
- ❖ 6Stones
- ❖ GRACE
- ❖ Organizer of major fundraisers that donates proceeds to area non-profit (United Way & Meals On Wheels)
- ❖ Hosted chamber leadership classes and courthouse tours as a speaker and the host (4 separate chambers a year)

DIVISION OBJECTIVES

- ❖ Effective management of Commissioner's offices and Precinct 3 Road and Bridge operations and activities.
- ❖ Serve as member of the Regional Transportation Council (RTC) through the North Central Texas Council of Governments (NCTCOG).
- ❖ Continue active participation in Tarrant County Historical Commission.
- ❖ Assist JPS Health Network with continued expansion of services in Precinct 3.

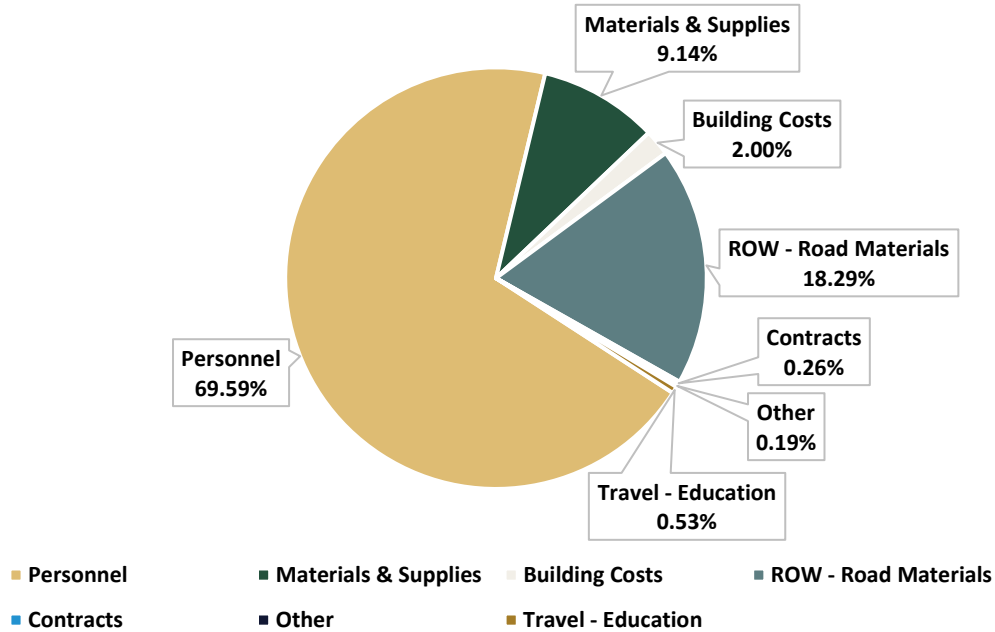
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$4,353,812 **-\$245,572** (-5.34% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2026 Approved Budget Commissioner, Pct 3



Expense Type	2024 Actual	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	3,751,925	3,400,444	2,638,019	3,029,877	(370,567)
Materials & Supplies	367,733	449,787	427,581	397,735	(52,052)
Building Costs	77,161	86,000	56,454	87,000	1,000
ROW - Road Materials	503,828	622,103	531,154	796,350	174,247
Contracts	9,537	10,000	36	11,500	1,500
Other	48,405	1,980	(329)	8,250	6,270
Travel - Education	34,898	29,070	28,641	23,100	(5,970)
Total Budget	4,793,490	4,599,384	3,681,555	4,353,812	(245,572)

EXPLANATION OF MAJOR CHANGES

The decrease in the Personnel expense type is due to a Commissioners Court decision to limit Commissioner Precinct administration staff.



COMMISSIONER - PRECINCT 4

MISSION STATEMENT

The mission of the Precinct 4 Tarrant County Commissioner's office is to provide efficient and effective county services to ensure Tarrant County remains the best place in America to live, work, and raise a family. Precinct 4 staff consists of best-in-class road maintenance operators, dedicated and professional administrative staff, and fiscally conservative budget professionals.

The Tarrant County Commissioner's office of Precinct 4 prioritizes:

- ❖ Supporting Public Safety.
- ❖ Transparent, ethical, and disciplined budgetary practices.
- ❖ Building and maintaining county roads and bridges that satisfy infrastructure needs.
- ❖ Supporting purposeful Economic Development to guide growth within the precinct.
- ❖ Open Communication with the public to identify needs, information, and assistance.
- ❖ Saving taxpayer dollars through public-private partnerships.

RECENT ACCOMPLISHMENTS

- ❖ Actively working with the 15 municipalities, six school districts and local Chambers of Commerce in Precinct 4; increasing interaction and flow of information between the administrative staff of Precinct Four and its constituents.
- ❖ Efficient and effective management of the Commissioner's office and Precinct 4 Road and Bridge Department. Some projects completed during FY 2024 include completing 20 interlocal agreement contracts within Precinct 4, repair and reconstruction of roads in several subdivisions, and improving facilities at local schools. Several projects are in the planning phase for new construction to provide better emergency access to neighborhoods and relieve congestion in preparation for planned growth. Road and Bridge employees are regularly recognized by the community for their professionalism, courtesy, and ability to complete quality road improvements and repairs.
- ❖ Secured more than \$200 million in commitments to infrastructure and mobility improvements in Precinct 4.

- ❖ Commissioner Ramirez and his administrative staff have taken an active role in establishing partnerships and communication with outside agencies and other government entities including the Regional Transportation Council with the North Central Texas Council of Governments, the NASJRB, TXDOT, state and federal elected officials.

DIVISION OBJECTIVES

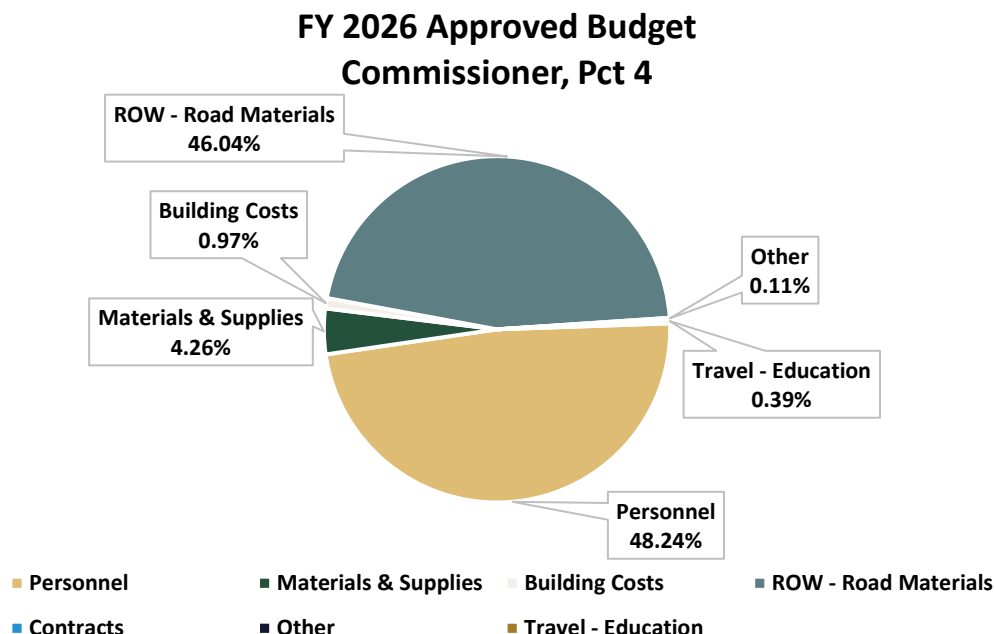
- ❖ Position Tarrant County Precinct 4 as the most effective and efficient Commissioner Precinct in the State of Texas.
- ❖ Strengthen partnerships with the State of Texas, local municipalities, and non-profit organizations.
- ❖ Support our regional partners through interlocal agreements to foster collaborative relationships to save taxpayer dollars.
- ❖ Utilize public-private partnerships to reduce the size of government and leverage the skills and resources of the private sector.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$12,759,850 **\$2,274,361** (21.69% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actual	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	5,815,883	4,801,979	4,256,968	6,154,982	1,353,003
Materials & Supplies	468,827	505,235	443,850	543,035	37,800
Building Costs	89,899	136,275	94,335	123,275	(13,000)
ROW - Road Materials	3,598,499	4,976,400	3,574,102	5,874,058	897,658
Contracts	-	1,304	1,303		(1,304)
Other	9,366	23,196	966	14,500	(8,696)
Travel - Education	61,378	41,100	40,861	50,000	8,900
Total Budget	10,043,853	10,485,489	8,412,385	12,759,850	2,274,361

EXPLANATION OF MAJOR CHANGES

The increase in the Personnel expense group is due to a transfer of several positions from Precinct 3 Maintenance to Precinct 4 Maintenance to align resources with newly redistricted boundaries.



NON-DEPARTMENTAL (ROAD & BRIDGE)

NON-DEPARTMENTAL (ROAD AND BRIDGE)

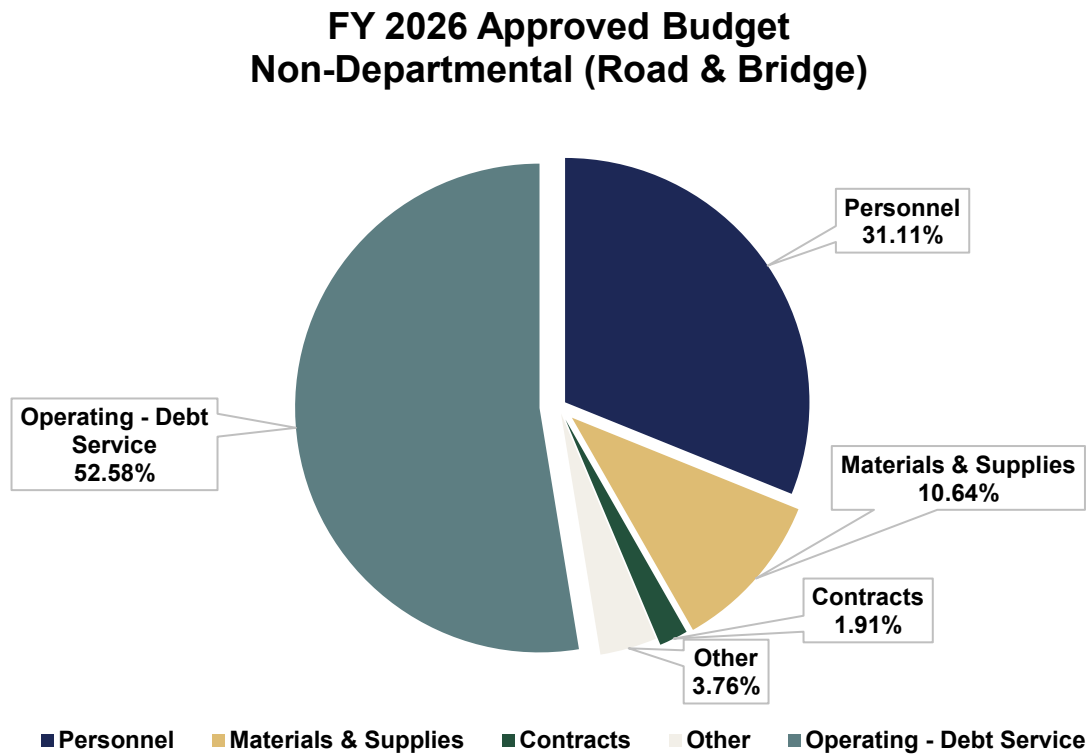
The Non-Departmental (Road & Bridge) budgeting fund center captures expenses which are not specific to any department in the Road and Bridge Fund. Unbudgeted expenses may be covered with funds budgeted in the Undesignated line item if approved by Commissioners Court.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$996,454 **-\$16,054** (-1.59% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	301,186	310,000	268,726	310,000	-
Materials & Supplies	62,000	106,000	64,370	106,000	-
Contracts	3,211	19,000	6,271	19,000	-
Other	37,876	37,500	37,042	37,500	-
Operating - Debt Service	-	540,008	-	523,954	(16,054)
Total Budget	404,272	1,012,508	344,224	996,454	(16,054)

EXPLANATION OF MAJOR CHANGES

The decrease in the Transfers/Reserves/Debt expense type is due to a decrease in the Undesignated line item.



TRANSPORTATION SERVICES

MISSION STATEMENT

Provide efficient and cost-effective support services including engineering, planning, environmental, right of way and fleet management to enhance public mobility.

RECENT ACCOMPLISHMENTS

Transportation Services supports the building and maintenance of approximately 430 miles of County roads and bridges in the unincorporated areas of the County, by providing engineering, environmental, right of way acquisition services, development services and mobility coordination efforts with local municipalities. It is the department's goal to promote health, safety, and general welfare of the community within the unincorporated areas of the County by ensuring public improvements and infrastructures are built to consistent standards, encourage sensible use and management of natural resources, and provide clear policies and procedures for the general public's use in development.

Transportation Services has assisted the precincts, developers and the public by providing engineering services, research assistance into various property records, implementation of the Tarrant County Flood Damage Prevention Rules throughout the county, as well as serving on technical committees and various councils.

Work performed includes utility project coordination, construction inspection services, surveying, environmental services to ensure the County's compliance with TCEQ rules and regulations as well as unincorporated resident's environmental programs such as the waste disposal drop off station voucher program.

Development and mobility coordinators work with local municipalities and developers to meet the needs of the County residents in safety, functionality, and compliance. Transportation Services has taken on a more active role in project management, partnering with cities to develop mutually beneficial relationships to improve transportation and address areas of concern. Project highlights for fiscal year 2025 include:

- ❖ Groundbreaking of the Wichita Street Widening Project
- ❖ Markum Ranch Road
- ❖ Bentley Bridge Drive
- ❖ Completed Bidding of Off-System Bridge Repairs
- ❖ Various Drainage Improvements and Plans throughout the County
- ❖ Increased trained floodplain administrators for the County

- ❖ Coordinated with TxDOT to begin design work on Boat Club Road, Bonds Ranch Road and FM 2871

DIVISION OBJECTIVES AND KPIs

Increase Waste Disposal Program Awareness

By end of fiscal year 2026, increase the number of waste disposal vouchers issued to 350, in conjunction with increased awareness to the unincorporated Tarrant County residence of the waste disposal program offered through the county in partnership with the City of Fort Worth.

KPI – Number of Vouchers Issued

Increase awareness of the waste disposal program voucher program for unincorporated county residents and track the number of vouchers issued.

Year	2024	2025	2026
Vouchers Issued	221	326	350

Streamline Sign Shop Production

By end of fiscal year 2026, increase output of sign shop orders processed to 2100 Signs utilized by the precincts for traffic control in compliance with MUTCD standards.

KPI – Number of Signs Produced

Evaluating standard operating procedures of the sign shop and determining more efficient methods and tracking for receiving and completing orders.

Year	2024	2025	2026
Produced Signs	1242	2007	2100

Staff Training

Increase staff training attendance by the end of fiscal year 2026 to a total of 400 hours by offering more opportunities specific to fields of work within the department, ensuring compliance and enhancing employee performance.

KPI – Staff Training Attendance Hours

Research applicable training programs, encourage staff to attend, and track the registration, completion and number of training hours.

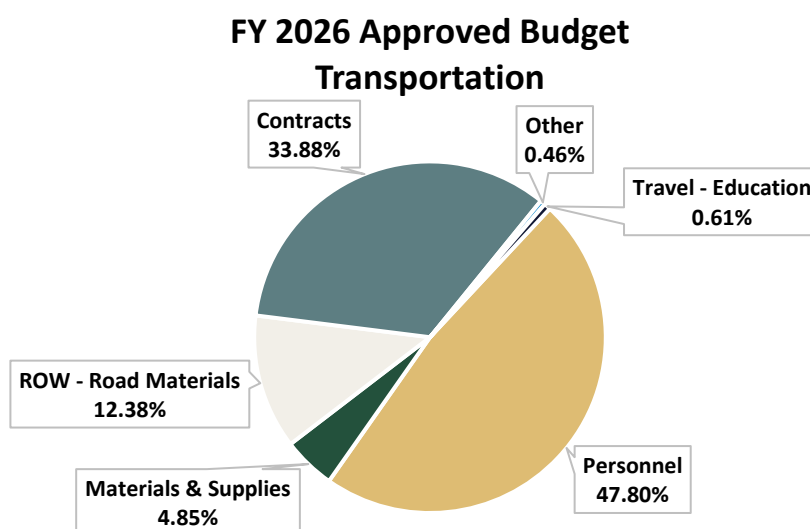
Year	2024	2025	2026
Hours	208	309	400

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$5,935,324 **-\$2,761,217** (-31.75% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	2,040,881	2,398,417	2,356,293	2,837,152	438,735
Materials & Supplies	151,469	272,524	247,191	288,032	15,508
ROW - Road Materials	390	4,505,000	1,170,336	735,000	(3,770,000)
Contracts	277,043	1,103,000	683,060	2,011,140	908,140
Other	-	25,000	-	27,500	2,500
Travel - Education	11,863	36,500	17,681	36,500	-
Transfers/Reserves/Debt	-	356,100	-	-	(356,100)
Total Budget	2,481,646	8,696,541	4,474,561	5,935,324	(2,761,217)

EXPLANATION OF MAJOR CHANGES

The decrease in the ROW – Road Materials expense group is driven by capitalization of these expenses.



PUBLIC BUILDINGS

OVERVIEW

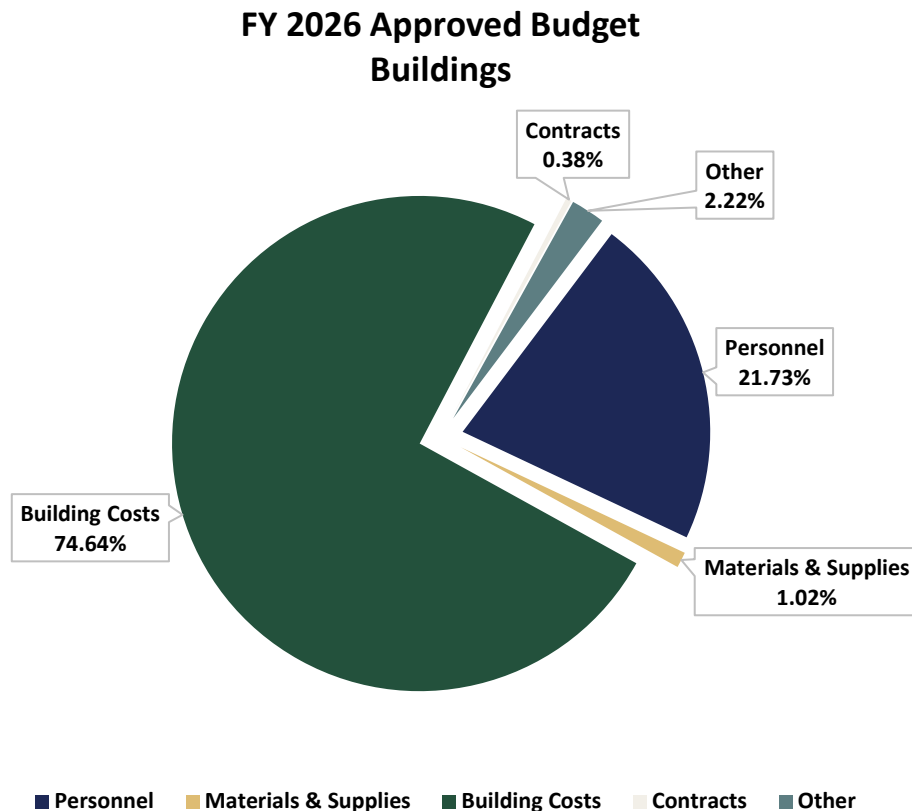
Tarrant County's public buildings are operated by the Facilities Management department. On this page, you will be provided with an overview of the aggregate budgeted expenditures for all public buildings.

EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year's approved budget.

\$33,138,900 **\$1,458,973** (4.61% vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE



Expense Type	2024 Actuals	2025 Amended	2025 Actuals	2026 Approved	Variance (FY26 vs. FY25)
Personnel	6,408,349	6,894,062	6,080,119	7,201,675	307,613
Materials & Supplies	258,424	332,492	289,278	338,892	6,400
Building Costs	20,836,256	23,578,908	21,297,075	24,736,057	1,157,149
Contracts	52,726	142,500	42,925	125,000	(17,500)
Other	553,398	731,965	720,283	737,276	5,311
Total Budget	28,109,152	31,679,927	28,429,681	33,138,900	1,458,973

EXPLANATION OF MAJOR CHANGES

The budget for Tarrant County's public buildings saw a 4.6% increase which was mainly due to an increase in the Building Costs expense group. The increase in the Building Costs expense group is due to the renewal of Tarrant County's electricity contract with Public Power Pool (P3) which is the public electricity cooperative that Tarrant County participates in.



DEBT SERVICE

OVERVIEW

The Debt Service budgeting fund center captures expenses related to the servicing of county debt. For more detailed information regarding the County’s debt obligations, please reference the Debt Obligations section of this document.

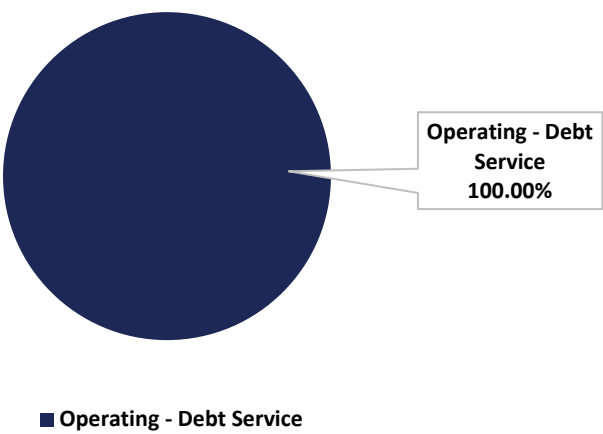
EXPENDITURES SUMMARY

An overview of the total budgeted expenditures for the next fiscal year and the change from the prior year’s approved budget.

\$40,405,833 **\$-4,836,796** (-10.69 %vs. prior year)

BUDGETED EXPENDITURES BY EXPENSE TYPE

FY 2025 Approved Budget
Debt Service



Expense Type	FY24 Actual Amount	FY25 Budgeted Amount	FY25 Actual Amount	FY26 Budgeted Amount	Variance (FY26 vs. FY25)
Operating - Debt Service	44,536,580	45,242,629	43,738,254	40,405,833	(4,836,796)
Total Budget	44,536,580	45,242,629	43,738,254	40,405,833	(4,836,796)

EXPLANATION OF MAJOR CHANGES

The decrease in the Operating – Debt Service expense type is due to a decrease in the County's required interest payments on voter-approved bond debt.



CAPITAL BUDGET



TARRANT COUNTY CAPITAL BUDGET

CAPITAL FUNDS SUMMARY

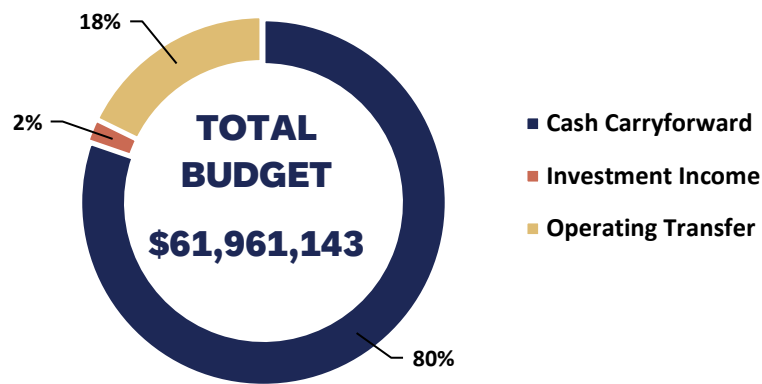
NON-DEBT CAPITAL PROJECTS FUND

Revenues

Cash Carryforward:	\$49,736,143
Investment Income:	\$1,225,000
Operating Transfer:	\$11,000,000
Total Revenues:	\$61,961,143

Expenditures

Total Expenditures:	\$61,961,143
---------------------	--------------



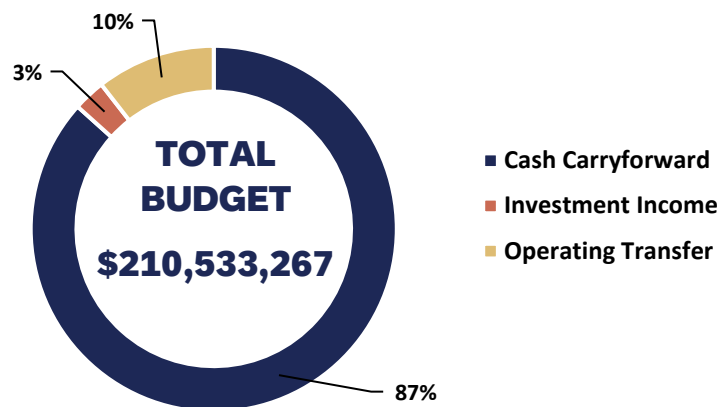
CAPITAL IMPROVEMENT FUND

Revenues

Cash Carryforward:	\$182,418,163
Investment Income:	\$5,950,000
Operating Transfer:	\$22,165,104
Total Revenues:	\$210,533,267

Expenditures

Total Expenditures:	\$210,533,267
---------------------	---------------



WHAT ARE CAPITAL EXPENDITURES?

Capital expenditures are expenses related to the acquisition and/or construction of facilities, vehicles, software, and equipment for County operations. Capital assets have a useful life of more than one (1) year. Examples of budgeted capital expenditures for **Fiscal Year 2026** include:



COMMUNICATION EQUIPMENT FOR LAW ENFORCEMENT



ROAD CONSTRUCTION & MAINTENANCE EQUIPMENT



REPLACEMENT OF THE GREENBAY BUILDING ROOF

WHERE ARE CAPITAL EXPENDITURES BUDGETED?

Capital expenditures are mainly budgeted in two (2) special purpose funds: the **Non-Debt Capital Projects Fund** and the **Capital Improvement Fund**.

The **Non-Debt Capital Projects Fund** is funded by cash carryforward funding, investment income, and an operating transfer from the General Fund. Within the fund, items are requested and budgeted on a departmental level through the regular budget request process with the exception of projects submitted through the Facilities prioritization process (discussed in further detail below). In Fiscal Year 2026, the Non-Debt Capital Projects Fund has a total budget of **\$61,961,143**.

The **Capital Improvement Fund** is funded by cash carryforward funding, investment income, and an operating transfer from the General Fund. Budgets for these strategic projects are developed in conjunction with senior leadership in various departments, including the Facilities Management, Information Technology, and Transportation departments. In Fiscal Year 2026, the Capital Improvement Fund has a total budget of **\$210,533,267**.

Capital expenditures associated with voter-approved bond debt are isolated in funds named after their enabling election. Currently, Tarrant County has three different bond-related capital funds:

2006 Bond Election (Jail Building)

Ongoing Projects

- ❖ Retrofit Lights
- ❖ Inmate Shower Replacements

FY2026 Total Budgeted Expenditures: \$1,682,714

2021 Bond Election (Transportation)

Snapshot of Selected Projects

- ❖ Arlington – Randol Mill Road
- ❖ Fort Worth – Cromwell Marine Creek Road
- ❖ Sansom Park – Skyline Drive

FY2026 Total Budgeted Expenditures: \$124,207,492

More information related to transportation projects funded through the 2021 Bond Election Fund can be found by clicking the button below or visiting [TarrantCountyBond2021.com](https://www.tarrantcountytx.gov/bond/2021):

**2021 Bond Election
Transportation Projects**

HOW ARE CAPITAL EXPENDITURES BUDGETED?



FACILITIES CAPITAL PROJECT PROCESS

The **Director of Facilities Management** is responsible for creating initial cost estimates of all departmental capital project requests submitted to the Facilities Management department. The Director is responsible for prioritizing these capital project requests and submitting the prioritized recommendations to the Budget and Risk Management department. The **Director of Budget and Risk Management** is responsible for making recommendations for departmental capital projects to be funded in the context of Facilities Management's priority list and available resources.



IT STEERING COMMITTEE

In the **Capital Improvement Fund**, there is a line item labeled **Strategic Projects** with a total budget of **\$10,000,000**. These funds are designated for projects approved by the **Information Technology (IT) Steering Committee**, which meets on a quarterly basis to ensure alignment of capital project expenditures with the IT strategic plan. The IT Steering Committee was initially formed in 1988 with a membership comprised of twelve individuals, both appointed and elected, from various County departments. Today, the IT Steering Committee has expanded to 18 members, including:

- ❖ Two (2) Commissioners Court members
- ❖ County Administrator
- ❖ County Auditor
- ❖ Chief Information Officer – IT
- ❖ Budget and Risk Management Director
- ❖ County Clerk
- ❖ Constable Representative
- ❖ Associated Presiding Judge – Administrative Criminal Judges Panel
- ❖ Criminal District Attorney
- ❖ District Clerk
- ❖ Justice of the Peace Representative
- ❖ Purchasing Agent
- ❖ Sheriff
- ❖ Tax Assessor/Collector
- ❖ Public Health Director
- ❖ Presiding Judge of the Eighth Administrative Judicial Region
- ❖ Project Portfolio Management Office Director – IT

VEHICLE REPLACEMENT PROCESS



The **Director of Fleet Services** is responsible for creating the replacement schedule for Tarrant County's fleet of vehicles. Several factors are considered in assessing whether a vehicle needs to be replaced, including mileage, maintenance costs, new vehicle cost, more. However, different departments' vehicles have different service needs and replacement schedules. Non-law enforcement vehicles, for instance, are typically replaced after **7 years** or **125,000 miles**. Sheriff's Office patrol vehicles are typically replaced after **80,000 miles** due to the greater level of wear-and-tear resulting from idling and the general nature of patrol-related law enforcement services.



BOND PROJECTS

The projects funded by the 2021 Transportation Bond Election were mainly selected through a **Call for Projects process** with a small fraction of projects being chosen through discretionary selection. The total amount of voter-approved bond debt authorized through this election is **\$225,000,000**. For more information on the County's voter-approved debt burden, please [click here](#) or navigate to the section called **Debt**.



REMAINING REQUESTS

The **Director of Budget and Risk Management** is responsible for providing recommendations on the remaining departmental capital requests in the context of available resources and need. These requests often consist of capital items that support everyday departmental needs like copiers, office furniture, and radios.

WHAT IS THE DIFFERENCE BETWEEN THE TWO MAIN CAPITAL FUNDS?

The main differentiating factor between the Non-Debt Capital Projects Fund and the Capital Improvement Fund is the strategic nature of the expense. Large capital expenses which have a **long-term, strategic component**, such as the relocation of the Second Court of Appeals or the upgrading of the County's Enterprise Resource Planning (ERP) system, will be budgeted within the Capital Improvement Fund. Smaller capital expenses with the intention of supporting daily operations, such as a copier or office furniture, will be budgeted within the Non-Debt Capital Projects Fund.

NON-DEBT CAPITAL PROJECTS FUND LIST

In this section, you will find a list of approved capital projects by department.

Non Debt Capital Fund			
Department	New in FY26 or Re-Budgeted	Capital Item	Amount
County Administrator	Re-Budgeted	Furniture	22,000
County Administrator Total			22,000
County Auditor	FY26	Chairs	4,000
County Auditor Total			4,000
Tax Administration	FY26	Furniture/Chairs	35,320
Tax Administration	FY26	Copiers	61,300
Tax Administration	FY26	Credit Card Terminal and Printers	2,280
Tax Administration	FY26	Kahoot Pro Max Software	2,901
Tax Administration	FY26	NemoQ	10,000
Tax Administration	FY26	Smart Sheet Software	2,200
Tax Office Total			114,001
Elections	FY26	Copiers	7,500
Elections	FY26	Chairs	2,500
Elections	FY26	Electronic Pollbook Printers	112,500
Elections	FY26	iPad Screen Protectors	3,000

Elections	FY26	iPads (Cellular)	68,400
Elections	FY26	Pollpad Flip Stand	19,800
Elections	FY26	Tape Scanner	12,000
Elections	FY26	USB-C to USB-A Cables for EPBs	2,640
Elections	Re-Budgeted	Curbside Cart Storage	250,000
Elections	Re-Budgeted	Cart Movers	63,420
Elections Total			541,760
IT Administration	FY26	Copiers	11,500
IT Administration	FY26	Furniture/Chairs	35,000
IT Network Operations/Communications	FY26	Audio/Visual Capital	80,000
IT Network Operations/Communications	FY26	BDA between TCCJC and TCCC	80,000
IT Network Operations/Communications	FY26	Console Server for Colo	6,000
IT Network Operations/Communications	FY26	Digital Signage NUC Migration	35,000
IT Network Operations/Communications	FY26	Domain Controller	80,000
IT Network Operations/Communications	FY26	Family Courts Audio Upgrade	65,000
IT Network Operations/Communications	FY26	LAN Switches to Add Data Ports	50,000
IT Network Operations/Communications	FY26	Cisco Fire Power Router (VPN)	18,000
IT Network Operations/Communications	FY26	Router for New Colo Space	60,000
IT Network Operations/Communications	FY26	UPS	70,000
IT Network Operations/Communications	Re-Budgeted	Audio/Visual Capital	40,000
IT Network Operations/Communications	Re-Budgeted	ISP Upgrade	10,000
IT Network Operations/Communications	Re-Budgeted	L3 Switch Upgrade	68,869
IT Network Operations/Communications	Re-Budgeted	Secure IT Racks	46,420
IT Network Operations/Communications	Re-Budgeted	Server Replacement	20,000
IT Network Operations/Communications	Re-Budgeted	Thousand Eyes Internet Path Pool	80,000
IT Network Operations/Communications	Re-Budgeted	Build-Out for Development Environment for BADS	400,000
IT Network Operations/Communications	Re-Budgeted	Network Router Deployment	18,000

IT Network Operations/Communications	Re-Budgeted	Megaport to AWS	40,000
IT Network Operations/Communications	Re-Budgeted	Network Security Improvements	8,600
IT Network Operations/Communications	Re-Budgeted	Plaza ACI Switch Fabric Upgrade	28,196
IT Network Operations/Communications	Re-Budgeted	Enterprise Contact Center Upgrade	374,015
IT Network Operations/Communications	Re-Budgeted	Wi-Fi Infrastructure Upgrade	16,646
IT Network Operations/Communications	Re-Budgeted	Server - SO	11,465
IT Project Management Office	Re-Budgeted	LIMS Go Live	36,456
IT Project Management Office	Re-Budgeted	LIMS Replacement - ME	149,697
IT Project Management Office	Re-Budgeted	RFID Tracking System	368,583
IT Project Management Office	Re-Budgeted	Case Financials	151,436
IT Project Management Office	Re-Budgeted	Contract Management Software - CDA	120,948
IT Project Management Office	Re-Budgeted	Enterprise Management	14,947
IT Project Management Office	Re-Budgeted	Tech Share Dev Completion	315,967
IT Project Management Office	Re-Budgeted	Mass Billing Phase 3	14,016
IT Project Management Office	Re-Budgeted	Notifications	90,000
IT Project Management Office	Re-Budgeted	Tax System Enhancements	68,908
IT Security	FY26	Data Loss Prevention	100,000
IT Security	FY26	Identity Access Management	175,000
IT Security	Re-Budgeted	Threat Management Augmentation	17,621
IT Service Delivery	FY26	Loop Request/Computer Equip w/Peripherals/Audio Visual	525,000
IT Service Delivery	Re-Budgeted	Loop Request/Computer Equip w/Peripherals/Audio Visual	652,321
IT Service Delivery	Re-Budgeted	Printer/Scanner Refresh-RB	108,378
IT Service Delivery	Re-Budgeted	Service Now Relaunch	451,929
IT Disaster Management Business Continuity	FY26	Router	60,000
IT Disaster Management Business Continuity	FY26	Cisco Fire Power Router (VPN)	18,000
IT Disaster Management Business Continuity	FY26	Console Server	6,000
IT Disaster Management Business Continuity	Re-Budgeted	ACI Fabric Upgrade	28,435

IT Disaster Management Business Continuity	Re-Budgeted	NCS2006 Processor Module	95,000
Information Technology Total			5,321,353
Human Resources	FY26	Copier	5,000
Human Resources	FY26	Cotton Candy Machine	500
Human Resources	FY26	Hot Dog Machine	270
Human Resources	FY26	Popcorn Machine	350
Human Resources	FY26	Snow Cone Machine	300
Human Resources Total			6,420
Purchasing	FY26	Furniture/Chairs	800
Purchasing Total			800
Facilities Administration	FY26	Furniture/Chairs	6,000
Facilities Administration	Re-Budgeted	Ballistic Glass Partitions for Constables	75000
Facilities Graphics	FY26	Coil Inserter & Cutter	6,000
Facilities Graphics	FY26	Comb Opener	3,000
Facilities Graphics	FY26	Cutter, Creaser & Folding Unit	95,500
Facilities Graphics	FY26	Photo Booth Printer	1,750
Facilities Graphics	FY26	Poster/Vinyl Printer & Cutter	125,000
Facilities Management Total			312,250
Sheriff Administration	FY26	Furniture/Chairs	15,068
Sheriff Employee Resource	FY26	Copier	5,500
Sheriff Employee Resource	FY26	Furniture	4,000
Sheriff Employee Resource	Re-Budgeted	Firearms	500,000
Sheriff Employee Resource	Re-Budgeted	Safety Tactical Gear	200,000
Sheriff Employee Resource	Re-Budgeted	Tasers	1,500,000
Sheriff Employee Resource	Re-Budgeted	LEEP/K9	100,000
Sheriff Employee Resource	Re-Budgeted	AEDs	100,000
Sheriff Communications	Re-Budgeted	CAD	229,094
Sheriff Investigations	FY26	ALS Flashlights	20,600
Sheriff Investigations	FY26	Camera and Accessories	18,000
Sheriff Investigations	FY26	Copier	6,000
Sheriff Investigations	FY26	Furniture	3,318
Sheriff Investigations	FY26	Latent Print Software & Workstations	30,000
Sheriff Investigations	FY26	Vigilant Solutions Data Platform	17,000
Sheriff Investigations	FY26	VS Tracking Software	20,000
Sheriff Investigations	FY26	Offender Watch Software	25,500
Sheriff Patrol	FY26	Crash Data Recovery System (Tesla)	1,435
Sheriff Patrol	FY26	Lighting System	9,000
Sheriff Patrol	FY26	Chair	1,010
Sheriff Patrol	FY26	Trimble X Terrestrial Laser Scanner	58,008
Sheriff Courts/Security	FY26	Chairs	1,905
Sheriff Courts/Security	FY26	Brush Mower	5,990

Sheriff Confinement	FY26	ID Card Printer	2,800
Sheriff Confinement	FY26	Furniture/Chairs	52,584
Sheriff Confinement	Re-Budgeted	Kitchen Equipment/Appliances	100,000
Sheriff Confinement	Re-Budgeted	Self-Contained Breathing Apparatus/Air Bottle Filler & Ancillary Equipment	250,000
Sheriff Confinement	Re-Budgeted	Portable Radios	50,000
Sheriff's Office Total			3,326,812
Constable Precinct 1	FY26	Ballistic Shields	12,000
Constable Precinct 1	FY26	Rifle Optics	6,300
Constable Precinct 1	FY26	Rifles	14,000
Constable Precinct 1	Re-Budgeted	Table & Chairs	9,000
Constable Precinct 1 Total			41,300
Constable Precinct 2	FY26	Breaching Entry Tool	900
Constable Precinct 2	FY26	Gun Cases	400
Constable Precinct 2	FY26	Mountable Flashlights	2,000
Constable Precinct 2	FY26	Pistols	7,440
Constable Precinct 2	FY26	Ballistic Shield	12,000
Constable Precinct 2	FY26	Tasers	22,000
Constable Precinct 2 Total			44,740
Constable Precinct 3	FY26	Wireless Headphones	5,760
Constable Precinct 3	FY26	Chairs	6,400
Constable Precinct 3	FY26	Rifle Mounted Flashlights	4,400
Constable Precinct 3	FY26	Rifle Rack	2,700
Constable Precinct 3 Total			19,260
Constable Precinct 4	FY26	Copier	5,000
Constable Precinct 4	FY26	Pistols	12,000
Constable Precinct 4 Total			17,000
Constable Precinct 5	FY26	Copier	4,087
Constable Precinct 5 Total			4,087
Constable Precinct 6	Re-Budgeted	Firearms	24,500
Constable Precinct 6 Total			24,500
Constable Precinct 8	FY26	Firearms	46,800
Constable Precinct 8	FY26	Weapons Safe	5,000
Constable Precinct 8 Total			51,800
Medical Examiner	FY26	Autopsy Table	33,000
Medical Examiner	FY26	Agilent 6-Column Selector Valve Head	2,500
Medical Examiner	FY26	Chairs	22,500
Medical Examiner	FY26	Evidence Refrigerator	8,250
Medical Examiner	FY26	Homogenizer	5,000
Medical Examiner	FY26	Cameras & Accessories	10,400
Medical Examiner	FY26	Solid-Phase Extraction Manifold	7,000
Medical Examiner	Re-Budgeted	Barcode Printer & Scanner	5,300

Medical Examiner	Re-Budgeted	Deceased Pauper ID Scanners	1,000
Medical Examiner Total			94,950
CSCD	FY26	ADA Furniture/Chairs	4,360
CSCD	FY26	Furniture/Chairs	23,280
CSCD Total			27,640
Juvenile Services	FY26	Furniture/Chairs	25,784
Juvenile Services	FY26	Table with Wheels	32,310
Juvenile Detention	FY26	Dishwasher	28,127
Juvenile Detention	FY26	Furniture/Chairs	80,670
Juvenile Detention	FY26	Heating Cabinet	2,812
Juvenile Detention	FY26	Ranger Security Body Scanner	10,038
Juvenile Total			179,741
Administration Building	Re-Budgeted	Offices - HR	5,688
Administration Building	Re-Budgeted	Commissioners Court Renovations	250,000
Administration Building	Re-Budgeted	Domestic Water Pump	135,400
Tarrant County Plaza Building	Re-Budgeted	Ballistic Tint to Entrance	27,000
Tarrant County Plaza Building	Re-Budgeted	Fire Panel System	421,869
Bagsby SW Sub-Courthouse	Re-Budgeted	Detached Garage	298,000
Miller Avenue Campus	FY26	Doors	18,000
Miller Avenue Campus	Re-Budgeted	Ballistic Tint to Entrance	34,570
Miller Avenue Campus	Re-Budgeted	Irrigation System	146,850
Mansfield Sub-Courthouse	FY26	Carpet-Constable	10,000
Arlington Sub-Courthouse	Re-Budgeted	Expand Passport Office	110,475
Arlington Sub-Courthouse	Re-Budgeted	Irrigation System	202,175
350 W. Belknap Building	Re-Budgeted	Renovation Project	420,711
350 W. Belknap Building	Re-Budgeted	Ice & Water Machines	10,000
Green Bay Building	FY26	Restroom Renovation	39,000
Green Bay Building	FY26	Overhead Doors	20,000
Green Bay Building	Re-Budgeted	Security Electronics Equipment	10,000
Green Bay Building	Re-Budgeted	Retrofit Lights	295,036
Green Bay Building	Re-Budgeted	Ice & Water Machines	8,220
Cold Springs Building	FY26	Wind Screen Wall-Labor Detail	16,500
Cold Springs Building	Re-Budgeted	Site Improvements	79,810
Cold Springs Building	Re-Budgeted	Security Electronics Equipment	10,000
Corrections Center Building	Re-Budgeted	Inmate Housing Unit Shower	1,232,570
Corrections Center Building	Re-Budgeted	Split System for Electronics Room	12,000
Corrections Center Building	Re-Budgeted	Gym Doors	274,360
Corrections Center Building	Re-Budgeted	Security Electronics Equipment	46,358
Corrections Center Building	Re-Budgeted	Ice & Water Machines	16,440

Lon Evans Corrections Center	Re-Budgeted	Exhaust Fan for Weld Shop	8,000
Lon Evans Corrections Center	Re-Budgeted	Ice & Water Machine	25,586
Lon Evans Corrections Center	Re-Budgeted	Pulpers	22,500
Lon Evans Corrections Center	Re-Budgeted	Security Electronics Equipment	12,500
Juvenile Center	Re-Budgeted	Ballistic Tint	103,680
Juvenile Center	Re-Budgeted	Outdoor Bench and Picnic Tables	4,000
Juvenile Center	Re-Budgeted	Carpet	163,000
Juvenile Center	Re-Budgeted	Medical Clinical Expansion	39,951
Juvenile Center	Re-Budgeted	Camera System	144,686
Juvenile Center	Re-Budgeted	Repaint and Reletter Monuments	300,000
Juvenile Center	Re-Budgeted	Restroom Renovations	94,028
Juvenile Center	Re-Budgeted	H-Pod Foundation Leveling	471,350
Juvenile Center	Re-Budgeted	Detention Security Control Equipment	197,999
Medical Examiner Building	Re-Budgeted	Halogen Bulb Light Fixtures	600,000
Medical Examiner Building	Re-Budgeted	Remodel	271,959
North Patrol Building	Re-Budgeted	Ice & Water Machine	20,000
1895 Courthouse	FY26	Breakroom Conversion-Law Library	2,000
1895 Courthouse	Re-Budgeted	Exterior Lighting Upgrade	123,634
1895 Courthouse	Re-Budgeted	Counsel Tables	15,000
1895 Courthouse	Re-Budgeted	Acoustic Panels in Courtrooms	100,000
1895 Courthouse	Re-Budgeted	VAV Boxes	500,000
1895 Courthouse	Re-Budgeted	Drainage Repairs	21,190
1895 Courthouse	Re-Budgeted	Cistern Improvements	31,000
1895 Courthouse	Re-Budgeted	Office Remodel Constable Pct 1	15,195
1895 Courthouse	Re-Budgeted	Fire Alarm System	1,058,490
Tim Curry Criminal Justice Center	FY26	Breakroom Buildout (DA)	14,500
Tim Curry Criminal Justice Center	FY26	Interview Rooms (DA)	52,500
Tim Curry Criminal Justice Center	Re-Budgeted	5th Floor Lawyers Lounge Renovation	60,900
Tim Curry Criminal Justice Center	Re-Budgeted	Ballistic Tint to Building Entrance	119,520
Tim Curry Criminal Justice Center	Re-Budgeted	Domestic Water Pump	10,000
Tim Curry Criminal Justice Center	Re-Budgeted	Maglocks on Store Front Doors	44,500
Tim Curry Criminal Justice Center	Re-Budgeted	Judicial Compliance Workstation Modifications	10,000
Tim Curry Criminal Justice Center	Re-Budgeted	Workstations County Clerk	12,000
Tim Curry Criminal Justice Center	Re-Budgeted	Porch Tiles	364,321

Family Law Center	FY26	Entry Door Consolidation (DRO)	5,000
Family Law Center	Re-Budgeted	Ballistic Tint to Juvenile Center Entrance	18,720
Family Law Center	Re-Budgeted	Modify Cubicle Walls	4,200
Tom Vandergriff Civil Courts	Re-Budgeted	Ballistic Tint to CCA Office	218,880
Resource Connection Building	Re-Budgeted	Electrical Switchboards	270,766
Central Garage	FY26	Overhead Door Control	4,800
Central Garage	FY26	Ice/Water Machine	4,500
Central Garage	FY26	Overhead Heater Relocation	8,200
Central Garage	FY26	Wash Basin	1,800
Parking - Calhoun Street	Re-Budgeted	Camera System	4,976
Parking - Plaza Garage	Re-Budgeted	Garage Expansion	319,050
Elections Center	FY26	Ballot Board Room Expansion	19,800
Elections Center	FY26	Warehouse Renovations	40,572
Elections Center	Re-Budgeted	Exterior Window Film	22,440
Elections Center	Re-Budgeted	Security Upgrades	103,317
Elections Center	Re-Budgeted	Fire Suppression System	243,500
Reproduction Center	Re-Budgeted	Recycling Center Dust Collector	99,989
Public Buildings Total			10,575,531
Resource Connection	FY26	Scanner	500
Resource Connection	FY26	Furniture/Chairs	1,500
			2,000
48th District Court	FY26	Copier	7,550
342nd District Court	FY26	Chair	770
323rd District Court	FY26	Furniture/Chairs	18,644
324th District Court	Re-Budgeted	Copier	5,528
District Courts Total			32,492
Criminal Court Support	FY26	Furniture/Chairs	12,000
Criminal Court Support	FY26	Copiers	19,770
Criminal Court Support Total			31,770
County Courts at Law #2	Re-Budgeted	Furniture/Chairs	1,600
County Courts at Law Total			1,600
Justice of the Peace Precinct 2	FY26	Chairs	6,080
Justice of the Peace Precinct 2	FY26	Metal Detector	4,000
Justice of the Peace Precinct 2 Total			10,080
Justice of the Peace Precinct 3	FY26	Furniture/Chairs	6,975
Justice of the Peace Precinct 3	FY26	Copier	4,880
Justice of the Peace Precinct 3 Total			11,855
Justice of the Peace Precinct 8	FY26	Furniture/Chairs	9,114

Justice of the Peace Precinct 8 Total			9,114
Criminal District Attorney Administration	FY26	Amped Authenticate Software & Training	10,000
Criminal District Attorney Administration	FY26	Cellebrite Guardian	60,000
Criminal District Attorney Administration	FY26	Copiers	33,000
Criminal District Attorney Administration	FY26	Cryptocurrency Mapping	45,000
Criminal District Attorney Administration	FY26	Forensic Towers	22,000
Criminal District Attorney Administration	FY26	Furniture/Chairs	28,018
Criminal District Attorney Total			198,018
District Clerk	FY26	Furniture/Chairs	33,270
District Clerk	FY26	Copiers	66,155
District Clerk	FY26	Cubicle Panels	3,000
District Clerk	FY26	DVD Duplicator	400
District Clerk	FY26	JIRA License	1,500
District Clerk	FY26	Shredder	4,200
District Clerk Total			108,525
County Clerk Accounting	FY26	Money/Coin Counter	442
County Clerk Passports	FY26	Copier	2,000
County Clerk Passports	FY26	FastID Passport Photo System	8,000
County Clerk Passports	FY26	Furniture/Chairs	20,000
County Clerk Civil	FY26	Fire-Proof Filing Cabinet	6,593
County Clerk Total			37,035
DRO Administration	FY26	Copier	13,000
Domestic Relations Office Total			13,000
Courts/Judiciary	Re-Budgeted	Furniture/Equipment for Courts	75,000
Courts/Judiciary Total			75,000
TxAgrilife	FY26	Furniture/Chairs	350
TxAgrilife	FY26	Computer	2,600
TxAgrilife Total			2,950
Commissioner Precinct 1 - General	FY26	Furniture/Chairs	900
Commissioner Precinct 1 - Garage	FY26	Office Demolition	15,000
Commissioner Precinct 1 - Garage	FY26	Silicone Coating Roof	106,156
Commissioner Precinct 1 - Garage	FY26	Automatic Gate	31,754
Commissioner Precinct 1 - Maintenance	FY26	Tandem Dump Truck	381,878
Commissioner Precinct 1 - Maintenance	FY26	Water Truck - 4,000 Gallon	189,919

Commissioner Precinct 1 - Maintenance	FY26	Asphalt Distributor	358,000
Commissioner Precinct 1 - Maintenance	FY26	Non-Nuclear Density Machine	11,991
Commissioner Precinct 1 - Maintenance	FY26	Reclaimer	785,000
Commissioner Precinct 1 - Maintenance	Re-Budgeted	Re-Budgeted Capital	1,419,501
Commissioner Precinct 1 Total			3,300,099
Commissioner Precinct 2 - General	FY26	Bullet Resistant Vest	1,000
Commissioner Precinct 2 - Garage	FY26	ADA Compliance Updates	50,000
Commissioner Precinct 2 - Garage	FY26	Building Signs	30,000
Commissioner Precinct 2 - Garage	FY26	Furniture/Chairs	5,000
Commissioner Precinct 2 - Garage	Re-Budgeted	Re-Budgeted Capital	4,446,986
Commissioner Precinct 2 - Maintenance	FY26	1/2 Ton Truck	65,000
Commissioner Precinct 2 - Maintenance	FY26	3/4 Ton Truck	132,000
Commissioner Precinct 2 - Maintenance	FY26	Bucket Truck	220,000
Commissioner Precinct 2 - Maintenance	FY26	Copier	7,000
Commissioner Precinct 2 - Maintenance	FY26	Distributor Truck	356,400
Commissioner Precinct 2 - Maintenance	FY26	Gradall	676,500
Commissioner Precinct 2 - Maintenance	FY26	Key Tracking System	20,500
Commissioner Precinct 2 - Maintenance	FY26	Pneumatic Roller	127,500
Commissioner Precinct 2 - Maintenance	FY26	Furniture/Chairs	1,500
Commissioner Precinct 2 - Maintenance	Re-Budgeted	Re-Budgeted Capital	777,085
Commissioner Precinct 2 Total			6,916,471
Commissioner Precinct 3 - General	FY26	Carpet - NE Community Room	17,000
Commissioner Precinct 3 - Maintenance	FY26	Asphalt Distributor	379,500
Commissioner Precinct 3 - Maintenance	FY26	Brine Machine	54,000
Commissioner Precinct 3 - Maintenance	FY26	Concrete Drain	44,000

Commissioner Precinct 3 - Maintenance	FY26	Flatbed Pickup	103,500
Commissioner Precinct 3 - Maintenance	FY26	Haul Truck Tractor	330,625
Commissioner Precinct 3 - Maintenance	FY26	Grader	420,475
Commissioner Precinct 3 - Maintenance	FY26	Furniture/Chairs	12,632
Commissioner Precinct 3 - Maintenance	FY26	Pneumatic Roller	295,000
Commissioner Precinct 3 - Maintenance	FY26	Rotary Lift	36,000
Commissioner Precinct 3 - Maintenance	FY26	Upright Freezer	850
Commissioner Precinct 3 - Maintenance	Re-Budgeted	Re-Budgeted Capital	287,667
Commissioner Precinct 3 Total			1,981,249
Commissioner Precinct 4 - Maintenance	FY26	AC Machine	6,600
Commissioner Precinct 4 - Maintenance	FY26	Asphalt Paver	621,500
Commissioner Precinct 4 - Maintenance	FY26	Brine System and Tank	55,000
Commissioner Precinct 4 - Maintenance	FY26	Cargo Paving Trailer	20,000
Commissioner Precinct 4 - Maintenance	FY26	Drill Press	2,800
Commissioner Precinct 4 - Maintenance	FY26	Hydraulic Press	5,700
Commissioner Precinct 4 - Maintenance	FY26	Miller for Skid Steer	29,140
Commissioner Precinct 4 - Maintenance	FY26	Padfoot Compactor	170,000
Commissioner Precinct 4 - Maintenance	FY26	Pneumatic Compactor	223,500
Commissioner Precinct 4 - Maintenance	FY26	Retroreflectometer and Pole	10,000
Commissioner Precinct 4 - Maintenance	FY26	Road Widener	168,000
Commissioner Precinct 4 - Maintenance	FY26	Skid Steer Loader	156,000
Commissioner Precinct 4 - Maintenance	FY26	Steel Wheel Compactor	175,000
Commissioner Precinct 4 - Maintenance	FY26	Tongue Pull Tilt Trailer	36,000
Commissioner Precinct 4 - Maintenance	FY26	Track Loader	450,000

Commissioner Precinct 4 - Maintenance	Re-Budgeted	Re-Budgeted Capital	3,030,294
Commissioner Precinct 4 Total			5,159,534
Transportation	FY26	Solar Power Speed Detector Sign	20,000
Transportation Sign Shop	FY26	Bitumen Application Trailer System	45,000
Transportation Services Total			65,000
Non-Departmental	Re-Budgeted	Copier Replacement	100,000
Non-Departmental	Re-Budgeted	Ballistic Shields and Helmets	25,000
Non-Departmental Total			125,000
Non Debt Capital Fund Total* (less undesignated funds)			38,810,737

*Excludes non-capital items budgeted within this fund, such as undesignated funds, financial contracts, and other related items.

CAPITAL IMPROVEMENT FUND LIST

In this section, you will find a list of approved categories for capital improvement projects by department.

Capital Improvement Fund			
Department	New in FY26 or Re-Budgeted	Capital Item	Amount
Elections	Re-Budgeted	Election Equipment Replacement	3,000,000
Elections Total			3,000,000
Information Technology	FY26	Radios	3,000,000
Information Technology	FY26	New Computer, MDC, etc.	3,000,000
Information Technology	FY26	Software	3,000,000
Information Technology	FY26	Strategic Projects	10,000,000
Information Technology	FY26	Security XDR & MDR Solution	2,000,000
Information Technology	FY26	Compute, Storage & Network Refresh Upgrade	4,000,000
Information Technology	FY26	Video Acquisition & Data Analytics (drones, body cameras, etc.)	4,330,000
Information Technology	FY26	Security Screening System	5,000,000
Information Technology Total			34,330,000
Facilities Buildings	FY26	New Building/Land Acquisition	25,000,000
Facilities Buildings	FY26	Building Renovations/ Improvements/Sprinkler Systems	38,522,256

Facilities Buildings	FY26	HVACS- Includes AHUS, Chillers, Boilers, RTUs, and Expansion Tanks	25,000,000
Facilities Buildings	FY26	Generators & Fuel Storage Tanks	10,000,000
Facilities Buildings	FY26	Elevator Maintenance, Repairs, or Modifications	25,000,000
Facilities Buildings	FY26	Roofs	25,535,407
Facilities Buildings	FY26	Security Equipment	10,625,604
Facilities Buildings Total			159,683,267
Right of Way	FY26	Land Acquisition	3,000,000
Central Garage Total			3,000,000
Fleet Services	FY26	Vehicles	4,500,000
Precinct #4 Maintenance Total			4,500,000
*Capital Improvement Fund Total			204,513,267

*Excludes non-capital items budgeted within this fund, such as undesignated funds, financial contracts, and other related items.

SIGNIFICANT NON-RECURRING CAPITAL INVESTMENTS AND THEIR IMPACT ON THE OPERATING BUDGET

Some capital investments are non-recurring but will have a fiscal impact on the operating budgets of departments in future fiscal years. The construction of a building, for instance, will have associated operating costs such as electricity, water, gas, and personnel. To provide transparency in the operating costs, or savings, of capital items, we have described the identified impacts of major capital items on operating budgets below:

TCCJC Elevator Modification

Department: Facilities

Budget: \$500,000

Estimated Increased Operating Costs: \$40,000 to sustain building operations for the new elevator tower in future fiscal years.

Plaza Garage Expansion

Department: Facilities

Budget: \$320,000

Estimated Increased Operating Costs: \$142,510 to sustain building operations for the garage expansion

Security Solution Software

Department: Information Technology

Budget: \$220,000

Estimated Increased Operating Costs: \$226,042.09 for continued software use and maintenance for fiscal year 2027 and \$232,823.35 for fiscal year 2028.

Digital Media Evidence Collections Platform

Department: Information Technology

Budget: \$565,080

Estimated Increased Operating Costs: This is a 10-year agreement that will increase operating costs for future fiscal years in the following amounts:

Fiscal Year	Increase to Operating Cost
FY27	\$669,427
FY28	\$696,204
FY29	\$724,052
FY30	\$753,014
FY31	\$783,135
FY32	\$814,460
FY33	\$847,038
FY34	\$880,920
FY35	\$915,970

5-YEAR CAPITAL IMPROVEMENT PLAN

Tarrant County is actively developing a comprehensive **5-Year Capital Improvement Program (CIP)** to guide strategic investments in infrastructure and operations from **FY 2026 through FY 2030**. This plan will help identify and prioritize major capital needs across County departments, ensuring resources are allocated effectively to support long-term service delivery.

What the CIP Covers

The CIP includes a wide range of planned investments, such as:

- **Facility upgrades and maintenance**, including HVAC systems, roofing, plumbing, and electrical components.
- **Replacement and acquisition of elections equipment** to support secure and efficient voting processes.
- **Fleet vehicle updates** for both law enforcement and general County operations.
- **Information technology initiatives** aimed at improving service delivery, cybersecurity, and operational efficiency.

Data-Driven Planning

The facilities portion of the CIP is informed by a **space utilization study** conducted by **Parkhill**, a Fort Worth-based architecture and engineering firm. This study provides a data-driven assessment of current and future space needs across County departments, helping ensure that facility investments align with operational demands.

A Living Document

The CIP is designed to be **dynamic and responsive**:

- It will be **updated annually** to reflect evolving priorities, emerging needs, and changing economic conditions.
- While it serves as a strategic planning tool for medium- and long-term investments, it is **separate from the annual capital appropriations** formally approved by the Commissioners Court.



DEBT OBLIGATIONS



TARRANT COUNTY DEBT OBLIGATIONS



WHY DO GOVERNMENTS HAVE DEBT?

Tarrant County works hard to manage taxpayer dollars responsibly. For everyday purchases that support county operations (like office chairs, computers, or printers) we use a method called **cash carryforward**. This simply means we use leftover funds from the previous year to pay for these smaller, one-time expenses without borrowing money.

But for **large, long-term projects** (like building roads or improving public infrastructure) the County may need to borrow money through bonds. These projects are often too big to pay for all at once, and they benefit the community for many years. That's why we sometimes ask voters for permission to issue debt.

WHAT DEBT DOES TARRANT COUNTY CURRENTLY HAVE?

Currently, Tarrant County has voter-approved debt from two bond elections:

- ❖ **2006 Bond Election:** Voters approved \$200 million to improve County buildings and roads. The funds were used for:
 - Local street improvements
 - Transit-related upgrades
 - Projects on state highways (in partnership with TxDOT)
 - Road projects chosen by each County Commissioner
- ❖ **2021 Bond Election:** Voters approved \$400 million to continue improving County roads and transportation infrastructure.

These investments help keep our communities connected, safe, and prepared for future growth. You can learn more about the projects funded by these bonds at: <https://www.tarrantcounty.com/en/transportation/bond-program/transp-imprvements.html>.



TARRANT COUNTY'S BOND RATING: WHAT IT MEANS FOR YOU

Tarrant County is proud to hold the **highest possible bond ratings** from the two major credit rating agencies:

- ❖ **AAA** from Standard & Poor's (S&P)
- ❖ **Aaa** from Moody's

These top-tier ratings are like a financial “seal of approval.” They show that the County is managing its money wisely, keeping its finances stable, and planning responsibly for the future.

According to Moody's, the Aaa rating reflects the County's **strong financial performance and growing reserves** which is a sign of smart budgeting and long-term planning.

WHY IT MATTERS TO TAXPAYERS

✓ **Lower Borrowing Costs:** The better the bond rating, the lower the interest rates the County pays when it borrows money. That means **more savings for taxpayers**.

✓ **Financial Stability:** These ratings show that the County is in a strong position to weather economic ups and downs.

✓ **Trust and Transparency:** High ratings reflect a commitment to responsible, cost-effective governance.



HOW TARRANT COUNTY PAYS ITS DEBT

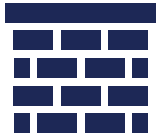
Tarrant County uses a special account called the **Debt Service Fund** to make all payments on its voter-approved bonds. This includes paying back the original amount borrowed (**principal**) and the cost of borrowing (**interest**).

WHERE DOES THE MONEY COMES FROM?

The Debt Service Fund is supported by:

- ❖ **Property taxes** (also called *ad valorem taxes*)
 - Includes both current and past-due collections
- ❖ **Interest earned** from investments

To fund this, the County sets aside a small portion of the property tax rate called the **Interest & Sinking (I&S) rate** – which is currently **\$0.013200 per \$100 of assessed property value**.



HOW MUCH DEBT CAN TARRANT COUNTY TAKE ON?

The State of Texas sets rules to make sure counties don't take on more debt than they can handle. One of those rules is a **debt limit**: counties can't have debt that exceeds **5% of their total taxable property value**.

TARRANT COUNTY'S TAXABLE PROPERTY VALUE:	\$ 293,584,488,174
STATE-IMPOSED DEBT LIMIT	\$ 14,679,224,408
TARRANT COUNTY'S CURRENT DEBT:	\$ 314,050,000

✅ That means the County is **well below** the legal debt limit.

WHAT IS DEBT COVERAGE?

Debt coverage is a way to measure how easily the County can pay back what it owes. While there's no legal requirement for this, financial experts use tools like the **debt ratio** to assess financial health.

- ❖ **Debt ratio** = Total Debt ÷ Total Assets
- ❖ A healthy ratio is **below 0.5**, according to best practices

Tarrant County keeps its debt levels low and manageable, which helps maintain its strong credit rating and financial flexibility.

TARRANT COUNTY'S DEBT RATIO: **0.19**

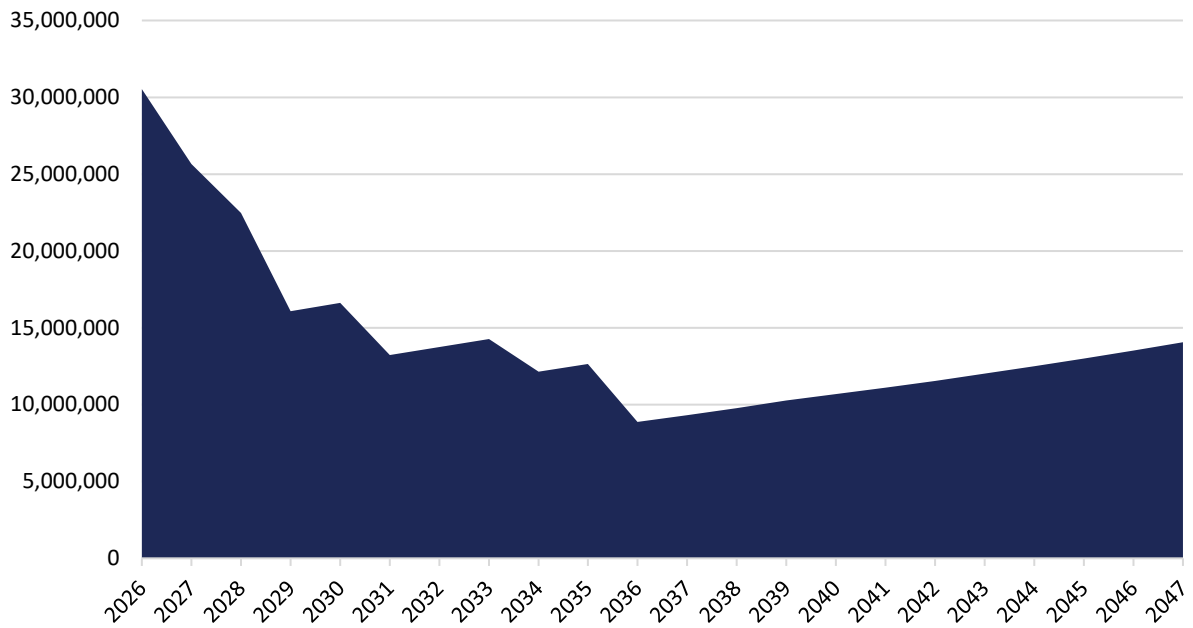
As of the adoption of the Fiscal Year 2026 budget, Tarrant County has no plans to seek voter approval for any further issuance of debt.



TARRANT COUNTY DEBT VISUAL AIDS

In the section below, you will find graphs and tables illustrating Tarrant County's debt obligations.

Tarrant County Debt Obligations by Year (Fiscal Year 2026 - 2027)



The Tarrant County Outstanding Debt Obligations by Year graph illustrates the principal debt requirements from Fiscal Year 2026 through Fiscal Year 2047.

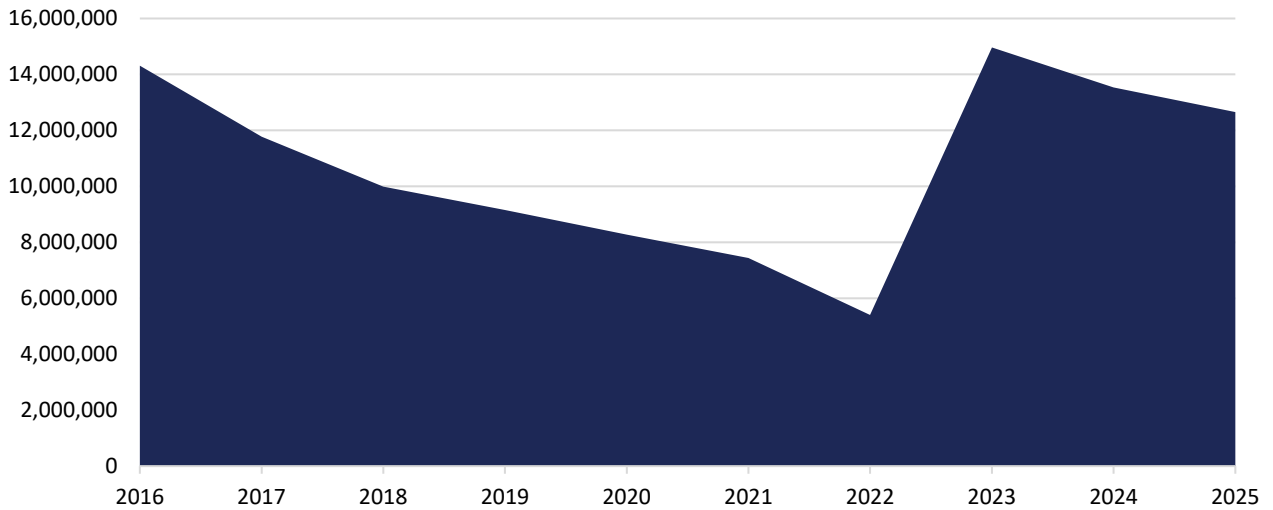
**TARRANT COUNTY OUTSTANDING DEBT OBLIGATIONS BY YEAR
(FY2026 - FY2047)**

2026	30,535,000
2027	25,660,000
2028	22,480,000
2029	16,075,000
2030	16,615,000
2031	13,235,000
2032	13,740,000
2033	14,260,000
2034	12,150,000
2035	12,655,000
2036	8,870,000
2037	9,315,000
2038	9,780,000
2039	10,270,000
2040	10,680,000
2041	11,105,000
2042	11,550,000
2043	12,015,000
2044	12,495,000
2045	12,995,000
2046	13,515,000
2047	14,055,000
TOTAL	314,050,000

**TARRANT COUNTY FY 2026 DEBT SERVICE
OUTSTANDING BONDED DEBT PRINCIPAL**

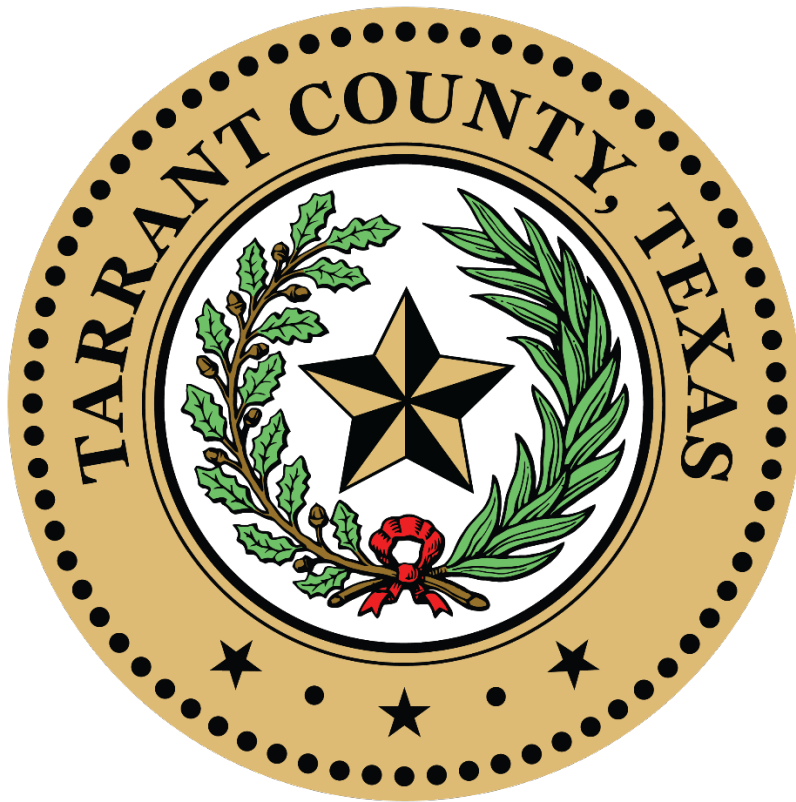
	5,550,000
2016 Limited Tax Refunding Bonds	20,490,000
2017 Limited Tax Refunding Bonds	18,525,000
2022A Limited Tax Refunding and Improvement Bonds	19,060,000
2022B Limited Tax Refunding and Improvement Bonds	45,275,000
2022 Limited Tax Bonds	205,150,000
TOTAL	314,050,000

Tarrant County Historical Interest Payments (FY 2016 - FY 2025)



The Tarrant County Historical Interest Payments graph illustrates the interest payments made on Tarrant County's debt from Fiscal Year 2016 to Fiscal Year 2025.

TARRANT COUNTY HISTORICAL INTEREST PAYMENTS (FY2016 - FY 2025)	
2016	14,309,979
2017	11,770,975
2018	9,990,533
2019	9,153,269
2020	8,269,662
2021	7,443,108
2022	5,403,380
2023	14,964,127
2024	13,539,130
2025	12,654,929
TOTAL	107,499,092



APPENDICES & GLOSSARY



TARRANT COUNTY

STATISTICAL SECTION



STATISTICAL DATA

While the background section found in the beginning of the budget document provides a narrative overview of Tarrant County’s basic demographic information, this section provides more in-depth supplementary statistics related to top taxpayers, employment levels, and more. You will find a variety of tables which provide information on Tarrant County alone and in the context of other comparable local communities such as Bexar, Dallas, and Travis Counties.

Tax Year 2025 – Top Taxpayers in Tarrant County

Tax Year 2025 Top Taxpayers			
Type of Account	Name of Entity	Total Market Value	Total Taxable Value
Individual Accounts	ONCOR ELECTRIC DELIVERY CO LLC	1,692,211,965	1,691,625,247
	AMERICAN AIRLINES INC/ENVOY AIR INC	2,652,664,963	1,535,457,377
	ATMOS ENERGY/MID TEX DIVISION	1,104,334,864	1,104,334,864
	GENERAL MOTORS LLC/ GENERAL MOTORS CO	1,123,622,003	990,415,215
	WINNER LLC/META PLATFORMS INC/TECHNOLOGIES	2,370,568,023	958,057,949
	BELL TEXTRON INC/BELL HELICOPTER INC	734,002,494	644,036,971
	AMAZON.COM SERVICES LLC	774,561,309	564,652,518
	PECOS HOUSING FINANCE CORPORATION	604,067,354	541,419,304
	OPRYLAND HOTEL	541,352,701	541,352,701
	BARGREEN ELLIGSON OF TEXAS LP	490,781,613	490,781,613

Commercial Accounts	AMERICAN AIRLINES INC/ENVOY AIR INC	2,644,200,659	1,529,741,500
	WINNER LLC/META PLATFORMS INC/TECHNOLOGIES	2,370,568,023	958,057,949
	AMAZON.COM SERVICES LLC	774,561,309	564,652,518
	OPRYLAND HOTEL	539,421,012	539,421,012
	BARGREEN ELLIGSON OF TEXAS LP	490,781,613	490,781,613
Industrial Accounts	GENERAL MOTORS LLC/ GENERAL MOTORS CO	878,850,494	836,083,428
	BELL TEXTRON INC/BELL HELICOPTER INC	421,689,446	419,058,277
	ALCON LABORATORIES INC	506,629,550	158,234,258
	MOLSON COORS USA LLC	164,000,000	127,751,586
	WILLIAMSON DICKIE MFG CO LLC	133,325,139	94,308,984

Source: TAD 2025 Top Taxpayer Reports

Comparative Analysis of the Top 5 Largest Counties in Texas (FY 2023 – 2025)

Population

Comparative Population Analysis of the Top 5 Largest Counties in Texas (FY 2023 – 2025)			
County	FY 2023	FY 2024	FY 2025
Harris	4,790,000	4,922,752	4,731,145
Dallas	2,675,009	2,716,721	2,762,579
Tarrant	2,188,951	2,224,584	2,260,330
Bexar	2,009,324	2,097,689	2,157,285
Travis	1,334,961	1,342,372	1,363,767

Source: US Census Bureau and North Central Texas Council of Governments data

Adopted Tax Rate

Comparative Tax Rate Analysis of the Top 5 Largest Counties in Texas (FY 2023 – 2026)				
County	FY 2023	FY 2024	FY 2025	FY2026
Harris	0.343730	0.350070	0.385290	0.380960
Dallas	0.217946	0.215718	0.215500	0.215500
Tarrant	0.224000	0.194500	0.187500	0.186200
Bexar	0.276331	0.276331	0.299999	0.299999
Travis	0.318239	0.304655	0.344445	0.375845

Source: County Tax Websites

Housing, Economy, Geography, Education, and Transportation

Comparative Demographic Analysis of the Top 5 Largest Counties in Texas			
Housing			
County	Housing (# of Units)	Households with a Computer (Percentage)	Households with Broadband Internet
Harris	1,952,966	96.1	91.0
Dallas	1,079,120	95.8	90.2
Tarrant	860,969	96.9	92.6
Bexar	836,149	96.1	90.3
Travis	644,968	97.6	93.3
Economy			
County	Total Population in Civilian Workforce (Percentage)	Total Employer Establishments	Total Annual Payroll (Thousands)
Harris	67.3	109,876	160,312,571
Dallas	68.9	70,472	119,814,402
Tarrant	68.5	46,946	50,373,025
Bexar	64.6	39,091	44,372,000
Travis	73.1	41,596	59,348,551
Geography			
County	Population per Square Mile (2010)	Population per Square Mile (2020)	Land Area in Square Miles
Harris	2,402.4	2,771.7	1,707.0
Dallas	2,718.0	2,993.6	873.1
Tarrant	2,094.7	2,439.2	863.6
Bexar	1,383.1	1,620.0	1,240.3
Travis	1,034.4	1,297.9	994.1
Education and Transportation			
County	High School Graduate or Higher (Percentage)	Bachelor's Degree or Higher (Percentage)	Mean Travel Time to Work (Minutes)
Harris	82.5	33.7	29.0
Dallas	81.7	34.8	27.2
Tarrant	87.1	34.5	26.7
Bexar	86.4	31.5	25.8
Travis	91.5	55.5	25.4

Source: U.S. Census Bureau QuickFacts



TARRANT COUNTY GLOSSARY



DEFINITION OF TERMS

In this section, you will find the definition of financial terms and other terms which are commonly used throughout this budget document.

Ad Valorem Tax

A tax, also known as the property tax, which is calculated using the assessed value of property and tax rates set by governmental entities.

ARPA

The American Rescue Plan Act (ARPA) is a law which provided a grant allocation to state and local governments to respond to the negative impacts of the pandemic.

Appropriation Adjustment

The transfer of budget from one line item to another line item.

Balanced Budget

A budget with budgeted expenditures which are equal to budgeted revenues.

Bonds

A form of debt which governments often utilize to finance large-scale infrastructure projects such as transportation projects. Bonds are subject to voter approval and are serviced through the Interest & Sinking (I&S) portion of the property tax rate.

Budget

A financial plan which ties revenues and expenditures to departmental operations and service delivery.

Budget Document

A tool which budget staff use to communicate the County's financial plans to the Commissioners Court, staff, and the public.

Budget Portal

The web-based portal in which departments enter their budget requests for the upcoming fiscal year.

Capital Asset

A significant piece of property, tangible or intangible, which the County purchases or invests in. Examples range from building renovations and office furniture to computers and software.

CARES Act

The Coronavirus Aid, Relief, and Economic Security (CARES) Act is a law which provided a grant allocation to state and local governments to respond to the negative impacts of the COVID-19 pandemic.

Cash Carryforward

Unused revenue at the end of a fiscal year which is rolled over to the next fiscal year as cash. This is commonly referred to as fund balance by other entities.

Commissioners Court

The elected body which presides over county government and consists of 4 elected County Commissioners and one elected County Judge.

County Administrator

The professionally educated and trained administrator which is hired by the Commissioners Court to oversee the daily administrative operations of the County and implementation of policies passed by the Court.

County Commissioner

An elected representative to the Commissioners Court which represents 1 of 4 precincts.

County Judge

The elected head of the Commissioners Court which represents the entire County.

Debt Service Fund

The fund which accounts for activities related to the servicing of debt principal and interest. This fund is financed by the Interest & Sinking (I&S) portion of the ad valorem (property) tax rate.

ERP

The Enterprise Resource Planning (ERP) system is the financial system which County departments utilize to conduct daily business and where financial planning and tracking is conducted.

General Fund

The fund which accounts for those required to be accounted for in another fund such as the Debt Service Fund. This fund accounts for general government services such as the

Criminal District Attorney's Office, Fire Marshal, Medical Examiner's Office, the Sheriff's Office, and more. This fund is financed by the Maintenance & Operations (M&O) portion of the ad valorem (property) tax rate.

Expenditure

The outflow of resources in exchange for a good or service.

Goals

Focal points or plans to improve within the department or organization.

Interdepartmental Transfer

The transfer of a position or amount of funds from one department to another department.

Interfund Transfer

The transfer of a position or amount of funds from one fund to another fund.

Intergovernmental Revenue

Revenue which is obtained from other governments such as reimbursements from the federal government for services provided by the County.

Investment Income

Revenue which is obtained from returns on investments made by the County Investment Office and guided by the County Investment Policy.

Key Performance Indicator

A measure of performance which captures the inputs, outputs, or outcomes of services delivered by a department.

Objectives

Granular and shorter term focal points or plans which fit within the context of goals.

Operating Budget/Fund

A budget/fund which captures current revenues and expenditures that are to be utilized for the regular operations of the County government.

Reduction-In-Force

The permanent elimination of a position from the budget and organization. This action can be requested by departments and can only be authorized by the Commissioners Court.

Revenue

The inflow of resources, such as taxes or fees, which are available for use by the government.

S.M.A.R.T. Goal

A goal or objective which meets the criteria of being **S**pecific, **M**easurable, **A**ctionable, **R**elevant, and **T**ime-Bound. This pilot program was implemented to move the County away from objectives that are ambiguous and difficult to measure.

Special Purpose Budget

An adopted budget which is supported by revenue sources other than taxes levied by the Tarrant County Commissioners Court. Examples include revenue and expenditures associated with contract elections that are administered by the County on behalf of cities and school districts; revenue and expenditures associated with federal funds received through ARPA; revenue and expenditures associated with law enforcement forfeiture activities; and more.

Taxes

Revenue which is obtained from taxes levied by the government on its residents such as property taxes.



TARRANT COUNTY

FINANCIAL POLICIES



FINANCIAL POLICIES OVERVIEW

The County abides by the budgeting policies below during the development and implementation of the budget.

- Departmental annual budget requests for the upcoming fiscal year are submitted by the department head to the Budget and Risk Management department from March to April of each calendar year.
- The County Auditor prepares revenue estimates for the upcoming fiscal year and transmits the estimates to the Budget and Risk Management department.
- The Budget and Risk Management department develops the proposed annual operating budget to be presented to the Commissioners Court for their consideration. The budget represents the financial plan for the new fiscal year.
- Annual special purpose budgets are developed and adopted separately from the operating budget.
- Public hearings are held on the proposed budget.
- The Commissioners Court must adopt annual budgets by a majority vote of the Commissioners Court before September 30. To support the budget, property taxes are assessed on October 1, creating a legally enforceable claim.
- The adopted budget must be balanced which means budgeted revenues and expenditures must be equal.
- The legal level of budgetary control is 10 categorical levels within each department. Commissioners Court may legally amend the budget. Management must seek approval of Commissioners Court to transfer appropriations between categories even within the same department.
- Some budgets are developed at a “sub-fund” level. These “sub-funds” may not be budgeted at the 10 categorical levels but budgeted at the total “sub-fund” level.
- A separate budget report detailed to the legal level of control is available upon request or can be viewed at tarrantcounty.com under the Budget and Risk Management department.

- The detailed budget report has “sub-funds” and contains more detail than the budget information provided within this report.
- Annual appropriated budgets are legally adopted for all funds except the Tarrant County Housing Finance Corporation (TCHFC), Tarrant County Industrial Development Corporation (TCIDC), and the Grants Fund.
- The budget is prepared utilizing a modified cash basis of accounting, as allowed by state statutes. Beginning fund balance is budgeted as revenue, as required by state statutes.
- Encumbrances are used for the budgetary basis of accounting for the appropriated budgets. Encumbrances consume budget as an actual expense when a purchase order is issued. Encumbrances do not represent expenditures or liabilities for modified accrual basis until the goods or services are received.
- Unencumbered appropriations lapse at year-end for all funds.

The County has formally adopted an investment policy and a reserve and excess cash balance policy.

- The reserve and excess cash balance policy:
 - Establishes the goal of a ten (10) percent budgeted reserve of the combined budget of the General Fund and Road and Bridge Fund.
 - Establishes the goal of a budgeted reserve of \$1,000,000 for the Debt Service Fund.
 - Establishes the goal of a budgeted reserve of \$1,000,000 for the Self-Insurance Fund.
 - Establishes the requirement of a budgeted reserve of \$1,000,000 for the Workers Compensation Fund.
 - Establishes an annual review in the budget process to determine the budgeted reserve amount based on historical and projected claims and projected funding needs in the context of historical fund stability and volatility.
 - Defines excess cash balance as the difference between estimated cash carryforward and actual cash carryforward.
 - Defines excess reserve balance as the difference between budgeted reserves and fiscal year end reserves.
 - Restricts the usage of excess cash balances to one-time expenditures that are non-reoccurring in nature.

- The investment policy:
 - Designates the County Investment Officer as the County Auditor.
 - Outlines investment objectives including, but not limited to, maintenance of adequate liquidity, investment strategies, and portfolio diversification.
 - Establishes policies regarding authorized investments, prohibited investments, and the safety of the principal.
 - Defines the scope of investment responsibilities and controls.
 - Discusses reporting and performance evaluation requirements.

For the detailed financial policies, please visit the Appendix.

1. Approval of Tarrant County Investment Policy



COMMISSIONERS COURT COMMUNICATION

REFERENCE NUMBER _____

PAGE 1 OF 28

DATE: 11/22/2022

SUBJECT: APPROVAL OF TARRANT COUNTY INVESTMENT POLICY

COMMISSIONERS COURT ACTION REQUESTED

It is requested that Commissioners Court adopt an order acknowledging the annual review of the Tarrant County Investment Policy.

BACKGROUND

The Public Funds Investment Act (Chapter 2256.005 (e), Government Code) requires the governing body to review the investment policy strategy annually.

“The governing body of an investing entity shall review its investment policy and investment strategies not less than annually. The governing body shall adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument so adopted shall record any changes made to either the investment policy or investment strategies.”

The Tarrant County Investment Policy was last approved November 23, 2021. The Auditor has reviewed the policy and feels no changes are needed at this time.

FISCAL IMPACT

There is no fiscal impact associated with this item.

SUBMITTED BY: Auditor Office

PREPARED BY:
APPROVED BY:

S. Renee Tidwell

TARRANT COUNTY, TEXAS

INVESTMENT POLICY

ORIGINALLY ADOPTED MAY 20, 1997

LAST APPROVED BY COMMISSIONERS COURT November 23, 2021

Court Order Number: 136901

IVSTPOL.DOC

TABLE OF CONTENTS

TARRANT COUNTY, TEXAS INVESTMENT POLICY

I. Investment Authority and Scope of Policy	1-2
II. Investment Objectives	2-3
III. Investment Policies	4-9
IV. Investment Responsibility and Control	10-12
V. Investment Reporting and Performance Evaluation	13
Attachment A - Resolution to Adopt Investment Policy	1
Attachment B - Investment Strategy	1-5
Attachment C - List of Authorized Investment Pools	1
Attachment D - List of Approved Banks and Broker/Dealers	1
Attachment E - Glossary	1-3
Attachment F – List of Approved Training Providers	1

TARRANT COUNTY, TEXAS

INVESTMENT POLICY

I. Investment Authority and Scope of Policy

A. Formal Adoption

This Investment Policy and strategies are authorized by Tarrant County Commissioners Court in accordance with Chapter 2256, Texas Government Code, the Public Funds Investment Act and the statutory requirements of Local Government Code 116.112. See *Attachment A*: Resolution to Adopt Investment Policy. This policy will be reviewed and adopted by resolution at least annually according to Section 2256.005(e).

B. General Policy Statement

It is the policy of Tarrant County, giving due regard to the safety and risk of an investment, that all available funds under the custody and control of the County Auditor shall be invested in conformance with state and federal regulations, including the Public Funds Investment Act and adopted Investment Policy. Furthermore, such activities shall be designed to adhere to guidelines and standards promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). The County will invest according to investment strategies for each fund as they are adopted by Commissioners Court in accordance with Sec. 2256.005(d). See *Attachment B* for Investment Strategy.

C. Scope

This Investment Policy applies to all financial assets of all funds of Tarrant County, Texas, at the present time and any funds to be created in the future and any other funds held in custody by the County Auditor, unless expressly prohibited by law or unless it is in contravention of any depository contract between Tarrant County and any depository bank.

D. County's Investment Officer

In accordance with a Constitutional Amendment passed in 1984, the County Auditor is the Treasurer for Tarrant County. By adoption of this policy, Commissioners Court expressly designates the County Auditor (Auditor) as the official Investment Officer to handle the investment of County funds.

The Auditor may delegate authority to one or more employees to be responsible for investment transactions. The Auditor may, in accordance with this policy, invest County funds that are not immediately required to pay obligations of the County in accordance with Sec. 116.112(a) Local Government Code and/or Chapter 2256, Sec. 2256.005(f) and (g). All investment decisions shall be Governed by the following objectives in order of priority:

- (a) preservation and safety of principal,
- (b) liquidity, and
- (c) yield.

If the Auditor has a personal business relationship with an entity, or is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to the County, the Auditor must file a statement disclosing that personal business interest or relationship with the Texas Ethics Commission and the Commissioners Court in accordance with Government Code 2256.005(i).

It is the County's policy to provide training required by the Public Funds Investment Act, Section 2256.008, and periodic training in investments for the Auditor and other persons designated by the Auditor to ensure the quality, capability, and current knowledge of the Auditor in making investment decisions.

II. Investment Objectives

A. Safety of Principal

The primary objective of all investment activity is the preservation of capital and the safety of principal in the overall portfolio. Each investment transaction shall seek to ensure first that capital losses are avoided, whether they are from securities defaults or erosion of market value.

B. Maintenance of Adequate Liquidity

The investment portfolio will remain sufficiently liquid to meet the cash flow requirements that might be reasonably anticipated. Liquidity shall be achieved by matching investment maturities with forecasted cash flow requirements; investing in securities with active secondary markets; and maintaining appropriate portfolio diversification.

C. Diversification

The investment portfolio will be diversified to eliminate the risk of loss resulting from overconcentration of assets in a specific maturity, a specific issuer or a specific class of investments. Tarrant County's investments will always be selected to provide for stability of income and reasonable liquidity.

D. Yield

Tarrant County will earn the maximum rate of return allowed on its investments within the policies imposed by its safety and liquidity objectives, investment strategies for each fund, and state and federal laws governing investment of public funds. No investments shall be made for the purpose of trading or speculation, such as anticipating an appreciation of capital through changes in market interest rates.

The benchmark for comparing the performance of the County's investment portfolio will be the 90-day moving average of the yield of the 90-day Treasury bill on the last day of the month being reported. The 90-day Treasury bill is the simplest, safest security a portfolio can own. The 90-day moving average of its yield represents the return of a purely passive management approach in which equal amounts of the portfolio are invested in every month's current Treasury bill. As one month's investment matures, it is automatically invested in the new 90-day Bill. The County's objective is to exceed the 90-day moving average of the Treasury bill each month through active portfolio management.

E. Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest return. When County funds will not be needed to meet current year obligations; maturity restraints will be imposed based upon the investment strategy of each fund. The maximum allowable stated maturity of any individual investment owned by the County is five years. This restriction is in effect unless specific authorization by Commissioners Court is obtained.

F. Investment Strategies

In accordance with the Public Funds Investment Act, Section 2256.005(d), a separate written investment strategy will be developed for each of the funds under Tarrant County's control. Each investment strategy must describe the investment objectives for the particular fund using the following priorities of importance:

- (1) understanding of the suitability of the investment to the financial requirements of the entity
- (2) preservation and safety of principal
- (3) liquidity
- (4) marketability of the investment if the need arises to liquidate the investment before maturity
- (5) diversification of the investment portfolio
- (6) yield
- (7) maturity restrictions

Attachment B includes investment strategies for all funds. In accordance with the Public Funds Investment Act, Section 2256.005(e), investment strategies will be reviewed and adopted at least annually by Commissioners Court resolution.

III. Investment Policies

A. Authorized Investments.

Investments described below are authorized by Chapter 2256, Texas Government Code as eligible for Tarrant County. Any additional restrictions or limitations for each type of specific investment are listed. Certain securities authorized by the Public Funds Investment Act are prohibited by Commissioners Court and this policy. These are shown in **B. Prohibited Investments**.

Except as provided by Government Code 2256.009(b), County funds governed by this policy may be invested in:

1. Obligations of the United States or its agencies and instrumentalities and other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, the United States or its agencies, and instrumentalities: including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by explicit full faith and credit of the United States:

- US Treasury Bills
- US Treasury Notes
- US Treasury Bonds
- Government National Mortgage Association (GNMA)
- Student Loan Marketing Association (SLMA)
- Any other security with an explicit guarantee by the United States Federal Government as to the payment of principal and interest, currently including:
 - Federal National Mortgage Association (FNMA)
 - Federal Home Loan Mortgage Corporation (FHLMC)

2. Other obligations of the United States or its respective agencies and instrumentalities. Specific United States Government Agency Securities include:

- Federal Home Loan Bank (FHLB)
- Federal Farm Credit Bank (FFCB)
- Floating rate securities will be allowed if the pricing "reset" period is every 30 days or less. "Inverse floaters" will not be allowed.

3. Direct obligations of the State of Texas or its agencies and instrumentalities.

4. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by at least one nationally recognized investment rating firm not less than A or its equivalent.

5. A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution that has its main office or a branch office in Texas and is:

- (a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC) or its successor or the National Credit Union Share Insurance Fund or its successor;
- (b) secured by obligations that are described by Section 2256.009(a) of the Public Funds Act, including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of certificates, but excluding those mortgage backed securities of the nature described by Section 2256.009(b); or
- (c) secured in any other manner and amount provided by law for deposits of the investing entity.

6. A fully collateralized repurchase agreement, as defined in the Public Funds Investment Act, if it:
- (a) has a defined termination date
 - (b) is secured by a combination of cash and/or obligations described by Section 2256.009(a)(1) of the Public Funds Investment Act and allowed by this policy. Specifically, full faith and credit US Government securities with a final maturity date of five years or less from the date of the inception of the agreement with a market value of 102 percent of the principal amount of the funds disbursed are acceptable
 - (c) requires the securities being purchased by the County be pledged to the County, held in the County's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County
 - (d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in the state of Texas

A signed PSA Master Repurchase Agreement must be on file between each counterparty broker/dealer and the County prior to execution of any transactions of this type.

Collateral value must be maintained at not less than 102% of the value of the investment, plus interest earned on the County's investment for US Treasury Securities and US Agency and Instrumentalities.

On occasion, the County may elect to “reverse” certain of its portfolio securities under the terms of a “reverse repurchase agreement” or “portfolio lending” program. This authority shall be restricted, requiring written authorization from the Auditor. Notwithstanding any law, the term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered.

Money received by the County under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

No more than 50% of the entire portfolio will be invested under this type of agreement with a single broker.

7. Commercial paper is an authorized investment under this subchapter if it:
- (a) has a stated maturity of 365 days or fewer from the date of issuance
 - (b) is rated not less than A- I or P- I or an equivalent rating by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state
 - (c) if the issuer has senior debt outstanding, such debt must be rated at least A+ and/or A
8. Mutual funds *and* money market mutual funds authorized as described below.
- (a) No-load money market mutual funds are authorized if:
 - (i) is registered with and regulated by Securities and Exchange Commission
 - (ii) provides the investing entity with a prospectus and other information required by the Securities and Exchange Act of 1934 or the Investment Company Act of 1940
 - (iii) complies with federal Securities and Exchange Commission Rule 2a-7, promulgated under the Investment Company Act of 1940

- (b) No-load mutual funds are authorized if:
 - (i) is registered with the Securities and Exchange Commission
 - (ii) has an average weighted maturity of less than two years; and
 - (iii) either: (A) has a duration of one year or more and is invested exclusively in obligations approved by Chapter 2256.014 of the Government Code; or (B) has a duration of less than one year and the investment portfolio is limited to investment grade securities, excluding asset-backed securities
 - (iv) invest dollar-for-dollar all County funds without sales commissions or loads
- (c) For mutual funds or money market mutual funds, the County may not:
 - (i) invest in the aggregate more than 80 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service in money market mutual funds or mutual funds, either separately or collectively
 - (ii) invest in the aggregate more than 15 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service, in mutual funds
 - (iii) invest any portion of bond proceeds, and funds held for debt service in mutual funds
 - (iv) invest its funds or funds under its control including bond proceeds and other funds held for debt service, in any one mutual fund or money market mutual fund in an amount that exceeds 10 percent of the total asset of the mutual fund or money market mutual fund

9. Investment Pools are eligible, as defined in Section 2256.016 of the Texas Government Code provided that:

- (a) Investment in the particular pool has been authorized by Commissioners Court by resolution
- (b) The pool shall have furnished the Auditor an offering circular containing the information required by Section 2256.016(b) of the Government Code
- (c) The pool shall furnish the Auditor or other authorized representatives of the County investment transaction confirmations with respect to all investments made with it and monthly reports that contain the information required by Section 2256.016(c) of the Government Code
- (d) The pool's assets consist exclusively of the obligations that are allowed under this policy and described by 1-8 above
- (e) The investment philosophy and strategy are consistent with this policy and the County's ongoing investment strategy
- (f) The pool must be continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating service.
- (g) An investment pool may invest its funds in money market mutual funds to the extent permitted by and consistent with this subchapter and the investment policies and objectives adopted by the investment pool.

The Auditor will consider other characteristics of pools before submitting them for Commissioners Court approval. These characteristics include the size of the pool, number of participants and the size of their deposits, and the pool's use of reverse repurchase agreements. In general, the County will avoid pools with less than \$750 million in deposits and a small number of participants because of possible instability in the pools and the resulting threat to County's funds. See *Attachment C* for a current listing of authorized pools.

B. Prohibited Investments

The Auditor has no authority to use any investment instruments, which are strictly prohibited by the Public Funds Investment Act, Section 2256.009(b).

1. Specific exclusions under 2256.009 are:

- Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal
- Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest
- Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years
- Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index

2. County Exclusions:

The Auditor also has no authority to invest in the following securities, which are authorized under the Public Funds Investment Act, but prohibited by this Policy and Commissioners Court:

- Bankers' acceptances
- Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States
- Options or future contracts

C. Protection of Principal

The County will seek to control the risk of loss due to the failure of a security issuer or grantor. Such risk will be controlled by investing only in the safest types of securities as defined in this Policy by pre-qualifying the financial entities with which the County does business; by collateralization as required by law; and through portfolio diversification by maturity and type. The purchase of individual securities will be executed delivery versus payment (DVP) through the County's Safekeeping Agent. By so doing, County funds are not released until the County has received, through the Safekeeping Agent, the securities purchased. Similarly, on sales, securities are not released until funds are received.

1. Diversification by Investment Type

Diversification by investment type will be maintained by ensuring an active efficient secondary market in portfolio investments and by controlling the market and opportunity risks associated with specific investment types.

However, the County's currently eligible investments are all virtually "riskless", given their inherent individual creditworthiness and the maturity limitations, which the County has imposed. In such circumstances, simply requiring some designed "mixture" of security types neither improves the portfolio's level of safety nor enhances its yield. Therefore, no maximums or minimums are currently observed regarding to the County's portfolio mix.

In the event the County's **Authorized Investments** are modified by the addition of other investments or changes in maturity parameters, the question of diversification will be reviewed, and appropriate regulatory and/or administrative actions will be taken at that time.

The County will diversify its investments by institution. Except for US Treasury securities, no more than 50% of the County's total investment portfolio will be invested with a single financial institution. Debt proceeds may be invested in a single security or investment if such an investment is necessary to comply with Federal arbitrage restrictions or to facilitate arbitrage record keeping and calculation.

2. Diversification by Investment Maturity

To minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Maturity guidelines are outlined in the investment strategies for each fund. See *Attachment B*

3. Ensuring Liquidity

Liquidity will be achieved by anticipating cash flow requirements, by investing in securities with active secondary markets and by investing in eligible money market mutual funds and local government investment pools.

A security may be liquidated to meet unanticipated cash requirements, to re-deploy cash into other investments expected to outperform current holdings or otherwise adjust the portfolio.

4. Collateralization

The Auditor will ensure all County funds are fully collateralized or insured consistent with federal and state laws and the current Depository Contract. See Section III A. for allowable collateral and collateral levels required for each investment type.

(a) Monitoring Collateral Adequacy

(i) The County will require monthly reports with market values of pledged securities from all financial institutions with which the County has collateralized investments. The Auditor will monitor adequacy of collateralization levels to verify market values and total collateral positions.

(ii) At least weekly monitoring by the Auditor of market values of all underlying securities purchased for County repurchase transactions is required. More frequent monitoring may be necessary during periods of market volatility.

(b) Additional Collateral Securities

(i) If the collateral pledged for a collateralized investment falls below the par value of the deposit plus accrued interest less FDIC insurance, the institution issuing the collateralized investment will be notified by the Auditor and will be required to pledge additional securities no later than the end of the next succeeding business day.

(ii) If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Auditor will request additional securities. If the repurchase agreement is scheduled to mature within five business days and the amount is considered to be immaterial, then the request may not be necessary.

(c) Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker dealer or financial institution requesting substitution must contact the Auditor for approval and settlement. The substituted security value will be calculated, and substitution approved if its value is equal to or greater than the required security level. The Auditor must provide written notification of the decision to the bank or the safekeeping agent holding the security prior to any security release. Substitution is allowable for all transactions, but should be limited, if possible, to minimize potential administrative problems and transfer expense. The Auditor may limit substitutions and assess appropriated fees if substitution becomes excessive or abusive.

5. Safekeeping and Custody

All purchased securities will be held in safekeeping by the County, or a County account in a 3rd party financial institution, or with the Federal Reserve Bank. In no instance will securities safekeeping services be provided by a bank that is a “principal” or “counterparty” in the investment transaction itself. Furthermore, bank safekeeping may not be provided by a “parent” or “holding company” bank, which is financially related to any bank, which is a principal in a specific securities transaction.

All investment transactions will be executed based on “delivery versus payment.” By doing so, County funds are not released until the County has received, through (1) the Safekeeping Department of the Depository Bank, selected pursuant to the provisions of Local Government Code Section 116, (2) another banking institution acceptable to and under contract with the County or (3) the Federal Reserve wire, the securities purchased.

6. Loss of Credit Rating

An investment that requires a minimum credit rating does not qualify as an **Authorized Investment** during the period the investment does not have the required minimum credit rating, even if the investment had the appropriate rating at the time of purchase. Credit ratings will be monitored continuously with a monthly document approved as backup. The Auditor will take all prudent measures that are consistent with this Policy to liquidate and investment that does not have the minimum rating.

IV. Investment Responsibility and Control

A. Investment Institutions Defined

The Auditor will invest County funds with any or all of the following institutions or groups consistent with federal and state laws and the current Depository Bank contract:

- Depository bank
- Other state or national banks that have a main office or branch office in Texas that are insured by the FDIC
- Public funds investment pools. See *Attachment C* for a listing of current
- authorized pools
- Government securities brokers and dealers selected by credit worthiness

(minimum capital requirement \$10,000,000 and at least five years of operation), authorized to provide investment services in the State of Texas. Upon recommendation of the County Auditor, firms not meeting these requirements may be approved by the Commissioners Court if additional factors warrant approval.

1. Investment selection for all funds will be based on legality, appropriateness, liquidity and risk/return considerations. All County investment portfolios will be actively managed to enhance overall interest income. Investment Advisors shall adhere to the spirit, philosophy and specific term of this Policy and shall invest within the same Standard of Care. Investment Broker/Dealers shall adhere to the spirit, philosophy and specific term of this Policy and shall avoid recommending or suggesting transactions outside that Standard of Care.

2. Selection of Investment Advisors and Broker/Dealers will be performed by the Auditor. The Auditor will establish criteria to evaluate Investment Advisors and Broker/Dealers, including:

- a) adherence to the County's policies and strategies
- b) investment performance and transaction pricing within accepted risk constraints
- c) responsiveness to the County's request for services, information and open communication
- d) understanding of the inherent fiduciary responsibility of investing public funds
- e) similarity in philosophy and strategy with the County's objectives
- f) continued competitive pricing

3. In accordance with 2256.005(k), broker/dealers eligible to transact investment business with the County will be presented a written copy of this Investment Policy. Additionally, the registered principal of the business organization seeking to transact investment business shall execute a written instrument substantially to the effect that the registered principal has:

- a) received and thoroughly reviewed this Investment Policy, and
- b) acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions with the County

The County will not enter into an investment transaction with a Broker/Dealer prior to receiving the written instrument described above according to Section 2256.005(l).

Also, all financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Auditor with the following:

- a) audited financial statements
- b) proof of National Association of Security Dealers certification
- c) trading resolution
- d) proof of State of Texas registration, and
- e) completed broker/dealer questionnaire

An annual review of the financial condition and registrations of qualified bidders will be conducted by the Auditor. Securities dealers will be dropped or continued on the eligible list of bidders, based on an evaluation using the following criteria:

- (a) number of transactions competitively won
- (b) prompt and accurate confirmation of transactions
- (c) efficient securities delivery
- (d) accurate market information, and
- (e) account serving

A current audited financial statement is required to be on file for each financial institution and broker dealer in which the County invests.

B. Standards of Operation

The Auditor has developed and maintains written administrative procedures for the operation of the investment program, consistent with this Investment Policy.

All in investment transactions governed by this Policy will be competitively bid, whether the transaction is executed by the Auditor or by a contracted Investment Advisor. Quotes may be solicited orally, if documented contemporaneously.

C. Wire Transactions

All wire transactions required to execute the purchase and sale transactions shall be supported by written instructions to the County Depository, unless the timely preparation of such written instructions would hinder the orderly completion of the transaction. In such cases the County will prepare follow-up letters confirming the oral instructions and forward such written instructions to the bank without undue delay, either by mail or facsimile transmission. Other wire procedures shall be established pursuant to banking systems and policies and procedures approved by the Auditor.

D. Standards of Care

In accordance with Government Code 2256.006, investments will be made with judgment and care, under prevailing circumstance, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments of funds shall be governed by the following investment objectives, in order of priority; preservation and safety of principal; liquidity; and yield.

In determining whether the Auditor has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

1. the investment of all funds, or funds under the County's control, over which the Auditor had responsibility, rather than a consideration as to the prudence of a single investment
2. whether the investment decision was consistent with the written Investment Policy of the County

The Auditor and designees acting in accordance with this Policy and any written procedures, and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

While the County will strive to avoid investment losses, the occurrence of a "book" or "accounting" loss does not necessarily indicate an inappropriate investment activity or faulty portfolio management strategy. In fact, occurrence of a "book" loss may actually be part of a transaction producing an aggregate gain. In other cases, occurrence of a smaller "book" loss may be preferable to occurrence of a much larger potential loss. No legal or administrative prohibitions are imposed against occurrence of portfolio losses, so long as such transactions can be justified in the overall portfolio management process.

E. Audit Control

The Auditor shall establish a system of internal controls over the investment activities of Tarrant County consistent with this Investment Policy. The Commissioners Court, at a minimum, will have an annual financial audit of all County funds by an independent auditing firm, as well as an annual compliance audit of management controls on investments and adherence to the entity's established investment policies in accordance with Gov. Code 2256.005(m).

V. Investment Reporting and Performance Evaluation

A. Quarterly Report

In accordance with Government Code 2256.023, not less than quarterly, the Auditor will provide to the Commissioners Court a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

- (1) describe in detail the investment position of the County on the date of the report
- (2) be prepared and signed by the Auditor
- (3) contain a summary statement of each pooled fund group that states the:
 - (a) beginning market value for the reporting period
 - (b) ending market value for the period
 - (c) fully accrued interest for the period
- (4) state the book value and market value of each separately invested asset at the end of the reporting period by the type of asset and fund type invested
- (5) state the maturity date of each separately invested asset that has a maturity date
- (6) state the account or fund or pooled group fund in the County for which each individual investment was acquired
- (7) state the compliance of the investment portfolio of the County as it relates to:
 - (a) the investment strategy expressed in the County's Investment Policy
 - (b) relevant provisions of this chapter

B. Notification of Investment Changes

It shall be the duty of the Auditor of Tarrant County, Texas to notify the Commissioners Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are required by this policy or not.

Court Order # 76364

76364 **REVISED TARRANT COUNTY INVESTMENT POLICY IN
ACCORDANCE
WITH CHAPTER 2256, TEXAS GOV. CODE, THE PUBLIC
FUNDS INVESTMENT
ACT & STATUTORY REQUIREMENTS OF LOCAL GOV.
CODE 116.112
RESOL. - AUDITOR'S OFC.
APPROVED**

§
§
§
§
§

§

May 20, 1997

The full order text for this document is unavailable, please visit the County Clerk Commissioners Court Office for additional details.

This Court Order is in Volume 110 on page 494 of the Commissioners Court Minutes.

INVESTMENT STRATEGY

Currently, all funds are invested as a single pool. The general strategy for this pool is indicated in the following discussion of the OPERATING (GENERAL FUND PORTFOLIO). Within this portfolio are amounts from the Interest and Sinking Fund, Capital Project Funds, General Liability/Workers' Compensation, and Errors & Omissions Funds. Depending on market conditions, the County's investment portfolio may continue to be combined into a single pool or it may be invested into five separate pools per the following strategies.

OPERATING (GENERAL FUND PORTFOLIO)

The primary objective of this fund is to ensure liquidity to allow the payment of County obligations as they become due, without the need for liquidating security positions prior to stated maturity dates.

Suitability

Any investment authorized by this policy is suitable for the Operating Pool.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk.

Liquidity

The Operating Pool requires the greatest short-term liquidity of any of the fund types. Short term investment pools and money market mutual funds will provide daily liquidity and may be used as a competitive alternative to fixed maturity investments. Investment maturities will be scheduled or "staggered" to correspond with expected cash requirement dates. Cash requirement dates are weekly claim payments and payroll dates. To enhance the ability to liquidate investments prior to final maturity, the following general rule will be applied: "The longer the maturity, the higher the quality of the investment."

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Investment maturities will be staggered throughout the budget cycle.

Yield

Attaining a competitive market yield for comparable highly secure and highly liquid securities will be the objective. The benchmark or target yield will be the three-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Interest and Sinking Fund

Interest and Sinking Funds will be invested to ensure adequate funding for each consecutive debt service payment. Investments will be made in such a manner as not to exceed an unfunded debt service date with the maturity of any investment. An unfunded debt service date is defined as a coupon or principal payment date that does not have cash or investment securities available to satisfy such payment. The majority of these payments are on two dates during the fiscal year, January 15 and July 15.

Suitability

Any investment authorized by the policy is suitable for the Interest and Sinking Fund.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk. Market risk will be minimized by managing the Debt Service's portfolio to not exceed the debt service payment schedule.

Liquidity

Interest and Sinking funds have predictable payment schedules. Accordingly, maturities will be scheduled to coincide with debt service payment dates.

Marketability

Securities with active and efficient secondary markets are not necessary, as the event of an unanticipated cash requirement is not probable.

Diversification

Diversification will be achieved by staggering the maturity of fixed rate investments.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the six-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

CAPITAL PROJECT FUNDS

Many of these projects are funded by the issuance of debt securities by the County. A portion of these are building construction projects that have extended construction schedules. The investment maturity of debt proceeds (excluding debt service funds) shall generally be limited to the anticipated cash flow requirement or the temporary period, as defined by Federal Tax law, which is generally three years. During the temporary period, debt proceeds may be invested at an unrestricted yield. After the expiration of the temporary period, debt proceeds subject to yield restriction will be invested considering the anticipated cash flow requirements of the fund and market conditions to achieve compliance with applicable regulations.

Suitability

Any investment authorized by the policy is suitable for this portfolio.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk. Market risk will be minimized by managing the Capital Projects Funds portfolio to coincide with the anticipated expenditure schedule.

Liquidity

To the extent cash draw down schedules can be obtained and verified, investments maturities will be scheduled to correspond with these schedules. To ensure liquidity, investment pools, mutual funds and other short-term investments will be used. Structured Flexible Repurchase Agreements may be utilized. These investments are term repurchase agreements with a pre-authorized draw schedule.

Additionally, due to current regulations governing allowable investment yield on unexpended bond proceeds, municipal securities may be utilized in this fund in circumstances where interest earnings would otherwise be "rebated" to the federal government.

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Diversification will be achieved by staggering the maturity of fixed rate investments.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the one-year US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

GENERAL LIABILITY/WORKERS'COMPENSATION FUNDS

The County initiated a formalized risk management program on September 1, 1988. In 1989, the County issued Certificates of Obligation to "Pre-fund" the cash requirements of the County's self insurance program. The occurrence of workers' compensation claims can be trended, while the timing of general liability claims is much harder to estimate. Since both activities were funded through the issuance of tax-exempt debt, the net remaining balance must be viewed together.

Suitability

Any investment authorized by the policy is suitable for this portfolio.

Preservation of Principal

All investments will be high quality securities with no perceived default risk. Market risk will be managed by (1) not exceeding the highest average monthly draw schedule for workers' compensation and (2) managing the weighted average days to maturity for the general liability reserve fund to less than 365 days.

Liquidity

A significant portion of the workers' compensation funds will be maintained in investment pools or mutual funds to ensure liquidity. The remainder will be invested in short term securities with maturity dates that correspond with trends for workers' compensation payments. The general liability reserve will be invested in intermediate high-quality securities. A single repurchase agreement may be used if disbursements are allowed in the amount necessary to satisfy any expenditure request; this investment structure is commonly referred to as a flexible repurchase agreement. Large settlements are usually known far enough in advance to accommodate this type of investment. Additionally, due to current regulations governing allowable investment yield on unexpended bond proceeds, municipal securities may be used in this fund in circumstances where interest earnings would otherwise be "rebated" to the federal government.

Marketability

Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Investment maturities will be staggered throughout the budget cycle.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the six-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

ERRORS AND OMISSIONS FUNDS

These funds are collected by the District and County Clerks to provide protection from liability for errors and omissions. These funds replace commercially available insurance. Claims against this fund and new cash inflows are infrequent.

Suitability

Any investment authorized by the policy is suitable for this portfolio.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk. Market risk will be minimized by managing the weighted average days to maturity for the Errors and Omissions fund to less than 365 days.

Liquidity

Unexpected significant cash requirements in this fund are rare. Investments will be scheduled beginning with six months maturities. Incoming cash receipts will be added to investment pools or mutual funds for unexpected cash needs.

Diversification

The maturity of fixed rate investments will be staggered.

Yield

Attaining a competitive market yield for comparable highly secure securities will be the objective. The benchmark or target yield will be the six months US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.

Maturity Restriction

Investments with final stated maturities beyond five years will be prohibited.

**LIST OF AUTHORIZED MUTUAL FUNDS AND INVESTMENT POOLS
FOR INVESTMENT OF COUNTY FUNDS**

INVESTMENT POOLS

TEXPOOL
LOGIC
LONE STAR
TEXAS CLASS
TEXSTAR

MUTUAL FUNDS

NONE.

**LIST OF APPROVED BANKS AND BROKER/DEALERS FOR
INVESTMENT-OF COUNTY FUNDS**

UBS FINANCIAL SERVICES (PAINWEBBER)
CITIGROUP GLOBAL MARKETS (SMITH BARNEY)
CANTOR FITZGERALD
MULTI-BANK SECURITIES, INC.

GLOSSARY

BROKER: A broker brings buyers and sellers together for a. commission paid by the initiator of the transaction or by both sides.

COLLATERAL: Securities, evidence of deposit or other property which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

COUNTERPARTY: Another party to a transaction. In the case of deposits and investments made by governmental entities, a counterparty could be the issuer of a security, a financial institution holding a deposit, a broker-dealer selling securities, or a third-party holding securities or collateral.

DEALER: A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for the dealer's own account.

DELIVERY VERSUS PAYMENT: There are two methods of delivery of securities: delivery versus payment and delivery versus receipt. Delivery versus payment is delivery of securities with an exchange of money for the securities.

FEDERAL HOME LOAN BANKS: The institutions that regulate and lend to savings and loan associations.

FEDERAL HOME LOAN MORTGAGE CORPORATION (FHLMC): A U.S. Corporation and instrumentality of the U.S. Government. Through its purchases of conventional mortgages, it provides liquidity to the mortgage markets, much like FNMA. FHLMC's securities are highly liquid and widely accepted. FHLMC assumes and guarantees that all security holders will receive timely payment of principal and interest.

FEDERAL NATIONAL MORTGAGE ASSOCIATION (FNMA): FNMA, like GNMA, was chartered under the Federal National Mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing & Urban Development. It is the largest single provider of residential mortgage funds in the United States. Fannie Mae, as the corporation is called, is a private stockholder-owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans in addition to fixed-rate mortgages. FNMA assumes and guarantees that all security holders will receive timely payment of principal and interest.

FEDERAL RESERVE SYSTEM: The central bank of the United States created by Congress and consisting of a seven-member Board of Governors in Washington, D.C., 12 Regional Banks and about 5,700 commercial banks that are members of the system.

FEDERAL FARM CREDIT BANK (FFCB): The Farm Credit Administration which operates as an independent agency of the U.S. government, oversees the Farm Credit System, which operates in all states plus Puerto Rico. Under this system, the country is divided into 12 farm credit districts. In each, there is a Federal Land Bank, a Federal Intermediate Credit Bank, and a Bank for Cooperatives; each bank supplies specific types of credit to qualified borrowers in its district. Since January 1979, the 36 banks plus a Central Bank for Cooperatives have obtained funds by issuing securities on a consolidated basis under the name of the Federal Farm Credit Bank (FFCB). All bonds and notes issued by the FFCB must be secured by acceptable collateral in the form of cash, Treasury securities, and notes or other obligations of borrowers from these banks. Although FFCB securities are not guaranteed either directly or indirectly by the U.S. government, nevertheless, given the semiofficial status of the FFCB's and the government's high sensitivity to farmers' needs, it is highly unlikely that the government would permit a FFCB default.

GOVERNMENT NATIONAL MORTGAGE ASSOCIATION (GNMA. or Ginnie Mae): Securities guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations and other institutions. Security holder is protected by full faith and credit of the U.S. Government.

LIQUIDITY: A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value.

MASTER REPURCHASE AGREEMENT: A written contract covering all future transactions between the parties to repurchase-reverse repurchase agreements that establishes each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

MATURITY: The date upon which the principal or stated value of an investment becomes due and payable.

PORTFOLIO: Collection of securities held by an investor.

PRIMARY DEALER: A group of government securities dealers that submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight.

RATE OF RETURN: The yield obtainable on a security, based on its purchase price or its current market price.

REPURCHASE AGREEMENT: A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security "buyer" in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate the buyer for this. Dealers use repurchase agreements extensively to finance their positions.

SAFEKEEPING: A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held for protection.

STUDENT LOAN MARKETING ASSOCIATION (SLMA): "Sallie Mae" is a publicly traded stock company that guarantees securities backed by pools of student loans traded in secondary markets. SLMA's guarantee carries the full faith and credit of the U.S. government. SLMA was created in 1972 to increase the availability of educational loans to institutions of higher learning.

TREASURY BILL: A discount security issued by the U.S. Treasury to finance the national debt that matures from three months to one year.

TREASURY BONDS: Long-term U.S. Treasury securities having initial maturities of more than ten years.

TREASURY NOTES: Intermediate term U.S. Treasury securities having initial maturities of from one to ten years.

YIELD: The rate of annual income-return on an investment, expressed as a percentage. INCOME YIELD is obtained by dividing the current dollar income by the current market price for the security. NET YIELD OR YIELD TO MATURITY is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the security.

LIST OF APPROVED TRAINING PROVIDERS

UNIVERSITY OF NORTH TEXAS
ANY STATE UNIVERSITY
TEXAS ASSOCIATION OF COUNTY AUDITORS
TEXAS ASSOCIATIONS OF COUNTIES
GOVERNMENT TREASURERS' ORGANIZATION OF TEXAS
GOVERNMENT FINANCE OFFICERS ASSOCIATION
ANY ADVISOR THAT IS A REGISTERED CPE SPONSOR THROUGH THE STATE BOARD OF PUBLIC
ACCOUNTANCY



COMMISSIONERS COURT
COMMUNICATION

REFERENCE NUMBER

PAGE 1 OF 28

DATE: 11/22/2022

SUBJECT: APPROVAL OF TARRANT COUNTY INVESTMENT POLICY

COMMISSIONERS COURT ACTION REQUESTED

It is requested that Commissioners Court adopt an order acknowledging the annual review of the Tarrant County Investment Policy.

BACKGROUND

The Public Funds Investment Act (Chapter 2256.005 (e), Government Code) requires the governing body to review the investment policy strategy annually.

"The governing body of an investing entity shall review its investment policy and investment strategies not less than annually. The governing body shall adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument so adopted shall record any changes made to either the investment policy or investment strategies."

The Tarrant County Investment Policy was last approved November 23, 2021. The Auditor has reviewed the policy and feels no changes are needed at this time.

FISCAL IMPACT

There is no fiscal impact associated with this item.

SUBMITTED BY: Auditor Office

PREPARED BY: S. Renee Tidwell
APPROVED BY:

TARRANT COUNTY, TEXAS

INVESTMENT POLICY

ORIGINALLY ADOPTED MAY 20, 1997

LAST APPROVED BY COMMISSIONERS COURT November 23, 2021
Court Order Number: 136901

IVSTPOL.DOC

TABLE OF CONTENTS

TARRANT COUNTY, TEXAS INVESTMENT POLICY

I. Investment Authority and Scope of Policy	1-2
II. Investment Objectives	2-3
III. Investment Policies	4-9
IV. Investment Responsibility and Control	10-12
V. Investment Reporting and Performance Evaluation	13
Attachment A - Resolution to Adopt Investment Policy	1
Attachment B - Investment Strategy	1-5
Attachment C - List of Authorized Investment Pools	1
Attachment D - List of Approved Banks and Broker/Dealers	1
Attachment E - Glossary	1-3
Attachment F – List of Approved Training Providers	1

TARRANT COUNTY, TEXAS INVESTMENT POLICY

I. Investment Authority and Scope of Policy

A. Formal Adoption

This Investment Policy and strategies are authorized by Tarrant County Commissioners Court in accordance with Chapter 2256, Texas Government Code, the Public Funds Investment Act and the statutory requirements of Local Government Code 116.112. See *Attachment A: Resolution to Adopt Investment Policy*. This policy will be reviewed and adopted by resolution at least annually according to Section 2256.005(e).

B. General Policy Statement

It is the policy of Tarrant County, giving due regard to the safety and risk of an investment, that all available funds under the custody and control of the County Auditor shall be invested in conformance with state and federal regulations, including the Public Funds Investment Act and adopted Investment Policy. Furthermore, such activities shall be designed to adhere to guidelines and standards promulgated by such professional organizations as the American Institute of Certified Public Accountants (AICPA), the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). The County will invest according to investment strategies for each fund as they are adopted by Commissioners Court in accordance with Sec. 2256.005(d). See *Attachment B* for Investment Strategy.

C. Scope

This Investment Policy applies to all financial assets of all funds of Tarrant County, Texas, at the present time and any funds to be created in the future and any other funds held in custody by the County Auditor, unless expressly prohibited by law or unless it is in contravention of any depository contract between Tarrant County and any depository bank.

D. County's Investment Officer

In accordance with a Constitutional Amendment passed in 1984, the County Auditor is the Treasurer for Tarrant County. By adoption of this policy, Commissioners Court expressly designates the County Auditor (Auditor) as the official Investment Officer to handle the investment of County funds.

The Auditor may delegate authority to one or more employees to be responsible for investment transactions. The Auditor may, in accordance with this policy, invest County funds that are not immediately required to pay obligations of the County in accordance with Sec. 116.112(a) Local Government Code and/or Chapter 2256, Sec. 2256.005(f) and (g). All investment decisions shall be Governed by the following objectives in order of priority:

- (a) preservation and safety of principal,
- (b) liquidity, and
- (c) yield.

If the Auditor has a personal business relationship with an entity, or is related within the second degree by affinity or consanguinity to an individual seeking to sell an investment to the County, the Auditor must file a statement disclosing that personal business interest or relationship with the Texas Ethics Commission and the Commissioners Court in accordance with Government Code 2256.005(i).

It is the County's policy to provide training required by the Public Funds Investment Act, Section 2256.008, and periodic training in investments for the Auditor and other persons designated by the Auditor to ensure the quality, capability, and current knowledge of the Auditor in making investment decisions.

II. Investment Objectives

A. Safety of Principal

The primary objective of all investment activity is the preservation of capital and the safety of principal in the overall portfolio. Each investment transaction shall seek to ensure first that capital losses are avoided, whether they are from securities defaults or erosion of market value.

B. Maintenance of Adequate Liquidity

The investment portfolio will remain sufficiently liquid to meet the cash flow requirements that might be reasonably anticipated. Liquidity shall be achieved by matching investment maturities with forecasted cash flow requirements; investing in securities with active secondary markets; and maintaining appropriate portfolio diversification.

C. Diversification

The investment portfolio will be diversified to eliminate the risk of loss resulting from overconcentration of assets in a specific maturity, a specific issuer or a specific class of investments. Tarrant County's investments will always be selected to provide for stability of income and reasonable liquidity.

D. Yield

Tarrant County will earn the maximum rate of return allowed on its investments within the policies imposed by its safety and liquidity objectives, investment strategies for each fund, and state and federal laws governing investment of public funds. No investments shall be made for the purpose of trading or speculation, such as anticipating an appreciation of capital through changes in market interest rates.

The benchmark for comparing the performance of the County's investment portfolio will be the 90-day moving average of the yield of the 90-day Treasury bill on the last day of the month being reported. The 90-day Treasury bill is the simplest, safest security a portfolio can own. The 90-day moving average of its yield represents the return of a purely passive management approach in which equal amounts of the portfolio are invested in every month's current Treasury bill. As one month's investment matures, it is automatically invested in the new 90-day Bill. The County's objective is to exceed the 90-day moving average of the Treasury bill each month through active portfolio management.

E. Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest return. When County funds will not be needed to meet current year obligations; maturity restraints will be imposed based upon the investment strategy of each fund. The maximum allowable stated maturity of any individual investment owned by the County is five years. This restriction is in effect unless specific authorization by Commissioners Court is obtained.

F. Investment Strategies

In accordance with the Public Funds Investment Act, Section 2256.005(d), a separate written investment strategy will be developed for each of the funds under Tarrant County's control. Each investment strategy must describe the investment objectives for the particular fund using the following priorities of importance:

- (1) understanding of the suitability of the investment to the financial requirements of the entity
- (2) preservation and safety of principal
- (3) liquidity
- (4) marketability of the investment if the need arises to liquidate the investment before maturity
- (5) diversification of the investment portfolio
- (6) yield
- (7) maturity restrictions

Attachment B includes investment strategies for all funds. In accordance with the Public Funds Investment Act, Section 2256.005(e), investment strategies will be reviewed and adopted at least annually by Commissioners Court resolution.

III. Investment Policies

A. Authorized Investments.

Investments described below are authorized by Chapter 2256, Texas Government Code as eligible for Tarrant County. Any additional restrictions or limitations for each type of specific investment are listed. Certain securities authorized by the Public Funds Investment Act are prohibited by Commissioners Court and this policy. These are shown in **B. Prohibited Investments.**

Except as provided by Government Code 2256.009(b), County funds governed by this policy may be invested in:

1. Obligations of the United States or its agencies and instrumentalities and other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, the United States or its agencies, and instrumentalities: including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by explicit full faith and credit of the United States:

- US Treasury Bills
- US Treasury Notes
- US Treasury Bonds
- Government National Mortgage Association (GNMA)
- Student Loan Marketing Association (SLMA)
- Any other security with an explicit guarantee by the United States Federal Government as to the payment of principal and interest, currently including:
 - Federal National Mortgage Association (FNMA)
 - Federal Home Loan Mortgage Corporation (FHLMC)

2. Other obligations of the United States or its respective agencies and instrumentalities. Specific United States Government Agency Securities include:

- Federal Home Loan Bank (FHLB)
- Federal Farm Credit Bank (FFCB)
- Floating rate securities will be allowed if the pricing "reset" period is every 30 days or less. "Inverse floaters" will not be allowed.

3. Direct obligations of the State of Texas or its agencies and instrumentalities.

4. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by at least one nationally recognized investment rating firm not less than A or its equivalent.

5. A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution that has its main office or a branch office in Texas and is:

- (a) guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC) or its successor or the National Credit Union Share Insurance Fund or its successor;
- (b) secured by obligations that are described by Section 2256.009(a) of the Public Funds Act, including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of certificates, but excluding those mortgage backed securities of the nature described by Section 2256.009(b); or
- (c) secured in any other manner and amount provided by law for deposits of the investing entity.

6. A fully collateralized repurchase agreement, as defined in the Public Funds Investment Act, if it:
- (a) has a defined termination date
 - (b) is secured by a combination of cash and/or obligations described by Section 2256.009(a)(1) of the Public Funds Investment Act and allowed by this policy. Specifically, full faith and credit US Government securities with a final maturity date of five years or less from the date of the inception of the agreement with a market value of 102 percent of the principal amount of the funds disbursed are acceptable
 - (c) requires the securities being purchased by the County be pledged to the County, held in the County's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County
 - (d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in the state of Texas

A signed PSA Master Repurchase Agreement must be on file between each counterparty broker/dealer and the County prior to execution of any transactions of this type.

Collateral value must be maintained at not less than 102% of the value of the investment, plus interest earned on the County's investment for US Treasury Securities and US Agency and Instrumentalities.

On occasion, the County may elect to "reverse" certain of its portfolio securities under the terms of a "reverse repurchase agreement" or "portfolio lending" program. This authority shall be restricted, requiring written authorization from the Auditor. Notwithstanding any law, the term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered.

Money received by the County under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

No more than 50% of the entire portfolio will be invested under this type of agreement with a single broker.

7. Commercial paper is an authorized investment under this subchapter if it:
- (a) has a stated maturity of 365 days or fewer from the date of issuance
 - (b) is rated not less than A- I or P- I or an equivalent rating by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state
 - (c) if the issuer has senior debt outstanding, such debt must be rated at least A+ and/or A
8. Mutual funds *and* money market mutual funds authorized as described below.
- (a) No-load money market mutual funds are authorized if:
 - (i) is registered with and regulated by Securities and Exchange Commission
 - (ii) provides the investing entity with a prospectus and other information required by the Securities and Exchange Act of 1934 or the Investment Company Act of 1940
 - (iii) complies with federal Securities and Exchange Commission Rule 2a-7, promulgated under the Investment Company Act of 1940

(b) No-load mutual funds are authorized if:

- (i) is registered with the Securities and Exchange Commission
- (ii) has an average weighted maturity of less than two years; and
- (iii) either: (A) has a duration of one year or more and is invested exclusively in obligations approved by Chapter 2256.014 of the Government Code; or (B) has a duration of less than one year and the investment portfolio is limited to investment grade securities, excluding asset-backed securities
- (iv) invest dollar-for-dollar all County funds without sales commissions or loads

(c) For mutual funds or money market mutual funds, the County may not:

- (i) invest in the aggregate more than 80 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service in money market mutual funds or mutual funds, either separately or collectively
- (ii) invest in the aggregate more than 15 percent of its monthly average fund balance, excluding bond proceeds and other funds held for debt service, in mutual funds
- (iii) invest any portion of bond proceeds, and funds held for debt service in mutual funds
- (iv) invest its funds or funds under its control including bond proceeds and other funds held for debt service, in any one mutual fund or money market mutual fund in an amount that exceeds 10 percent of the total asset of the mutual fund or money market mutual fund

9. Investment Pools are eligible, as defined in Section 2256.016 of the Texas Government Code provided that:

- (a) Investment in the particular pool has been authorized by Commissioners Court by resolution
- (b) The pool shall have furnished the Auditor an offering circular containing the information required by Section 2256.016(b) of the Government Code
- (c) The pool shall furnish the Auditor or other authorized representatives of the County investment transaction confirmations with respect to all investments made with it and monthly reports that contain the information required by Section 2256.016(c) of the Government Code
- (d) The pool's assets consist exclusively of the obligations that are allowed under this policy and described by 1-8 above
- (e) The investment philosophy and strategy are consistent with this policy and the County's ongoing investment strategy
- (f) The pool must be continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating service.
- (g) An investment pool may invest its funds in money market mutual funds to the extent permitted by and consistent with this subchapter and the investment policies and objectives adopted by the investment pool.

The Auditor will consider other characteristics of pools before submitting them for Commissioners Court approval. These characteristics include the size of the pool, number of participants and the size of their deposits, and the pool's use of reverse repurchase agreements. In general, the County will avoid pools with less than \$750 million in deposits and a small number of participants because of possible instability in the pools and the resulting threat to County's funds. See *Attachment C* for a current listing of authorized pools.

B. Prohibited Investments

The Auditor has no authority to use any investment instruments, which are strictly prohibited by the Public Funds Investment Act, Section 2256.009(b).

1. Specific exclusions under 2256.009 are:

- Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal
- Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest
- Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years
- Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index

2. County Exclusions:

The Auditor also has no authority to invest in the following securities, which are authorized under the Public Funds Investment Act, but prohibited by this Policy and Commissioners Court:

- Bankers' acceptances
- Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States
- Options or future contracts

C. Protection of Principal

The County will seek to control the risk of loss due to the failure of a security issuer or grantor. Such risk will be controlled by investing only in the safest types of securities as defined in this Policy by pre-qualifying the financial entities with which the County does business; by collateralization as required by law; and through portfolio diversification by maturity and type. The purchase of individual securities will be executed delivery versus payment (DVP) through the County's Safekeeping Agent. By so doing, County funds are not released until the County has received, through the Safekeeping Agent, the securities purchased. Similarly, on sales, securities are not released until funds are received.

1. Diversification by Investment Type

Diversification by investment type will be maintained by ensuring an active efficient secondary market in portfolio investments and by controlling the market and opportunity risks associated with specific investment types.

However, the County's currently eligible investments are all virtually "riskless", given their inherent individual creditworthiness and the maturity limitations, which the County has imposed. In such circumstances, simply requiring some designed "mixture" of security types neither improves the portfolio's level of safety nor enhances its yield. Therefore, no maximums or minimums are currently observed regarding to the County's portfolio mix.

In the event the County's **Authorized Investments** are modified by the addition of other investments or changes in maturity parameters, the question of diversification will be reviewed, and appropriate regulatory and/or administrative actions will be taken at that time.

The County will diversify its investments by institution. Except for US Treasury securities, no more than 50% of the County's total investment portfolio will be invested with a single financial institution. Debt proceeds may be invested in a single security or investment if such an investment is necessary to comply with Federal arbitrage restrictions or to facilitate arbitrage record keeping and calculation.

2. Diversification by Investment Maturity

To minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Maturity guidelines are outlined in the investment strategies for each fund. See *Attachment B*

3. Ensuring Liquidity

Liquidity will be achieved by anticipating cash flow requirements, by investing in securities with active secondary markets and by investing in eligible money market mutual funds and local government investment pools.

A security may be liquidated to meet unanticipated cash requirements, to re-deploy cash into other investments expected to outperform current holdings or otherwise adjust the portfolio.

4. Collateralization

The Auditor will ensure all County funds are fully collateralized or insured consistent with federal and state laws and the current Depository Contract. See Section III A. for allowable collateral and collateral levels required for each investment type.

(a) Monitoring Collateral Adequacy

(i) The County will require monthly reports with market values of pledged securities from all financial institutions with which the County has collateralized investments. The Auditor will monitor adequacy of collateralization levels to verify market values and total collateral positions.

(ii) At least weekly monitoring by the Auditor of market values of all underlying securities purchased for County repurchase transactions is required. More frequent monitoring may be necessary during periods of market volatility.

(b) Additional Collateral Securities

(i) If the collateral pledged for a collateralized investment falls below the par value of the deposit plus accrued interest less FDIC insurance, the institution issuing the collateralized investment will be notified by the Auditor and will be required to pledge additional securities no later than the end of the next succeeding business day.

(ii) If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Auditor will request additional securities. If the repurchase agreement is scheduled to mature within five business days and the amount is considered to be immaterial, then the request may not be necessary.

(c) Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker dealer or financial institution requesting substitution must contact the Auditor for approval and settlement. The substituted security value will be calculated, and substitution approved if its value is equal to or greater than the required security level. The Auditor must provide written notification of the decision to the bank or the safekeeping agent holding the security prior to any security release. Substitution is allowable for all transactions, but should be limited, if possible, to minimize potential administrative problems and transfer expense. The Auditor may limit substitutions and assess appropriated fees if substitution becomes excessive or abusive.

5. Safekeeping and Custody

All purchased securities will be held in safekeeping by the County, or a County account in a 3rd party financial institution, or with the Federal Reserve Bank. In no instance will securities safekeeping services be provided by a bank that is a "principal" or "counterparty" in the investment transaction itself. Furthermore, bank safekeeping may not be provided by a "parent" or "holding company" bank, which is financially related to any bank, which is a principal in a specific securities transaction.

All investment transactions will be executed based on "delivery versus payment." By doing so, County funds are not released until the County has received, through (1) the Safekeeping Department of the Depository Bank, selected pursuant to the provisions of Local Government Code Section 116, (2) another banking institution acceptable to and under contract with the County or (3) the Federal Reserve wire, the securities purchased.

6. Loss of Credit Rating

An investment that requires a minimum credit rating does not qualify as an **Authorized Investment** during the period the investment does not have the required minimum credit rating, even if the investment had the appropriate rating at the time of purchase. Credit ratings will be monitored continuously with a monthly document approved as backup. The Auditor will take all prudent measures that are consistent with this Policy to liquidate and investment that does not have the minimum rating.

IV. Investment Responsibility and Control

A. Investment Institutions Defined

The Auditor will invest County funds with any or all of the following institutions or groups consistent with federal and state laws and the current Depository Bank contract:

- Depository bank
- Other state or national banks that have a main office or branch office in Texas that are insured by the FDIC
- Public funds investment pools. See *Attachment C* for a listing of current authorized pools
- Government securities brokers and dealers selected by credit worthiness (minimum capital requirement \$10,000,000 and at least five years of operation), authorized to provide investment services in the State of Texas. Upon recommendation of the County Auditor, firms not meeting these requirements may be approved by the Commissioners Court if additional factors warrant approval.

1. Investment selection for all funds will be based on legality, appropriateness, liquidity and risk/return considerations. All County investment portfolios will be actively managed to enhance overall interest income. Investment Advisors shall adhere to the spirit, philosophy and specific term of this Policy and shall invest within the same Standard of Care. Investment Broker/Dealers shall adhere to the spirit, philosophy and specific term of this Policy and shall avoid recommending or suggesting transactions outside that Standard of Care.

2. Selection of Investment Advisors and Broker/Dealers will be performed by the Auditor. The Auditor will establish criteria to evaluate Investment Advisors and Broker/Dealers, including:

- a) adherence to the County's policies and strategies
- b) investment performance and transaction pricing within accepted risk constraints
- c) responsiveness to the County's request for services, information and open communication
- d) understanding of the inherent fiduciary responsibility of investing public funds
- e) similarity in philosophy and strategy with the County's objectives
- f) continued competitive pricing

3. In accordance with 2256.005(k), broker/dealers eligible to transact investment business with the County will be presented a written copy of this Investment Policy. Additionally, the registered principal of the business organization seeking to transact investment business shall execute a written instrument substantially to the effect that the registered principal has:

- a) received and thoroughly reviewed this Investment Policy, and
- b) acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions with the County

The County will not enter into an investment transaction with a Broker/Dealer prior to receiving the written instrument described above according to Section 2256.005(l).

Also, all financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Auditor with the following:

- a) audited financial statements
- b) proof of National Association of Security Dealers certification
- c) trading resolution
- d) proof of State of Texas registration, and
- e) completed broker/dealer questionnaire

An annual review of the financial condition and registrations of qualified bidders will be conducted by the Auditor. Securities dealers will be dropped or continued on the eligible list of bidders, based on an evaluation using the following criteria:

- (a) number of transactions competitively won
- (b) prompt and accurate confirmation of transactions
- (c) efficient securities delivery
- (d) accurate market information, and
- (e) account serving

A current audited financial statement is required to be on file for each financial institution and broker dealer in which the County invests.

B. Standards of Operation

The Auditor has developed and maintains written administrative procedures for the operation of the investment program, consistent with this Investment Policy.

All in investment transactions governed by this Policy will be competitively bid, whether the transaction is executed by the Auditor or by a contracted Investment Advisor. Quotes may be solicited orally, if documented contemporaneously.

C. Wire Transactions

All wire transactions required to execute the purchase and sale transactions shall be supported by written instructions to the County Depository, unless the timely preparation of such written instructions would hinder the orderly completion of the transaction. In such cases the County will prepare follow-up letters confirming the oral instructions and forward such written instructions to the bank without undue delay, either by mail or facsimile transmission. Other wire procedures shall be established pursuant to banking systems and policies and procedures approved by the Auditor.

D. Standards of Care

In accordance with Government Code 2256.006, investments will be made with judgment and care, under prevailing circumstance, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investments of funds shall be governed by the following investment objectives, in order of priority; preservation and safety of principal; liquidity; and yield.

In determining whether the Auditor has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

1. the investment of all funds, or funds under the County's control, over which the Auditor had responsibility, rather than a consideration as to the prudence of a single investment
2. whether the investment decision was consistent with the written Investment Policy of the County

The Auditor and designees acting in accordance with this Policy and any written procedures, and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

While the County will strive to avoid investment losses, the occurrence of a "book" or "accounting" loss does not necessarily indicate an inappropriate investment activity or faulty portfolio management strategy. In fact, occurrence of a "book" loss may actually be part of a transaction producing an aggregate gain. In other cases, occurrence of a smaller "book" loss may be preferable to occurrence of a much larger potential loss. No legal or administrative prohibitions are imposed against occurrence of portfolio losses, so long as such transactions can be justified in the overall portfolio management process.

E. Audit Control

The Auditor shall establish a system of internal controls over the investment activities of Tarrant County consistent with this Investment Policy. The Commissioners Court, at a minimum, will have an annual financial audit of all County funds by an independent auditing firm, as well as an annual compliance audit of management controls on investments and adherence to the entity's established investment policies in accordance with Gov. Code 2256.005(m).

V. Investment Reporting and Performance Evaluation

A. Quarterly Report

In accordance with Government Code 2256.023, not less than quarterly, the Auditor will provide to the Commissioners Court a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

- (1) describe in detail the investment position of the County on the date of the report
- (2) be prepared and signed by the Auditor
- (3) contain a summary statement of each pooled fund group that states the:
 - (a) beginning market value for the reporting period
 - (b) ending market value for the period
 - (c) fully accrued interest for the period
- (4) state the book value and market value of each separately invested asset at the end of the reporting period by the type of asset and fund type invested
- (5) state the maturity date of each separately invested asset that has a maturity date
- (6) state the account or fund or pooled group fund in the County for which each individual investment was acquired
- (7) state the compliance of the investment portfolio of the County as it relates to:
 - (a) the investment strategy expressed in the County's Investment Policy
 - (b) relevant provisions of this chapter

B. Notification of Investment Changes

It shall be the duty of the Auditor of Tarrant County, Texas to notify the Commissioners Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are required by this policy or not.

Court Order # 76364

76364 **REVISED TARRANT COUNTY INVESTMENT POLICY IN §
 ACCORDANCE §
 WITH CHAPTER 2256, TEXAS GOV. CODE, THE PUBLIC §
 FUNDS INVESTMENT §
 ACT & STATUTORY REQUIREMENTS OF LOCAL GOV.
 CODE 116.112
 RESOL. - AUDITOR'S OFC.
 APPROVED**

§

May 20, 1997

The full order text for this document is unavailable, please visit the County Clerk Commissioners Court Office for additional details.

This Court Order is in Volume 110 on page 494 of the Commissioners Court Minutes.

INVESTMENT STRATEGY

Currently, all funds are invested as a single pool. The general strategy for this pool is indicated in the following discussion of the OPERATING (GENERAL FUND PORTFOLIO). Within this portfolio are amounts from the Interest and Sinking Fund, Capital Project Funds, General Liability/Workers' Compensation, and Errors & Omissions Funds. Depending on market conditions, the County's investment portfolio may continue to be combined into a single pool or it may be invested into five separate pools per the following strategies.

OPERATING (GENERAL FUND PORTFOLIO)

The primary objective of this fund is to ensure liquidity to allow the payment of County obligations as they become due, without the need for liquidating security positions prior to stated maturity dates.

Suitability

Any investment authorized by this policy is suitable for the Operating Pool.

Preservation of Principal

All investments will be in high quality securities with no perceived default risk.

Liquidity

The Operating Pool requires the greatest short-term liquidity of any of the fund types. Short term investment pools and money market mutual funds will provide daily liquidity and may be used as a competitive alternative to fixed maturity investments. Investment maturities will be scheduled or "staggered" to correspond with expected cash requirement dates. Cash requirement dates are weekly claim payments and payroll dates. To enhance the ability to liquidate investments prior to final maturity, the following general rule will be applied: "The longer the maturity, the higher the quality of the investment."

Marketability

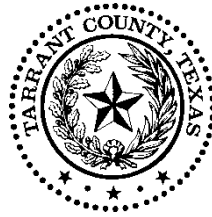
Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement.

Diversification

Investment maturities will be staggered throughout the budget cycle.

Yield

Attaining a competitive market yield for comparable highly secure and highly liquid securities will be the objective. The benchmark or target yield will be the three-month US Treasury bill rate as determined at the weekly auctions, calculated on a monthly basis.



TARRANT COUNTY

RESERVE AND EXCESS CASH BALANCES POLICY

I. POLICY STATEMENT

The Tarrant County Commissioners Court, being the policy development and budgetary control unit of county government, has formulated a policy to protect the health and stability of county government by maintaining adequate reserve balances and determining the utilization of excess cash balances.

II. DEFINITIONS

Reserves are used to ensure short-term cash flow requirements are met, protect the County's creditworthiness, ensure the ability to effectively react with existing resources in the event of extraordinary, unusual or infrequent events of a material nature, and to maintain service levels in the event that an economic downturn should cause a shortfall in revenue.

Undesignated expense is a budget allocation that provides the ability to address unforeseen needs without having an impact on reserves. Since direct expenditures are not made from the undesignated expense budget line item, expense budget adjustments are presented to the Commissioners Court for approval so funds are transferred to a specific expense budget line item(s).

Contingency expense and revenue are budget allocations that allow the County to recognize unplanned revenue that may be received during the year. If there is not a corresponding contingency expense associated with the recognized contingency revenue, the offsetting contingency expense allocation is moved to the undesignated expense budget line item.

Estimated cash carryforward is calculated during the annual budget process as cash available from the current fiscal year that is a resource for the upcoming fiscal year. The calculation considers actual cash carryforward from the previous fiscal year, plus estimated revenues for the current fiscal year, less estimated expenses (including encumbrances) for the current fiscal year.

1 Actual cash carryforward is determined after the previous fiscal year is
2 substantially closed and is calculated using the actual cash balance as of the end
3 of the fiscal year, plus short-term receivables, less short-term liabilities, less
4 remaining encumbrances.
5

6 **III. POLICY GUIDELINES**

7

8 **A. Reserves.**

9

- 10 1. General Fund and Road and Bridge Fund – Tarrant County’s goal
11 is to maintain a budgeted reserve in the General Fund of at least
12 10% of the combined operating expense budget of the General and
13 Road and Bridge Funds. The combined operating expense budget
14 will be calculated using the overall expense budget less reserves,
15 undesignated expense, contingency expense, operating transfers
16 to capital funds, Employee Group Insurance Fund allocations and
17 Workers Compensation Fund allocations.
18
- 19 2. Debt Service Fund – Tarrant County’s goal is to maintain a
20 budgeted reserve in the Debt Service Fund of at least \$1,000,000.
21
- 22 3. Self-Insurance Fund – Tarrant County’s goal is to maintain a
23 budgeted reserve in the Self-Insurance Fund of at least \$1,000,000.
24
- 25 4. Workers Compensation Fund – Tarrant County will maintain a
26 budgeted reserve in the Workers Compensation Fund of at least
27 \$1,000,000.
28
- 29 5. Employee Group Insurance Fund – During the annual budget
30 process, Tarrant County will evaluate and determine the budgeted
31 reserve in the Employee Group Insurance Fund based on historical
32 and projected claims experience and the projected funding needs
33 while considering the stability and volatility of the fund from plan
34 year to plan year.
35

36 **B. Excess cash balances.**

37

- 38 1. While other components may be identified, the following major
39 components typically make-up excess cash balances at the end of
40 a fiscal year:
41
 - 42 • The difference between the estimated cash carryforward and
43 the actual cash carryforward.
44

- The difference between budgeted reserves and the fiscal year end calculated reserves based on the established Tarrant County reserve goals.

2. The Commissioners Court may explore the use of excess cash balances available during the fiscal year. The use of excess cash balances will be for one-time expenditures that are not typically of a reoccurring nature.

IV. ADMINISTRATIVE GUIDELINES

- A. The County Auditor will notify the Commissioners Court during the first quarter of the subsequent fiscal year, or as soon as practical thereafter, in the event any excess cash balances are available in the General and Road and Bridge Funds.

690 Reserve and Excess Cash Balances Policy

Adopted: Court Order ##### (May 26, 2015)

2025 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

Form 50-856

Tarrant County

817-884-1100

Taxing Unit Name

Phone (area code and number)

100 E Weatherford St., Fort Worth, TX 76196

www.tarrantcountytexas.gov

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	Prior year total taxable value. Enter the amount of the prior year taxable value on the prior year tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$ 271,852,813,905
2.	Prior year tax ceilings. Counties, cities and junior college districts. Enter the prior year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision last year or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$ 32,095,787,667
3.	Preliminary prior year adjusted taxable value. Subtract Line 2 from Line 1.	\$ 239,757,026,238
4.	Prior year total adopted tax rate.	\$ 0.187500 /\$100
5.	Prior year taxable value lost because court appeals of ARB decisions reduced the prior year's appraised value. A. Original prior year ARB values:..... \$ 34,449,332,063 B. Prior year values resulting from final court decisions:..... - \$ 30,220,678,010 C. Prior year value loss. Subtract B from A. ³	\$ 4,228,654,053
6.	Prior year taxable value subject to an appeal under Chapter 42, as of July 25. A. Prior year ARB certified value:..... \$ 7,391,888,457 B. Prior year disputed value:..... - \$ 887,026,615 C. Prior year undisputed value. Subtract B from A. ⁴	\$ 6,504,861,842
7.	Prior year Chapter 42 related adjusted values. Add Line 5C and Line 6C.	\$ 10,733,515,895

¹ Tex. Tax Code §26.012(14)² Tex. Tax Code §26.012(14)³ Tex. Tax Code §26.012(13)⁴ Tex. Tax Code §26.012(13)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	Prior year taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$ 250,490,542,133
9.	Prior year taxable value of property in territory the taxing unit deannexed after Jan. 1, 2024. Enter the prior year value of property in deannexed territory. ⁵	\$ 0
10.	Prior year taxable value lost because property first qualified for an exemption in the current year. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in the current year does not create a new exemption or reduce taxable value. A. Absolute exemptions. Use prior year market value: \$ 414,847,066 B. Partial exemptions. Current year exemption amount or current year percentage exemption times prior year value: + \$ 1,048,573,845 C. Value loss. Add A and B. ⁶	\$ 1,463,420,911
11.	Prior year taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in the current year. Use only properties that qualified for the first time in the current year; do not use properties that qualified in the prior year. A. Prior year market value: \$ 8,331,427 B. Current year productivity or special appraised value: - \$ 21,428 C. Value loss. Subtract B from A. ⁷	\$ 8,309,999
12.	Total adjustments for lost value. Add Lines 9, 10C and 11C.	\$ 1,471,730,910
13.	Prior year captured value of property in a TIF. Enter the total value of the prior year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the prior year taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 4,915,011,781
4.	Prior year total value. Subtract Line 12 and Line 13 from Line 8.	\$ 244,103,799,442
15.	Adjusted prior year total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$ 457,694,623
16.	Taxes refunded for years preceding the prior tax year. Enter the amount of taxes refunded by the taxing unit for tax years preceding the prior tax year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for the prior tax year. This line applies only to tax years preceding the prior tax year. ⁹	\$ 13,220,437
17.	Adjusted prior year levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰	\$ 470,915,060
18.	Total current year taxable value on the current year certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹¹ A. Certified values: \$ 293,570,793,653 B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ 61,791,246 C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - \$ 0 D. Tax increment financing: Deduct the current year captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the current year taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 24 below. ¹² - \$ 5,818,315,152 E. Total current year value. Add A and B, then subtract C and D.	\$ 287,814,269,747

⁵ Tex. Tax Code §26.012(15)⁶ Tex. Tax Code §26.012(15)⁷ Tex. Tax Code §26.012(15)⁸ Tex. Tax Code §26.03(c)⁹ Tex. Tax Code §26.012(13)¹⁰ Tex. Tax Code §26.012(13)¹¹ Tex. Tax Code §26.012, 26.04(c-2)¹² Tex. Tax Code §26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	Total value of properties under protest or not included on certified appraisal roll. ¹³	
	A. Current year taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴	\$ 3,216,406,633
	B. Current year value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵	+ \$ 352,043,677
	C. Total value under protest or not certified. Add A and B.	\$ 3,568,450,310
20.	Current year tax ceilings. Counties, cities and junior colleges enter current year total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in the prior year or a previous year for homeowners age 65 or older or disabled, use this step. ¹⁶	\$ 34,034,676,160
21.	Anticipated contested value. Affected taxing units enter the contested taxable value for all property that is subject to anticipated substantial litigation. ¹⁷ An affected taxing unit is wholly or partly located in a county that has a population of less than 500,000 and is located on the Gulf of Mexico. ¹⁸ If completing this section, the taxing unit must include supporting documentation in Section 9. ¹⁹ Taxing units that are not affected, enter 0.	\$ 0
22.	Current year total taxable value. Add Lines 18E and 19C, then subtract Lines 20 and 21. ²⁰	\$ 257,348,043,897
23.	Total current year taxable value of properties in territory annexed after Jan. 1, of the prior year. Include both real and personal property. Enter the current year value of property in territory annexed. ²¹	\$ 0
24.	Total current year taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in the prior year. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, of the prior year and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for the current year. ²²	\$ 4,985,699,315
25.	Total adjustments to the current year taxable value. Add Lines 23 and 24.	\$ 4,985,699,315
26.	Adjusted current year taxable value. Subtract Line 25 from Line 22.	\$ 252,362,344,582
27.	Current year NNR tax rate. Divide Line 17 by Line 26 and multiply by \$100. ²³	\$ 0.186602 /\$100
28.	COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the current year county NNR tax rate. ²⁴	\$ 0.186602 /\$100

SECTION 2: Voter Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

¹³ Tex. Tax Code §26.01(c) and (d)

¹⁴ Tex. Tax Code §26.01(c)

¹⁵ Tex. Tax Code §26.01(d)

¹⁶ Tex. Tax Code §26.012(6)(B)

¹⁷ Tex. Tax Code §26.012(6)(C) and 26.012(1-b)

¹⁸ Tex. Tax Code §26.012(1-a)

¹⁹ Tex. Tax Code §26.04(d-3)

²⁰ Tex. Tax Code §26.012(6)

²¹ Tex. Tax Code §26.012(17)

²² Tex. Tax Code §26.012(17)

²³ Tex. Tax Code §26.04(c)

²⁴ Tex. Tax Code §26.04(d)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
29.	Prior year M&O tax rate. Enter the prior year M&O tax rate.	\$ 0.171707 /\$100
30.	Prior year taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 250,490,542,133
31.	Total prior year M&O levy. Multiply Line 29 by Line 30 and divide by \$100.	\$ 430,109,795
32.	Adjusted prior year levy for calculating NNR M&O rate. A. M&O taxes refunded for years preceding the prior tax year. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2024. This line applies only to tax years preceding the prior tax year..... + \$ 12,167,462 B. Prior year taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no current year captured appraised value in Line 18D, enter 0..... - \$ 8,339,719 C. Prior year transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. +/- \$ 0 D. Prior year M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function..... \$ 3,827,743 E. Add Line 31 to 32D.	\$ 433,937,538
33.	Adjusted current year taxable value. Enter the amount in Line 26 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 252,362,344,582
34.	Current year NNR M&O rate (unadjusted). Divide Line 32E by Line 33 and multiply by \$100.	\$ 0.171950 /\$100
35.	Rate adjustment for state criminal justice mandate. ²⁶ A. Current year state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 16,086,210 B. Prior year state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies..... - \$ 9,353,847 C. Subtract B from A and divide by Line 33 and multiply by \$100..... \$ 0.002667 /\$100 D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.002667 /\$100
36.	Rate adjustment for indigent health care expenditures. ²⁷ A. Current year indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state assistance received for the same purpose..... \$ 0 B. Prior year indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2023 and ending on June 30, 2024, less any state assistance received for the same purpose..... - \$ 0 C. Subtract B from A and divide by Line 33 and multiply by \$100..... \$ 0.000000 /\$100 D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100

²⁵ (Reserved for expansion)²⁶ Tex. Tax Code §26.044²⁷ Tex. Tax Code §26.0441

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
37.	Rate adjustment for county indigent defense compensation. ²⁸ A. Current year indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year, less any state grants received by the county for the same purpose..... \$ 32,125,399 B. Prior year indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2023 and ending on June 30, 2024, less any state grants received by the county for the same purpose..... \$ 26,336,002 C. Subtract B from A and divide by Line 33 and multiply by \$100..... \$ 0.002294 /\$100 D. Multiply B by 0.05 and divide by Line 33 and multiply by \$100..... \$ 0.000521 /\$100 E. Enter the lesser of C and D. If not applicable, enter 0.	\$ 0.000521 /\$100
38.	Rate adjustment for county hospital expenditures. ²⁹ A. Current year eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, of the prior tax year and ending on June 30, of the current tax year..... \$ 0 B. Prior year eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2023 and ending on June 30, 2024..... \$ 0 C. Subtract B from A and divide by Line 33 and multiply by \$100..... \$ 0.000000 /\$100 D. Multiply B by 0.08 and divide by Line 33 and multiply by \$100..... \$ 0.000000 /\$100 E. Enter the lesser of C and D, if applicable. If not applicable, enter 0.	\$ 0.000000 /\$100
39.	Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information. A. Amount appropriated for public safety in the prior year. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year..... \$ 0 B. Expenditures for public safety in the prior year. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year..... \$ 0 C. Subtract B from A and divide by Line 33 and multiply by \$100..... \$ 0.000000 /\$100 D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100
40.	Adjusted current year NNR M&O rate. Add Lines 34, 35D, 36D, 37E, and 38E. Subtract Line 39D.	\$ 0.175138 /\$100
41.	Adjustment for prior year sales tax specifically to reduce property taxes. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in the prior year should complete this line. These entities will deduct the sales tax gain rate for the current year in Section 3. Other taxing units, enter zero. A. Enter the amount of additional sales tax collected and spent on M&O expenses in the prior year, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent..... \$ 0 B. Divide Line 41A by Line 33 and multiply by \$100..... \$ 0.000000 /\$100 C. Add Line 41B to Line 40.	\$ 0.175138 /\$100
42.	Current year voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below. Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 41C by 1.08. - or - Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 41C by 1.035.	\$ 0.181267 /\$100

²⁸ Tex. Tax Code §26.0442²⁹ Tex. Tax Code §26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D42.	<p>Disaster Line 42 (D42): Current year voter-approval M&O rate for taxing unit affected by disaster declaration. If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of:</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred; or</p> <p>2) the third tax year after the tax year in which the disaster occurred.</p> <p>If the taxing unit qualifies under this scenario, multiply Line 41C by 1.08.³⁰ If the taxing unit does not qualify, do not complete Disaster Line 42 (Line D42).</p>	\$ 0.000000 / \$100
43.	<p>Total current year debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes;</p> <p>(2) are secured by property taxes;</p> <p>(3) are scheduled for payment over a period longer than one year; and</p> <p>(4) are not classified in the taxing unit's budget as M&O expenses.</p> <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.³¹</p> <p>Enter debt amount \$ 42,105,832</p> <p>B. Subtract unencumbered fund amount used to reduce total debt. - \$ 0</p> <p>C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ 0</p> <p>D. Subtract amount paid from other resources - \$ 3,500,000</p> <p>E. Adjusted debt. Subtract B, C and D from A. \$ 38,605,832</p>	\$ 38,605,832
44.	Certified prior year excess debt collections. Enter the amount certified by the collector. ³²	\$ 0
45.	Adjusted current year debt. Subtract Line 44 from Line 43E.	\$ 38,605,832
46.	<p>Current year anticipated collection rate.</p> <p>A. Enter the current year anticipated collection rate certified by the collector.³³ 100.00 %</p> <p>B. Enter the prior year actual collection rate..... 99.41 %</p> <p>C. Enter the 2023 actual collection rate. 99.38 %</p> <p>D. Enter the 2022 actual collection rate. 100.48 %</p> <p>E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.³⁴ 100.00 %</p>	100.00 %
47.	Current year debt adjusted for collections. Divide Line 45 by Line 46E.	\$ 38,605,832
48.	Current year total taxable value. Enter the amount on Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 257,348,043,897
49.	Current year debt rate. Divide Line 47 by Line 48 and multiply by \$100.	\$ 0.015001 / \$100
50.	Current year voter-approval M&O rate plus current year debt rate. Add Lines 42 and 49.	\$ 0.196268 / \$100
D50.	<p>Disaster Line 50 (D50): Current year voter-approval tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D42. Add Line D42 and 49.</p>	\$ 0.000000 / \$100

³⁰ Tex. Tax Code §26.042(a)³¹ Tex. Tax Code §26.012(7)³² Tex. Tax Code §26.012(10) and 26.04(b)³³ Tex. Tax Code §26.04(b)³⁴ Tex. Tax Code §26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
51.	COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the current year county voter-approval tax rate.	\$ 0.196268 /\$100

SECTION 3: NNR Tax Rate and Voter Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
52.	Taxable Sales. For taxing units that adopted the sales tax in November of the prior tax year or May of the current tax year, enter the Comptroller's estimate of taxable sales for the previous four quarters. ³⁵ Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November of the prior year, enter 0.	\$ 0
53.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ³⁶ Taxing units that adopted the sales tax in November of the prior tax year or in May of the current tax year. Multiply the amount on Line 52 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ³⁷ - or - Taxing units that adopted the sales tax before November of the prior year. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ 0
54.	Current year total taxable value. Enter the amount from Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 257,348,043,897
55.	Sales tax adjustment rate. Divide Line 53 by Line 54 and multiply by \$100.	\$ 0.000000 /\$100
56.	Current year NNR tax rate, unadjusted for sales tax. ³⁸ Enter the rate from Line 27 or 28, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.186602 /\$100
57.	Current year NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November the prior tax year or in May of the current tax year. Subtract Line 55 from Line 56. Skip to Line 58 if you adopted the additional sales tax before November of the prior tax year.	\$ 0.186602 /\$100
58.	Current year voter-approval tax rate, unadjusted for sales tax. ³⁹ Enter the rate from Line 50, Line D50 (disaster) or Line 51 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.196268 /\$100
59.	Current year voter-approval tax rate, adjusted for sales tax. Subtract Line 55 from Line 58.	\$ 0.196268 /\$100

SECTION 4: Voter Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
60.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ⁴⁰ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ⁴¹	\$ 0
61.	Current year total taxable value. Enter the amount from Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 257,348,043,897
62.	Additional rate for pollution control. Divide Line 60 by Line 61 and multiply by \$100.	\$ 0.000000 /\$100

³⁵ Tex. Tax Code §26.041(d)

³⁶ Tex. Tax Code §26.041(i)

³⁷ Tex. Tax Code §26.041(d)

³⁸ Tex. Tax Code §26.04(c)

³⁹ Tex. Tax Code §26.04(c)

⁴⁰ Tex. Tax Code §26.045(d)

⁴¹ Tex. Tax Code §26.045(i)

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
63.	Current year voter-approval tax rate, adjusted for pollution control. Add Line 62 to one of the following lines (as applicable): Line 50, Line D50 (disaster), Line 51 (counties) or Line 59 (taxing units with the additional sales tax).	\$ 0.196268 /\$100

SECTION 5: Voter Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the sum of the prior 3 years Foregone Revenue Amounts divided by the current taxable value. ⁴² The Foregone Revenue Amount for each year is equal to that year's adopted tax rate subtracted from that year's voter-approval tax rate adjusted to remove the unused increment rate multiplied by that year's current total value. ⁴³

The difference between the adopted tax rate and adjusted voter-approval tax rate is considered zero in the following scenarios:

- a tax year in which a taxing unit affected by a disaster declaration calculates the tax rate under Tax Code Section 26.042; ⁴⁴
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a); ⁴⁵ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval. ⁴⁶

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit. ⁴⁷

Line	Unused Increment Rate Worksheet	Amount/Rate
64.	Year 3 Foregone Revenue Amount. Subtract the 2024 unused increment rate and 2024 actual tax rate from the 2024 voter-approval tax rate. Multiply the result by the 2024 current total value A. Voter-approval tax rate (Line 68) B. Unused increment rate (Line 67) C. Subtract B from A D. Adopted Tax Rate E. Subtract D from C F. 2024 Total Taxable Value (Line 60) G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.242016 /\$100 \$ 0.031370 /\$100 \$ 0.210646 /\$100 \$ 0.187500 /\$100 \$ 0.023146 /\$100 \$ 247,658,629,088 \$ 57,323,066
65.	Year 2 Foregone Revenue Amount. Subtract the 2023 unused increment rate and 2023 actual tax rate from the 2023 voter-approval tax rate. Multiply the result by the 2023 current total value A. Voter-approval tax rate (Line 67) B. Unused increment rate (Line 66) C. Subtract B from A D. Adopted Tax Rate E. Subtract D from C F. 2023 Total Taxable Value (Line 60) G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.241578 /\$100 \$ 0.023779 /\$100 \$ 0.217799 /\$100 \$ 0.194500 /\$100 \$ 0.023299 /\$100 \$ 247,118,800,351 \$ 57,576,209
66.	Year 1 Foregone Revenue Amount. Subtract the 2022 unused increment rate and 2022 actual tax rate from the 2022 voter-approval tax rate. Multiply the result by the 2022 current total value A. Voter-approval tax rate (Line 67) B. Unused increment rate (Line 66) C. Subtract B from A D. Adopted Tax Rate E. Subtract D from C F. 2022 Total Taxable Value (Line 60) G. Multiply E by F and divide the results by \$100. If the number is less than zero, enter zero.....	\$ 0.232794 /\$100 \$ 0.010136 /\$100 \$ 0.222658 /\$100 \$ 0.224000 /\$100 \$ -0.001342 /\$100 \$ 223,832,507,524 \$ 0
67.	Total Foregone Revenue Amount. Add Lines 64G, 65G and 66G	\$ 114,899,275 /\$100
68.	2025 Unused Increment Rate. Divide Line 67 by Line 22 of the <i>No-New-Revenue Rate Worksheet</i> . Multiply the result by 100	\$ 0.044647 /\$100
69.	Total 2025 voter-approval tax rate, including the unused increment rate. Add Line 68 to one of the following lines (as applicable): Line 50, Line 51 (counties), Line 59 (taxing units with additional sales tax) or Line 63 (taxing units with pollution)	\$ 0.240915 /\$100

⁴² ex. Tax Code §26.013(b)

⁴³ Tex. Tax Code §§26.013(a)(1-a), (1-b), and (2)

⁴⁴ Tex. Tax Code §§26.04(c)(2)(A) and 26.042(a)

⁴⁵ Tex. Tax Code §§26.0501(a) and (c)

⁴⁶ Tex. Local Gov't Code §120.007(d)

⁴⁷ Tex. Local Gov't Code §26.04(c)(2)(B)

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴⁸

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴⁹

Line	De Minimis Rate Worksheet	Amount/Rate
70.	Adjusted current year NNR M&O tax rate. Enter the rate from Line 40 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.175138 /\$100
71.	Current year total taxable value. Enter the amount on Line 22 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 257,348,043,897
72.	Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 71 and multiply by \$100.	\$ 0.000194 /\$100
73.	Current year debt rate. Enter the rate from Line 49 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ 0.015001 /\$100
74.	De minimis rate. Add Lines 70, 72 and 73.	\$ 0.190333 /\$100

SECTION 7: Voter Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁵⁰

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.⁵¹

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago. This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
75.	2024 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 0.187500 /\$100
76.	Adjusted 2024 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. ⁵² If a disaster occurred in 2024 and the taxing unit calculated its 2024 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2024 worksheet due to a disaster, complete the applicable sections or lines of <i>Form 50-856-a, Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> . - or - If a disaster occurred prior to 2024 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2024, complete form 50-856-a, <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2024 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the years following the disaster. ⁵³ Enter the final adjusted 2024 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2024 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ 0.000000 /\$100
77.	Increase in 2024 tax rate due to disaster. Subtract Line 76 from Line 75.	\$ 0.000000 /\$100
78.	Adjusted 2024 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 244,103,799,442
79.	Emergency revenue. Multiply Line 77 by Line 78 and divide by \$100.	\$ 0
80.	Adjusted 2024 taxable value. Enter the amount in Line 26 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 252,362,344,582
81.	Emergency revenue rate. Divide Line 79 by Line 80 and multiply by \$100. ⁵³	\$ 0.000000 /\$100

⁴⁸ Ex. Tax Code §26.012(8-a)

⁴⁹ Tex. Tax Code §26.063(a)(1)

⁵⁰ Tex. Tax Code §26.042(b)

⁵¹ Tex. Tax Code §26.042(f)

⁵² Tex. Tax Code §26.042(c)

⁵³ Tex. Tax Code §26.042(b)

Line	Emergency Revenue Rate Worksheet	Amount/Rate
82.	Current year voter-approval tax rate, adjusted for emergency revenue. Subtract Line 81 from one of the following lines (as applicable): Line 50, Line D50 (disaster), Line 51 (counties), Line 59 (taxing units with the additional sales tax), Line 63 (taxing units with pollution control) or Line 69 (taxing units with the unused increment rate).	\$ 0.240915 /\$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate. \$ 0.186602 /\$100

As applicable, enter the current year NNR tax rate from: Line 27, Line 28 (counties), or Line 57 (adjusted for sales tax).

Indicate the line number used: 28

Voter-approval tax rate. \$ 0.240915 /\$100

As applicable, enter the current year voter-approval tax rate from: Line 50, Line D50 (disaster), Line 51 (counties), Line 59 (adjusted for sales tax), Line 63 (adjusted for pollution control), Line 69 (adjusted for unused increment), or Line 82 (adjusted for emergency revenue).

Indicate the line number used: 69

De minimis rate. \$ 0.190333 /\$100

If applicable, enter the current year de minimis rate from Line 74.

SECTION 9: Addendum

An affected taxing unit that enters an amount described by Tax Code Section 26.012(6)(C) in line 21 must include the following as an addendum:

1. Documentation that supports the exclusion of value under Tax Code Section 26.012(6)(C); and
2. Each statement submitted to the designated officer or employee by the property owner or entity as required by Tax Code Section 41.48(c)(2) for that tax year.

Insert hyperlinks to supporting documentation:

SECTION 10: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.⁵⁴

**print
here**

Rick Barnes, Tarrant County Tax Assessor-Collector

Printed Name of Taxing Unit Representative

**sign
here**

Taxing Unit Representative

Date

9/10/25

⁵⁴ Tex. Tax Code §§26.04(c-2) and (d-2)

