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Mary Louise Nicholson
County Clerk
By: NGorena

City of Bedford, TX
FY 2022-2023 Budget

Adopted Version

Last updated 05/18/23

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INTRODUCTION

Fiscal Year 2022-2023 Budget Cover Page

Pursuant to Senate Bill 656

This budget will raise more revenue from property taxes than last year's budget by an amount of $17,693, which is a 2.75% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $73,781.

City Council Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: Michael Boyter, Nichelle D. Dawkins, Dan Cogen, Amy Sabol, Rich Steves, Steve Farco, Rob Gagliardi

AGAINST: Not Applicable
PRESENT and not voting: Not Applicable
ABSENT: Not Applicable

Tax Rate	FY 2022-2023	FY 2021-2022
Property Tax Rate	0.495726	0.552000
No-New-Revenue Rate	0.507583	0.549319
NNR M&O Tax Rate	0.356246	0.372057
Voter-Approved Tax Rate	0.495726	0.552691
Debt Rate	0.128229	0.165010

The total amount of municipal debt obligation secured by property taxes for the City of Bedford is $67,135,000.

Transmittal Letter

Jimmy Stathatos, City Manager

October 1, 2022

Honorable Mayor, Council Members, and Bedford Community Members –

I respectfully submit to you the Fiscal Year (FY) 2022-2023 Budget for the City of Bedford. This represents the annual financial plan and allocation of public resources for the coming year. The budget was developed with a focus on progressing toward the City's goals and providing excellent day-to-day services to Bedford residents.

The total proposed budget for FY 2022-2023, including capital purchases, debt service commitments, Street Improvement Economic Development Corporation's maintenance projects, and transfers between funds, is $87,255,335. This represents a decrease of $7,114,124, or 7.7 percent when compared to the FY 2021-2022 amended budget.

The City's objective is to provide quality services that reflect the community's goals and vision within reasonable fiscal limits. The program of services, which is the City's annual fiscal budget, is developed in alignment with the City Council's strategic plan, as well as the desires of Bedford residents. The budgeting process seeks to allocate finite resources to maintain quality service levels. As such, Bedford must continue to assess how the decisions of today impact the ability of the City to be successful over the long-term.

The City's estimated net taxable values grew by 11.55 percent, or $591 million. Therefore, the total net taxable values included in this year's proposed budget is $5,715,698,269. Even though the community is 98% developed, the City of Bedford still witnessed a 10.68% increase in residential values, as well as an increase of 12.79% and 5.60% respectively among the commercial and industrial valuations. With the new increase in values, the City would need to lower the tax rate to the Voter Approval Rate (VAR) of $0.495726 per $100 assessed valuation.

The tax rate for the FY 2022-2023 Budget will be $0.495726 per $100 assessed valuation. This represents a 10.19 percent decrease from the current rate of $0.552000, and is the City's lowest tax rate in five (5) years. Despite a reduction in the property tax rate, the FY 2022-2023 Budget will still generate a 2.75 percent increase in total property taxes over the current year's budget. This equates to an increase of $717,693. The proposed revenue generated from the new tax rate would allow the City to fund increased efficiencies, such as a new work order system for Public Works, as well as, the continuation of public safety step pay plan. Additionally, it allows for technological enhancements to increase network security.

This past year the City was able to implement many capital projects, such as the continuation of the Street Improvement Master Plan, including the repaving of Harwood Road and the near completion of the Center at Boys Ranch. The proposed budget will enable the City to continue executing this Plan.

This budget would not be possible without the efforts the Mayor and City Council for their guidance and support throughout the development of this document. It is a collaborative effort and involves employees at all levels of the organization, City Manager's Office, Department Directors, and their staff. A very special thanks goes to Strategic Services Manager Meg Jakubik, for all the hard work, patience, and determination she has demonstrated throughout this process. Thank you to Chief Financial Officer Caryn Riggs and Assistant to the City Manager Brandi West, who spent long hours providing thoughtful and detailed analysis in producing this comprehensive document. I'd also like to thank the other staff members that helped contribute to this plan to provide excellent services to the residents of Bedford.

Respectfully,

Jimmy Stathatos

City Manager

City Council

First Row: Nichelle D. Dawkins (Place 1), Mayor Michael Boyter, Rich Steves (Place 4)
Second Row: Rob Gagliardi (Place 6), Steve Farco (Place 5), Dan Cogan (Place 2), Mayor Pro Tem Amy Sabol (Place 3)

Executive Leadership Team

Jimmy Stathatos, City Manager

- Caryn Riggs, Assistant City Manager
- Andrea Roy, Assistant City Manager
- Stephanie Ayers, Director of Human Resources
- Molly Fox, Director of Communications
- Levi Miller, Information Technology Director
- Maria Redburn, Library Director
- Cheryl Taylor, Director of Public Works
- Bill Walker, Fire Chief
- Michael Wells, City Secretary
- Jeff Williams, Police Chief

History of City

Geography

The City of Bedford is located in Northeast Tarrant County in the region of North Central Texas. It lies approximately fourteen miles from downtown Fort Worth and twenty-two miles from downtown Dallas along SH 121. Bedford is central to area airports situated five miles west of DFW International Airport, twenty-two miles west of Dallas Love Field, and twenty-two miles southeast of Alliance Airport. The City has a total land area of approximately ten square miles, or 6,393 acres.

History

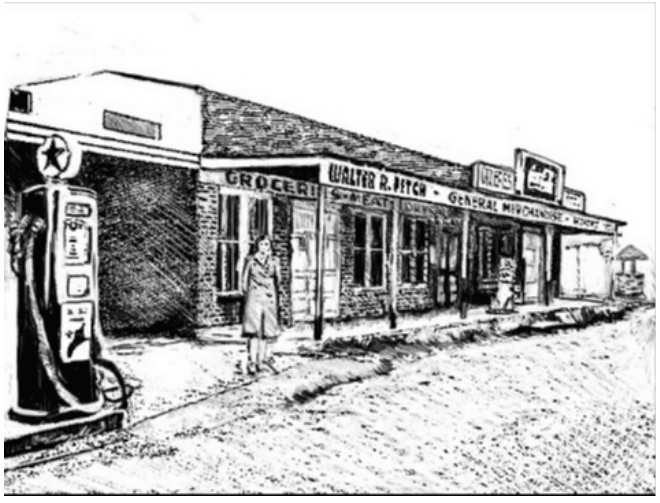
Settlers first arrived in the Bedford area in 1860. In 1869 Weldon Wiles Bobo migrated to the area from Bedford County, Tennessee and established a store named “Bobo’s Store.” He secured the first post office in 1877, and the town was named Bedford for his home county. By 1882, the community had grown to a population of about 2,000 and had 28 businesses along Bedford Road, including three general stores, two drug stores, two blacksmith shops, two saloons, two cotton gins, and a grist mill.

The public school system was established in the area after 1894. Bedford Elementary School was constructed at the current site of the Old Bedford School in 1912 and remained in operation until 1969. It was the first use of brick as a building material in the area. The turn of the twentieth century saw a steady decline in the Bedford population. A new growth period began with World War II as military bases and defense contractors began to build in surrounding areas. Following World War II, the Bedford Boys Ranch was established on a 253-acre tract of land in 1949.

Form of Government

Bedford incorporated on January 22, 1953 with a population of approximately 475 in a two square mile area. At that time, the City had a mayor-commission type of government. However, on September 24, 1966 the citizens adopted a home rule charter, along with the council-manager form of government.

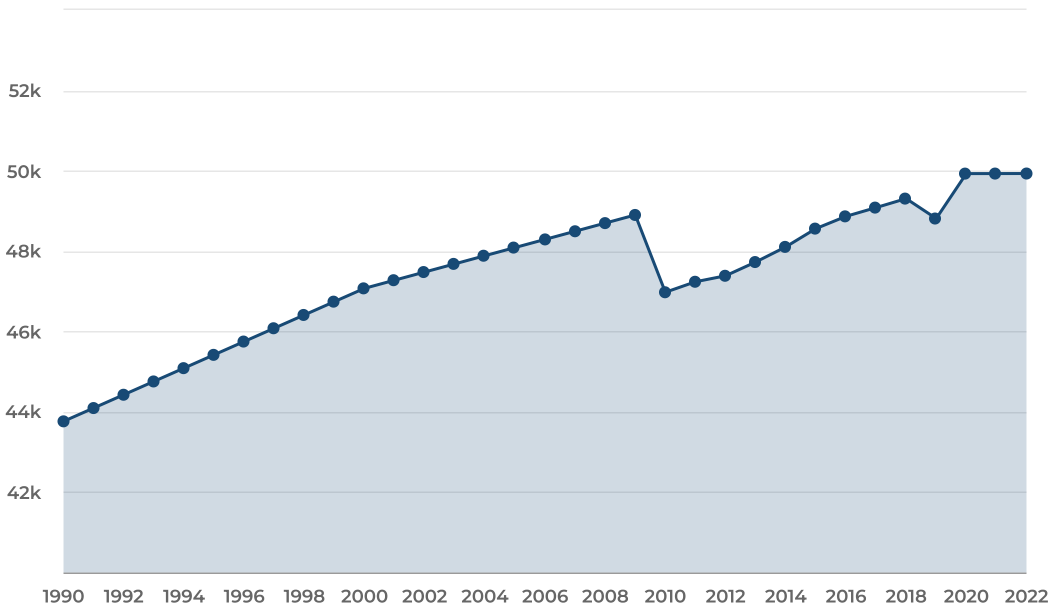
Currently, Bedford operates under the council-manager government. It elects a Mayor and six Council Members at-large to serve staggered three-year terms. All powers of the City and the determination of policy are vested in the elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager - who executes the laws and administers the government of the City. The City Manager is directly responsible to the Council and each of the department directors report to the City Manager’s office.



Population Overview

TOTAL POPULATION

49,930



** Data Source: Client entered data for year 2022*

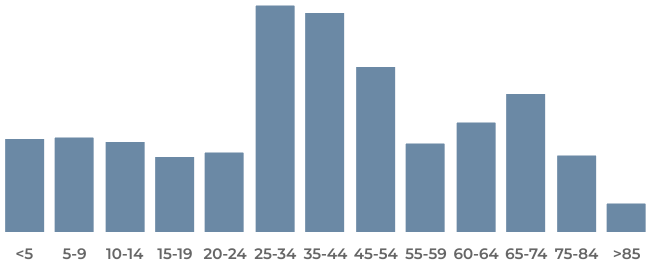
DAYTIME POPULATION

44,057

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

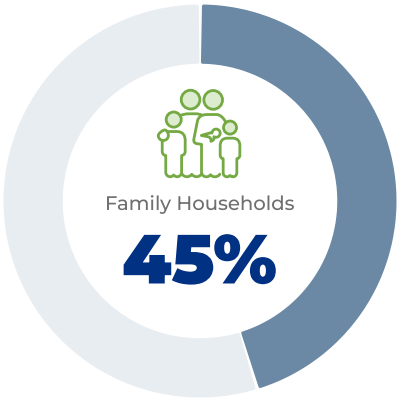
** Data Source: American Community Survey 5-year estimates*

Household Analysis

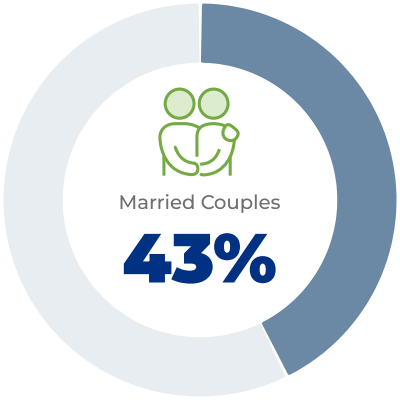
TOTAL HOUSEHOLDS

20,089

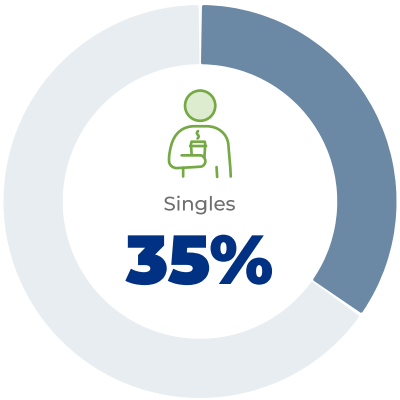
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ 10%
lower than state average



▼ 15%
lower than state average



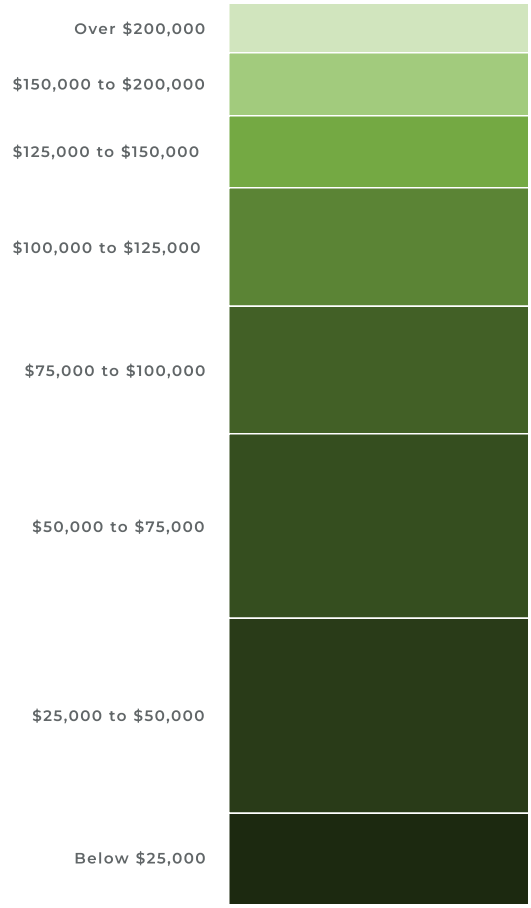
▲ 38%
higher than state average

▲ 42%
higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

5%

▼ 32%
lower than state average

Median Income

$71,644

▲ 12%
higher than state average

Below $25,000

10%

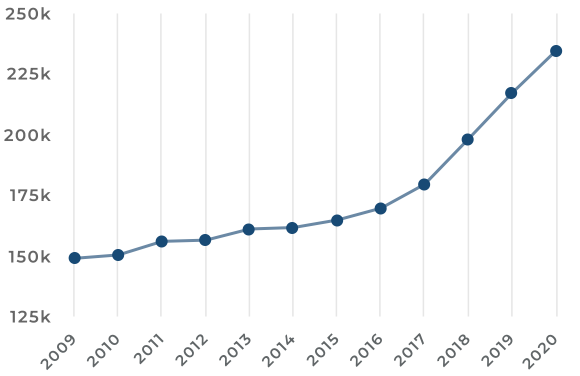
▼ 44%
lower than state average

** Data Source: American Community Survey 5-year estimates*

Housing Overview

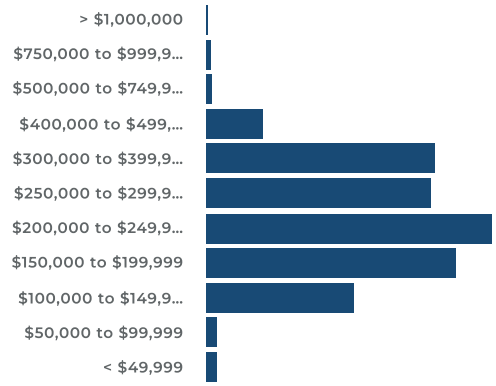
2020 MEDIAN HOME VALUE

$234,700



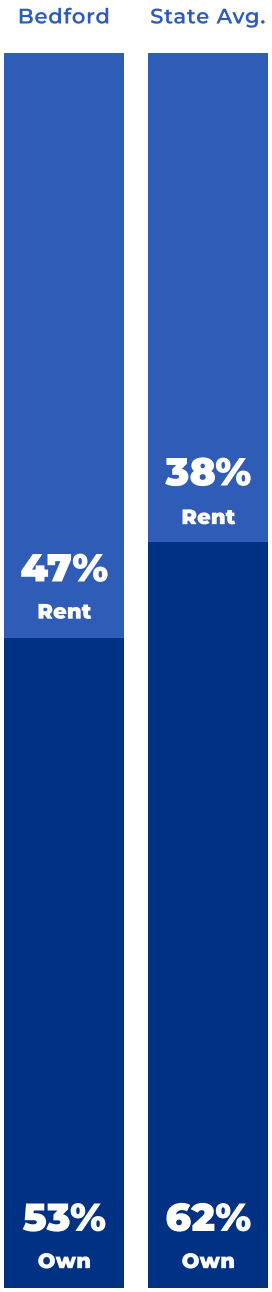
** Data Source: 2020 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



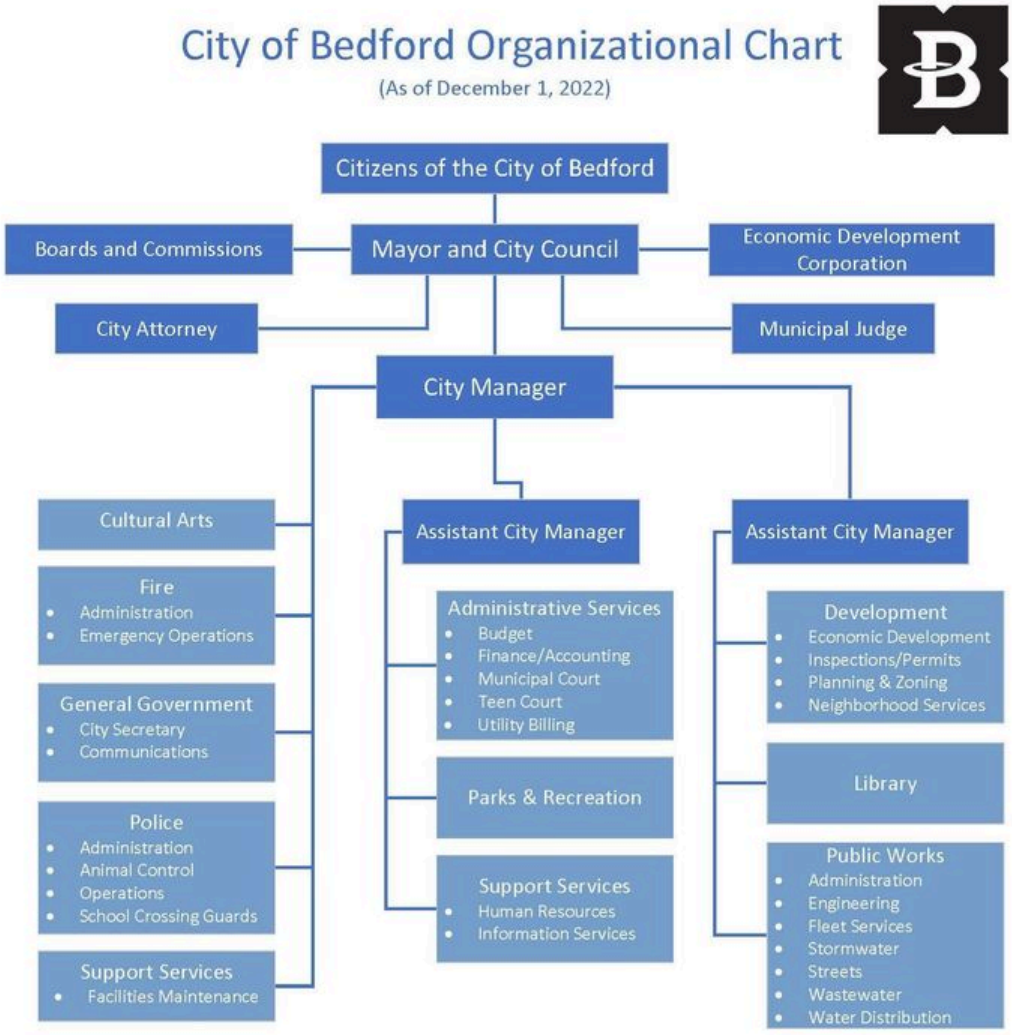
** Data Source: 2020 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS



** Data Source: 2020 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Organization Chart

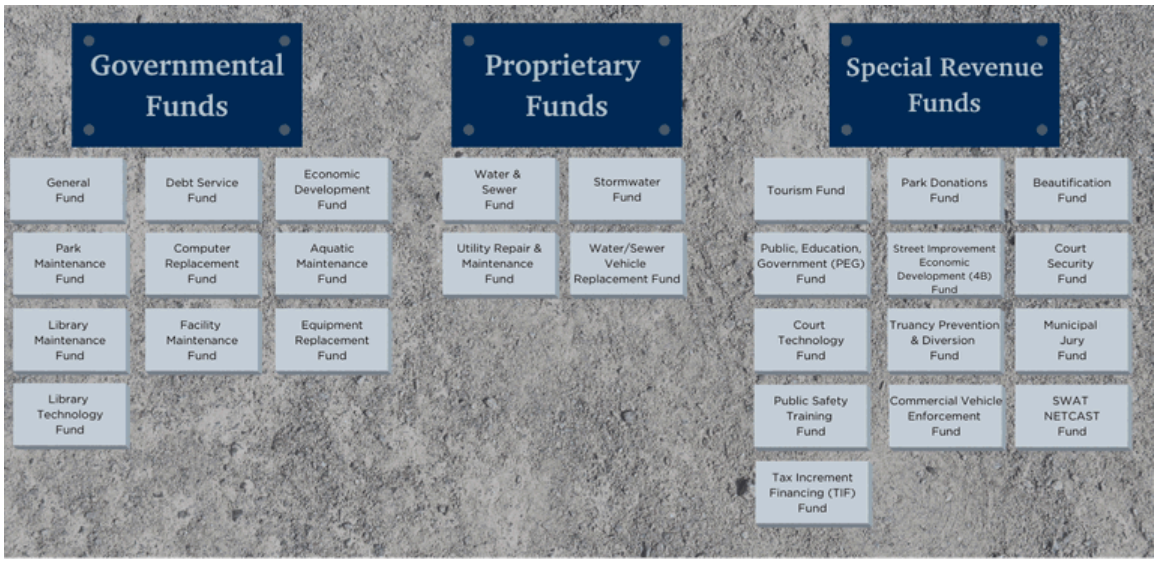


Fund Structure

The financial structure is defined by the City's fund types. Funds are established for specific revenues and expenditures related to certain activities of the City. They are further organized into various groups to identify their purpose.

- **Governmental Funds-** used to account for all governmental-type activities. These activities consist of all financial resources that cannot be categorized in other funds.
- **Proprietary Funds-** account for business activities where the cost of providing services is financed primarily through user charges. These funds operate similarly to a private business.
- **Special Revenue Funds-** while a governmental fund type, the revenue source(s) is restricted or committed to a specific purpose other than capital projects or debt service. This restriction often originates in state or federal law, such as the revenue from Hotel Occupancy Taxes in the Tourism Fund, which must be used for tourism-related facilities and special events.

The following chart identifies the City's budgeted funds, organized by their fund type. The City has additional funds that are audited, but not included in the budget. For example, the Grant Funds are not budgeted as the revenue and expenditures are considered outside everyday operations and are not an ongoing, consistent revenue source. Agency Funds are excluded because assets are held by the City in a trustee capacity for other entities.



Department/Fund Relationships

	General Government	Support Services	Development	Administrative Services	Police	Fire	Public Works	Communi Services
General Fund	X	X	X	X	X	X	X	X
Tourism Fund								X
Water & Sewer Fund				X			X	
Stormwater Fund							X	
Utility Repair & Maintenance Fund							X	
Street Improvement Economic Development (4B) Fund							X	
Debt Service Fund				X				
Tax Increment Financing (TIF) Fund				X				
Economic Development Fund			X					
Public, Education, Government (PEG) Fund	X							
Park Donations Fund								X
Beautification Fund								X
Commercial Vehicle Enforcement Fund					X			
Public Safety Training Fund					X			
SWAT NETCAST Fund					X			
Court Security Fund				X				
Truancy Prevention & Diversion Fund				X				
Municipal Jury Fund				X				
Court Technology Fund				X				
Park Maintenance Fund								X
Computer Replacement Fund		X						
Aquatics Maintenance Fund								X
Library Maintenance Fund								X
Library Technology Fund								X
Facility Maintenance Fund		X						
Equipment Replacement Fund							X	
Water/Sewer Vehicle Replacement Fund							X	

Basis of Budgeting

All governmental fund types, special revenue funds and agency fund types use the modified accrual basis of accounting. Under the modified accrual basis of accounting with the same for budgeting, revenues are recognized when susceptible to accrual, i.e., when they become both measurable and available. “Measurable” means that the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers property taxes as available if they are collected within 60 days after year-end.

Expenditures are recognized when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the Debt Service Fund for payments to be made early in the following year.

Revenues susceptible to accrual are property taxes, sales taxes, franchise taxes, special assessments, interest and charges for services. Fines and permits are not susceptible to accrual because generally they are not measurable until received in cash.

Deferred revenues arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when the City receives resources before it has a legal claim to them, as when grant monies are received prior to incurring qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

The accrual basis of accounting is utilized by proprietary type funds, which include the Water/Sewer Fund and the Stormwater Fund. Under this method, revenues are recognized when earned and expenses are recognized at the time the liabilities are incurred. The City's policy is to apply all Financial Accounting Standards Board standards to its proprietary funds unless they conflict with Governmental Accounting Standards Board (GASB) guidance.

Financial Policies

The City of Bedford adheres to adopted policies for Financial Management and Investment that are reviewed annually by the City Council. A summary of the purpose of each policy is outlined below and the full policies can be viewed in the linked documents.

Financial Policies

The intent of the Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure. The more specific purpose is to provide guidelines for planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies includes:

- accounting, auditing and financial reporting;
- internal controls;
- operating budget management;
- capital budget and improvement programs;
- asset management;
- revenue management;
- expenditure control;
- financial conditions, reserves and stability ratios;
- debt management; and
- Staffing and training.

These policies are designed to benefit the City by:

- Ensuring the fair and full disclosure of the financial position and the results of financial operations in conformity with Generally Accepted Accounting Principles (GAAP), and
- Adhering to compliance with finance related legal and contractual issues in accordance with the provisions of the Texas Local Government Code, the City Charter, and other applicable legal mandates.

The City Council annually reviews and approves the Fiscal and Budgetary Policy Statements as part of the budget process.

Investment Policy

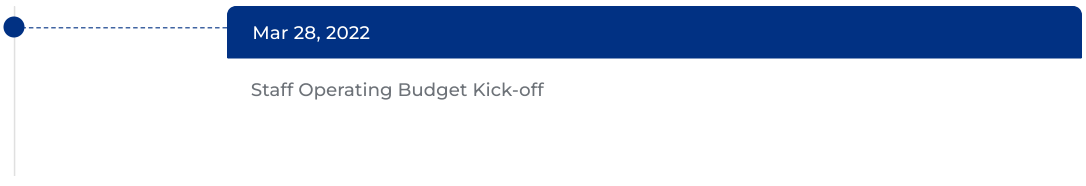
It is the policy of the City of Bedford, Texas, which includes the City of Bedford Street Improvement Economic Development Corporation, that after allowing for anticipated cash requirements and giving due consideration to safety, liquidity and yield, all available funds will be invested in conformance with the Investment Policy which has been developed to conform to the State of Texas Public Funds Investment Act as amended.

In addition, applicable recommended practices published by the Government Finance Officers' Association (GFOA) have been considered to ensure that Bedford's investment activities are conducted within the framework of sound fiscal policy.

Budget Timeline

The City's fiscal year runs from October 1 through September 30. (According to the City Charter, the City Manager must present the Council with the proposed budget no later than the fifteenth day of August (Article IV, §4.02).) The proposed budget must also be filed with the City Secretary at that time. Included in this section is the budget calendar followed for this year's budget cycle.

MARCH	
Budget Preparation	During this step, departments are responsible for reviewing their individual budgets and proposals for the upcoming year. For departments that also include a citizen advisory b Recreation), the board members have the opportunity to discuss priorities for the coming under consideration with the budget.
APRIL-JULY	
Budget Office Review	Once the departments have completed their initial budgets, department representa Budget staff. The intent of these meetings is to review budget requests for clarity documentation. This is also time to ensure that requested amounts are correct a departmental operations.
City Manager Review	The next step is the review of the preliminary budget requests by the City Manager. T meets with departments individually to review their operating budgets and supplemental
AUGUST	
Proposed Budget Submitted to Council	The proposed budget must be submitted to the Council no later than the fifteenth day actually submitted at a time that will allow enough time to review prior to the scheduled the time of submission, the proposed budget is available through a link on the City's we can download a pdf version of the budget if desired for offline review.
Budget Work Session	This is the first public meeting that the City Council has to hear presentations from the sta proposed budget and the corresponding tax rate. The Budget Work Session is gene beginning of August and allows for a thorough presentation of the budget. It also allov discuss supplemental requests and form a consensus on what to fund in the upcoming bu
Public Hearings on Budget & Tax Rate	The City is required to hold one public hearing on the budget. During the public hear invited to share their comments on the proposed budget. In addition, if the maximu considered is higher than the effective rate, the City must hold two public hearings to soli the tax rate.
Adoption of the Budget & Tax Rate	After deliberation and listening to citizen input via the public hearings, the proposed b through adoption of a budget ordinance by the City Council. Once approved, the bud policy of the City Council and provides the appropriations to fund City operations for the year. Additionally, the budget ordinance sets the tax rate that is being used to fund the ap that rate will result in an increase in overall property tax revenue, the City Council must se tax rate, acknowledging the revenue increase.
OCTOBER	
Implementation of the Budget	This step commences with the beginning of the fiscal year. It is the operational plan for th fiscal year. It is the responsibility of the City Manager to ensure compliance with the appr each department must assist by ensuring their expenditures are in line with budgeted a Manager may approve the reallocation of funds within and between departments as long is not affected. Additionally, the budget can be amended through procedures outlined ir by a majority vote of the City Council.



Apr 14, 2022

Completed Budgets, Line Item Detail, and Supplemental Requests due to Budget Office

Apr 25, 2022

Budget Office Department Meetings

May 16, 2022

City Manager Budget Meetings

Jun 3, 2022

Budget Revisions due from Departments

Jul 25, 2022

July Certified Tax Roll from Tarrant Appraisal District

Jul 29, 2022

Budget filed with City Secretary and submitted to City Council (Charter §4.02, Local Government Code §102.005)

Aug 10, 2022

Council Budget Worksession

Aug 23, 2022

City Council Meeting: Take record vote on maximum tax rate & call Public Hearings (Local Government Code §102.006)

Aug 26, 2022

Publish Notice of Budget & Tax Rate Public Hearing(s) (Local Government Code §102.0065, Tax Code §26.061)

Sep 6, 2022

Public Hearing on Budget & Tax Rate (Local Government Code §102.006, Tax Code §26.06)

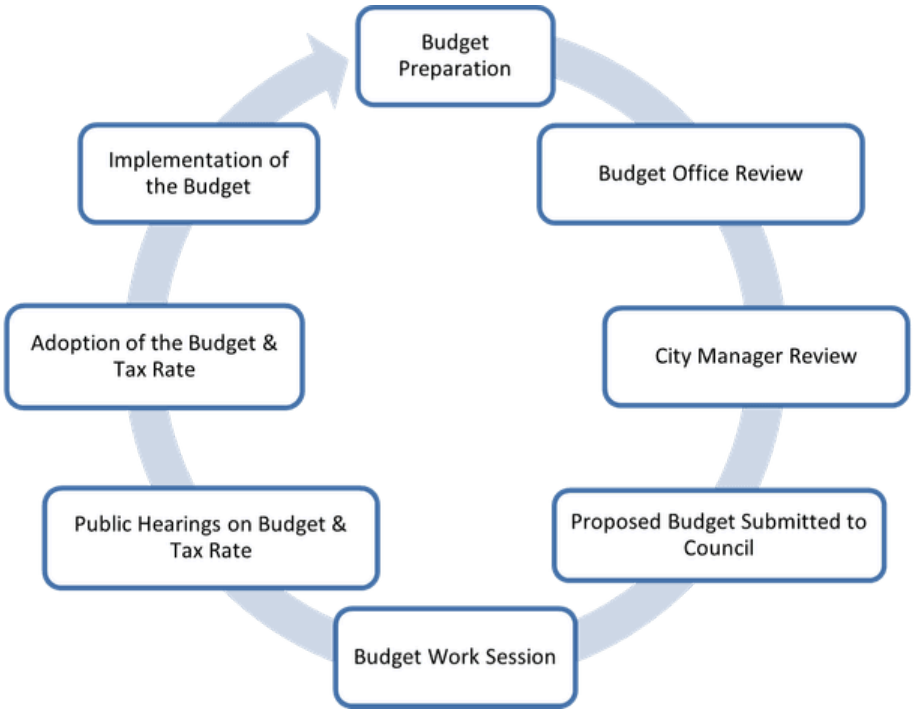
Sep 13, 2022

City Council Meeting: Adopt Budget & Tax Rate (Local Government Code §102.007, Tax Code §26.06)

Oct 1, 2022

Start of the new Fiscal Year, Implementation of the Budget

Budget Cycle



BUDGET OVERVIEW

Executive Overview

Fiscal Year 2022-2023 Financial and Economic Outlook

The financial plan as presented in the operating budget should be considered from the broad perspective of the specific environment within which the City operates. The City of Bedford is located in the center of the Dallas-Fort Worth Metroplex. The City encompasses 10.1 square miles and is 98% developed. The 2010 Census reflects a population of 46,979, with the 2022 estimated population of 49,930. The net taxable assessed value of property within the City increased this year to $5,715,698,269. This represents an increase of $569,602,703, or 11.55%, in taxable value compared to FY 2021-2022.

A significant portion of the City's general operating revenue is derived from sales tax and efforts to maintain and grow the sales tax base are a high priority. As a policy, the City strives to attract high quality, visually appealing businesses, as well as revitalize and invest in areas that have seen some deterioration of economic activity.

Planning for the Future

Current long-range financial planning primarily revolves around several major water/sewer system infrastructure projects, as well as significant improvements to the stormwater drainage system. A successful bond election in November 2013 authorized funding for Phase I of improvements to the Bedford Boys Ranch, the City's largest park. Council and staff worked with Kimley-Horn and Associates to evaluate the current facilities at the Boys Ranch and provide a plan for the future of the Park. This was presented to the voters as the $70 million Phase Next project in a bond referendum on November 7, 2017, which passed. Plans for Phase Next move forward with design work being conducted for a multi-generational facility, indoor and outdoor aquatics, and ball field improvements in the Park. Construction on the improvements is almost complete. The facilities should open early in Fiscal Year 2022-2023.

As the City approaches full build out, planning tools such as the Master Highway Corridor Overlay District and other planned programs provide for re-development of certain aging corridors within the City. Maintenance funds have been established for capital assets, recognizing that a scheduled maintenance, repair and replacement program provides for the best utilization of financial resources.

The City Council approved the design standards for a proposed 100-acre development called Bedford Commons, which is envisioned to be a mixed-use residential and retail development bordered by Forest Ridge Drive on the west, Bedford Road on the north, Central Drive to the east, and Highway 183 to the south. The Bedford Commons footprint is adjacent to the Cultural District, which was established by the City Council in 2011. The City has approved a Tax Increment Redevelopment Zone (TIRZ) for that area to aid in development.

Financial Highlights

The total proposed budget for FY 2022-2023, including capital purchases, Street Improvement Economic Development Corporation maintenance projects, debt service and transfers between funds, is $87,255,335. This represents a decrease of $7,114,124, or 7.7%, when compared to the amended budget for FY 2021-2022. While the FY 2021-2022 budget was amended, the amendments were for one-time items in the current fiscal year. The proposed budget reflects the priorities identified by the City Council through the budget deliberation and addresses staff retention and maintenance needs for the City.

Funding Priorities

Funding priorities are established each year based on City Council goals and objectives. The process of making funding decisions begins with staff budget analysis of budget history and trends, reviewing current year initiatives, status of year-to-date spending, and identification of major challenges that will be faced in the upcoming fiscal year.

Compensation/Benefits

In FY 2016-2017, a Public Safety Step Plan was instituted for all sworn Police and Fire personnel. The proposed budget includes funding to continue the step plan. The proposed budget also includes some position reclasses to remain competitive with recruitment and retention.

Also included in this budget is a 4% cost of living adjustment (COLA) for all employees, including public safety personnel. After evaluating options for Health Insurance and Dental Insurance plans, the proposed budget includes funding to improve the plan offerings to employees.

Staffing Level Changes

Several divisions requested additional personnel, which are included in the budget. This includes four Part-Time positions for the Police Department: Dispatch, Recruiting, Police Investigator, and a Crossing Guard Lead, two Maintenance Workers for Parks, increased hours for Library personnel and a Cultural Arts Assistant. The City Council added funding for a second Police Investigator during the budget discussions.

Changes Between Proposed and Adopted Budget

During budget discussions, the City Council requested funding be added to the General Fund for a part-time Investigator to support the Criminal Investigation function in the Police Department. Additionally, they requested funding be added to the contract with the YMCA to reduce the resident cost for membership to the Center. The funding was included in the final adopted budget as requested.

While staff conducted a further review of the Water and Sewer fund with the City's rate consultants, it was determined that the initially proposed rates could be reduced. Public Works staff also identified a capital project that was no longer necessary in the plan. Revenue numbers were reduced to match the adopted rates for the fund and expenses reduced to remove the capital project.

General Fund

General Fund Revenue - The budget provides funding for continuation of all current programs and services. Revenue for FY 2022-2023 is budgeted at $43,142,700 compared to $39,707,932 in the FY 2021-2022 amended budget. An increase is budgeted for property tax and sales tax. Additionally, decreases are budgeted for franchise revenue and other permits.

- Property taxes — Property taxes make up the largest single revenue source for General Fund operations. The property tax rate is made up of two segments. The first is the Operations and Maintenance (O&M) rate. This amount is dedicated to daily operations of the City that fall within the General Fund. Services such as Police, Fire, Parks and Recreation, Library, Senior Center, Neighborhood Services, Inspections, Finance, and General Governmental functions are included in the General Fund. The second segment of the tax rate is the Debt Service rate. This is the tax rate that is pledged to repay long term debt obligations of the City. The property tax rate is calculated annually based on property values as submitted to the City by the Tarrant Appraisal District. The property tax rate is approved by the City Council after state and charter mandated public hearings.

The tax rate to fund the 2022-2023 budget is $0.495726, which is a 10.19% decrease from the adopted tax rate for 2021-2022. The number of properties eligible for tax ceilings increased from 4,444 in 2021 to 4,569 in 2022.

Since 1995, the City of Bedford has collected an additional one-half of one percent in sales tax for the reduction of property taxes. Sales tax collections vary from year to year, which can have either a positive or negative impact on the operations and maintenance tax rate. The sales tax adjustment rate increased from the 2021 rate of $0.073760 to the 2022 rate of $0.080764.

- Sales tax — Monthly collections have increased when compared to the prior year. Staff estimates remain conservative, due to current inflation and the resulting volatility in sales tax collections. The revenue amount budgeted has been increased for the coming year following the strong collections over the past year.
- Franchise Fees — This revenue source is sometimes referred to as "street rental fees" or "right-of-way rental fees" paid by utility companies that install their service lines within city right-of-way. These fees are calculated in several ways, either on a gross receipts basis, per access line, per kilowatt-hour of power consumed, etc. The methodology for each utility franchise is somewhat different. Revenue was decreased

in the FY 2019-2020 budget due to legislative changes. Staff continues to review collections and adjust as necessary based on current trends.

- Licenses/permits — This category includes a wide variety of building-related permits, fire marshal permits, alarm permits, sign permits, etc. Revenue for several classifications of licenses and permits is projected to increase slightly for next year.
- Fines and Fees — The two major drivers in this revenue category are Municipal Court Fines and Ambulance Fees. Municipal Court fine revenue increased slightly for next year. Ambulance Fees were increased based on the performance of the new billing company.

General Fund Expenditures — Proposed expenditures in the General Fund total $42,737,100 compared to $48,515,763 in FY 2021-2022. Some increases in base expenditures are included to fund contractual obligations that have already been committed, continued operation of current programs, and unfunded mandates from the State of Texas or other entities.

Water & Sewer Fund

Water & Sewer Fund expenses are budgeted at $24,873,115 in FY 2022-2023 compared to $25,061,606 in FY 2021-2022. In July 2015, the City of Bedford qualified for a low-cost loan program from the Texas Water Development Board (TWDB) in the amount of $90 million to be issued over several years. In FY 2015-2016, the City issued $30 million as part of the State Water Implementation Fund for Texas (SWIFT) program. In FY 2017-2018, the City issued the next $20 million. During FY 2019-2020, staff worked with a consultant to evaluate the rates for water and sewer services. After receiving the report on the Water and Sewer rates, the City Council elected to begin incremental increases in the rates to address the annual cost increases from the Trinity River Authority and the capital investment needed in the infrastructure. Staff worked with consultants to update the recommendations for rates for FY 2022-2023. The Trinity River Authority charge increased for the upcoming year. Based on these circumstances, it was recommended to increase rates for water and sewer service in this fiscal year, which will provide enough funding for planned capital investments in the system.

Stormwater Utility Fund

The Stormwater Utility Fund was established in 1991 in accordance with amendments to Title 13 of the Texas Local Government Code. It is structured under the enterprise fund concept. Revenues for this fund are derived from a monthly fee charged to each utility customer, calculated based on the impervious surface on the property. The residential stormwater utility rate was increased in FY 2021-2022 to $5.00 per month ($4.50 per month for residential account holders over 65 years of age) as a result of the rate study and this number is used in the base calculation for non-residential properties. Expenses in the Stormwater Utility Fund are used for stormwater maintenance personnel, mowing and maintenance of drainage channels, mosquito control, street sweeping, environmental awareness, and debt service payments on long-term obligations for capital projects throughout the stormwater system. Budgeted revenue for the Stormwater Utility Fund for FY 2022-2023 is $1,825,000 and expenses are budgeted at $2,430,665. Expenditures are relatively stable in this fund, although a Stormwater Drainage Study and funding for design work on planned future capital projects is included in this year's budget. Fund balance is sufficient to cover these projects.

Debt Service Fund

The Debt Service Fund (sometimes referred to as the Interest and Sinking Fund) is used to account for the accumulation of resources for the repayment of general long-term debt**.** The tax rate for the repayment of long-term debt in FY 2022-2023 is $0.128229, which is a decrease from the rate for FY 2021-2022 of $0.165010. Summary schedules and detailed information on individual bond obligations can be found in the Debt section.

Special Revenue Funds

Tourism Fund — This fund was established to record revenue and expenditures associated with the collection of a 7% hotel/motel occupancy tax levied by the City of Bedford and authorized by the State of Texas. The tax is levied on the rental rate for hotel rooms in Bedford when the room is occupied by the same tenant for a period of not more than 30 days. Funds generated by the Hotel Occupancy Tax are used to promote tourism, arts and culture, and historic preservation.

Significant programs funded by the Tourism Fund include special events designed to bring tourism to the City of Bedford. Also included in this fund are resources to support of arts and culture in Bedford.

Street Improvement Economic Development Corporation — In November 1997, the citizens of Bedford approved an additional one-half of one percent sales tax for the purpose of economic development. Specifically, these funds are allocated to street and road improvements within the City of Bedford, along with paying for the maintenance and operating expenses related to the projects. The City of Bedford Street Improvement Economic Development Corporation was subsequently formed to administer the funds provided by the additional sales tax revenue.
Budgeted revenue for the Corporation in FY 2022-2023 is $3,905,350 and budgeted expenditures total $4,752,930. These expenditures include preventive maintenance contracting, supplies and capital equipment. Expenses for the Corporation are approved by the Board of Directors and recommended to the City Council for approval.

TIF Fund – This fund was created in FY 2021-2022 to account for the Tax Reinvestment Zone. The City participates in the zone at 75% of the incremental value, both Tarrant County and Tarrant County College District participate at 50% of the incremental value. This fund accounts for the revenues and expenditures associated with the zone.

Miscellaneous Special Revenue Funds

Court Security Fund — This fund accounts for monies collected under State Statute designed to provide security for the Municipal Court facilities. These funds are used specifically to pay for a portion of the salary, benefit and operating costs of two full-time bailiff/warrant officers in the Municipal Court.

Truancy Prevention & Diversion Fund — This fund accounts for monies collected under the State Statute for financing the expenses of a juvenile case manager, including salary, benefits, training, travel expenses, office supplies, and other necessary expenses. This fund was established during FY 2019-2020.

Municipal Jury Fund — This fund accounts for monies collected under the State Statute to fund juror reimbursements. This fund was established during FY 2019-2020.

Court Technology Fund — This fund is used for monies collected under State Statute designed to provide increased technology for the Municipal Court facilities. These funds are used specifically to pay for the operating costs of the Municipal Court computer systems, audio-video system in the courtroom, and hand-held electronic ticket writers used by the Police Department.

Park Donations Fund — This fund is used for contributions from citizens designated for park improvements. Specifically, this donation is shown on utility bills, and citizens may voluntarily include the $0.50 donation when making their utility bill payment. Typically, funding is authorized for improvements to various parks.

Beautification Fund — This fund accounts for revenue and expenditures related to various City-wide beautification programs proposed by the City's Beautification Commission. Annual revenue of $10,000 is collected via a grant from Republic Services, designated specifically for beautification projects within the City.

Commercial Vehicle Enforcement Fund — This fund accounts for the federal fine revenue generated from the Commercial Vehicle Enforcement program. Until the fund reaches self-sufficiency, it will also receive a transfer from the General Fund. Expenditures include the personnel and equipment to operate the program. The program's objective is to reduce commercial motor vehicle accidents through the enforcement of Motor Carrier Safety Regulations and state laws regulating the weight of commercial vehicles.

Economic Development Fund –This fund is used in conjunction with the City of Bedford Economic Development Policy and Program and the City of Bedford Retail Center Revitalization Program (RCR). This fund receives an annual transfer of $50,000 to be used by the City Council for incentives and payments related to approved Economic Development agreements. Funding is authorized in the proposed budget for a revitalization study and economic development incentive grants.

PEG (Public, Educational and Governmental) Fund — In 2011, the legislature passed SB 1087 allowing each local incumbent cable franchisee to terminate all its local franchises in cities of less than 215,000, if completed by December 31, 2011. This action is also in compliance with SB 5 of the 2005 legislature, which transferred cable franchising authority to the Public Utility Commission. Time Warner Cable exercised their option to terminate its local franchise with the City of Bedford and opted into statewide franchising. In accordance with SB 1087, a municipality must set up a separate PEG fund at the time of franchise termination to collect and account for

the PEG fee, which goes into effect at the time of termination. The PEG fee is an additional 1% of gross revenue and can only be spent on capital items for the local access channel as described by federal law. The PEG fee is also required of AT&T, as well as any future cable provider that may choose to provide service in Bedford.

Library Technology Fund – This fund is used to account for deposits and expenditures related to technology replacements at the Library. While initial funding came from donations made during the capital campaign, an ongoing operational transfer was approved in FY 2021-2022.

SWAT Netcast Fund – The Police Department, along with the cities of Hurst, Euless, and Grapevine, combine resources, manpower, administrative tasks and equipment to form a regionalized SWAT team known as the Northeast Tarrant County Area SWAT Team. This fund was created in FY 2017-2018 to account the revenues and expenditures. Each agencies participates equally toward the cost.

Public Safety Training Fund –

Maintenance Funds

Various funds were established for specific maintenance purposes. Monies are deposited each fiscal year in order to accumulate funding for capital equipment and large, infrequently occurring maintenance projects. These funds include:

- **Aquatics Maintenance Fund** — This fund is used to account for deposits and expenditures related to the maintenance of the City's aquatic facilities, currently Roy Savage Pool at Central Park.
- **Facility Maintenance & Repair Fund** — This fund is used to account for deposits and expenditures related to the maintenance and minor equipment of all City facilities.
- **Equipment Replacement Fund** — This fund is used to account for deposits and expenditures related to the replacement of capital equipment, including trucks, cars, ambulances, construction equipment, etc. This fund also receives a transfer from the General Fund, Water & Sewer Fund, Stormwater Fund and Street Improvement Economic Development Corporation Fund to cover the expense of the leases for the Enterprise Vehicle Replacement program.
- **Water & Sewer Vehicle Replacement Fund** — This fund is used to account for deposits and expenditures related to the replacement of capital equipment, including trucks, construction equipment, etc. for the Water & Sewer Fund.
- **Computer Replacement Fund** — This fund is used to account for deposits and expenditures related to the replacement of computers, printers, software, communications equipment, and any other items necessary to efficiently operate the City’s communications and technology network.
- **Library Maintenance Fund** — This fund is used to account for deposits and expenditures related to the long-term maintenance of the Bedford Public Library.
- **Parks Maintenance Fund —** This fund is used to account for deposits and expenditures related to the long-term maintenance of the City park system.

Capital Improvement Program Highlights

Requested Capital improvements, including major maintenance and equipment replacements can be viewed in the Capital Improvements section. Funding sources are identified in the details of each project, with unfunded used for projects that are needed, but have no approved funding source at this time. Clicking on the project name will bring up additional detail on the request, including future costs.

Conclusion

The budget for FY 2022-2023 is a balanced plan that continues to provide public services to the residents of the City of Bedford at the same level as prior years and provides additional tools for staff to serve the citizens of Bedford. City staff members recognize the challenges faced by the City Council in directing the growth of the City. Staff hopes to meet those challenges by developing efficient programs and providing professional customer service through the guidance of the City Council and approval of the programs reflected within this budget.

Truth in Taxation

The ad valorem tax is a tax assessed on real property in order to provide a revenue stream for government operations. The FY 2022-2023 proposed budget was developed with a tax rate of $0.495726 per $100 assessed valuation, which is presented to the City Council for approval during the budget process.

The tax rate is used to generate revenue to provide for operations. The two main functions supported by the ad valorem tax are General Fund operations and Debt Service payments. The tax rate has two different sub-rates.

- The maintenance and operations, or M&O, rate is used by the General Fund to pay for General Fund expenses.
- The interest and sinking, or I&S, rate is used by the Debt Service Fund to pay for the annual debt obligations for the City.

To determine the tax rates for FY 2022-2023, the Tax Assessor for Tarrant County utilizes information from FY2021-2022 and from the estimated new property values developed during the current fiscal year.

The following are the rates established by the Tax Assessor:

No New Revenue Tax Rate	**$0.507583**
No New Revenue M&O Rate	**$0.356246**
Voter Approval M&O Tax Rate	**$0.444603**
Debt Rate	**$0.128229**

Unadjusted Voter Approval Rate	**$0.572832**
Sales Tax Adjustment Rate	**$0.080764**
Voter Approval Rate, Adjusted for Sales Tax	**$0.492068**

Senate Bill 2, also known as the Texas Property Tax Reform and Transparency Act of 2019, was passed by the Texas Legislature in 2019. At its most fundamental level, S.B. 2 reforms the system of property taxation in three primary ways: (1) lowering the tax rate a taxing unit can adopt without voter approval and requiring a mandatory election to go above the lowered rate; (2) making numerous changes to the procedure by which a city adopts a tax rate; and (3) making several changes to the property tax appraisal process (Texas Municipal League). The bill took effect 1 January 2020.

Previously, any rate adopted that exceeded the 8 percent rollback rate triggered the ability of citizens to petition to hold an election to “roll back” the tax rate to the rollback rate. Generally speaking, S.B. 2 requires a city to hold an automatic election (i.e., the bill eliminates the petition requirement) on the November uniform election date if it adopts a rate exceeding the 3.5 percent voter-approval rate. See TEX. TAX CODE § 26.07.

Strategic Plan

On May 8, 2018, the Bedford City Council adopted a Strategic Plan to establish their goals and priorities. This was the result of a collaborative process with the City Council and staff over the course of multiple months that worked to define the Council's vision for the City and strategic focus areas to accomplish that vision. The mission was further evaluated and updated on June 8, 2021.

Vision: Bedford is a vibrant, transformational community. We achieve this through our pursuit of economic vitality, fostering sustainable neighborhoods and commercial areas and providing excellent customer service to our residents.

Mission: The Bedford City Council is committed to making every resident proud of our City. Our mission is to enhance the quality of life in Bedford for all residents by creating an attractive, secure, and inclusive community. We will proactively work together and in a transparent manner for the future, foster economic growth, encourage citizen involvement, and preserve our City for future generations.

Strategic Focus Areas

Area 1 — Revitalization

Revitalized storefronts, streets, and neighborhoods attract future residents and businesses to the community. Thriving commercial centers enhance Bedford's image and should be reflective of the City's collective social and economic aspirations. Attracting unique businesses will demonstrate how Bedford is distinct from other communities.

- *Strategic Initiatives*
  - Promote underutilized property, transforming key commercial nodes into unique destinations.
  - Develop a neighborhood reinvestment strategy.
  - Align policies and codes with a redevelopment strategy.
  - Change/Improve the aesthetics of the City.

Area 2 — Economic Vitality

The promotion of high-quality economic growth and business development that expands and diversifies the tax base and will enhance the quality of life for Bedford residents.

- *Strategic Initiatives*
  - Diversity the City's economic base.
  - Support the retention and expansion of Bedford employers.
  - Capitalize on Bedford's reputation for exceptional community events.

Area 3 — Transformation

Bedford is committed to cultivating vibrant, unique spaces that enhance the community and attract and benefit residents, businesses, and visitors.

- *Strategic Initiatives*
  - Establish a strategic vision and plan that create a distinct destination through catalyst projects.
  - Develop a system for sustainable infrastructure.
  - Enhance public safety in the community.
  - Transform fiscal practices to create a sustainable financial future.

Area 4 — Organizational Excellence

Excellent performance requires aligning efforts that drive internal effectiveness with those that create external impact. Bedford is committed to becoming a High(er) Performing Organization that delivers exceptional service to customers.

- *Strategic Initiatives*
  - Ensure high-quality, responsive service is provided through efficient and effective processes.

- Invest in staff and create a high performing organization.
- Set the example for regional leadership and collaboration.
- Leverage the use of technology to enhance efficiency and productivity.

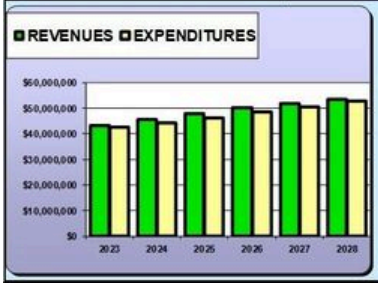
Area 5 — Communicate & Engage with Citizens

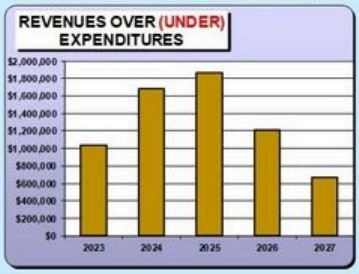
Communities function best when supported by a committed and involved citizenry working in tandem with a responsive and transparent local government. Bedford engages the community in City government by providing timely and accurate information in numerous formats about services, actions, and decisions.

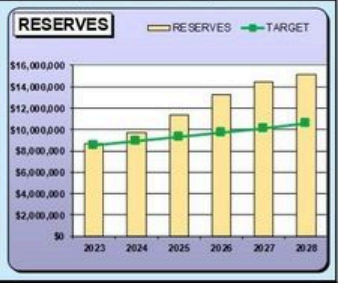
- *Strategic Initiatives*
  - Promote confidence in the expenditure of public funds by informing, educating, and involving citizens in their local government.
  - Promote understanding of city government through education and public participation.
  - Develop and implement a coordinated communication and engagement plan that will better allow the City to share information about its work, as well as obtain feedback from those the City serves about community priorities and public services.

General Fund Forecast

GENERAL FUND FINANCIAL FORECAST						
PROPOSED TAX RATE						
0.495726						
FISCAL YEAR 2023 - 2028						
	2023	2024	2025	2026	2027	2028
TOTAL REVENUES	43,142,700	45,485,664	48,058,017	50,291,199	51,797,568	53,543,411
TOTAL EXPENDITURES	42,697,740	44,446,866	46,380,219	48,424,268	50,585,895	52,872,427
REVENUES OVER (UNDER) EXPENDITURES	444,960	1,038,798	1,677,798	1,866,931	1,211,673	670,984
RESERVE $	$ 8,652,829	9,691,627	11,369,425	13,236,356	14,448,029	15,119,013
RESERVE %	20.27%	21.80%	24.51%	27.33%	28.56%	28.60%
TARGET 20%	$ 8,539,548	8,889,373	9,276,044	9,684,854	10,117,179	10,574,485
RESERVES OVER (UNDER) 20% TARGET	113,281	802,254	2,093,381	3,551,503	4,330,850	4,544,527







PROCEDURE

As part of the budget process, staff presents the City Council with a long-range forecast model to provide a better understanding of the impact of budget decisions in the upcoming fiscal year. The forecast model serves as a tool for sound decisions, accurate projections and financial management of the City's General Fund. The model calculates, predicts, and offers a visual snapshot of the City's General Fund financial position for the next five years. It is dynamic and staff can adjust as new revenue and expense data becomes available. More importantly, the model is used to evaluate the future impact of hypothetical changes that can cause short or long-term problems. The model enables informed decision making by showing both the short-term and long-term affordability of those decisions. The long-range plan is updated during the discussions with the City Council as part of the budget process.

METHODOLOGY

The model highlights historical revenue and expenditure trends from the previous five years to form predictive behavior of certain budgetary line-items. Therefore, based on certain trends, the model includes many assumptions.

The General Fund's major revenue sources include property taxes and sales taxes. Each of these revenue sources are driven by the growth of the local economy and the City's population. This is also true of a number of the City's other revenue sources including fees and charges for service, franchise taxes, and licenses and permits. The revenue projections presented in the forecast use line item summary of City revenue. These projections are based on an analysis of at least 5 years of historical trends for each revenue line item, as well as the effects of current economic conditions and projected economic activity.

Property taxes, the City's largest revenue source, are based on the tax rate adopted annually by City Council as applied to the certified property rolls prepared by the Tarrant County Appraisal District. The rate is composed of two parts; the first to support general City operations through the General Fund and the second part to pay principal and interest on tax-supported bonds through the Debt Service Fund.

Property values are projected to increase an average of 3.0% from FY 2024 – FY 2028. This will drive the actual property tax rates that will be proposed in the next five years.

Sales tax projections have moderate increases built in over the next five years, with 5% estimated for each of the next five years. This reflects the City's status of being almost fully built out and sales tax potential being dependent on redevelopment and economic conditions. It also takes into account recent new businesses that

have opened and expanded the sales tax base.

The overall expenditures in the model are reflective of the increase in the municipal cost index on an annual basis. The average municipal cost index is adjusted and applied to all expenditure line items to present forecasted results. The average of all expense line items, excluding payroll-related expenditures, are forecasted to increase 1% per year.

The model identifies a certain percentage of the expenditure categories that are dedicated to personnel and factors annual compensation increases towards personnel costs in order to project what the total cost would be over the next five years. The model includes a 7% step adjustment for Public Safety Sworn employees and a 5% cost of living adjustment for all eligible general employees.

The City's largest General Fund cost increases over the next several years will come from actions implemented by City Council in FY 2021 to improve the TMRS Retirement Benefits. City Council approved two significant enhancements to the benefit:

- Added a “Restricted Prior Service Credit” to employees who are members of the system for service previously performed for various other public entities for which they have not received credited service.
- Added an “Updated Service Credits” benefit on an annual basis for service performed by qualifying members who, at the effective date of the allowance, are members of the City of Bedford.

Both enhancements resulted in an increase in the pension expenditure from 9.02% to 16.25% of salaries and wages that started in FY 2021 and continue through all years in the model.

Overall, fund balance exceeds the City’s targeted levels of 20% every year of the forecast.

PROJECTIONS

The above chart shows the revenue and expense projections by major category for the next five years, beginning with the budget for FY 2022-2023. This chart was finalized based upon the decision of the City Council regarding the tax rate for the current fiscal year and requested changes to the proposed budget.

Utility Systems

The City of Bedford maintains Water, Wastewater, and Stormwater Utility systems for its residents. These systems require funding for daily operational expenses and capital investment to maintain the infrastructure. As part of the budget process, City staff work with consultants to review the rates charged for these services to ensure that revenue is sufficient. This requires evaluating the future capital needs and funding plans, including future debt issuances, to plan for expected rate increases. During the budget discussion, the City Council evaluates the recommendations for rate changes based on the report from staff and the consultants.

The attachments below are the presentations given to the City Council during the last two rate reviews. The water and wastewater rates were reviewed and updated in FY 23 due primarily to the increase from the Trinity River Authority in the cost for water purchase and wastewater treatment. The stormwater rate was reviewed, but no changes were proposed. The presentation below was given to the City Council for the FY 22 budget process and includes forecasts for the next few years.

Personnel Summary

The attached schedule shows the authorized strength of Full Time Equivalents for the City of Bedford for all positions, including frozen positions that do not have funding in the budget. Organizational charts in the Department areas show the funded positions and functional operating relationships.

	Department	FY 2020-21	FY 2021-22	FY 2022-23 ↓
1	General Government	12.48	12.48	11.48
2	Support Services	18.00	18.00	19.00
3	Administrative Services	21.50	23.00	22.00
4	Police	141.97	118.97	121.89
5	Development	19.00	17.00	17.00
6	Fire	72.00	72.50	72.50
7	Public Works	50.75	51.75	51.75
8	Community Services	69.30	69.30	68.70
9		405.00	383.00	384.32

Below is a summary of changes from FY 2021-2022 to FY 2022-2023 and a listing of all currently frozen positions.

Personnel Changes

- General Government
  - The Capital Project Manager FTE was removed as it is a contracted position.
  - The Assistant City Manager position was temporarily reclassified to Chief Financial Officer.
- Support Services
  - A frozen position in Finance was reclassified to the Enterprise Applications Administrator in Information Technology.
- Development
  - The Director of Development was reclassified as an Assistant City Manager.
- Administrative Services
  - The frozen Account position was reclassified and moved to Information Technology.
- Police
  - Two Corporal positions were reclassified to Police Officers.
  - A Police Sergeant position was reclassified to a Police Lieutenant.
  - A frozen position in Recreation was reclassified to an Administrative Assistant in Police Operations.
  - Additional part-time positions were authorized, including a School Crossing Guard Lead, Police Officers for Recruiting and Criminal Investigations, and a Dispatcher.
- Fire
  - No personnel changes.
- Public Works
  - Several positions were reclassified and retitled.
- Community Services
  - The seasonal Day Camp positions were eliminated.
  - The frozen Administrative Coordinator in Recreation was reclassified and moved to Police Operations.
  - A Senior Parks Maintenance Worker and a Parks Maintenance Worker were authorized in this budget.
  - Several Library positions were authorized for additional hours.
  - A Cultural Arts Assistant was added in the Tourism Division.

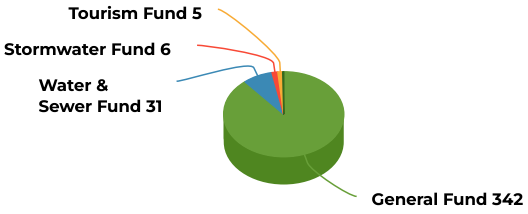
Frozen Positions

- General Government
  - Assistant City Manager
  - Intern
  - Receptionist
- Support Services
  - Risk Management Assistant
- Administrative Services
  - Teen Court Assistant
  - Customer Service Representative

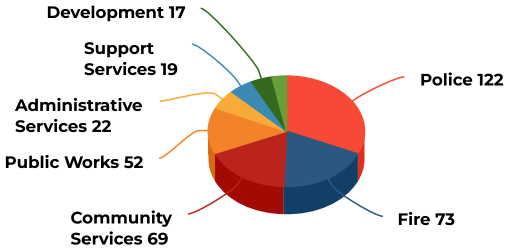
- Public Works
  - Utilities Maintenance Worker (0.75 FTE)
- Community Services
  - Recreation Manager
  - Senior Center Coordinator
  - Senior Center Attendant
  - Recreation Center Attendant
  - Aquatics positions
    - Head Lifeguard (0.48 FTE)
    - Lifeguard (6.51 FTE)
    - Concession/Retail/Ticket Attendant (2.78 FTE)
    - Assistant Pool Manager (0.25 FTE)
    - CTS Manager (0.41 FTE)
    - Water Safety Instructors (0.08 FTE)

Full Time Equivalent Breakdown

FTE by Fund



FTEs by Department



FUND SUMMARIES

Comprehensive Fund Overview

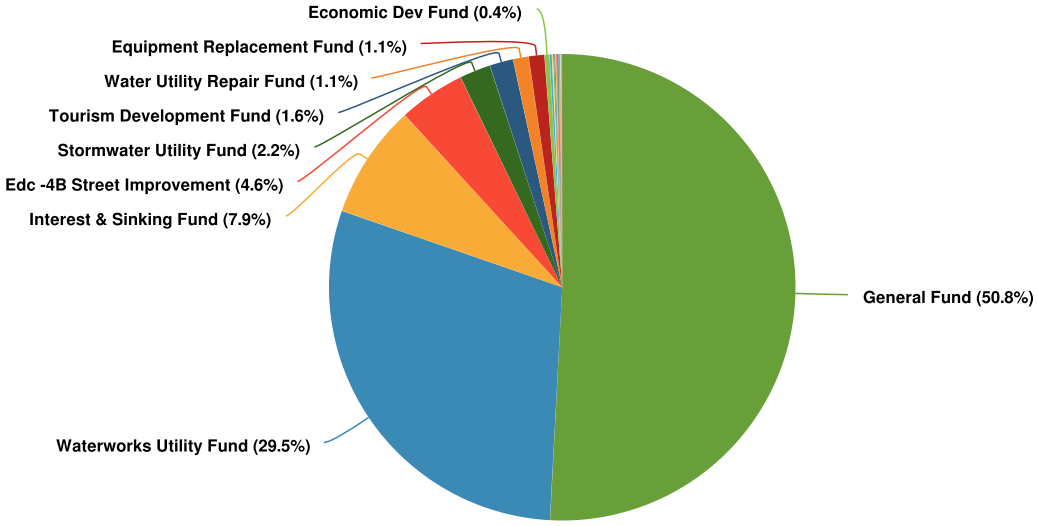
The following charts show an overview of the revenue and expenditures of all budgeted funds.

Summary

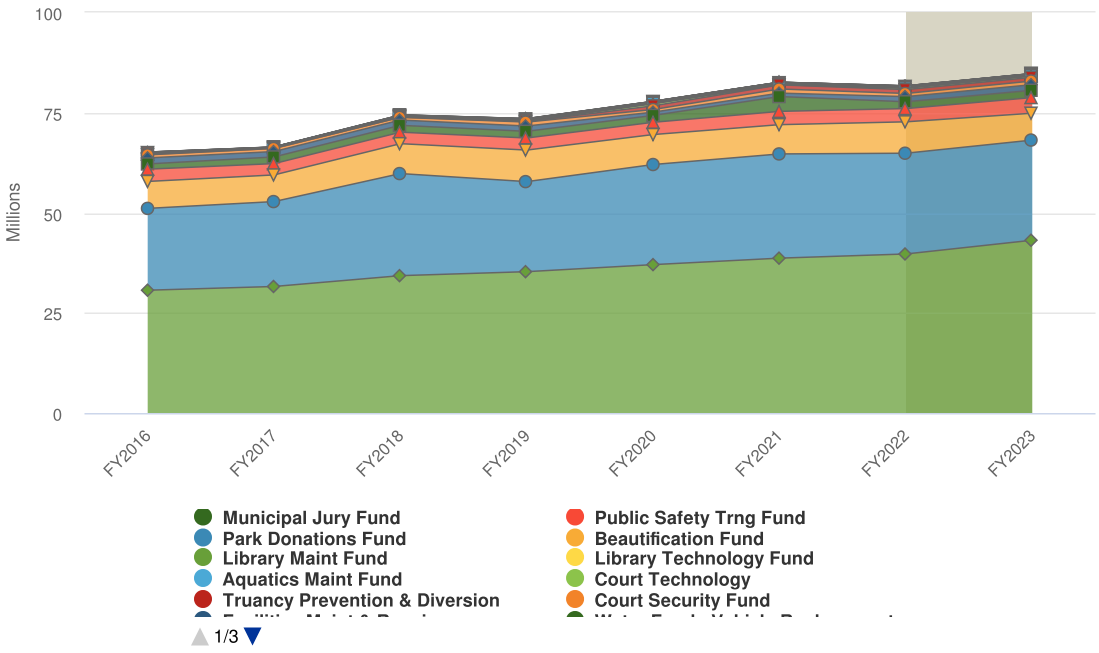
City of Bedford, TX is projecting $84.85M of revenue in FY2023, which represents a 3.9% increase over the prior year. Budgeted expenditures are projected to increase by 5.1% or $4.15M to $85.16M in FY2023.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

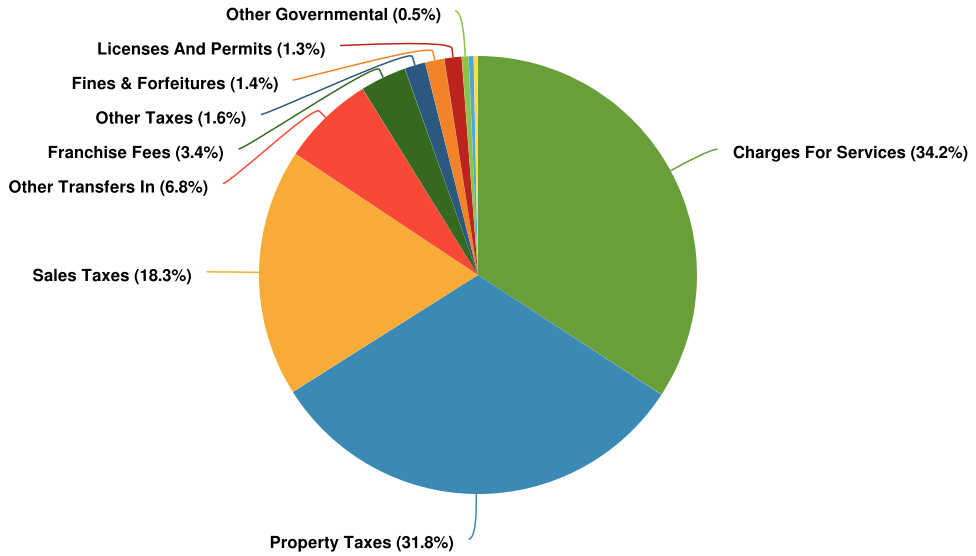


Grey background indicates budgeted figures.

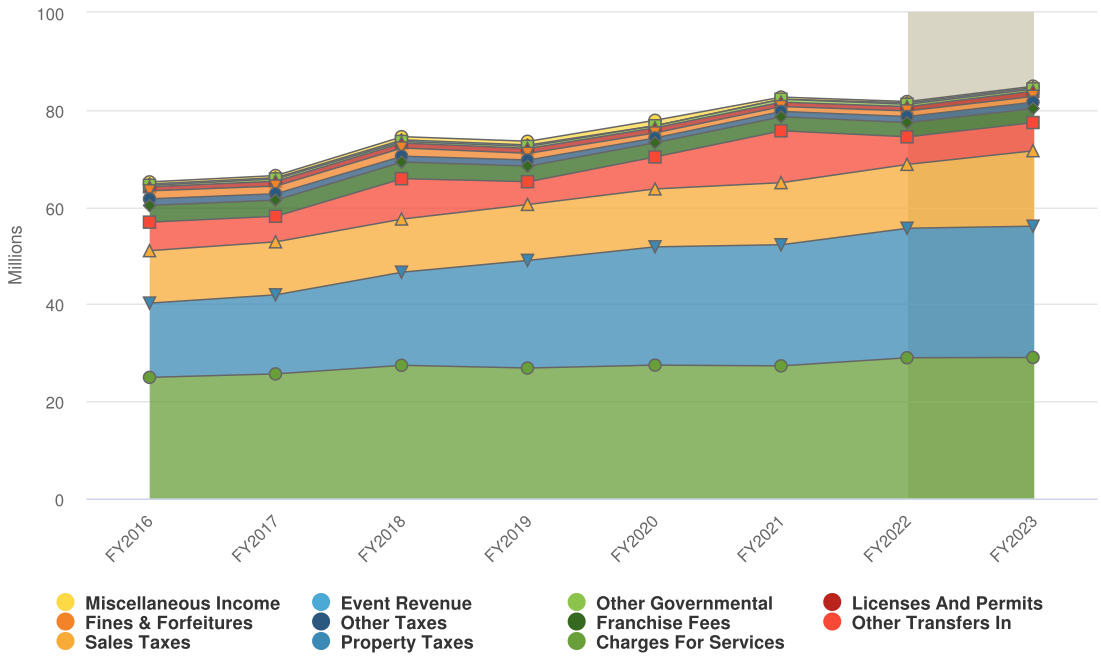
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund	$37,044,894	$39,985,504	$41,053,400	$39,707,932	$43,142,700	8.7%
Library Technology Fund	$0	$13	$25,361	$0	$25,400	N/A
Economic Dev Fund	$512,743	$51,677	$302,658	$301,500	$302,000	0.2%
Public Educ Govt Fund	$115,513	$80,311	$77,091	$102,500	$77,500	-24.4%
Comm Vehicle Enforce Fund	$100,159	$112,778	$116,222	$111,800	$125,530	12.3%
Parks Maint Fund	$52,007	$50,571	$50,860	$50,500	$50,750	0.5%
Computer Replacement Fund	$61,453	$60,627	$60,980	$60,500	$60,750	0.4%
Aquatics Maint Fund	$26,202	$25,396	$25,581	$25,300	$25,500	0.8%
Library Maint Fund	$25,654	$25,170	$25,201	$25,250	$25,250	0%
Facilities Maint & Repair	$47,647	$127,759	$45,765	$45,750	$45,750	0%
Equipment Replacement Fund	$918,650	$1,048,075	$934,257	$972,150	$916,540	-5.7%
Interest & Sinking Fund	$7,481,606	$7,361,427	$7,873,990	$7,835,820	$6,707,760	-14.4%
Tourism Development Fund	$811,377	$1,055,196	$1,104,773	$1,289,750	$1,391,250	7.9%
Swat - Netcast Fund	$60,284	$60,191	$60,318	$60,250	$60,300	0.1%
Court Security Fund	$21,079	$26,439	$32,607	$22,000	$31,000	40.9%
Park Donations Fund	$12,039	$10,201	$10,057	$10,200	$10,200	0%
Truancy Prevention & Diversion	$10,188	$24,026	$27,000	$20,000	$30,500	52.5%
Municipal Jury Fund	$204	$457	$520	$300	$600	100%
Beautification Fund	$10,500	$10,166	$10,229	$10,200	$10,200	0%
Public Safety Trng Fund	$7,228	$6,537	$5,696	$7,150	$7,150	0%
Edc -4B Street Improvement	$3,062,228	$3,476,491	$3,934,664	$3,310,000	$3,905,350	18%
Court Technology	$23,398	$23,766	$28,112	$25,100	$28,600	13.9%
Tax Increment Financing (TIF) Fund	$0	$0	$0	$0	$66,450	N/A
Waterworks Utility Fund	$24,998,005	$25,954,996	$24,589,101	$25,157,797	$25,003,922	-0.6%
Stormwater Utility Fund	$1,716,827	$3,705,997	$1,825,988	$1,697,500	$1,825,000	7.5%
Water Utility Repair Fund	$656,968	$1,171,593	$783,000	$785,000	$922,000	17.5%
Water Fund - Vehicle Replacement	$51,326	$50,041	$50,400	$50,100	$50,250	0.3%
Total:	**$77,828,179**	**$84,505,404**	**$83,053,831**	**$81,684,349**	**$84,848,202**	**3.9%**

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

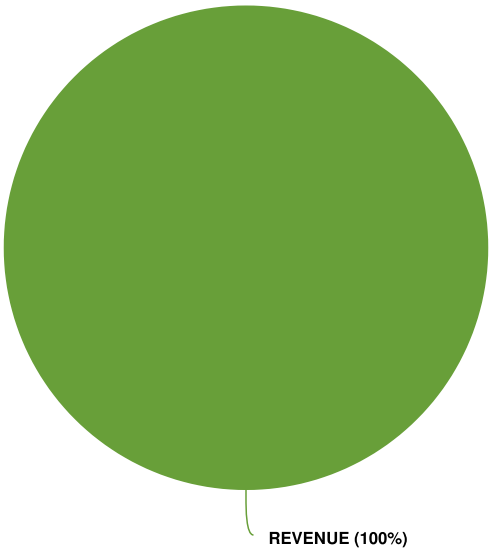


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Property Taxes	$24,331,399	$25,446,623	$26,331,110	$26,644,610	$27,016,450	1.4%
Sales Taxes	$11,922,172	$13,386,468	$15,051,521	$13,144,000	$15,525,400	18.1%
Other Taxes	$979,085	$1,295,999	$1,314,399	$1,245,000	$1,320,000	6%
Franchise Fees	$2,922,138	$2,828,802	$2,834,418	$2,934,000	$2,886,000	-1.6%
Licenses And Permits	$1,041,185	$900,005	$1,106,861	$879,250	$1,089,050	23.9%
Fines & Forfeitures	$1,047,963	$1,053,292	$1,134,478	$1,155,800	$1,190,500	3%
Charges For Services	$27,447,431	$27,478,763	$28,682,726	$28,964,810	$29,019,387	0.2%
Miscellaneous Income	$1,114,110	$628,846	$512,434	$258,800	$263,550	1.8%
Event Revenue	$4,161	$0	$16,956	$312,000	$312,000	0%
Other Governmental	$439,125	$672,900	$1,096,628	$481,120	$425,220	-11.6%
Other Transfers In	$6,579,410	$10,813,706	$4,972,300	$5,664,959	$5,800,645	2.4%
Total Revenue Source:	**$77,828,179**	**$84,505,404**	**$83,053,831**	**$81,684,349**	**$84,848,202**	**3.9%**

Revenue by Department

Projected 2023 Revenue by Department

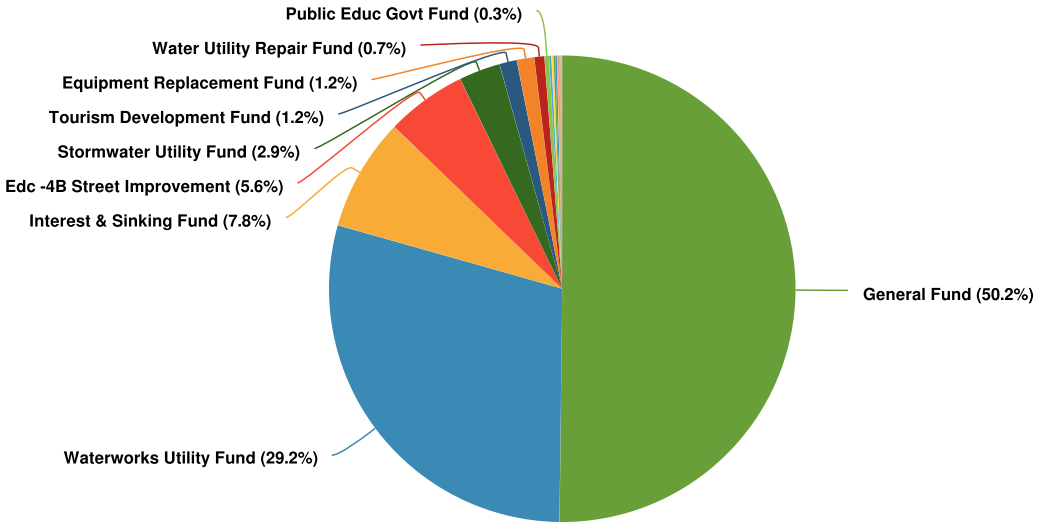


Budgeted and Historical 2023 Revenue by Department

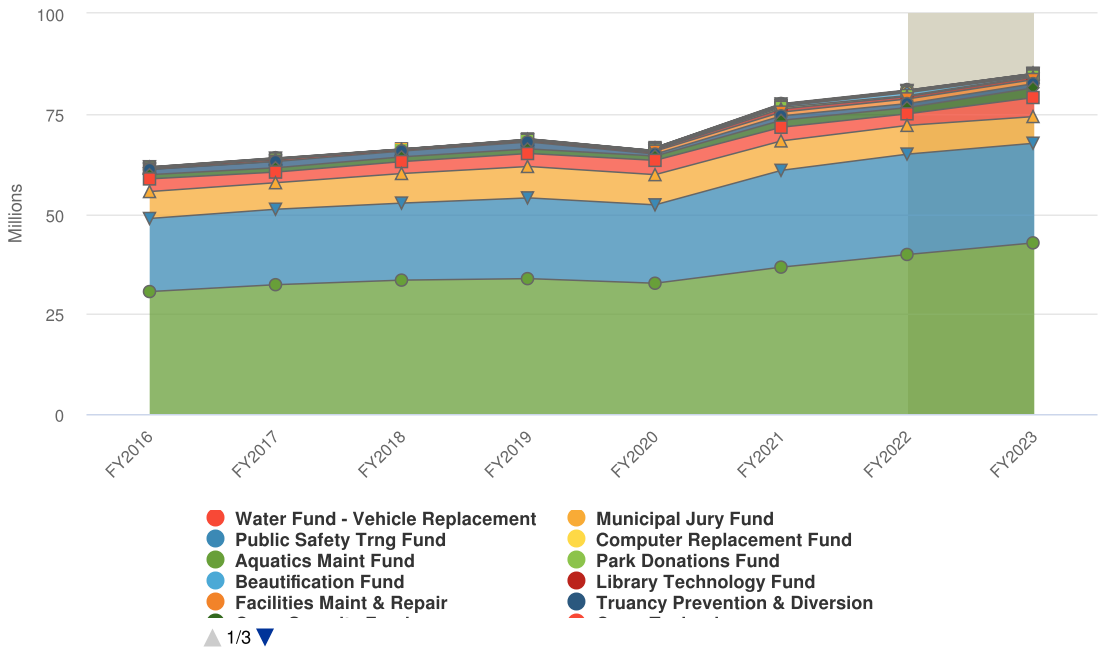
Grey background indicates budgeted figures.

Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



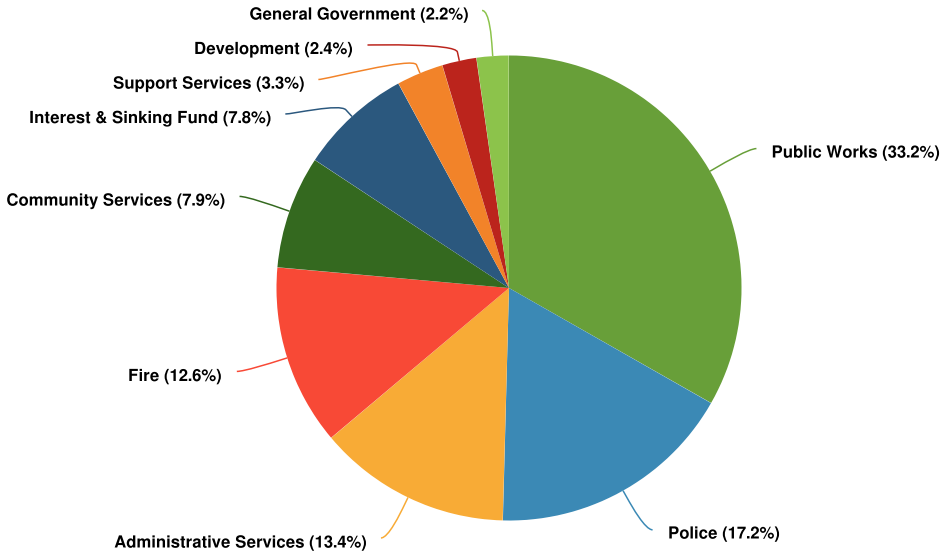
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund	$32,650,651	$36,571,514	$48,505,957	$39,833,293	$42,737,100	7.3%
Library Technology Fund	$0	$0	$0	$0	$26,680	N/A
Economic Dev Fund	$67,394	$185,188	$525,000	$735,000	$135,000	-81.6%
Public Educ Govt Fund	$41,060	$28,360	$521,581	$230,200	$265,200	15.2%
Comm Vehicle Enforce Fund	$118,267	$79,656	$121,838	$111,720	$125,530	12.4%
Parks Maint Fund	$16,292	$21,329	$50,000	$150,000	$115,000	-23.3%
Computer Replacement Fund	$542	$0	$91,000	$91,000	$20,000	-78%
Aquatics Maint Fund	$17,921	$6,280	$15,330	$20,000	$20,000	0%
Library Maint Fund	$41,294	$32,128	$0	$0	$83,520	N/A
Facilities Maint & Repair	$137,168	$148,589	$150,090	$30,000	$30,000	0%
Equipment Replacement Fund	$729,298	$995,691	$1,064,410	$1,163,360	$1,022,395	-12.1%
Interest & Sinking Fund	$7,542,116	$7,340,004	$7,167,776	$7,167,776	$6,662,760	-7%
Tourism Development Fund	$483,839	$511,550	$668,541	$1,002,398	$1,039,200	3.7%
Swat - Netcast Fund	$39,890	$55,437	$60,442	$60,000	$60,000	0%
Court Security Fund	$21,100	$25,000	$22,000	$22,000	$31,000	40.9%
Park Donations Fund	$14,655	$509	$57,448	$50,000	$25,000	-50%

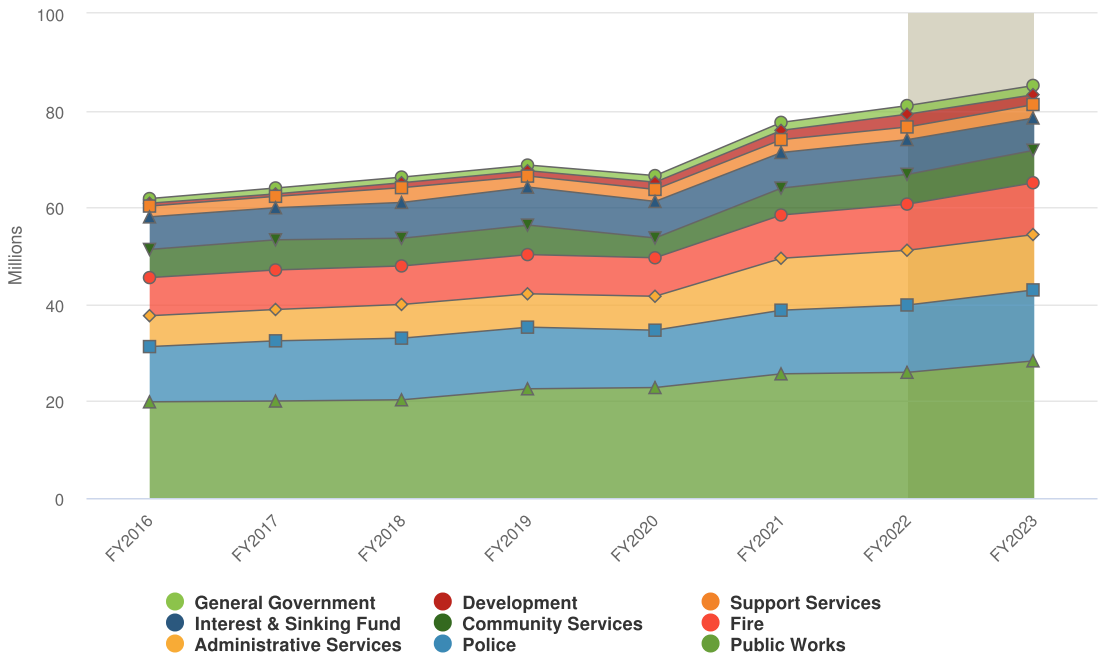
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Truancy Prevention & Diversion	$0	$20,000	$20,000	$20,000	$30,500	52.5%
Municipal Jury Fund	$0	$200	$300	$300	$600	100%
Beautification Fund	$4,261	$8,422	$25,000	$25,000	$25,000	0%
Public Safety Trng Fund	$8,843	$4,851	$3,175	$3,000	$3,000	0%
Edc -4B Street Improvement	$3,568,187	$2,482,896	$4,455,570	$2,900,088	$4,752,930	63.9%
Court Technology	$44,987	$35,784	$36,210	$38,300	$37,110	-3.1%
Waterworks Utility Fund	$19,569,939	$19,310,855	$23,823,529	$25,061,606	$24,873,115	-0.8%
Stormwater Utility Fund	$1,080,033	$1,028,712	$1,469,911	$1,554,377	$2,436,025	56.7%
Water Utility Repair Fund	$319,021	$763,869	-$460,680	$600,000	$600,000	0%
Water Fund - Vehicle Replacement	$27,755	$60,248	$132,300	$132,300	$0	-100%
Total:	**$66,544,513**	**$69,717,071**	**$88,526,728**	**$81,001,718**	**$85,156,665**	**5.1%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

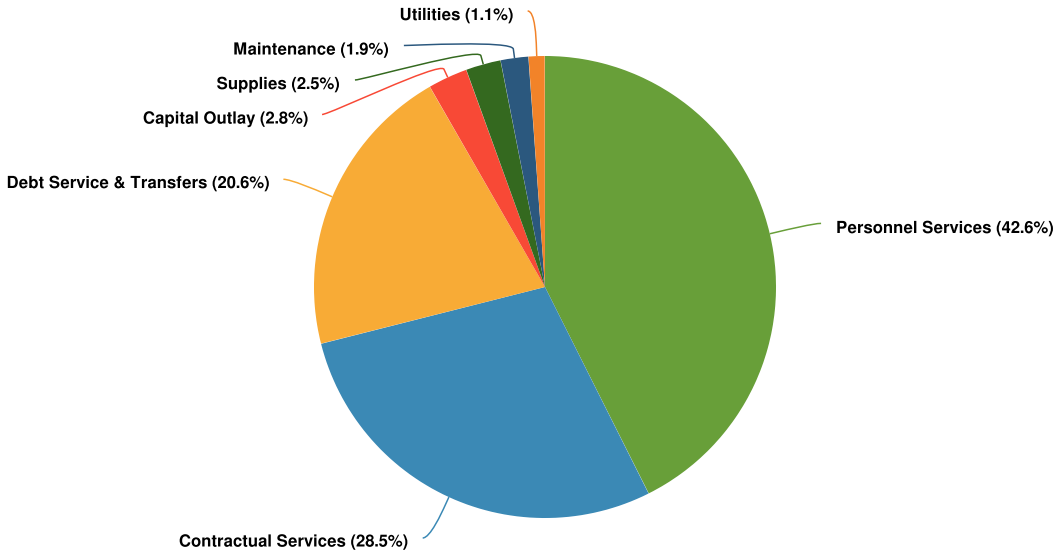


Grey background indicates budgeted figures.

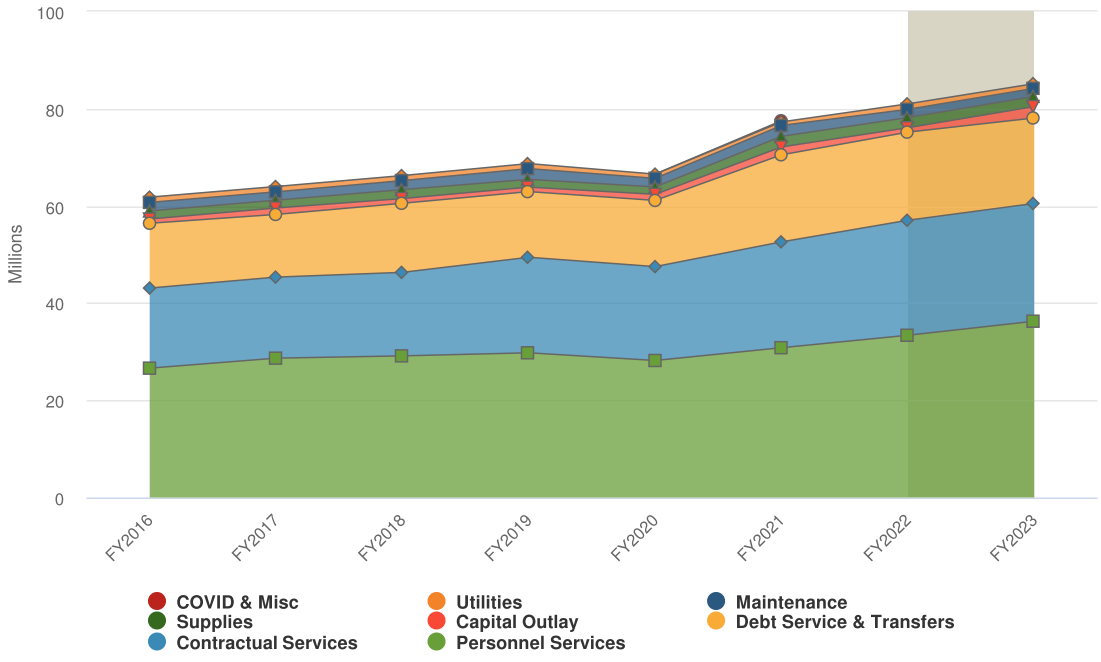
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
General Government	$1,358,008	$1,623,049	$1,841,132	$1,773,736	$1,900,090	7.1%
Support Services	$2,477,628	$2,548,018	$2,699,141	$2,614,157	$2,781,640	6.4%
Development	$1,495,662	$1,859,809	$10,671,410	$2,637,725	$2,034,345	-22.9%
Public Works	$22,798,981	$22,804,853	$24,931,261	$25,942,917	$28,310,795	9.1%
Administrative Services	$7,003,652	$7,202,954	$11,331,038	$11,299,253	$11,431,390	1.2%
Police	$11,836,154	$12,837,243	$14,178,252	$13,897,715	$14,641,540	5.4%
Fire	$7,945,686	$9,193,575	$10,254,312	$9,525,971	$10,691,015	12.2%
Interest & Sinking Fund	$7,542,116	$7,340,004	$7,167,776	$7,167,776	$6,662,760	-7%
Community Services	$4,086,626	$4,307,567	$5,452,406	$6,142,468	$6,703,090	9.1%
Total Expenditures:	**$66,544,513**	**$69,717,071**	**$88,526,728**	**$81,001,718**	**$85,156,665**	**5.1%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services	$28,192,771	$30,809,863	$32,679,460	$33,387,091	$36,275,595	8.7%
Contractual Services	$19,317,042	$19,249,407	$22,885,500	$23,661,962	$24,234,615	2.4%
Supplies	$1,524,875	$1,883,106	$2,397,271	$2,090,385	$2,096,605	0.3%
Maintenance	$1,769,807	$2,027,899	$2,048,193	$1,696,590	$1,647,200	-2.9%
Debt Service & Transfers	$13,618,716	$14,354,335	$17,471,135	$18,130,580	$17,582,945	-3%
COVID & Misc	$3,463	$359,807	$111,944	$0	$0	0%
Utilities	$867,582	$751,686	$958,947	$1,125,860	$969,050	-13.9%
Capital Outlay	$1,250,257	$280,967	$9,974,278	$909,250	$2,350,655	158.5%
Total Expense Objects:	**$66,544,513**	**$69,717,071**	**$88,526,728**	**$81,001,718**	**$85,156,665**	**5.1%**

General Fund

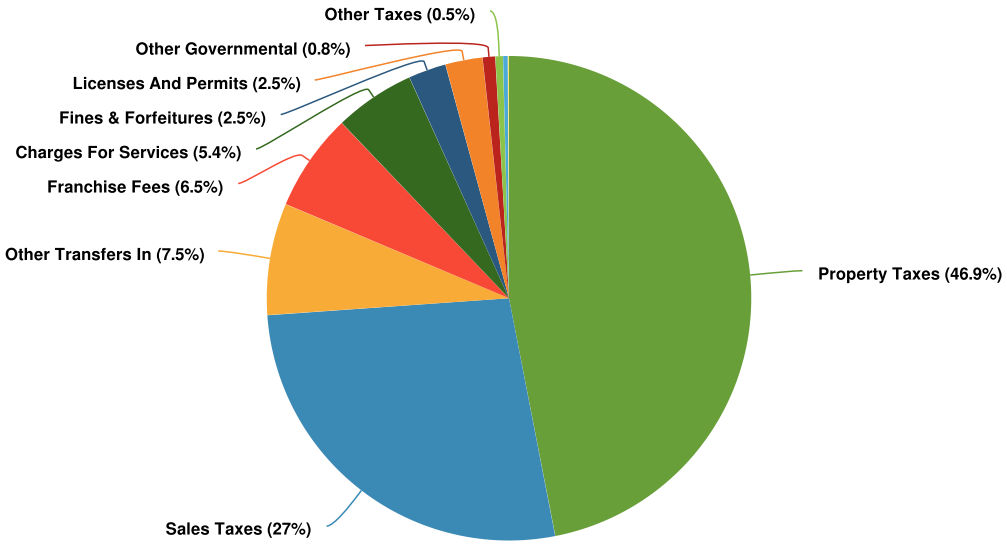
The General Fund functions as the primary operating fund for the City of Bedford. It is a governmental fund and considered a major fund. It is used to account for resources traditionally associated with governments, which are not required to be accounted for in another fund. Several revenue sources support expenditures in this fund including ad valorem tax, sales tax, franchise taxes, charges for service, licenses, permits, and other miscellaneous categories of revenue. The General Fund accounts for such functions as general government, administrative services, police, fire, public works, planning and community development, and parks and community services.

Summary

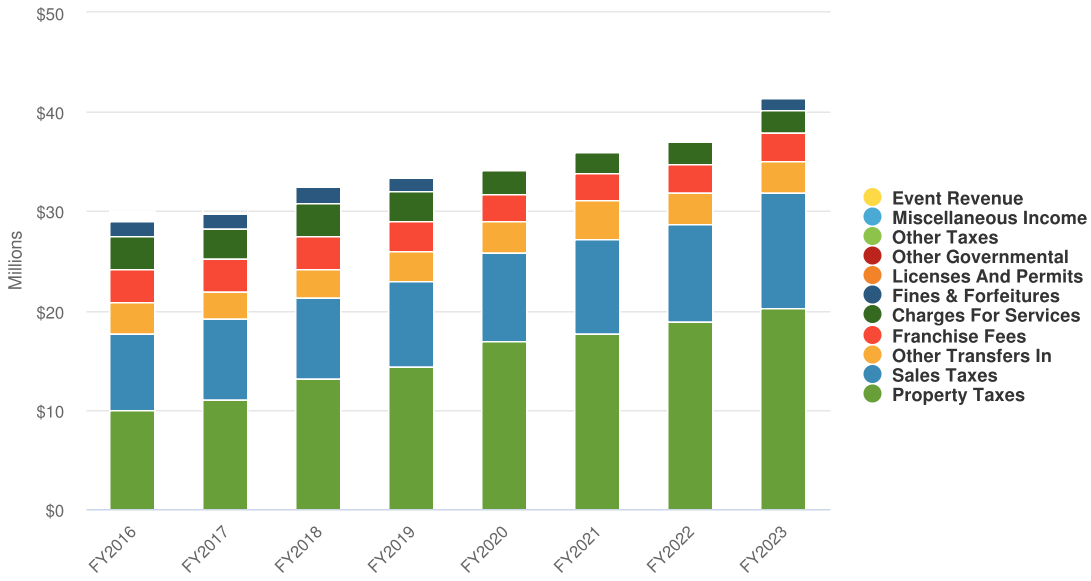
City of Bedford, TX is projecting $43.14M of revenue in FY2023, which represents a 8.7% increase over the prior year. Budgeted expenditures are projected to increase by 7.3% or $2.9M to $42.74M in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

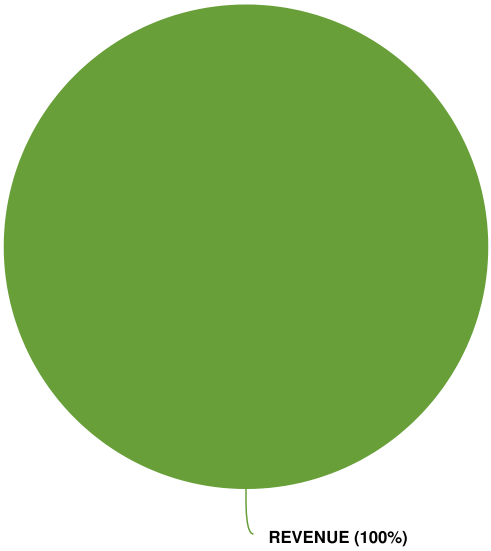


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Budgeted	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source							
Property Taxes	$16,868,658	$18,092,176	$18,475,790	$18,818,790	$18,818,790	$20,252,240	7.6%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Budgeted	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Sales Taxes	$8,928,293	$10,020,364	$11,269,628	$9,844,000	$9,844,000	$11,630,050	18.1%
Other Taxes	$174,390	$243,461	$218,194	$245,000	$245,000	$220,000	-10.2%
Franchise Fees	$2,817,007	$2,751,593	$2,759,805	$2,834,000	$2,834,000	$2,811,000	-0.8%
Licenses And Permits	$1,030,638	$877,105	$1,086,716	$866,750	$866,750	$1,075,550	24.1%
Fines & Forfeitures	$981,241	$970,987	$1,023,810	$1,070,500	$1,070,500	$1,079,600	0.9%
Charges For Services	$2,424,666	$2,360,190	$2,425,353	$2,246,350	$2,246,350	$2,325,800	3.5%
Miscellaneous Income	$294,828	$312,788	$364,538	$129,900	$129,900	$139,500	7.4%
Event Revenue	$0	$0	$16,956	$27,500	$27,500	$27,500	0%
Other Governmental	$375,896	$443,508	$874,064	$358,520	$358,520	$363,120	1.3%
Other Transfers In	$3,149,277	$3,913,333	$2,538,546	$3,266,622	$3,266,622	$3,218,340	-1.5%
Total Revenue Source:	**$37,044,894**	**$39,985,504**	**$41,053,400**	**$39,707,932**	**$39,707,932**	**$43,142,700**	**8.7%**

Revenue by Department

Projected 2023 Revenue by Department

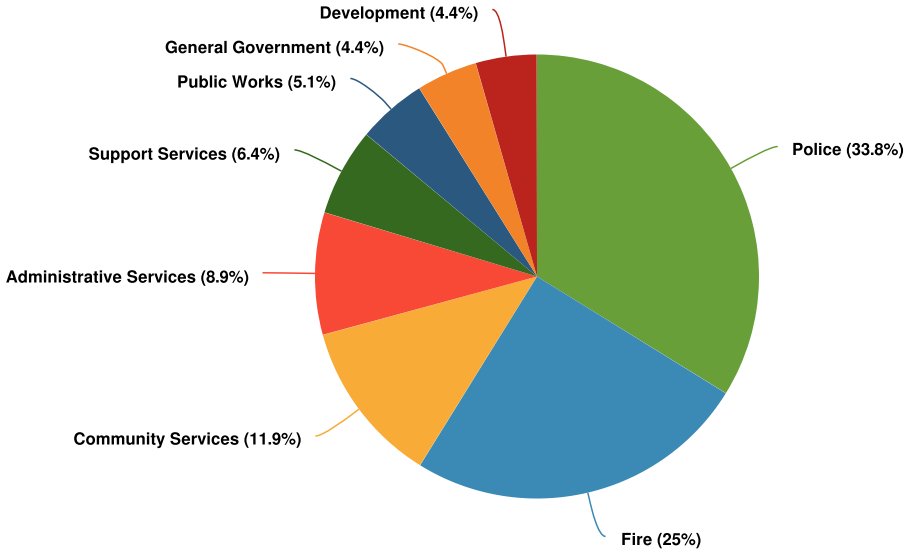


Budgeted and Historical 2023 Revenue by Department

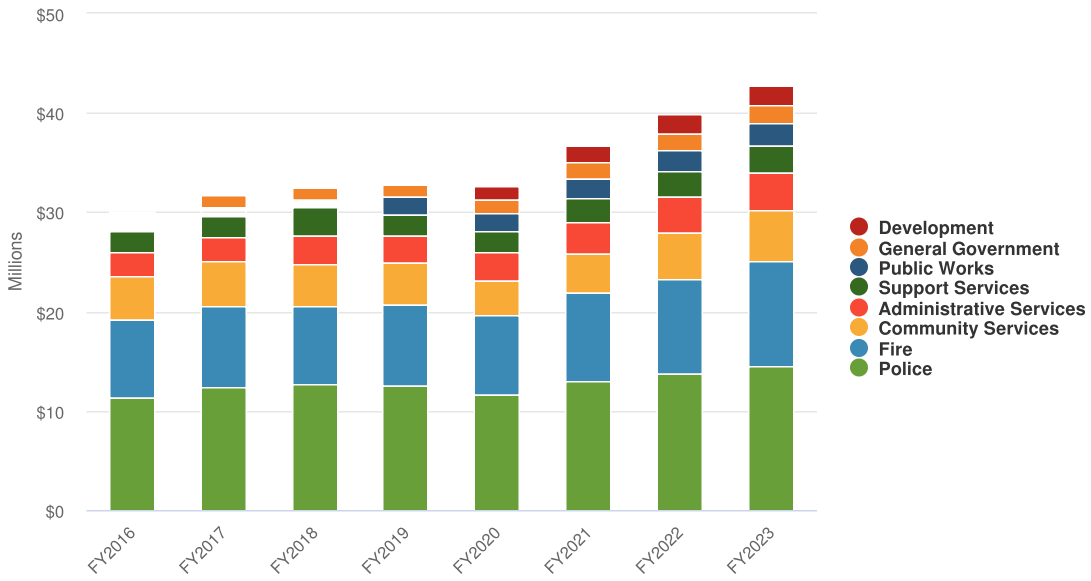
Grey background indicates budgeted figures.

Expenditures by Function

Budgeted Expenditures by Function



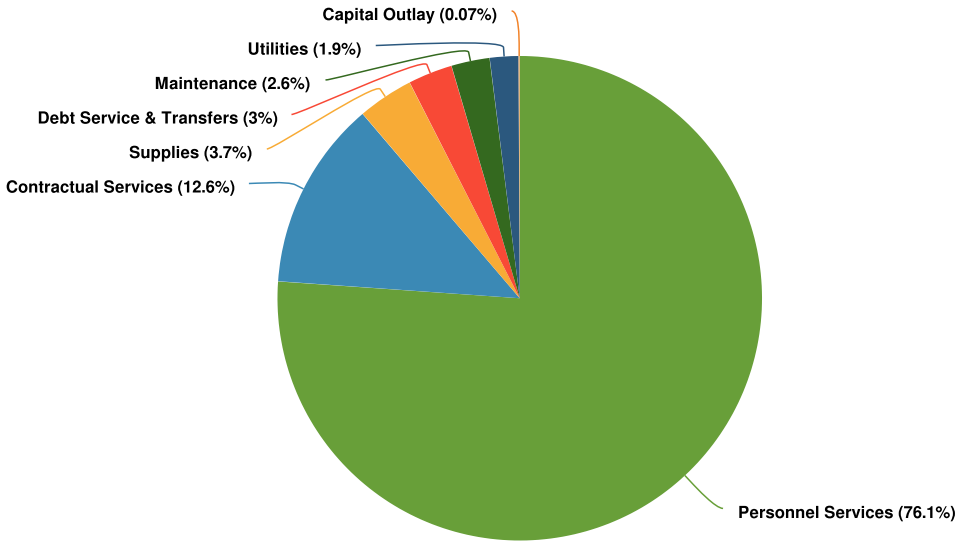
Budgeted and Historical Expenditures by Function



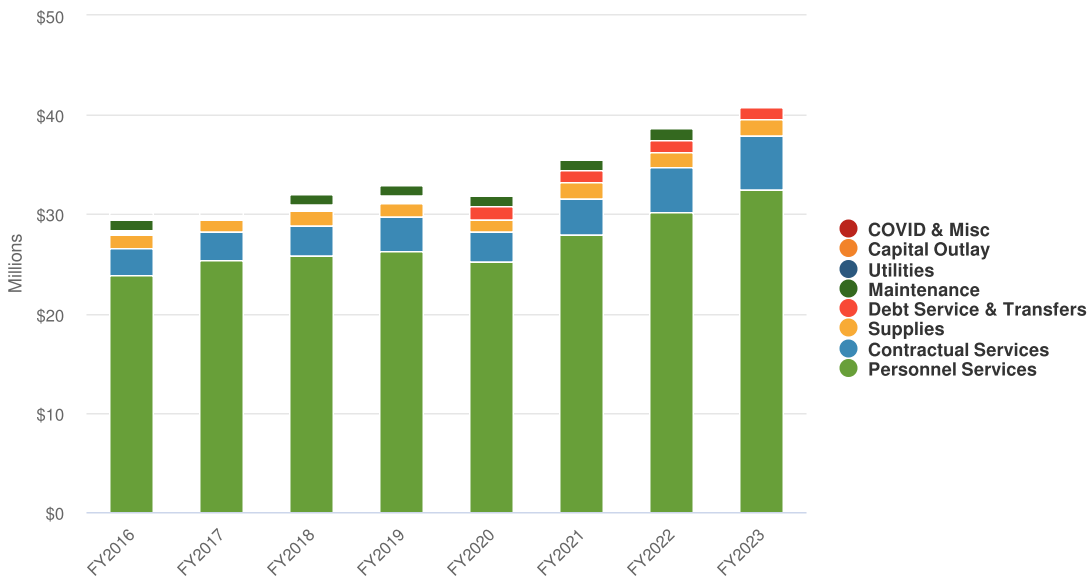
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
General Government	$1,358,008	$1,623,049	$1,801,132	$1,733,736	$1,900,090	9.6%
Support Services	$2,179,295	$2,399,429	$2,458,051	$2,493,157	$2,731,640	9.6%
Development	$1,428,268	$1,674,621	$10,146,410	$1,902,725	$1,899,345	-0.2%
Public Works	$1,725,309	$1,941,089	$2,018,902	$2,108,265	$2,158,840	2.4%
Administrative Services	$2,877,575	$3,343,418	$3,679,847	$3,641,574	$3,799,670	4.3%
Police	$11,670,755	$12,697,334	$13,992,972	$13,722,995	$14,453,010	5.3%
Fire	$7,944,085	$9,193,540	$10,254,137	$9,525,971	$10,691,015	12.2%
Community Services	$3,467,356	$3,699,033	$4,154,506	$4,704,870	$5,103,490	8.5%
Total Expenditures:	**$32,650,651**	**$36,571,514**	**$48,505,957**	**$39,833,293**	**$42,737,100**	**7.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

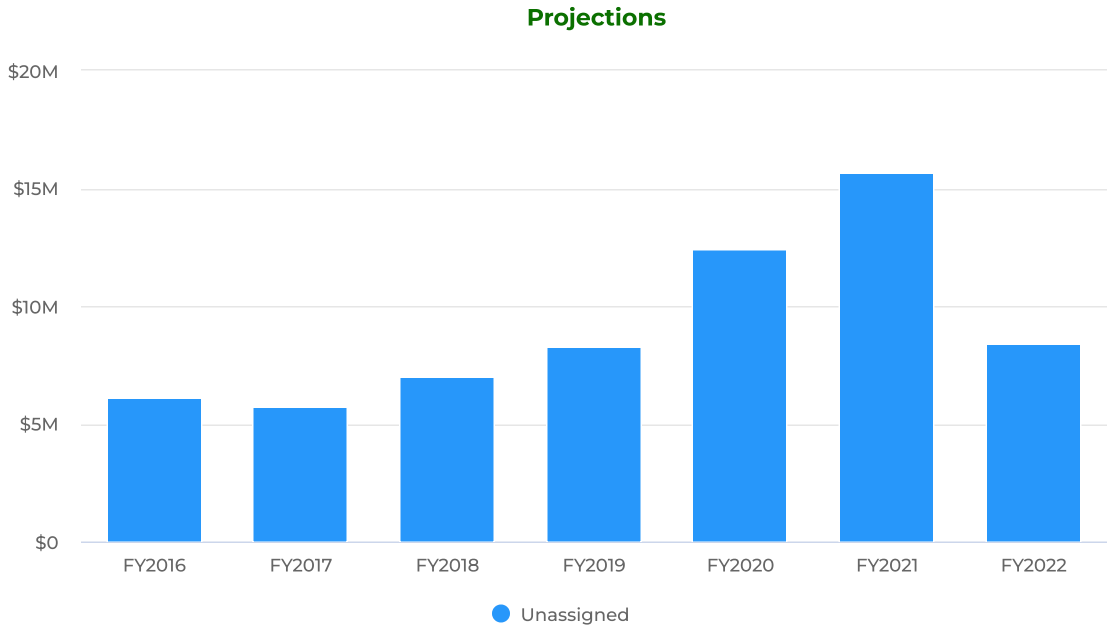


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services	$25,250,697	$27,956,765	$29,635,787	$30,154,991	$32,533,670	7.9%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Contractual Services	$2,974,461	$3,822,624	$4,844,860	$4,589,677	$5,405,785	17.8%
Supplies	$1,161,402	$1,563,154	$1,878,975	$1,520,905	$1,592,165	4.7%
Maintenance	$1,084,897	$1,002,813	$1,332,008	$1,117,290	$1,094,160	-2.1%
Debt Service & Transfers	$1,411,648	$1,174,809	$1,263,015	$1,262,460	$1,264,800	0.2%
COVID & Misc	$3,463	$335,740	$105,167	$0	$0	0%
Utilities	$707,402	$622,308	$796,472	$960,420	$814,520	-15.2%
Capital Outlay	$56,681	$93,300	$8,649,673	$227,550	$32,000	-85.9%
Total Expense Objects:	**$32,650,651**	**$36,571,514**	**$48,505,957**	**$39,833,293**	**$42,737,100**	**7.3%**

Fund Balance

During FY 21-22, the City was presented with the opportunity to purchase a piece of property at the entrance of the City. In order to have control of the future development of the property, the City Council elected to proceed with the land purchase, using fund balance for the expense. This caused a significant decline in the fund balance, while still keeping it above the 20% threshold required by the City's financial policies.



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$6,120,699	$5,761,990	$6,987,995	$8,257,065	$12,442,040	50.7%
Total Fund Balance:	**$6,120,699**	**$5,761,990**	**$6,987,995**	**$8,257,065**	**$12,442,040**	**50.7%**

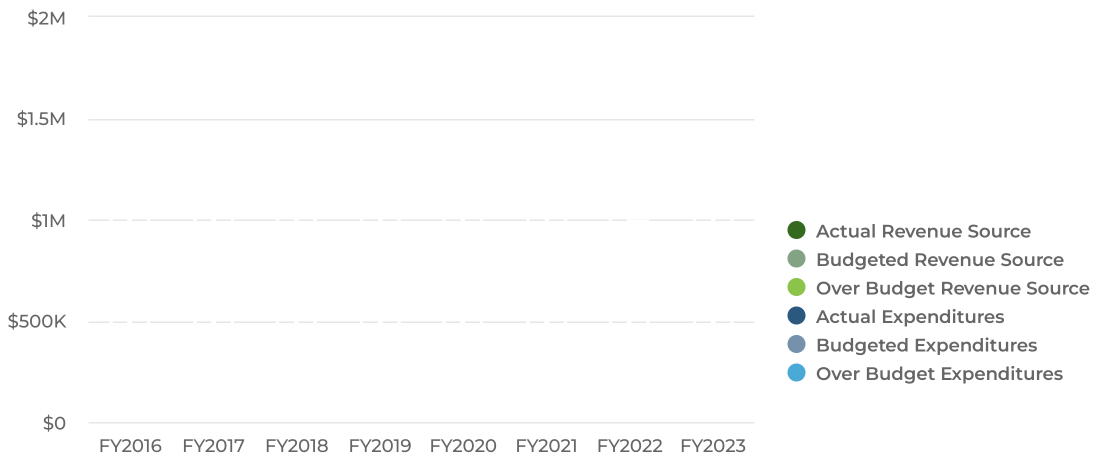
Tourism Development Fund

The Tourism Fund is one of the largest special revenue funds. This fund focuses on activities which promote tourism to the City of Bedford. This fund also oversees the City's participation in historical preservation through the Old Bedford School.

The Tourism Fund's primary source of revenue originates from the Hotel/Motel Occupancy Tax. Hotel occupancy taxes are collected from each of the nine hotels within the City limits. The City hotel occupancy tax rate is 7% of taxable receipts and revenues are submitted on a monthly basis.

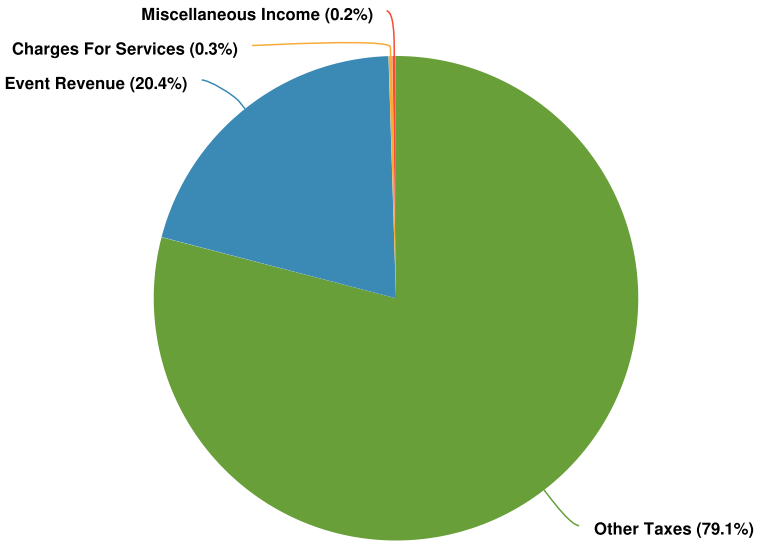
Summary

City of Bedford, TX is projecting $1.39M of revenue in FY2023, which represents a 7.9% increase over the prior year. Budgeted expenditures are projected to increase by 3.7% or $36.8K to $1.04M in FY2023.

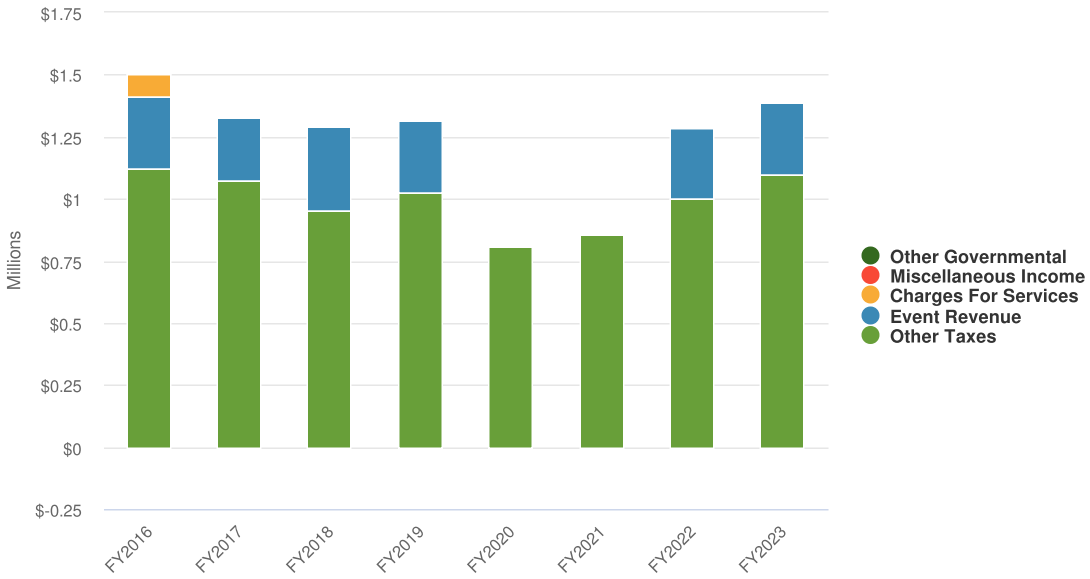


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

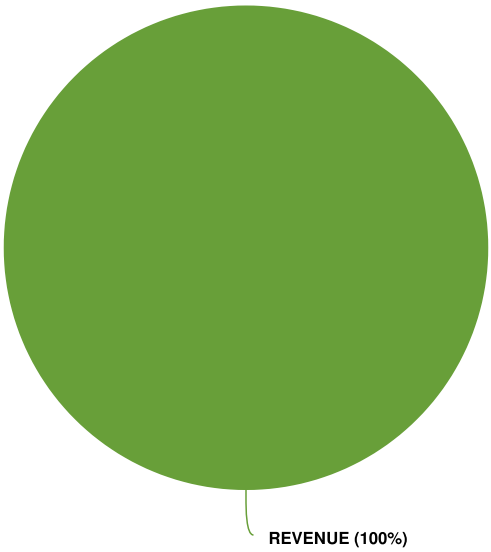


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Other Taxes	$804,695	$1,052,538	$1,096,205	$1,000,000	$1,100,000	10%
Charges For Services	$0	$1,000	$0	$3,600	$3,600	0%

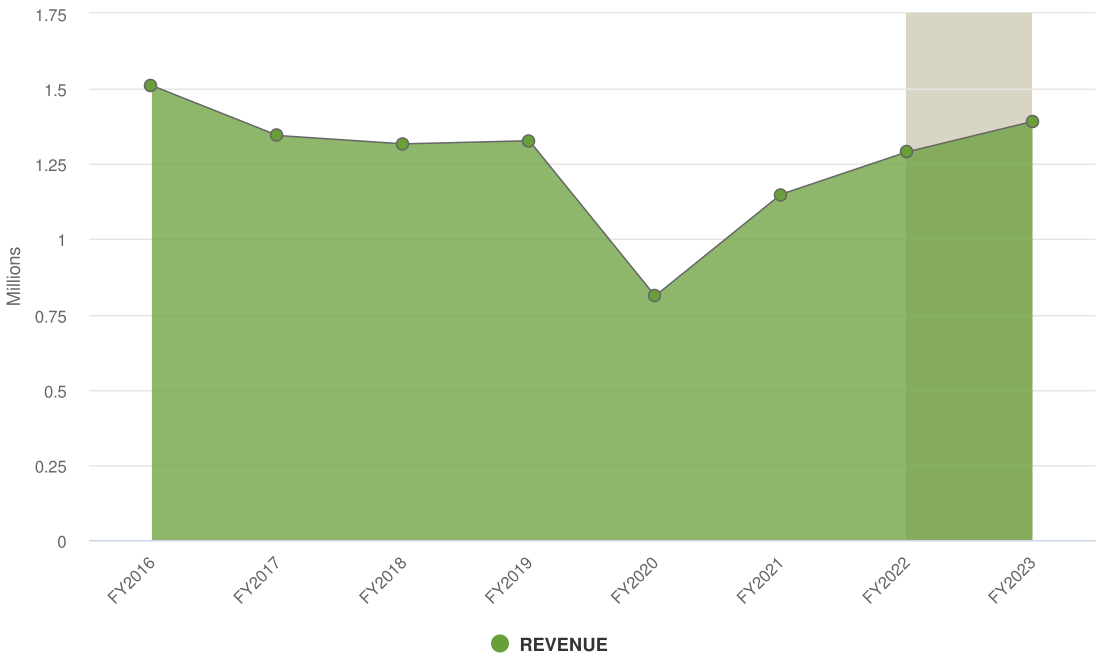
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Miscellaneous Income	$2,521	$1,658	$8,568	$1,650	$3,150	90.9%
Event Revenue	$4,161	$0	$0	$284,500	$284,500	0%
Total Revenue Source:	**$811,377**	**$1,055,196**	**$1,104,773**	**$1,289,750**	**$1,391,250**	**7.9%**

Revenue by Department

Projected 2023 Revenue by Department



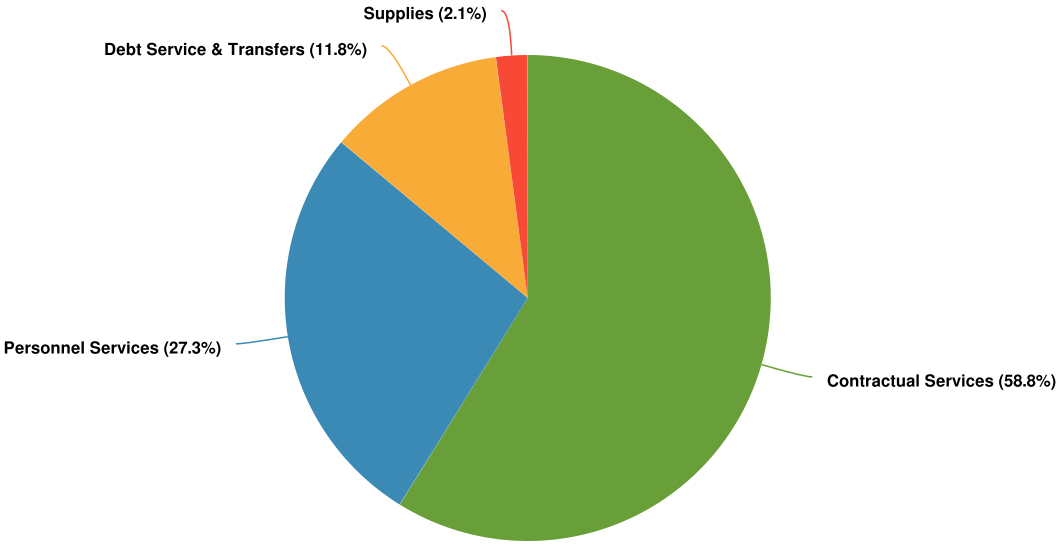
Budgeted and Historical 2023 Revenue by Department



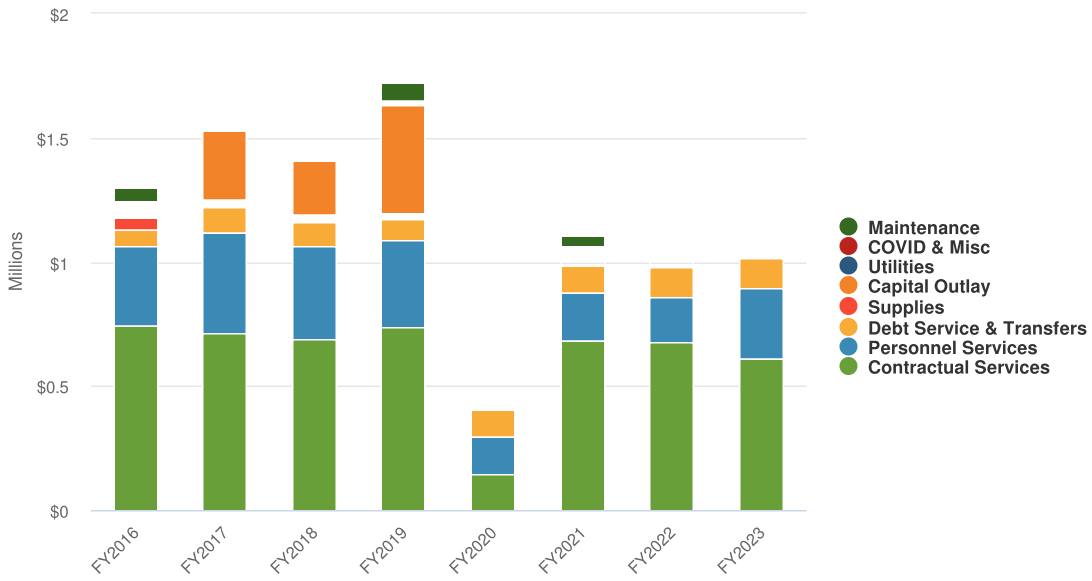
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



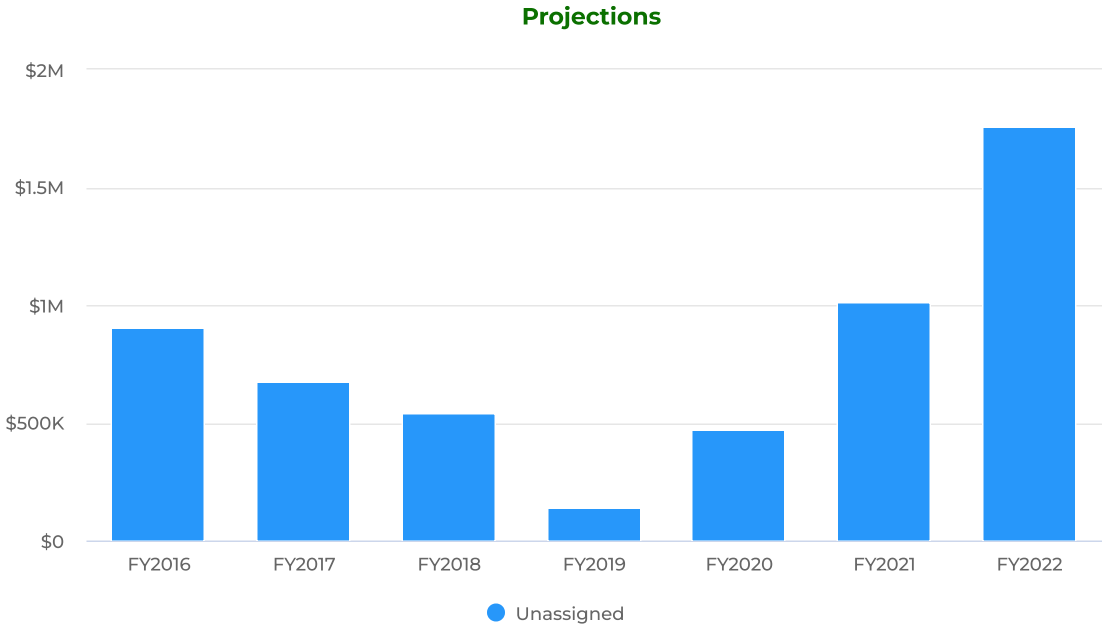
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services	$151,202	$216,767	$210,174	$183,310	$283,215	54.5%
Contractual Services	$145,769	$39,659	$110,514	$674,455	$611,355	-9.4%
Supplies	$34,571	$8,540	$21,520	$21,800	$21,800	0%
Maintenance	$30,529	$36,626	$30,000	$0	$0	0%
Debt Service & Transfers	$105,815	$106,644	$122,833	$122,833	$122,830	0%
COVID & Misc	$0	$2,075	$3,500	$0	$0	0%
Utilities	$15,953	$27,298	$0	$0	$0	0%
Capital Outlay	$0	$73,941	$170,000	$0	$0	0%
Total Expense Objects:	**$483,839**	**$511,550**	**$668,541**	**$1,002,398**	**$1,039,200**	**3.7%**

Fund Balance

Due to the COVID-19 Pandemic, the City of Bedford has not held their traditional events during the past two fiscal years. FY 22 had record growth in the receipt of hotel/motel tax collections, the primary revenue source for this fund. As the revenue source has a restricted use, the fund balance has increased significantly during this period of low expenditures.



	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	
Unassigned	$675,312	$543,445	$142,760	$469,159	228.6%
Total Fund Balance:	**$675,312**	**$543,445**	**$142,760**	**$469,159**	**228.6%**

Waterworks Utility Fund

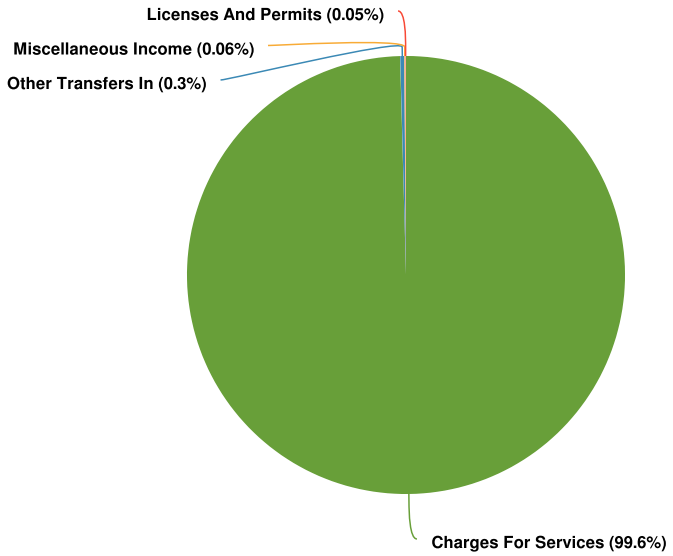
The Water & Sewer fund is an enterprise fund that accounts for the water and sewer services provided to the residents of the City and constitutes a major fund. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, financing and related debt service, and billing and collection.

Summary

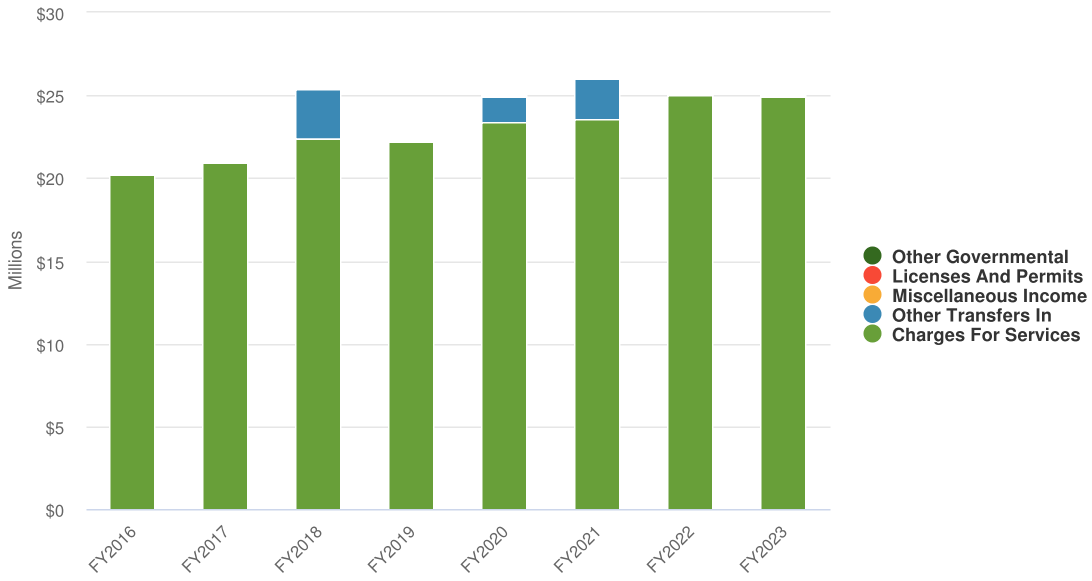
City of Bedford, TX is projecting $25M of revenue in FY2023, which represents a 0.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 0.8% or $188.49K to $24.87M in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

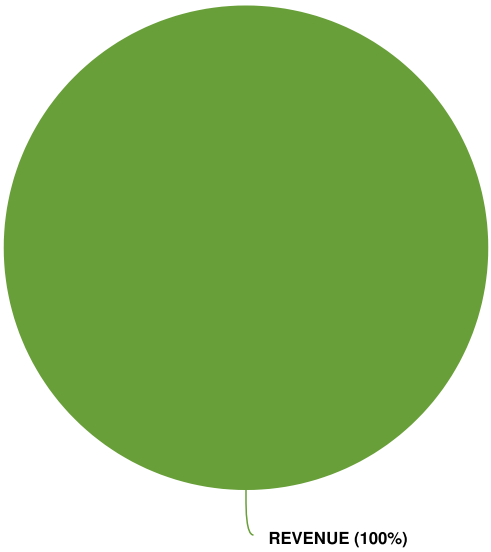


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Budgeted (% Change)	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source							

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Budgeted (% Change)	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Licenses And Permits	$10,547	$22,900	$20,145	$12,500	$13,500	8%	8%
Charges For Services	$23,352,757	$23,447,554	$24,466,841	$25,054,860	$24,899,987	-0.6%	-0.6%
Miscellaneous Income	$22,878	$17,719	$27,678	$16,000	$16,000	0%	0%
Other Transfers In	$1,611,823	$2,466,823	$74,437	$74,437	$74,435	0%	0%
Total Revenue Source:	**$24,998,005**	**$25,954,996**	**$24,589,101**	**$25,157,797**	**$25,003,922**	**-0.6%**	**-0.6%**

Revenue by Department

Projected 2023 Revenue by Department

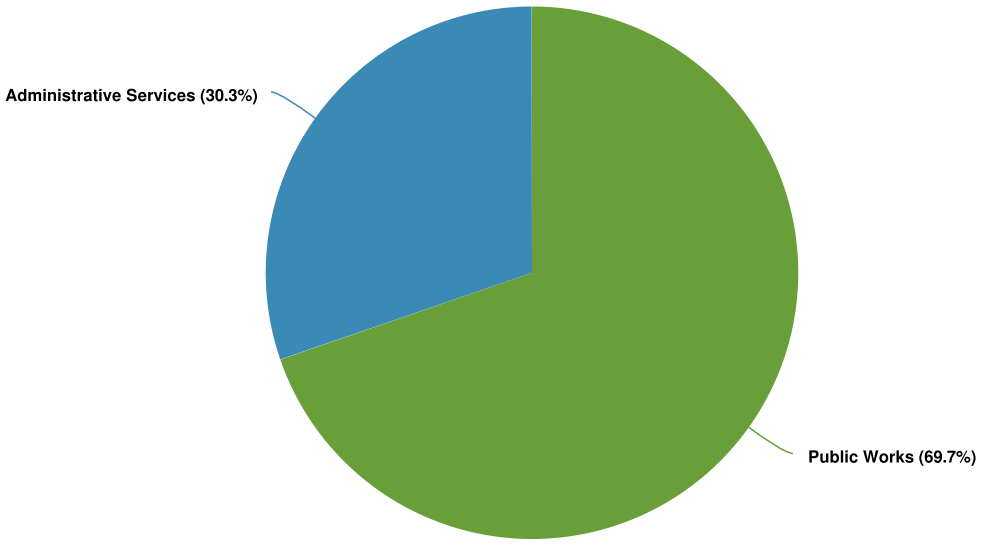


Budgeted and Historical 2023 Revenue by Department

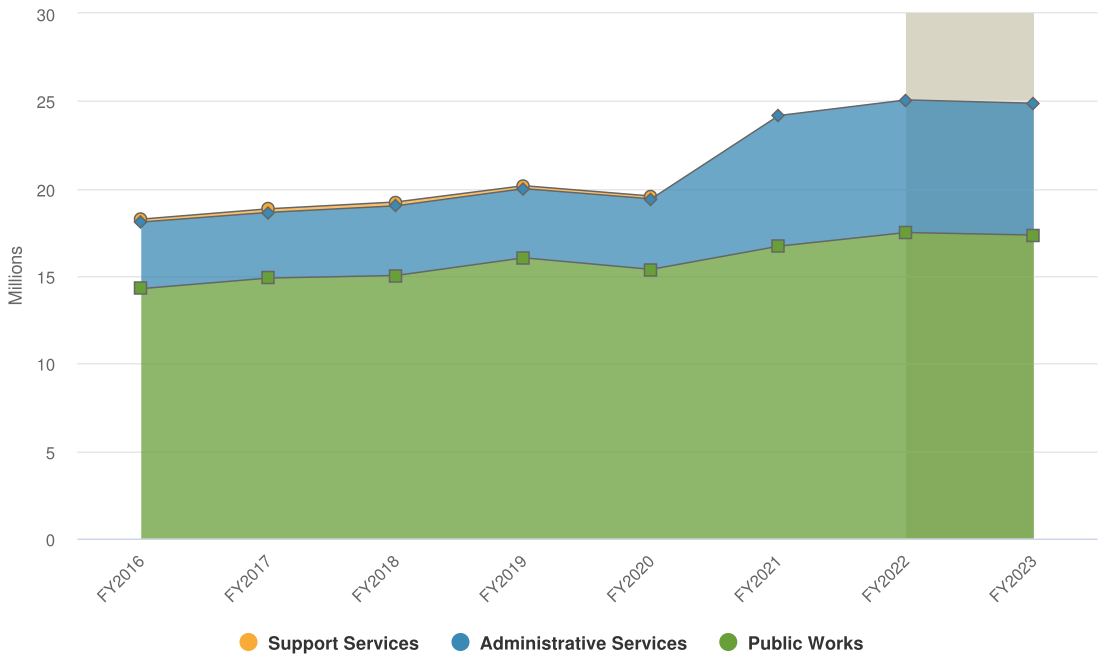
Grey background indicates budgeted figures.

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

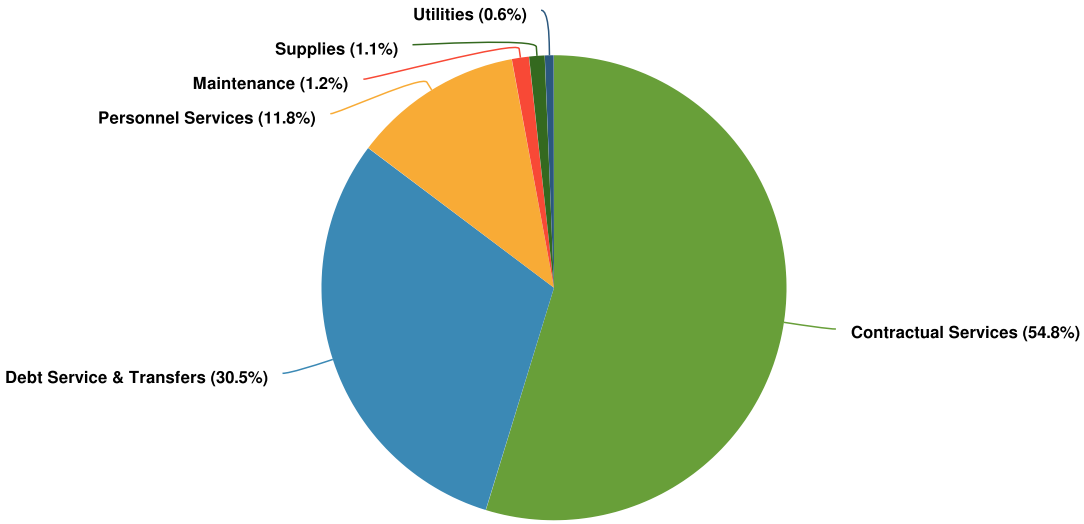


Grey background indicates budgeted figures.

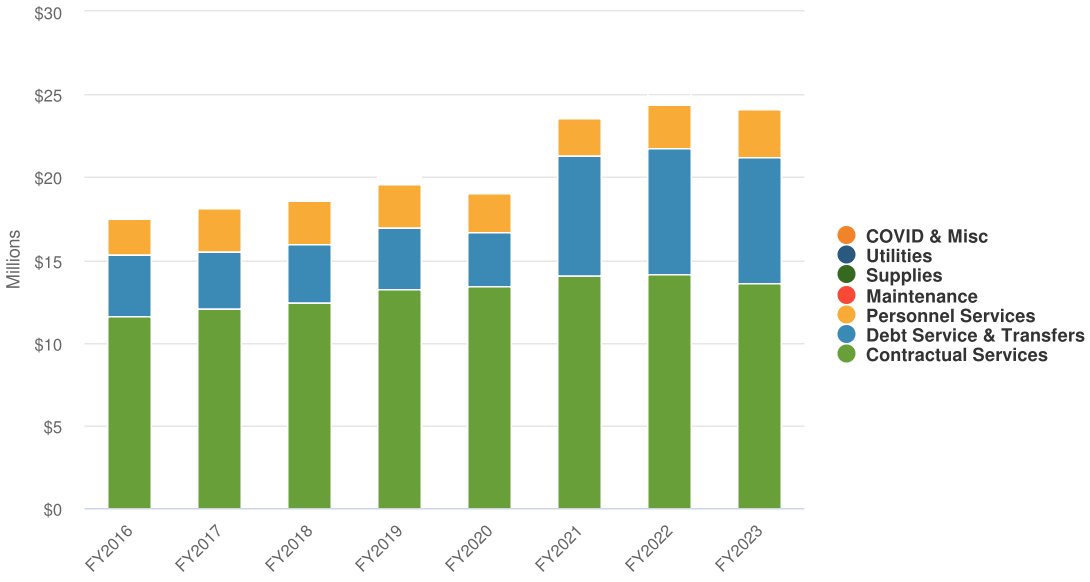
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Budgeted	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures							
Support Services	$160,623	$0	$0	$0	$0	$0	0%
Public Works	$15,380,155	$15,601,561	$16,250,848	$17,484,527	$17,484,527	$17,340,605	-0.8%
Administrative Services	$4,029,161	$3,709,294	$7,572,681	$7,577,079	$7,577,079	$7,532,510	-0.6%
Total Expenditures:	**$19,569,939**	**$19,310,855**	**$23,823,529**	**$25,061,606**	**$25,061,606**	**$24,873,115**	**-0.8%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



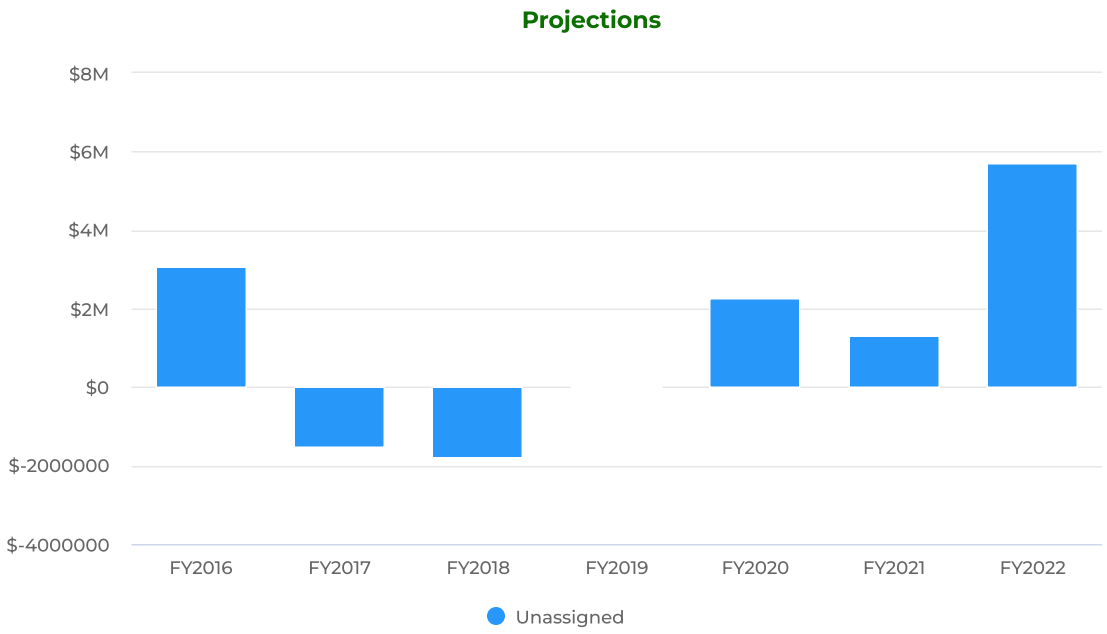
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Budgeted (% Change)	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects							
Personnel Services	$2,391,117	$2,296,060	$2,422,521	$2,592,200	$2,943,140	13.5%	13.5%
Contractual Services	$13,380,140	$12,541,041	$13,039,226	$14,106,010	$13,618,465	-3.5%	-3.5%
Supplies	$185,094	$187,031	$226,325	$226,240	$270,780	19.7%	19.7%
Maintenance	$181,564	$307,164	$304,569	$306,580	$295,660	-3.6%	-3.6%
Debt Service & Transfers	$3,287,797	$3,862,579	$7,665,136	$7,665,136	$7,590,540	-1%	-1%
COVID & Misc	$0	$14,900	$3,277	$0	$0	0%	0%
Utilities	$144,227	$102,080	$162,475	$165,440	$154,530	-6.6%	-6.6%
Total Expense Objects:	**$19,569,939**	**$19,310,855**	**$23,823,529**	**$25,061,606**	**$24,873,115**	**-0.8%**	**-0.8%**

Fund Balance

As an enterprise fund, the fund balance numbers provided are based on the working capital of each fiscal year. These amounts vary depending on the cash status of the fund at the beginning of the fiscal year.



	FY2022
Fund Balance	—
Unassigned	$5,697,798
Total Fund Balance:	**$5,697,798**

Stormwater Utility Fund

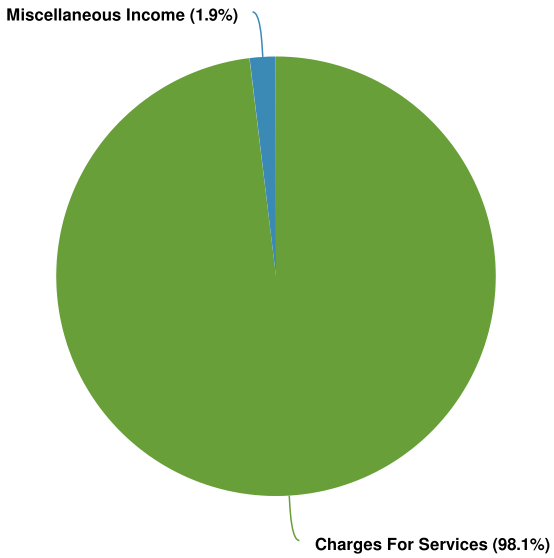
This enterprise fund focuses on the operation and maintenance of the stormwater utility system, which manages stormwater drainage runoff, including administration, repairs, replacements, improvements, and extensions of the water and sewer system (directly related to drainage), financing and related debt service, and billing and collection.

Summary

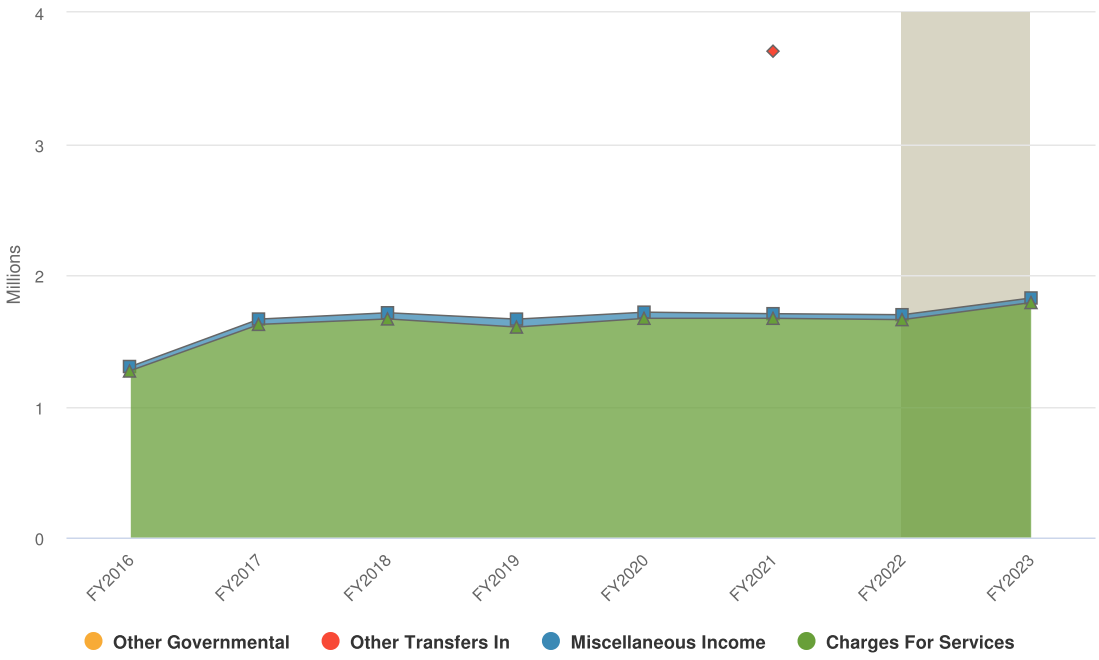
City of Bedford, TX is projecting $1.83M of revenue in FY2023, which represents a 7.5% increase over the prior year. Budgeted expenditures are projected to increase by 56.7% or $881.65K to $2.44M in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

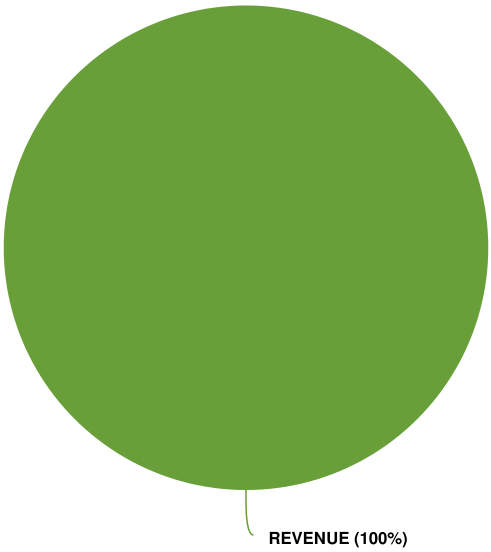


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Charges For Services	$1,670,008	$1,670,019	$1,790,532	$1,660,000	$1,790,000	7.8%
Miscellaneous Income	$46,819	$35,978	$35,456	$37,500	$35,000	-6.7%
Other Transfers In	$0	$2,000,000	$0	$0	$0	0%
Total Revenue Source:	**$1,716,827**	**$3,705,997**	**$1,825,988**	**$1,697,500**	**$1,825,000**	**7.5%**

Revenue by Department

Projected 2023 Revenue by Department

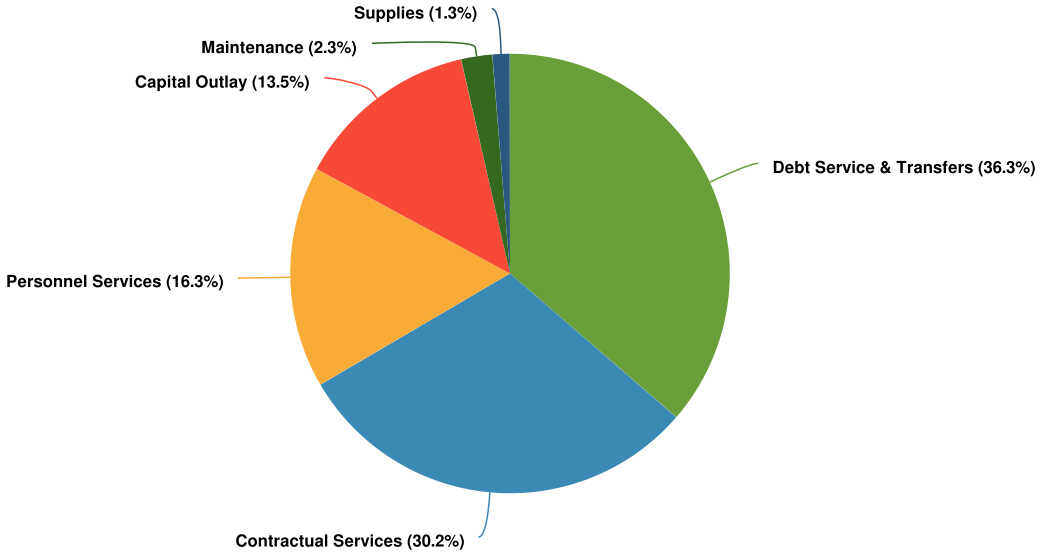


Budgeted and Historical 2023 Revenue by Department

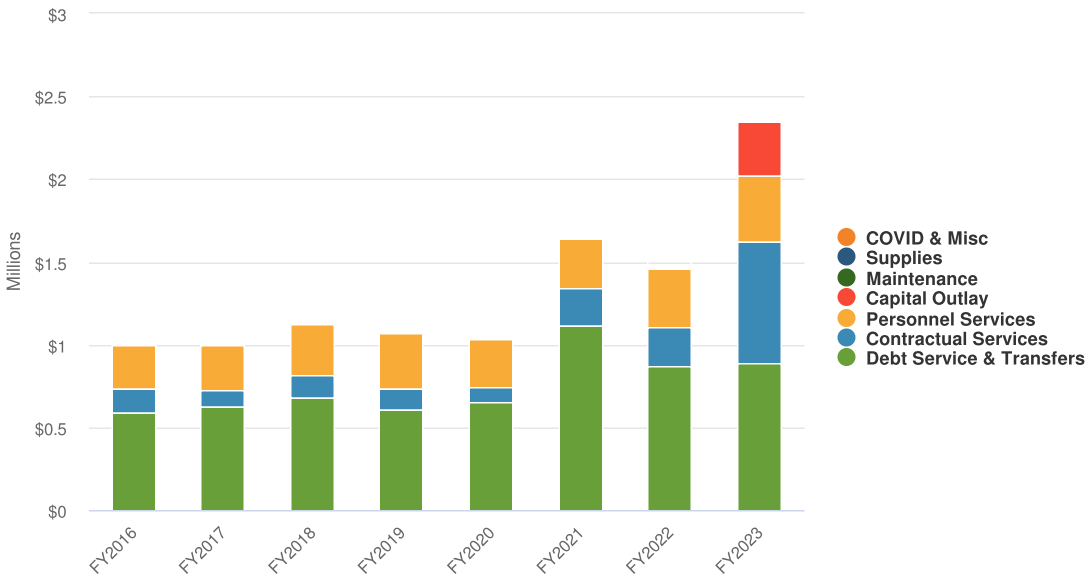
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



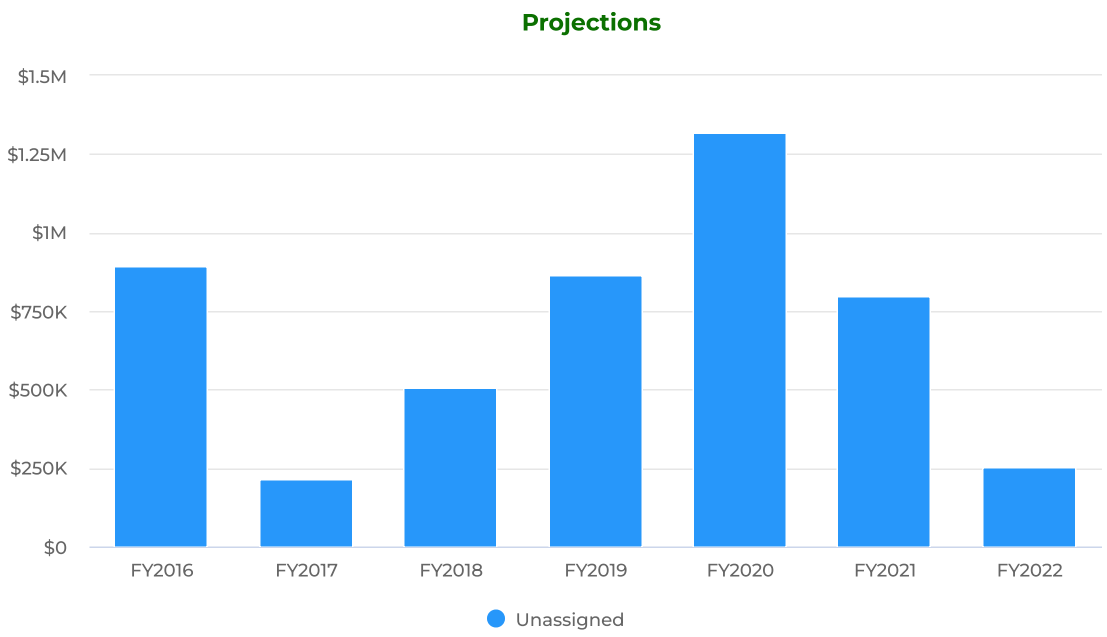
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services	$285,493	$264,014	$293,887	$357,220	$397,590	11.3%
Contractual Services	$92,510	$149,930	$219,590	$230,770	$736,280	219.1%
Supplies	$34,231	$15,369	$40,607	$42,500	$31,360	-26.2%
Maintenance	$14,743	$28,777	$42,220	$50,280	$55,510	10.4%
Debt Service & Transfers	$653,056	$564,230	$873,607	$873,607	$885,285	1.3%
COVID & Misc	$0	$6,391	$0	$0	$0	0%
Capital Outlay	$0	$0	$0	$0	$330,000	N/A
Total Expense Objects:	**$1,080,033**	**$1,028,712**	**$1,469,911**	**$1,554,377**	**$2,436,025**	**56.7%**

Fund Balance

As an enterprise fund, the fund balance numbers provided are based on the working capital of each fiscal year. These amounts vary depending on the cash status of the fund at the beginning of the fiscal year.



	FY2022
Fund Balance	—
Unassigned	$252,629
Total Fund Balance:	**$252,629**

Interest & Sinking Fund (Debt Service Fund)

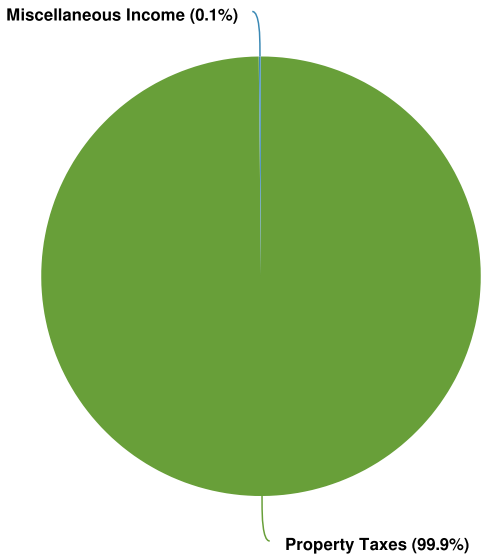
This governmental fund is used to account for the accumulation of resources for the payment of general long-term debt principal, interest, and related costs from the taxes levied by the City. Bonds used by a government to finance major construction projects, to be paid by tax levies over a period of years, require a debt service fund to account for their repayment.

Summary

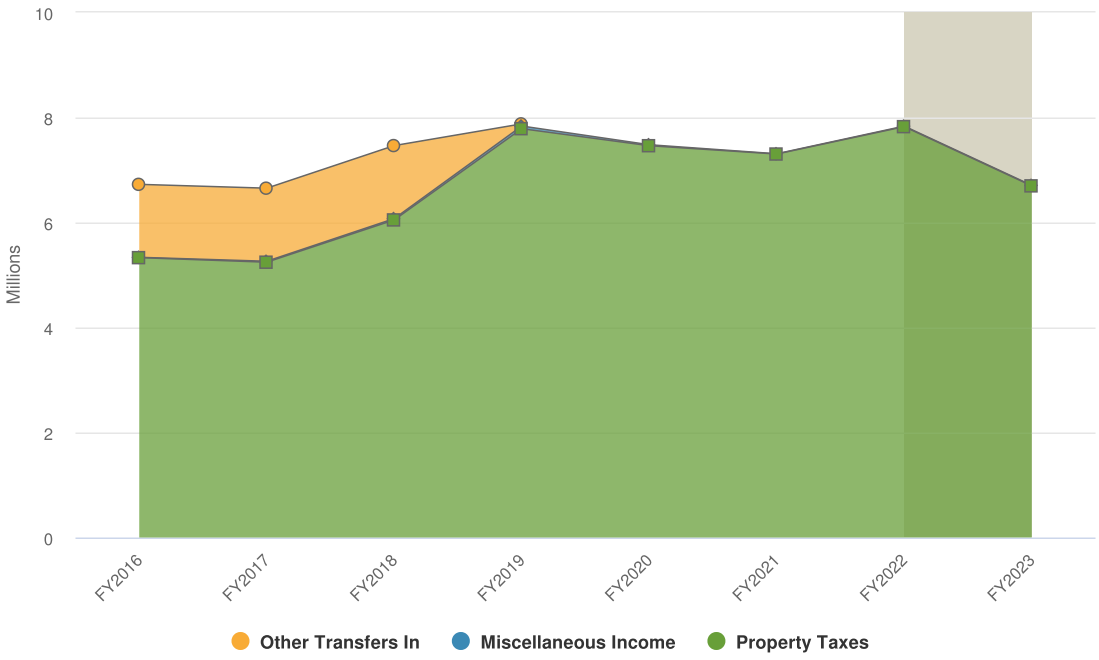
City of Bedford, TX is projecting $6.71M of revenue in FY2023, which represents a 14.4% decrease over the prior year. Budgeted expenditures are projected to decrease by 7% or $505.02K to $6.66M in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

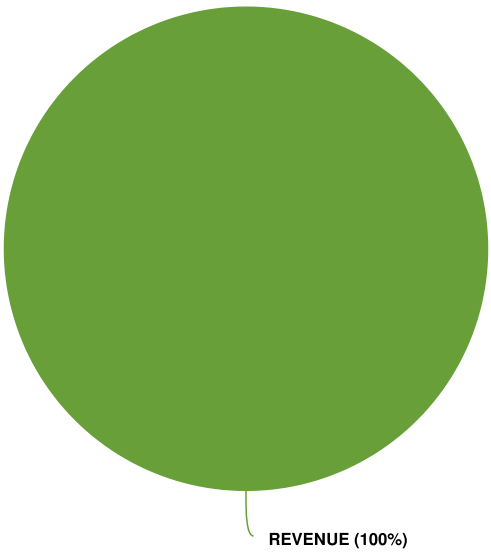


Grey background indicates budgeted figures.

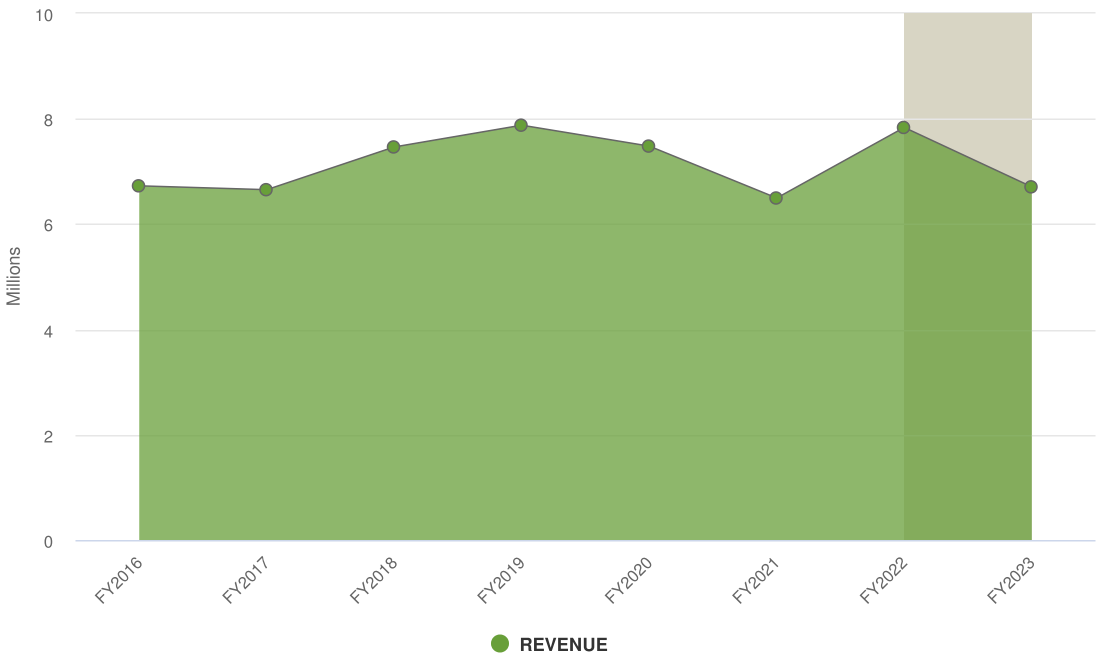
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Property Taxes	$7,462,741	$7,354,447	$7,855,320	$7,825,820	$6,697,760	-14.4%
Miscellaneous Income	$18,865	$6,980	$8,253	$10,000	$10,000	0%
Other Transfers In	$0	$0	$10,417	$0	$0	0%
Total Revenue Source:	**$7,481,606**	**$7,361,427**	**$7,873,990**	**$7,835,820**	**$6,707,760**	**-14.4%**

Revenue by Department

Projected 2023 Revenue by Department



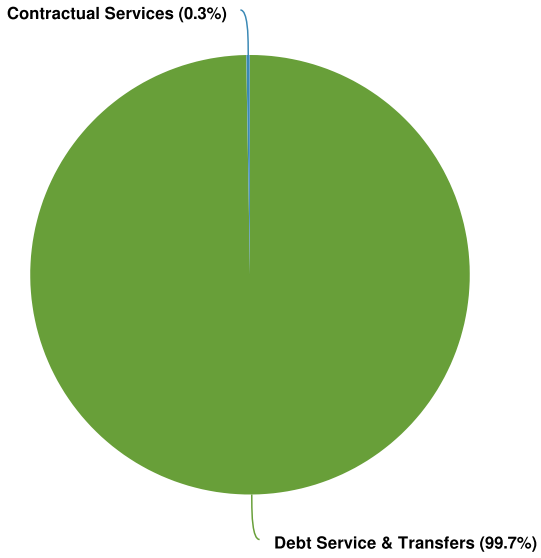
Budgeted and Historical 2023 Revenue by Department



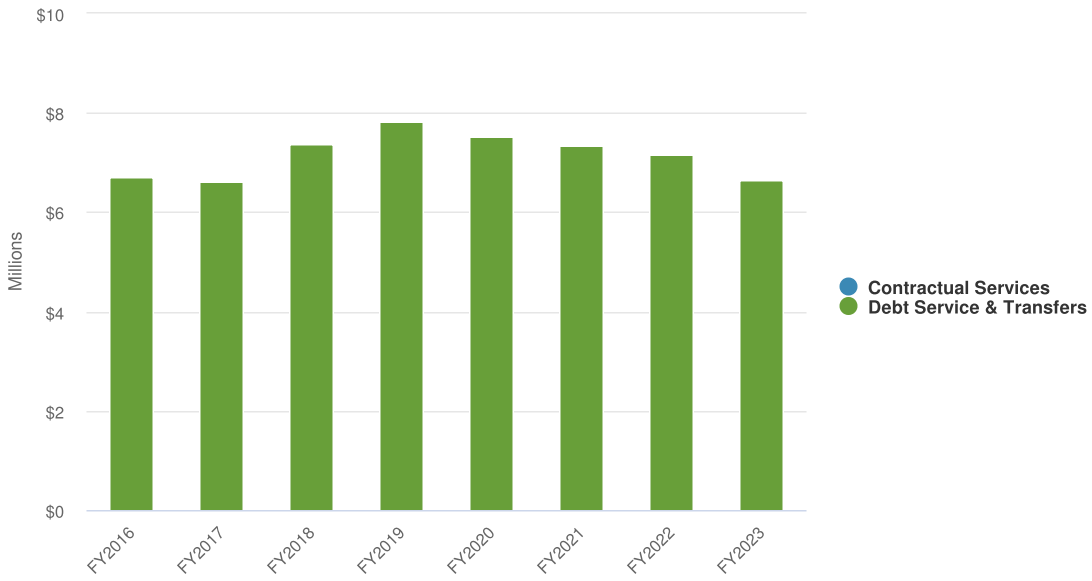
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



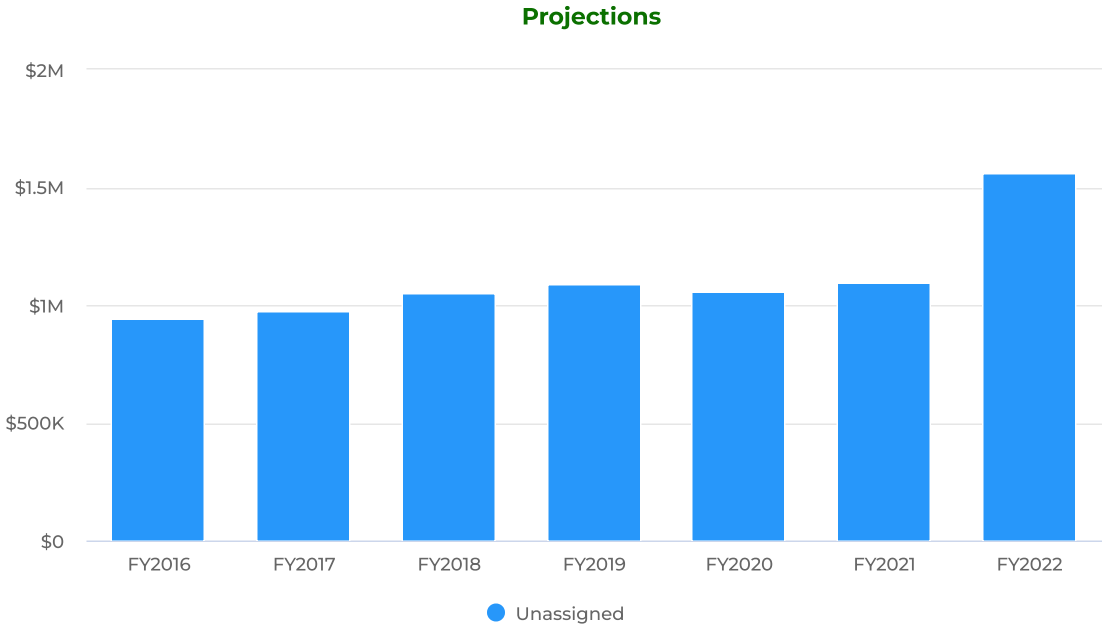
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$12,239	$9,252	$17,000	$17,000	$17,000	0%
Debt Service & Transfers	$7,529,877	$7,330,752	$7,150,776	$7,150,776	$6,645,760	-7.1%
Total Expense Objects:	**$7,542,116**	**$7,340,004**	**$7,167,776**	**$7,167,776**	**$6,662,760**	**-7%**

Fund Balance

Revenue in this fund is determined by the calculated tax rate for debt service payments. Expenses are regulated by the debt service schedules for bonds and certificates of obligation supported by property tax. Recent legislative changes have impacted how property tax revenue is accounted for in regard to properties with a senior tax freeze. This has increased the revenue for the debt service fund, which is captured in the following year's calculation.



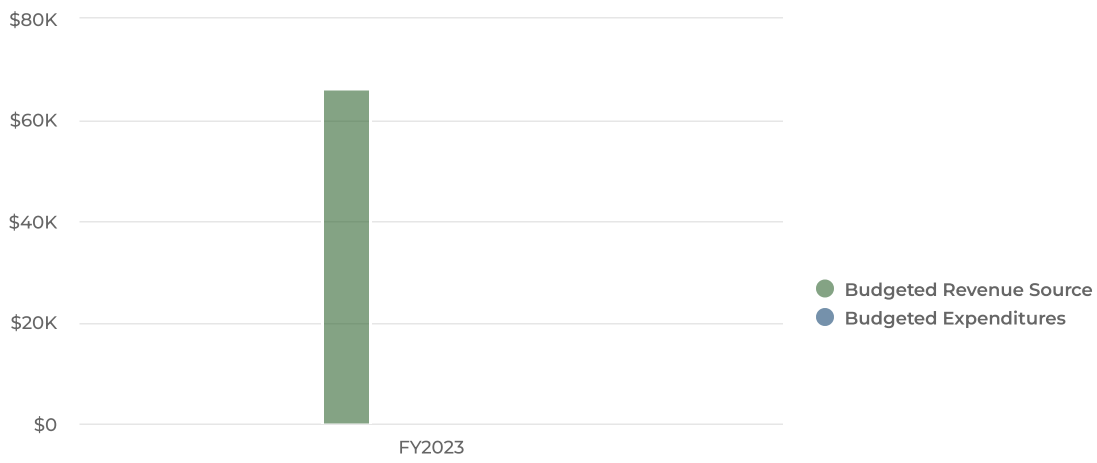
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$944,475	$973,557	$1,049,549	$1,087,072	$1,055,347	-2.9%
Total Fund Balance:	**$944,475**	**$973,557**	**$1,049,549**	**$1,087,072**	**$1,055,347**	**-2.9%**

Tax Increment Financing (TIF) Fund

This fund was created in FY 2021-2022 to account for the Tax Reinvestment Zone. The City participates in the zone at 75% of the incremental value, both Tarrant County and Tarrant County College District participate at 50% of the incremental value. This fund accounts for the revenues and expenditures associated with the zone. As this fund is new and the Zone was only recently created, there are no expenses in this fund at this time.

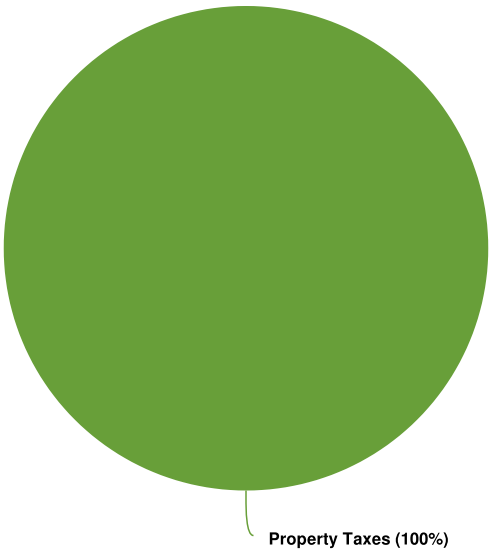
Summary

City of Bedford, TX is projecting $66.45K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to N/A in FY2023.

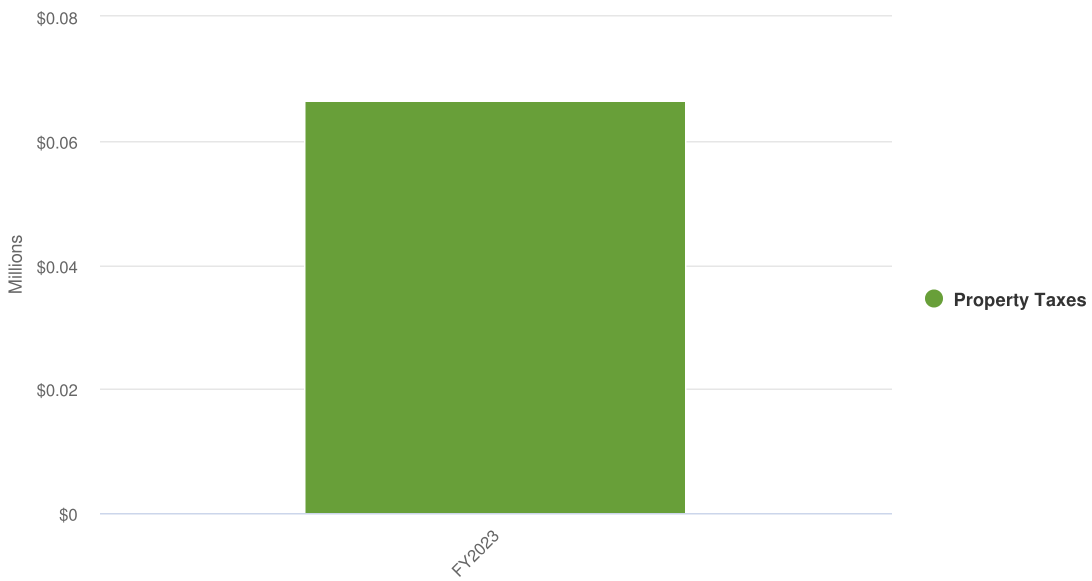


Revenues by Source

Projected 2023 Revenues by Source



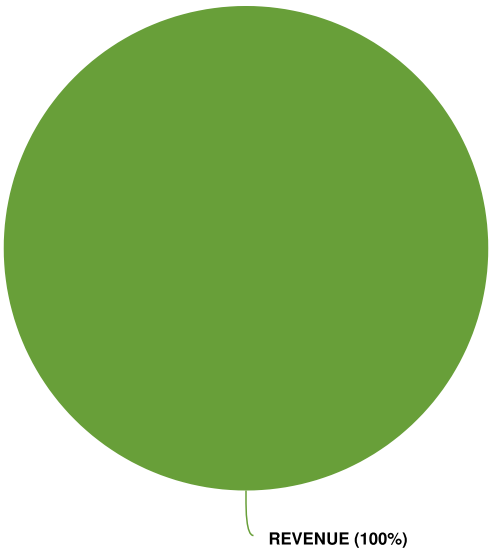
Budgeted and Historical 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Projected Actual	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source				
Property Taxes	$0	$0	$66,450	N/A
Total Revenue Source:	**$0**	**$0**	**$66,450**	**N/A**

Revenue by Department

Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

Edc -4B Street Improvement

In November 1997, Bedford voters approved a half-cent sales tax for the purpose of maintenance and improvements of the street network. Following approval of the tax levy, the Bedford Street Improvement Economic Development Corporation (SIEDC) was created to direct and authorize all expenditures, with the City Council having final approval. The Council appointed a corporation that is composed of citizens and elected official to oversee the financial expenditures, street network maintenance and improvements. The street network is comprised of the roadway, curb and gutter, sidewalks, traffic signals, lane and intersection markings, and street signs.

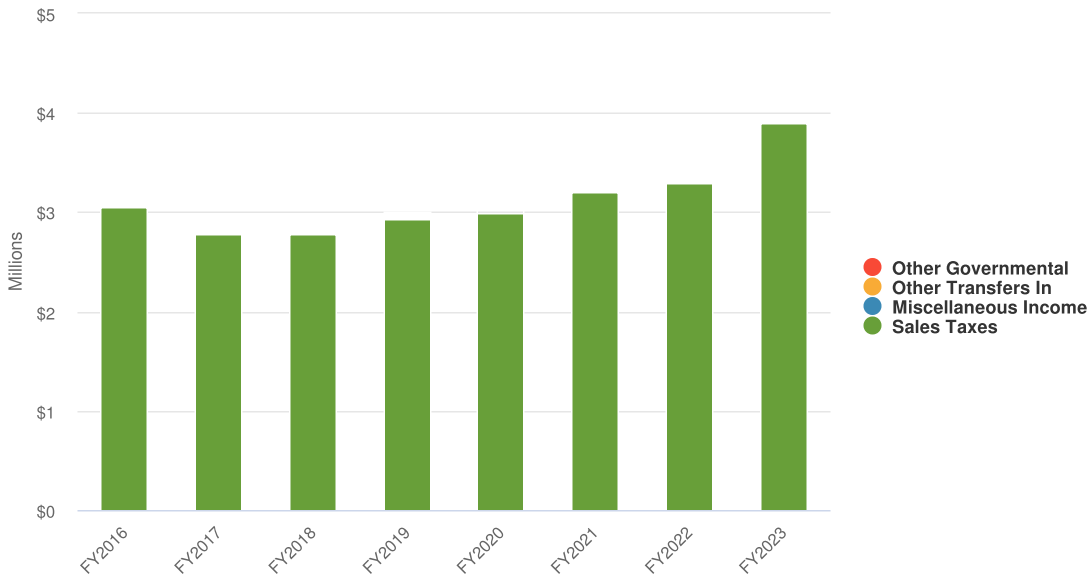
Summary

The City of Bedford is projecting $3.31**M** of revenue in FY2022, which represents a 12.4% increase over the prior year. Budgeted expenditures are projected to decrease by 47.3% or $1.78**M** to $1.99**M** in FY2022.

Revenues by Source

The primary funding source for this fund is sales tax. Based on the annual collections for the prior fiscal year, the revenue budget has been increased to correspond with the increase in overall revenue collections from the prior fiscal year. Additional funding comes from the interest income on the fund. This has been decreased for the coming fiscal year due to the current market conditions.

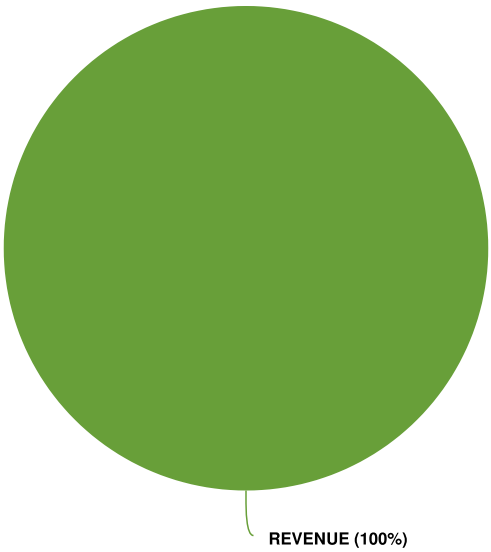
Budgeted and Historical 2023 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Sales Taxes	$2,993,879	$3,366,104	$3,781,893	$3,300,000	$3,895,350	18%
Miscellaneous Income	$68,349	$10,387	$13,771	$10,000	$10,000	0%
Other Governmental	$0	$100,000	$139,000	$0	$0	0%
Total Revenue Source:	**$3,062,228**	**$3,476,491**	**$3,934,664**	**$3,310,000**	**$3,905,350**	**18%**

Revenue by Department

Projected 2023 Revenue by Department



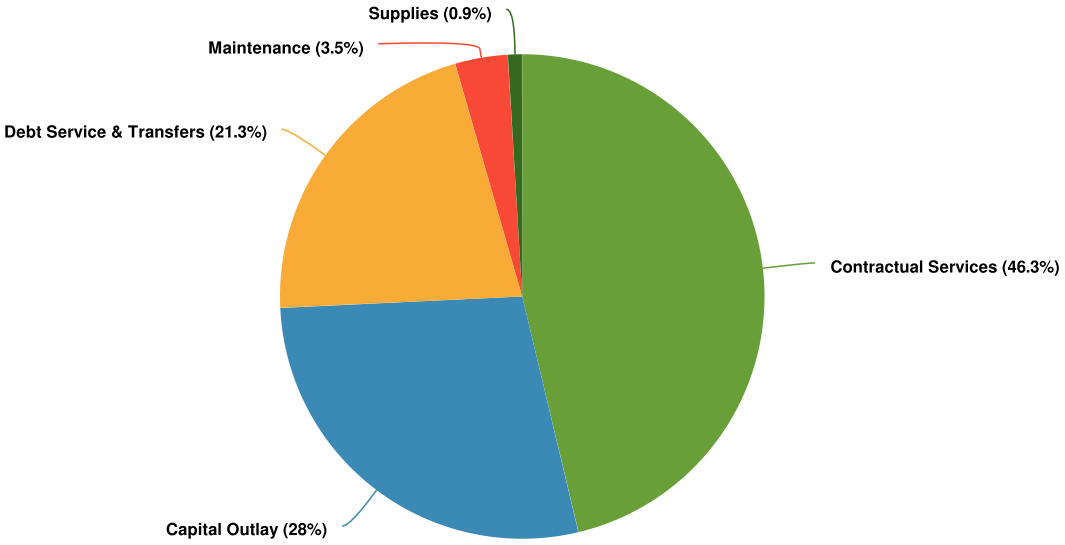
Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

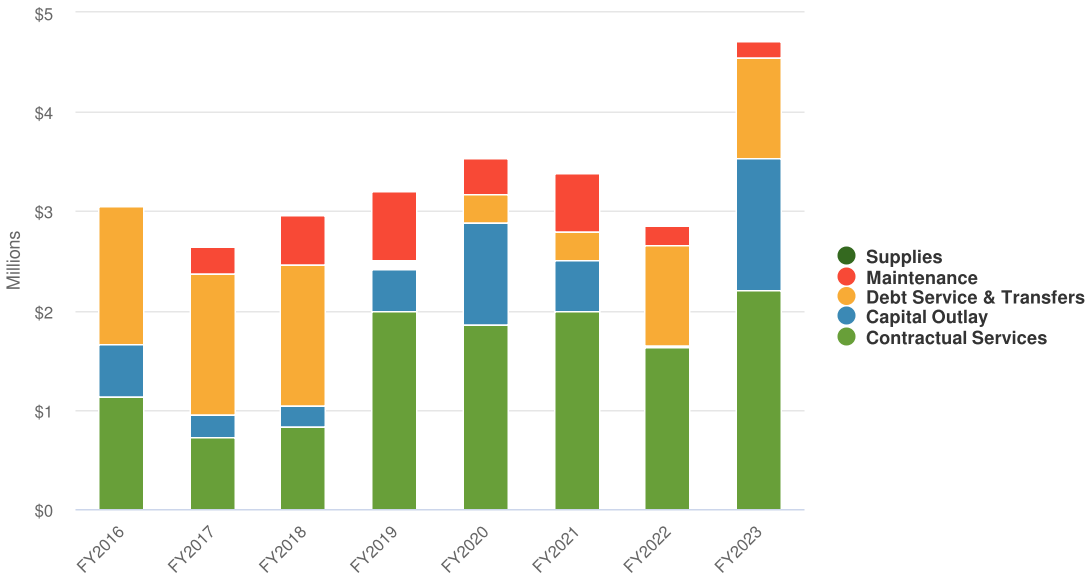
Expenditures by Classification

The expenditures in this fund fluctuate based on the planned projects approved by the SIEDC Board. The budget changes annually based on the projects identified in the Streets Master Plan and available funding.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$1,855,479	$1,608,519	$2,845,380	$1,630,380	$2,199,380	34.9%
Supplies	$33,578	$25,274	$41,292	$48,800	$44,800	-8.2%
Maintenance	$364,779	$449,418	$185,430	$187,440	$167,120	-10.8%
Debt Service & Transfers	$278,115	$285,960	$1,013,468	$1,013,468	$1,011,630	-0.2%
Capital Outlay	$1,036,236	$113,726	$370,000	$20,000	$1,330,000	6,550%
Total Expense Objects:	**$3,568,187**	**$2,482,896**	**$4,455,570**	**$2,900,088**	**$4,752,930**	**63.9%**

Fund Balance

The SIEDC Board annually approves the projects for each fiscal year. They use a mix of financing sources available including fund balance or debt instruments. Changes in fund balance are determined by the schedule of projects and planned financing sources approved by the Board.

	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$3,612,967	$3,790,266	$3,680,942	$3,449,908	$2,943,948	-14.7%
Total Fund Balance:	**$3,612,967**	**$3,790,266**	**$3,680,942**	**$3,449,908**	**$2,943,948**	**-14.7%**

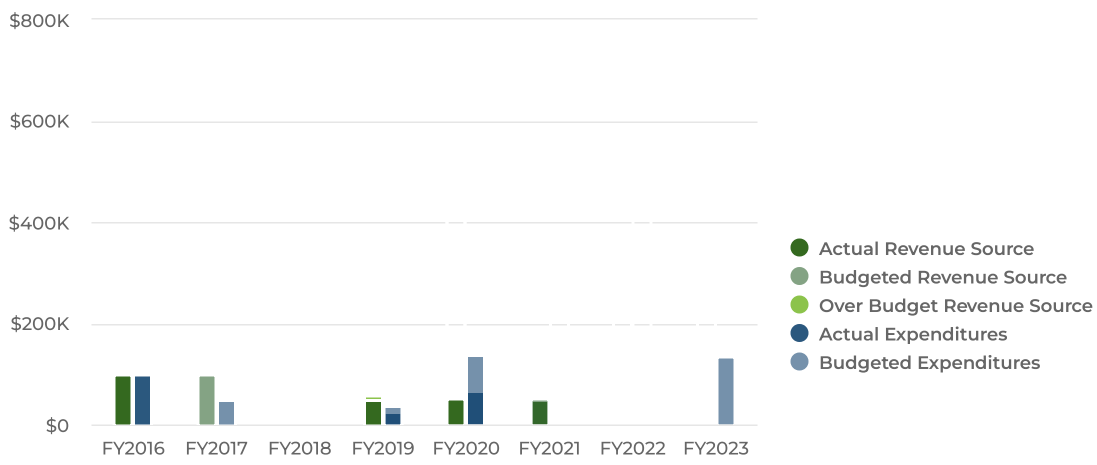
Economic Dev Fund

This governmental fund is used to account for the revenue and expenditures related to economic development related activities, particularly as they pertain to agreements made through Chapter 380 of the Texas Local Government Code and the City's Economic Development Incentive Policy and Program.

Under Chapter 380 of the Texas Local Government Code, the City Council is able to partner with local businesses using authorized tools, such as tax rebates, to provide incentive packages for business recruitment and retention. This fund is used to account for reimbursements upon verification of compliance with each agreement's parameters.

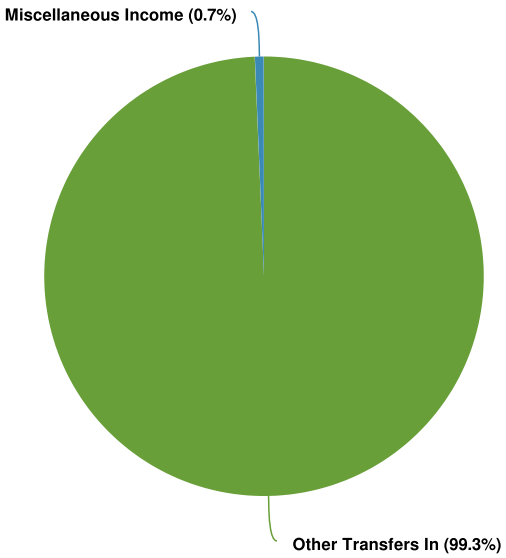
Summary

City of Bedford, TX is projecting $302K of revenue in FY2023, which represents a 0.2% increase over the prior year. Budgeted expenditures are projected to decrease by 81.6% or $600K to $135K in FY2023.

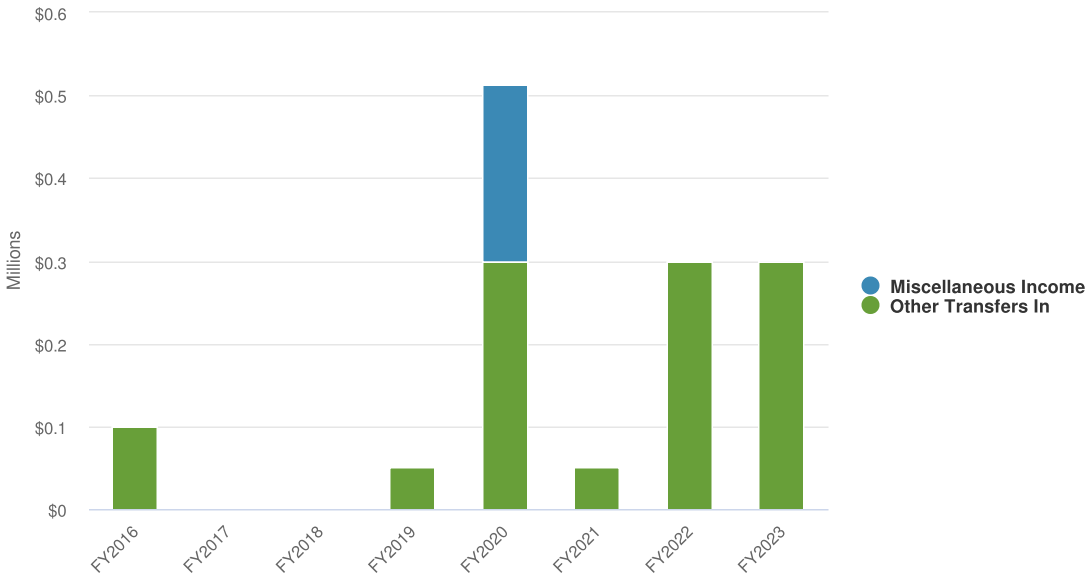


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

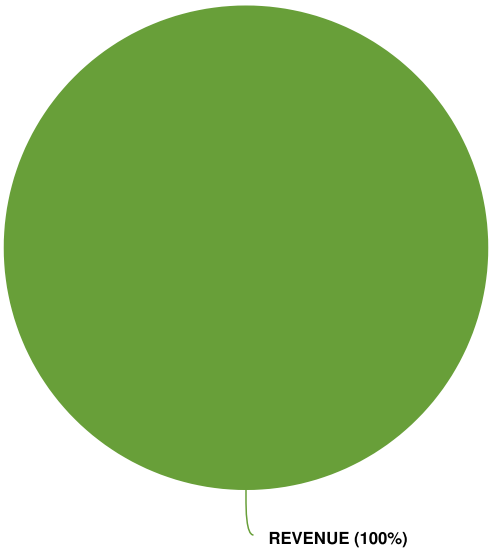


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$212,743	$1,677	$2,658	$1,500	$2,000	33.3%
Other Transfers In	$300,000	$50,000	$300,000	$300,000	$300,000	0%

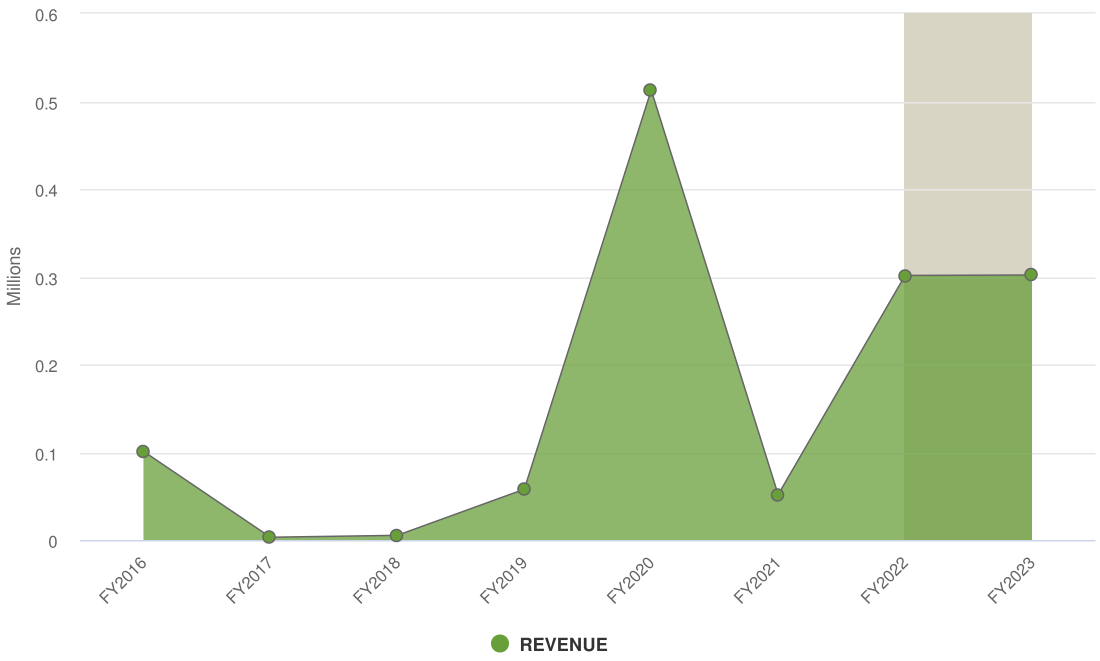
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Revenue Source:	$512,743	$51,677	$302,658	$301,500	$302,000	0.2%

Revenue by Department

Projected 2023 Revenue by Department



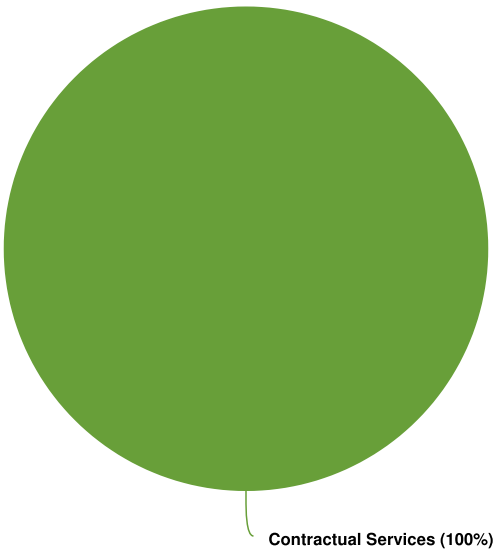
Budgeted and Historical 2023 Revenue by Department



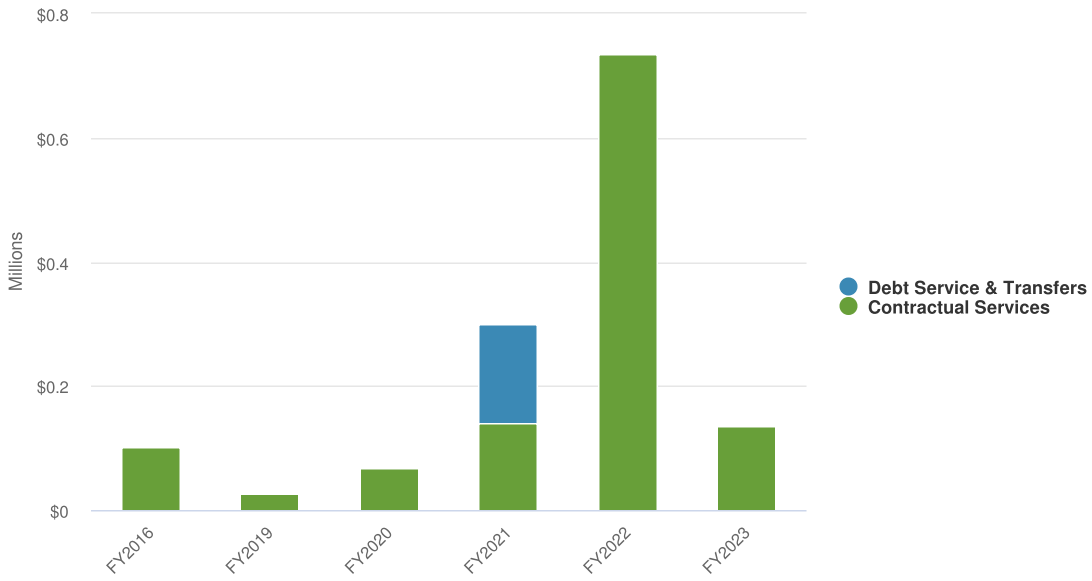
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



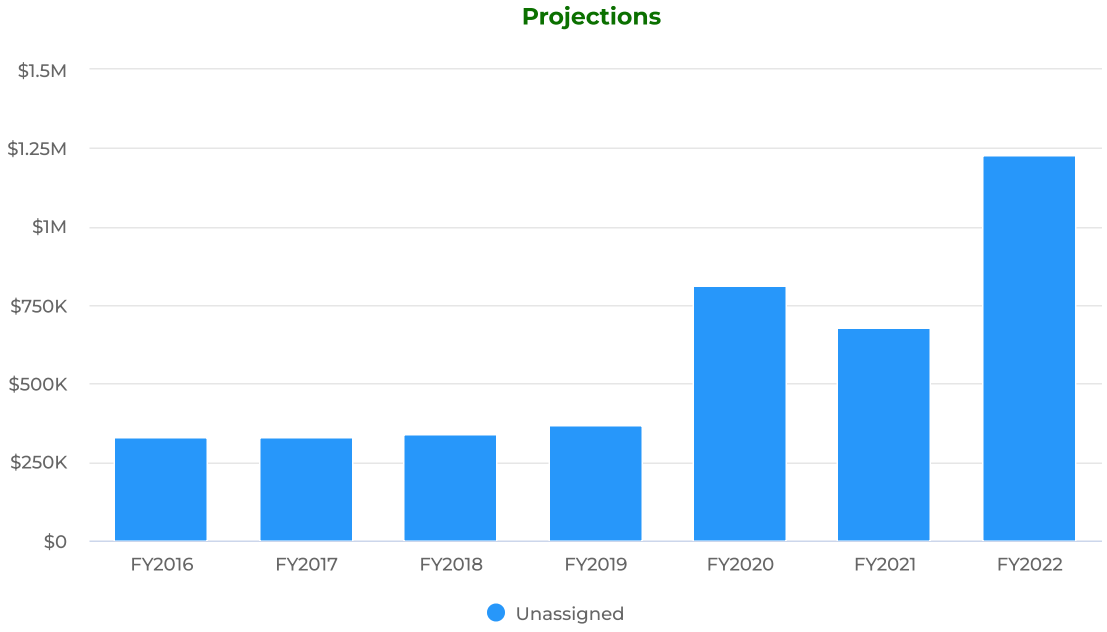
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$67,394	$25,188	$685,000	$735,000	$135,000	-81.6%
Debt Service & Transfers	$0	$160,000	-$160,000	$0	$0	0%
Total Expense Objects:	**$67,394**	**$185,188**	**$525,000**	**$735,000**	**$135,000**	**-81.6%**

Fund Balance

The Economic Development Fund received several additional transfers from the SIEDC Fund and Utility Repair & Maintenance Fund to assist with funding for a Council approved Economic Development Agreement in FY 22. Expenditures are only authorized for Council approved agreements, resulting in fund balance growth during years when no agreements are active.



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$328,560	$331,704	$337,022	$367,205	$812,554	121.3%
Total Fund Balance:	**$328,560**	**$331,704**	**$337,022**	**$367,205**	**$812,554**	**121.3%**

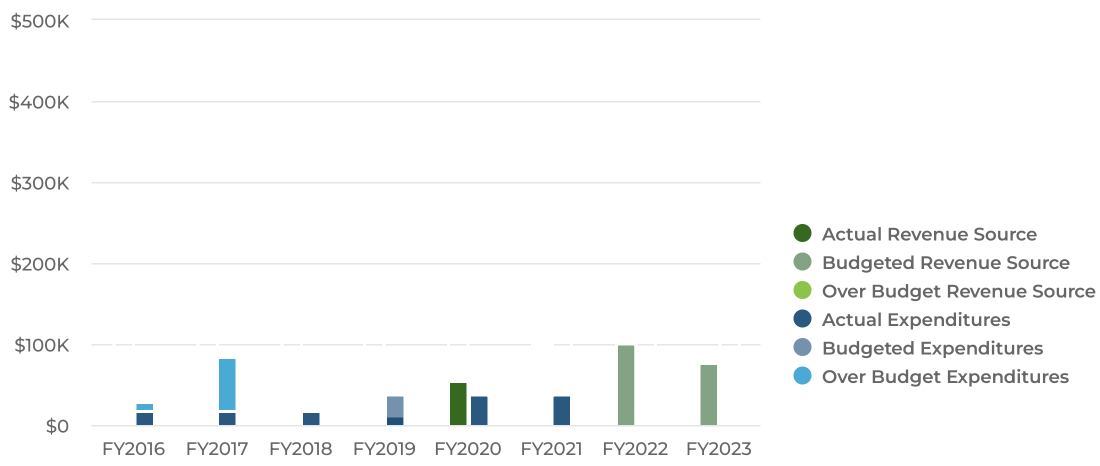
Public Educ Govt Fund

This special revenue fund is used to account for the 1% fee that is collected along with the cable franchise fee. Expenditures from this fund are limited through federal law to capital costs for public, educational, governmental (PEG) programming facilities.

In December 2012, Time Warner Cable terminated its local franchise with the City of Bedford and opted into statewide franchising in accordance with the adoption of SB 1087 in the 2011 legislature. SB 1087 allowed each local incumbent cable franchisee to terminate all of its local franchises in cities of less than 215,000, if done so by December 31, 2011. This is also in compliance with the SB 5 from the 2005 legislature which transferred cable franchising authority to the Public Utility Commission. Also, in accordance with SB 1087, a municipality must set up a separate PEG fund at the time of franchise termination to collect and account for the public, educational, and governmental (PEG) fee which goes into effect at the time of termination. The PEG fee is an additional 1% of gross revenue and can only be spent on capital items for the local access channel as described by federal law. The PEG fee is also required of AT&T, as well as any future cable provider that may choose to provide service in Bedford.

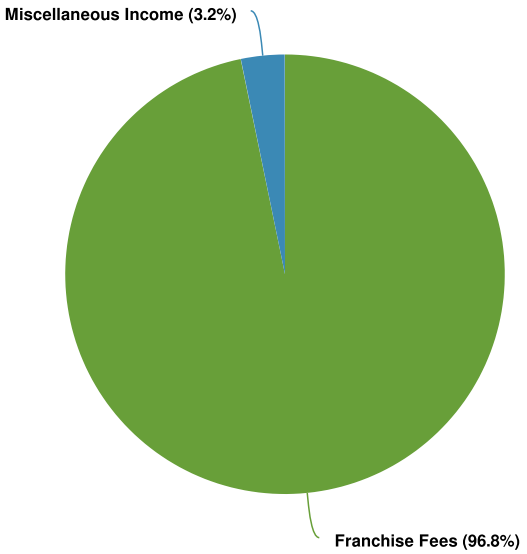
Summary

City of Bedford, TX is projecting $77.5K of revenue in FY2023, which represents a 24.4% decrease over the prior year. Budgeted expenditures are projected to increase by 15.2% or $35K to $265.2K in FY2023.

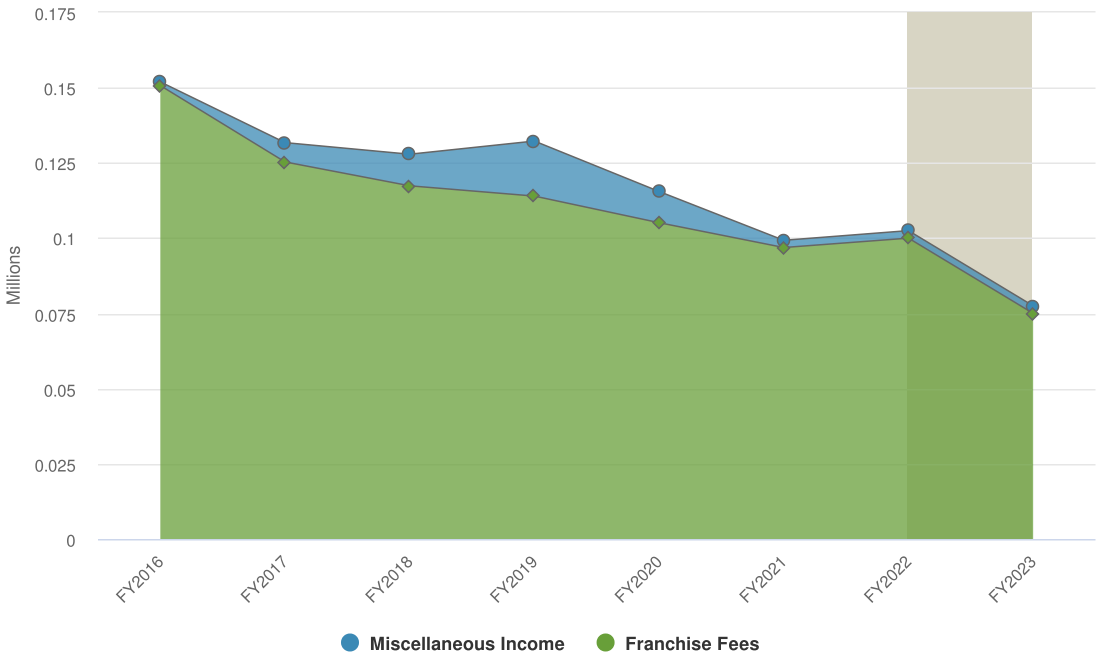


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

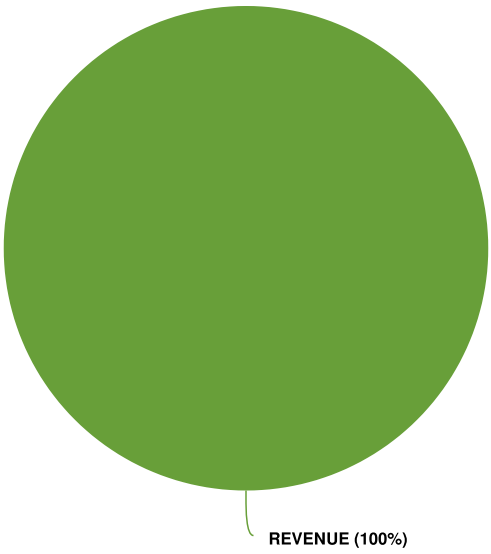


Grey background indicates budgeted figures.

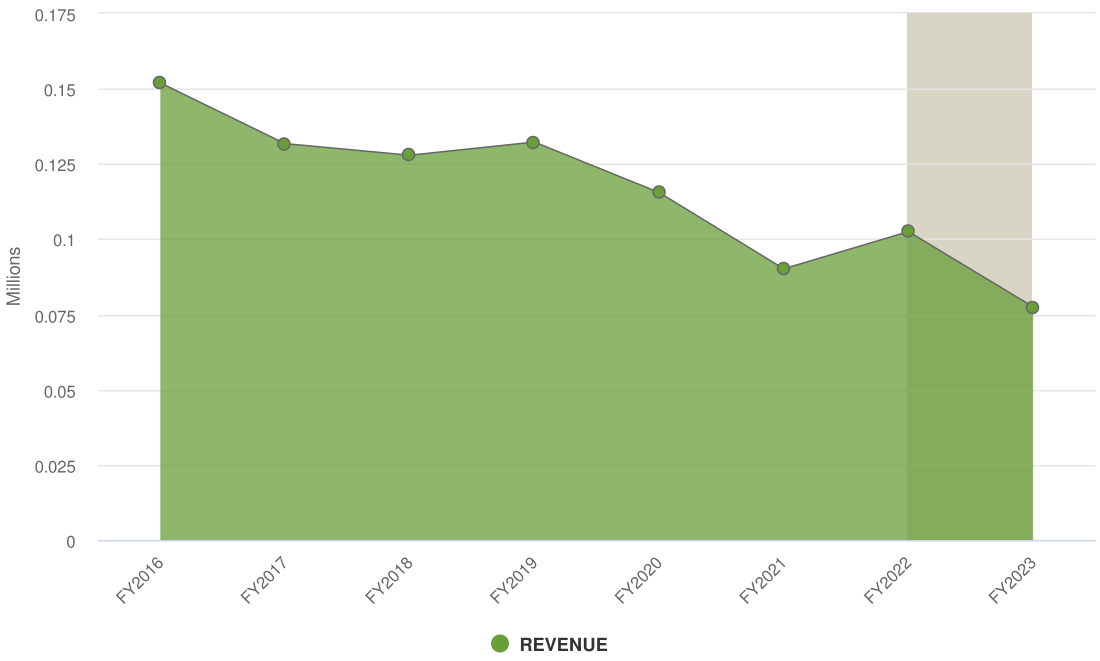
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Franchise Fees	$105,131	$77,209	$74,613	$100,000	$75,000	-25%
Miscellaneous Income	$10,382	$3,102	$2,478	$2,500	$2,500	0%
Total Revenue Source:	**$115,513**	**$80,311**	**$77,091**	**$102,500**	**$77,500**	**-24.4%**

Revenue by Department

Projected 2023 Revenue by Department



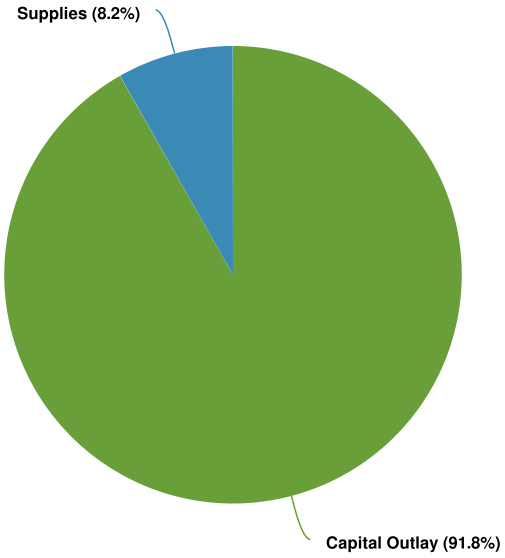
Budgeted and Historical 2023 Revenue by Department



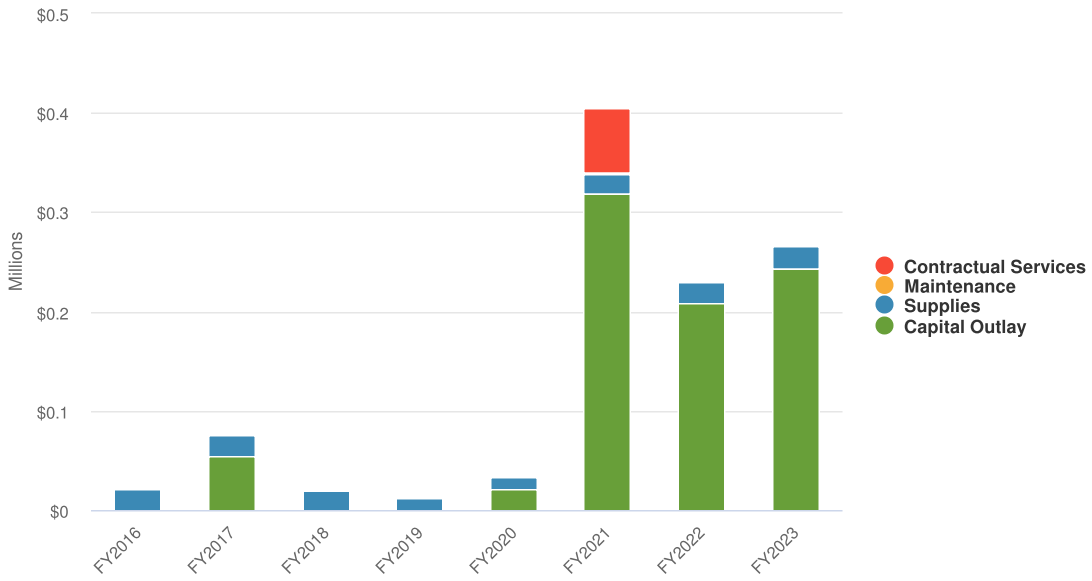
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



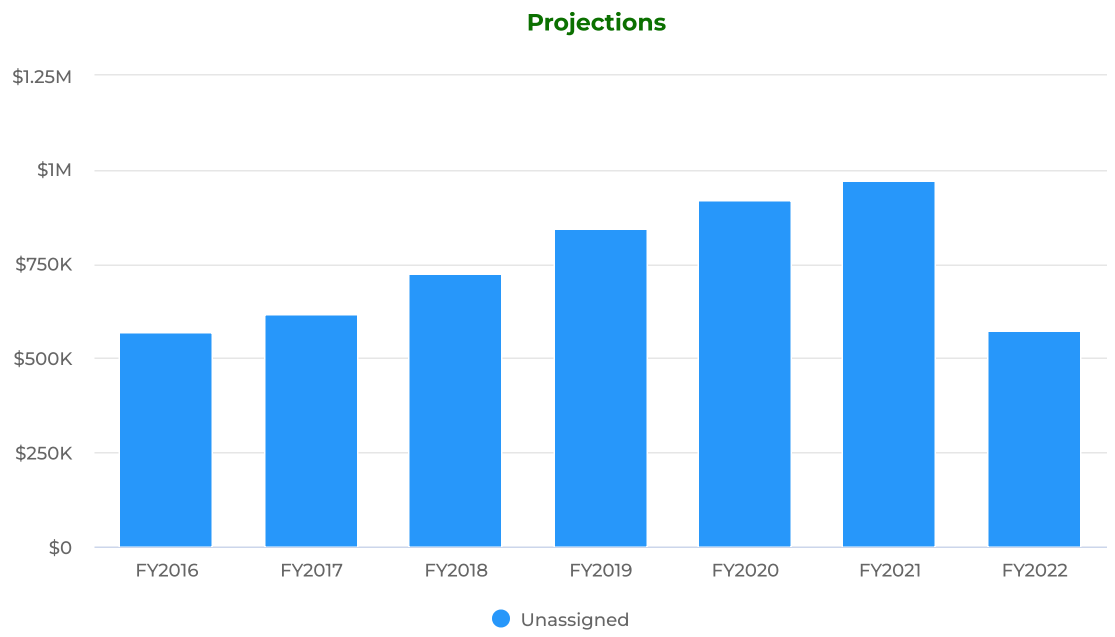
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$8,340	$0	$0	$0	$0	0%
Supplies	$11,696	$26,464	$26,800	$21,800	$21,800	0%
Maintenance	$0	$1,896	$2,796	$0	$0	0%
Capital Outlay	$21,024	$0	$491,985	$208,400	$243,400	16.8%
Total Expense Objects:	**$41,060**	**$28,360**	**$521,581**	**$230,200**	**$265,200**	**15.2%**

Fund Balance

As a special revenue fund, the use of these funds are restricted by state statute. Fund Balance changes are based on approved expenditures for allowable expenses and fluctuate annually.



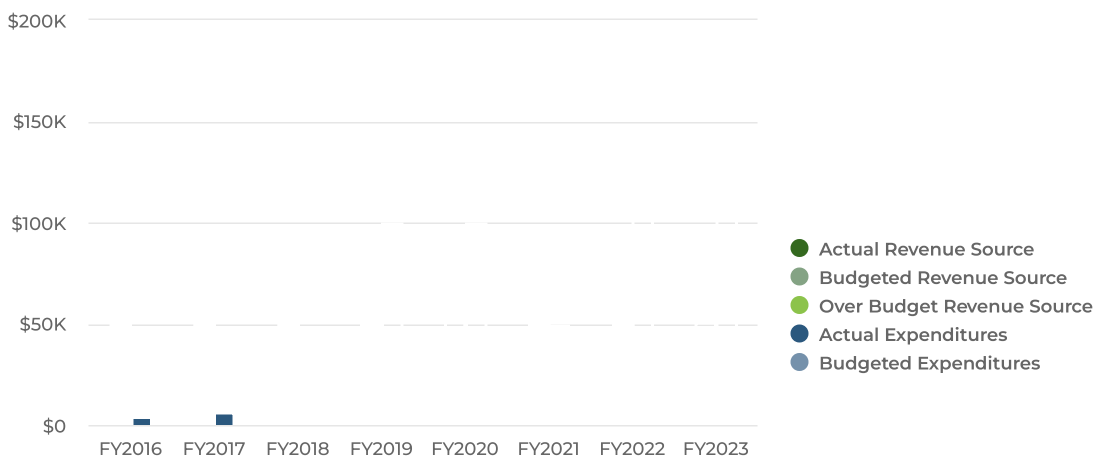
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$570,223	$617,412	$725,047	$844,578	$919,030	8.8%
Total Fund Balance:	**$570,223**	**$617,412**	**$725,047**	**$844,578**	**$919,030**	**8.8%**

Parks Maint Fund

This governmental fund was established to have a pay-as-you-go maintenance fund for the Parks in Bedford. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget such as playgrounds, water fountains, shade restructures, fencing and lighting.

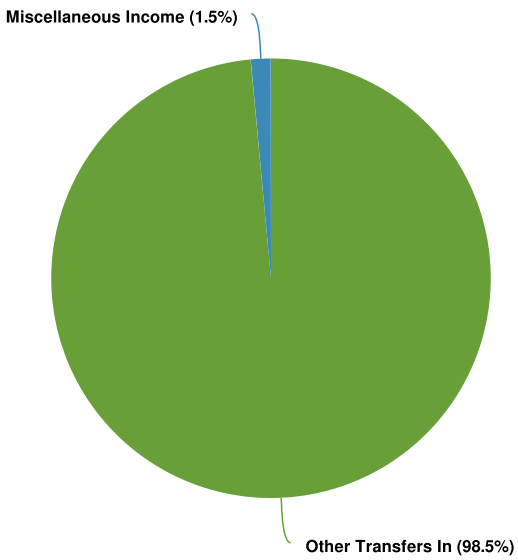
Summary

City of Bedford, TX is projecting $50.75K of revenue in FY2023, which represents a 0.5% increase over the prior year. Budgeted expenditures are projected to decrease by 23.3% or $35K to $115K in FY2023.

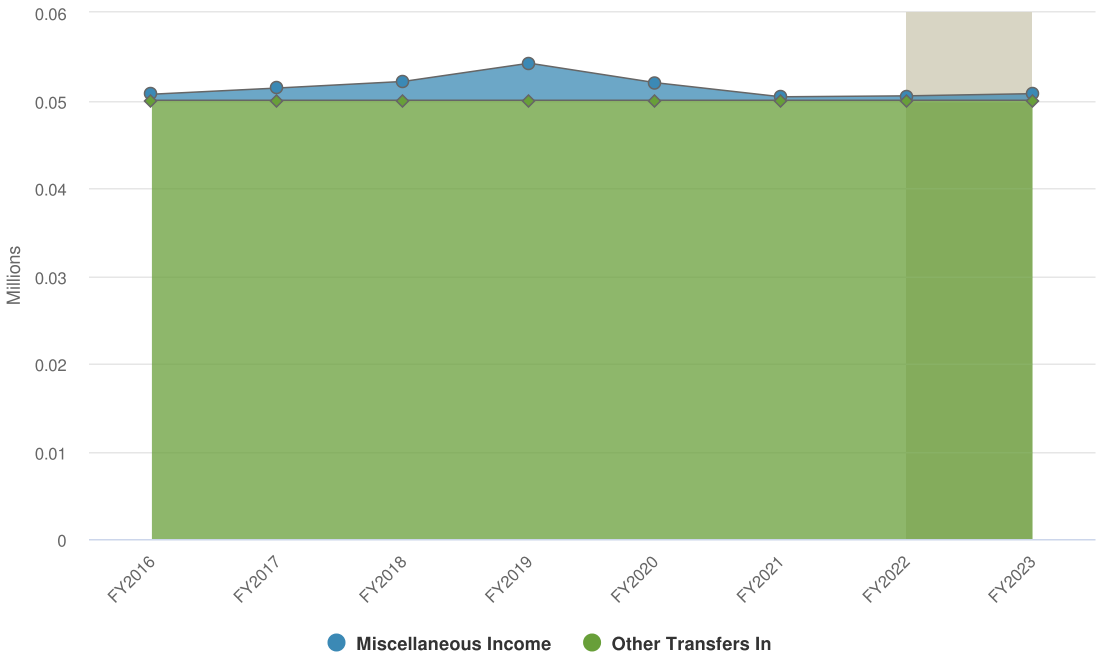


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

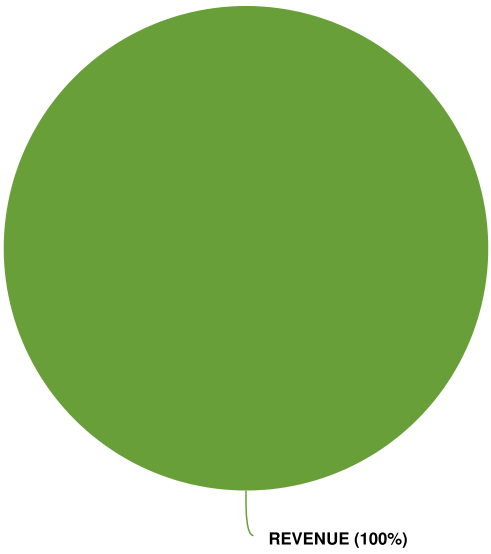


Grey background indicates budgeted figures.

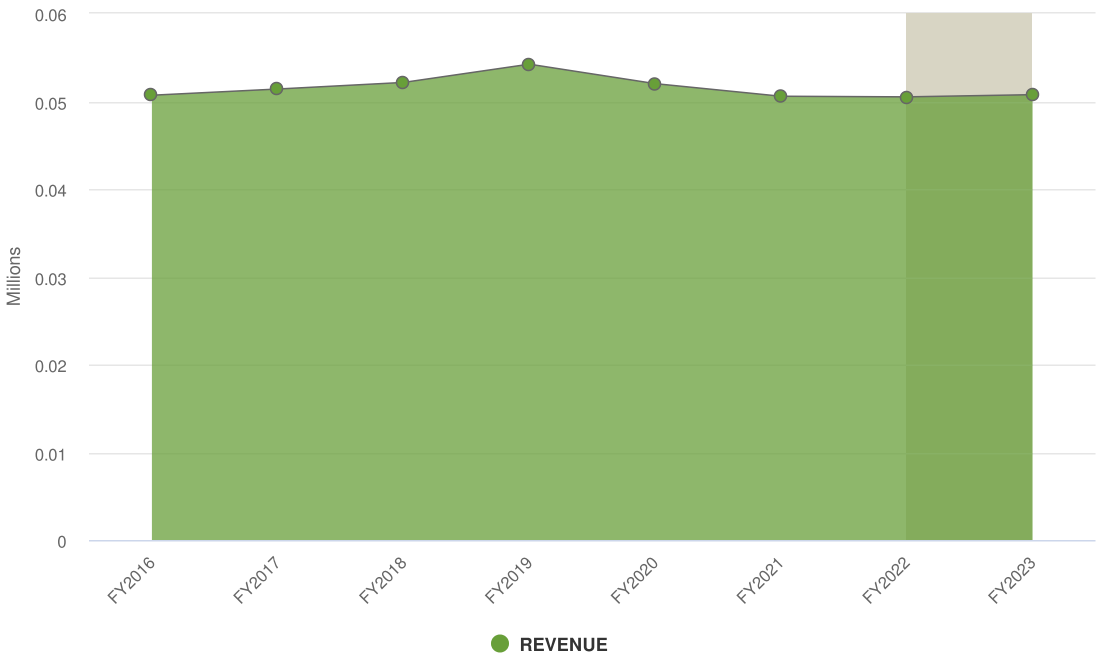
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$2,007	$571	$860	$500	$750	50%
Other Transfers In	$50,000	$50,000	$50,000	$50,000	$50,000	0%
Total Revenue Source:	**$52,007**	**$50,571**	**$50,860**	**$50,500**	**$50,750**	**0.5%**

Revenue by Department

Projected 2023 Revenue by Department



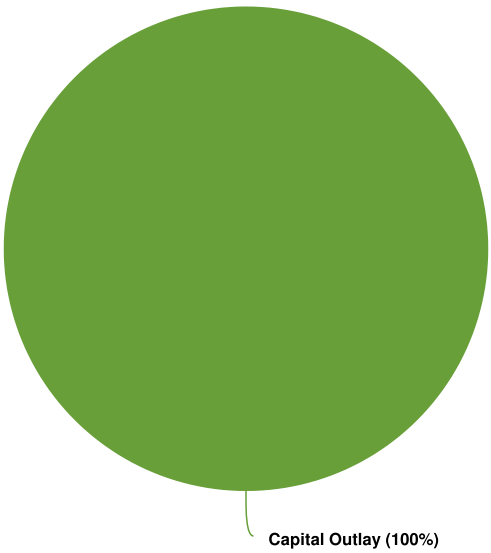
Budgeted and Historical 2023 Revenue by Department



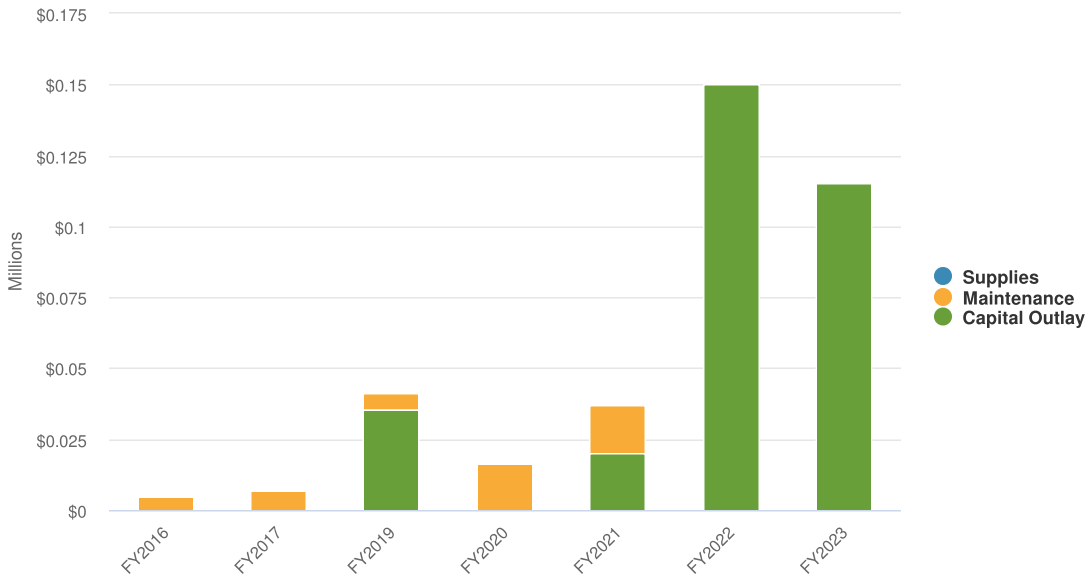
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



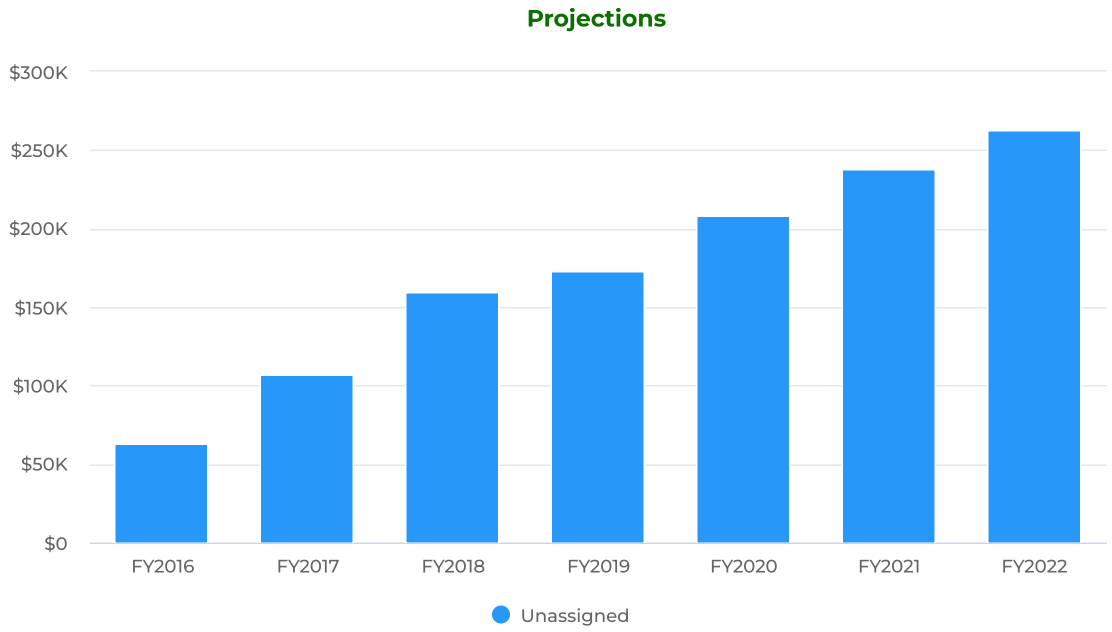
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Supplies	$115	$840	$0	$0	$0	0%
Maintenance	$16,177	$20,489	$0	$0	$0	0%
Capital Outlay	$0	$0	$50,000	$150,000	$115,000	-23.3%
Total Expense Objects:	**$16,292**	**$21,329**	**$50,000**	**$150,000**	**$115,000**	**-23.3%**

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs. This can result in fluctuations of the fund balance.



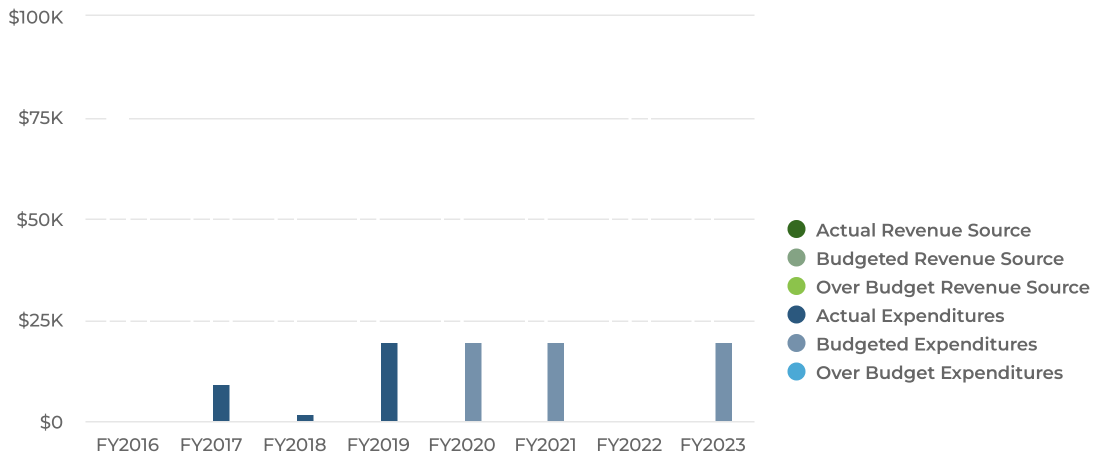
	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	
Unassigned	$107,483	$159,628	$172,811	$208,527	20.7%
Total Fund Balance:	**$107,483**	**$159,628**	**$172,811**	**$208,527**	**20.7%**

Computer Replacement Fund

This governmental fund was established to have a pay-as-you-go fund for computer and server replacement. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger capital purchases that cannot be absorbed in the operating budget.

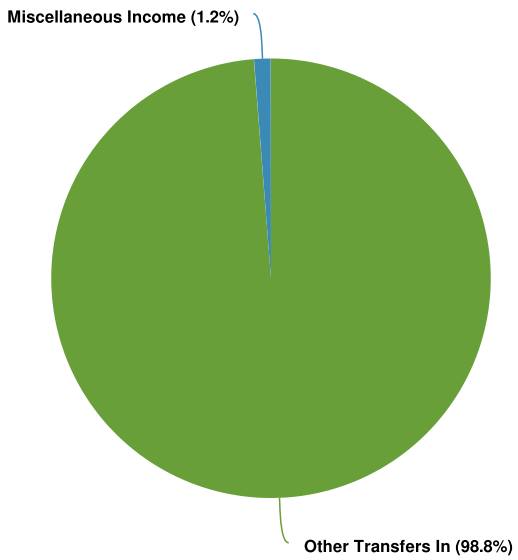
Summary

City of Bedford, TX is projecting $60.75K of revenue in FY2023, which represents a 0.4% increase over the prior year. Budgeted expenditures are projected to decrease by 78% or $71K to $20K in FY2023.

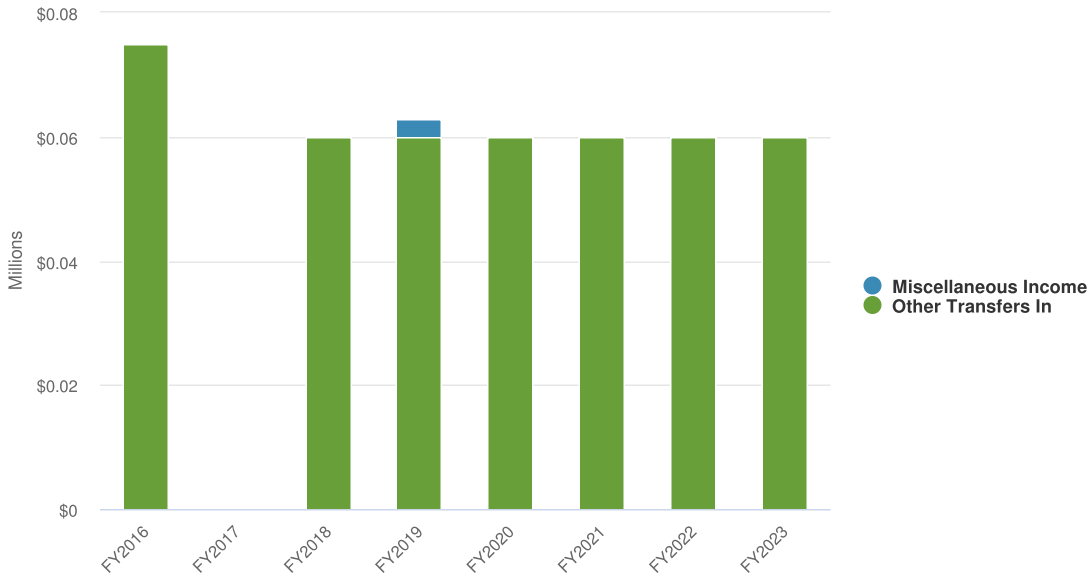


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

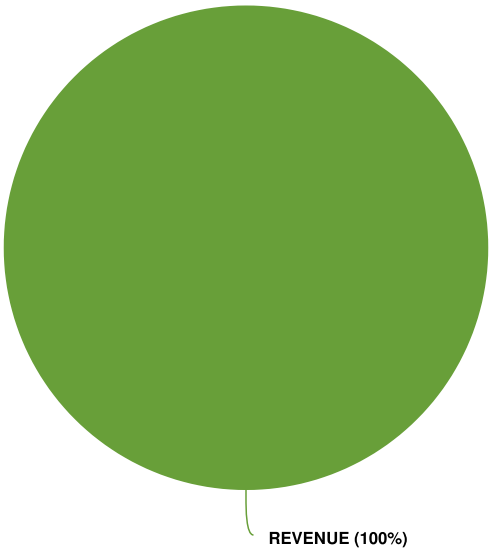


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$1,453	$627	$980	$500	$750	50%
Other Transfers In	$60,000	$60,000	$60,000	$60,000	$60,000	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Revenue Source:	$61,453	$60,627	$60,980	$60,500	$60,750	0.4%

Revenue by Department

Projected 2023 Revenue by Department

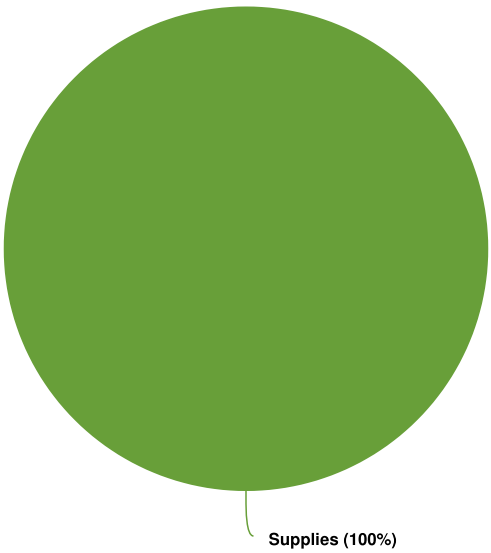


Budgeted and Historical 2023 Revenue by Department

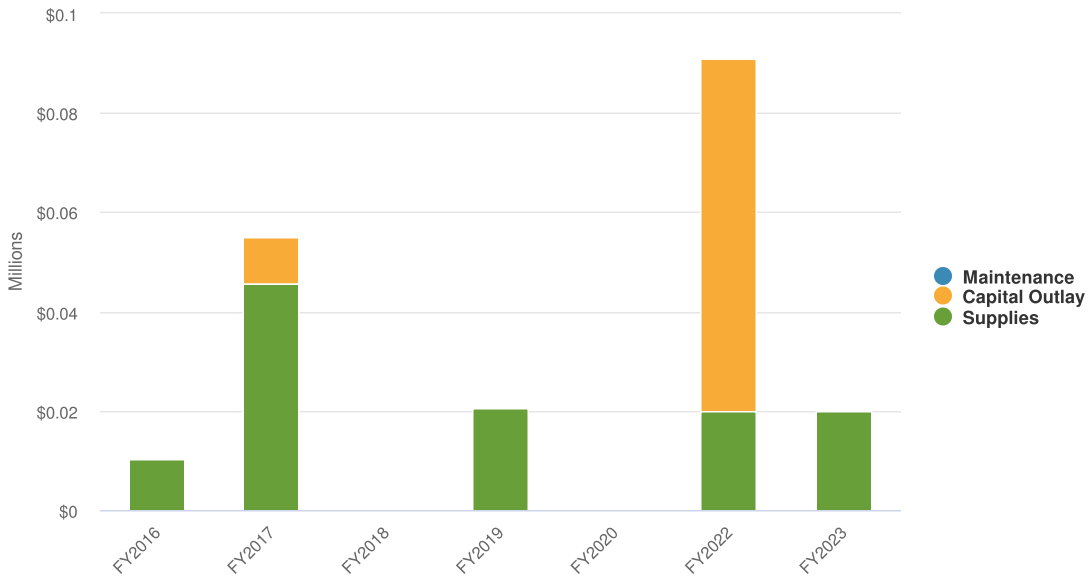
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



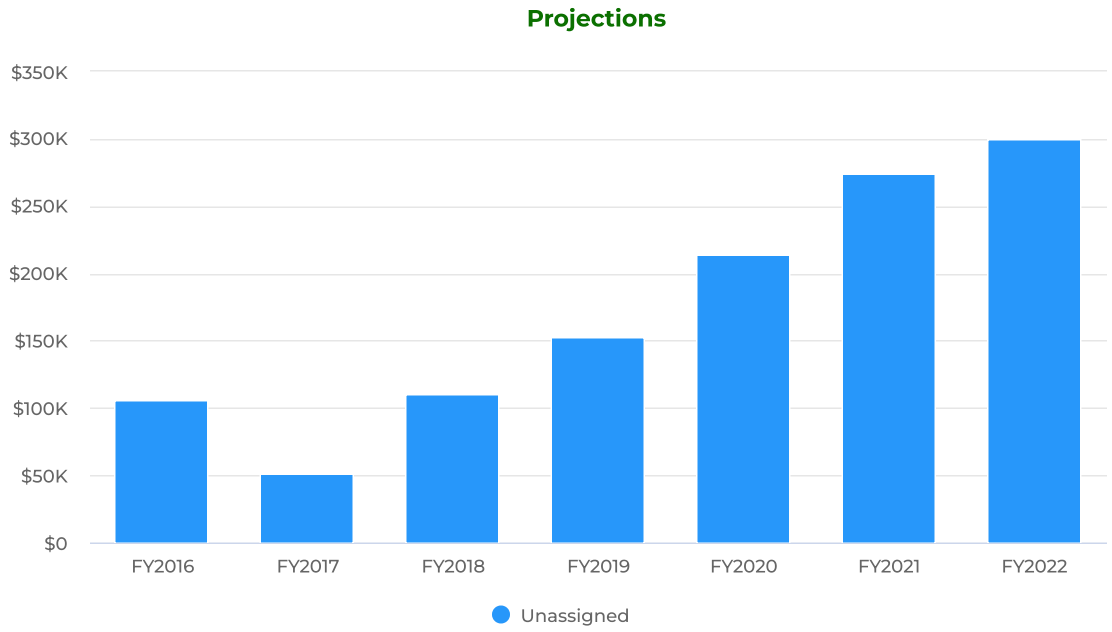
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Supplies	$542	$0	$20,000	$20,000	$20,000	0%
Capital Outlay	$0	$0	$71,000	$71,000	$0	-100%
Total Expense Objects:	**$542**	**$0**	**$91,000**	**$91,000**	**$20,000**	**-78%**

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs. This can result in fluctuations of the fund balance.



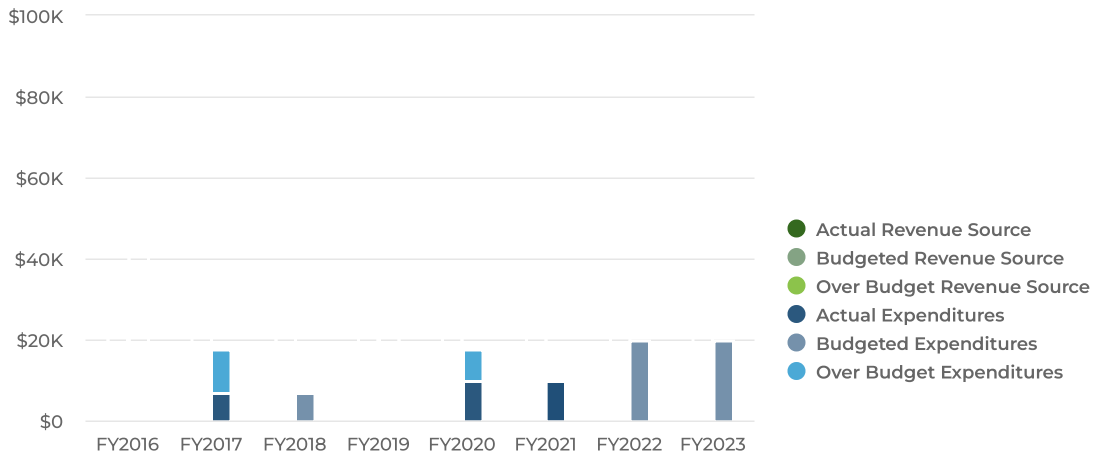
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$105,813	$51,560	$110,530	$152,711	$213,622	39.9%
Total Fund Balance:	**$105,813**	**$51,560**	**$110,530**	**$152,711**	**$213,622**	**39.9%**

Aquatics Maint Fund

This governmental fund was established to have a pay-as-you-go maintenance fund for aquatics in Bedford. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget for Roy Savage Pool.

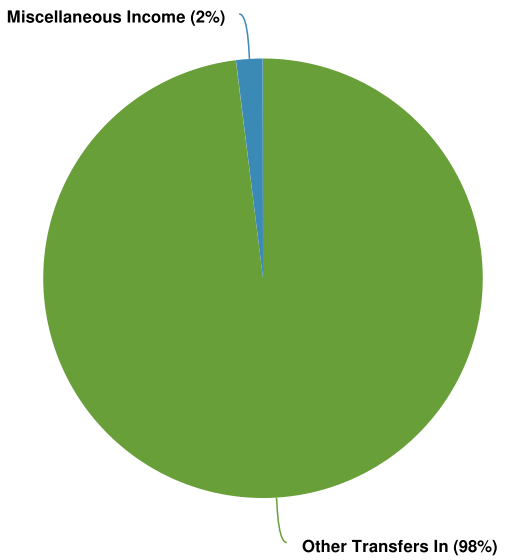
Summary

City of Bedford, TX is projecting $25.5K of revenue in FY2023, which represents a 0.8% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $20K in FY2023.

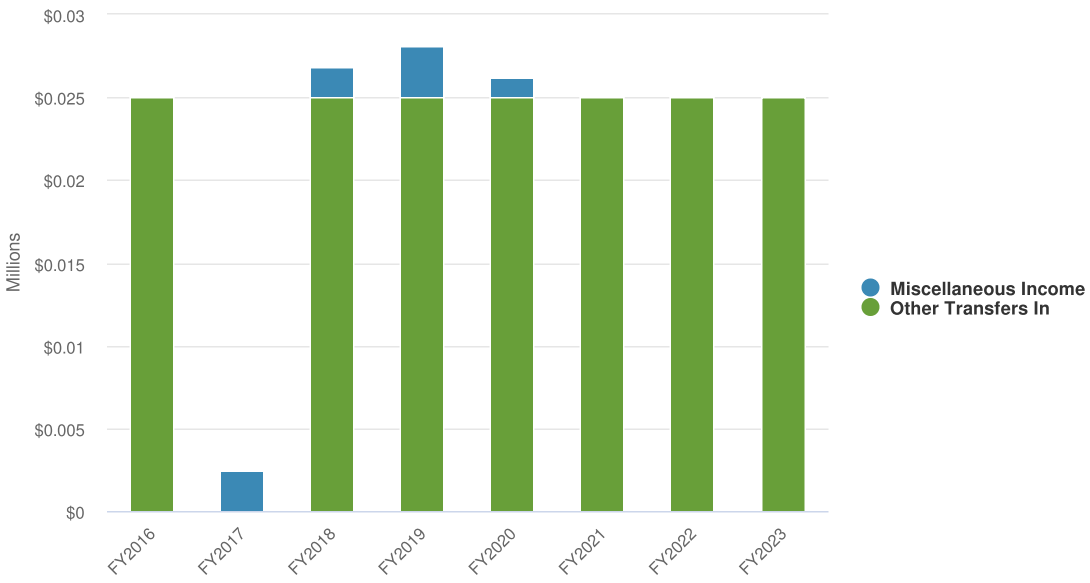


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

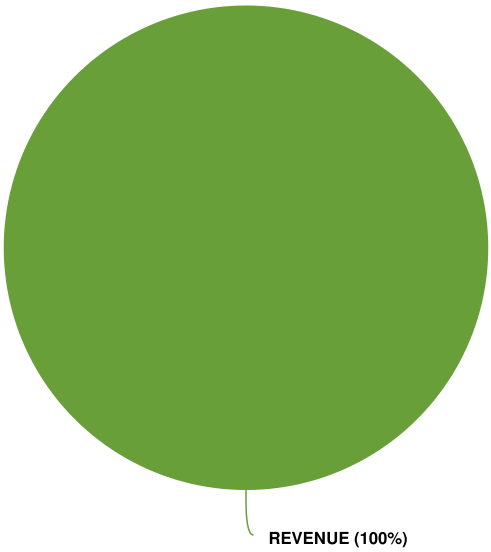


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$1,202	$396	$581	$300	$500	66.7%
Other Transfers In	$25,000	$25,000	$25,000	$25,000	$25,000	0%

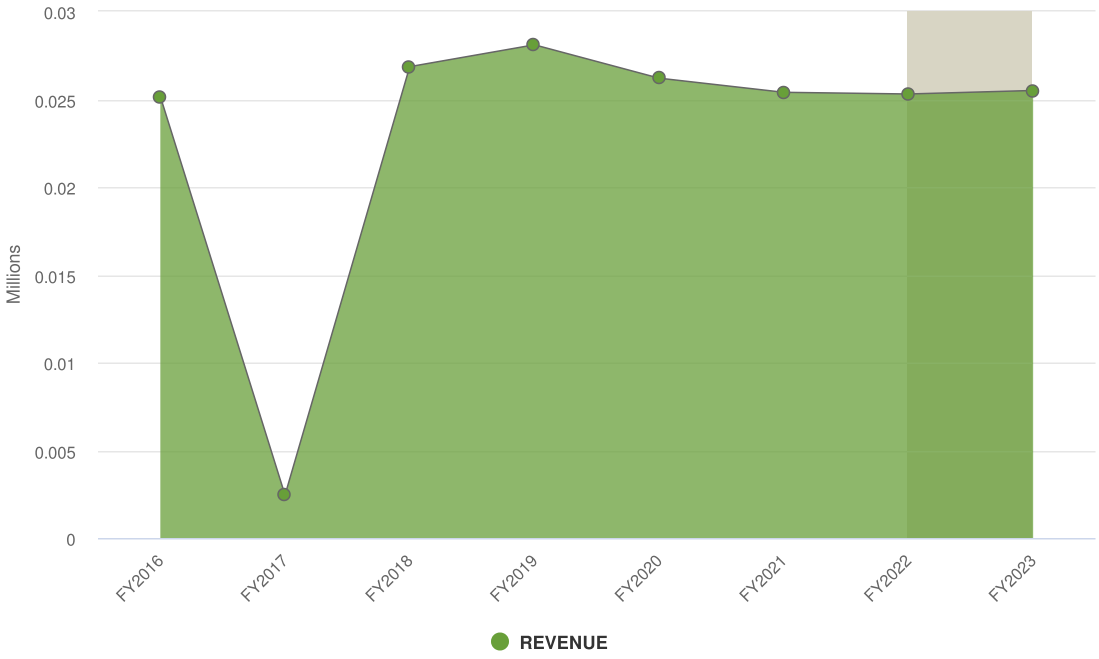
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Revenue Source:	$26,202	$25,396	$25,581	$25,300	$25,500	0.8%

Revenue by Department

Projected 2023 Revenue by Department



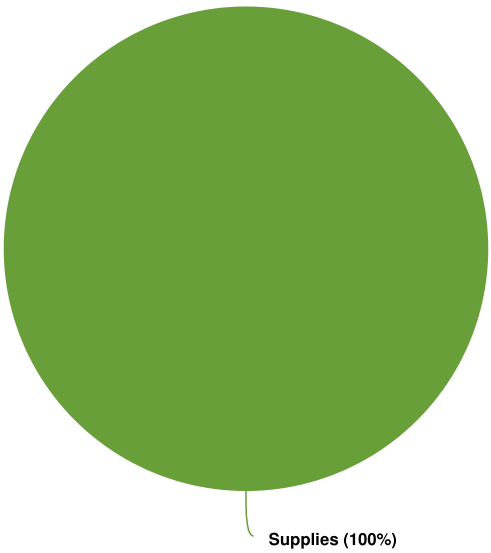
Budgeted and Historical 2023 Revenue by Department



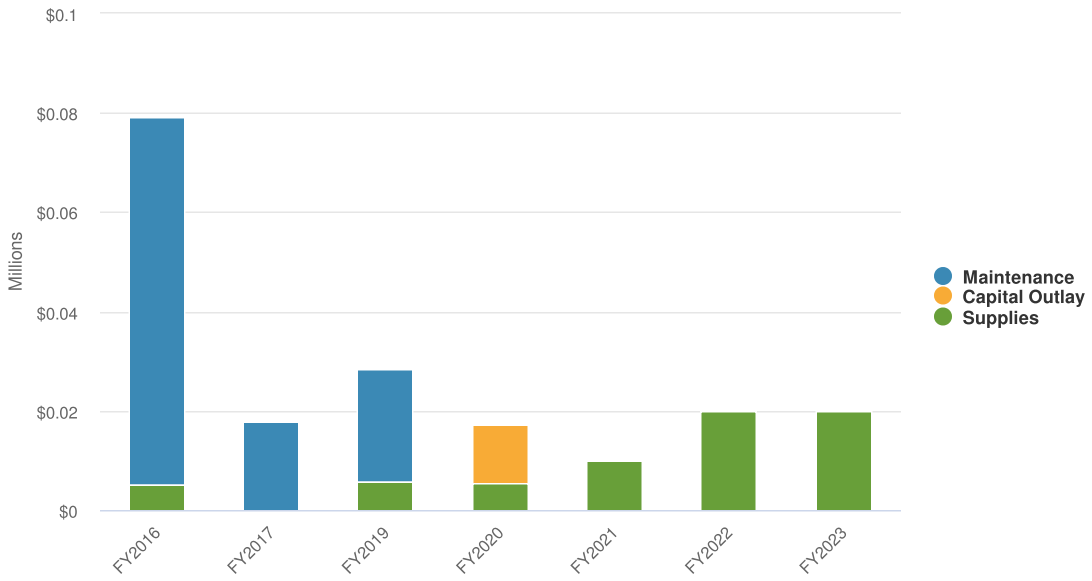
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



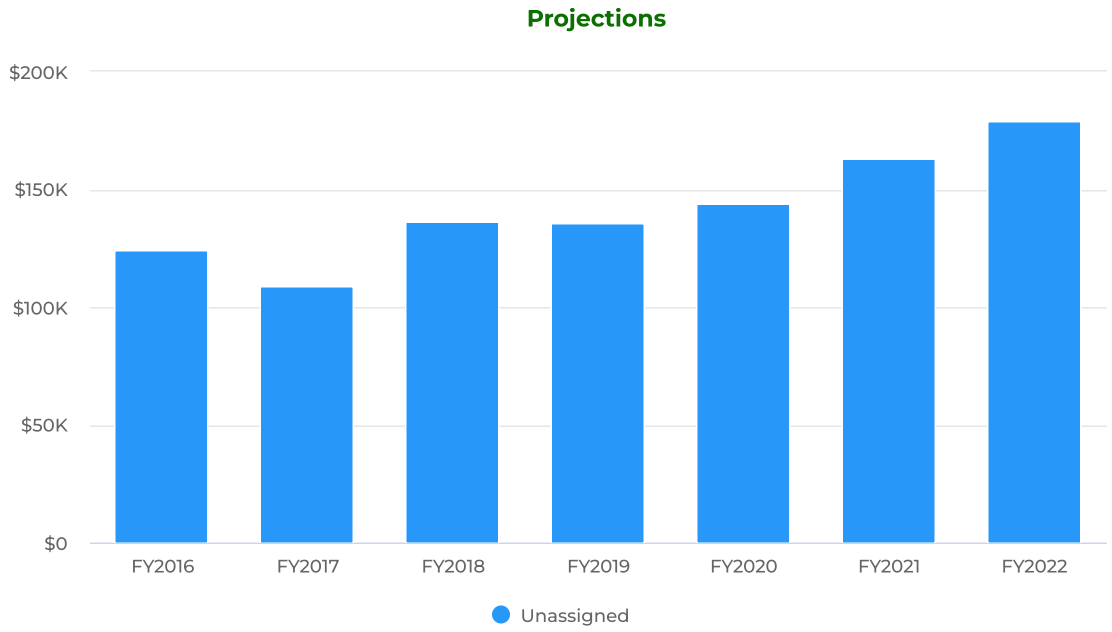
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Supplies	$5,456	$6,280	$15,000	$20,000	$20,000	0%
Maintenance	$843	$0	$330	$0	$0	0%
Capital Outlay	$11,622	$0	$0	$0	$0	0%
Total Expense Objects:	**$17,921**	**$6,280**	**$15,330**	**$20,000**	**$20,000**	**0%**

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs. This can result in fluctuations of the fund balance.



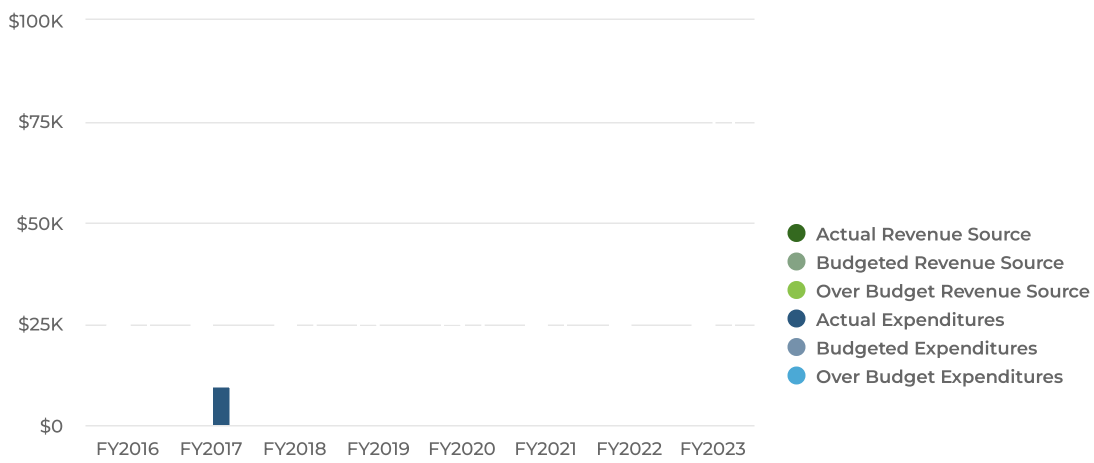
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$124,458	$109,152	$136,010	$135,852	$144,133	6.1%
Total Fund Balance:	**$124,458**	**$109,152**	**$136,010**	**$135,852**	**$144,133**	**6.1%**

Library Maint Fund

This governmental fund was established to have a pay-as-you-go maintenance fund for the Library. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget.

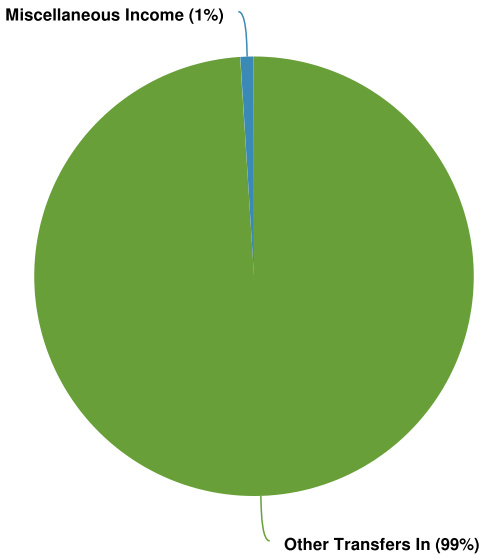
Summary

City of Bedford, TX is projecting $25.25K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by % or $83.52K to $83.52K in FY2023.

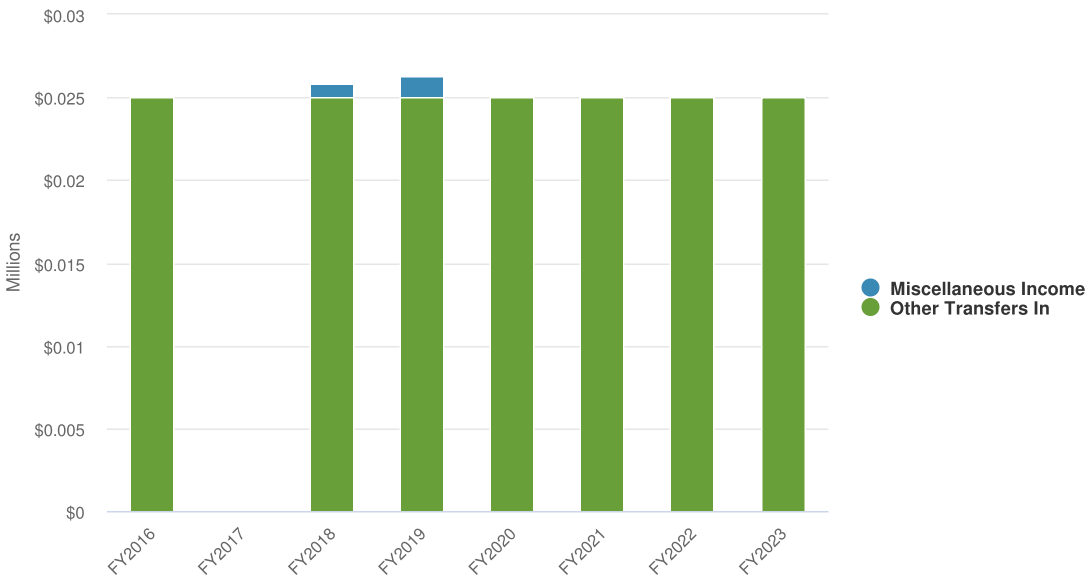


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

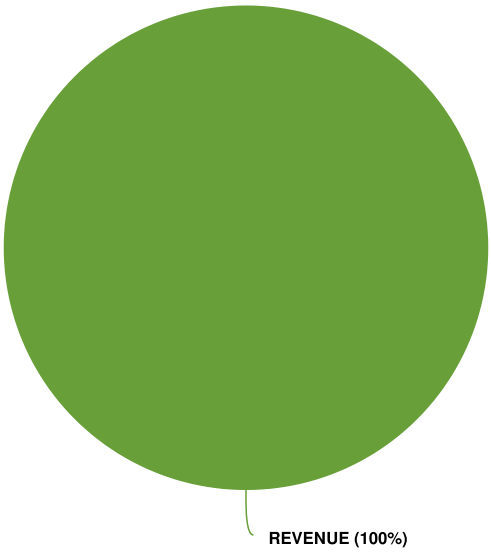


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$654	$170	$201	$250	$250	0%
Other Transfers In	$25,000	$25,000	$25,000	$25,000	$25,000	0%

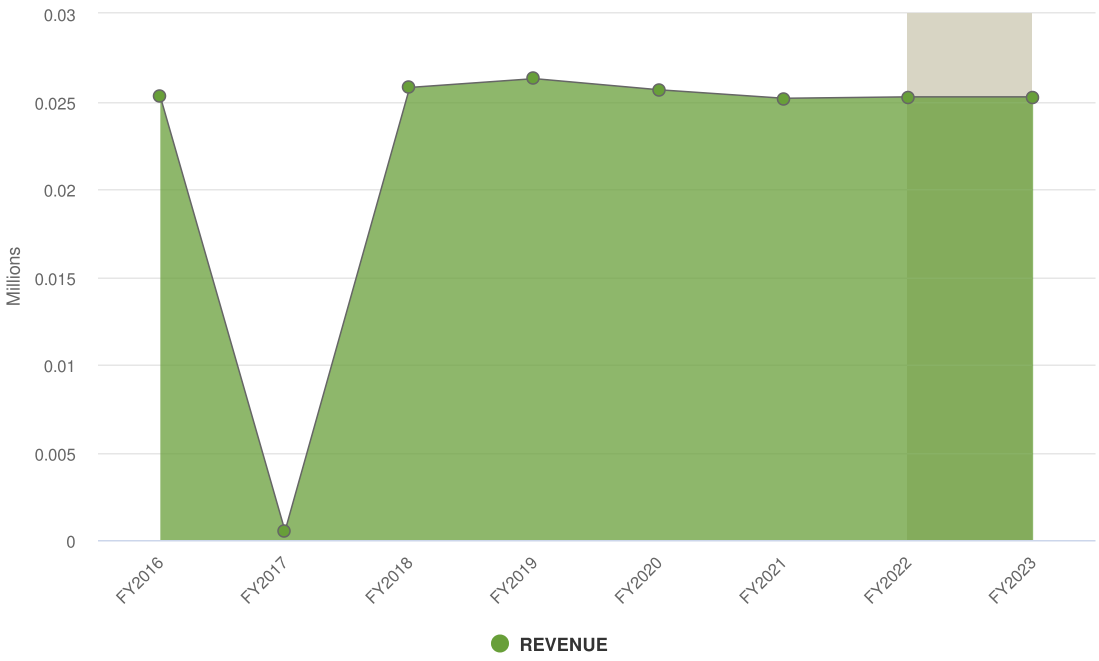
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Revenue Source:	$25,654	$25,170	$25,201	$25,250	$25,250	0%

Revenue by Department

Projected 2023 Revenue by Department



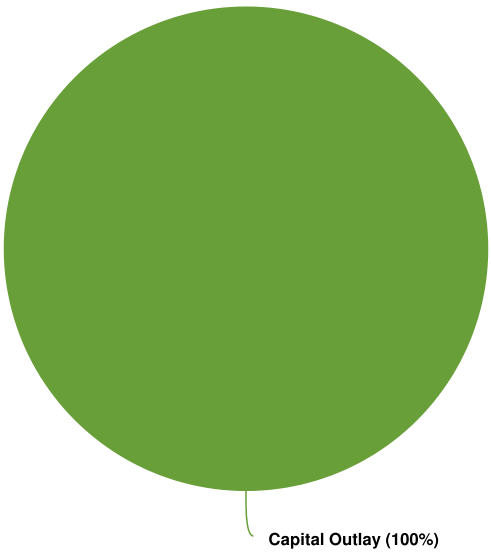
Budgeted and Historical 2023 Revenue by Department



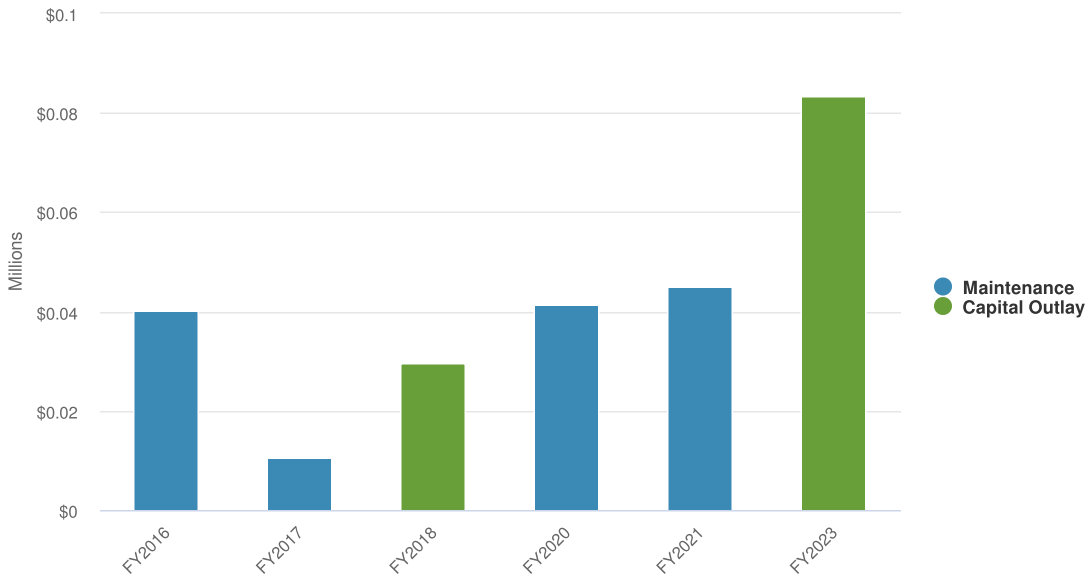
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



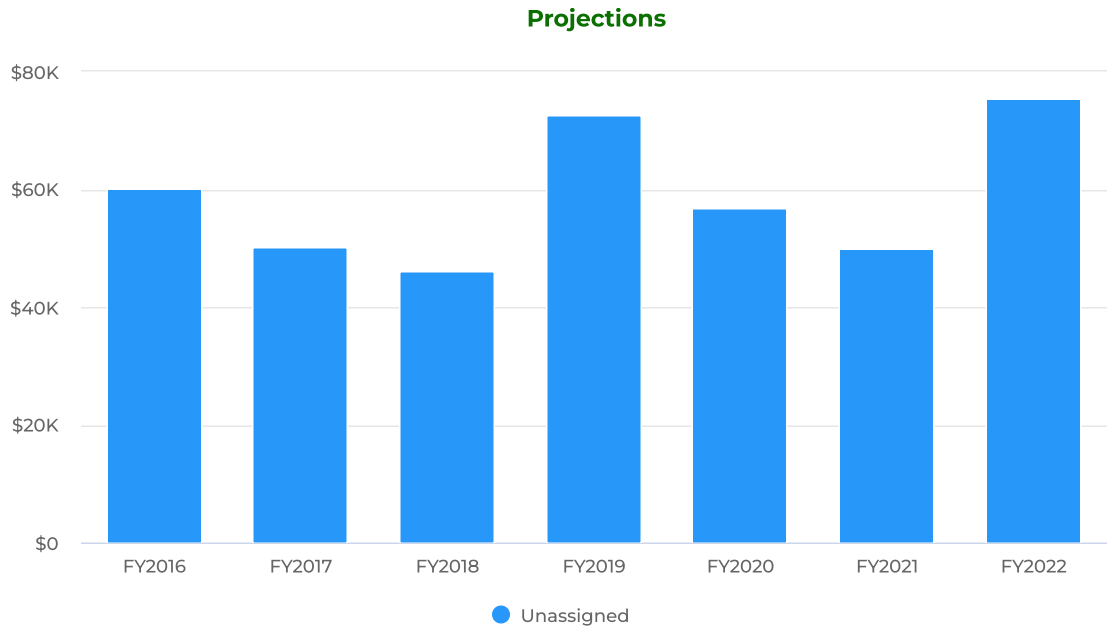
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Maintenance	$41,294	$32,128	$0	$0	$0	0%
Capital Outlay	$0	$0	$0	$0	$83,520	N/A
Total Expense Objects:	**$41,294**	**$32,128**	**$0**	**$0**	**$83,520**	**N/A**

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs. This can result in fluctuations of the fund balance.



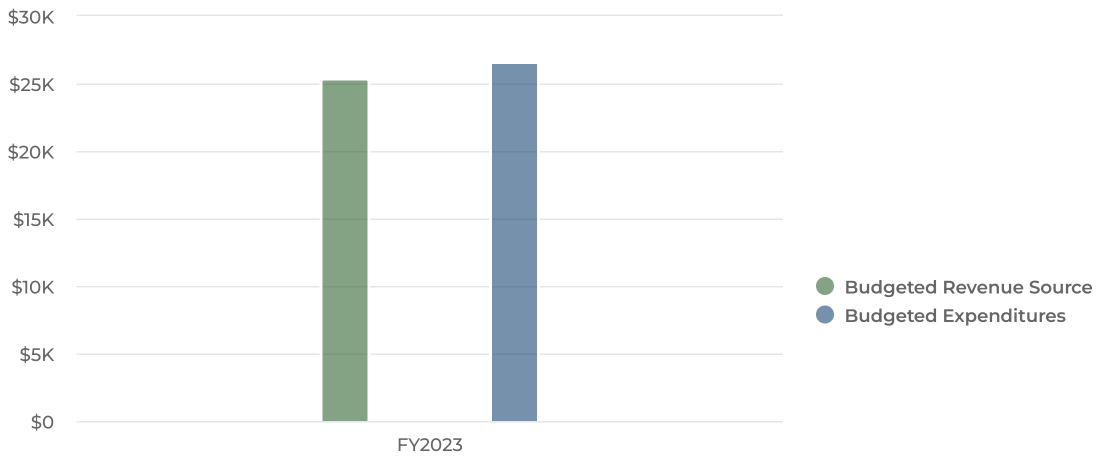
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$60,189	$50,166	$46,230	$72,519	$56,879	-21.6%
Total Fund Balance:	**$60,189**	**$50,166**	**$46,230**	**$72,519**	**$56,879**	**-21.6%**

Library Technology Fund

This governmental fund was established to have a pay-as-you-go technology replacement fund for the Library. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger technology replacements that cannot be absorbed in the operating budget.

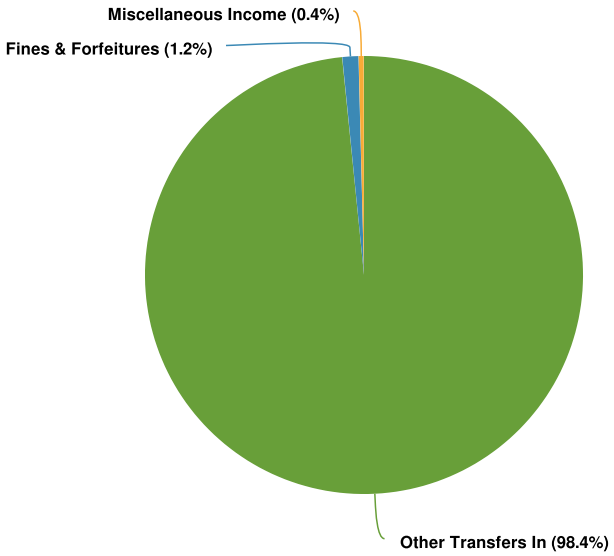
Summary

City of Bedford, TX is projecting $25.4K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $26.68K in FY2023.

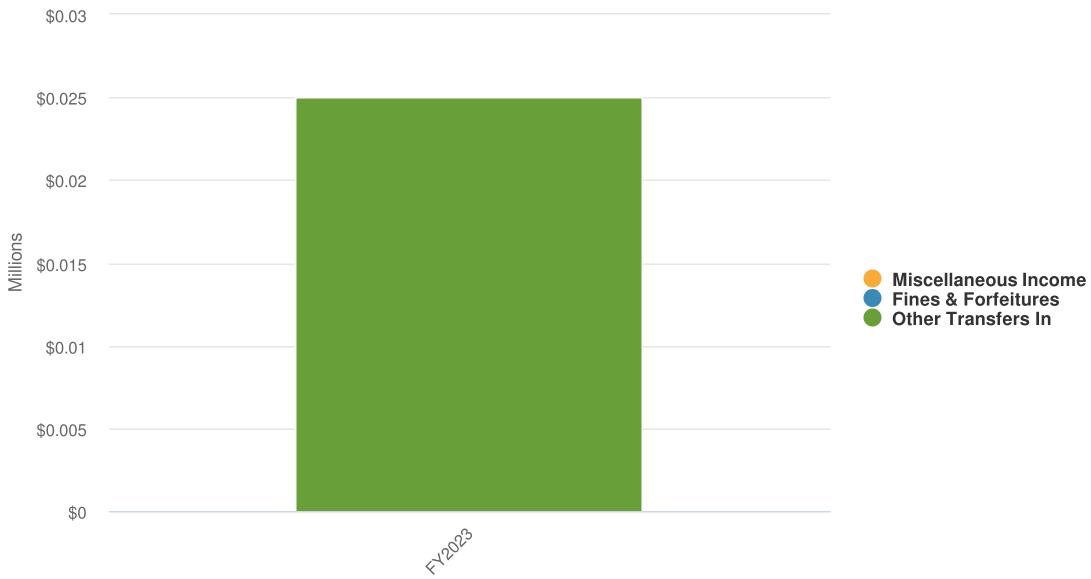


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

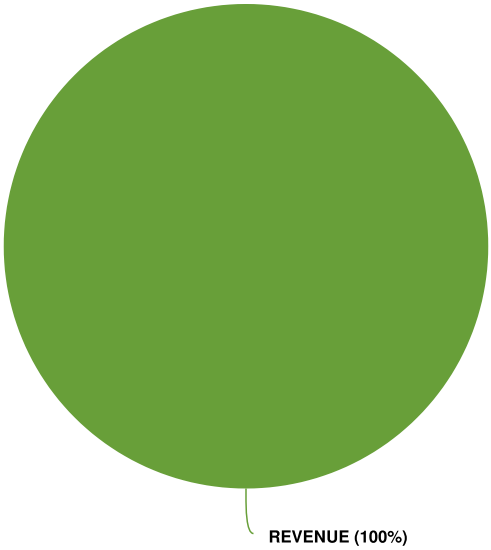


Name	FY2021 Actual	FY2022 Projected Actual	FY2022 Amended Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source					
Fines & Forfeitures	$0	$302	$0	$300	N/A
Miscellaneous Income	$13	$59	$0	$100	N/A

Name	FY2021 Actual	FY2022 Projected Actual	FY2022 Amended Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Other Transfers In	$0	$25,000	$0	$25,000	N/A
Total Revenue Source:	**$13**	**$25,361**	**$0**	**$25,400**	**N/A**

Revenue by Department

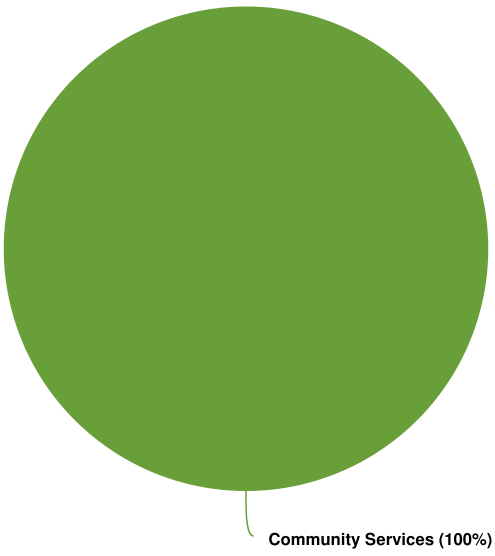
Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

Expenditures by Function

Budgeted Expenditures by Function

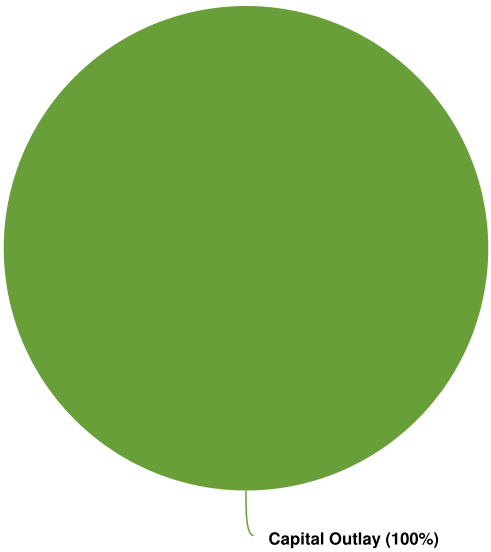


Budgeted and Historical Expenditures by Function

Name	FY2021 Actual	FY2022 Projected Actual	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures				
Community Services	$0	$0	$26,680	N/A
Total Expenditures:	**$0**	**$0**	**$26,680**	**N/A**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

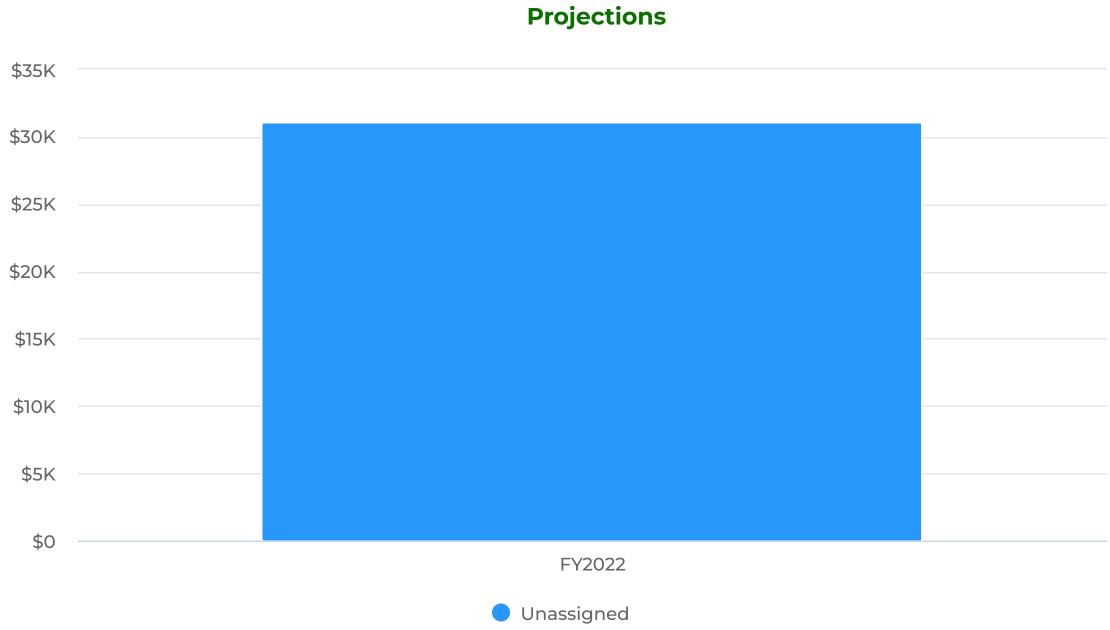


Budgeted and Historical Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Projected Actual	FY2022 Amended Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects					
Capital Outlay	$0	$0	$0	$26,680	N/A
Total Expense Objects:	**$0**	**$0**	**$0**	**$26,680**	**N/A**

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement for library technology needs. Expenditures vary annually depending on capital needs. This can result in fluctuations of the fund balance. As this fund was created in FY 22, there is only one year of history for the fund balance.



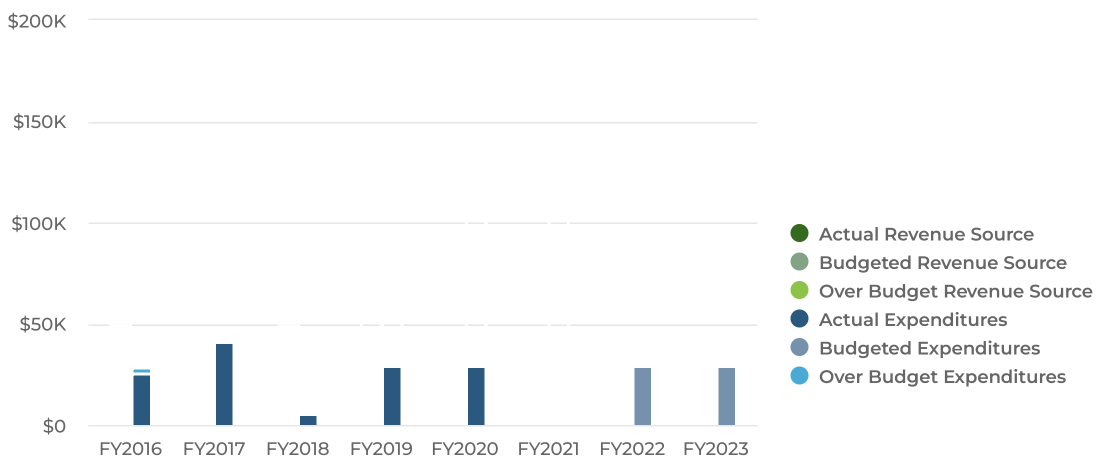
	FY2022
Fund Balance	—
Unassigned	$31,061
Total Fund Balance:	**$31,061**

Facilities Maint & Repair

This governmetal fund was established to have a pay-as-you-go maintenance fund for City facilities. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget.

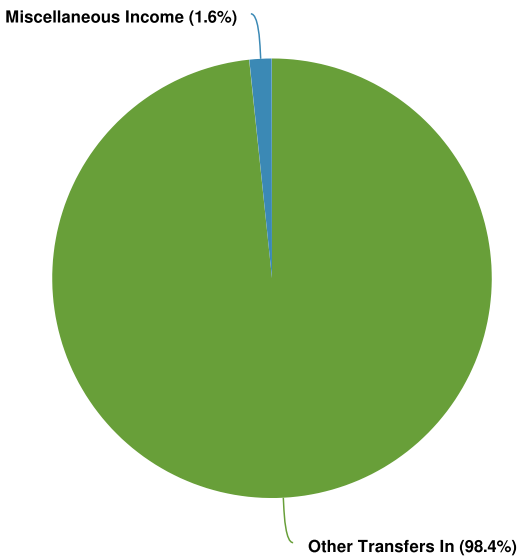
Summary

City of Bedford, TX is projecting $45.75K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $30K in FY2023.

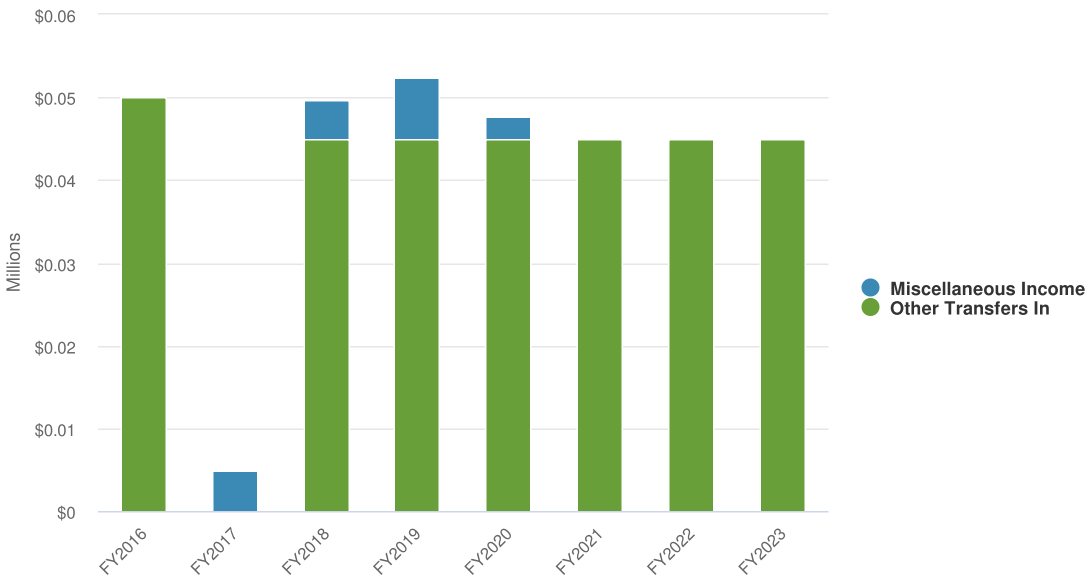


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

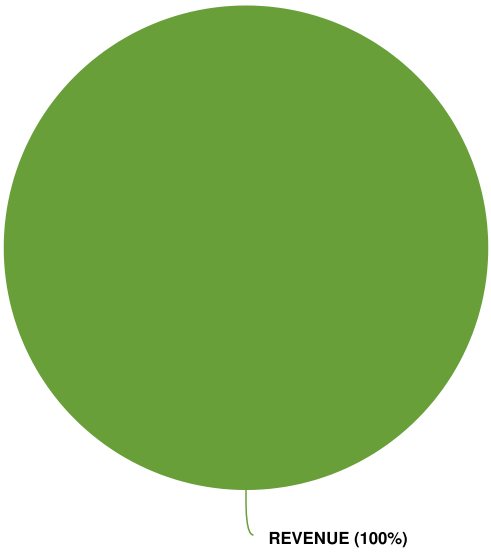


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$2,647	$82,759	$765	$750	$750	0%
Other Transfers In	$45,000	$45,000	$45,000	$45,000	$45,000	0%

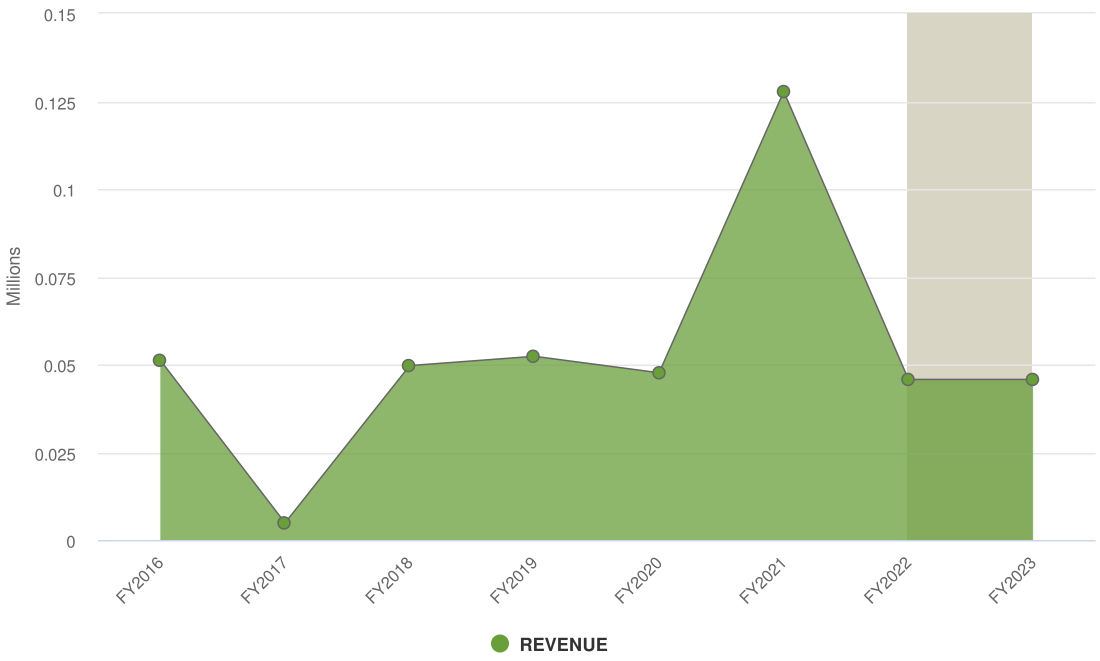
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Revenue Source:	$47,647	$127,759	$45,765	$45,750	$45,750	0%

Revenue by Department

Projected 2023 Revenue by Department



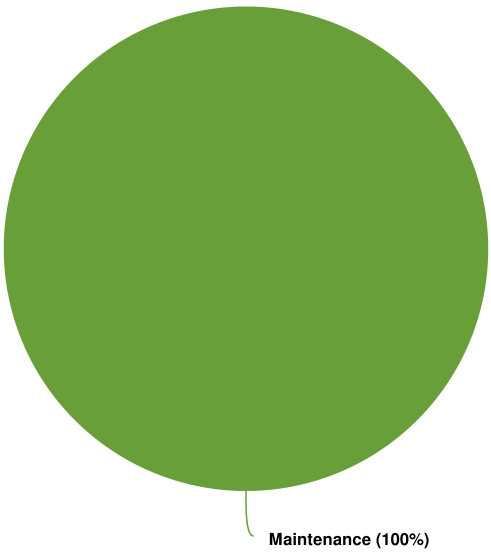
Budgeted and Historical 2023 Revenue by Department



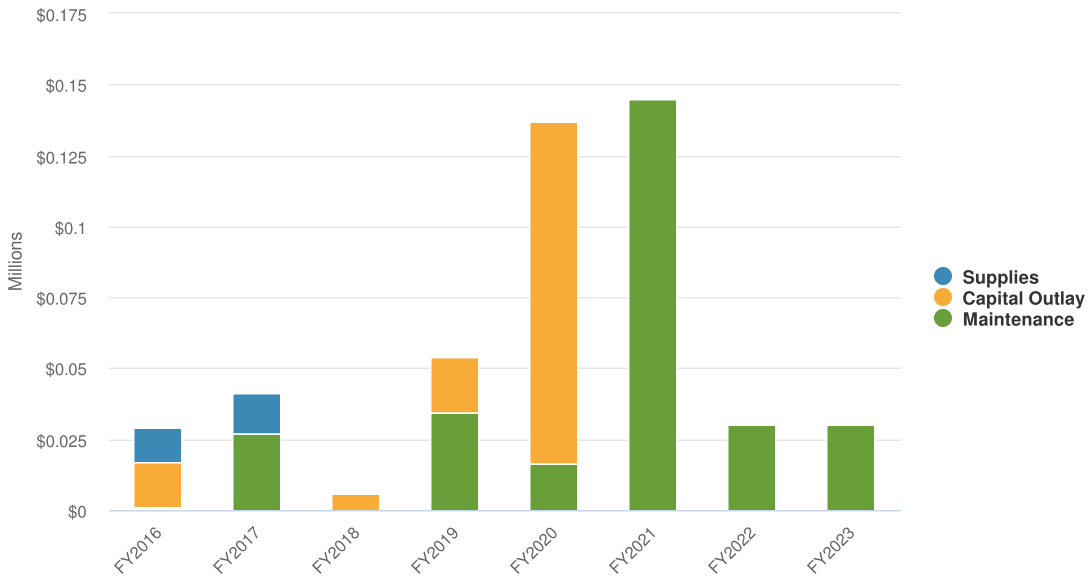
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



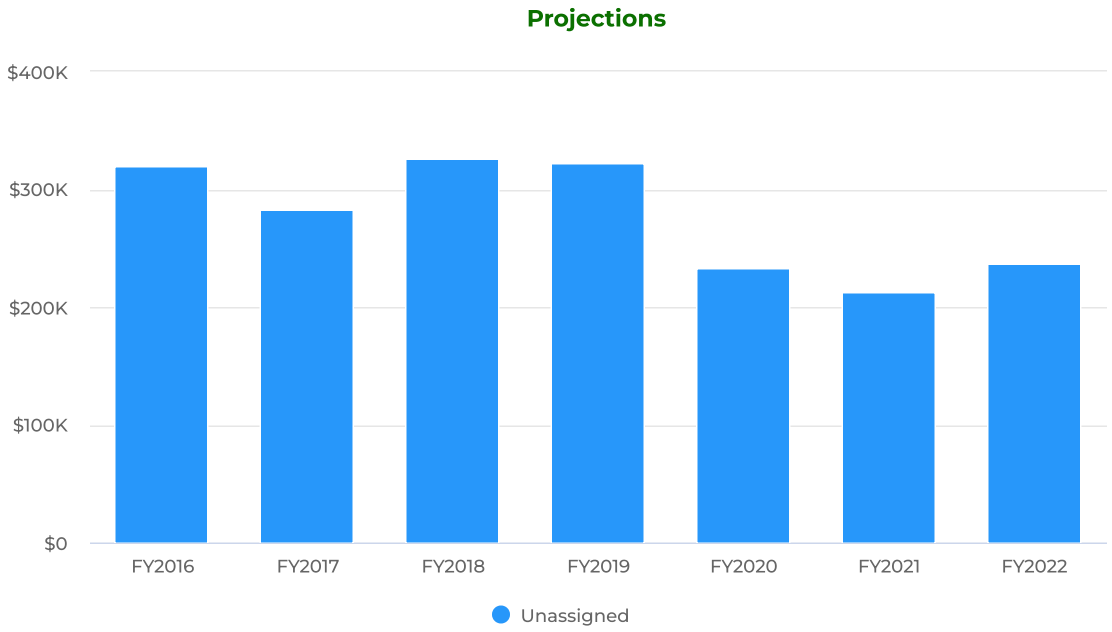
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Supplies	$91	$0	$0	$0	$0	0%
Maintenance	$16,248	$148,589	$150,090	$30,000	$30,000	0%
Capital Outlay	$120,829	$0	$0	$0	$0	0%
Total Expense Objects:	**$137,168**	**$148,589**	**$150,090**	**$30,000**	**$30,000**	**0%**

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs. This can result in fluctuations of the fund balance.



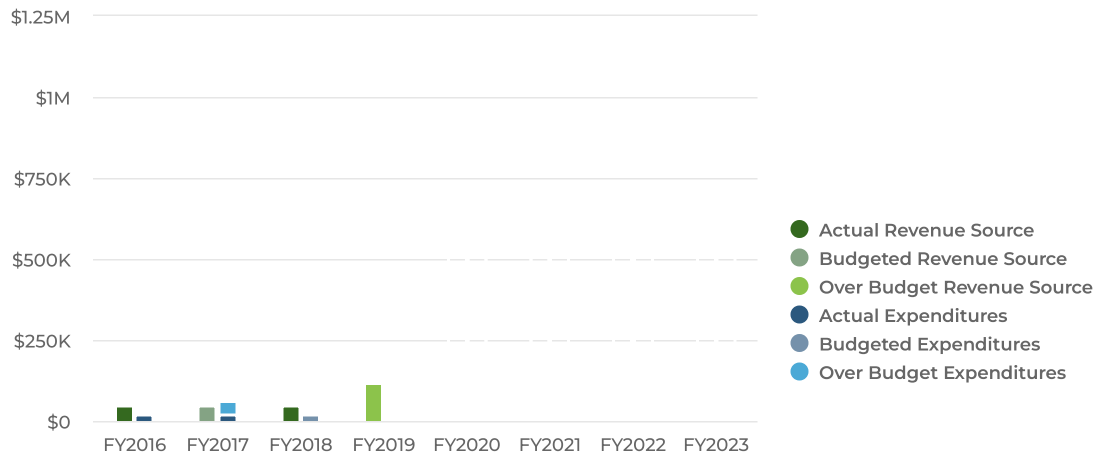
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$319,171	$282,723	$326,746	$322,699	$233,177	-27.7%
Total Fund Balance:	**$319,171**	**$282,723**	**$326,746**	**$322,699**	**$233,177**	**-27.7%**

Equipment Replacement Fund

This governmental fund that accumulates funding for the replacement of City vehicles and equipment. With the adoption of the vehicle replacement program through Enterprise, the fund receives operating transfers for the lease costs of vehicles paid from this fund.

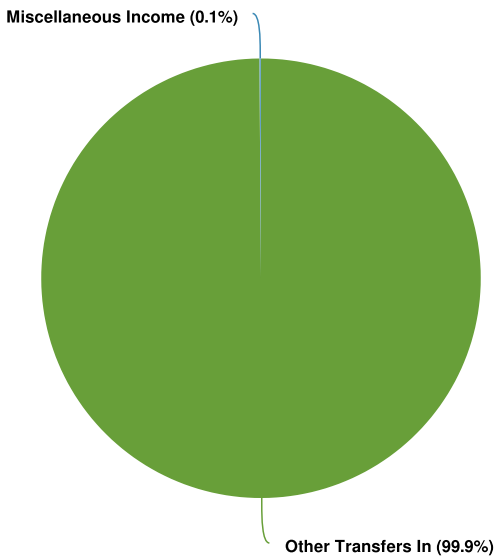
Summary

City of Bedford, TX is projecting $916.54K of revenue in FY2023, which represents a 5.7% decrease over the prior year. Budgeted expenditures are projected to decrease by 12.1% or $140.97K to $1.02M in FY2023.

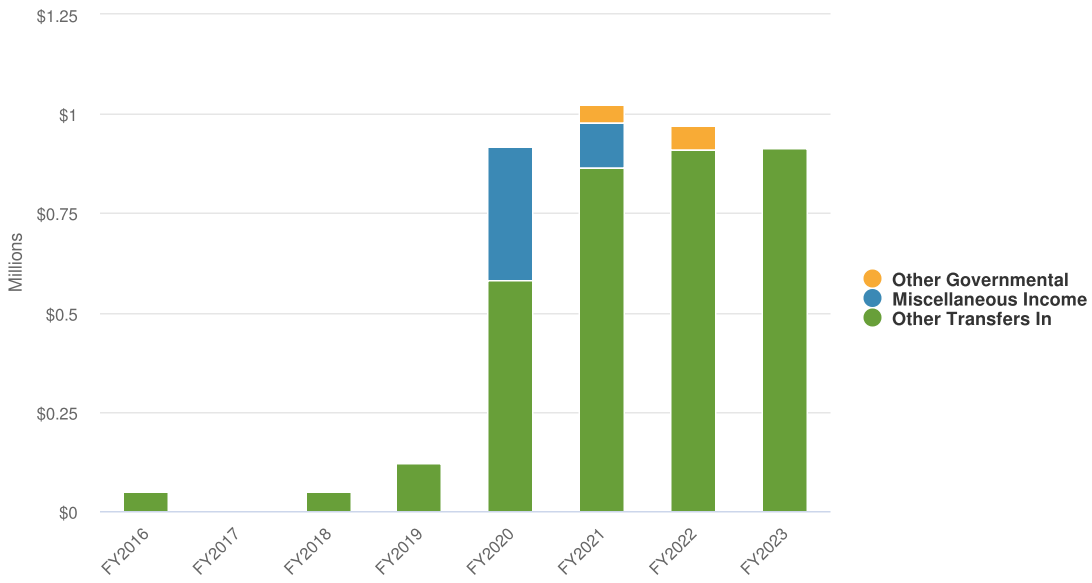


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

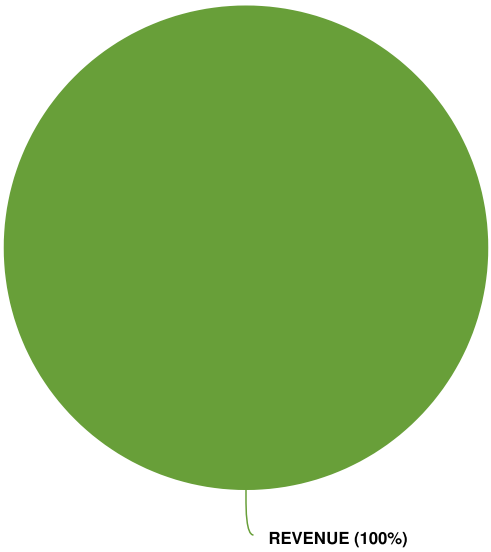


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$338,050	$113,593	$1,020	$1,500	$1,000	-33.3%

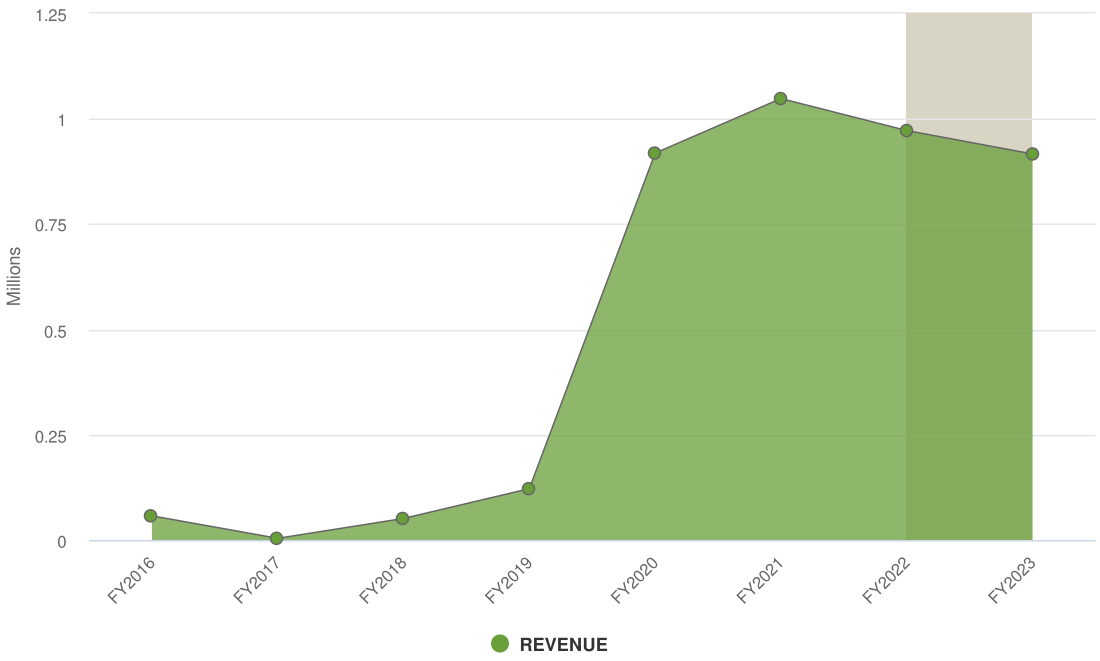
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Other Governmental	$0	$67,932	$23,087	$60,500	$0	-100%
Other Transfers In	$580,600	$866,550	$910,150	$910,150	$915,540	0.6%
Total Revenue Source:	**$918,650**	**$1,048,075**	**$934,257**	**$972,150**	**$916,540**	**-5.7%**

Revenue by Department

Projected 2023 Revenue by Department



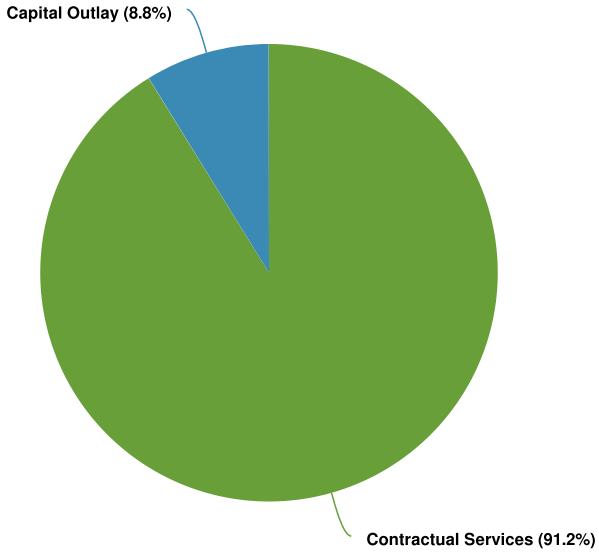
Budgeted and Historical 2023 Revenue by Department



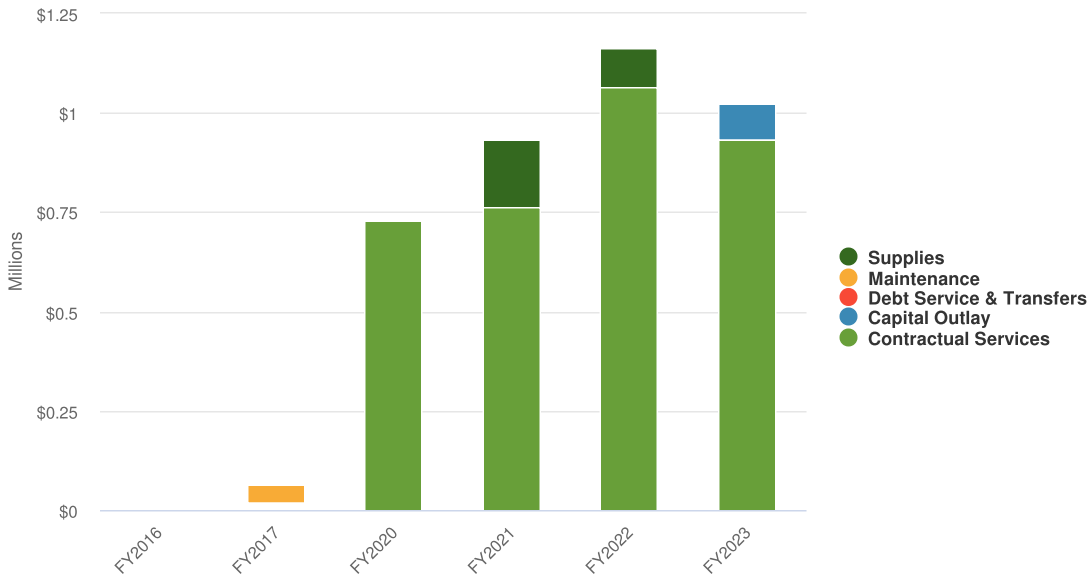
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



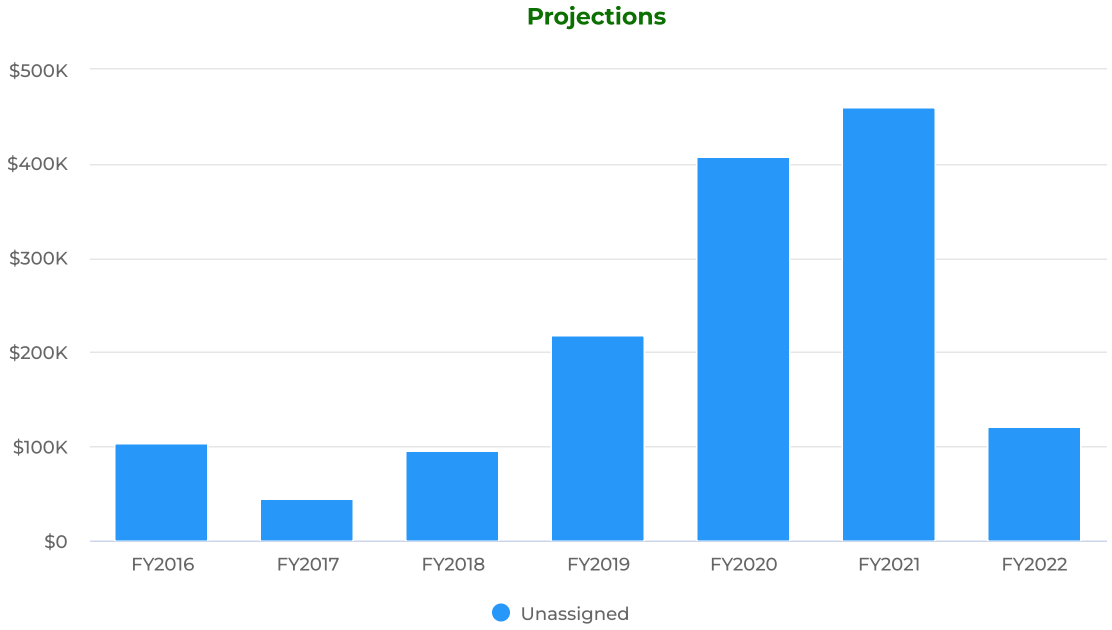
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$729,298	$995,137	$1,064,410	$1,064,410	$932,340	-12.4%
Supplies	$0	$555	$0	$98,950	$0	-100%
Capital Outlay	$0	$0	$0	$0	$90,055	N/A
Total Expense Objects:	**$729,298**	**$995,691**	**$1,064,410**	**$1,163,360**	**$1,022,395**	**-12.1%**

Fund Balance

The fund balance fluctuates depending on the number of vehicles that are sold during the year. The proceeds from the auction of vehicles is used to offset the one time costs associated with outfitting new vehicles and will vary annually depending on the number of vehicles replaced.



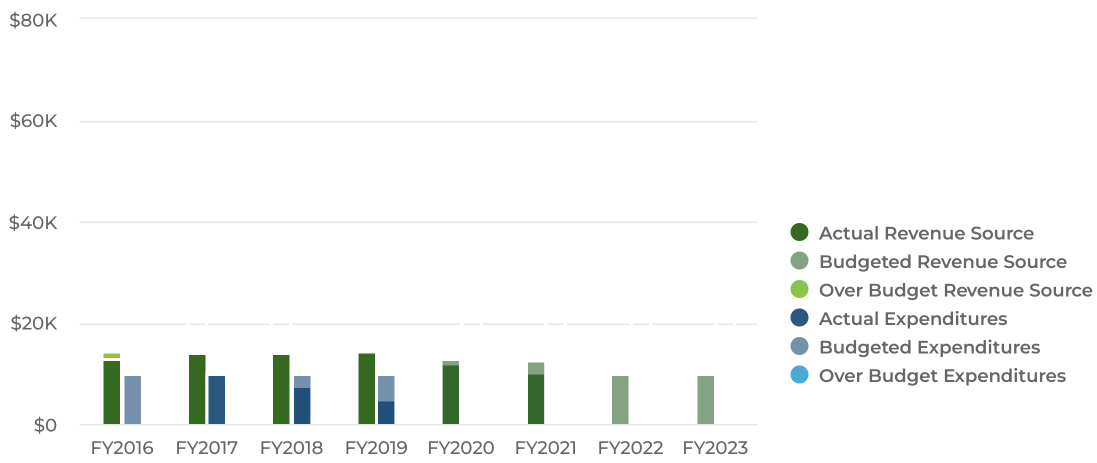
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$103,870	$44,737	$95,876	$217,758	$407,110	87%
Total Fund Balance:	**$103,870**	**$44,737**	**$95,876**	**$217,758**	**$407,110**	**87%**

Park Donations Fund

This governmental fund uses the $0.50 donations from the water bill to make improvements to the park and recreation facilities. This program has funded items such as the construction of the Bark Park, hockey rink facility, additional picnic tables, benches, new play structures, additional lighting, the City Christmas tree, exercise equipment, Splash equipment and numerous other improvements to park and recreation facilities. The collection of these funds continues to provide an additional revenue source for funding improvements to the Bedford park and recreation system.

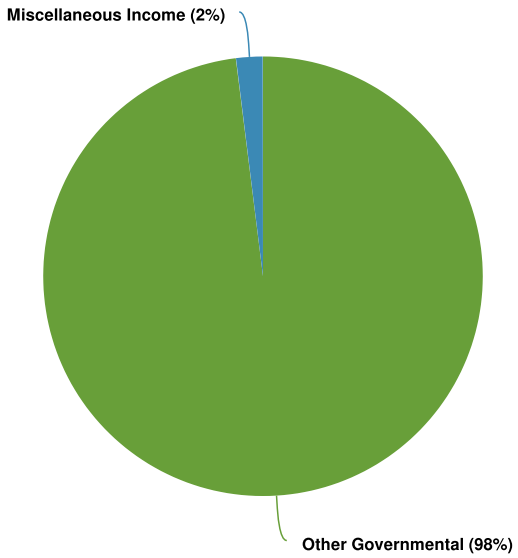
Summary

City of Bedford, TX is projecting $10.2K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to decrease by 50% or $25K to $25K in FY2023.

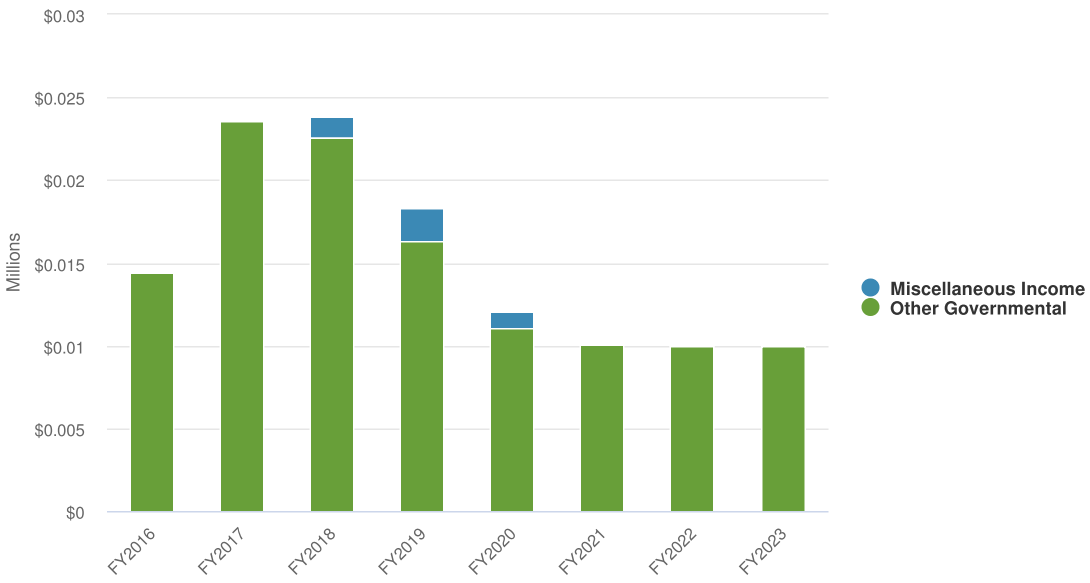


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

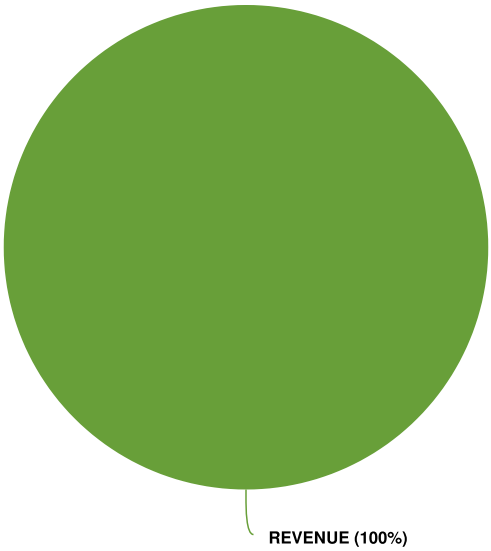


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$959	$250	$226	$200	$200	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Other Governmental	$11,080	$9,951	$9,831	$10,000	$10,000	0%
Total Revenue Source:	**$12,039**	**$10,201**	**$10,057**	**$10,200**	**$10,200**	**0%**

Revenue by Department

Projected 2023 Revenue by Department

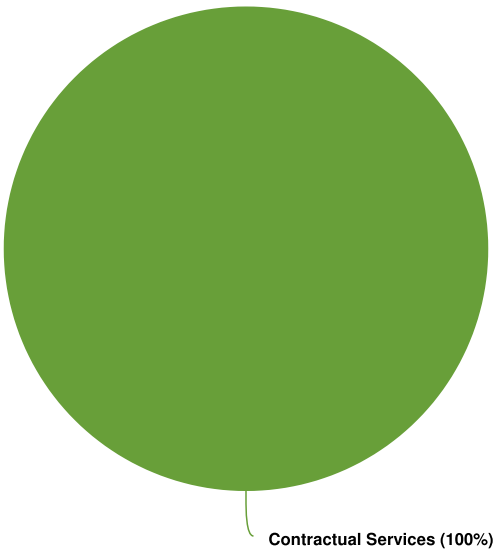


Budgeted and Historical 2023 Revenue by Department

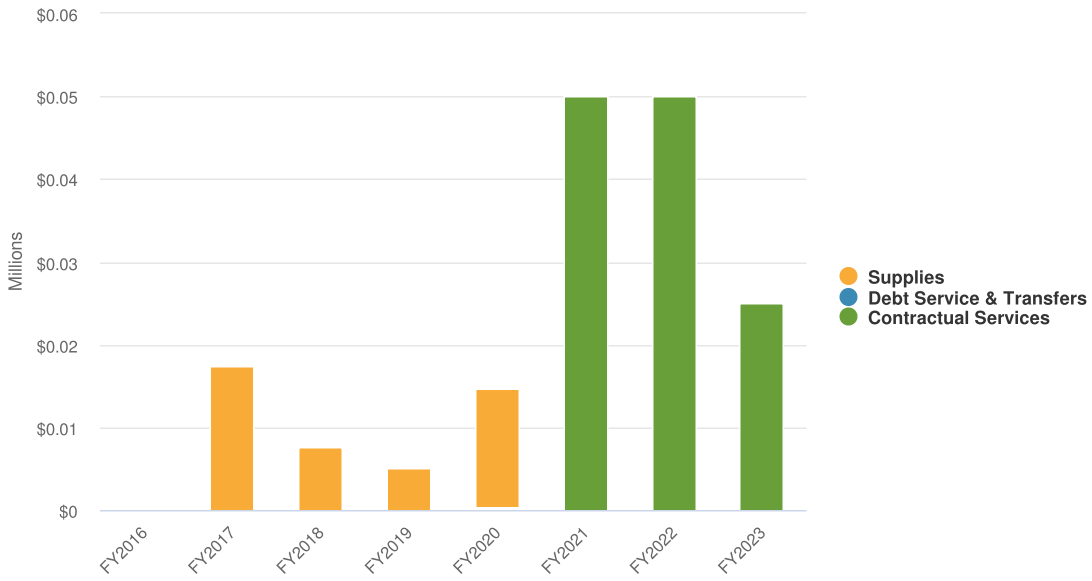
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



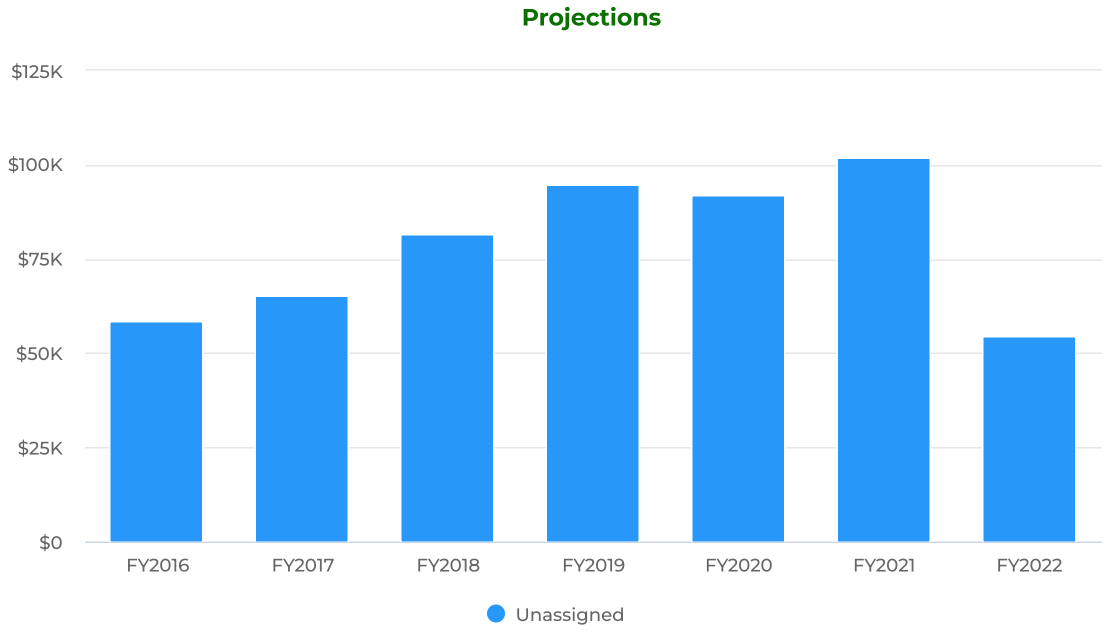
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$326	$0	$0	$50,000	$25,000	-50%
Supplies	$14,277	$465	$57,448	$0	$0	0%
Debt Service & Transfers	$52	$44	$0	$0	$0	0%
Total Expense Objects:	**$14,655**	**$509**	**$57,448**	**$50,000**	**$25,000**	**-50%**

Fund Balance

This is a special revenue fund that requires the approval of the Parks & Recreation Board to approve projects. Fund balance changes are a result of the varying projects that are approved each year.



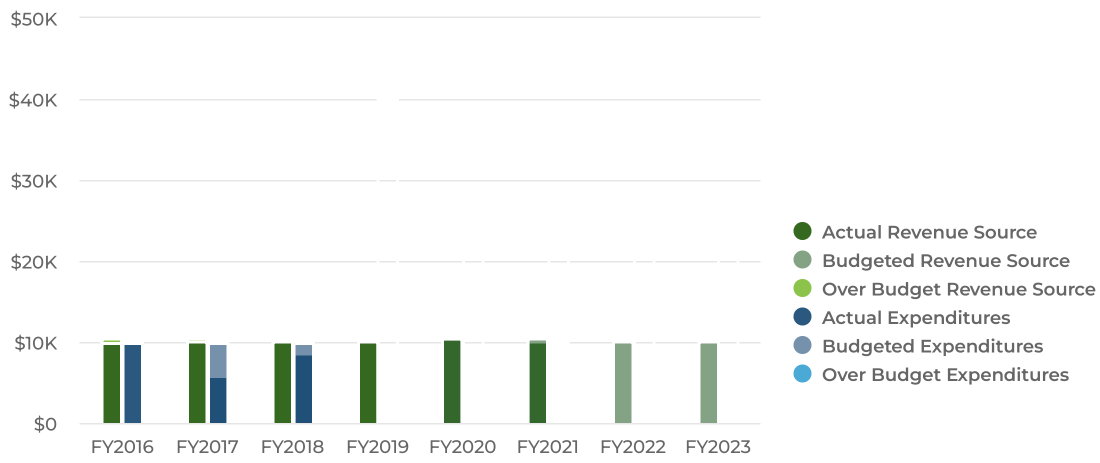
	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$65,368	$81,493	$94,739	$92,122	$101,814	10.5%
Total Fund Balance:	**$65,368**	**$81,493**	**$94,739**	**$92,122**	**$101,814**	**10.5%**

Beautification Fund

The Beautification Commission uses the revenue generated in this special revenue fund from the franchise agreement for solid waste disposal to beautify the entrances, medians, and other selected areas of the City. These funds have been used for planted areas in the parks, City Hall flower beds, median strip landscaping, and irrigation. The Commission also administers the Business Recognition program and partners with the 6Stones organization on the Bedford Community Garden. In addition, the Commission puts on several special events each year to contribute to the cleanliness and beautification of Bedford, including two Crud Days (hazardous household waste drop-offs), Clean Up Bedford (CUB), Chunk Your Junk, and a paper shredding day.

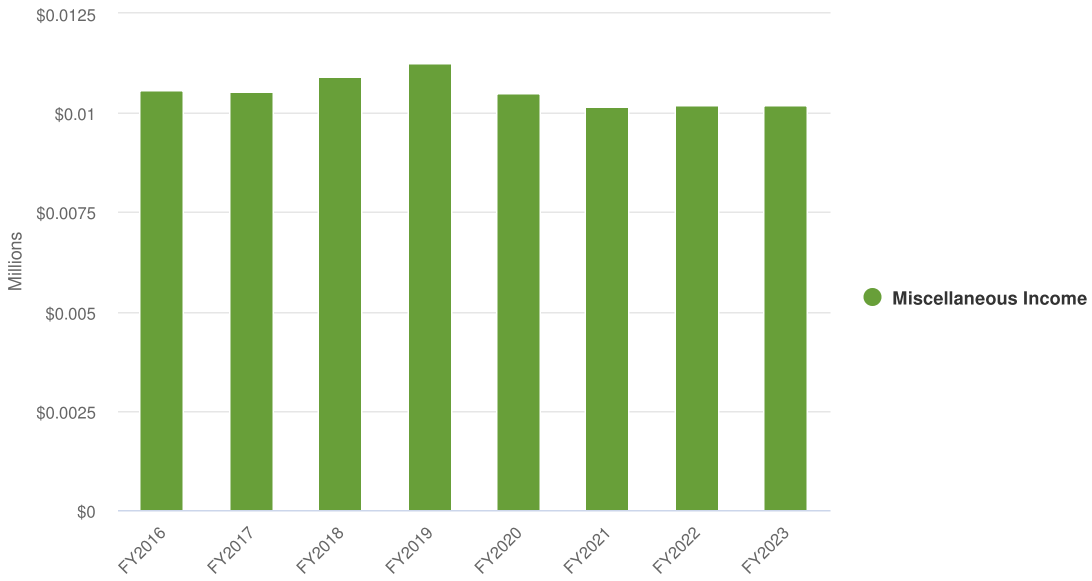
Summary

City of Bedford, TX is projecting $10.2K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $25K in FY2023.



Revenues by Source

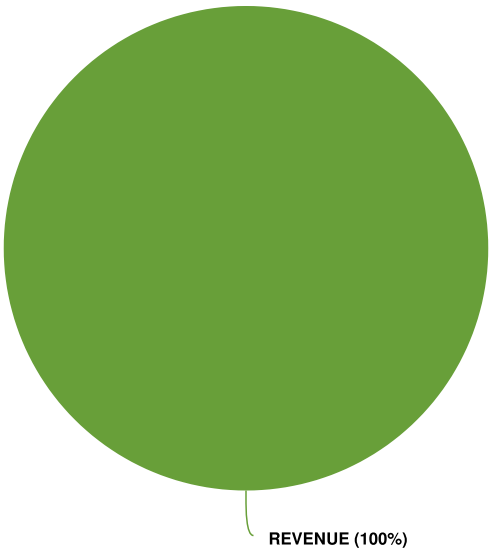
Budgeted and Historical 2023 Revenues by Source



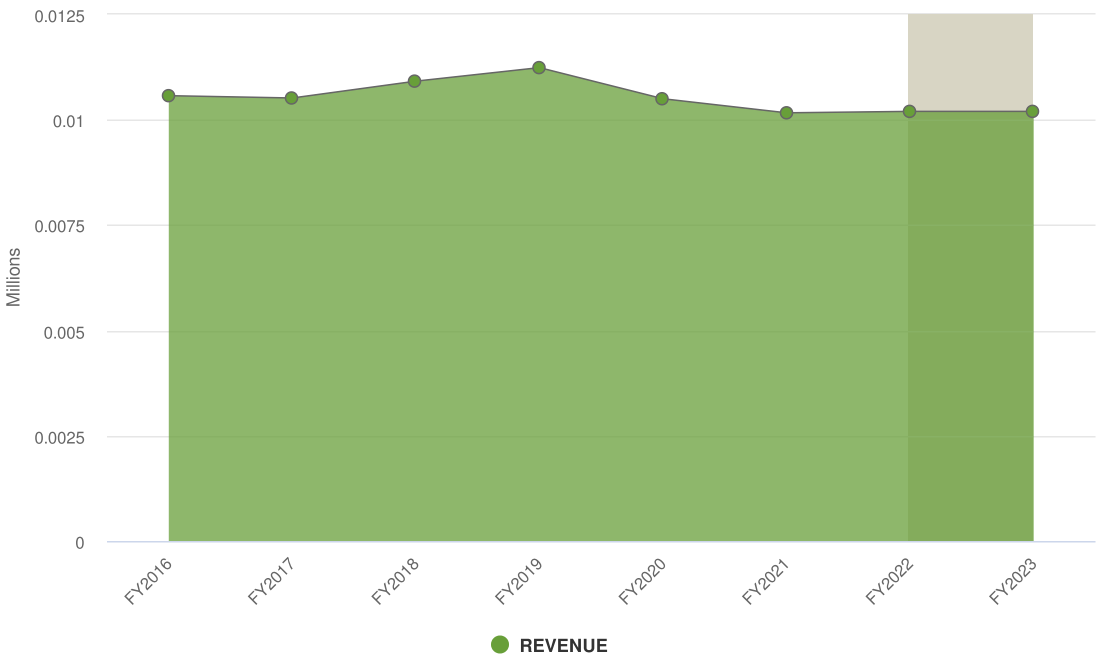
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$10,500	$10,166	$10,229	$10,200	$10,200	0%
Total Revenue Source:	**$10,500**	**$10,166**	**$10,229**	**$10,200**	**$10,200**	**0%**

Revenue by Department

Projected 2023 Revenue by Department



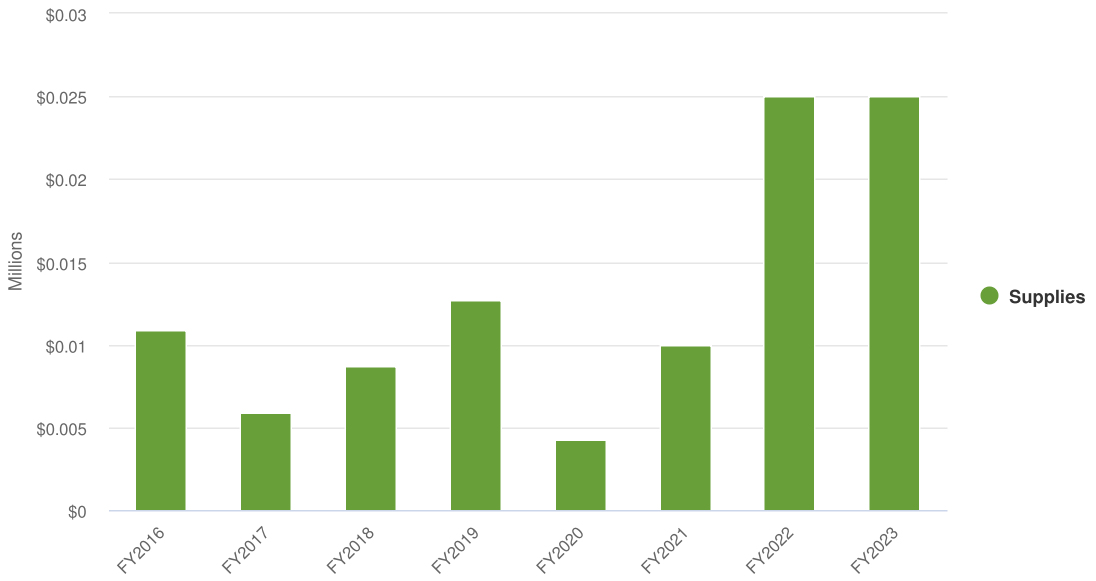
Budgeted and Historical 2023 Revenue by Department



Grey background indicates budgeted figures.

Expenditures by Expense Type

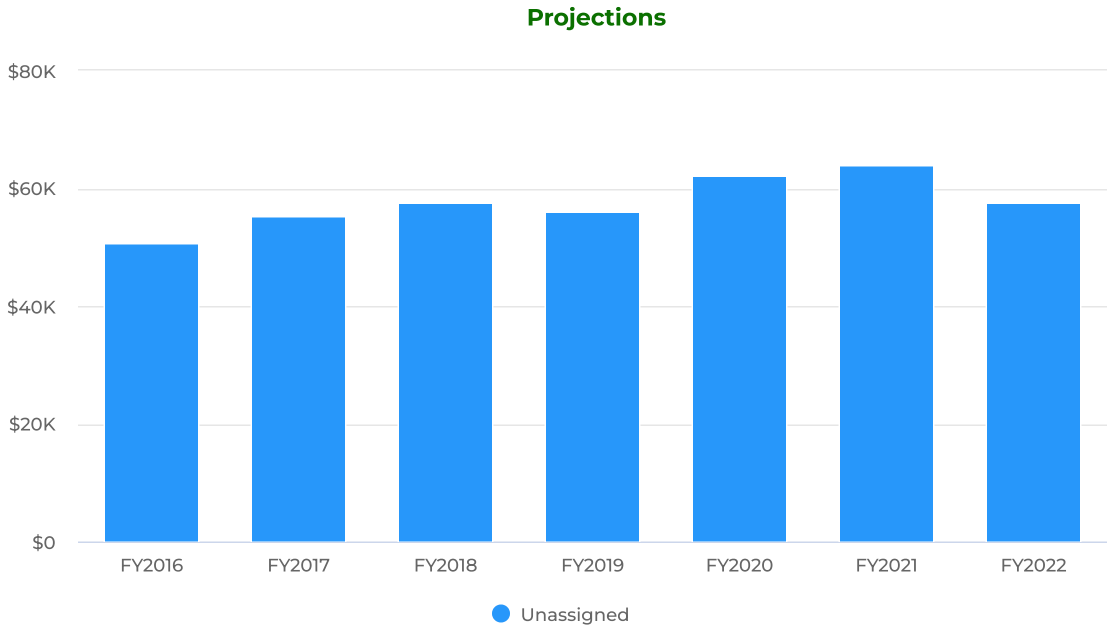
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Supplies	$4,261	$8,422	$25,000	$25,000	$25,000	0%
Total Expense Objects:	**$4,261**	**$8,422**	**$25,000**	**$25,000**	**$25,000**	**0%**

Fund Balance

This is a special revenue fund that requires the approval of the Beautification Commission to approve projects. Fund balance changes are a result of the varying projects that are approved each year.



	FY2022
Fund Balance	—
Unassigned	$57,464
Total Fund Balance:	**$57,464**

Court Security Fund

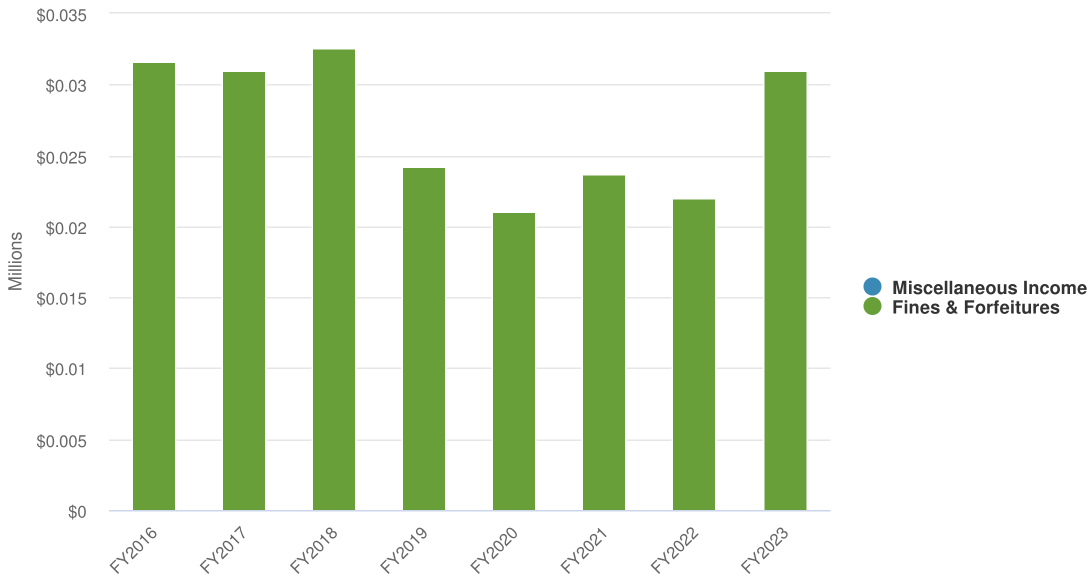
This special revenue fund is funded through a $4.90 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of court. The Court Security Fund is utilized to cover a portion of the cost of two Warrant Officer/Bailiffs who are assigned to the Municipal Court. The Court Security Fund is designed to provide protection to the Municipal Court Judge, Municipal Court Prosecutor, Court personnel, complainants, and defendants. This fund allows the Warrant Officer/Bailiffs to be readily available to monitor the security of the Bedford Municipal Court by utilizing the pass through metal detector during court sessions.

Summary

City of Bedford, TX is projecting $31K of revenue in FY2023, which represents a 40.9% increase over the prior year. Budgeted expenditures are projected to increase by 40.9% or $9K to $31K in FY2023.

Revenues by Source

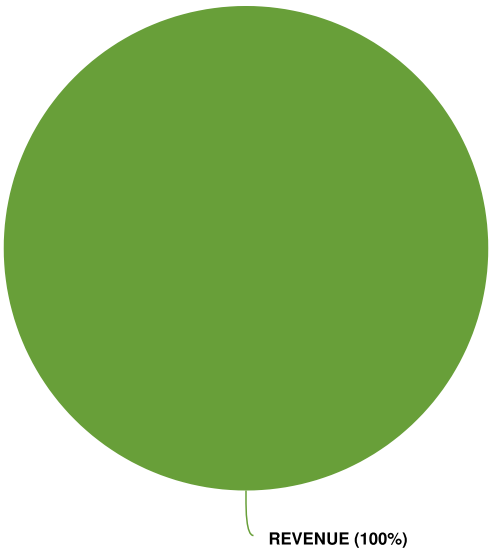
Budgeted and Historical 2023 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	$21,066	$26,433	$32,581	$22,000	$31,000	40.9%
Miscellaneous Income	$13	$6	$26	$0	$0	0%
Total Revenue Source:	**$21,079**	**$26,439**	**$32,607**	**$22,000**	**$31,000**	**40.9%**

Revenue by Department

Projected 2023 Revenue by Department

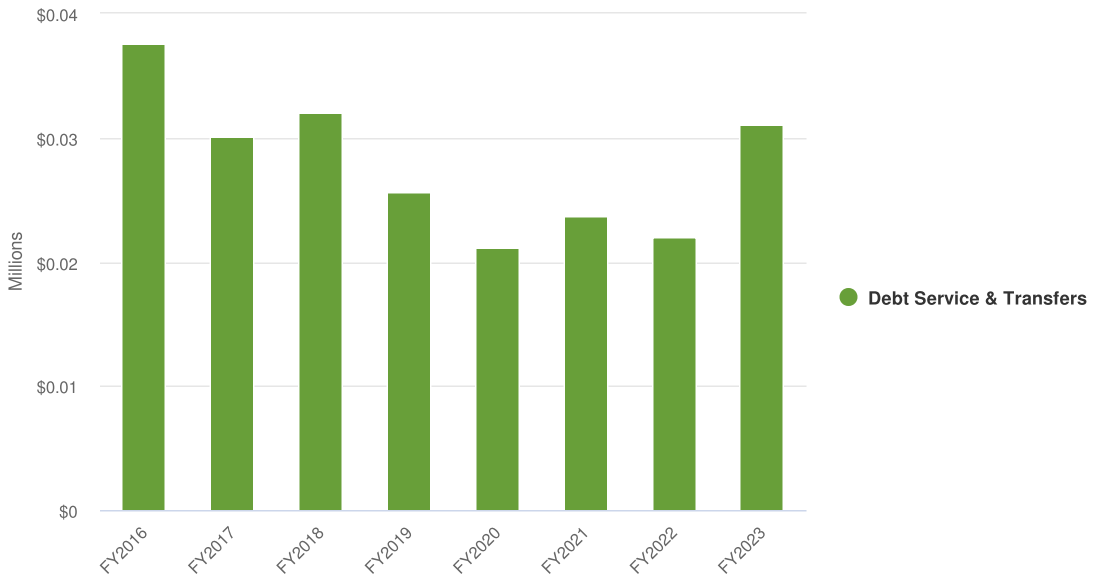


Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

Expenditures by Expense Type

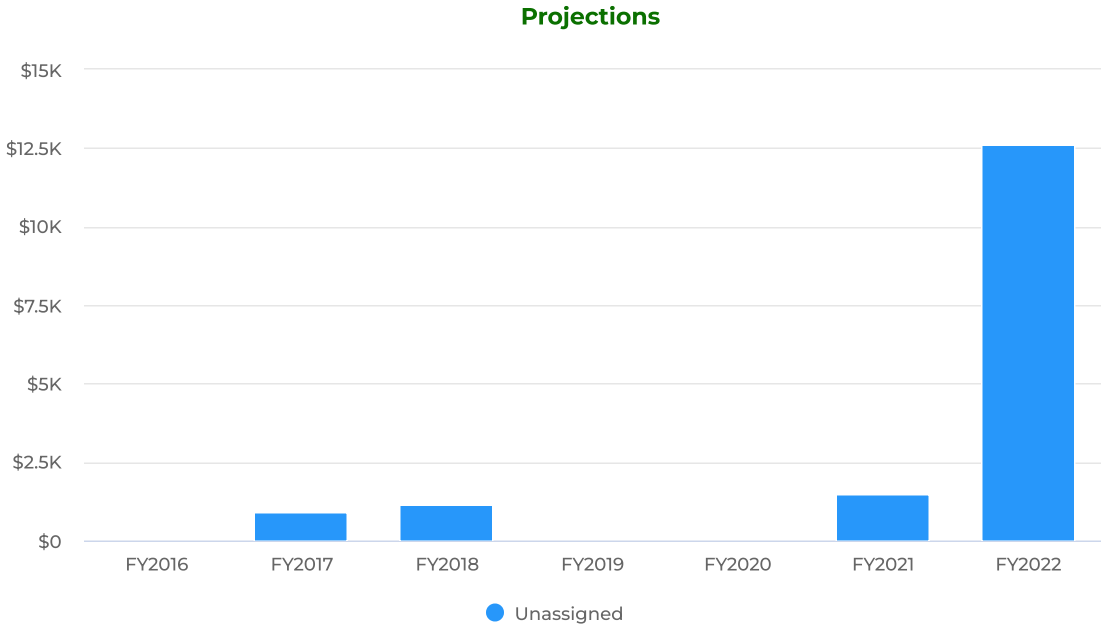
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	$21,100	$25,000	$22,000	$22,000	$31,000	40.9%
Total Expense Objects:	**$21,100**	**$25,000**	**$22,000**	**$22,000**	**$31,000**	**40.9%**

Fund Balance

This is a special revenue fund that has a restricted use per State guidelines. Expenses in this fund are set each year based on the anticipated collections. If the fund collects more than anticipated, the extra amount remains in fund balance to offset years when collections are lower than expected.



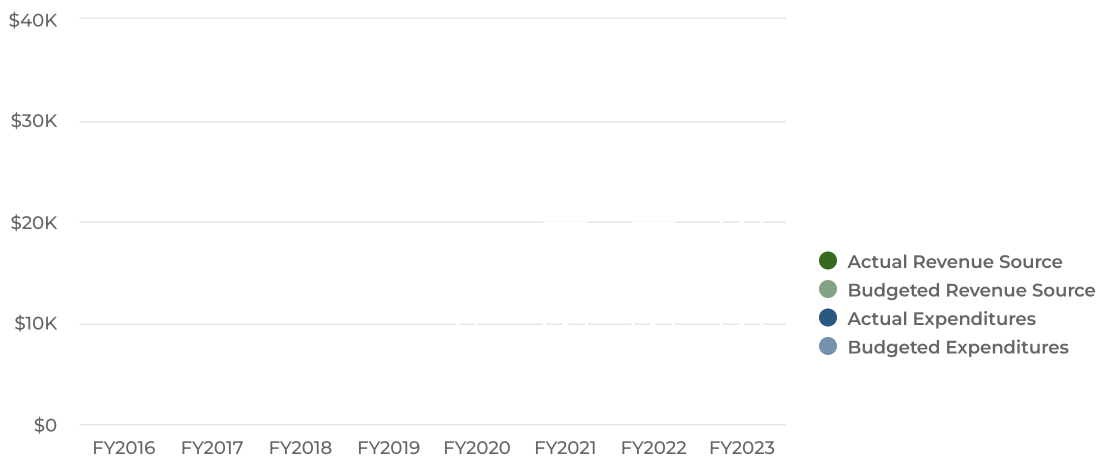
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	—	
Unassigned	$69	$927	$1,151	$77	$56	$1,495	%
Total Fund Balance:	**$69**	**$927**	**$1,151**	**$77**	**$56**	**$1,495**	**%**

Truancy Prevention & Diversion

This special revenue fund is funded through a $5.00 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of court. The Truancy Prevention & Diversion Fund is utilized to cover a portion of the cost of a Municipal Court Juvenile Clerk. This fund allows the City of Bedford to finance the salary, benefits, training, travel expenses, office supplies, and other necessary expenses relating to the position of Municipal Court Juvenile Clerk, whose primary responsibility is that of a juvenile case manager. This fund was established in FY 2019-2020.

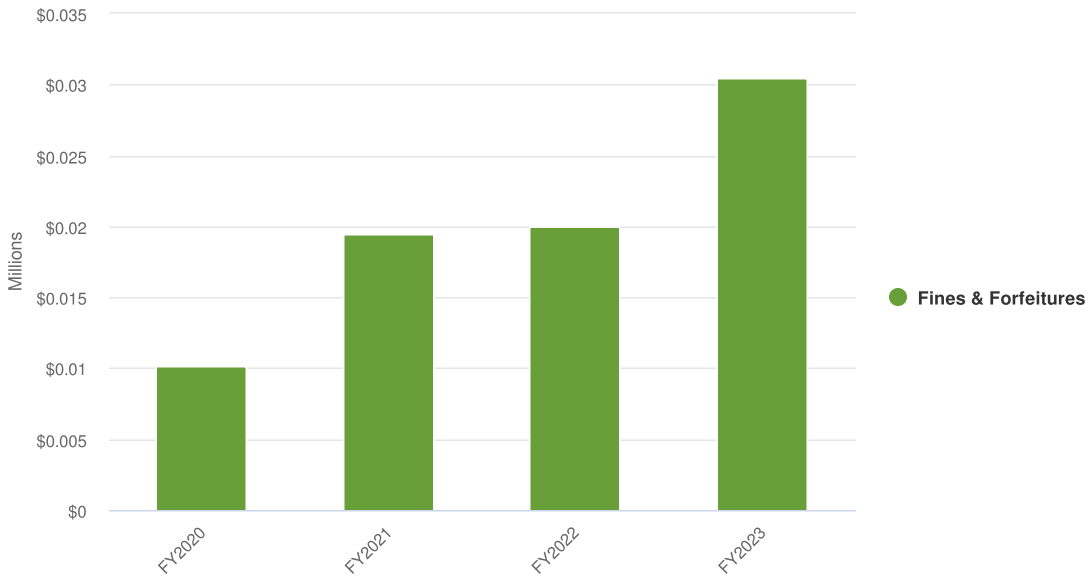
Summary

City of Bedford, TX is projecting $30.5K of revenue in FY2023, which represents a 52.5% increase over the prior year. Budgeted expenditures are projected to increase by 52.5% or $10.5K to $30.5K in FY2023.



Revenues by Source

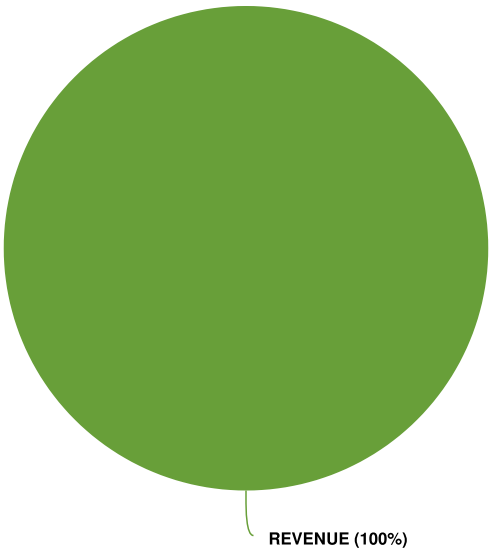
Budgeted and Historical 2023 Revenues by Source



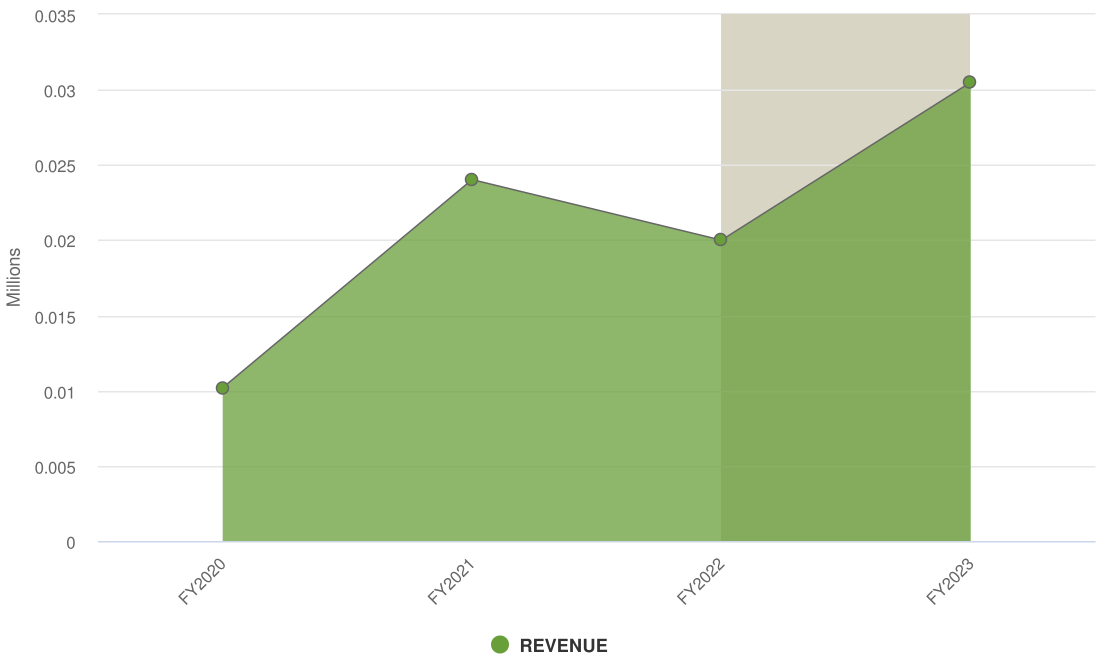
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	$10,188	$24,026	$27,000	$20,000	$30,500	52.5%
Total Revenue Source:	**$10,188**	**$24,026**	**$27,000**	**$20,000**	**$30,500**	**52.5%**

Revenue by Department

Projected 2023 Revenue by Department



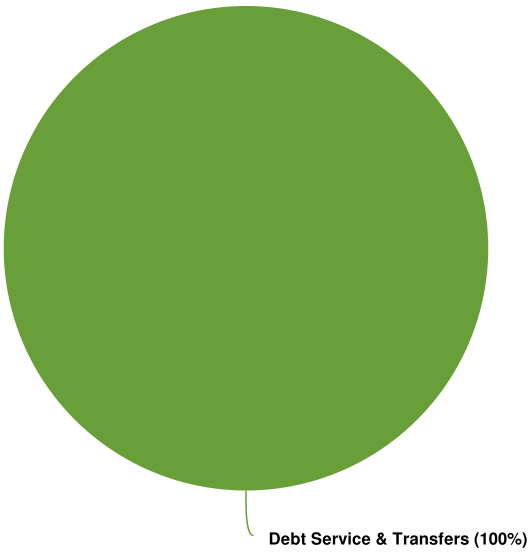
Budgeted and Historical 2023 Revenue by Department



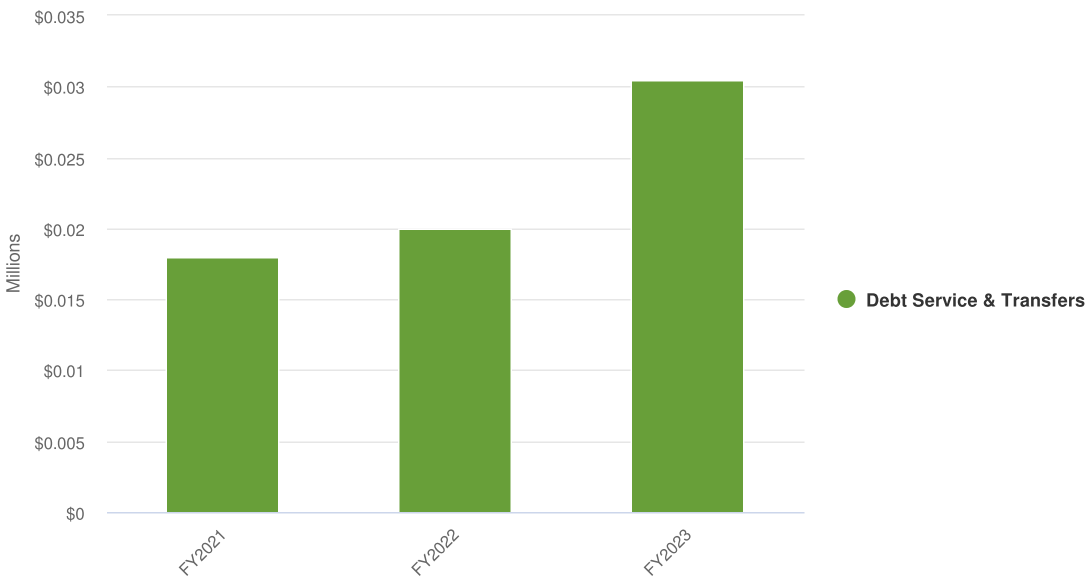
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

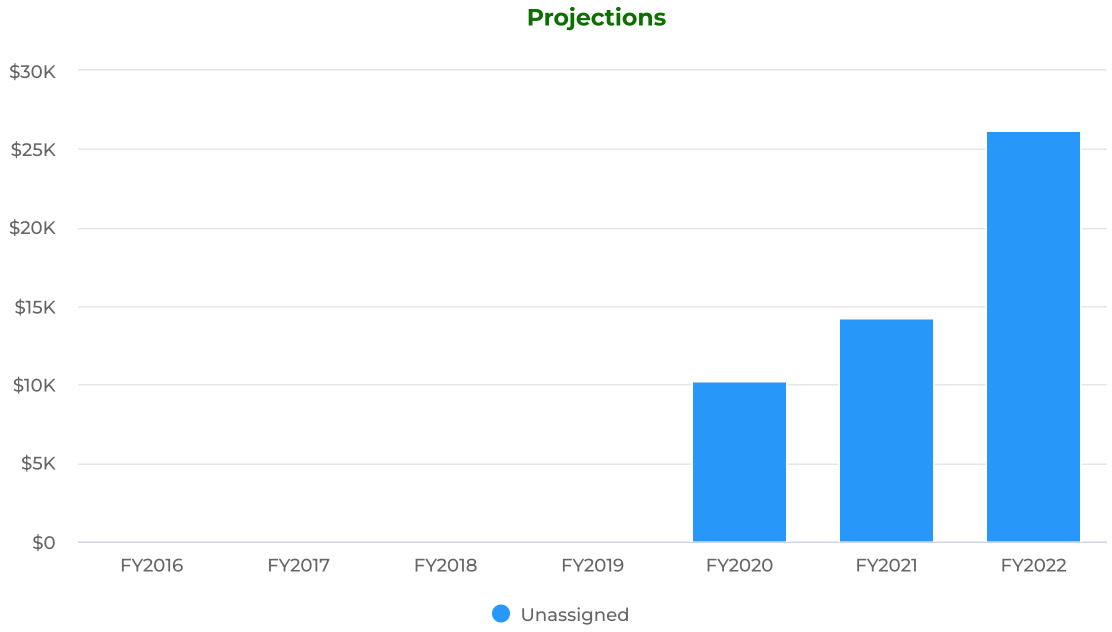


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Debt Service & Transfers	$0	$20,000	$20,000	$20,000	$30,500	52.5%
Total Expense Objects:	**$0**	**$20,000**	**$20,000**	**$20,000**	**$30,500**	**52.5%**

Fund Balance

This fund was established in FY 2019-2020, with the only expense a transfer to the General Fund for the services of the Municipal Court Juvenile Clerk. Transfer amounts may be adjusted based on revenue received compared to the expenses of the Clerk.



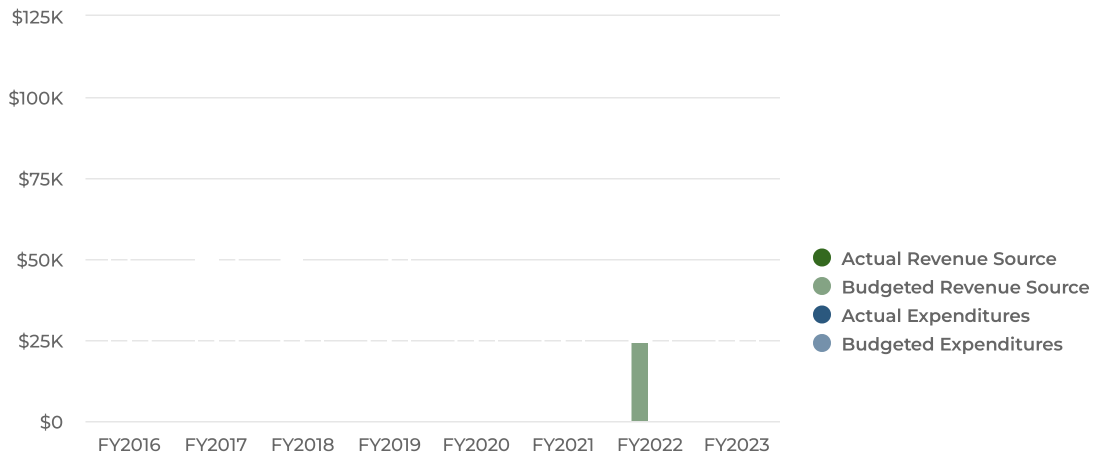
	FY2020	FY2021	% Change
Fund Balance	—	—	
Unassigned	$10,188	$14,214	39.5%
Total Fund Balance:	**$10,188**	**$14,214**	**39.5%**

Court Technology

This special revenue fund is funded through a $4.00 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of the court. The Court Technology Fund is designed to provide funding for the purchase of technological enhancements for the Municipal Court including: computer systems, computer networks, computer hardware and software, imaging systems, replacement computers, printers, other equipment currently in use in the Municipal Court, or docket management systems. Currently, this fund is utilized to pay for the maintenance, technical support, and on-line payment access for the Municipal Court Record System software. This fund also pays for the maintenance, technical support, supplies, and repairs for 23 ticket writers.

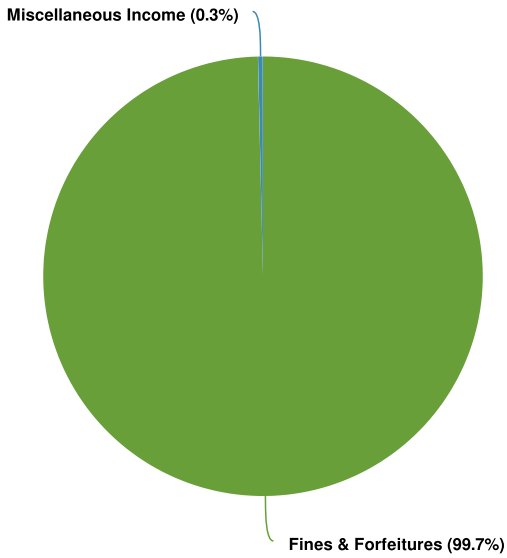
Summary

City of Bedford, TX is projecting $28.6K of revenue in FY2023, which represents a 13.9% increase over the prior year. Budgeted expenditures are projected to decrease by 3.1% or $1.19K to $37.11K in FY2023.

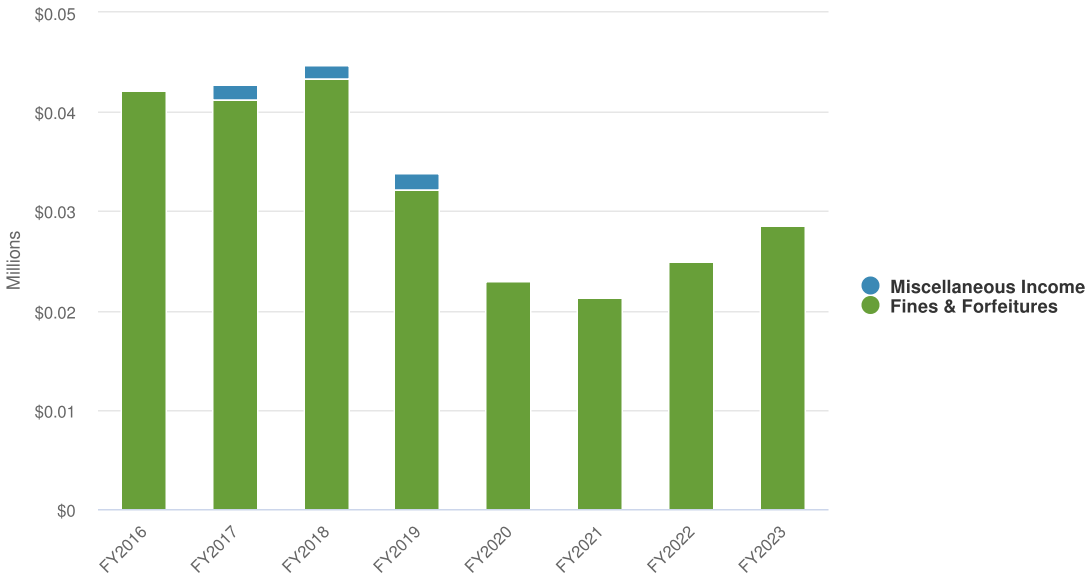


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

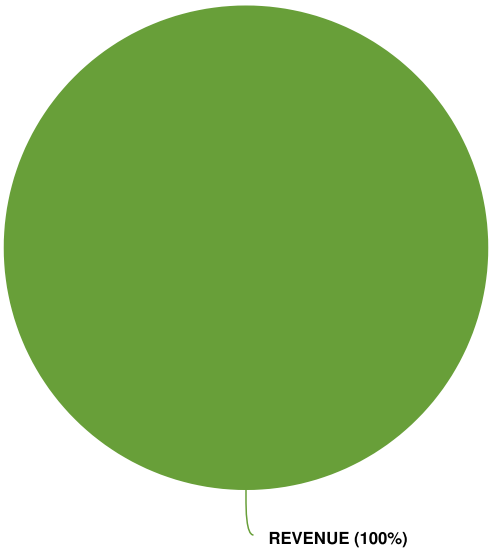


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	$22,924	$23,672	$28,000	$25,000	$28,500	14%
Miscellaneous Income	$474	$93	$112	$100	$100	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Revenue Source:	$23,398	$23,766	$28,112	$25,100	$28,600	13.9%

Revenue by Department

Projected 2023 Revenue by Department

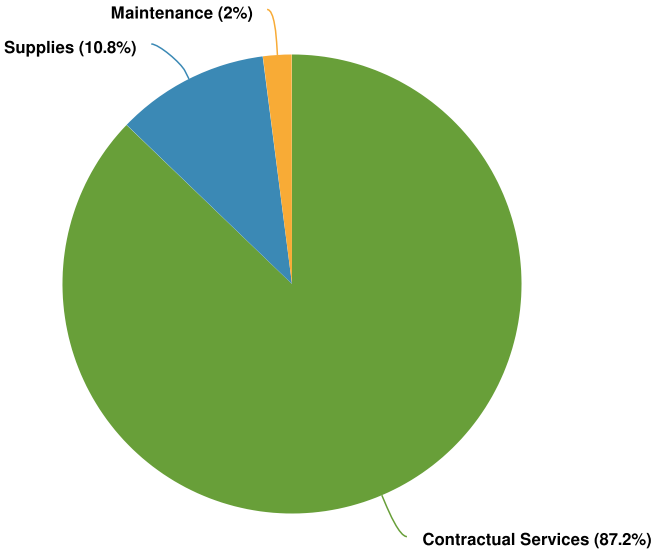


Budgeted and Historical 2023 Revenue by Department

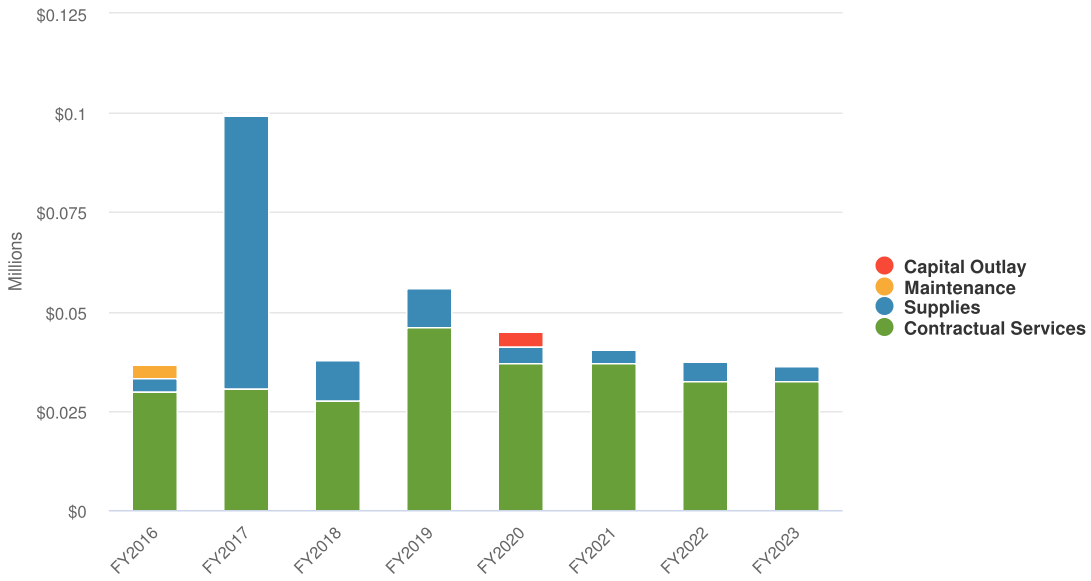
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



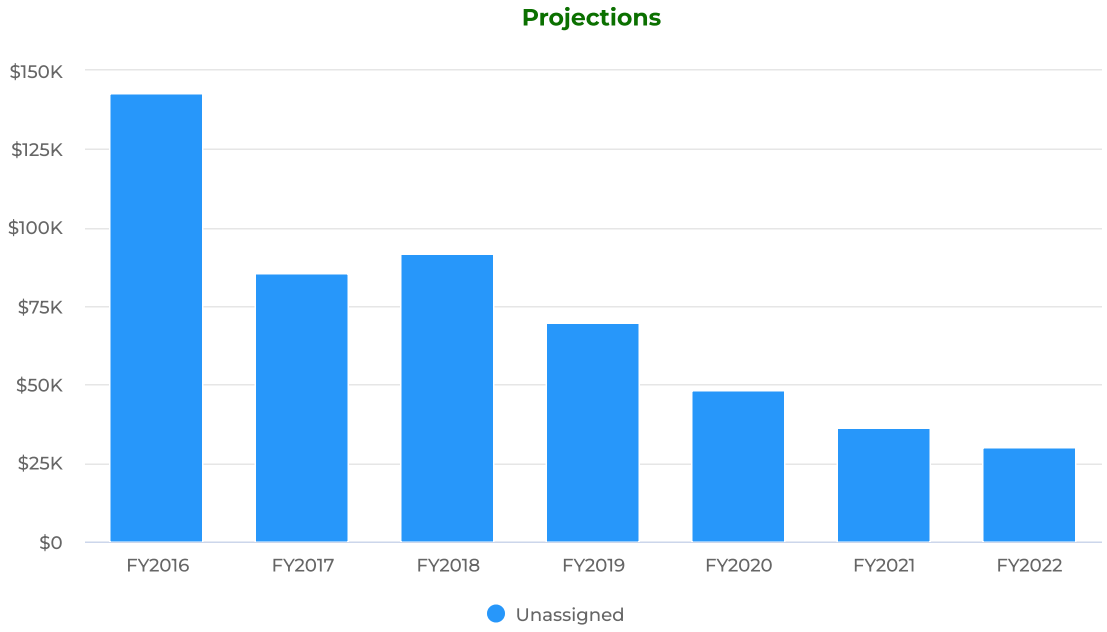
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$36,990	$34,926	$31,460	$32,360	$32,360	0%
Supplies	$4,132	$858	$4,000	$4,940	$4,000	-19%
Maintenance	$0	$0	$750	$1,000	$750	-25%
Capital Outlay	$3,865	$0	$0	$0	$0	0%
Total Expense Objects:	**$44,987**	**$35,784**	**$36,210**	**$38,300**	**$37,110**	**-3.1%**

Fund Balance

This is a special revenue fund that has a restricted use per State guidelines. With fine revenue lower than budgeted and anticipated, fund balance has been utilized for approved expenditures.



	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	—	
Unassigned	$142,665	$85,324	$91,582	$69,712	$48,123	$36,104	-25%
Total Fund Balance:	**$142,665**	**$85,324**	**$91,582**	**$69,712**	**$48,123**	**$36,104**	**-25%**

Municipal Jury Fund

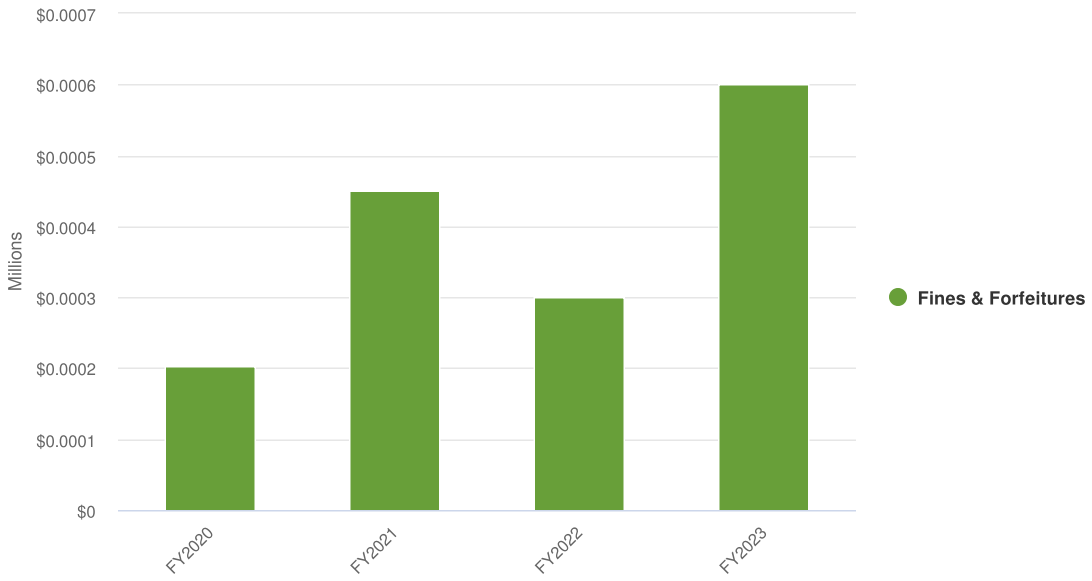
This special revenue fund is funded through a $0.10 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of court. The Municipal Jury Fund is utilized to cover a portion of the cost to fund juror reimbursements and otherwise finance jury services. This fund was established in FY 2019-2020.

Summary

City of Bedford, TX is projecting $600 of revenue in FY2023, which represents a 100% increase over the prior year. Budgeted expenditures are projected to increase by 100% or $300 to $600 in FY2023.

Revenues by Source

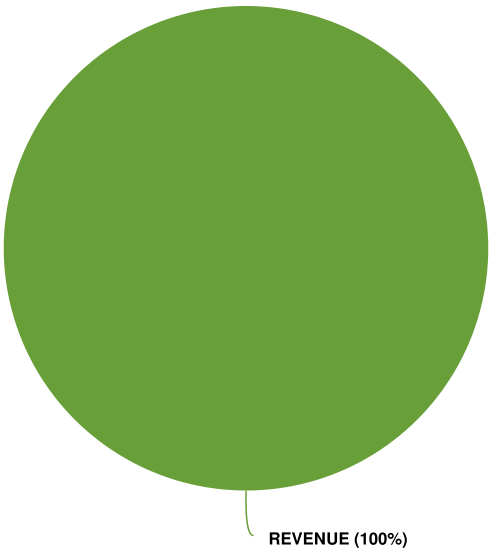
Budgeted and Historical 2023 Revenues by Source



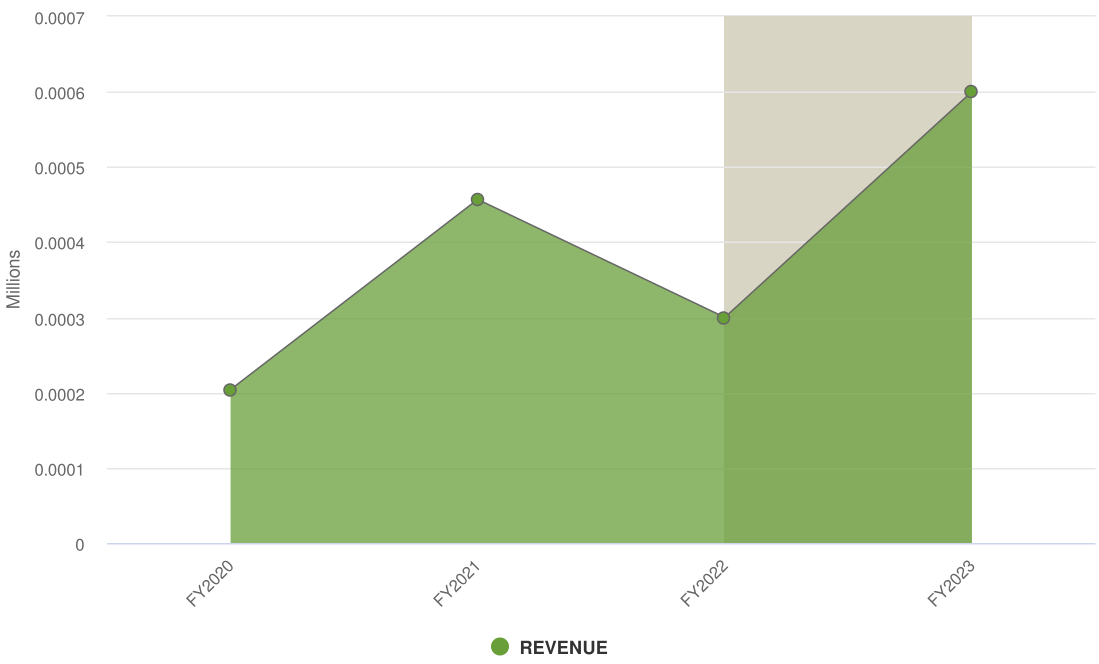
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	$204	$457	$520	$300	$600	100%
Total Revenue Source:	**$204**	**$457**	**$520**	**$300**	**$600**	**100%**

Revenue by Department

Projected 2023 Revenue by Department



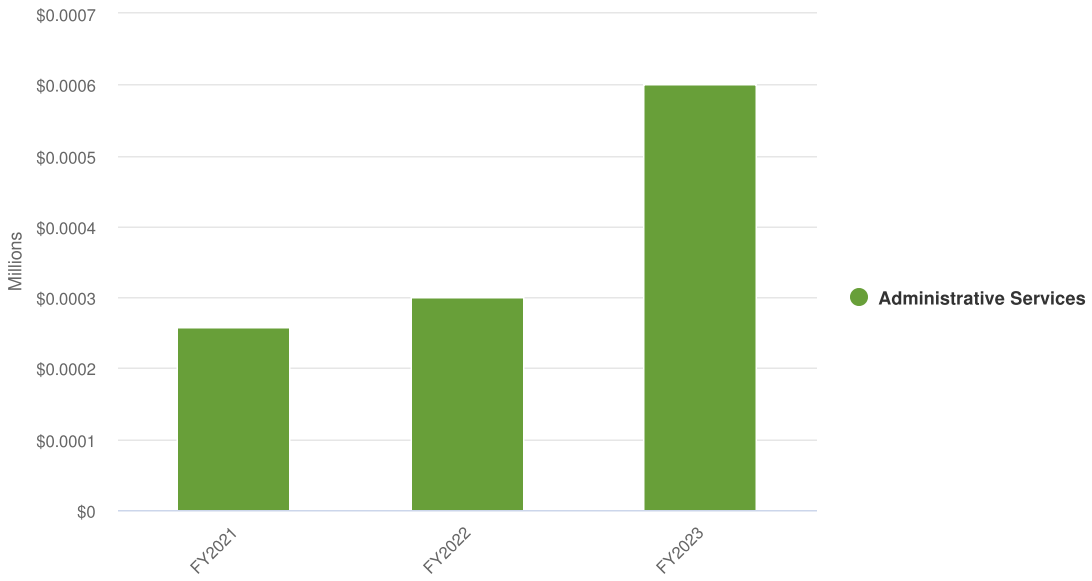
Budgeted and Historical 2023 Revenue by Department



Grey background indicates budgeted figures.

Expenditures by Function

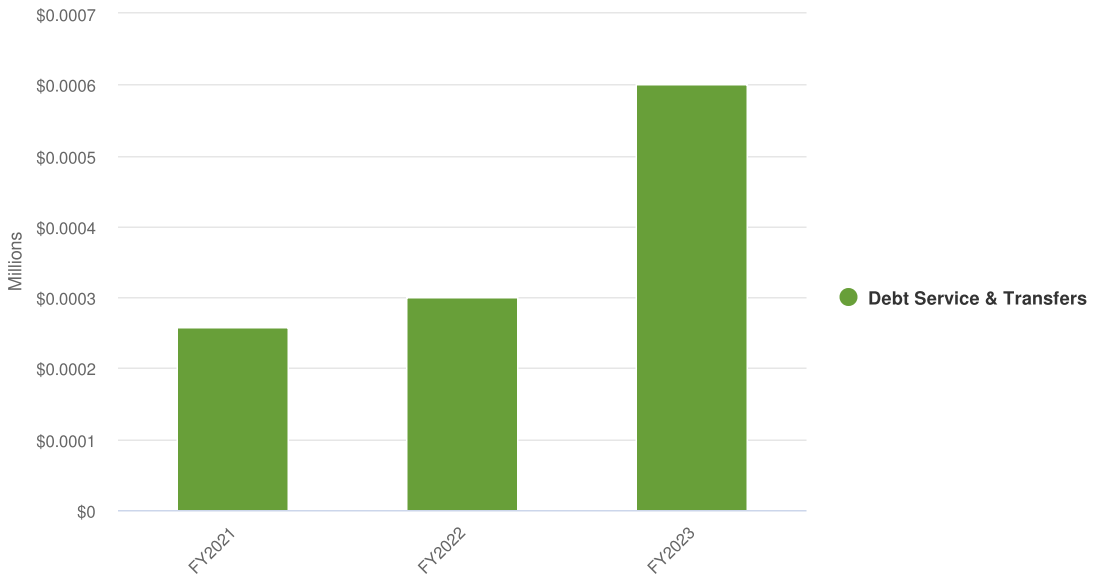
Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
Administrative Services	$0	$200	$300	$300	$600	100%
Total Expenditures:	**$0**	**$200**	**$300**	**$300**	**$600**	**100%**

Expenditures by Expense Type

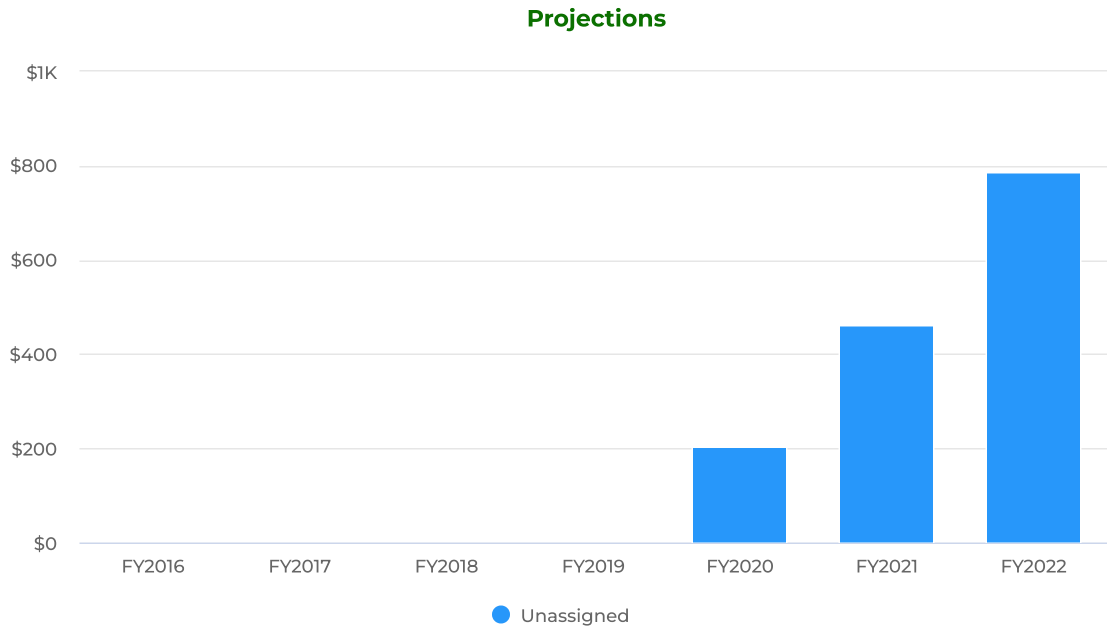
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	$0	$200	$300	$300	$600	100%
Total Expense Objects:	**$0**	**$200**	**$300**	**$300**	**$600**	**100%**

Fund Balance

This is a special revenue fund that has a restricted use per State guidelines. Expenses in this fund are set each year based on the anticipated collections. If the fund collects more than anticipated, the extra amount remains in fund balance to offset years when collections are lower than expected.



	FY2020	FY2021	% Change
Fund Balance	—	—	
Unassigned	$204	$461	126%
Total Fund Balance:	**$204**	**$461**	**126%**

Swat - Netcast Fund

The Police Department, along with the cities of Hurst, Euless, and Grapevine, combined resources, manpower, administrative tasks, and equipment to form a regionalized SWAT Team known as the Northeast Tarrant County Area SWAT Team (NETCAST).

Member cities specially train to respond to incidents including, but not limited to: barricaded persons, hostage situations, high-risk warrant services, and acts of terrorism. These tasks are best accomplished with a small group of highly disciplined officers specifically trained to deal with such emergencies, utilizing special weapons, tactics, and equipment. Combining resources into a regionalized team, member cities benefit from economies of scale in SWAT equipment purchases and overtime allocations.

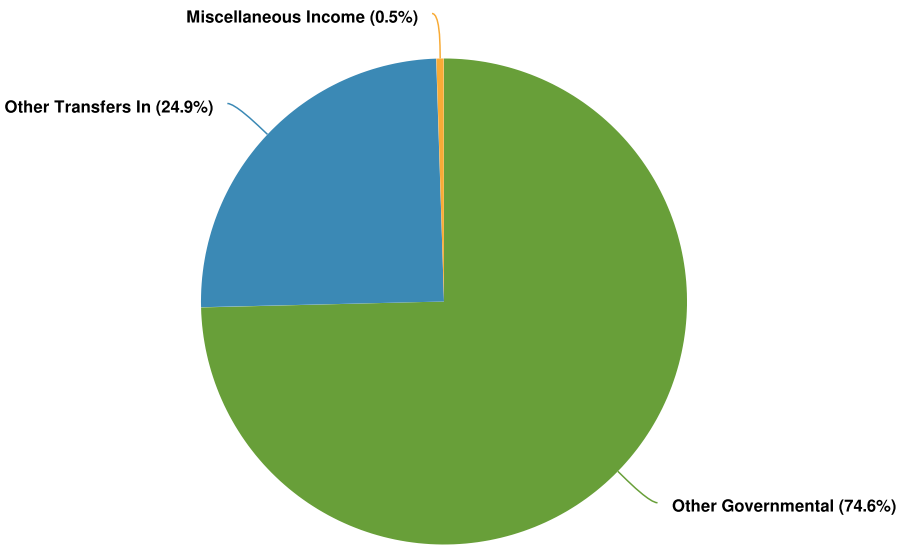
This governmental fund was created for SWAT-NETCAST during FY2018 to which each of the four participating agencies contribute equally. Qualifying expenditures are then paid for through the SWAT-NETCAST fund.

Summary

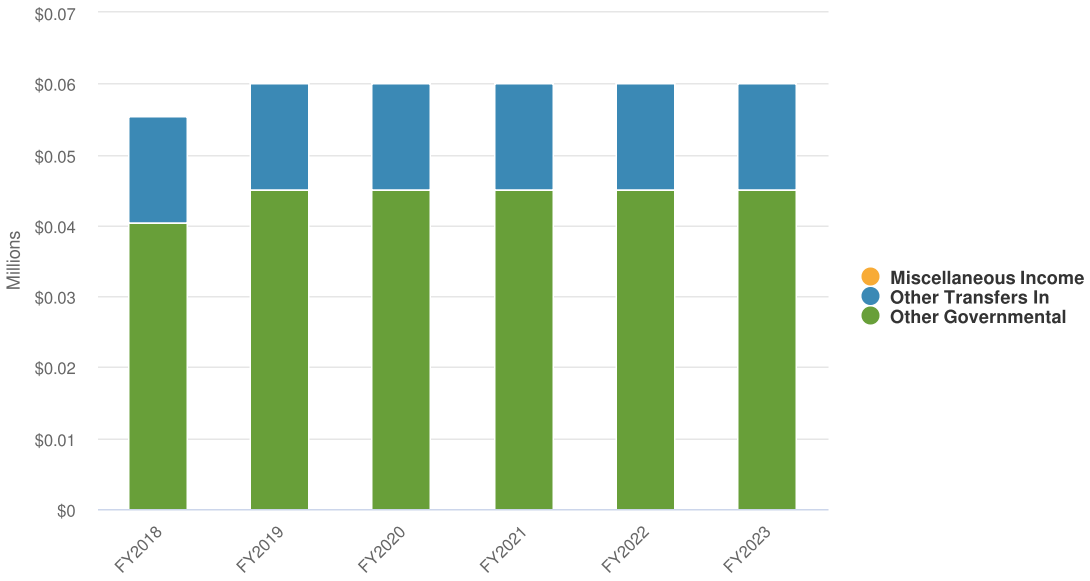
City of Bedford, TX is projecting $60.3K of revenue in FY2023, which represents a 0.1% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $60K in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

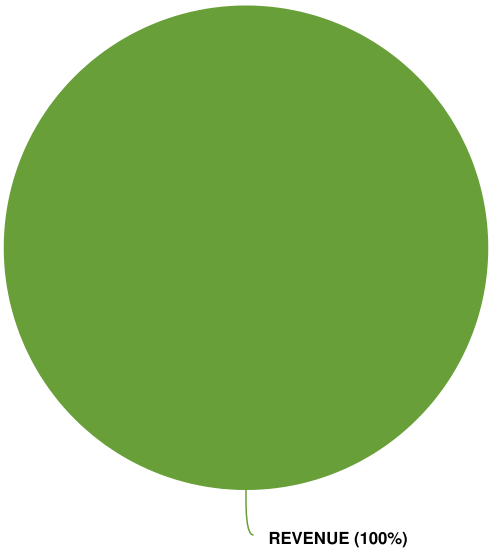


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$284	$191	$318	$250	$300	20%

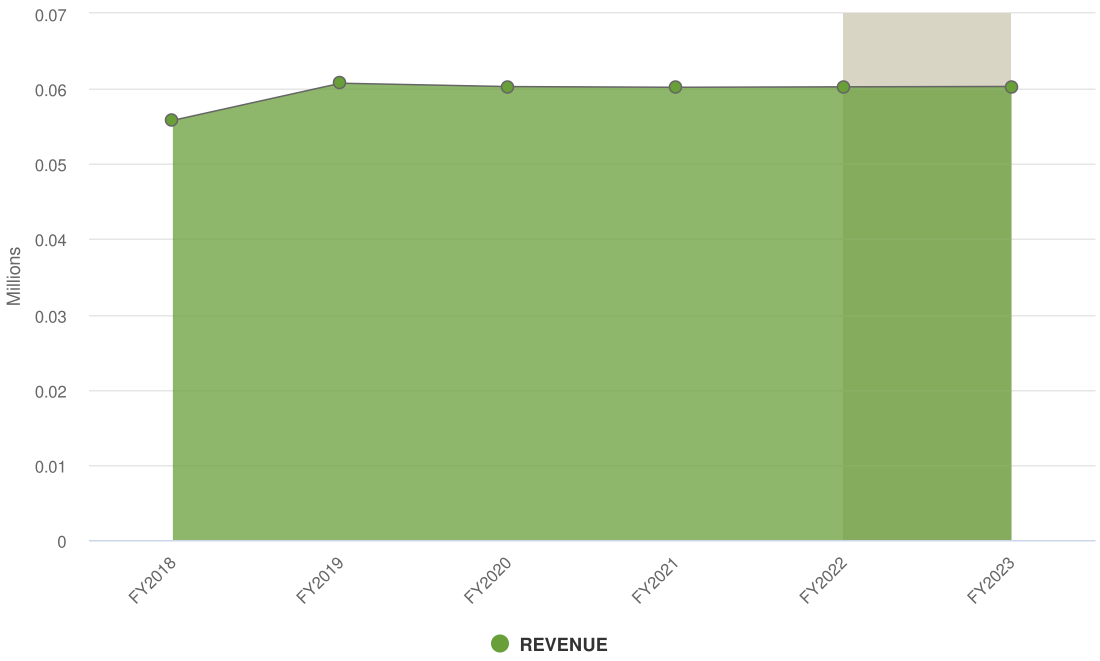
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Other Governmental	$45,000	$45,000	$45,000	$45,000	$45,000	0%
Other Transfers In	$15,000	$15,000	$15,000	$15,000	$15,000	0%
Total Revenue Source:	**$60,284**	**$60,191**	**$60,318**	**$60,250**	**$60,300**	**0.1%**

Revenue by Department

Projected 2023 Revenue by Department



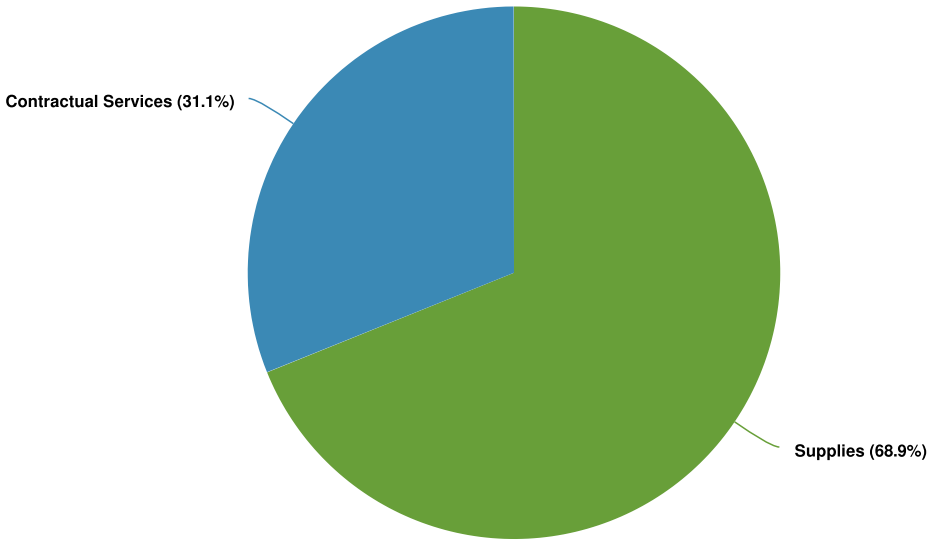
Budgeted and Historical 2023 Revenue by Department



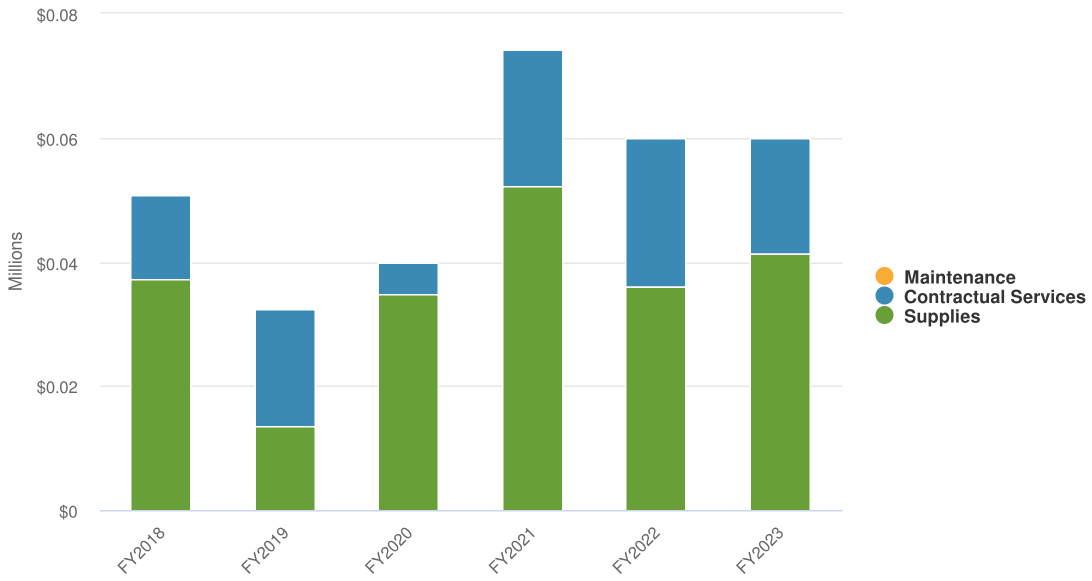
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



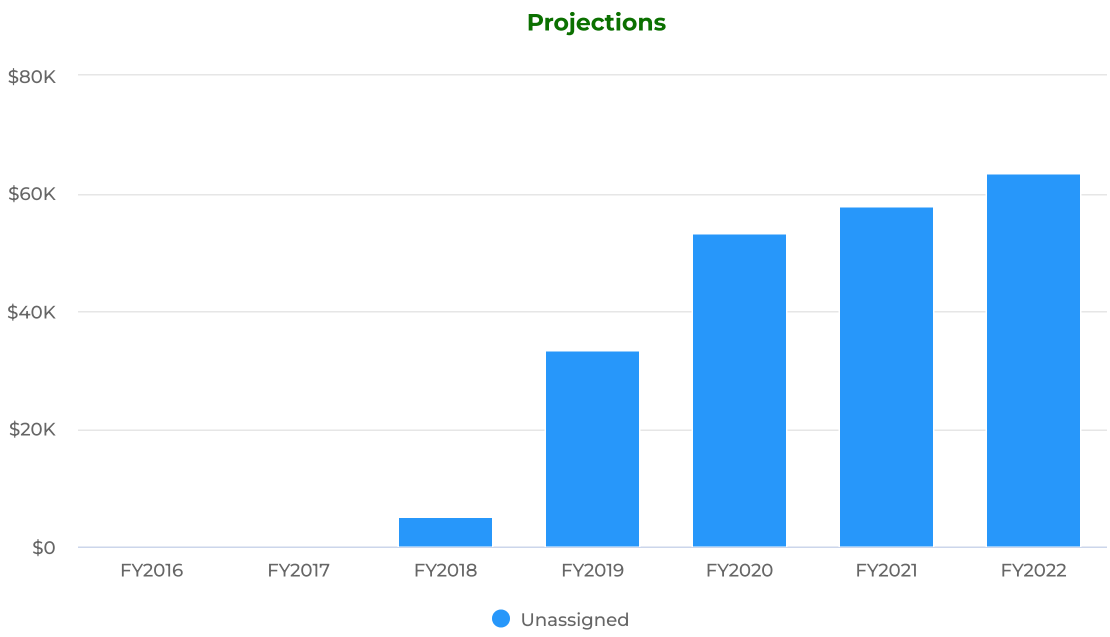
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$5,096	$17,089	$24,442	$24,000	$18,650	-22.3%
Supplies	$34,771	$38,349	$36,000	$36,000	$41,350	14.9%
Maintenance	$23	$0	$0	$0	$0	0%
Total Expense Objects:	**$39,890**	**$55,437**	**$60,442**	**$60,000**	**$60,000**	**0%**

Fund Balance

Expenditures in this fund are dependent upon the needs of the regional SWAT team. As such, fund balance fluctations are a result of annual usage and may vary depending on equipment needs and operational expenses.



	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	
Unassigned	$5,007	$33,277	$53,194	$57,947	8.9%
Total Fund Balance:	**$5,007**	**$33,277**	**$53,194**	**$57,947**	**8.9%**

Comm Vehicle Enforce Fund

This special revenue fund was established to account for the revenue and expenditures of the Commercial Vehicle Enforcement Program. The objective of the Commercial Vehicle Enforcement Program is to reduce commercial motor vehicle accidents through the enforcement of Motor Carrier Safety Regulations; to protect the state highways from unnecessary damage by securing compliance with state laws regulating weight of commercial vehicles; to ensure equitable payment of commercial vehicle registration fees by enforcement of registration laws; to protect the rights, privileges, and safety of the general public in the use of the public highway system by securing compliance with traffic laws and regulations applicable to the operation of all vehicles.

The Commercial Vehicle Enforcement Program was implemented in late 2016, and is staffed by one officer who reports to the Traffic Sergeant, with an existing partnership between the Commercial Vehicle Enforcement Programs in Grapevine, Hurst, Euless and Southlake.

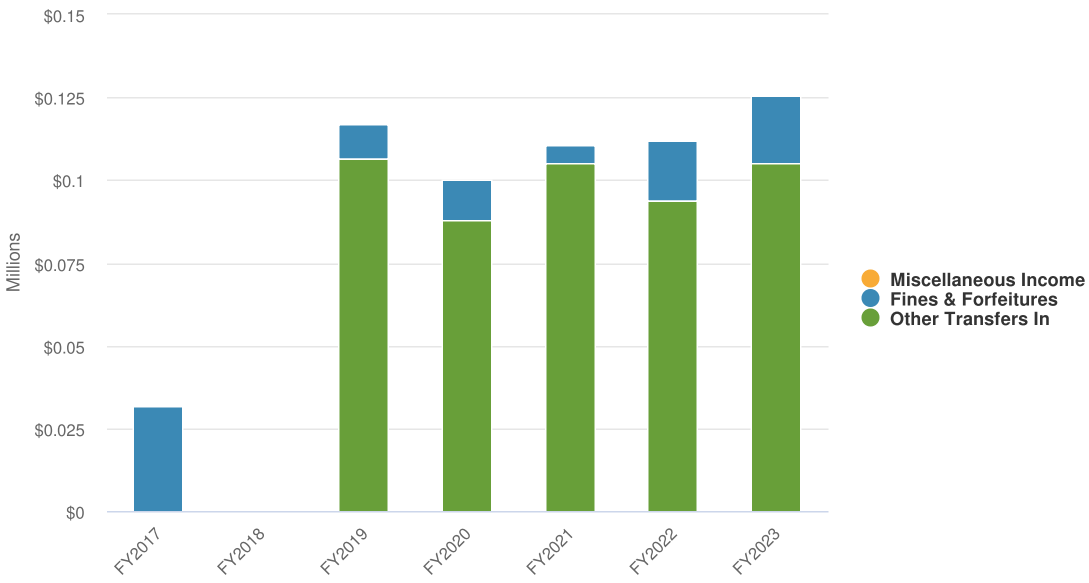
Summary

City of Bedford, TX is projecting $125.53K of revenue in FY2023, which represents a 12.3% increase over the prior year. Budgeted expenditures are projected to increase by 12.4% or $13.81K to $125.53K in FY2023.

Revenues by Source

Projected 2023 Revenues by Source

Budgeted and Historical 2023 Revenues by Source

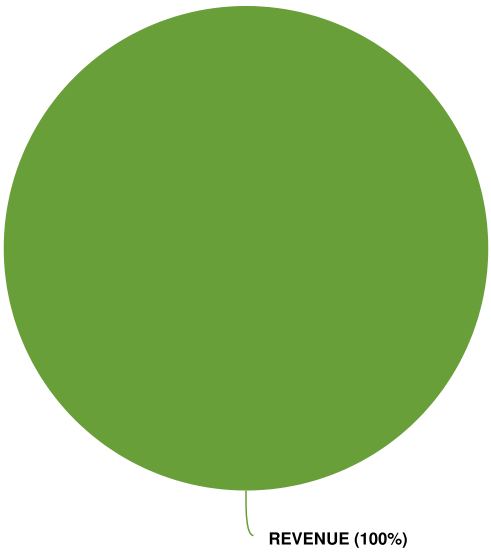


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	$12,340	$7,717	$22,265	$18,000	$20,000	11.1%
Miscellaneous Income	$109	$61	$207	$50	$200	300%

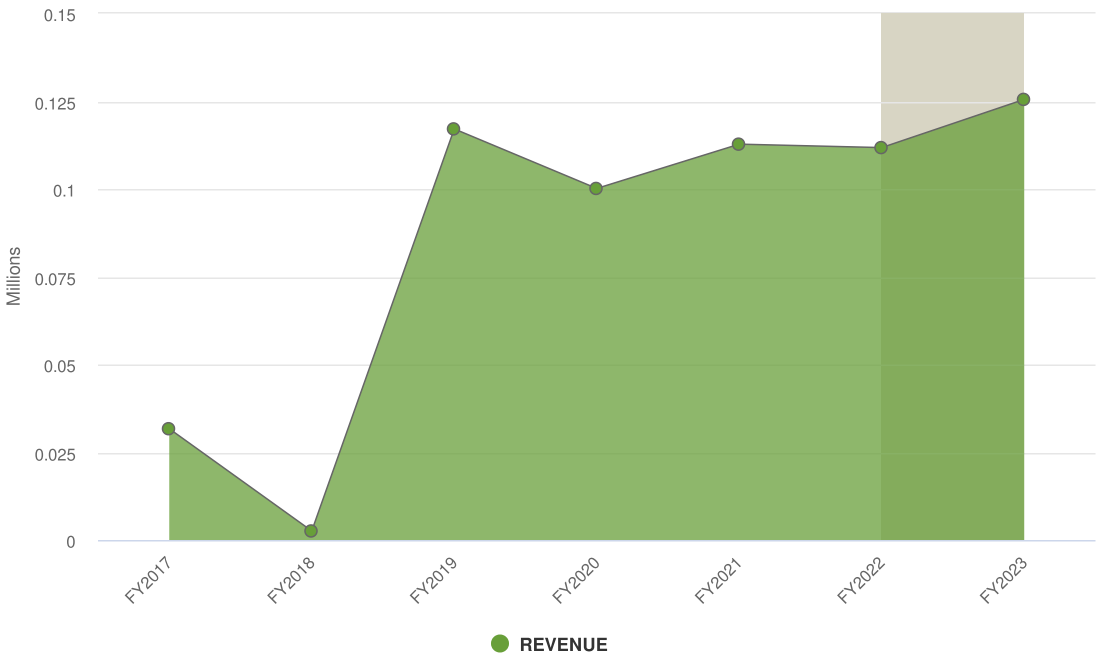
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Other Transfers In	$87,710	$105,000	$93,750	$93,750	$105,330	12.4%
Total Revenue Source:	**$100,159**	**$112,778**	**$116,222**	**$111,800**	**$125,530**	**12.3%**

Revenue by Department

Projected 2023 Revenue by Department



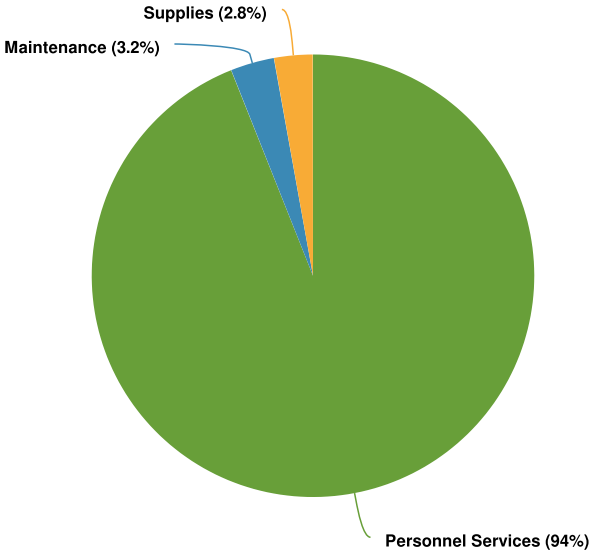
Budgeted and Historical 2023 Revenue by Department



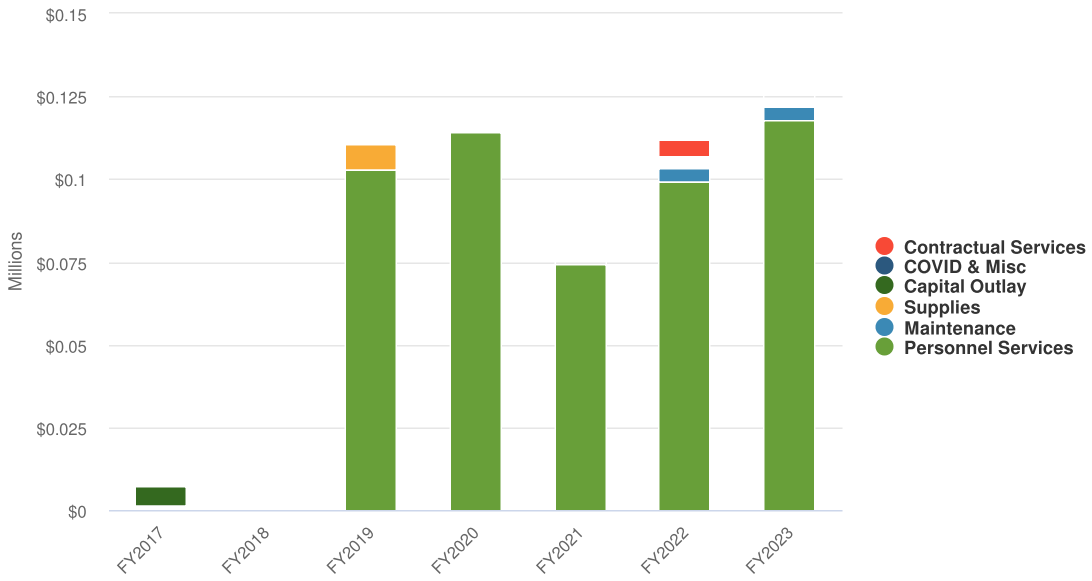
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



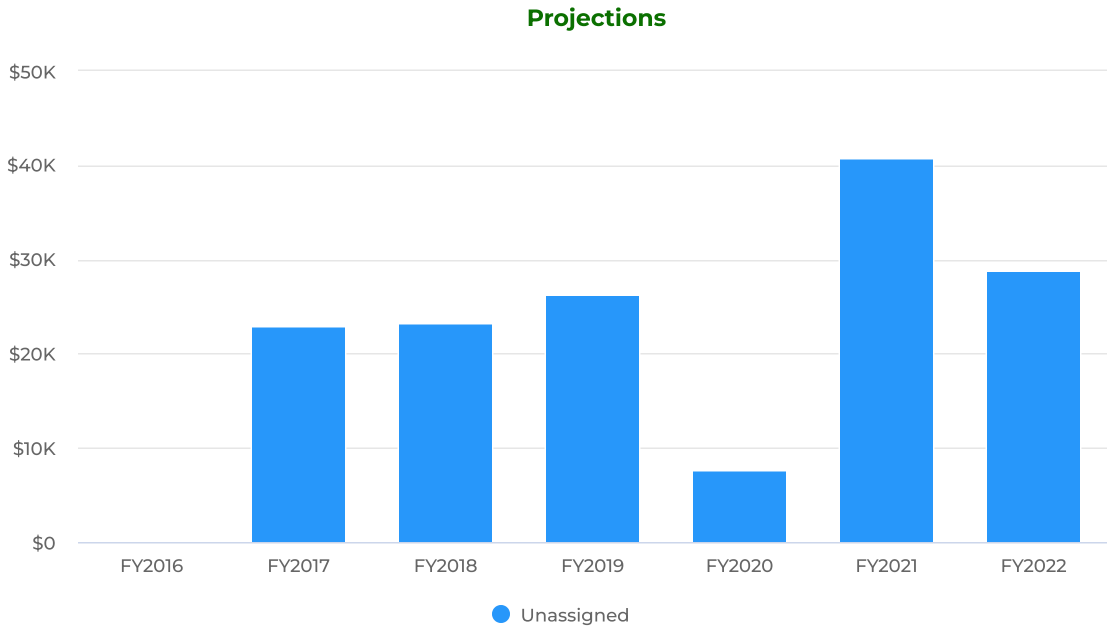
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Police	$114,262	$76,257	$117,091	$99,370	$117,980	18.7%
Total Personnel Services:	**$114,262**	**$76,257**	**$117,091**	**$99,370**	**$117,980**	**18.7%**
Contractual Services						
Police	$157	$1,193	$443	$4,900	$0	-100%
Total Contractual Services:	**$157**	**$1,193**	**$443**	**$4,900**	**$0**	**-100%**
Supplies						
Police	$658	$1,505	$4,304	$3,450	$3,550	2.9%
Total Supplies:	**$658**	**$1,505**	**$4,304**	**$3,450**	**$3,550**	**2.9%**
Maintenance						
Police	$3,190	$0	$0	$4,000	$4,000	0%
Total Maintenance:	**$3,190**	**$0**	**$0**	**$4,000**	**$4,000**	**0%**
COVID & Misc						
Police	$0	$702	$0	$0	$0	0%
Total COVID & Misc:	**$0**	**$702**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$118,267**	**$79,656**	**$121,838**	**$111,720**	**$125,530**	**12.4%**

Fund Balance

This fund's revenue and projections fluctuate based on the activity of the Commercial Vehicle program. The revenue is supplemented by a transfer from the General Fund, which may be adjusted during the audit period.



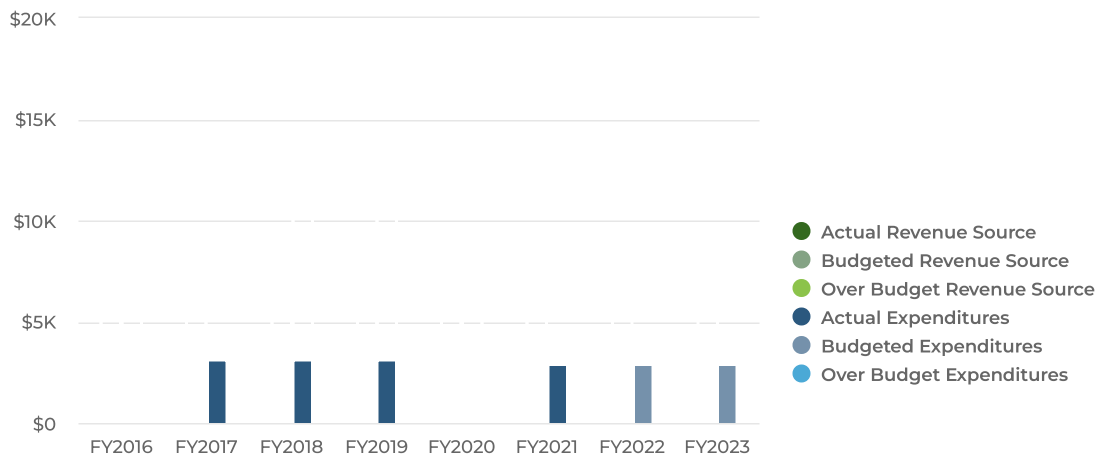
	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$22,939	$23,242	$26,208	$7,707	$40,829	429.7%
Total Fund Balance:	**$22,939**	**$23,242**	**$26,208**	**$7,707**	**$40,829**	**429.7%**

Public Safety Trng Fund

This special revenue fund is comprised of monies received from the Texas Comptroller of Public Accounts in accordance with Occupations Code, Chapter 1701. These funds are available for use to enhance personnel development and departmental efficiencies through education and training of full-time peace officers, and for full-time departmental civilian personnel as authorized by the Chief of Police.

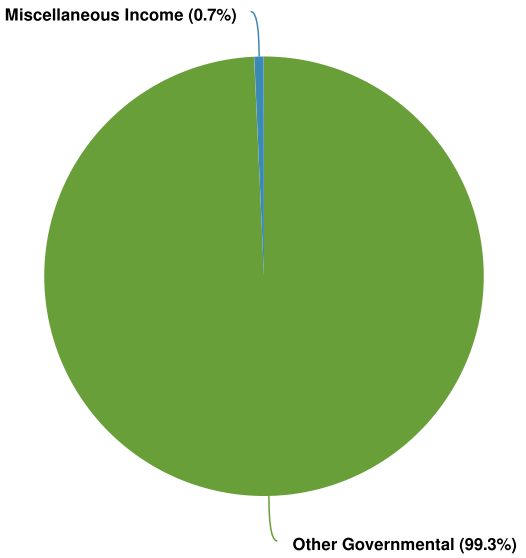
Summary

City of Bedford, TX is projecting $7.15K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $3K in FY2023.

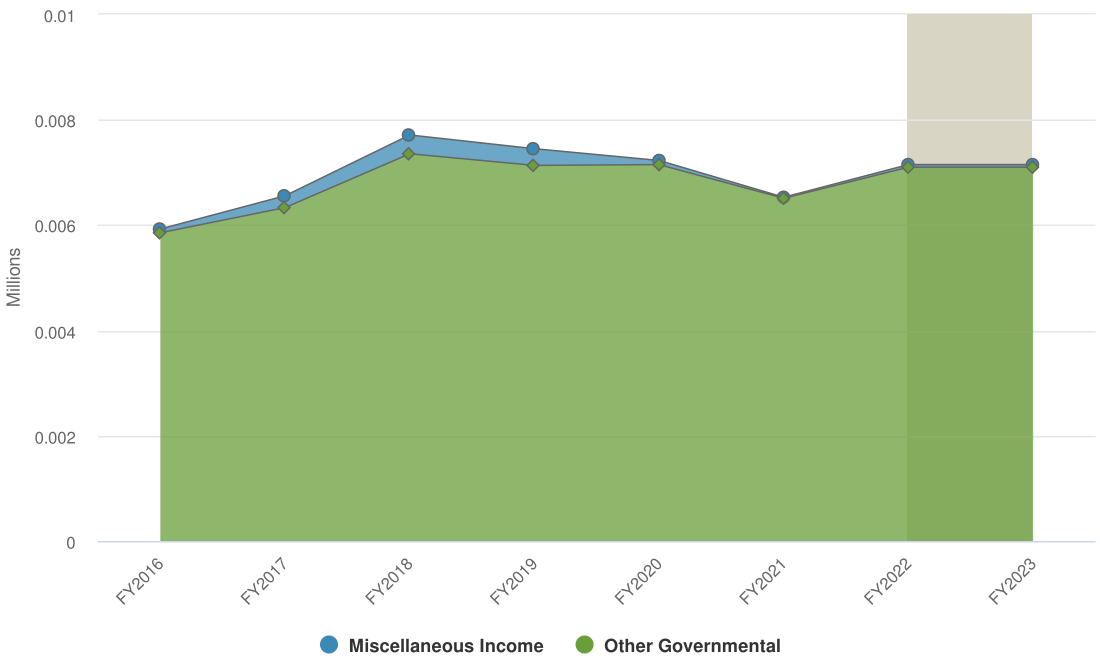


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

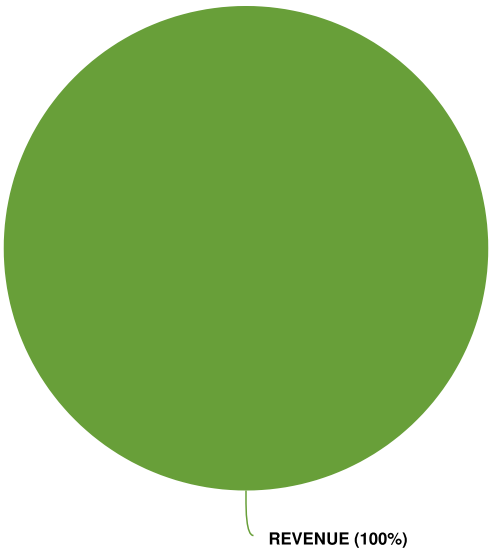


Grey background indicates budgeted figures.

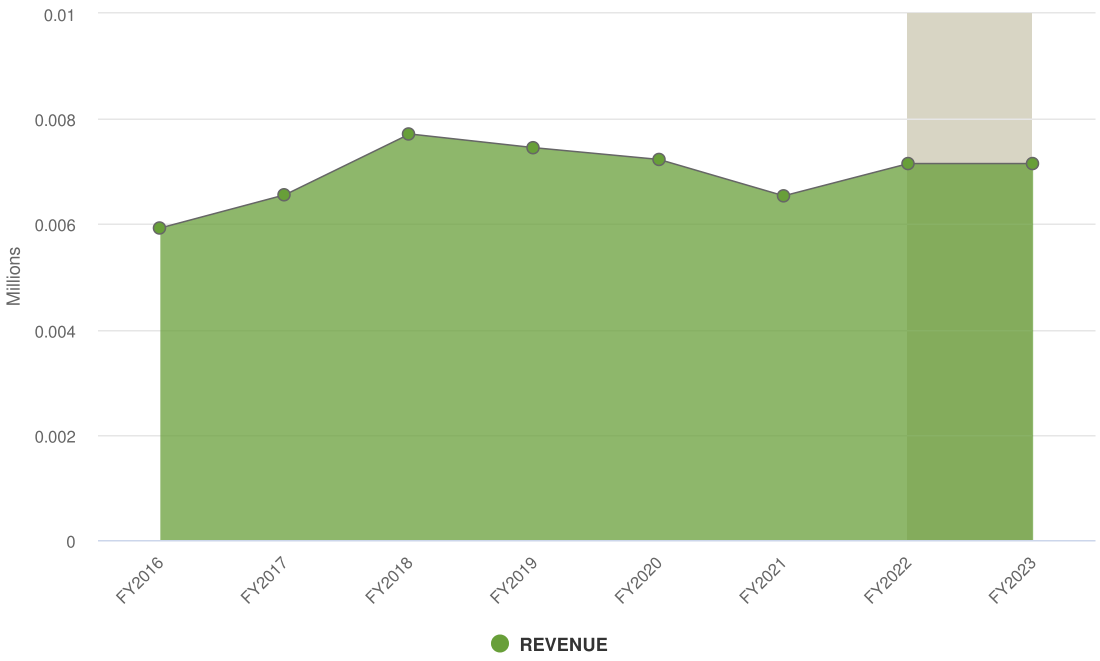
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$79	$27	$50	$50	$50	0%
Other Governmental	$7,149	$6,510	$5,646	$7,100	$7,100	0%
Total Revenue Source:	**$7,228**	**$6,537**	**$5,696**	**$7,150**	**$7,150**	**0%**

Revenue by Department

Projected 2023 Revenue by Department



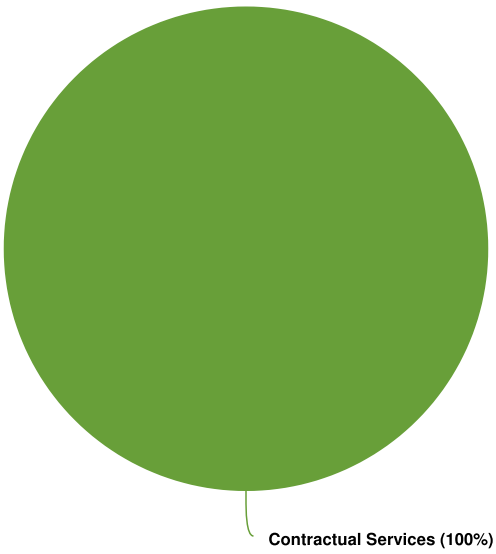
Budgeted and Historical 2023 Revenue by Department



Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



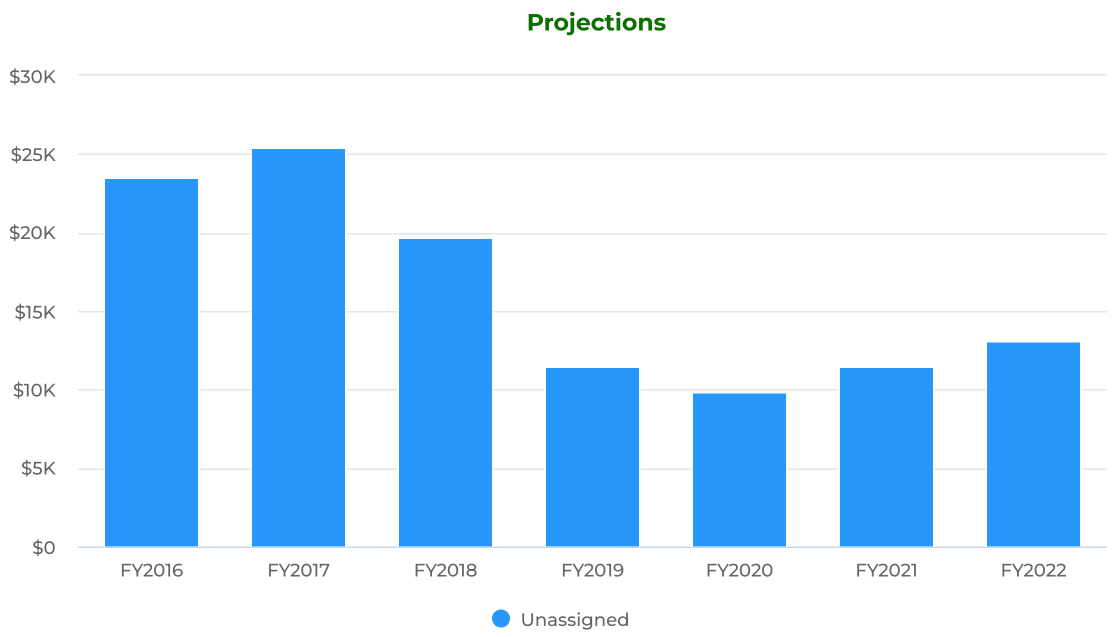
Budgeted and Historical Expenditures by Expense Type

Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$8,843	$4,851	$3,175	$3,000	$3,000	0%
Total Expense Objects:	**$8,843**	**$4,851**	**$3,175**	**$3,000**	**$3,000**	**0%**

Fund Balance

The monies in this fund are restricted by state statute, therefore use of funds varies annually, resulting in fluctuations of the fund balance.



	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	—	
Unassigned	$23,549	$25,393	$19,671	$11,440	$9,825	$11,511	17.2%
Total Fund Balance:	**$23,549**	**$25,393**	**$19,671**	**$11,440**	**$9,825**	**$11,511**	**17.2%**

Water Utility Repair Fund

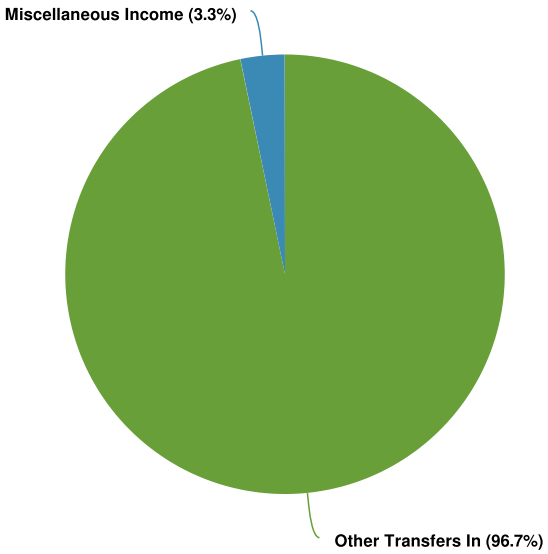
This enterprise fund was established for emergency and scheduled repairs of the water distribution system and the wastewater collection system. The funds are an established operation transfer from the Water and Wastewater Divisions.

Summary

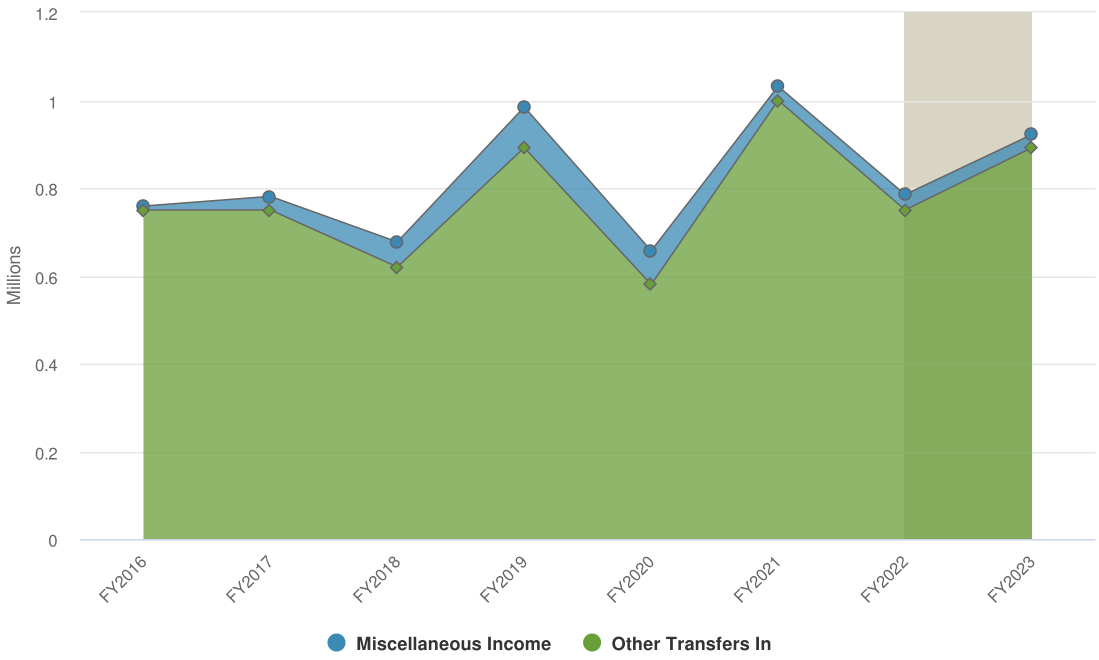
City of Bedford, TX is projecting $922K of revenue in FY2023, which represents a 17.5% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to $600K in FY2023.

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

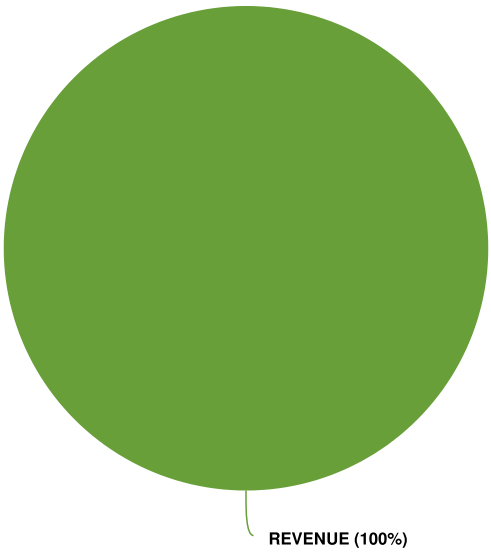


Grey background indicates budgeted figures.

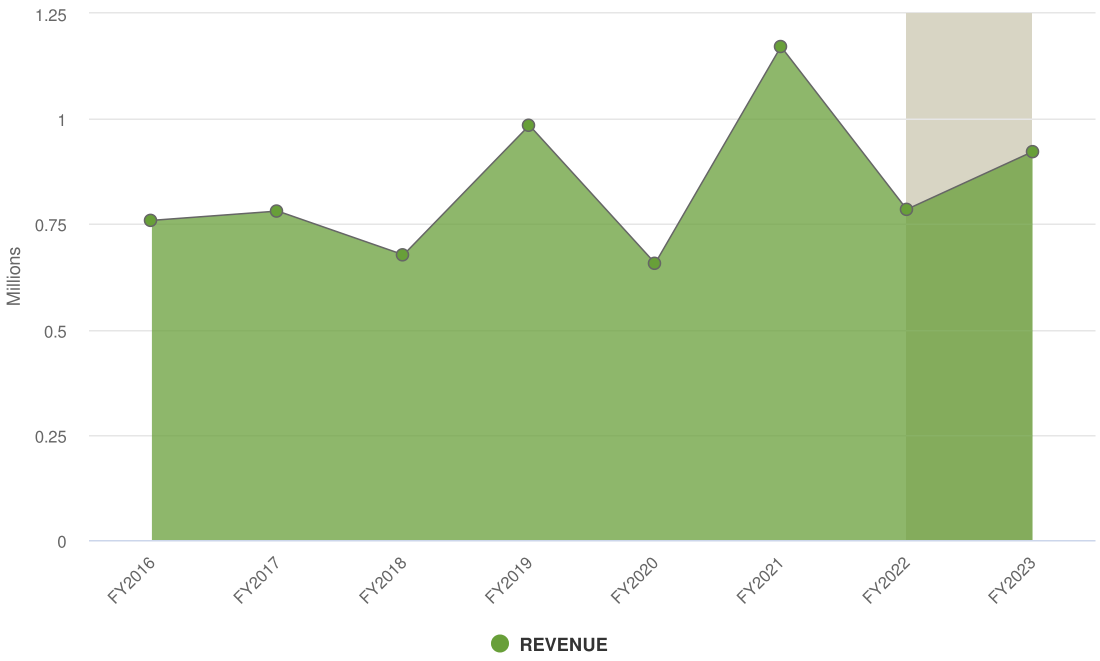
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$76,968	$29,593	$33,000	$35,000	$30,000	-14.3%
Other Transfers In	$580,000	$1,142,000	$750,000	$750,000	$892,000	18.9%
Total Revenue Source:	**$656,968**	**$1,171,593**	**$783,000**	**$785,000**	**$922,000**	**17.5%**

Revenue by Department

Projected 2023 Revenue by Department



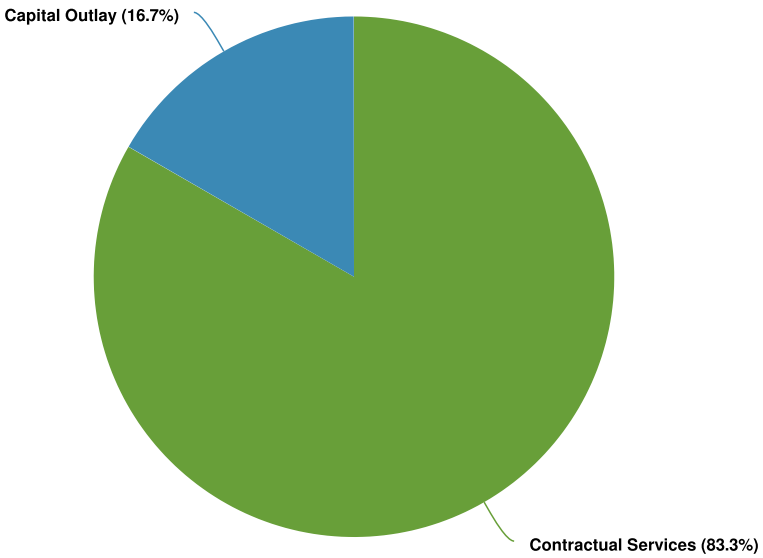
Budgeted and Historical 2023 Revenue by Department



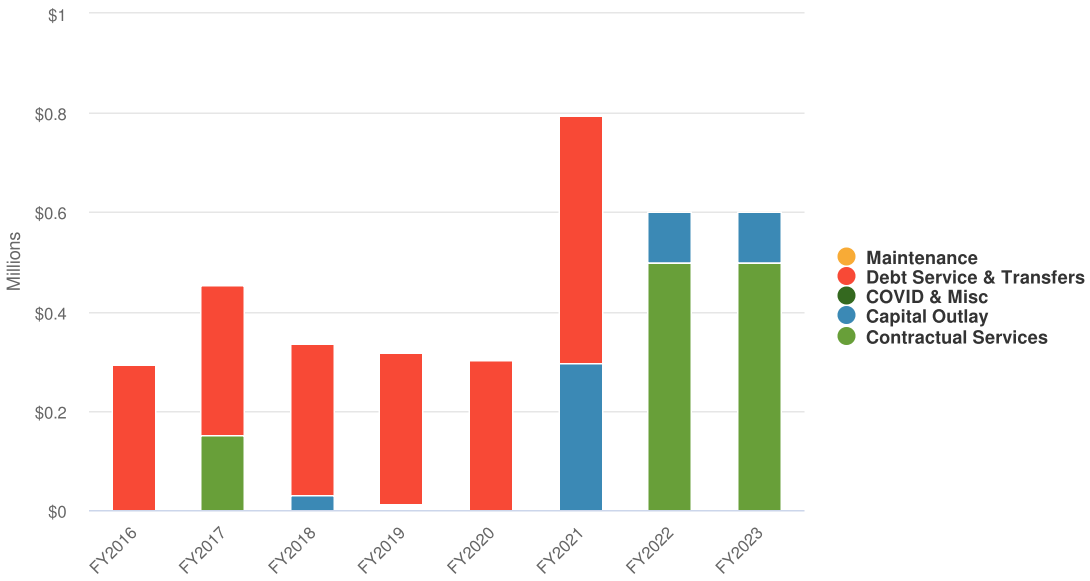
Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



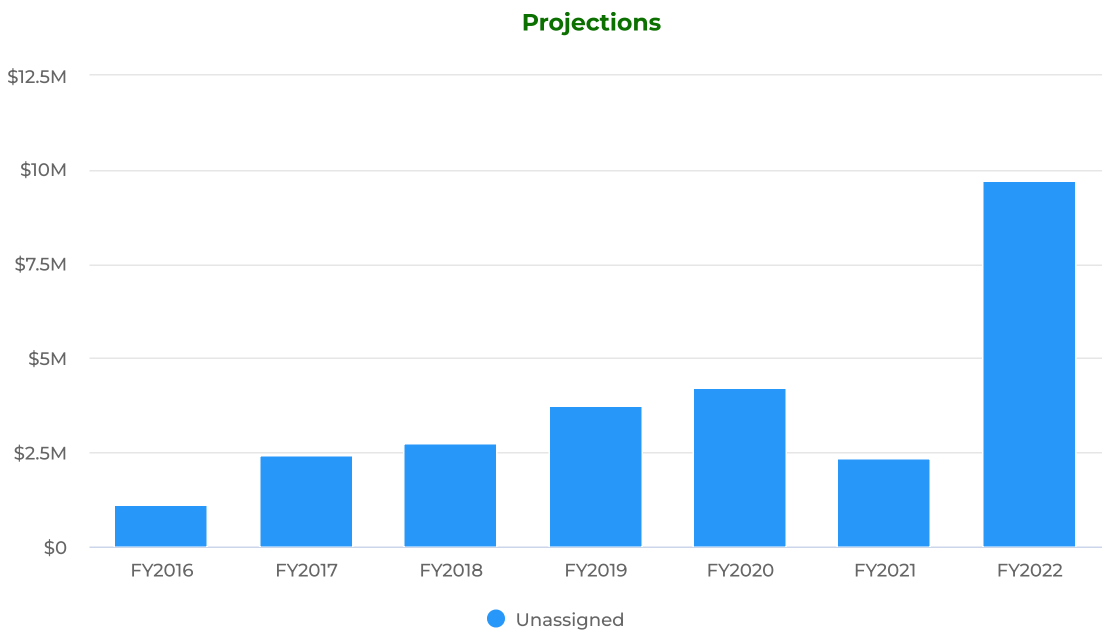
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services	$0	$0	$0	$500,000	$500,000	0%
Maintenance	$15,520	$0	$0	$0	$0	0%
Debt Service & Transfers	$303,501	$763,869	-$500,000	$0	$0	0%
Capital Outlay	$0	$0	$39,320	$100,000	$100,000	0%
Total Expense Objects:	**$319,021**	**$763,869**	**-$460,680**	**$600,000**	**$600,000**	**0%**

Fund Balance

As an enterprise fund, the fund balance numbers provided are based on the working capital of each fiscal year. These amounts vary depending on the cash status of the fund at the beginning of the fiscal year.



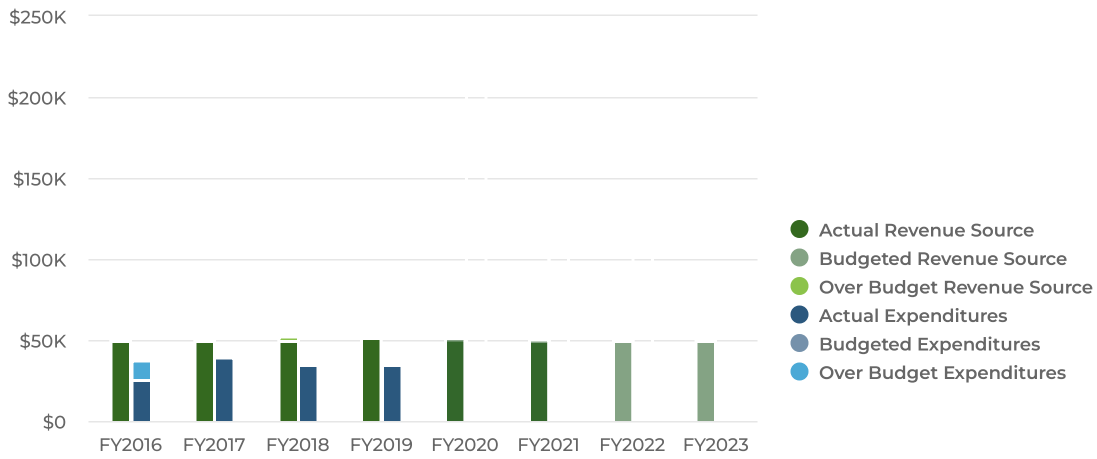
	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$2,431,999	$2,765,073	$3,738,586	$4,219,603	$2,329,547	-44.8%
Total Fund Balance:	**$2,431,999**	**$2,765,073**	**$3,738,586**	**$4,219,603**	**$2,329,547**	**-44.8%**

Water Fund - Vehicle Replacement

This enterprise fund was established in Fiscal Year 2012 for the replacement of vehicles and equipment that support the Water and Wastewater Divisions. The funds are an established operation transfer from the Water Distribution Division.

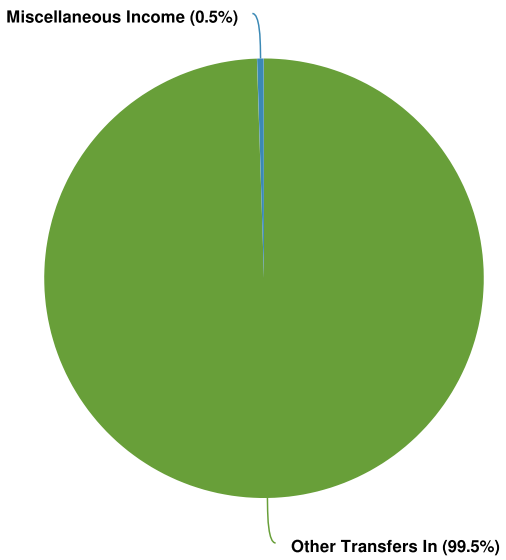
Summary

City of Bedford, TX is projecting $50.25K of revenue in FY2023, which represents a 0.3% increase over the prior year. Budgeted expenditures are projected to decrease by 100% or $132.3K to N/A in FY2023.

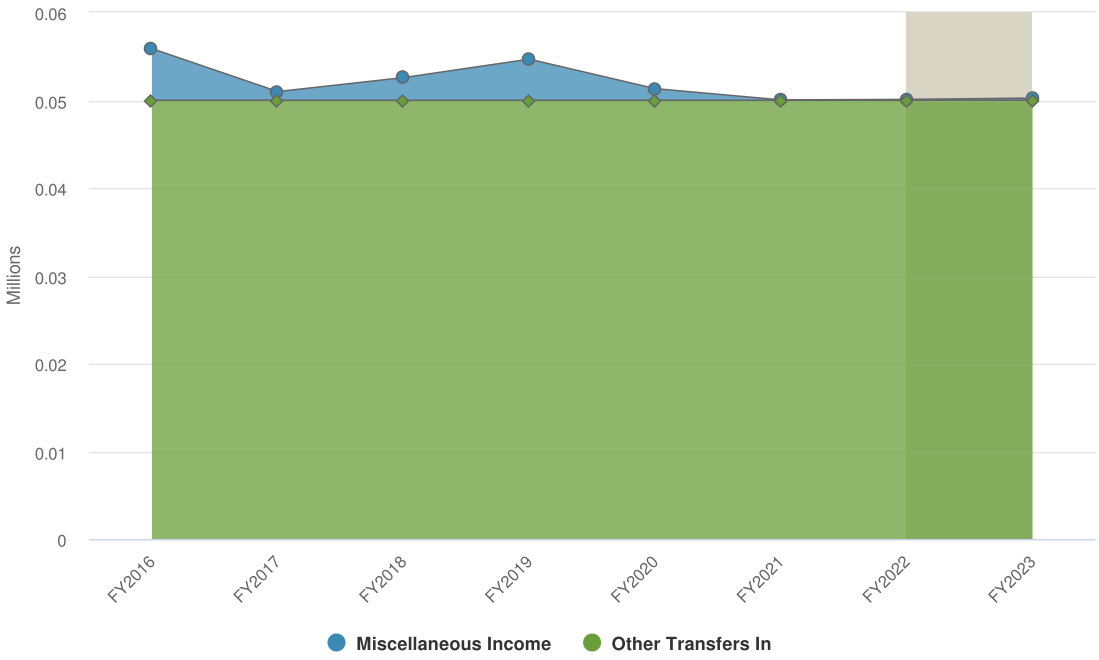


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

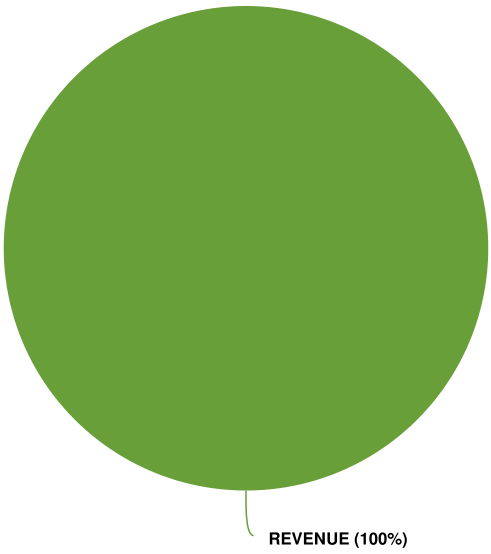


Grey background indicates budgeted figures.

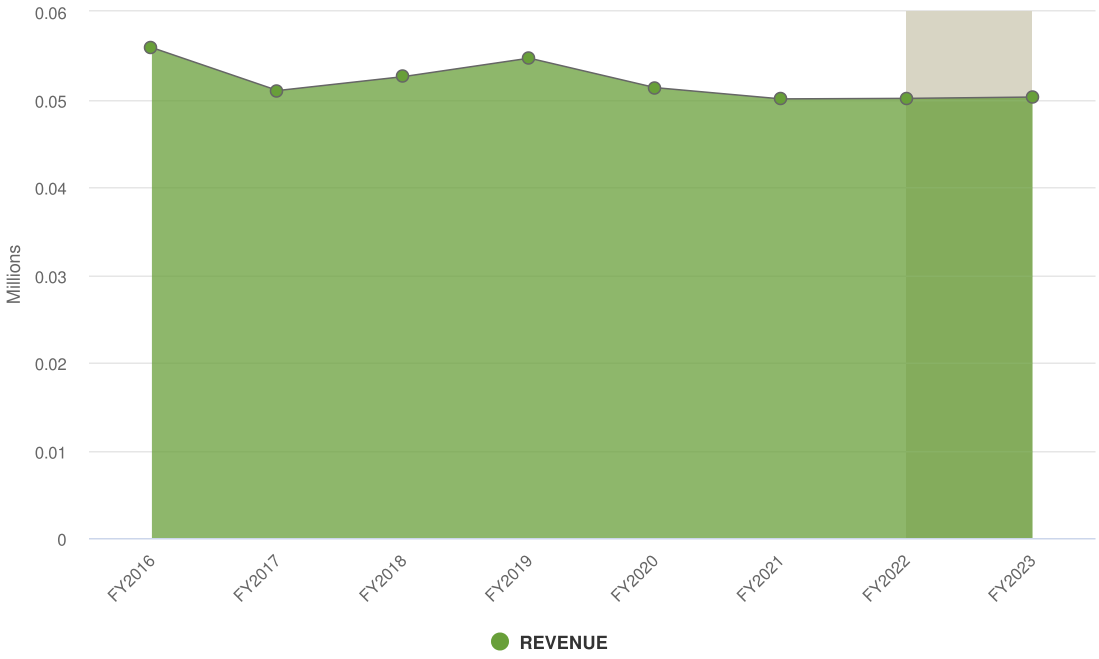
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	$1,326	$41	$400	$100	$250	150%
Other Transfers In	$50,000	$50,000	$50,000	$50,000	$50,000	0%
Total Revenue Source:	**$51,326**	**$50,041**	**$50,400**	**$50,100**	**$50,250**	**0.3%**

Revenue by Department

Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

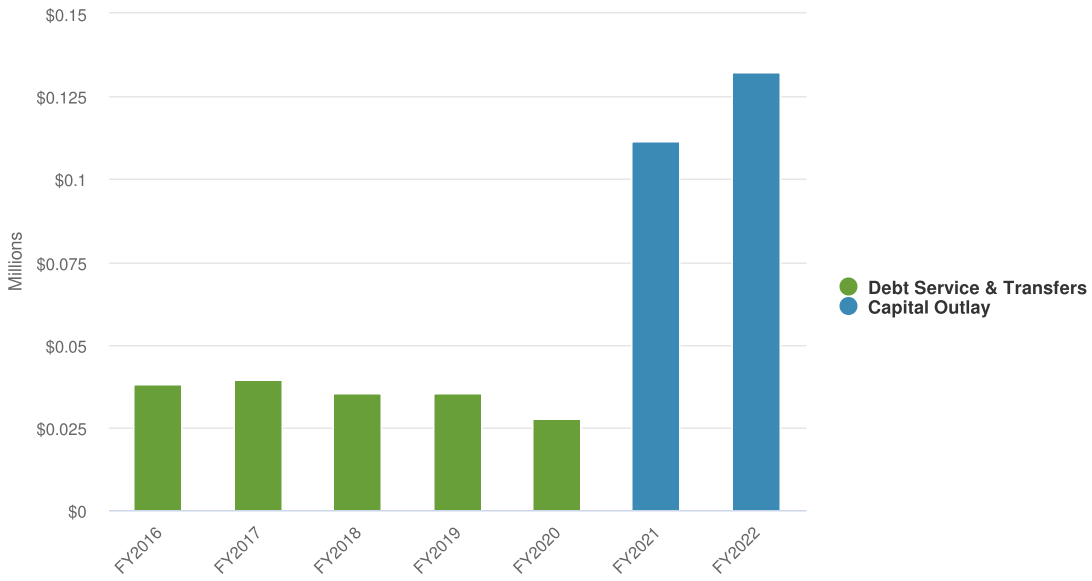


Grey background indicates budgeted figures.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

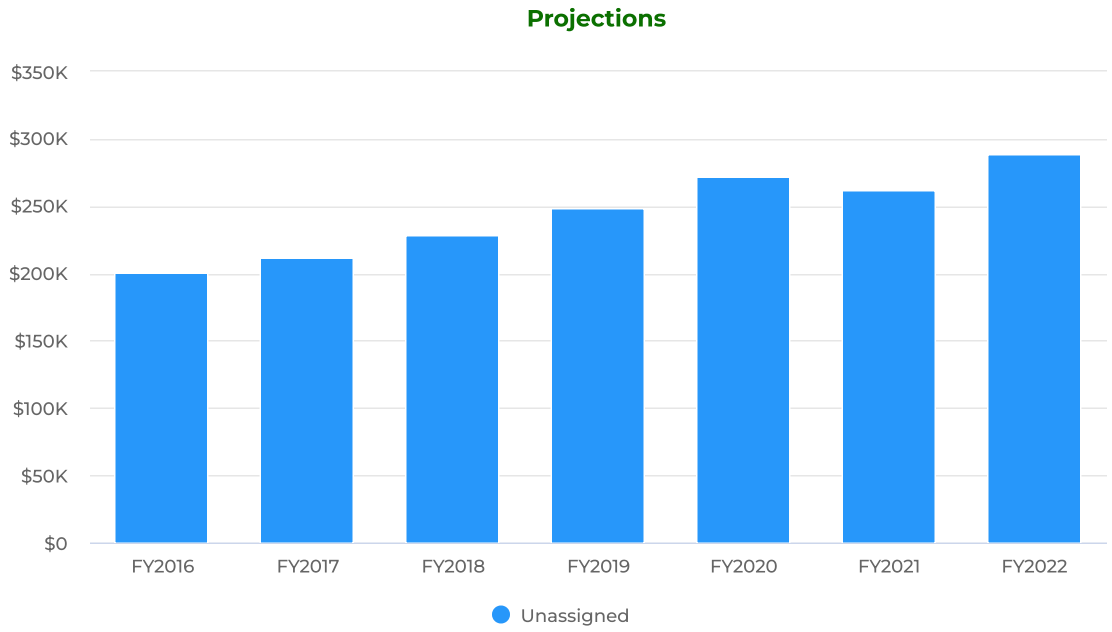
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	$27,755	$60,248	$0	$0	$0	0%
Capital Outlay	$0	$0	$132,300	$132,300	$0	-100%
Total Expense Objects:	**$27,755**	**$60,248**	**$132,300**	**$132,300**	**$0**	**-100%**

Fund Balance

This fund is used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on need.



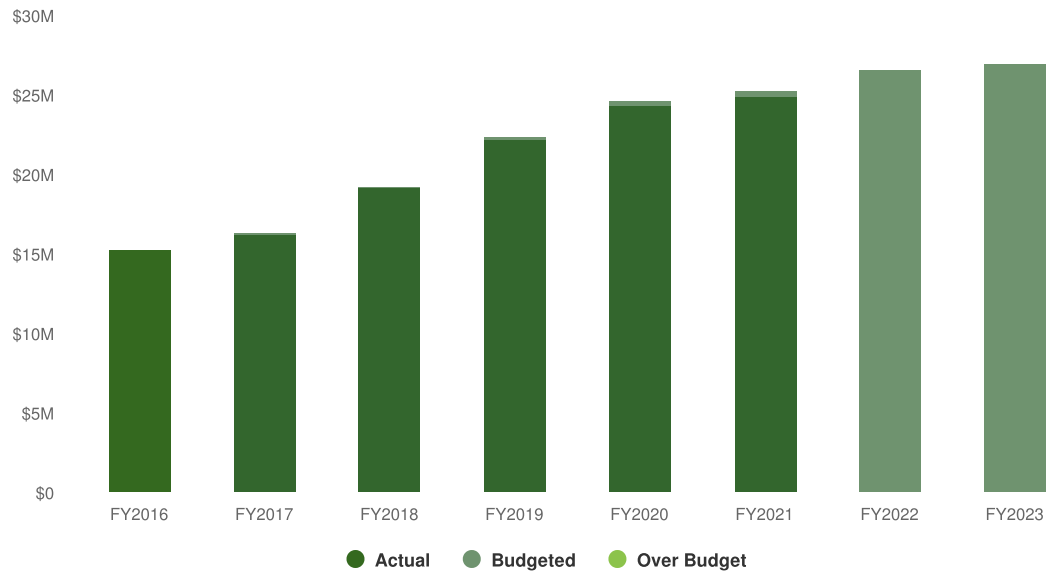
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	—	—	—	—	—	—	
Unassigned	$200,124	$211,585	$228,958	$248,436	$272,007	$261,800	-3.8%
Total Fund Balance:	**$200,124**	**$211,585**	**$228,958**	**$248,436**	**$272,007**	**$261,800**	**-3.8%**

FUNDING SOURCES

Property Taxes Summary

$27,016,450 **$371,840**
(1.40% vs. prior year)

Property Taxes Proposed and Historical Budget vs. Actual



Property taxes make up the largest single revenue source for General Fund operations. The property tax rate is made up of two segments. The first is the Operations and Maintenance (O&M) rate. This amount is dedicated to daily operations of the City that fall within the General Fund. Services such as Police, Fire, Parks and Recreation, Library, Senior Center, Neighborhood Services, Inspections, Finance, and General Governmental functions are included in the General Fund. The second segment of the tax rate is the Debt Service rate. This is the tax rate that is pledged to repay long term debt obligations of the City.

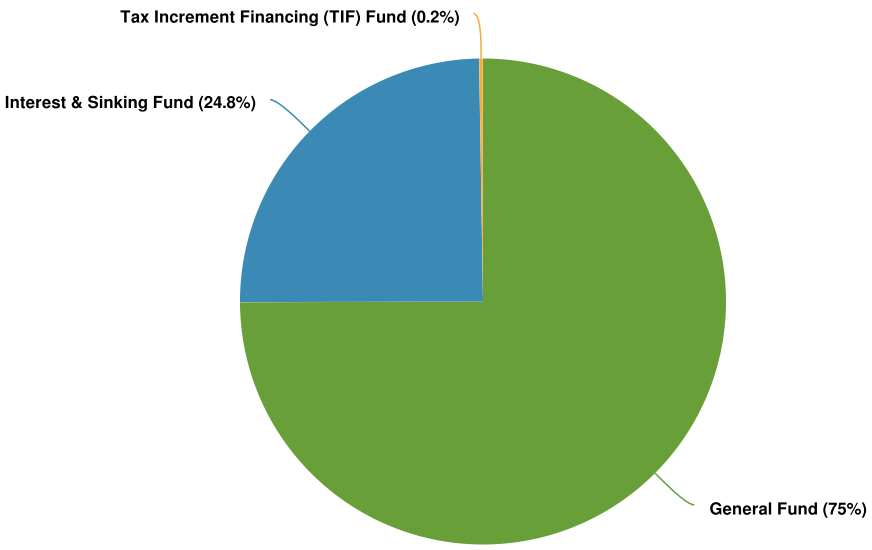
Property taxes are assessed on real and personal property based on the value of the property on January 1 of each year. Property tax revenues have varied somewhat over the last several fiscal years. The fiscal year tax rate adopted for 2021-2022 for the City of Bedford is $0.495726 per $100 valuation. This rate is composed of a debt rate of $0.128229 and maintenance and operations rate of $0.367497. The 2021-2022 tax rate was $0.552000 per $100 valuation and was composed of a debt rate of $0.165010 and maintenance and operations rate of $0.386990.

The appraisal of property within the City is the responsibility of the Tarrant Appraisal District. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the District on the basis of 100% of its market value. Taxes become due October 1 of the appraisal year and become delinquent on February 1 of the following year.

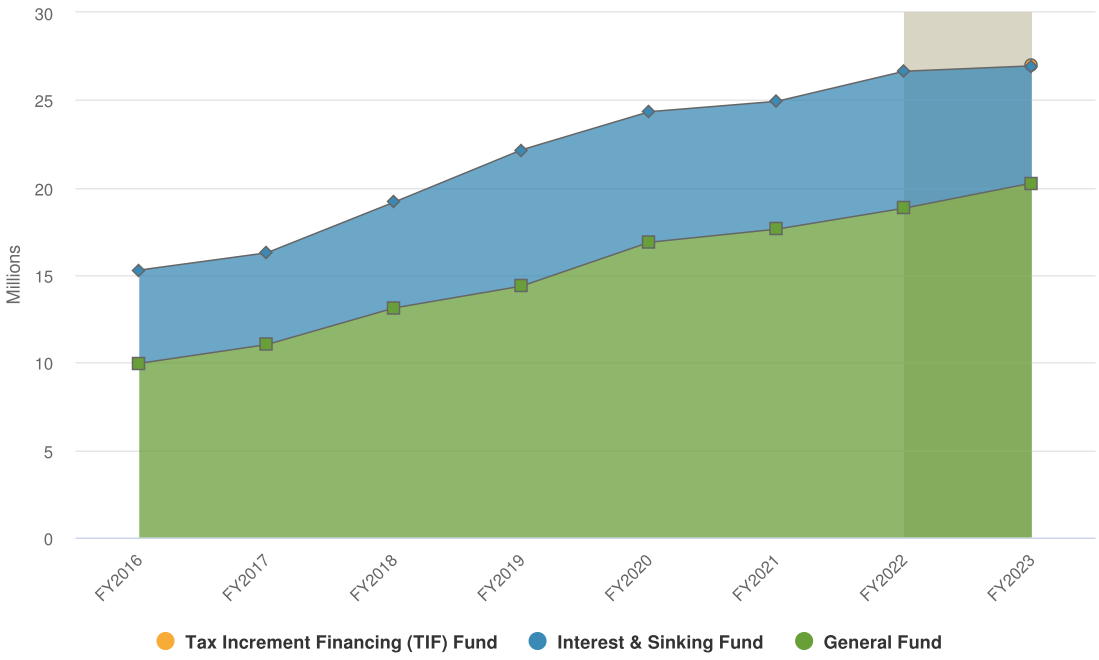
Beginning in FY 22-23, the properties included in the Tax Increment Refinancing Zone (TIRZ) included value increases above the base year. The property tax revenue for the additional value in those accounts is accounted for in the TIRZ Fund.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

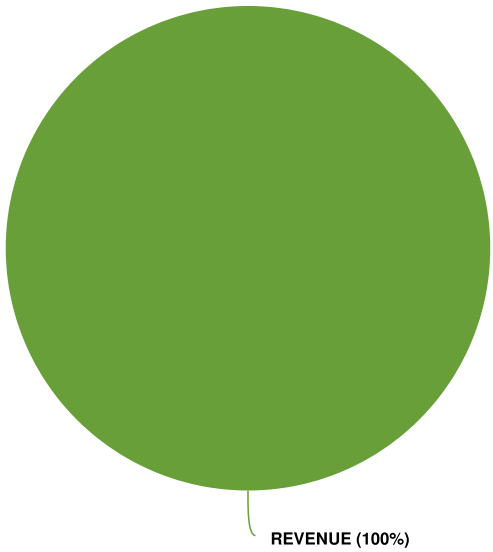


Grey background indicates budgeted figures.

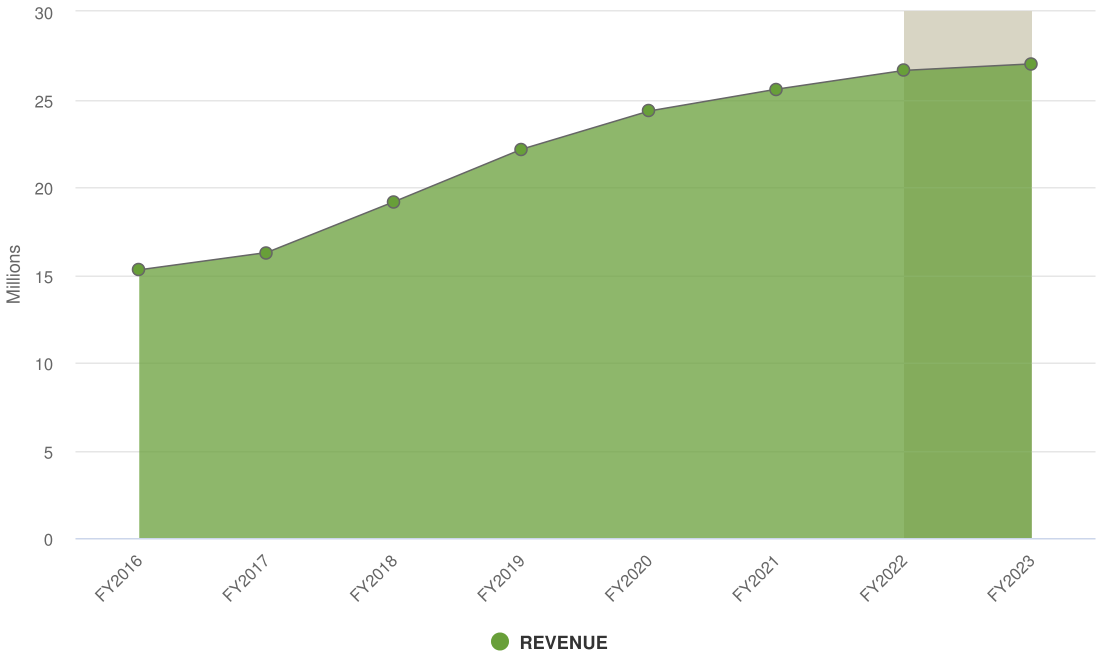
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Property Taxes	$16,868,658	$18,092,176	$18,475,790	$18,818,790	$20,252,240	7.6%
Total General Fund:	**$16,868,658**	**$18,092,176**	**$18,475,790**	**$18,818,790**	**$20,252,240**	**7.6%**
Interest & Sinking Fund						
Property Taxes	$7,462,741	$7,354,447	$7,855,320	$7,825,820	$6,697,760	-14.4%
Total Interest & Sinking Fund:	**$7,462,741**	**$7,354,447**	**$7,855,320**	**$7,825,820**	**$6,697,760**	**-14.4%**
Tax Increment Financing (TIF) Fund						
Property Taxes	$0	$0	$0	$0	$66,450	N/A
Total Tax Increment Financing (TIF) Fund:	**$0**	**$0**	**$0**	**$0**	**$66,450**	**N/A**
Total:	**$24,331,399**	**$25,446,623**	**$26,331,110**	**$26,644,610**	**$27,016,450**	**1.4%**

Revenue by Department

Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

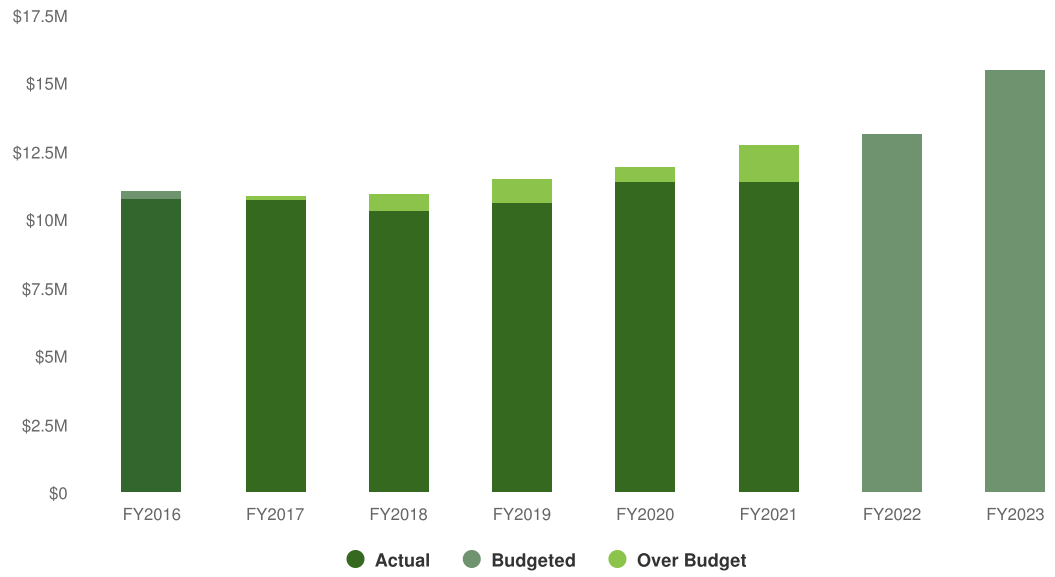


Grey background indicates budgeted figures.

Sales Taxes Summary

$15,525,400 **$2,381,400**
(18.12% vs. prior year)

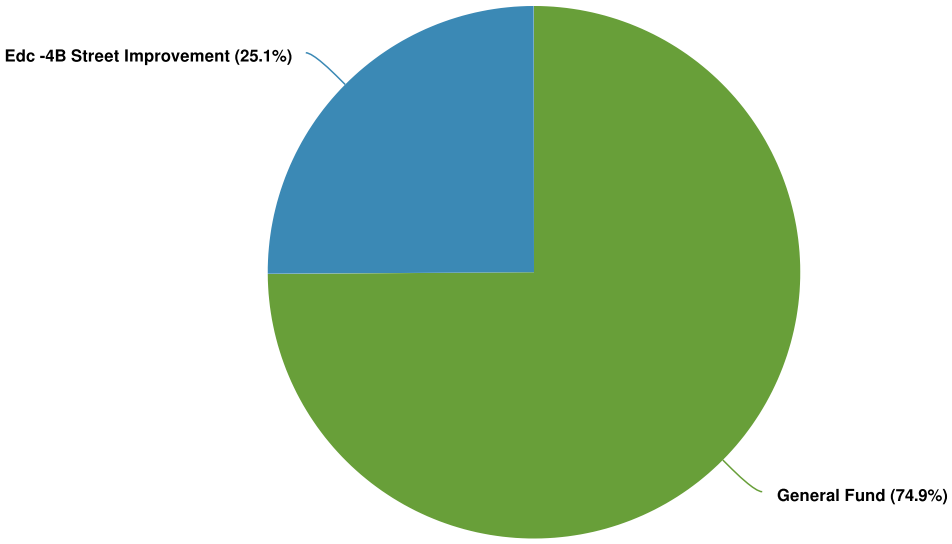
Sales Taxes Proposed and Historical Budget vs. Actual



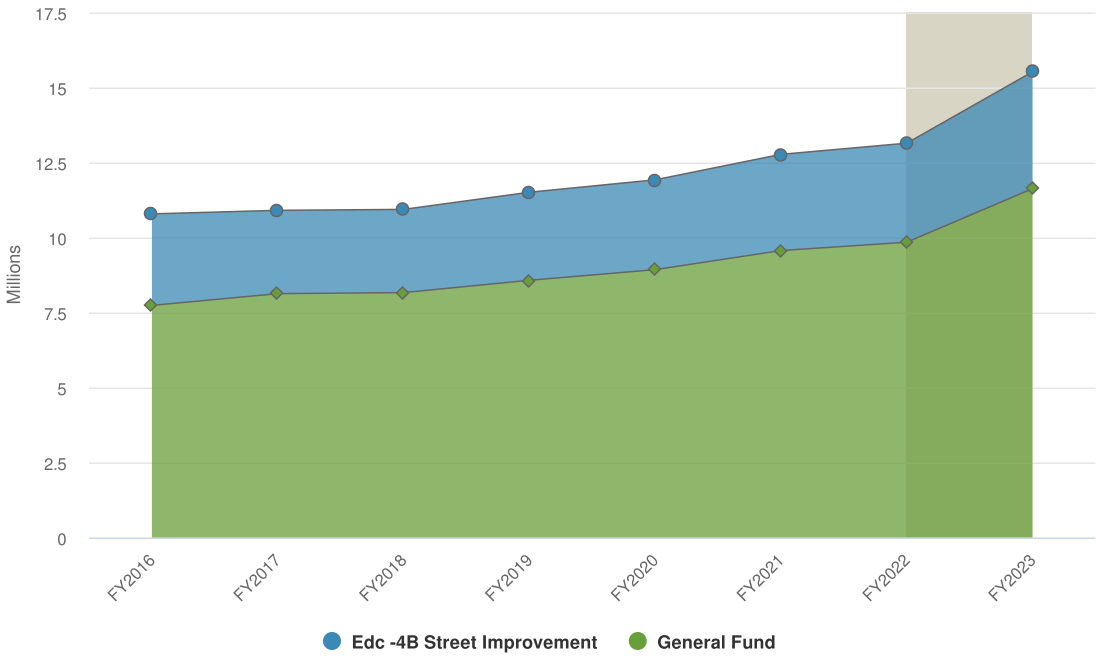
Sales tax is collected by the State from the sale of goods and services. The General Fund receives 1% of each dollar taxed within the City. In January of 1995, the citizens of Bedford voted to adopt an additional sales and use tax within the City to reduce the property tax. This additional 0.5% became effective in October of 1995. Sales tax revenue increased by $2,381,400 across all funds from the FY 2021-2022 budget as monthly collections have seen steady growth. Budget amounts are determined by staff following a review of the monthly reports and evaluating a rolling average. Staff also takes into account local economic conditions when determining a reasonable budget amount.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

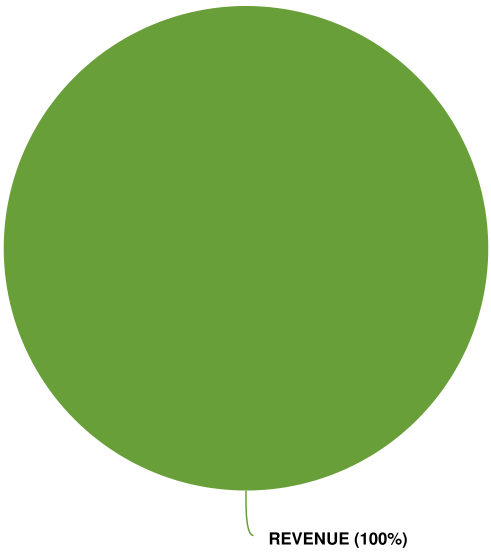


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Sales Taxes	$8,928,293	$10,020,364	$11,269,628	$9,844,000	$11,630,050	18.1%
Total General Fund:	**$8,928,293**	**$10,020,364**	**$11,269,628**	**$9,844,000**	**$11,630,050**	**18.1%**
Edc -4B Street Improvement						
Sales Taxes	$2,993,879	$3,366,104	$3,781,893	$3,300,000	$3,895,350	18%
Total Edc -4B Street Improvement:	**$2,993,879**	**$3,366,104**	**$3,781,893**	**$3,300,000**	**$3,895,350**	**18%**
Total:	**$11,922,172**	**$13,386,468**	**$15,051,521**	**$13,144,000**	**$15,525,400**	**18.1%**

Revenue by Department

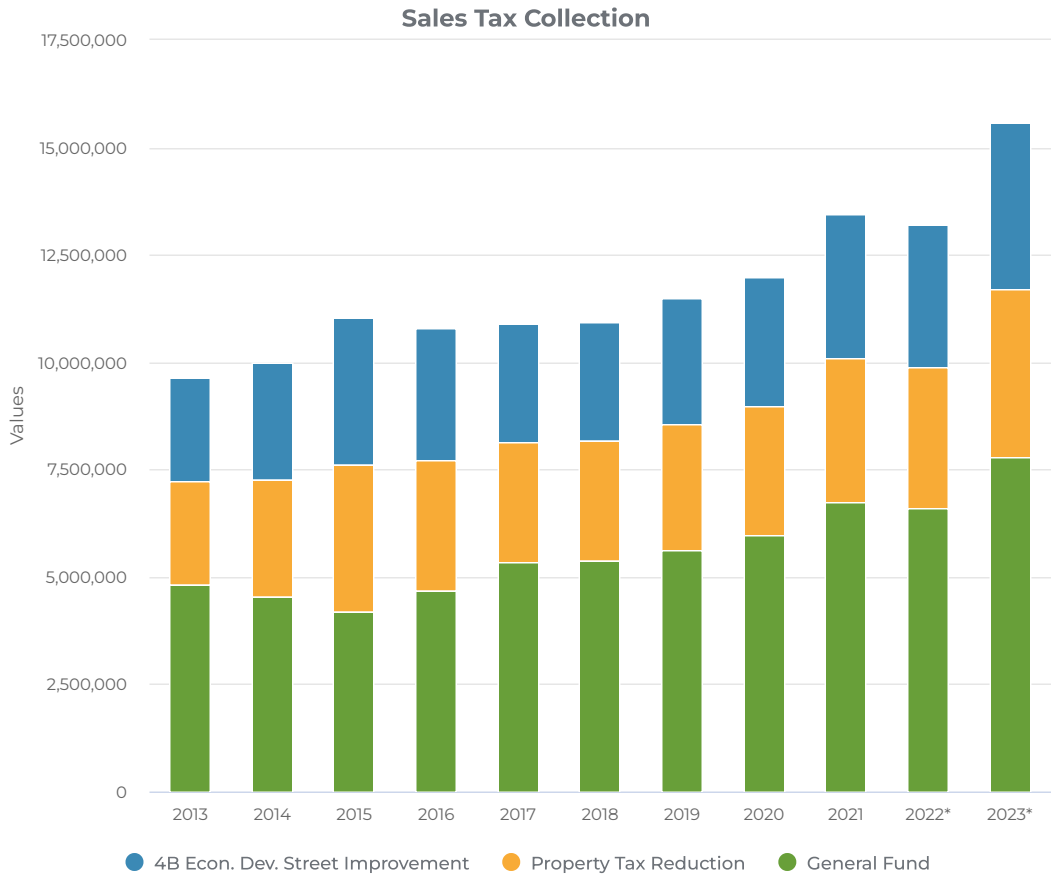
Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

Sales Tax Collection by Type



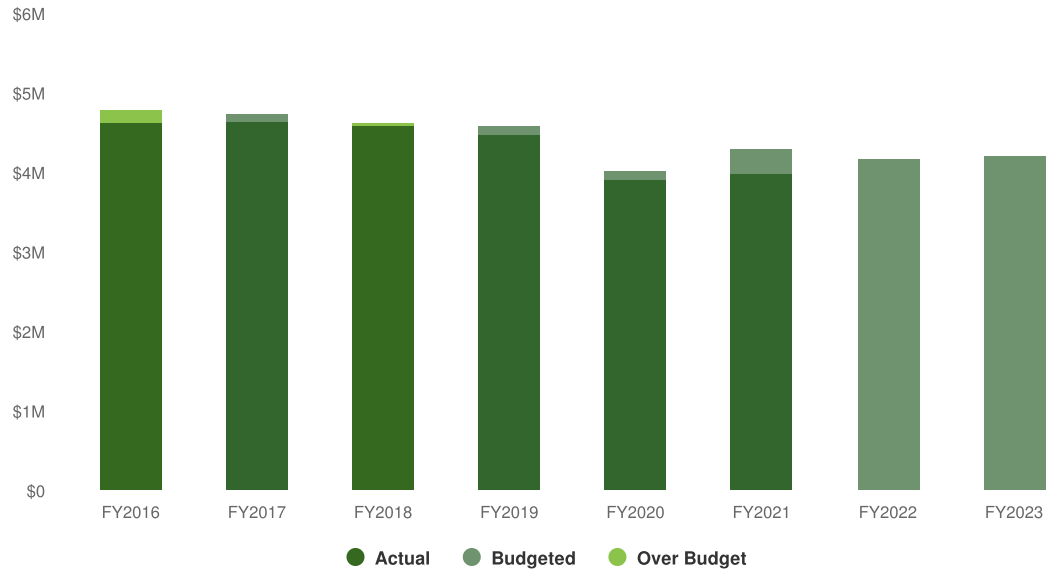
The City receives 2% of the Sales Tax on purchases in Bedford. This is further split into three parts based on their allowed use. One percent is available for use by the General Fund. The citizens of Bedford elected to use one-half percent for a reduction in the property tax rate. This amount is used in the truth-in-taxation calculation in determining the tax rate each year and also available in the General Fund. Finally, Bedford voters approved a half-cent sales tax to be used for road maintenance and improvement needs, which went into effect on April 1, 1998. The 4B funding is used for a program of annual preventative maintenance of City streets. The Bedford Street Improvement Economic Development Corporation was created to direct and authorize all expenditures, with the City Council having final approval. The Council appointed Corporation is comprised of citizens and elected officials.

These amounts are net of economic development incentives. Figures shown for FY 2021 and FY 2022 are budgeted amounts.

Franchise Fees & Other Taxes Summary

$4,206,000 **$27,000**
(0.65% vs. prior year)

Other Taxes Proposed and Historical Budget vs. Actual



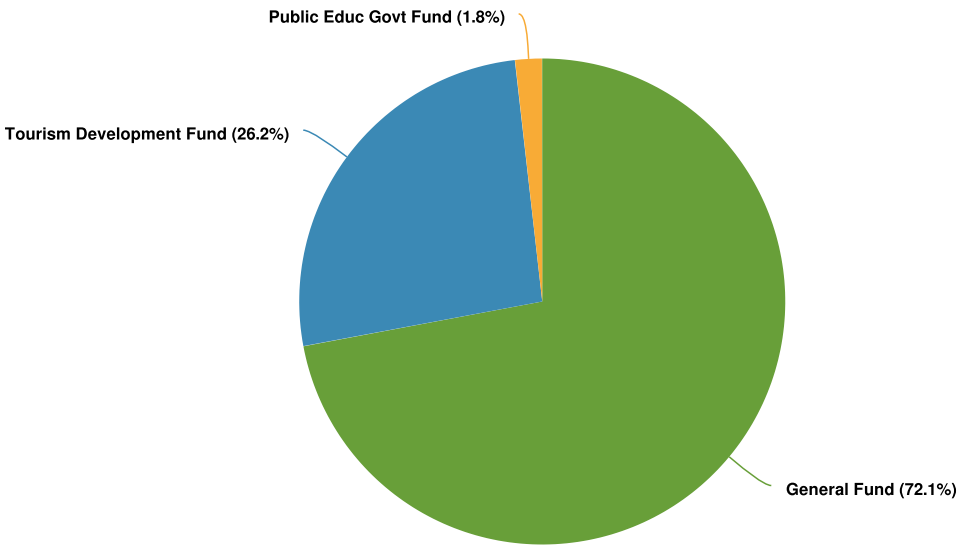
Franchise taxes are collected from utilities and are fees charged for the continued use of public right-of-way. The fee structure varies from a percentage of gross receipts to a unit fee based on the number of connections within the city limits. Franchise taxes continue to be monitored closely due to the deregulation of the telephone industry, significant fluctuations in natural gas prices and implementation of electric deregulation. Recent legislative changes on how telecommunication and cable industries pay franchise taxes has resulted in a decrease in those revenue budgets. The City also maintains a cable channel, which is funded by a 1% franchise tax from cable providers to support the government channel.

Hotel occupancy taxes are collected from each of the nine hotels within the City limits. The City hotel occupancy tax rate is 7% of taxable receipts and revenues are submitted on a monthly basis. This revenue source is the primary funding of the Tourism Fund. The anticipated revenue is the same as last year, but staff is continually monitoring due to the effects of the pandemic on the industry.

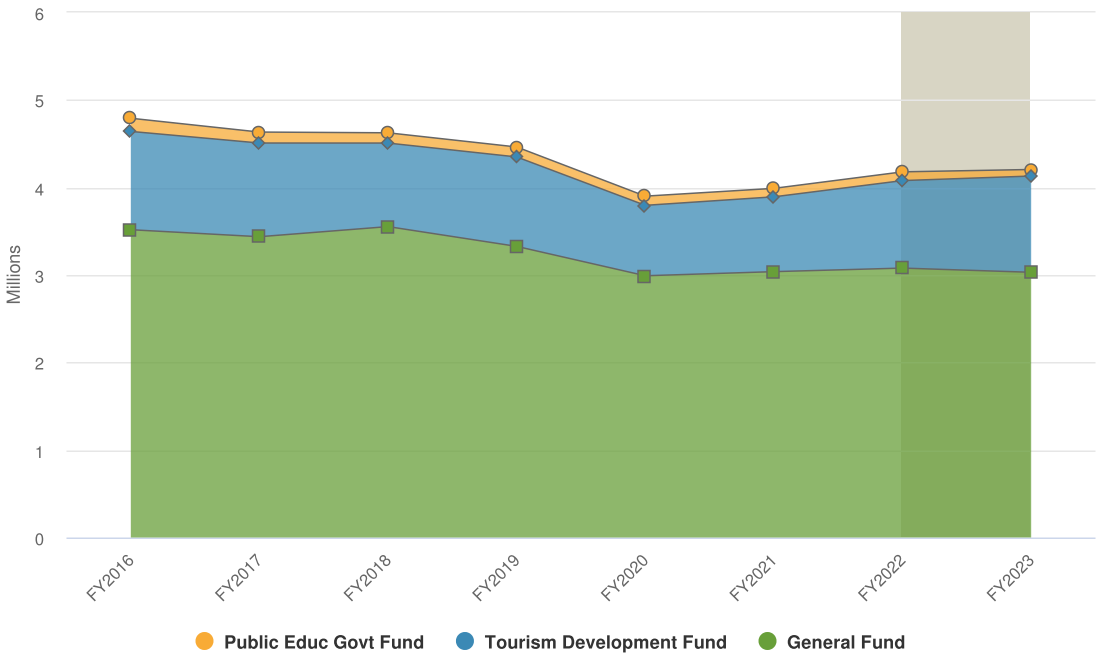
The final tax type in this category are Mixed Beverage taxes. Businesses with a mixed beverage permit must collect and remit mixed beverage sales tax on each mixed beverage (distilled spirits, beer, ale, and wine) they sell, prepare or serve. The mixed beverage sales tax rate is 8.25 percent of mixed beverages.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

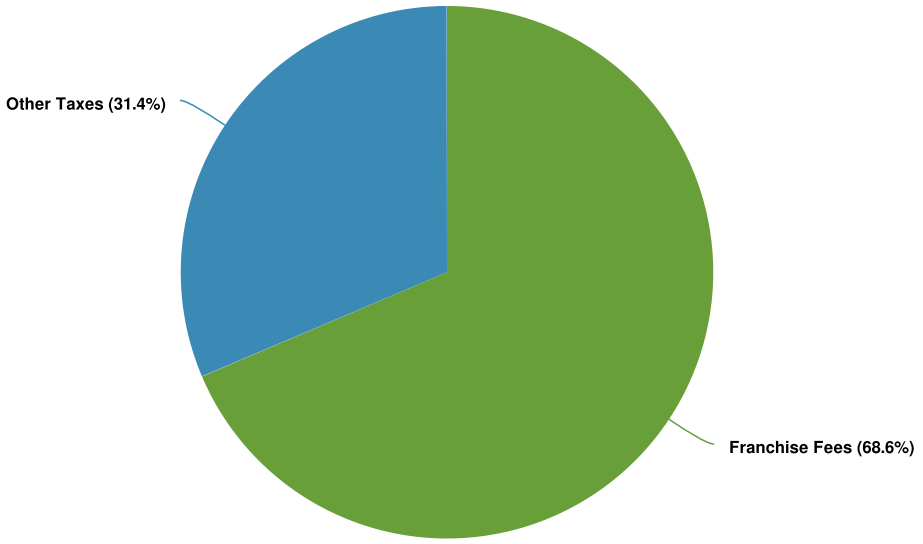


Grey background indicates budgeted figures.

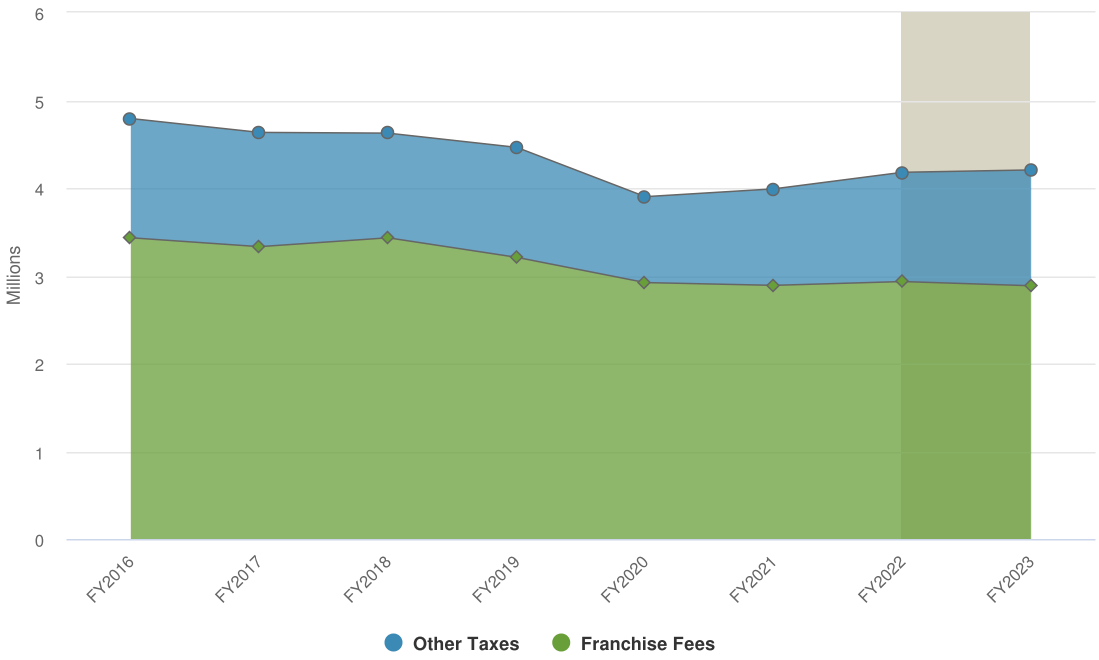
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Other Taxes						
MIXED BEVERAGE TAX	$174,390	$243,461	$218,194	$245,000	$220,000	-10.2%
Total Other Taxes:	**$174,390**	**$243,461**	**$218,194**	**$245,000**	**$220,000**	**-10.2%**
Franchise Fees						
FRANCHISE-GAS	$286,586	$377,269	$353,786	$300,000	$340,000	13.3%
FRANCHISE-TELEPHONE	$141,271	$126,669	$131,825	$180,000	$140,000	-22.2%
FRANCHISE-ELECTRICITY	$1,591,411	$1,537,887	$1,544,344	$1,600,000	$1,600,000	0%
FRANCHISE-TRASH	$400,795	$382,149	$395,412	$400,000	$400,000	0%
FRANCHISE-CABLE	$343,441	$278,177	$277,519	$300,000	$275,000	-8.3%
FRANCHISE-RECYCLING	$53,503	$49,443	$56,919	$54,000	$56,000	3.7%
Total Franchise Fees:	**$2,817,007**	**$2,751,593**	**$2,759,805**	**$2,834,000**	**$2,811,000**	**-0.8%**
Total General Fund:	**$2,991,397**	**$2,995,054**	**$2,977,999**	**$3,079,000**	**$3,031,000**	**-1.6%**
Public Educ Govt Fund						
Franchise Fees						
FRANCHISE-CABLE	$105,131	$77,209	$74,613	$100,000	$75,000	-25%
Total Franchise Fees:	**$105,131**	**$77,209**	**$74,613**	**$100,000**	**$75,000**	**-25%**
Total Public Educ Govt Fund:	**$105,131**	**$77,209**	**$74,613**	**$100,000**	**$75,000**	**-25%**
Tourism Development Fund						
Other Taxes						
HOTEL/MOTEL OCCUPANCY TAX	$729,835	$1,052,538	$1,096,205	$1,000,000	$1,100,000	10%
DELINQUENT OCCUPANCY TAX	$74,860	$0	$0	$0	$0	0%
Total Other Taxes:	**$804,695**	**$1,052,538**	**$1,096,205**	**$1,000,000**	**$1,100,000**	**10%**
Total Tourism Development Fund:	**$804,695**	**$1,052,538**	**$1,096,205**	**$1,000,000**	**$1,100,000**	**10%**
Total:	**$3,901,223**	**$4,124,801**	**$4,148,817**	**$4,179,000**	**$4,206,000**	**0.6%**

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

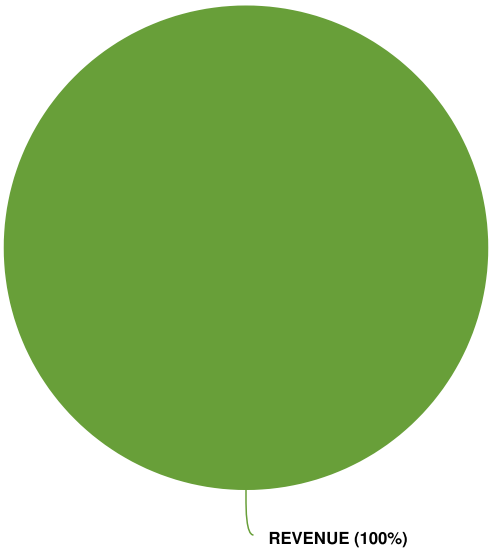


Grey background indicates budgeted figures.

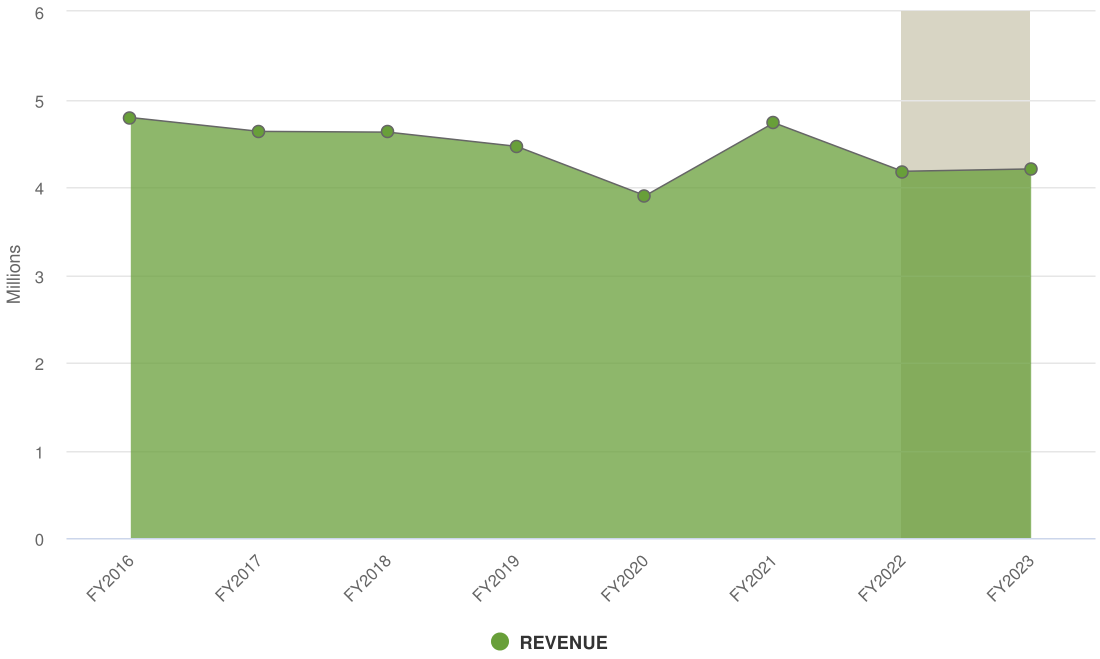
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Other Taxes						
MIXED BEVERAGE TAX	$174,390	$243,461	$218,194	$245,000	$220,000	-10.2%
HOTEL/MOTEL OCCUPANCY TAX	$729,835	$1,052,538	$1,096,205	$1,000,000	$1,100,000	10%
DELINQUENT OCCUPANCY TAX	$74,860	$0	$0	$0	$0	0%
Total Other Taxes:	**$979,085**	**$1,295,999**	**$1,314,399**	**$1,245,000**	**$1,320,000**	**6%**
Franchise Fees						
FRANCHISE-GAS	$286,586	$377,269	$353,786	$300,000	$340,000	13.3%
FRANCHISE-TELEPHONE	$141,271	$126,669	$131,825	$180,000	$140,000	-22.2%
FRANCHISE-ELECTRICITY	$1,591,411	$1,537,887	$1,544,344	$1,600,000	$1,600,000	0%
FRANCHISE-TRASH	$400,795	$382,149	$395,412	$400,000	$400,000	0%
FRANCHISE-CABLE	$343,441	$278,177	$277,519	$300,000	$275,000	-8.3%
FRANCHISE-RECYCLING	$53,503	$49,443	$56,919	$54,000	$56,000	3.7%
FRANCHISE-CABLE	$105,131	$77,209	$74,613	$100,000	$75,000	-25%
Total Franchise Fees:	**$2,922,138**	**$2,828,802**	**$2,834,418**	**$2,934,000**	**$2,886,000**	**-1.6%**
Total Revenue Source:	**$3,901,223**	**$4,124,801**	**$4,148,817**	**$4,179,000**	**$4,206,000**	**0.6%**

Revenue by Department

Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

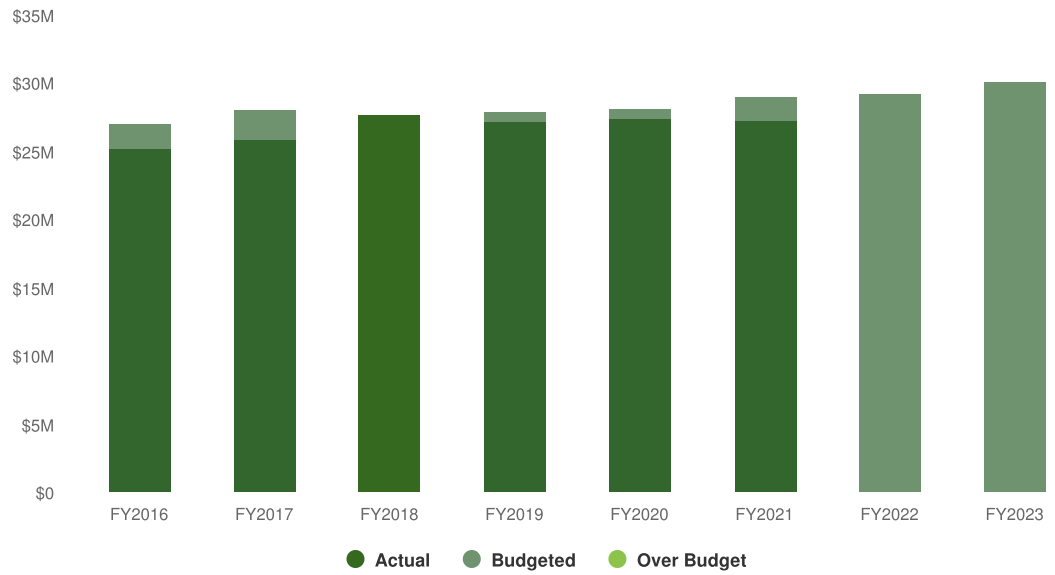


Grey background indicates budgeted figures.

Charges for Services Summary

$30,111,560 **$834,750**
(2.85% vs. prior year)

Charges for Services Proposed and Historical Budget vs. Actual



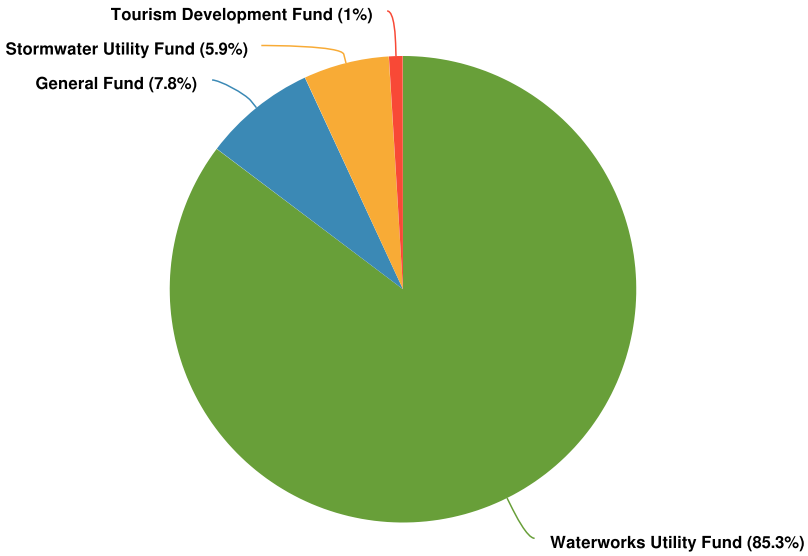
Charges for services includes revenue collected for emergency medical services and recreation programs. Over the past few years this revenue has fluctuated dramatically and therefore is not considered to be a stable source of revenue for ongoing City operations. Recreation revenue has been adjusted based on the new operational plan that contracts the operations of the new facility to the YMCA. Revenue for ambulance services is based on historical collections and adjusted based on the observed rate of growth.

The largest revenue source in this category ($24,899,987) comes from the water charges and sewer charges collected from utility customers. These budget amounts are based on the current rates for these services and estimations on amount of water sold or wastewater treated. These estimations take into account the historical amount sold and the impact of average temperatures on the volume of water sold. Like the Water & Sewer Fund, the Stormwater Fund's largest source of revenue comes from the fees collected for the maintenance of the stormwater system.

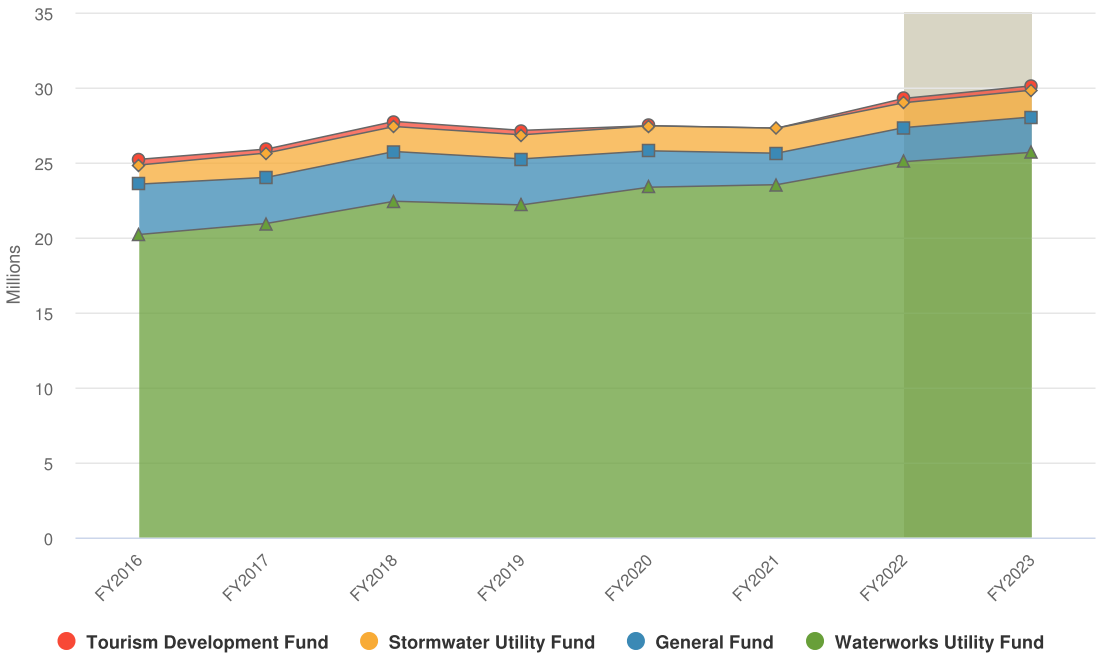
Charges for services in the Tourism fund include the revenue generated from events. This amount is an estimate based on prior year revenues as the current year events occur after the completion of the budget process.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

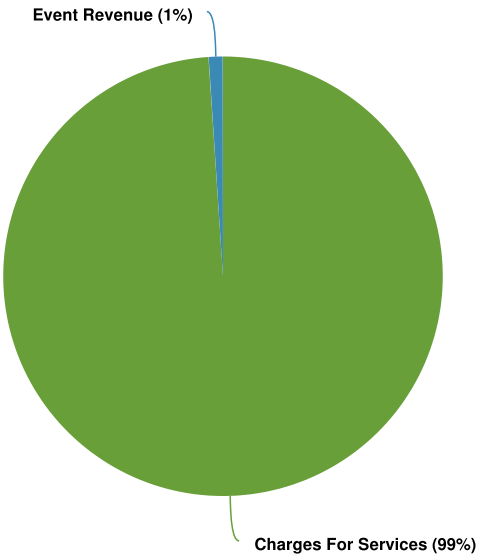


Grey background indicates budgeted figures.

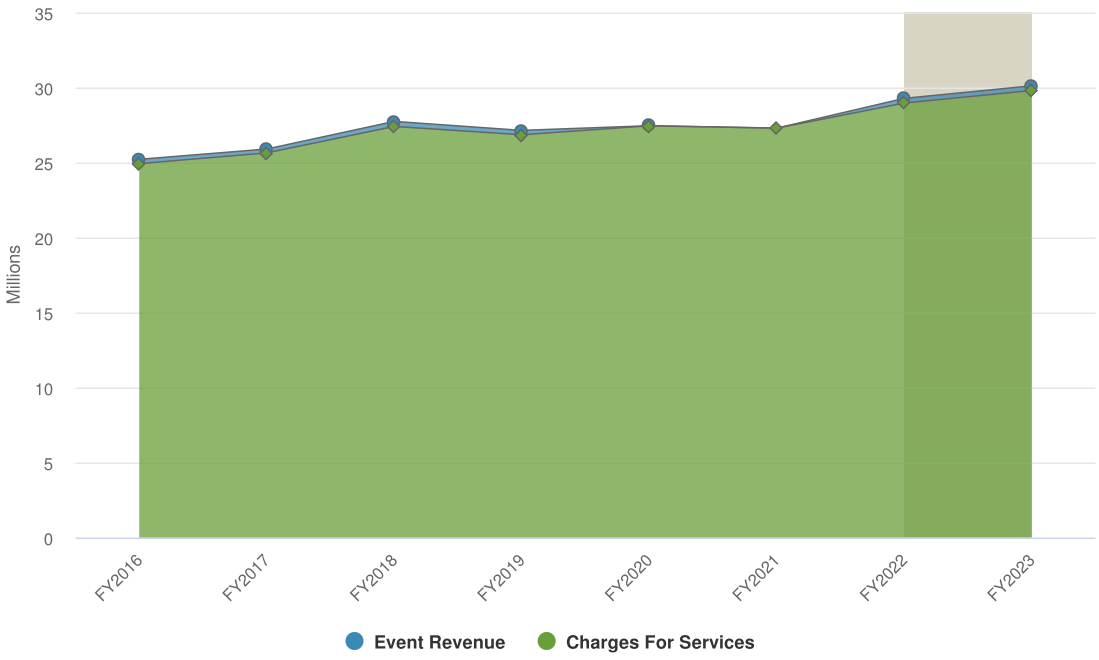
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Budgeted (% Change)	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund							
Charges For Services	$2,424,666	$2,360,190	$2,425,353	$2,246,350	$2,325,800	3.5%	3.5%
Event Revenue	$0	$0	$16,956	$27,500	$27,500	0%	0%
Total General Fund:	**$2,424,666**	**$2,360,190**	**$2,442,309**	**$2,273,850**	**$2,353,300**	**3.5%**	**3.5%**
Tourism Development Fund							
Charges For Services	$0	$1,000	$0	$3,600	$3,600	0%	0%
Event Revenue	$4,161	$0	$0	$284,500	$284,500	0%	0%
Total Tourism Development Fund:	**$4,161**	**$1,000**	**$0**	**$288,100**	**$288,100**	**0%**	**0%**
Waterworks Utility Fund							
Charges For Services	$23,352,757	$23,447,554	$24,466,841	$25,054,860	$24,899,987	2.5%	-0.6%
Total Waterworks Utility Fund:	**$23,352,757**	**$23,447,554**	**$24,466,841**	**$25,054,860**	**$24,899,987**	**2.5%**	**-0.6%**
Stormwater Utility Fund							
Charges For Services	$1,670,008	$1,670,019	$1,790,532	$1,660,000	$1,790,000	7.8%	7.8%
Total Stormwater Utility Fund:	**$1,670,008**	**$1,670,019**	**$1,790,532**	**$1,660,000**	**$1,790,000**	**7.8%**	**7.8%**
Total:	**$27,451,592**	**$27,478,763**	**$28,699,682**	**$29,276,810**	**$29,331,387**	**2.9%**	**0.2%**

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

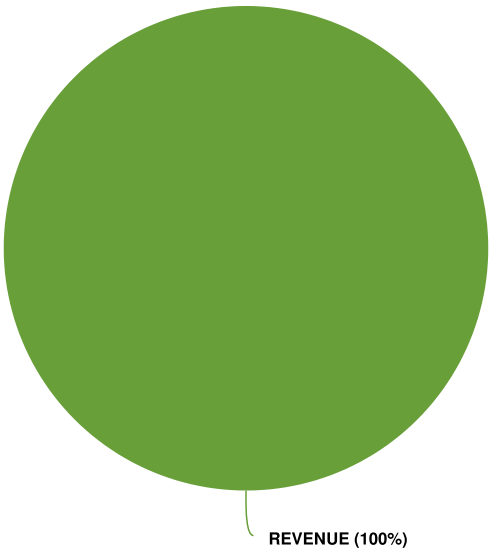


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source						
Charges For Services	$27,447,431	$27,478,763	$28,682,726	$28,964,810	$29,019,387	0.2%
Event Revenue	$4,161	$0	$16,956	$312,000	$312,000	0%
Total Revenue Source:	**$27,451,592**	**$27,478,763**	**$28,699,682**	**$29,276,810**	**$29,331,387**	**0.2%**

Revenue by Department

Projected 2023 Revenue by Department



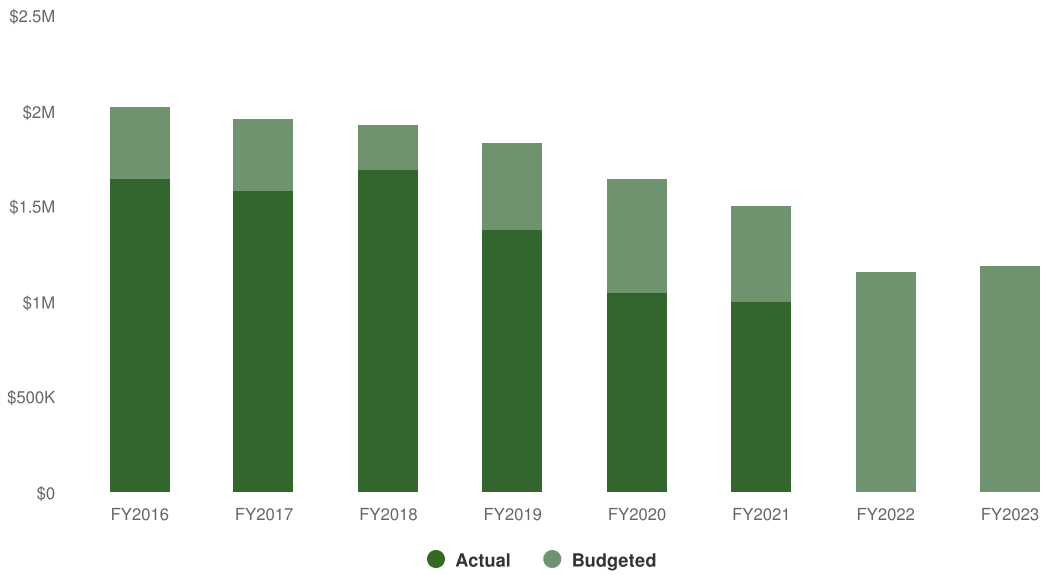
Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

Fines Summary

$1,190,200 **$34,400**
(2.98% vs. prior year)

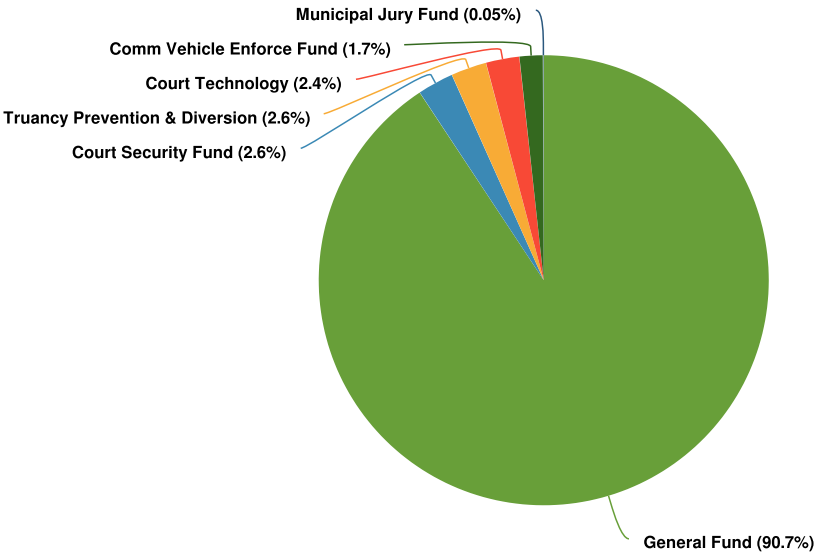
Fines Proposed and Historical Budget vs. Actual



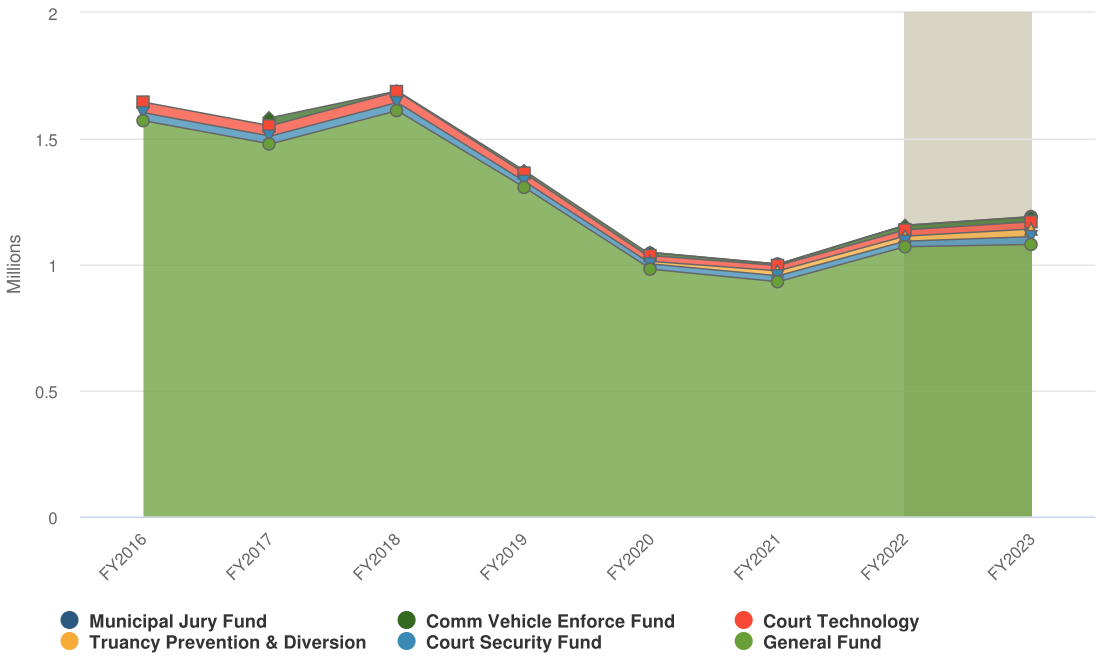
Fines are revenues received by the City primarily from Municipal Court for Class C misdemeanor violations. Also included in this category are fines collected by the library for overdue books. The City maintains several special revenue funds whose revenue comes from fines as a cost of the court and have a restricted purpose based on state legislation. Fine revenue has been slightly increased in the upcoming budget based on the collection trends.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

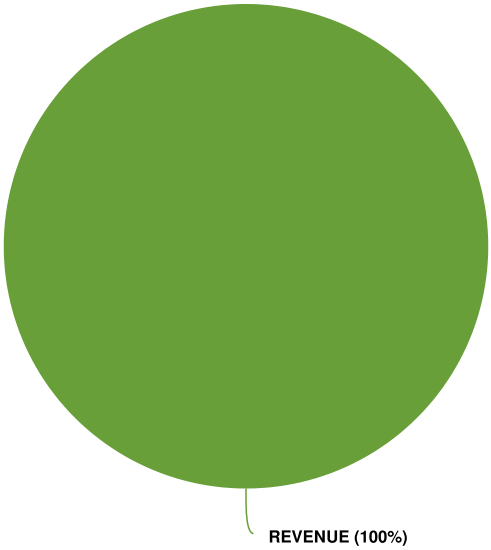


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Fines & Forfeitures	$981,241	$970,987	$1,023,810	$1,070,500	$1,079,600	0.9%
Total General Fund:	**$981,241**	**$970,987**	**$1,023,810**	**$1,070,500**	**$1,079,600**	**0.9%**
Comm Vehicle Enforce Fund						
Fines & Forfeitures	$12,340	$7,717	$22,265	$18,000	$20,000	11.1%
Total Comm Vehicle Enforce Fund:	**$12,340**	**$7,717**	**$22,265**	**$18,000**	**$20,000**	**11.1%**
Court Security Fund						
Fines & Forfeitures	$21,066	$26,433	$32,581	$22,000	$31,000	40.9%
Total Court Security Fund:	**$21,066**	**$26,433**	**$32,581**	**$22,000**	**$31,000**	**40.9%**
Truancy Prevention & Diversion						
Fines & Forfeitures	$10,188	$24,026	$27,000	$20,000	$30,500	52.5%
Total Truancy Prevention & Diversion:	**$10,188**	**$24,026**	**$27,000**	**$20,000**	**$30,500**	**52.5%**
Municipal Jury Fund						
Fines & Forfeitures	$204	$457	$520	$300	$600	100%
Total Municipal Jury Fund:	**$204**	**$457**	**$520**	**$300**	**$600**	**100%**
Court Technology						
Fines & Forfeitures	$22,924	$23,672	$28,000	$25,000	$28,500	14%
Total Court Technology:	**$22,924**	**$23,672**	**$28,000**	**$25,000**	**$28,500**	**14%**
Total:	**$1,047,963**	**$1,053,292**	**$1,134,176**	**$1,155,800**	**$1,190,200**	**3%**

Revenue by Department

Projected 2023 Revenue by Department



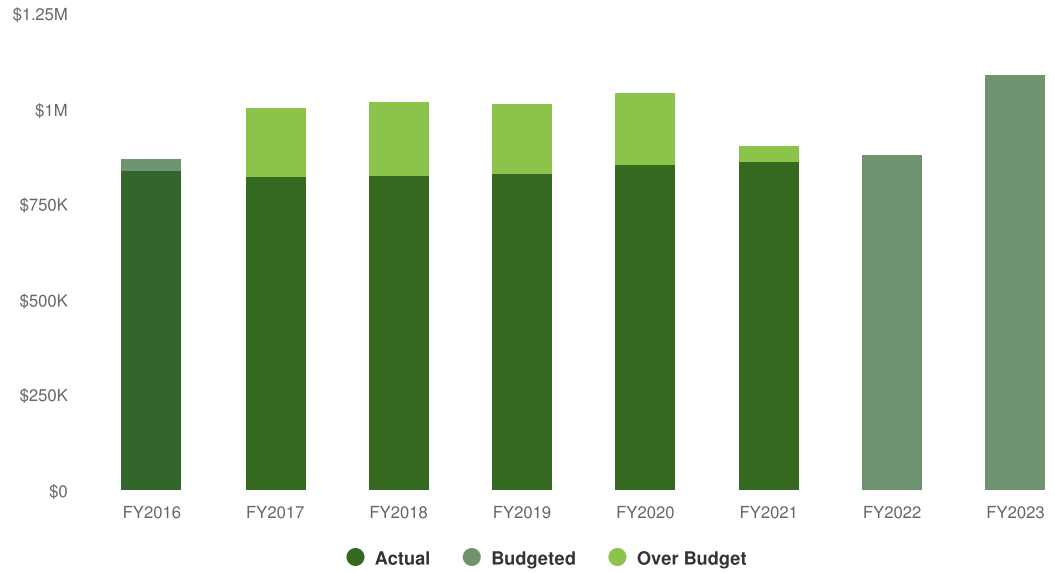
Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

Licenses & Permits Summary

$1,089,050 **$209,800**
(23.86% vs. prior year)

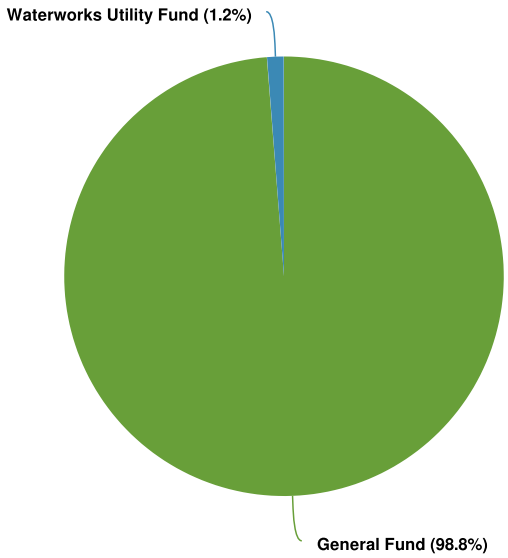
Licenses & Permits Proposed and Historical Budget vs. Actual



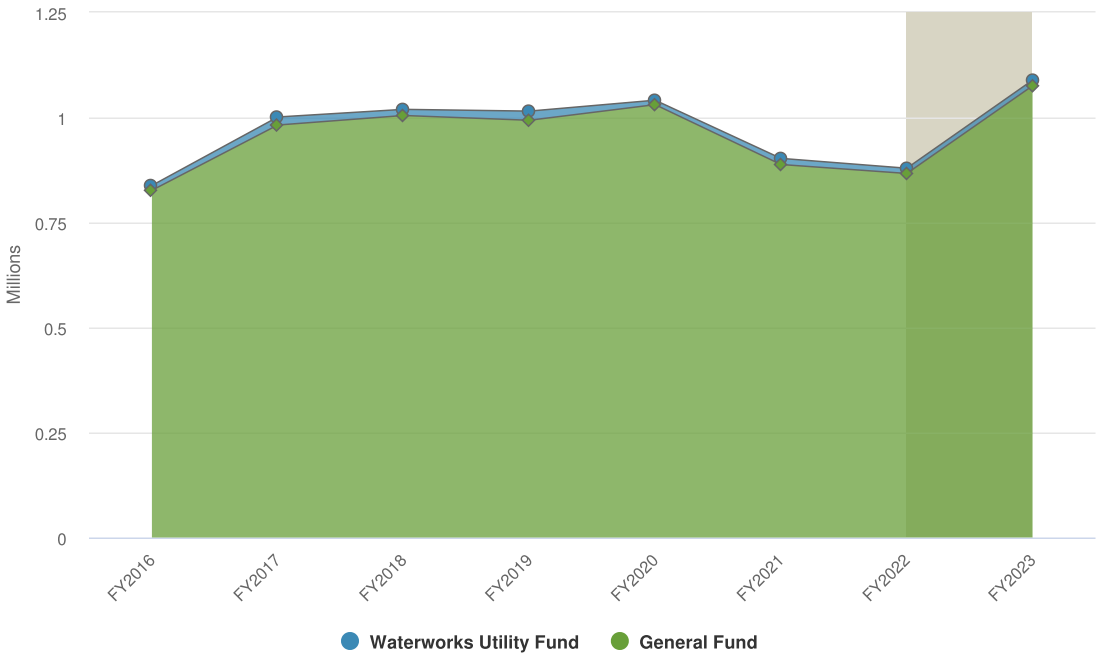
This category includes a wide variety of building-related permits, fire marshal permits, alarm permits, sign permits, etc. Revenue for several classifications of licenses and permits is projected to increase slightly for next year based on the historical collections in the revenue accounts.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund

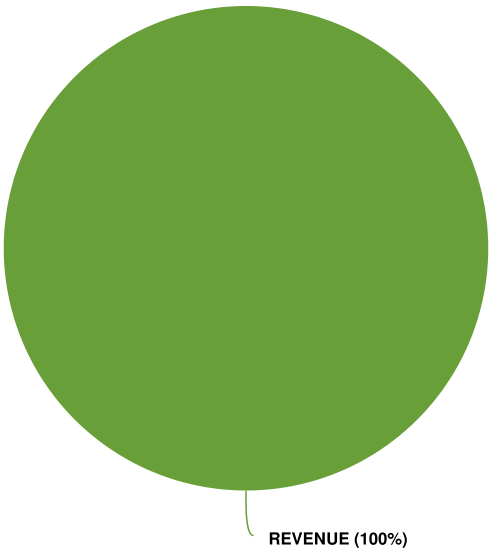


Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Licenses And Permits	$1,030,638	$877,105	$1,086,716	$866,750	$1,075,550	24.1%
Total General Fund:	**$1,030,638**	**$877,105**	**$1,086,716**	**$866,750**	**$1,075,550**	**24.1%**
Waterworks Utility Fund						
Licenses And Permits	$10,547	$22,900	$20,145	$12,500	$13,500	8%
Total Waterworks Utility Fund:	**$10,547**	**$22,900**	**$20,145**	**$12,500**	**$13,500**	**8%**
Total:	**$1,041,185**	**$900,005**	**$1,106,861**	**$879,250**	**$1,089,050**	**23.9%**

Revenue by Department

Projected 2023 Revenue by Department



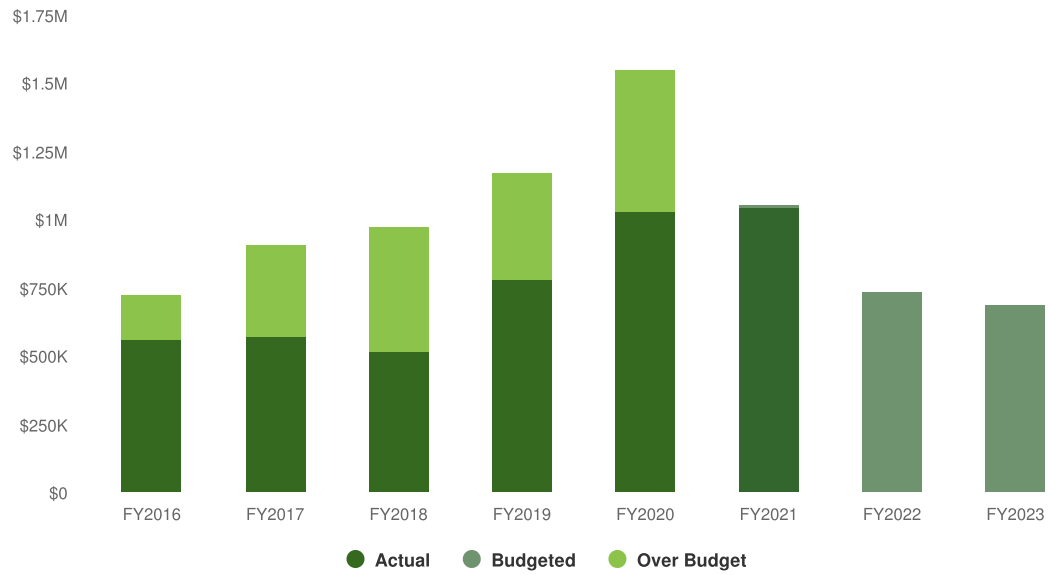
Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

Miscellaneous Income Summary

$688,770 **-$51,150**
(-6.91% vs. prior year)

Miscellaneous Income Proposed and Historical Budget vs. Actual

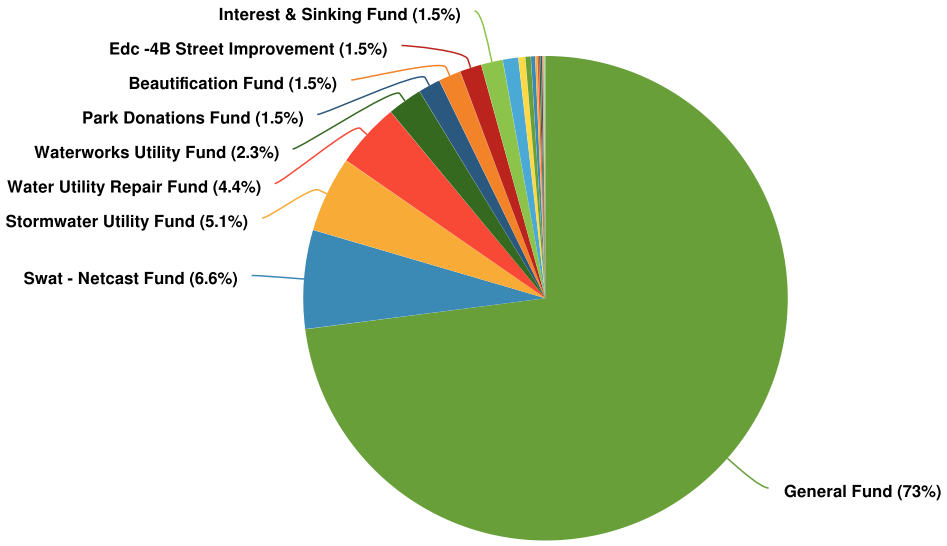


Interest revenue is conservatively estimated based on investment of 100% of idle cash as stated in the City of Bedford Investment Policy. Due to interest rates fluctuations, interest revenue will be closely monitored and adjustments in the City's investment portfolio will be made accordingly in all funds. Based on current market conditions, interest revenue has kept stable unless there was a change in funds available for investment.

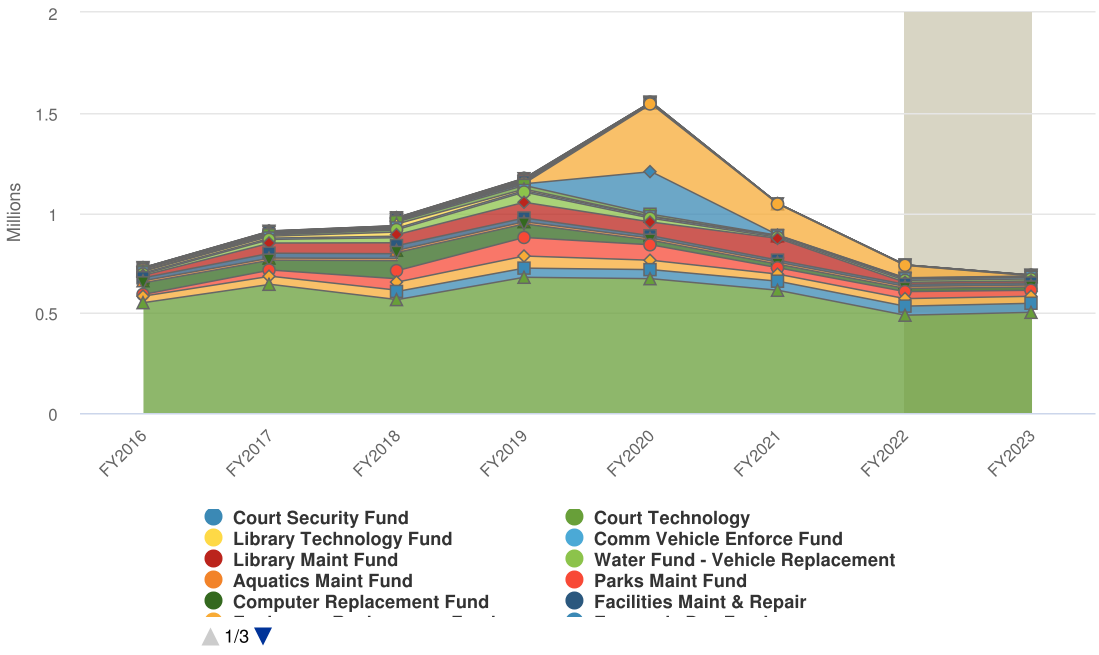
Miscellaneous revenue also includes sale of surplus property and various types of non-recurring revenue. The City of Bedford is fortunate to participate in a number of joint ventures with surrounding communities to provide joint services. Programs such as the school resource officers and Teen Court are examples of these types of programs.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund



Grey background indicates budgeted figures.

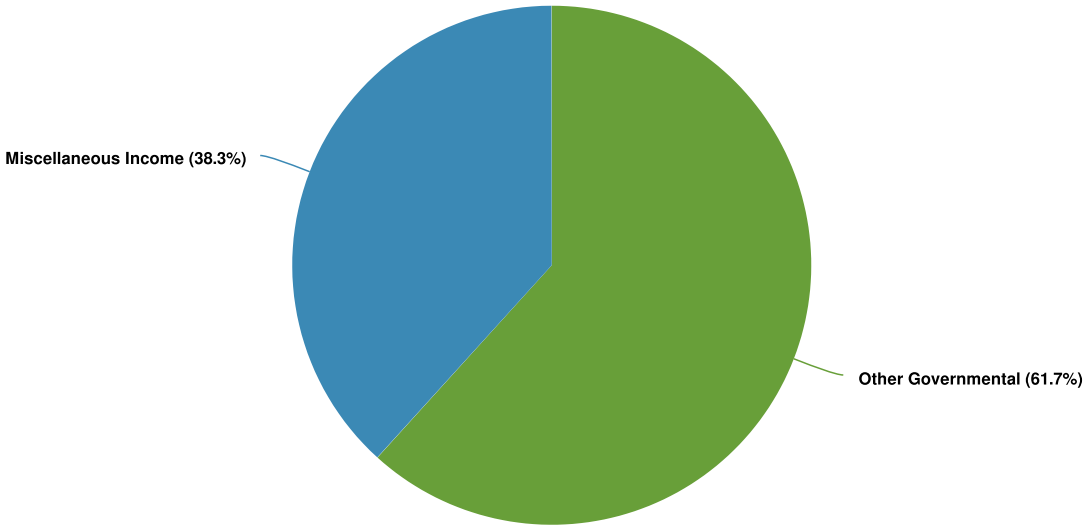
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Miscellaneous Income	$294,828	$312,788	$364,538	$129,900	$139,500	7.4%
Other Governmental	$375,896	$443,508	$874,064	$358,520	$363,120	1.3%
Total General Fund:	**$670,724**	**$756,296**	**$1,238,602**	**$488,420**	**$502,620**	**2.9%**
Library Technology Fund						
Miscellaneous Income	$0	$13	$59	$0	$100	N/A
Total Library Technology Fund:	**$0**	**$13**	**$59**	**$0**	**$100**	**N/A**
Economic Dev Fund						
Miscellaneous Income	$212,743	$1,677	$2,658	$1,500	$2,000	33.3%
Total Economic Dev Fund:	**$212,743**	**$1,677**	**$2,658**	**$1,500**	**$2,000**	**33.3%**
Public Educ Govt Fund						
Miscellaneous Income	$10,382	$3,102	$2,478	$2,500	$2,500	0%
Total Public Educ Govt Fund:	**$10,382**	**$3,102**	**$2,478**	**$2,500**	**$2,500**	**0%**
Comm Vehicle Enforce Fund						
Miscellaneous Income	$109	$61	$207	$50	$200	300%
Total Comm Vehicle Enforce Fund:	**$109**	**$61**	**$207**	**$50**	**$200**	**300%**
Parks Maint Fund						
Miscellaneous Income	$2,007	$571	$860	$500	$750	50%
Total Parks Maint Fund:	**$2,007**	**$571**	**$860**	**$500**	**$750**	**50%**
Computer Replacement Fund						
Miscellaneous Income	$1,453	$627	$980	$500	$750	50%
Total Computer Replacement Fund:	**$1,453**	**$627**	**$980**	**$500**	**$750**	**50%**
Aquatics Maint Fund						
Miscellaneous Income	$1,202	$396	$581	$300	$500	66.7%
Total Aquatics Maint Fund:	**$1,202**	**$396**	**$581**	**$300**	**$500**	**66.7%**
Library Maint Fund						
Miscellaneous Income	$654	$170	$201	$250	$250	0%
Total Library Maint Fund:	**$654**	**$170**	**$201**	**$250**	**$250**	**0%**
Facilities Maint & Repair						
Miscellaneous Income	$2,647	$82,759	$765	$750	$750	0%
Total Facilities Maint & Repair:	**$2,647**	**$82,759**	**$765**	**$750**	**$750**	**0%**

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Equipment Replacement Fund						
Miscellaneous Income	$338,050	$113,593	$1,020	$1,500	$1,000	-33.3%
Other Governmental	$0	$67,932	$23,087	$60,500	$0	-100%
Total Equipment Replacement Fund:	**$338,050**	**$181,525**	**$24,107**	**$62,000**	**$1,000**	**-98.4%**
Interest & Sinking Fund						
Miscellaneous Income	$18,865	$6,980	$8,253	$10,000	$10,000	0%
Total Interest & Sinking Fund:	**$18,865**	**$6,980**	**$8,253**	**$10,000**	**$10,000**	**0%**
Tourism Development Fund						
Miscellaneous Income	$2,521	$1,658	$8,568	$1,650	$3,150	90.9%
Total Tourism Development Fund:	**$2,521**	**$1,658**	**$8,568**	**$1,650**	**$3,150**	**90.9%**
Swat - Netcast Fund						
Miscellaneous Income	$284	$191	$318	$250	$300	20%
Other Governmental	$45,000	$45,000	$45,000	$45,000	$45,000	0%
Total Swat - Netcast Fund:	**$45,284**	**$45,191**	**$45,318**	**$45,250**	**$45,300**	**0.1%**
Court Security Fund						
Miscellaneous Income	$13	$6	$26	$0	$0	0%
Total Court Security Fund:	**$13**	**$6**	**$26**	**$0**	**$0**	**0%**
Park Donations Fund						
Miscellaneous Income	$959	$250	$226	$200	$200	0%
Other Governmental	$11,080	$9,951	$9,831	$10,000	$10,000	0%
Total Park Donations Fund:	**$12,039**	**$10,201**	**$10,057**	**$10,200**	**$10,200**	**0%**
Beautification Fund						
Miscellaneous Income	$10,500	$10,166	$10,229	$10,200	$10,200	0%
Total Beautification Fund:	**$10,500**	**$10,166**	**$10,229**	**$10,200**	**$10,200**	**0%**
Public Safety Trng Fund						
Miscellaneous Income	$79	$27	$50	$50	$50	0%
Other Governmental	$7,149	$6,510	$5,646	$7,100	$7,100	0%
Total Public Safety Trng Fund:	**$7,228**	**$6,537**	**$5,696**	**$7,150**	**$7,150**	**0%**
Edc -4B Street Improvement						
Miscellaneous Income	$68,349	$10,387	$13,771	$10,000	$10,000	0%

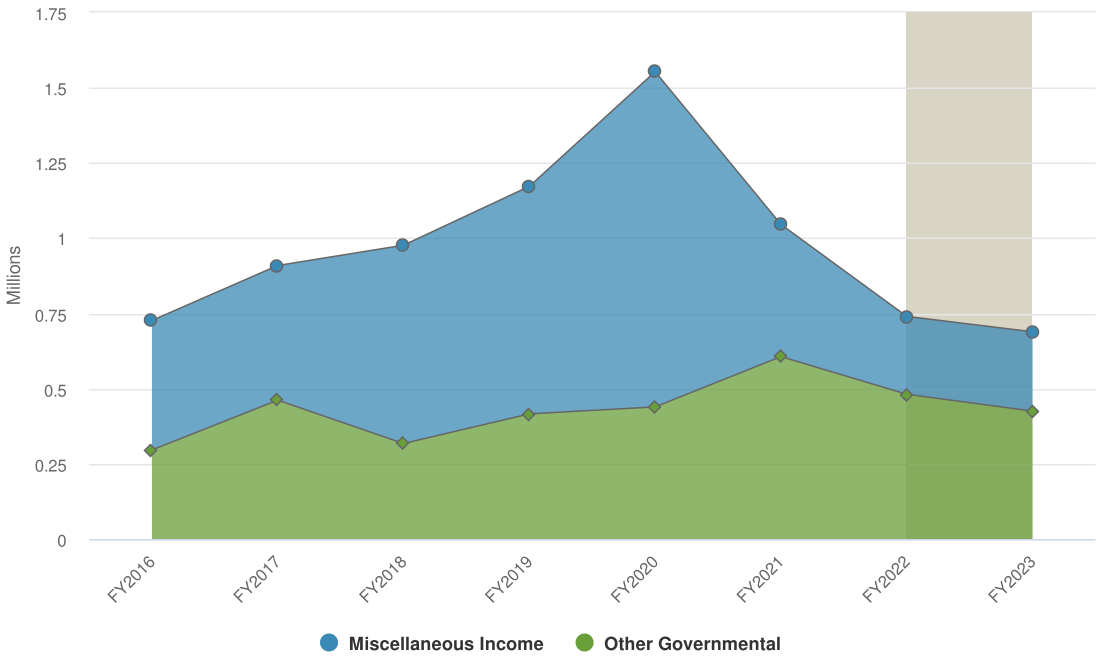
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Other Governmental	$0	$100,000	$139,000	$0	$0	0%
Total Edc -4B Street Improvement:	**$68,349**	**$110,387**	**$152,771**	**$10,000**	**$10,000**	**0%**
Court Technology						
Miscellaneous Income	$474	$93	$112	$100	$100	0%
Total Court Technology:	**$474**	**$93**	**$112**	**$100**	**$100**	**0%**
Waterworks Utility Fund						
Miscellaneous Income	$22,878	$17,719	$27,678	$16,000	$16,000	0%
Total Waterworks Utility Fund:	**$22,878**	**$17,719**	**$27,678**	**$16,000**	**$16,000**	**0%**
Stormwater Utility Fund						
Miscellaneous Income	$46,819	$35,978	$35,456	$37,500	$35,000	-6.7%
Total Stormwater Utility Fund:	**$46,819**	**$35,978**	**$35,456**	**$37,500**	**$35,000**	**-6.7%**
Water Utility Repair Fund						
Miscellaneous Income	$76,968	$29,593	$33,000	$35,000	$30,000	-14.3%
Total Water Utility Repair Fund:	**$76,968**	**$29,593**	**$33,000**	**$35,000**	**$30,000**	**-14.3%**
Water Fund - Vehicle Replacement						
Miscellaneous Income	$1,326	$41	$400	$100	$250	150%
Total Water Fund - Vehicle Replacement:	**$1,326**	**$41**	**$400**	**$100**	**$250**	**150%**
Total:	**$1,553,235**	**$1,301,746**	**$1,609,062**	**$739,920**	**$688,770**	**-6.9%**

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

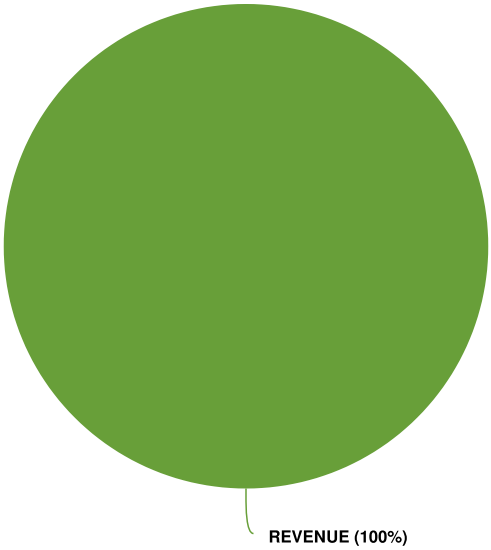


Grey background indicates budgeted figures.

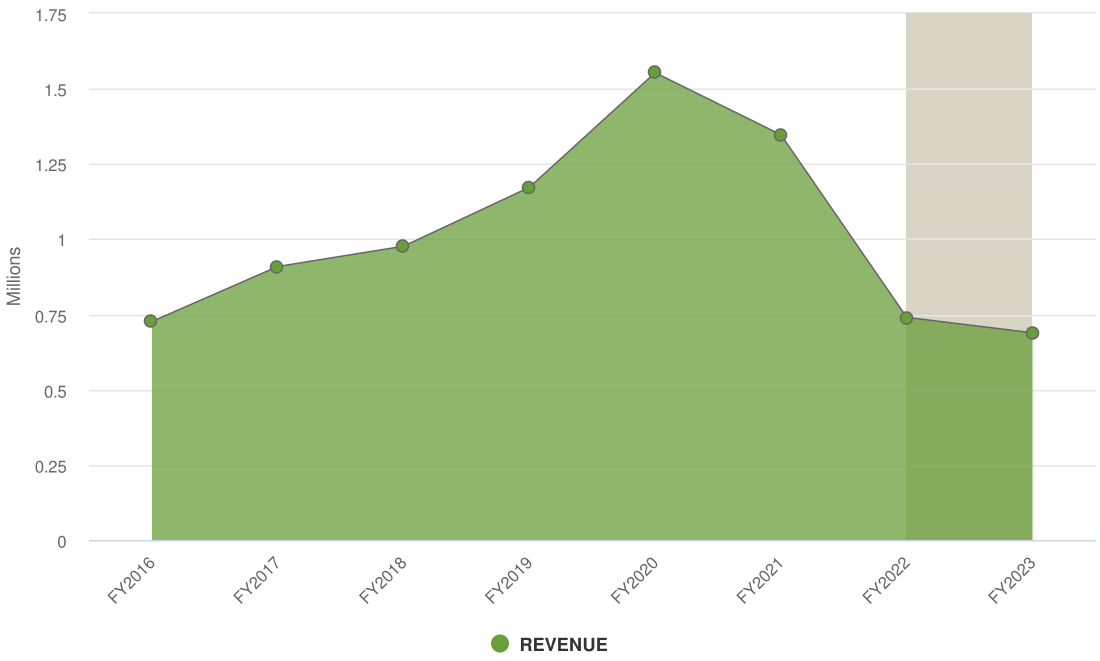
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Budgeted	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Revenue Source							
Miscellaneous Income	$1,114,110	$628,846	$512,434	$258,800	$258,800	$263,550	1.8%
Other Governmental	$439,125	$672,900	$1,096,628	$481,120	$481,120	$425,220	-11.6%
Total Revenue Source:	**$1,553,235**	**$1,301,746**	**$1,609,062**	**$739,920**	**$739,920**	**$688,770**	**-6.9%**

Revenue by Department

Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

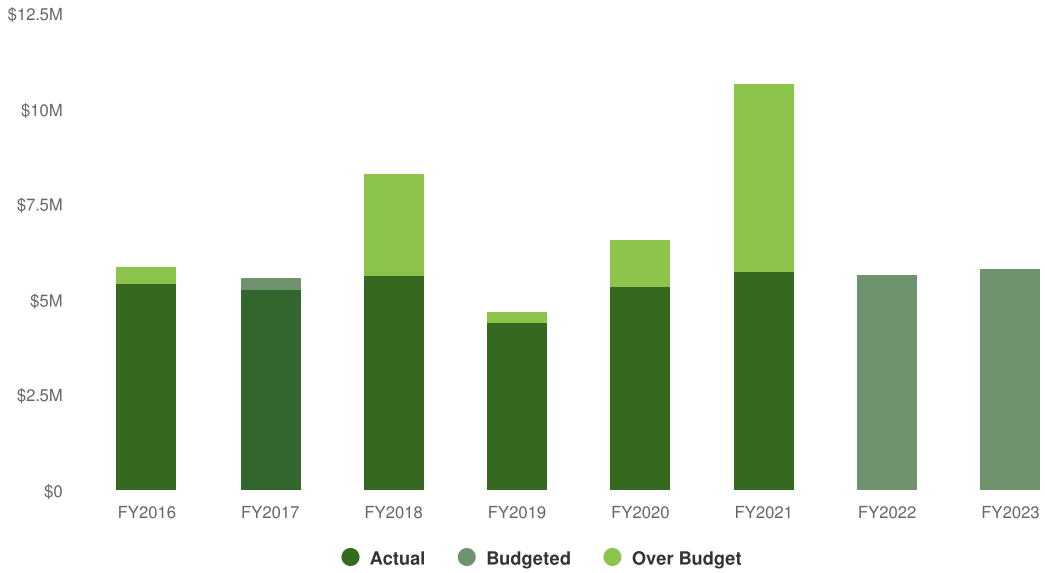


Grey background indicates budgeted figures.

Operating Transfers Summary

$5,800,645 **$135,686**
(2.40% vs. prior year)

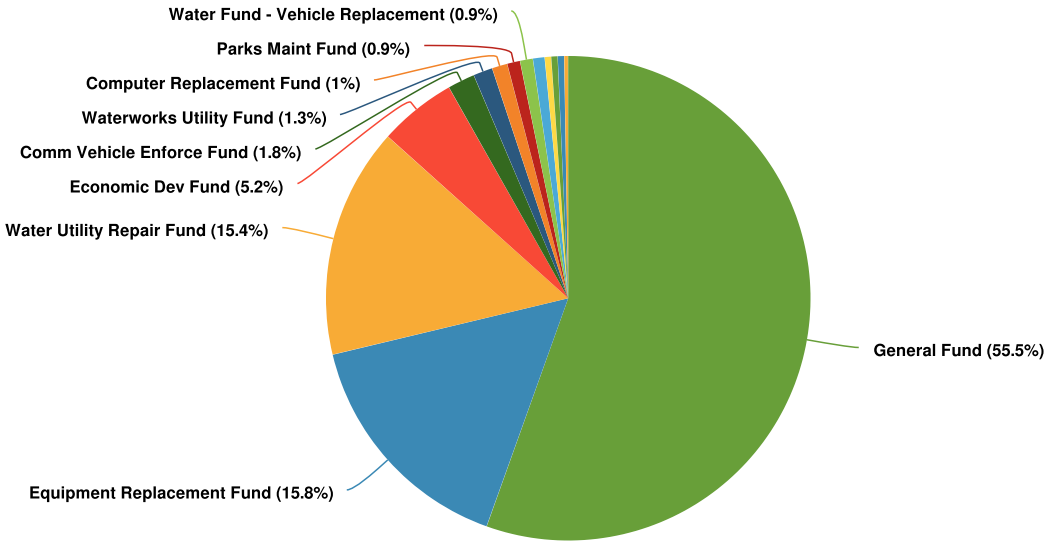
Operating Transfers Proposed and Historical Budget vs. Actual



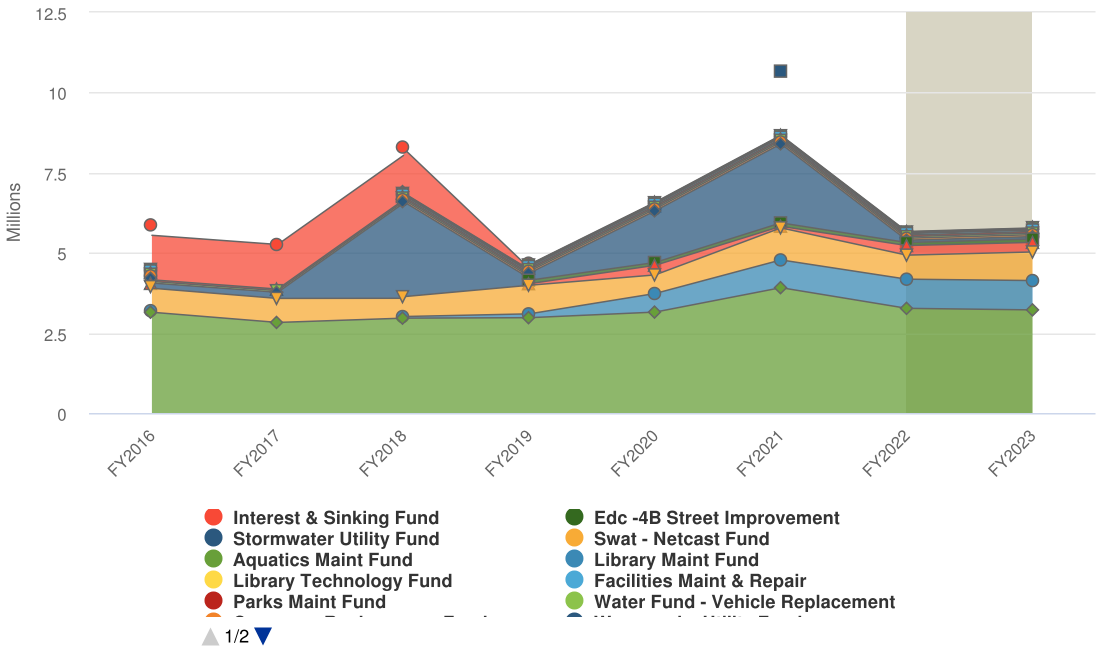
Operating transfers serve a two-fold purpose. The transfers reimburse the General Fund for administrative services and other support functions that the General Fund operations provide for other funds. Transfers are also budgeted for various maintenance funds to accumulate funding for pay-as-you go equipment replacement and maintenance projects.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund



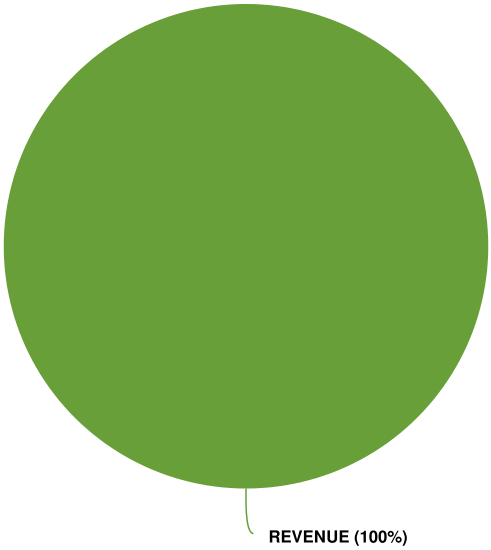
Grey background indicates budgeted figures.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Other Transfers In	$3,149,277	$3,913,333	$2,538,546	$3,266,622	$3,218,340	-1.5%
Total General Fund:	**$3,149,277**	**$3,913,333**	**$2,538,546**	**$3,266,622**	**$3,218,340**	**-1.5%**
Library Technology Fund						
Other Transfers In	$0	$0	$25,000	$0	$25,000	N/A
Total Library Technology Fund:	**$0**	**$0**	**$25,000**	**$0**	**$25,000**	**N/A**
Economic Dev Fund						
Other Transfers In	$300,000	$50,000	$300,000	$300,000	$300,000	0%
Total Economic Dev Fund:	**$300,000**	**$50,000**	**$300,000**	**$300,000**	**$300,000**	**0%**
Comm Vehicle Enforce Fund						
Other Transfers In	$87,710	$105,000	$93,750	$93,750	$105,330	12.4%
Total Comm Vehicle Enforce Fund:	**$87,710**	**$105,000**	**$93,750**	**$93,750**	**$105,330**	**12.4%**
Parks Maint Fund						
Other Transfers In	$50,000	$50,000	$50,000	$50,000	$50,000	0%
Total Parks Maint Fund:	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**0%**
Computer Replacement Fund						
Other Transfers In	$60,000	$60,000	$60,000	$60,000	$60,000	0%
Total Computer Replacement Fund:	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**$60,000**	**0%**
Aquatics Maint Fund						
Other Transfers In	$25,000	$25,000	$25,000	$25,000	$25,000	0%
Total Aquatics Maint Fund:	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**0%**
Library Maint Fund						
Other Transfers In	$25,000	$25,000	$25,000	$25,000	$25,000	0%
Total Library Maint Fund:	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**0%**
Facilities Maint & Repair						
Other Transfers In	$45,000	$45,000	$45,000	$45,000	$45,000	0%
Total Facilities Maint & Repair:	**$45,000**	**$45,000**	**$45,000**	**$45,000**	**$45,000**	**0%**
Equipment Replacement Fund						
Other Transfers In	$580,600	$866,550	$910,150	$910,150	$915,540	0.6%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Equipment Replacement Fund:	**$580,600**	**$866,550**	**$910,150**	**$910,150**	**$915,540**	**0.6%**
Interest & Sinking Fund						
Other Transfers In	$0	$0	$10,417	$0	$0	0%
Total Interest & Sinking Fund:	**$0**	**$0**	**$10,417**	**$0**	**$0**	**0%**
Swat - Netcast Fund						
Other Transfers In	$15,000	$15,000	$15,000	$15,000	$15,000	0%
Total Swat - Netcast Fund:	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**0%**
Waterworks Utility Fund						
Other Transfers In	$1,611,823	$2,466,823	$74,437	$74,437	$74,435	0%
Total Waterworks Utility Fund:	**$1,611,823**	**$2,466,823**	**$74,437**	**$74,437**	**$74,435**	**0%**
Stormwater Utility Fund						
Other Transfers In	$0	$2,000,000	$0	$0	$0	0%
Total Stormwater Utility Fund:	**$0**	**$2,000,000**	**$0**	**$0**	**$0**	**0%**
Water Utility Repair Fund						
Other Transfers In	$580,000	$1,142,000	$750,000	$750,000	$892,000	18.9%
Total Water Utility Repair Fund:	**$580,000**	**$1,142,000**	**$750,000**	**$750,000**	**$892,000**	**18.9%**
Water Fund - Vehicle Replacement						
Other Transfers In	$50,000	$50,000	$50,000	$50,000	$50,000	0%
Total Water Fund - Vehicle Replacement:	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**0%**
Total:	**$6,579,410**	**$10,813,706**	**$4,972,300**	**$5,664,959**	**$5,800,645**	**2.4%**

Revenue by Department

Projected 2023 Revenue by Department



Budgeted and Historical 2023 Revenue by Department

Grey background indicates budgeted figures.

DEPARTMENTS

City Council

The Mayor and City Council are the elected governing body of the City. The Mayor and City Council act as the policymaking body of the City and are responsible for adopting all ordinances and resolutions, approving major expenditure items, and annually establishing the City's Program of Services through the adoption of the budget. They further establish a broader direction for the City through the adoption of vision and mission statements, as well as focus areas. Their vision statement is: “Bedford is a vibrant, transformational community. We achieve this through our pursuit of economic vitality, fostering sustainable neighborhoods and commercial areas and providing excellent customer service to our residents."

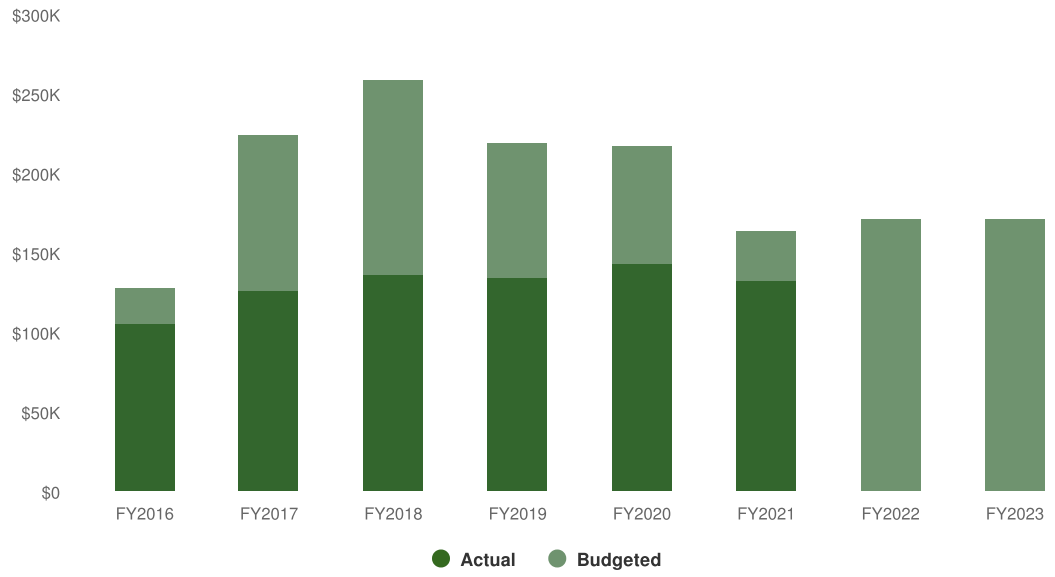
The City Council and staff engaged in a strategic planning process in June 2017 and February 2018. The Council formally adopted their strategic plan on May 8, 2018, which consists of the following five strategic focus areas:

1. Revitalization
2. Economic Vitality
3. Transformation
4. Organizational Excellence
5. Communicate and Engage with Citizens

Expenditures Summary

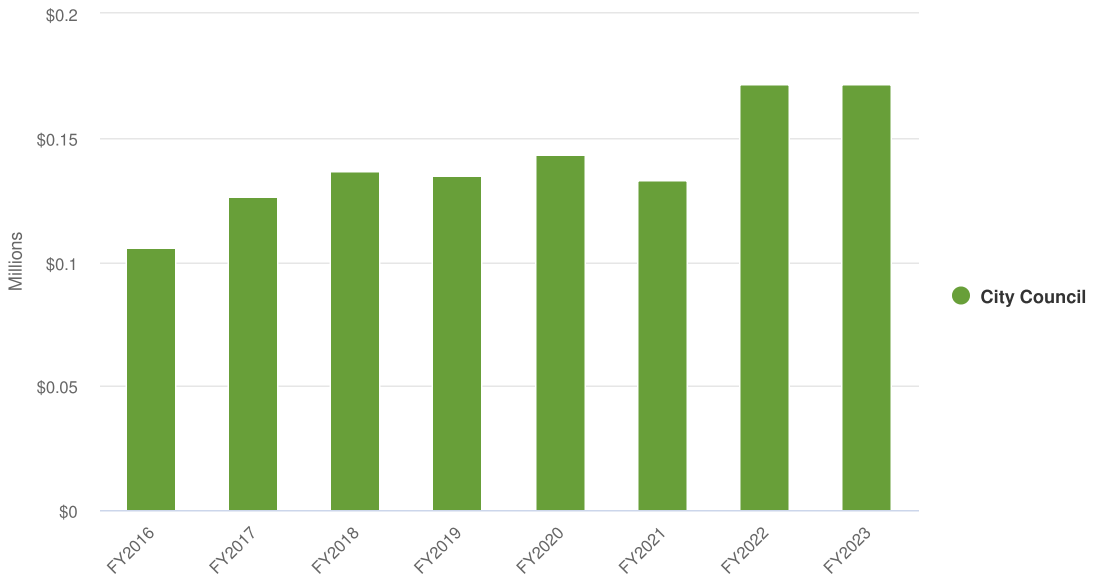
$171,440 $0
(0.00% vs. prior year)

City Council Proposed and Historical Budget vs. Actual



Expenditures by Function

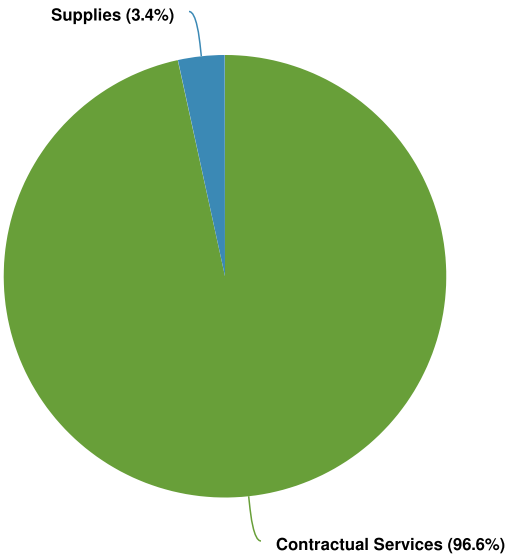
Budgeted and Historical Expenditures by Function



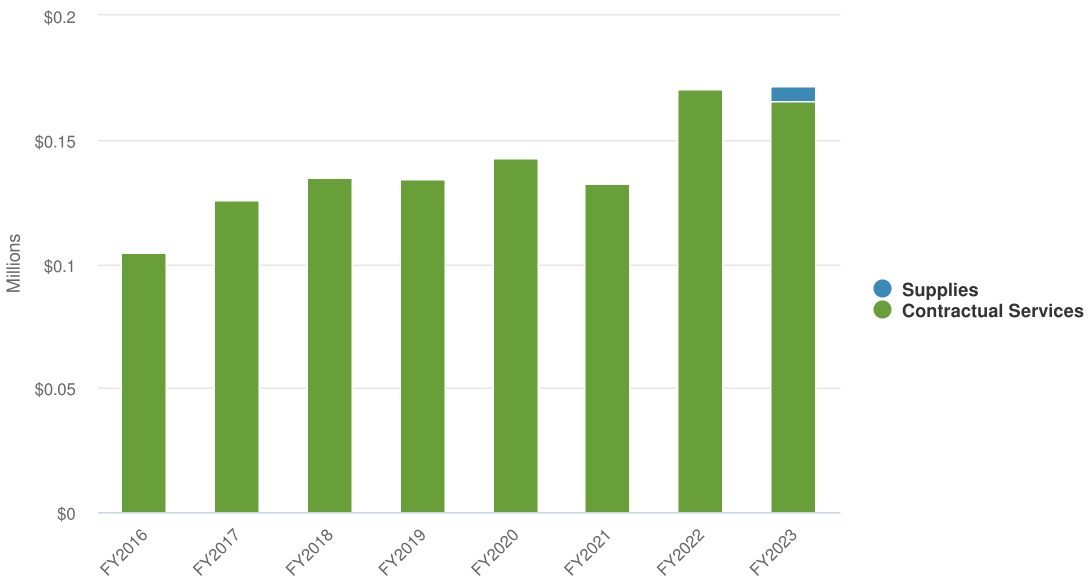
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
General Government						
City Council						
Contractual Services	$142,712	$112,325	$146,750	$170,590	$165,590	-2.9%
Supplies	$656	$7,386	$1,430	$850	$5,850	588.2%
Maintenance	$0	$270	$0	$0	$0	0%
Total City Council:	**$143,368**	**$119,981**	**$148,180**	**$171,440**	**$171,440**	**0%**
Total General Government:	**$143,368**	**$119,981**	**$148,180**	**$171,440**	**$171,440**	**0%**
Total Expenditures:	**$143,368**	**$119,981**	**$148,180**	**$171,440**	**$171,440**	**0%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Contractual Services						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Government	$142,712	$112,325	$146,750	$170,590	$165,590	-2.9%
Total Contractual Services:	**$142,712**	**$112,325**	**$146,750**	**$170,590**	**$165,590**	**-2.9%**
Supplies						
General Government	$656	$7,386	$1,430	$850	$5,850	588.2%
Total Supplies:	**$656**	**$7,386**	**$1,430**	**$850**	**$5,850**	**588.2%**
Maintenance						
General Government	$0	$270	$0	$0	$0	0%
Total Maintenance:	**$0**	**$270**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$143,368**	**$119,981**	**$148,180**	**$171,440**	**$171,440**	**0%**

City Manager

Jimmy Stathatos
City Manager

The City of Bedford operates under a Council-Manager form of government. The appointed City Manager is responsible for the daily operation of the City and is accountable to the City Council in carrying out adopted policy. The City Manager advises the City Council on the state of City operations and maintains open communication on any current issues.

The City Manager's Office provides direction and oversight to all City departments. They also work to ensure that citizens' needs and concerns are addressed in an expedient manner. This is done through coordination with all departments and a cohesive approach to problem-solving.

FY 2021-2022 Highlights

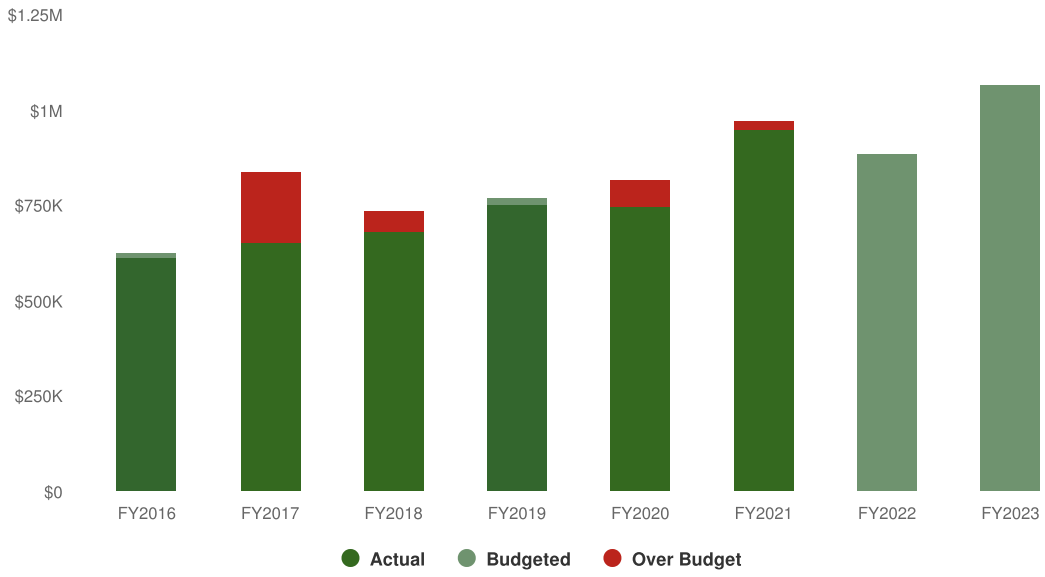
- Purchased 18.5 acres (Campus Wenst property) in December 2021 to bring a mixed-use project to Bedford. The project is slated to include townhomes, as well as approximately 60,000 square feet of retail (including a grocery store), restaurant and office space.
- The City entered into an agreement with the YMCA to operate The Center, saving the City approximately $600,000.
- Completed the repaving of Harwood Road (with County assistance) and Forest Ridge Drive (Bedford Road to Harwood Road), and resurfaced/reconstructed 39 neighborhood streets as part of the 5-Year Street Improvement Plan.

Expenditures Summary

The largest increase in costs for this area includes changes in personnel expenses and the addition of the Cultural Arts assistant approved in the FY 22-23 budget. Additionally, the expenses for the Cultural Arts program were moved from the special events budget to its own division that falls under the management of the City Manager's oversight.

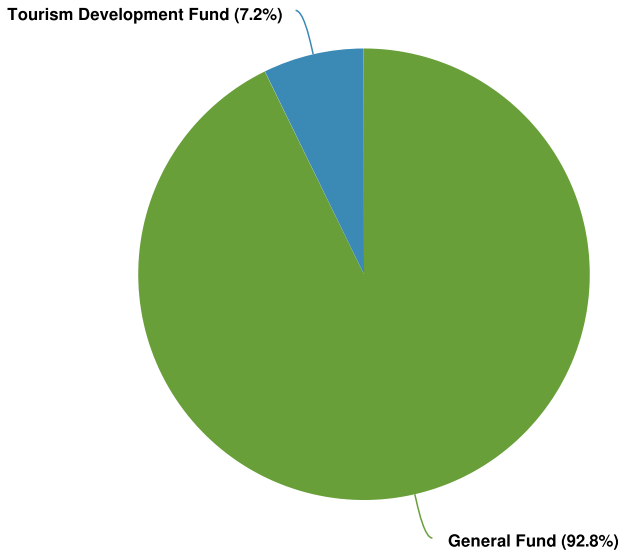
$1,064,195 **$177,944**
(20.08% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual

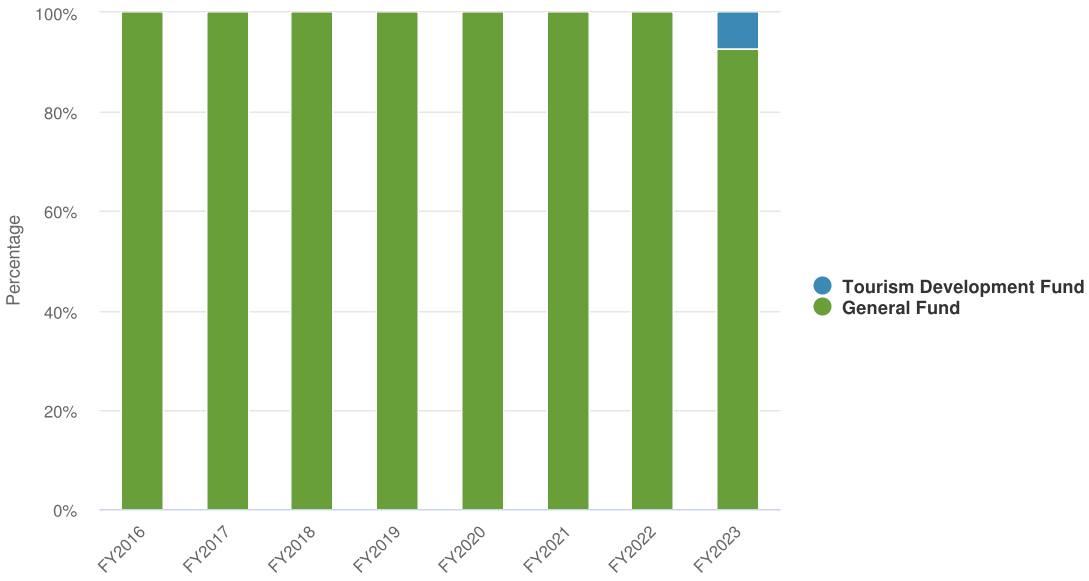


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

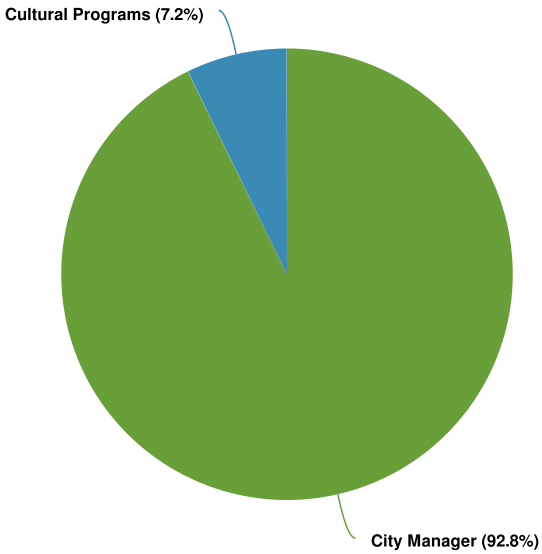


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$794,187	$877,228	$864,947	$805,361	$903,420	12.2%
Contractual Services	$18,357	$20,919	$17,595	$20,990	$20,595	-1.9%

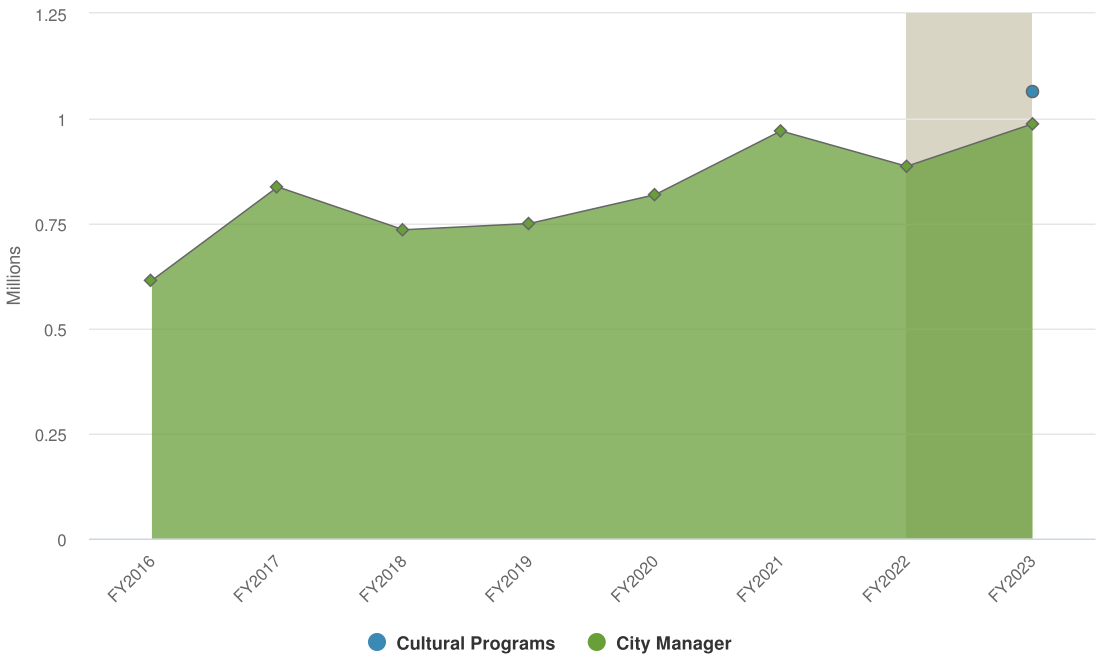
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$6,081	$16,784	$8,112	$7,400	$9,900	33.8%
COVID & Misc	$0	$4,029	$486	$0	$0	0%
Utilities	$0	$41,050	$56,074	$52,500	$53,380	1.7%
Total General Fund:	**$818,625**	**$960,010**	**$947,214**	**$886,251**	**$987,295**	**11.4%**
Tourism Development Fund						
Contractual Services	$0	$0	$0	$0	$76,900	N/A
Total Tourism Development Fund:	**$0**	**$0**	**$0**	**$0**	**$76,900**	**N/A**
Total:	**$818,625**	**$960,010**	**$947,214**	**$886,251**	**$1,064,195**	**20.1%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

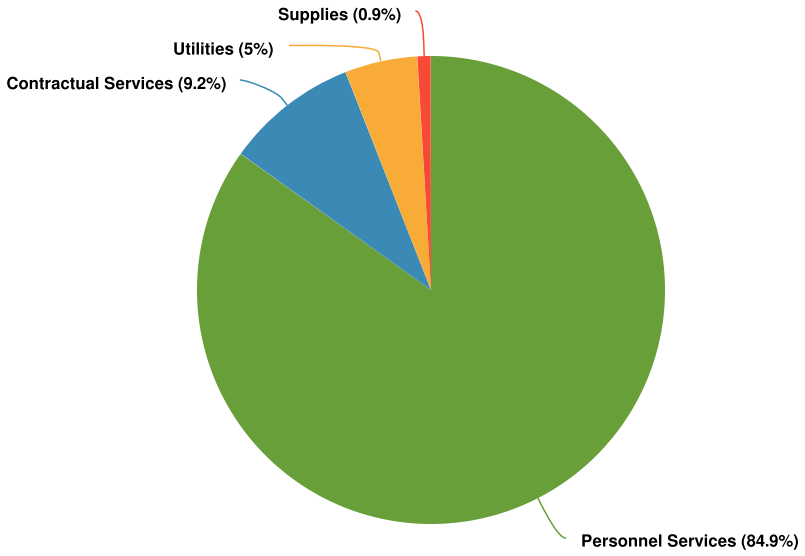


Grey background indicates budgeted figures.

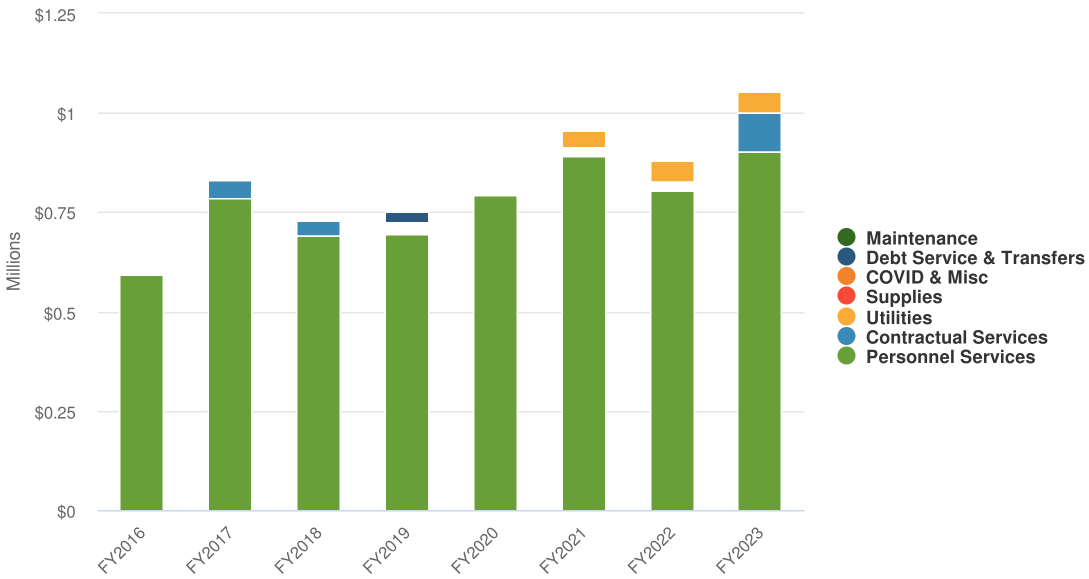
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
General Government						
City Manager						
Personnel Services	$794,187	$877,228	$864,947	$805,361	$903,420	12.2%
Contractual Services	$18,357	$20,919	$17,595	$20,990	$20,595	-1.9%
Supplies	$6,081	$16,784	$8,112	$7,400	$9,900	33.8%
COVID & Misc	$0	$4,029	$486	$0	$0	0%
Utilities	$0	$41,050	$56,074	$52,500	$53,380	1.7%
Total City Manager:	**$818,625**	**$960,010**	**$947,214**	**$886,251**	**$987,295**	**11.4%**
Total General Government:	**$818,625**	**$960,010**	**$947,214**	**$886,251**	**$987,295**	**11.4%**
Community Services						
Cultural Programs						
Contractual Services	$0	$0	$0	$0	$76,900	N/A
Total Cultural Programs:	**$0**	**$0**	**$0**	**$0**	**$76,900**	**N/A**
Total Community Services:	**$0**	**$0**	**$0**	**$0**	**$76,900**	**N/A**
Total Expenditures:	**$818,625**	**$960,010**	**$947,214**	**$886,251**	**$1,064,195**	**20.1%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



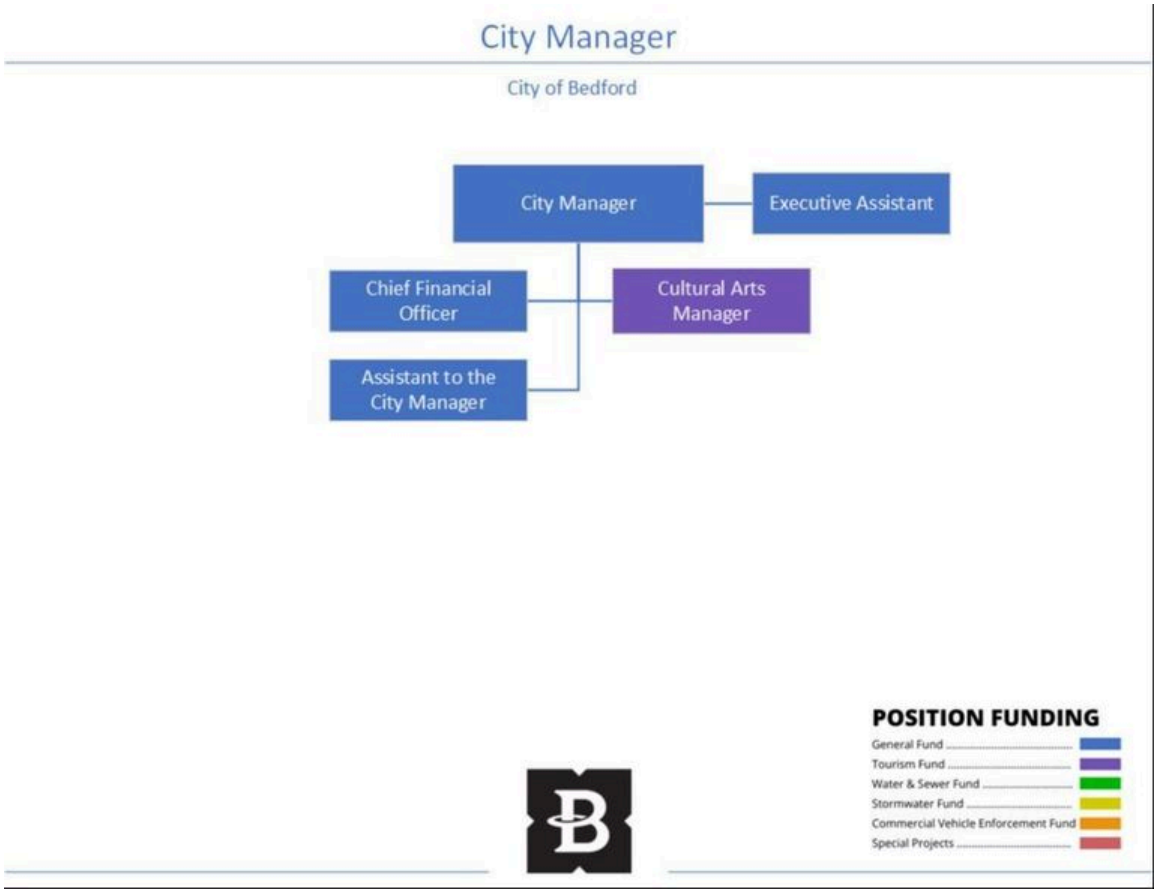
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Personnel Services						
General Government	$794,187	$877,228	$864,947	$805,361	$903,420	12.2%
Total Personnel Services:	**$794,187**	**$877,228**	**$864,947**	**$805,361**	**$903,420**	**12.2%**
Contractual Services						
General Government	$18,357	$20,919	$17,595	$20,990	$20,595	-1.9%
Community Services	$0	$0	$0	$0	$76,900	N/A
Total Contractual Services:	**$18,357**	**$20,919**	**$17,595**	**$20,990**	**$97,495**	**364.5%**
Supplies						
General Government	$6,081	$16,784	$8,112	$7,400	$9,900	33.8%
Total Supplies:	**$6,081**	**$16,784**	**$8,112**	**$7,400**	**$9,900**	**33.8%**
COVID & Misc						
General Government	$0	$4,029	$486	$0	$0	0%
Total COVID & Misc:	**$0**	**$4,029**	**$486**	**$0**	**$0**	**0%**
Utilities						
General Government	$0	$41,050	$56,074	$52,500	$53,380	1.7%
Total Utilities:	**$0**	**$41,050**	**$56,074**	**$52,500**	**$53,380**	**1.7%**
Total Expense Objects:	**$818,625**	**$960,010**	**$947,214**	**$886,251**	**$1,064,195**	**20.1%**

Organizational Chart



Goals

Economic Vitality

- Continue to focus on growing the commercial base within the City.
- Create and host a Bedford Signature Event.

Organizational Excellence

- Lead the organization in achieving and implementing Council's prorities.
- Ensure fiscal responsibility through budget monitoring and timely reporting.
- Encourage employees to participate in professional organizations for professional growth in serving the citizens of Bedford.

Communicate & Engage with Citizens

- Create and implement a Citizen's Academy.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of FTEs	Input	6	5	5	4
# of City Employees	Input	405.0	383.0	383.0	384.32
# of Citizens	Input	49,638	49,920	49,920	49,930
# of City Departments Managed	Output	8	8	8	8
# of City Council Strategic Goals	Output	5	5	5	5
# of Meetings/Workshops held with City Council	Output	36	26	28	26
# of Joint Workshops held with City Council and Boards/Commissions	Output	0	5	0	5
# of Professional Organizations Participated in by Staff	Output	6	6	6	6
# of Grant Funding Applications Submitted	Output	19	5	15	8
Amount of Grant/Program Funding Requested	Output	$6,170,845	$6,263,839	$7,384,620	$320,000
# of Attendees at Signature Event	Output	N/A	N/A	N/A	20,000
# of Citizen Participants in the Citizen's Academy	Output	N/A	N/A	N/A	20
Division Budget as a % of the General Fund	Efficiency	2.62%	1.83%	1.94%	2.35%
City Maintenance & Operation Budget per Capita	Efficiency	$738.01	$797.92	$971.74	$855.94
# of Awards Received by City Departments or Personnel	Effectiveness & Outcomes	0	1	45	55
# of Budget Amendments	Effectiveness & Outcomes	1	0	4	2
Tax Rate (per $100 valuation)	Effectiveness & Outcomes	$0.569000	$0.552000	$0.552000	$0.49572
% of Unreserved General Fund Balance	Effectiveness & Outcomes	52.42%	20%	20%	20%
% of Quarterly Reports Presented to City Council	Effectiveness & Outcomes	100%	100%	100%	100%
# of Certifications/Licenses held by Division Personnel	Effectiveness & Outcomes	1	1	1	1
Amount of Grant/Program Funding Received	Effectiveness & Outcomes	$6,133,845	$6,263,839	$7,055,438	$320,000

N/A - New Measure

City Secretary

Michael Wells
City Secretary

The City Secretary Division is responsible for accurately recording, publishing, indexing, and maintaining City Council records to include minutes, ordinances, resolutions, contracts, agreements, and other legal documents of the City of Bedford. Serving as the City's Records Management Officer, this office oversees a records management policy and records destruction policy to provide efficient, economical, and effective controls over the creation, distribution, organization, maintenance, and space allocation for all City records. It also handles requests made for City documents under the provisions of the Public Information Act. The City Secretary coordinates the election process for all City elections. This office coordinates daily communication and operations with the Mayor/Council, prepares and executes Council packets, processes alcohol and beverage registrations and reports, issues release of liens, and works with the City Manager's Office to respond to customer service complaints and issues.

FY 2021-2022 Highlights

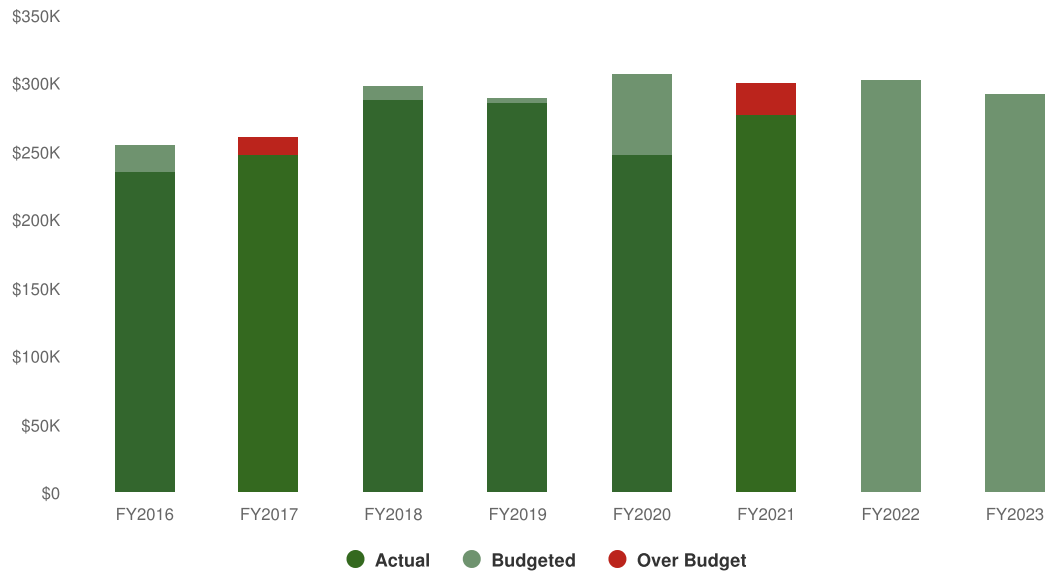
- Awarded second consecutive Municipal Clerk's Office Achievement of Excellence Award from the Texas Municipal Clerks Association.
- Successfully implemented a new, more cost-effective and user-friendly voting system in the Council Chambers.
- Successfully oversaw the move of the Laserfiche records management system from an onsite server to the Cloud.
- Processed 423 public information requests with an average response time of 1.67 days.
- Processed 13 Community Powered Revitalization applications.
- Successfully oversaw the May 2022 General Election and the August 2022 Special Election.

Expenditures Summary

The City Secretary budget for FY 21-22 included setup costs for the expansion of the Laserfiche services. These expenses were removed in the FY 22-23 budget as they were one-time expenses.

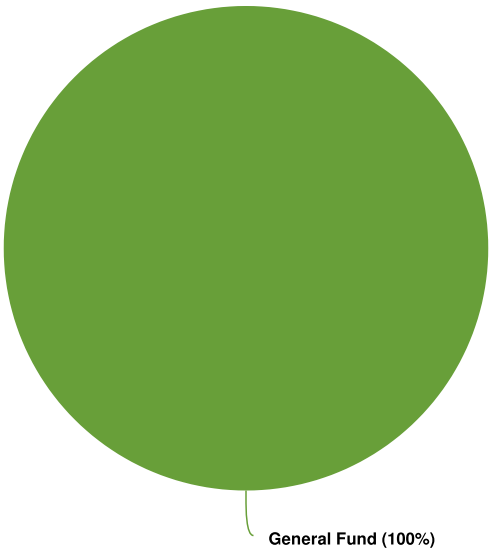
$292,230 **-$10,030**
(-3.32% vs. prior year)

City Secretary Proposed and Historical Budget vs. Actual

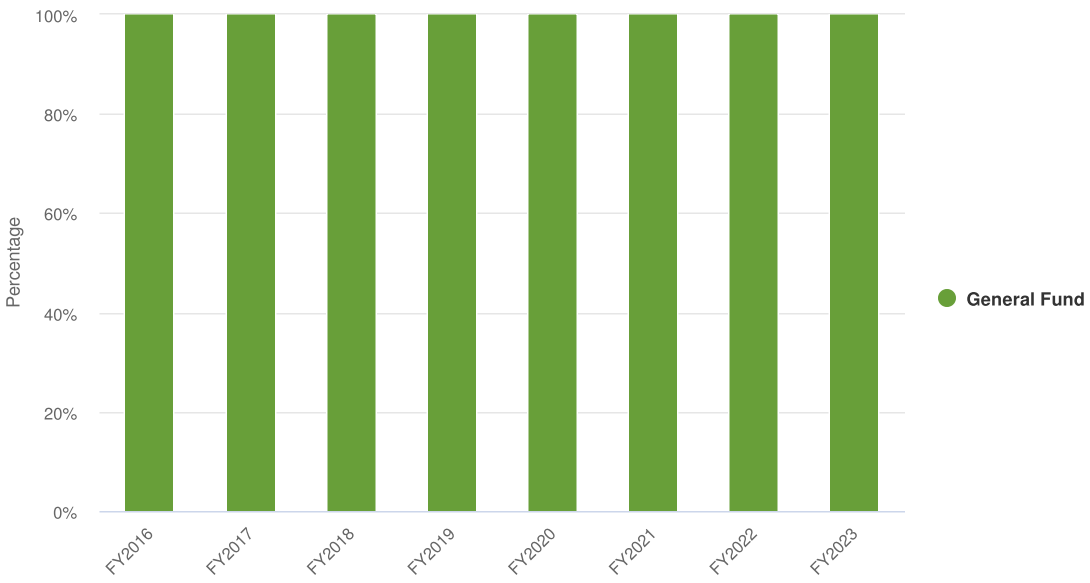


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

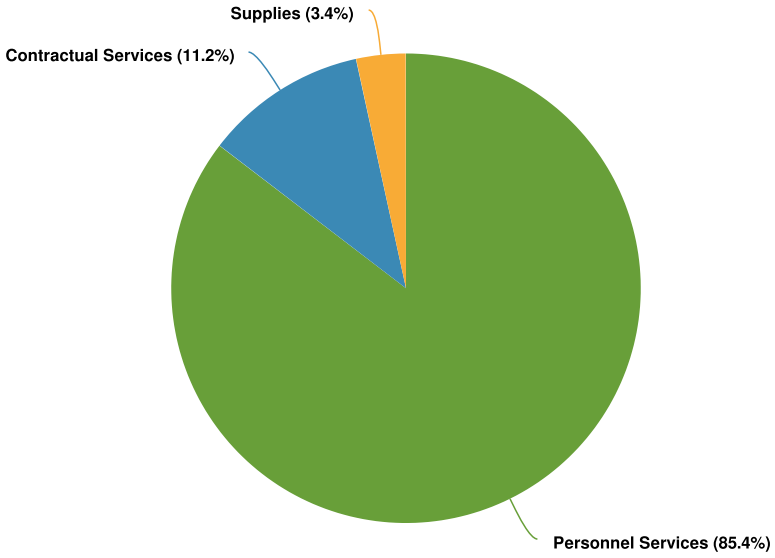


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$211,093	$224,929	$239,281	$239,800	$249,540	4.1%

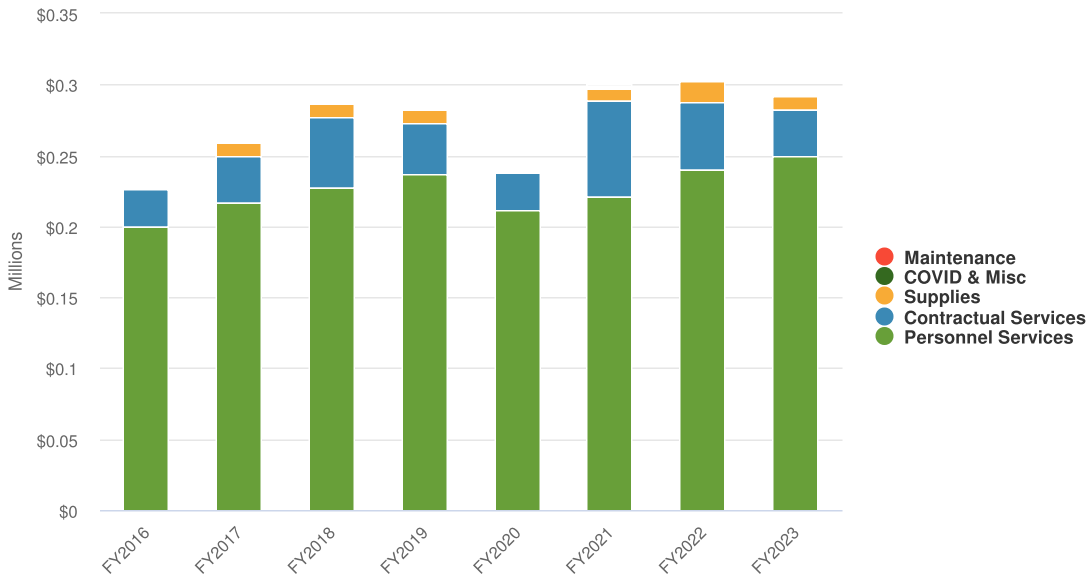
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Contractual Services	$26,472	$52,405	$61,610	$48,210	$32,740	-32.1%
Supplies	$7,795	$3,883	$14,100	$14,250	$9,950	-30.2%
Maintenance	$1,896	$0	$0	$0	$0	0%
COVID & Misc	$0	$689	$0	$0	$0	0%
Total General Fund:	**$247,256**	**$281,906**	**$314,991**	**$302,260**	**$292,230**	**-3.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



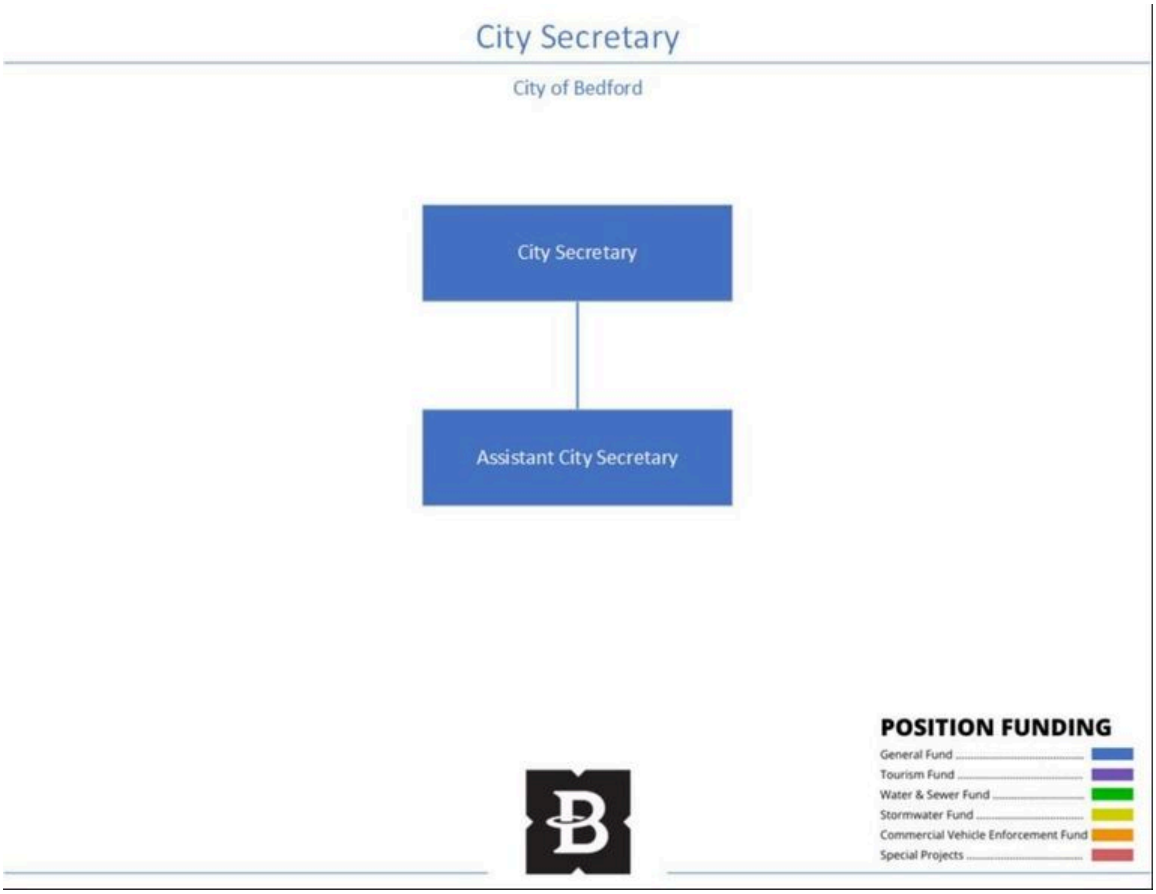
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
General Government	$211,093	$224,929	$239,281	$239,800	$249,540	4.1%
Total Personnel Services:	**$211,093**	**$224,929**	**$239,281**	**$239,800**	**$249,540**	**4.1%**
Contractual Services						
General Government	$26,472	$52,405	$61,610	$48,210	$32,740	-32.1%
Total Contractual Services:	**$26,472**	**$52,405**	**$61,610**	**$48,210**	**$32,740**	**-32.1%**
Supplies						
General Government	$7,795	$3,883	$14,100	$14,250	$9,950	-30.2%
Total Supplies:	**$7,795**	**$3,883**	**$14,100**	**$14,250**	**$9,950**	**-30.2%**
Maintenance						
General Government	$1,896	$0	$0	$0	$0	0%
Total Maintenance:	**$1,896**	**$0**	**$0**	**$0**	**$0**	**0%**
COVID & Misc						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Government	$0	$689	$0	$0	$0	0%
Total COVID & Misc:	**$0**	**$689**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$247,256**	**$281,906**	**$314,991**	**$302,260**	**$292,230**	**-3.3%**

Organizational Chart



Goals

Revitalization

- Process liens in a timely and efficient manner.

Organizational Excellence

- Update the City's Records Management Policy based on changes in State law and technology, and with input from other City departments.
- Process alcohol beverage registrations in a timely and efficient manner.

Communicate & Engage with Citizens

- Prepare Council agenda packets without error and in a timely fashion, as well as making them available on the City's website.
- Attend all City Council meetings, as well as preparing minutes without error and properly archiving them.
- Respond to requests for public information in a timely and efficient manner, and in accordance with State law.
- Coordinate City elections in accordance with State law and the City's Charter, and make important information regarding the election easily accessible to the voters.
- Coordinate the appointment process for the City's Boards and Commissions and maintain accurate records for these Boards and Commissions both in the City's files and the City's website.

Performance Measures

Measure	Type	Actual 20/21	Target 21/22	Projected 21/22	Target 22/23
# of Staff	Input	2	2	2	2
# of Board and Commission Members	Input	N/A	72	72	72
# of Elections Conducted	Output	3	2	2	2
# of Regular Council Meetings Attended	Output	23	23	22	23
# of Special Council Meetings and Work Sessions Attended	Output	12	12	8	12
# of Ordinances and Resolutions Indexed	Output	111	115	105	105
# of Minutes Pages Produced	Output	191	225	200	200
# of Public Information Requests Processed	Output	562	450	400	400
# of Alcoholic Beverage Registrations Filed	Output	9	10	8	10
# of Liens /Release of Liens Processed	Output	6	10	8	8
# of Board and Commission Applications Processed	Output	N/A	TBD	TBD	TBD
# of Boxes of Records Destroyed	Output	200	400	0	400
Division Budget as a % of the General Fund	Efficiency	0.77%	0.62%	0.65%	0.70%
Average # of Days to Respond to Public Information Requests	Efficiency	1.5	1.6	1.7	1.6
% of City Council Minutes Approved Without Changes	Effectiveness & Outcomes	100%	100%	100%	100%
% of Agendas Posted Without Errors	Effectiveness & Outcomes	100%	100%	100%	100%
% of Board and Commission Positions Filled	Effectiveness & Outcomes	N/A	90%	90%	90%
% of Public Information Requests Responded to in Ten Days or Less	Efficiency	99%	99%	90%	99%
% of Public Information Requests Responded to in Five Days or Less	Efficiency	92%	90%	90%	90%
Received Texas Municipal Clerks Association Municipal Clerk's Office Achievement of Excellence Award (Awarded Every Two Years)	Effectiveness & Outcomes	N/A	Yes	Yes	N/A

Communications

Molly Fox
Director of Communications

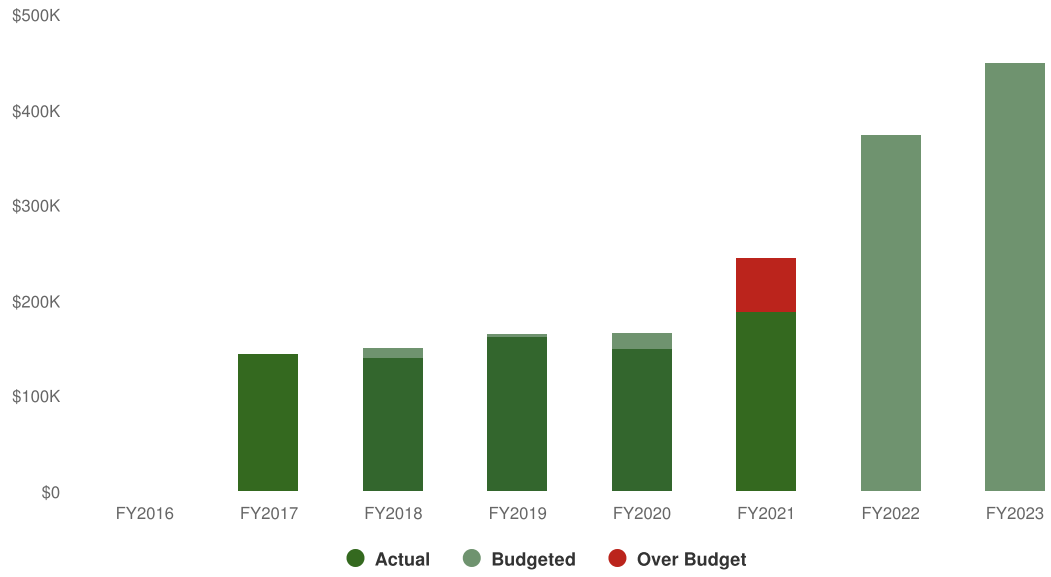
The Communications Division serves as the liaison between the citizens, staff, and the City of Bedford, in addition to working with neighboring communities. Communications staff provide timely information promoting awareness of City services, major projects, and community events through the use of print, broadcast, and digital media. This includes overseeing all external communication efforts, including the City of Bedford website, Bedford TV public access channel programming, social media channels, print publications, media relations, video production, and crisis communication. The team also develops promotional campaigns to enhance the image of all City departments.

Expenditures Summary

The largest increase in expenses for this area occurred in personnel expenses. A Video Producer position was added to the Communications Division with an estimated budget, with the expense now reflecting the filled position. The Division was also approved for two new services to support communication with the community, FlashVote and Citibot. The FY 23 budget includes the subscription cost for those services.

$449,125 **$75,340**
(20.16% vs. prior year)

Communications Proposed and Historical Budget vs. Actual

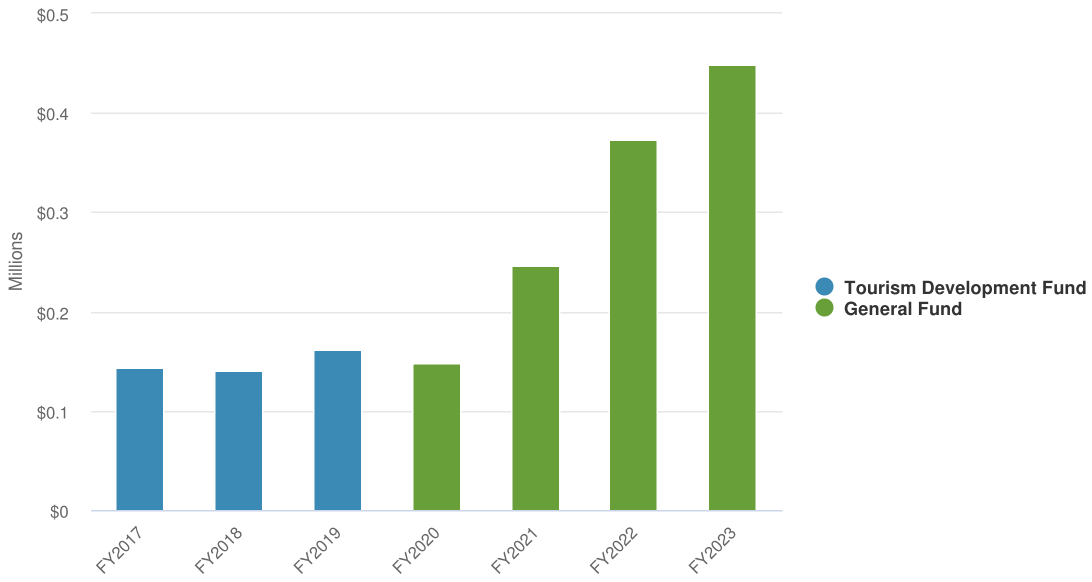


FY 2022-2023 Highlights

- Completed 3-Year Strategic Communications Plan
- Launched new City of Bedford website with all updated content, streamlined navigation, and an embedded chatbot to further assist residents in finding the information they need.
- Began producing and distributing fully-produced video segments for residents
- Won first two TATOA Video Awards at 2022 state conference
- Nominated for eight statewide awards by the Texas Association of Municipal Information Officers
- Created design for the repainting of the Cummings Water Tower

Expenditures by Fund

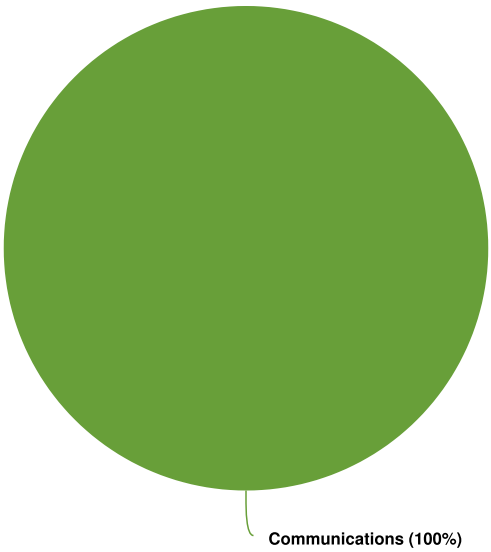
Budgeted and Historical 2023 Expenditures by Fund



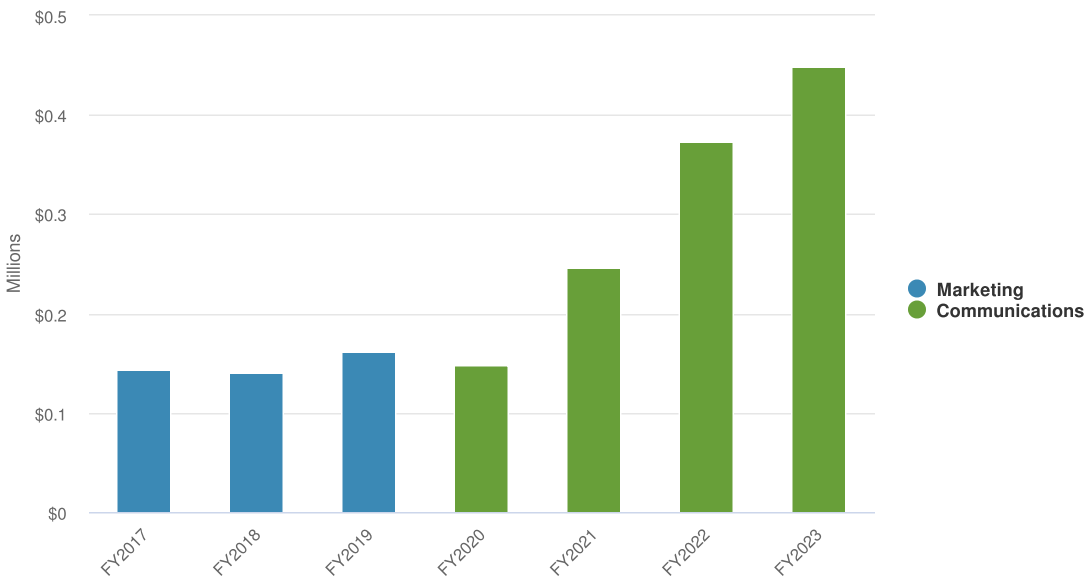
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$134,950	$243,852	$347,837	$329,550	$392,320	19%
Contractual Services	$10,892	$13,580	$38,760	$40,235	$52,605	30.7%
Supplies	$2,917	$2,560	$4,150	$4,000	$4,200	5%
COVID & Misc	$0	$1,161	$0	$0	$0	0%
Total General Fund:	**$148,759**	**$261,152**	**$390,747**	**$373,785**	**$449,125**	**20.2%**
Total:	**$148,759**	**$261,152**	**$390,747**	**$373,785**	**$449,125**	**20.2%**

Expenditures by Function

Budgeted Expenditures by Function



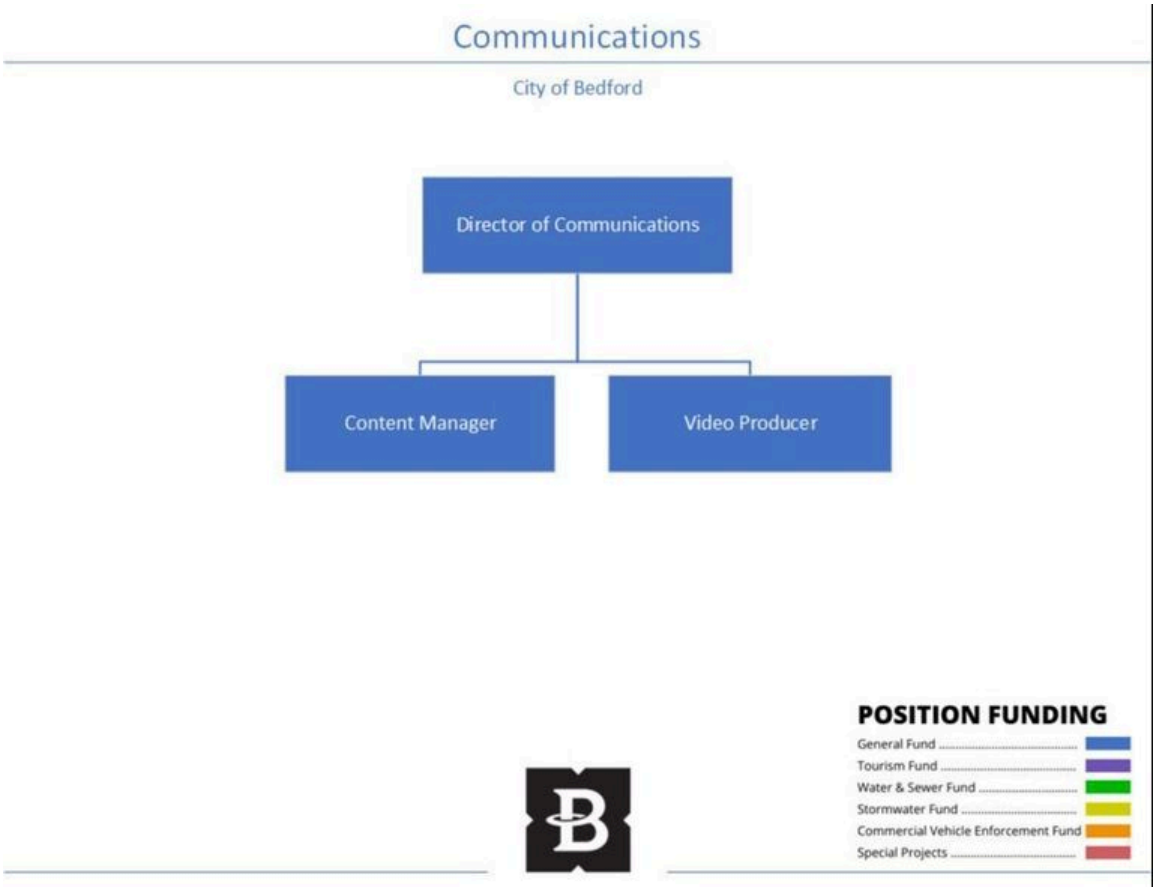
Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
General Government						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Communications						
Personnel Services	$134,950	$243,852	$347,837	$329,550	$392,320	19%
Contractual Services	$10,892	$13,580	$38,760	$40,235	$52,605	30.7%
Supplies	$2,917	$2,560	$4,150	$4,000	$4,200	5%
COVID & Misc	$0	$1,161	$0	$0	$0	0%
Total Communications:	**$148,759**	**$261,152**	**$390,747**	**$373,785**	**$449,125**	**20.2%**
Total General Government:	**$148,759**	**$261,152**	**$390,747**	**$373,785**	**$449,125**	**20.2%**
Total Expenditures:	**$148,759**	**$261,152**	**$390,747**	**$373,785**	**$449,125**	**20.2%**

Organizational Chart



Goals

Revitalization

- Highlight what makes Bedford unique
- Tell the City's story through resident and business features

Economic Vitality

- Create awareness of new restaurants and retailers within the community through communication channels
- Communicate infrastructure improvements that have a positive impact on the business and residential community

Transformation

- Improve organizational transparency by communicating important information pertaining to roads, capital projects, events, and other important City of Bedford news.

Organizational Excellence

- Communicate organization's awards and accomplishments
- Improve the City's website content and design by undergoing the website redesign process

Communicate & Engage with Citizens

- Be responsive to resident questions via communication channels with professionalism and respect
- Communicate information that is important and relatable to residents' lives, enhancing the community's knowledge of what is happening within their community
- Provide multiple ways for residents to provide their feedback so City administrators can have valued feedback when making decisions
- Increase accessibility through an improved website and broadcast system within the Council Chambers

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	ACTUAL 21/22	TARGET 22/23
Number of FTE's	INPUTS	2	3	3	3
Number of Facebook Followers on City of Bedford Page	OUTPUTS	13,414	14,000	15,897	16,500
Number of Twitter Followers on City of Bedford Page	OUTPUTS	2,740	2,850	3,016	3,100
Number of Instagram Followers on City of Bedford Page	OUTPUTS	896	1,000	1,572	1,900
Number of Council Meetings Attended to Run A/V Equipment	OUTPUTS	32	30	25/25	25
Number of Events Photographed	OUTPUTS	6	6	6	7
Number of Facebook Posts	OUTPUTS	408	420	446	420
Number of Videos Produced	OUTPUTS	0	12	23	15
Division Budget as a Percentage of the General Fund	EFFICIENCY	0.71%	0.77%	0.80%	1.03%
Percentage of Publications Prepared on Time	EFFECTIVENESS & OUTCOMES	100%	100%	100%	100%
Percentage of Media Calls Responded to Within 24 Hours	EFFECTIVENESS & OUTCOMES	100%	100%	100%	100%
Percentage of Direct Messages to the City of Bedford's Main Social Media Channels Answered in One Business Day	EFFECTIVENESS & OUTCOMES	100%	100%	100%	100%
Percentage of Social Media Audits Conducted with Social Media Admins	EFFECTIVENESS & OUTCOMES	100%	100%	100%	100%

N/A - New Measure

Information Technology

Levi Miller
Information Technology Director

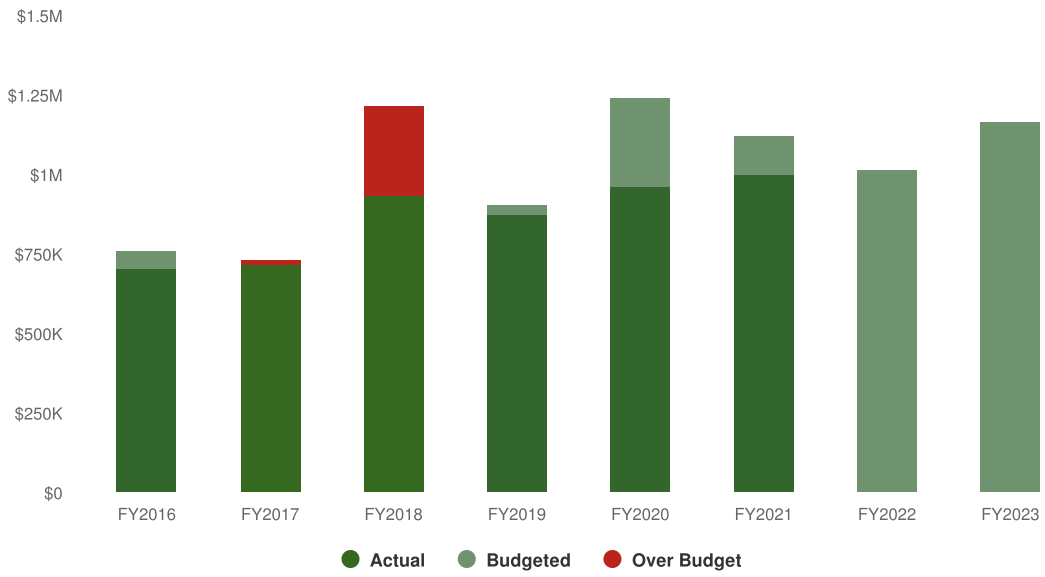
The Information Technology (IT) Division serves other City departments through a series of services that include integrating computer systems, coordinating, negotiating and managing information technology related contracts, technology assistance, and support. The Division creates the technological environment that enables City employees to quickly access vital information using the most efficient and cost-effective hardware and computer systems. Staff is dedicated to providing quality service through teamwork, partnerships, and developing team and individual strengths.

Expenditures Summary

A vacant position in Administrative Services was reclassified and moved to Information Technology to support this function. The Division was also approved to add funding for subscriptions for Cyber-Security initiatives.

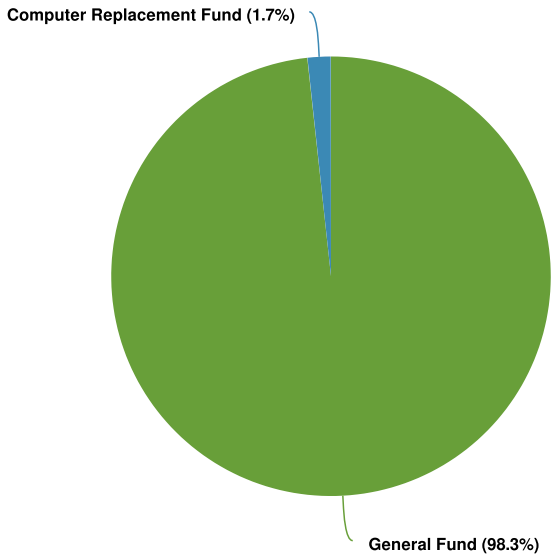
$1,166,350 **$150,803**
(14.85% vs. prior year)

Information Technology Proposed and Historical Budget vs. Actual

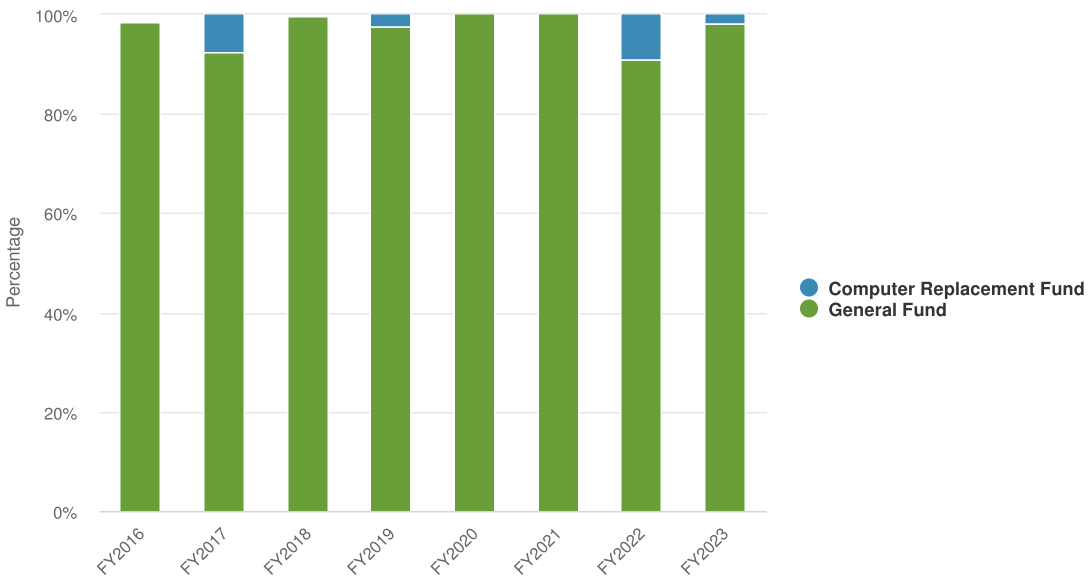


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

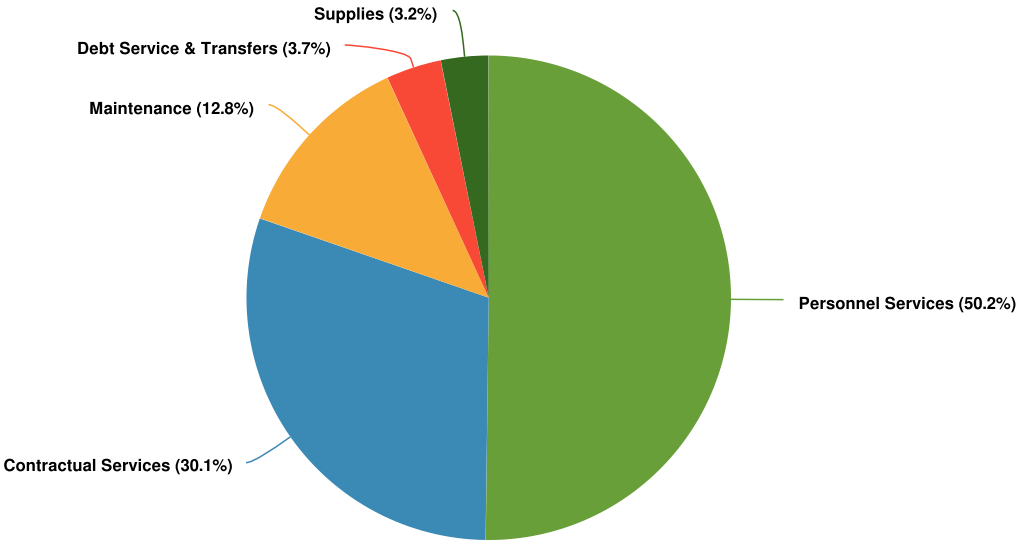


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$411,303	$394,894	$443,246	$442,577	$585,600	32.3%
Contractual Services	$238,712	$227,007	$282,532	$274,430	$351,300	28%

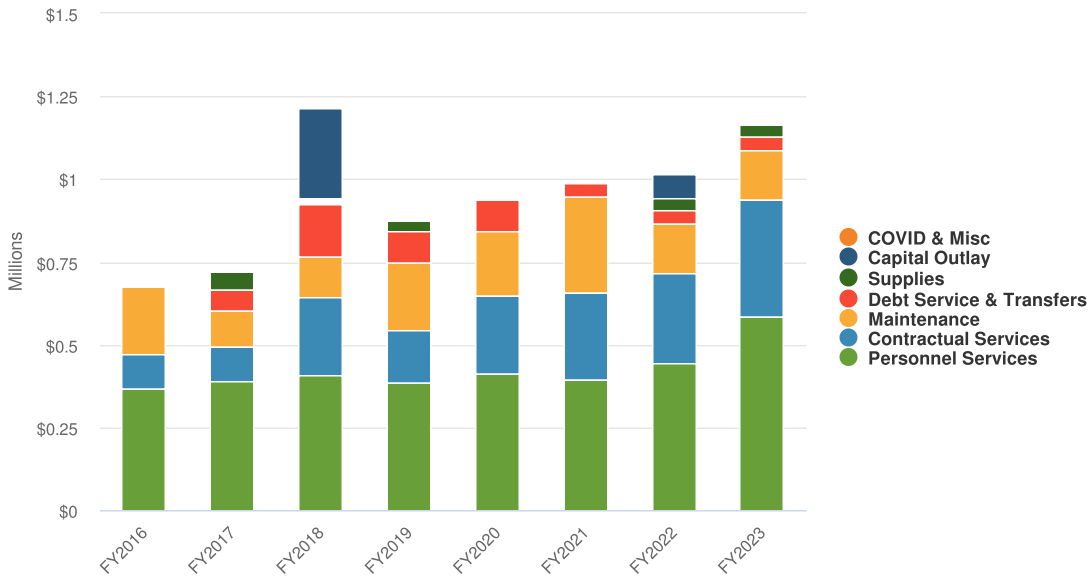
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$23,139	$24,024	$19,705	$16,150	$17,060	5.6%
Maintenance	$192,093	$242,264	$148,390	$148,390	$149,390	0.7%
Debt Service & Transfers	$95,407	$24,978	$43,000	$43,000	$43,000	0%
COVID & Misc	$0	$1,016	$0	$0	$0	0%
Total General Fund:	**$960,654**	**$914,182**	**$936,873**	**$924,547**	**$1,146,350**	**24%**
Computer Replacement Fund						
Supplies	$542	$0	$20,000	$20,000	$20,000	0%
Capital Outlay	$0	$0	$71,000	$71,000	$0	-100%
Total Computer Replacement Fund:	**$542**	**$0**	**$91,000**	**$91,000**	**$20,000**	**-78%**
Total:	**$961,196**	**$914,182**	**$1,027,873**	**$1,015,547**	**$1,166,350**	**14.8%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



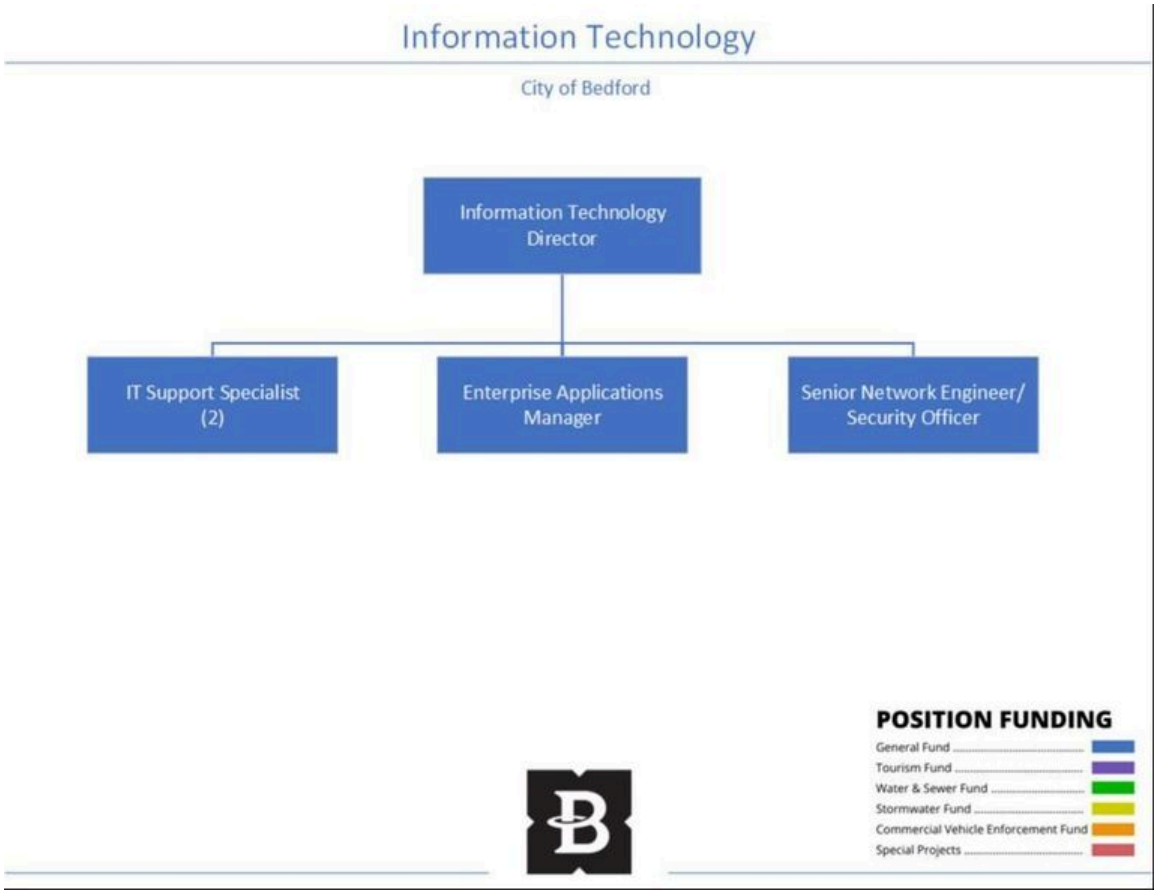
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Support Services	$411,303	$394,894	$443,246	$442,577	$585,600	32.3%
Total Personnel Services:	**$411,303**	**$394,894**	**$443,246**	**$442,577**	**$585,600**	**32.3%**
Contractual Services						
Support Services	$238,712	$227,007	$282,532	$274,430	$351,300	28%
Total Contractual Services:	**$238,712**	**$227,007**	**$282,532**	**$274,430**	**$351,300**	**28%**
Supplies						
Support Services	$23,681	$24,024	$39,705	$36,150	$37,060	2.5%
Total Supplies:	**$23,681**	**$24,024**	**$39,705**	**$36,150**	**$37,060**	**2.5%**
Maintenance						
Support Services	$192,093	$242,264	$148,390	$148,390	$149,390	0.7%
Total Maintenance:	**$192,093**	**$242,264**	**$148,390**	**$148,390**	**$149,390**	**0.7%**
Debt Service & Transfers						
Support Services	$95,407	$24,978	$43,000	$43,000	$43,000	0%
Total Debt Service & Transfers:	**$95,407**	**$24,978**	**$43,000**	**$43,000**	**$43,000**	**0%**

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
COVID & Misc						
Support Services	$0	$1,016	$0	$0	$0	0%
Total COVID & Misc:	**$0**	**$1,016**	**$0**	**$0**	**$0**	**0%**
Capital Outlay						
Support Services	$0	$0	$71,000	$71,000	$0	-100%
Total Capital Outlay:	**$0**	**$0**	**$71,000**	**$71,000**	**$0**	**-100%**
Total Expense Objects:	**$961,196**	**$914,182**	**$1,027,873**	**$1,015,547**	**$1,166,350**	**14.8%**

Organizational Chart



Goals

Revitalization

- Revitalize the capability of the Bedford Information Technology department to act as a trusted partner for all city departments.

Economic Vitality

- Ensure the data security and availability of all city functions.

Transformation

- Upgrade and replace all out of date hardware in the city to improve productivity in all departments.

Organizational Excellence

- Continue to strive to provide helpful, timely support for all technological needs of the City of Bedford's staff.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
Number of Service Requests	INPUTS	1,450	1,500	1,500	1,500
Number of Servers Managed	INPUTS	31	35	37	37
Number of PC Clients Managed	INPUTS	370	365	379	380
Number of Mobile Devices Managed	INPUTS	127	200	150	200
Network Service Uptime	EFFICIENCY	N/A	N/A	96%	99%
Tier 1 Application Uptime	EFFICIENCY	N/A	N/A	97%	99%
Division Budget as a % of General Fund	EFFICIENCY	2.50%	1.91%	1.93%	2.62%
Percent of staff completing Cybersecurity training within 30 days of hire	EFFICIENCY	N/A	100%	97%	100%
Service Request Satisfaction Rate	EFFECTIVENESS & OUTCOMES	N/A	100%	85%	90%

N/A - New Measure

Human Resources

Stephanie Ayers
Director of Human Resources

The Human Resources Division supports City departments by developing, executing, and evaluating programs, processes and procedures to ensure workforce maximization, retention and well-being. The Division is a business partner to the other City departments by providing services that include recruitment and on-boarding, benefits planning and administration, compensation planning and administration, employee relations, policy development and oversight, management coaching, employee training and development, and legal compliance.

FY 2021-2022 Highlights

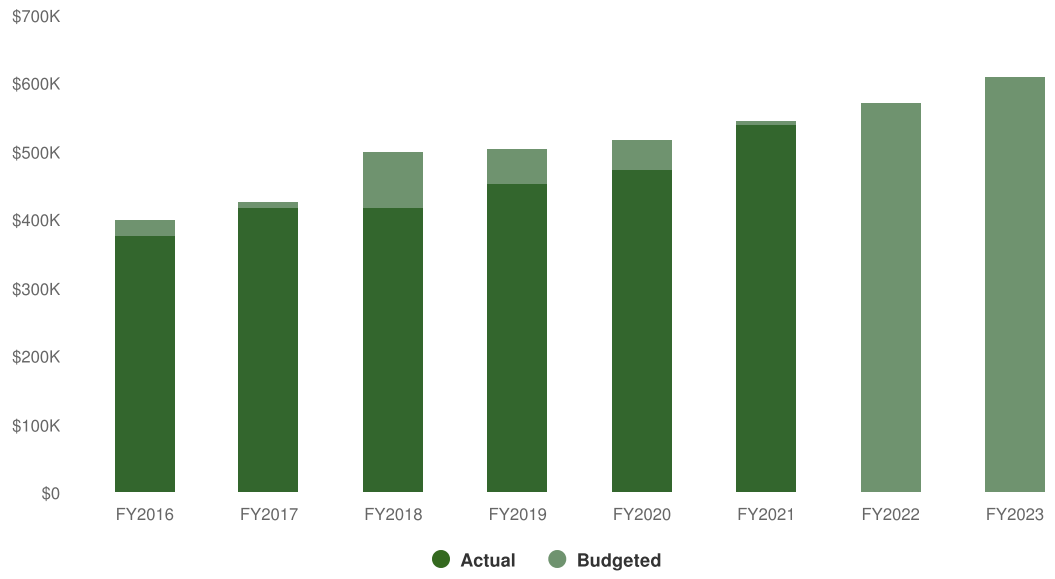
- Updated/Revised COVID Contact Tracing and Return to Work Guidelines as CDC recommendations changed for employee safety
- Implemented two new Medical CoPay plans.
- Converted benefit effective date to first of the month following date of hire.
- Added Risk Management to Human Resources, including workers' compensation and liability claim handling.
- Performed citywide compensation study for the 2022-2023 budget to determine positions not within average market salary ranges.
- Worked on an extensive search for a comprehensive Human Resource Management Information System which will consolidate many HR systems into one centralized system

Expenditures Summary

Significant changes in this year's budget include changes in employee benefit costs and increases in contract costs for the City's benefits broker.

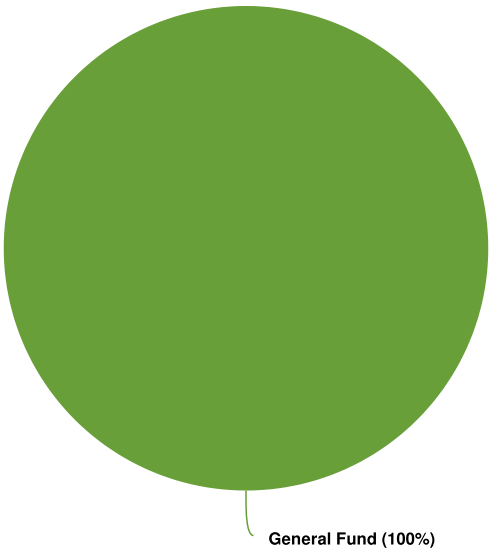
$609,620 **$37,683**
(6.59% vs. prior year)

Human Resources Proposed and Historical Budget vs. Actual



Expenditures by Fund

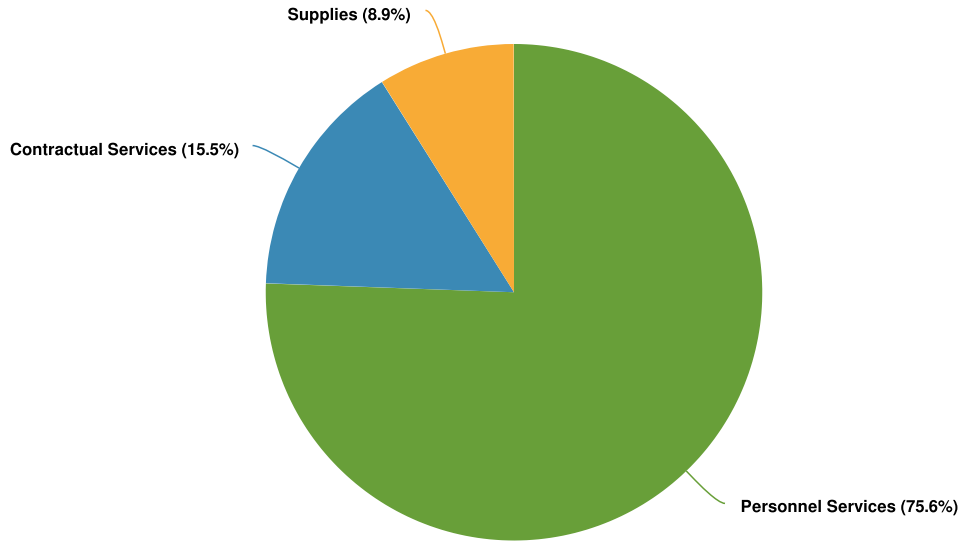
2023 Expenditures by Fund



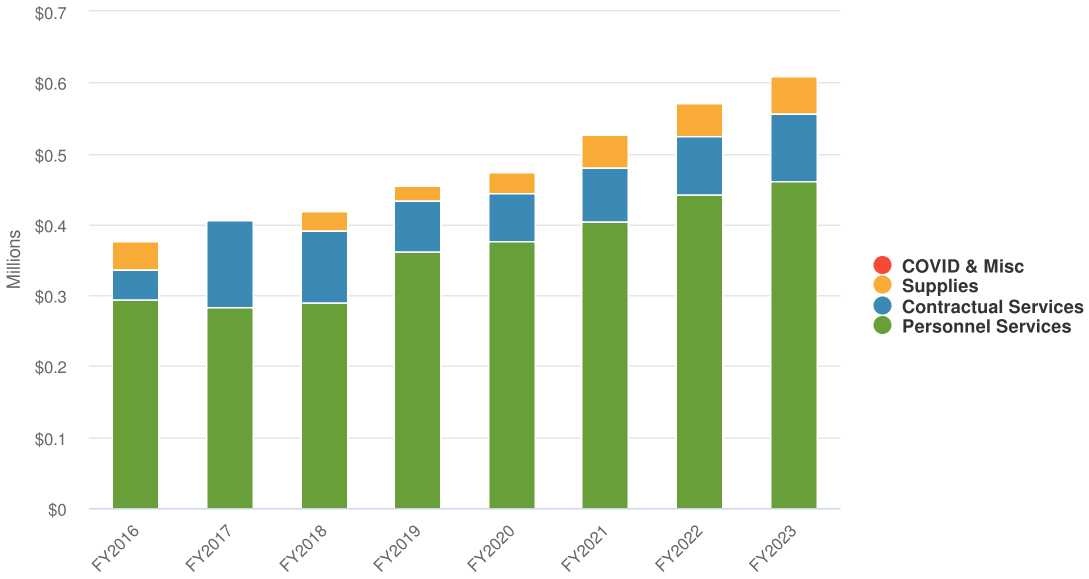
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$377,089	$415,788	$426,924	$441,862	$460,790	4.3%
Contractual Services	$66,475	$92,901	$82,738	$82,985	$94,500	13.9%
Supplies	$29,569	$46,317	$47,935	$47,090	$54,330	15.4%
COVID & Misc	$0	$13,162	$0	$0	$0	0%
Total General Fund:	**$473,133**	**$568,168**	**$557,597**	**$571,937**	**$609,620**	**6.6%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



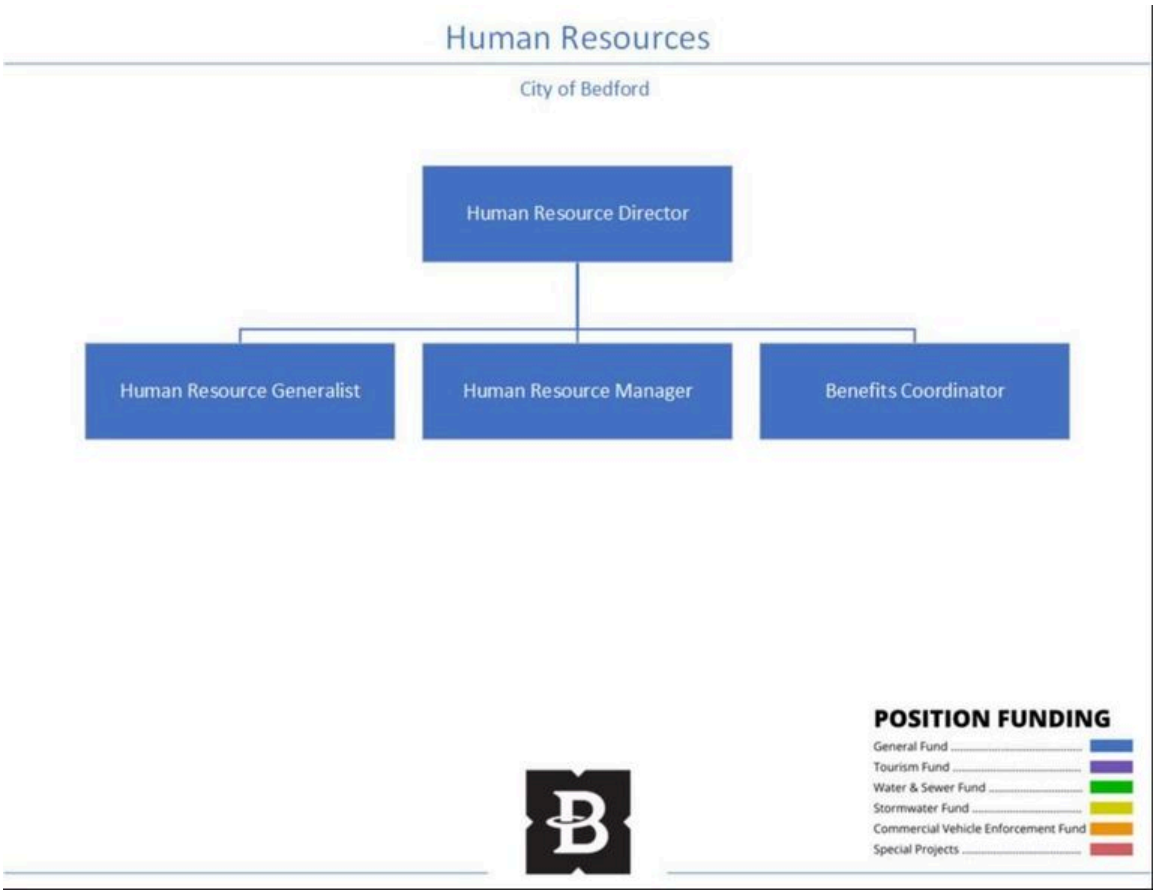
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Support Services	$377,089	$415,788	$426,924	$441,862	$460,790	4.3%
Total Personnel Services:	**$377,089**	**$415,788**	**$426,924**	**$441,862**	**$460,790**	**4.3%**
Contractual Services						
Support Services	$66,475	$92,901	$82,738	$82,985	$94,500	13.9%
Total Contractual Services:	**$66,475**	**$92,901**	**$82,738**	**$82,985**	**$94,500**	**13.9%**
Supplies						
Support Services	$29,569	$46,317	$47,935	$47,090	$54,330	15.4%
Total Supplies:	**$29,569**	**$46,317**	**$47,935**	**$47,090**	**$54,330**	**15.4%**
COVID & Misc						
Support Services	$0	$13,162	$0	$0	$0	0%
Total COVID & Misc:	**$0**	**$13,162**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$473,133**	**$568,168**	**$557,597**	**$571,937**	**$609,620**	**6.6%**

Organizational Chart



Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of HR FTEs	Input	4	4	4	4
# of City FTEs	Input	359	340	347	375
Job Postings Processed	Output	53	60	60	60
Applications Received & Processed	Output	3,340	2,500	1,925	2,500
New Employees Onboarded	Output	90	65	88	80
# of Employees Offboarded	Output	110	45	70	55
Workers Compsenation Claims Filed	Output	60	50	81	50
Average Time to Fill Vacant Position	Efficiency	60 days	55 days	57 days	50 days
# of HR Employees for City FTE	Efficiency	1 per 90	1 per 90	1 per 87	1 per 94
Division Budget as a % of General Fund	Efficiency	1.55%	1.18%	1.15%	1.46%
Medical/Pharmacy Claims Ratio as a % of Premiums	Effectiveness & Outcomes	221%	85%	110%	85%
Turnover Rate (per fiscal year)	Effectiveness & Outcomes	29.41%	10%	21%	18%

Facilities Maintenance

Christopher Clark
Facilities Maintenance Manager

Facilities Maintenance is responsible for the management of building operations and maintenance activities in order to maintain and improve the City's infrastructure. Facilities Maintenance provides general maintenance, custodial services, heating and air conditioning (HVAC) control, security and fire system monitoring, and outstanding customer service to 13 facilities spread throughout Bedford. Staff also coordinates annual elevator inspections, window cleaning, pest control, carpet cleaning, floor maintenance, boiler inspections, fire alarm system inspections, fire extinguisher inspections, and fire sprinkler system inspections.

FY 2020-2021 Highlights

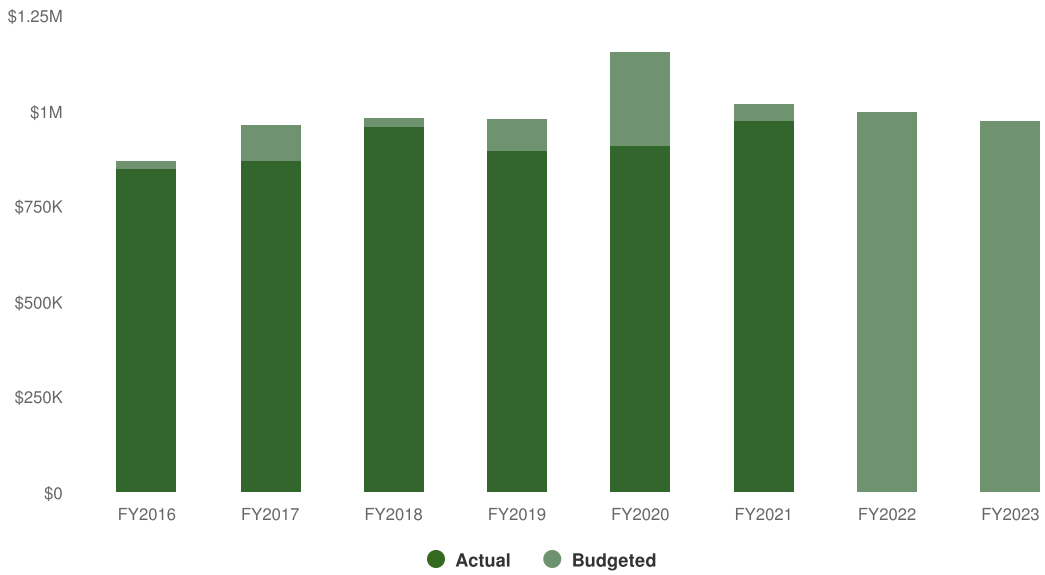
- Repaired 6 HVAC systems at Building C.
- Replaced the lava tiles in the children's section of the Library.
- Installed new fire alarm panel in Police Department.
- Replaced door card system at Fire Station 1.
- Improved security at Police Department, by replacing both east and west gate arms with more secure swing gates, that prevent the public from gaining free access to the rear parking lot. In addition, fencing on the east side of the building was extended to cover the courtyard area near dispatch. Previously this area was open, allowing access to the courtyard, as well as the rear parking lot.
- Began improvements to the Police Department that included the following: Removed all wallpaper in the patrol area and replaced with updated texture and paint. Updated break room with new flooring, cabinets, countertops, lighting, and appliances.
- Replaced the Police Department Roof.
- Began the remodel of new offices in building C.

Expenditures Summary

Changes in expenses for Facilities Maintenance primarily include savings in employee benefit costs.

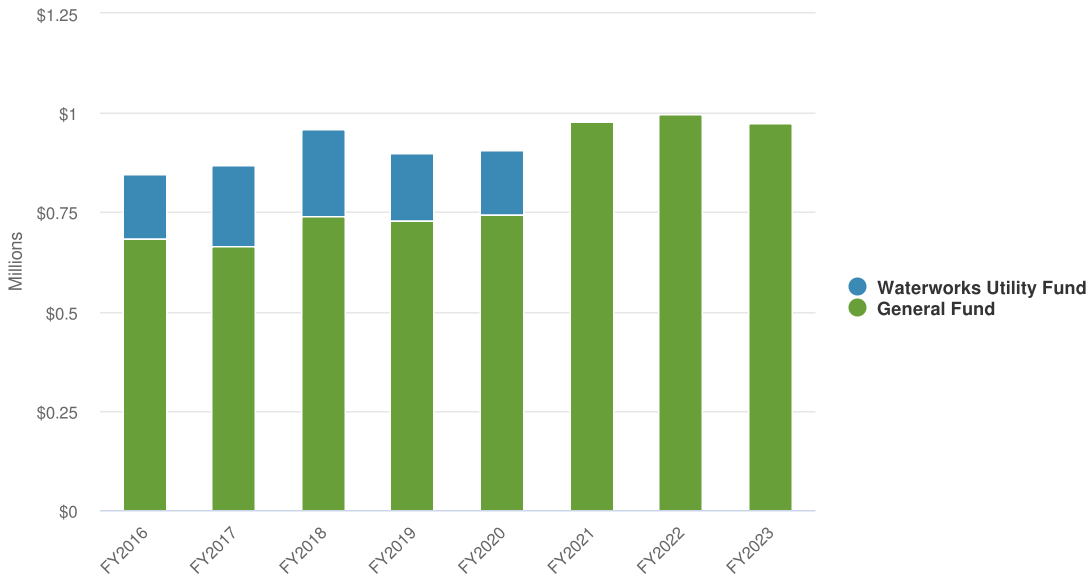
$975,670 **-$21,003**
(-2.11% vs. prior year)

Facilities Maintenance Proposed and Historical Budget vs. Actual



Expenditures by Fund

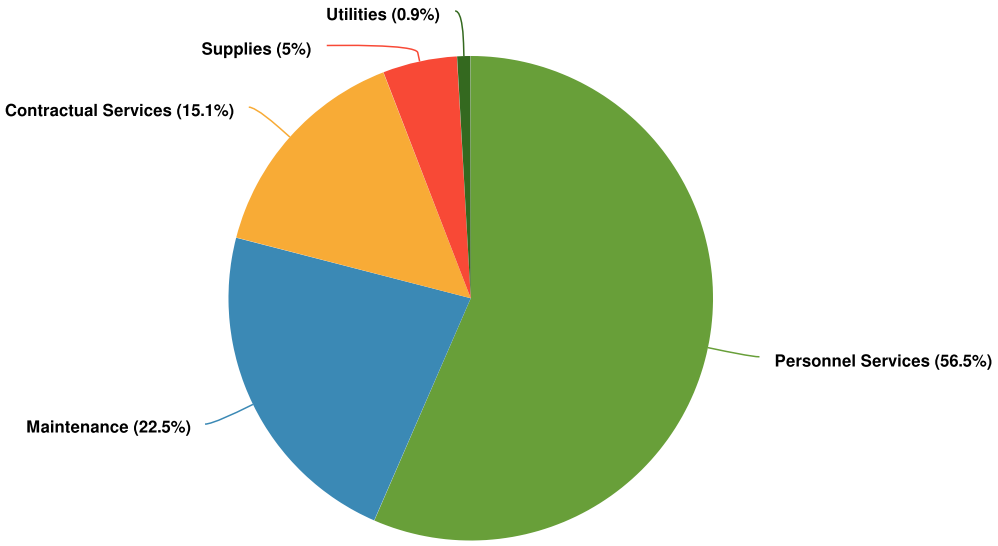
Budgeted and Historical 2023 Expenditures by Fund



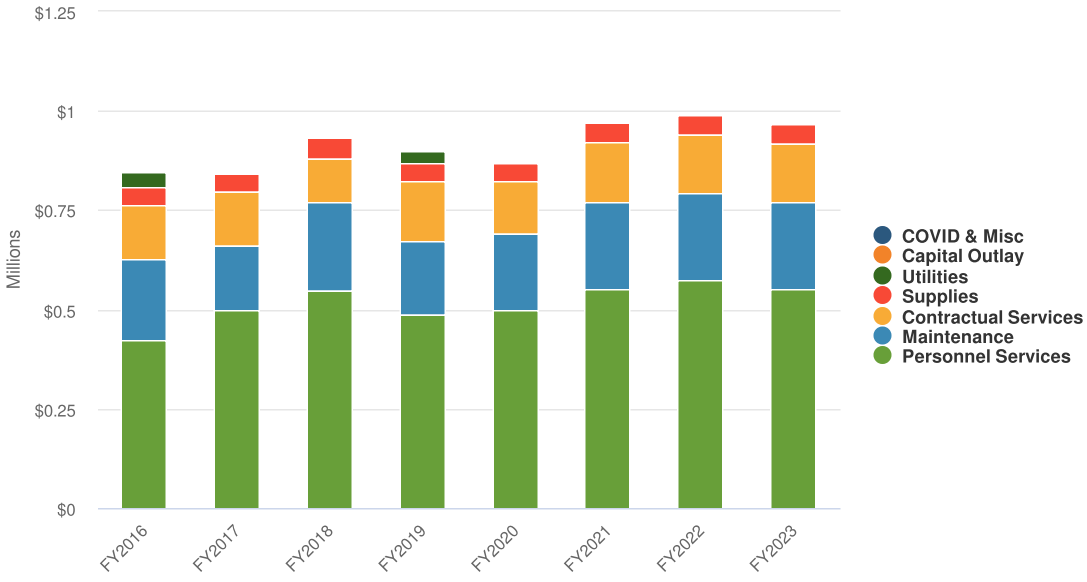
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$342,430	$566,778	$522,500	$572,923	$551,580	-3.7%
Contractual Services	$130,370	$114,140	$152,243	$148,430	$147,380	-0.7%
Supplies	$45,792	$53,536	$50,030	$49,390	$48,430	-1.9%
Maintenance	$193,718	$175,321	$229,221	$219,500	$219,500	0%
COVID & Misc	$3,464	$2,231	$386	$0	$0	0%
Utilities	$20,953	$5,072	$9,201	$6,430	$8,780	36.5%
Capital Outlay	$8,781	$0	$0	$0	$0	0%
Total General Fund:	**$745,508**	**$917,079**	**$963,581**	**$996,673**	**$975,670**	**-2.1%**
Waterworks Utility Fund						
Personnel Services	$154,355	$0	$0	$0	$0	0%
Contractual Services	$539	$0	$0	$0	$0	0%
Supplies	$311	$0	$0	$0	$0	0%
Maintenance	$395	$0	$0	$0	$0	0%
Utilities	$5,023	$0	$0	$0	$0	0%
Total Waterworks Utility Fund:	**$160,623**	**$0**	**$0**	**$0**	**$0**	**0%**
Total:	**$906,131**	**$917,079**	**$963,581**	**$996,673**	**$975,670**	**-2.1%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



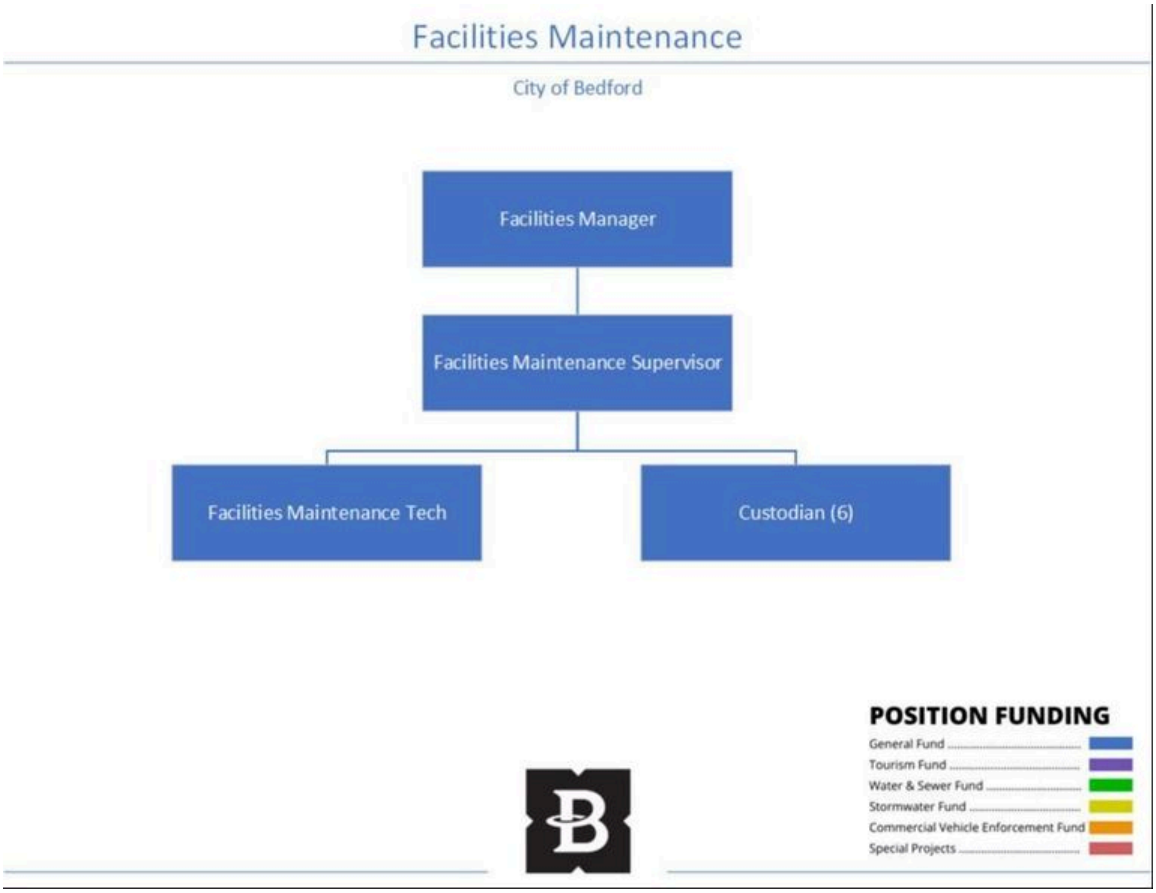
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Support Services	$496,785	$566,778	$522,500	$572,923	$551,580	-3.7%
Total Personnel Services:	**$496,785**	**$566,778**	**$522,500**	**$572,923**	**$551,580**	**-3.7%**
Contractual Services						
Support Services	$130,909	$114,140	$152,243	$148,430	$147,380	-0.7%
Total Contractual Services:	**$130,909**	**$114,140**	**$152,243**	**$148,430**	**$147,380**	**-0.7%**
Supplies						
Support Services	$46,103	$53,536	$50,030	$49,390	$48,430	-1.9%
Total Supplies:	**$46,103**	**$53,536**	**$50,030**	**$49,390**	**$48,430**	**-1.9%**
Maintenance						
Support Services	$194,113	$175,321	$229,221	$219,500	$219,500	0%
Total Maintenance:	**$194,113**	**$175,321**	**$229,221**	**$219,500**	**$219,500**	**0%**
COVID & Misc						
Support Services	$3,464	$2,231	$386	$0	$0	0%
Total COVID & Misc:	**$3,464**	**$2,231**	**$386**	**$0**	**$0**	**0%**
Utilities						
Support Services	$25,976	$5,072	$9,201	$6,430	$8,780	36.5%
Total Utilities:	**$25,976**	**$5,072**	**$9,201**	**$6,430**	**$8,780**	**36.5%**
Capital Outlay						
Support Services	$8,781	$0	$0	$0	$0	0%
Total Capital Outlay:	**$8,781**	**$0**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$906,131**	**$917,079**	**$963,581**	**$996,673**	**$975,670**	**-2.1%**

Organizational Chart



Goals

Organizational Excellence

- Provide outstanding customer service to all internal and external customers by responding to all service requests in a timely, efficient, and professional manner.
- Participate in and support safety training where appropriate.

Communicate & Engage with Citizens

- Ensure all facilities are neat, clean, and maintained to the highest standards possible.
- Review departmental customer surveys and respond to the concerns of the community.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of General Maintenance Work Orders Generated	Input	730	700	700	650
# of High Priority Work Orders Generated	Input	102	100	90	90
% of General Maintenance Work Orders Completed	Efficiency	99%	100%	100%	100%
% of General Maintenance Work Orders Responded to Within 24 Hours	Efficiency	80%	100%	90%	100%
% of General Maintenance Work Orders Completed Within 72 hours	Efficiency	100%	100%	85%	100%
Division Budget as a % of the General Fund	Efficiency	2.51%	2.05%	1.99%	2.35%

Development

Andrea Roy
Assistant City Manager

The City of Bedford Development Department consists of four divisions, with unique roles and responsibilities for each.

Economic Development Division

The mission of the Economic Development division is to enhance the quality of life for residents and the sustainability of City businesses through the retention and revitalization of existing businesses and neighborhoods and the promotion, recruitment, and coordination of new commercial and residential development in the City. Staff is focused on comprehensive economic development throughout the City and those efforts are assisted through a partnership with the Hurst-Euless-Bedford (HEB) Chamber of Commerce. Staff works independently and cooperatively to market Bedford, the Hurst-Euless-Bedford (HEB) area, Northeast Tarrant County, and the region. The Economic Development division provides excellent customer service to the private sector development community, Bedford businesses, prospective businesses, residents, and visitors. These services provide emphasis on improving the business climate through specific efforts in the following projects and activities: new development, redevelopment, workforce development, business retention and expansion, and small business development.

Planning and Zoning Division

The mission of the Planning and Zoning Division is to promote the efficient and orderly development of private properties and to encourage the growth and enhancement of business relative to the City's Comprehensive Land Use Plan. The Planning and Zoning division promotes the health, safety, and general welfare of the community by utilizing planning principles and land use patterns developed in the Comprehensive Land Use Plan, which strives to prevent adverse or undesirable effects from incompatible land uses. Planning and Zoning activities ensure that there is sufficient suitable land for future development, while protecting and improving the physical environment. These efforts protect and maintain property values and ensure that land uses are properly situated in relation to one another. The division provides expertise in developing policy so that properties can be adequately serviced by public services and facilities. Additionally, these procedures preserve and assist in the development of the community's economic base. The division's customers include the private sector development community, Bedford businesses, prospective businesses, residents, visitors, and other City departments.

Permits and Inspections Division

The mission of the Permits and Inspections division is to oversee plan review and permit issuance to ensure that proposed construction work meets safety requirements of the City's Code of Ordinances; that the process is performed with the highest professional standards to fulfill the needs of the community; and to provide exceptional personalized service by providing timely, efficient and thorough building inspections. The Permits and Inspections division provides permits and inspection services for citizens, property owners, businesses, contractors, and authorized agents. Permit and inspection services are provided for applicants that intend to make improvements to, or change the occupancy of a building or structure.

Neighborhood Services Division

The mission of the Neighborhood Services Division is to be responsible for addressing nuisance and property standard violations of the City's Code of Ordinances. Enforcement of the Code of Ordinances is to provide residents and businesses with a safe and healthy community. Violations typically include, but not limited to: high grass and weeds, trash and debris, dilapidated fences, unlawful dumping, un-permitted signage, and "junk" motor vehicles. The main goal of enforcement is to gain compliance with the Code of Ordinances

through engagement, education, and empowerment utilizing cooperative efforts, follow-ups, and legal procedures when necessary. This is all done in an effort to preserve neighborhood integrity and to sustain property values.

FY 2021-2022 Highlights

Economic Development Division

- Economic Development Program Agreement with Chick-fil-A regarding utility relocation and street reconfiguration was finalized; and required financial incentives, easement agreements and right-of-way abandonments were processed at conclusion of site construction.
- Economic Development Program Agreement with Rock Island Auction Company (RIAC) was requested by RIAC to assist with relocation costs to bring RIAC corporate offices to Bedford, TX from Rock Island, IL. The finalized agreement includes façade and site improvements to RIAC's newly acquired site at 3600 Harwood Road, and adjacent strip center at 3508 Harwood Road.
- Economic Development Program Agreement milestones monitored; and rebates issued for 8 active existing agreements.
- Real estate purchase negotiated, finalized and contract executed with Cross City Church to purchase approximately 18.58 acres of property at 205 N. Industrial Blvd., 209 N. Industrial Blvd., and 401 N. Industrial Blvd. The purchase allows the city to spur full redevelopment of the site and seek out a quality developer to develop the site with the highest and best uses.
- Land use and development options discussion with potential developers and consultants for the newly acquired Industrial Blvd property are underway; communicated with 6Stones charitable organization regarding a timeline to vacate the property.
- Real estate purchase negotiated, finalized and contract executed with Langham Partnership to purchase a 1.453-acre tract of undeveloped land located at 2130 L Don Dodson Dr. The purchase, when combined with the City's adjacent Park's Department land, expands the City's options when ultimate development of this area occurs.
- Bedford Commons Planned Unit Development - Requests for Expressions of Interest (RFEI) were solicited from development companies for this strategic mixed-use project located within the recently created TIRZ #1 (Tax Increment Reinvestment Zone) in Central Bedford, south of Bedford Road, primarily between E.M. Bilger Jr. Blvd. and Parkwood Blvd.; as a result of the RFEI, City staff identified Old Town Development as the recommended master developer to move forward with, for the ultimate development of the Bedford Commons Mixed-Use Project. The City Council voted to proceed with negotiation of a Memorandum of Understanding with Old Town Development, LLC. Any required zoning adjustments, TIRZ Board meetings, and implementation of the project and financing plan are underway.
- OpenGov contract executed that will convert the City's current permit processing system to a cloud-based, innovative system that will allow citizens and internal staff to process permits of every kind more efficiently, including building permits, planning and zoning cases and code complaints. Working sessions are underway to integrate the City's Master Address Table (MAT), Geographic Information Systems (GIS), Record Types and Workflow Assignments data into the system.
- Construction projects of more large, fiscally impactful scale currently in work include, an Industrial Flex Warehouse (3671 Airport Freeway-new construction, value $11.5M); Texas Health HEB Hospital (1600 Hospital Pkwy-basement area renovations, value $2M); HEB Independent School District (1849 Central Drive-transition center conversion, value $2M); Walmart General Remodel (4101 SH-121-interor redesign and remodel, value $1.4M); Christian Life Tabernacle Church (1104 Central Drive-new church construction, value $1.4M); Murphy USA Gas Station with Convenience Store (3501 Harwood Road-new construction, value $1.1M).
- Construction of smaller scale projects include building remodels on the following existing Bedford properties, Octapharma Plasma (1320 Airport Fwy-remodel, value $950K); Texas Health HEB Hospital (1600 Hospital Pkwy-dining hall, convert conference room to vending space, value $537K); Texas Health Internal Medicine Clinic (1604 Hospital Pkwy-renovation, value $525K); Walmart Supercenter (4101 SH-121-coolers and walk-in freezers update, value $350K); Solis Mammography (1615 Hospital Pkwy-remodel, value $300K); Huntington Glen Apartments (2900 Harwood Road-leasing office and fitness center remodel, value $300K); Texas Health Surgery Center (1605 Airport Fwy-renovation, value $250K).

Planning and Zoning Division

- Residential zoning cases processed for several new developments, including Oakwood Hills, a 53 lot single-family detached residential subdivision development to be located at 3705/3709 Harwood Road; two single-family residential lots from one 0.489-acre property located at 2513 Bedford Road; 1308

Harwood Road (former Clubhouse for Special Needs property) zoned into the Generations Park at Boys Ranch development; and 2511/2505 Murphy Drive, Nicole Court Addition - 13 single-family residential lots.
- Commercial zoning cases were processed for a variety of uses, including retail, medical, religious, hospitality, full-service gasoline station with convenience store, and general service. Larger zoning cases processed include a 180,000 square foot light industrial distribution center to be located at 3671 Airport Fwy, and an office/showroom use to operate at 3600 Harwood Rd (Rock Island Auction Company).
- Zoning Ordinance/Permitted Uses Schedule additions and amendments processed include, but not limited to, combining the membership of the Building Standards Commission and Zoning Board of Adjustment, and updating membership and procedures of the same; amendments to the Bedford Forum Planned Unit Development; adding a short-term rental use definition; amending the group home definition; and including an explanation of use for tobacco products.
- Final Plats processed and filed with Tarrant County include 1850 Central Drive (Chick-fil-A restaurant); 3501 Harwood Road (Murphy USA gasoline station with convenience store); 2513 Pipeline at Hospital Pkwy (22 single-family lot residential sub-division); 1101 Central Drive (Christian Life Tabernacle Church); Lots 1-9, Block 1 of Luna Court Addition (9 single-family lot residential sub-division); Lots 1 & 2, Block 1 of the Fazalbhai Addition (2 single-family lot residential sub-division); and 1717 Schumac Lane (Archangel Michael Coptic Orthodox Church).
- Legal training was held with newly assigned and current Planning and Zoning Commission members.

Permits and Inspections Division
- Received approximately $1,022,818 in permit fees.
- Issued 3,630 building and trade permits.
- Performed 121 Multi-Family property maintenance inspections.
- Performed 4,796 building inspections.
- Performed 1,518 plan reviews.
- Issued 110 Certificate of Occupancy permits for new businesses in the City.

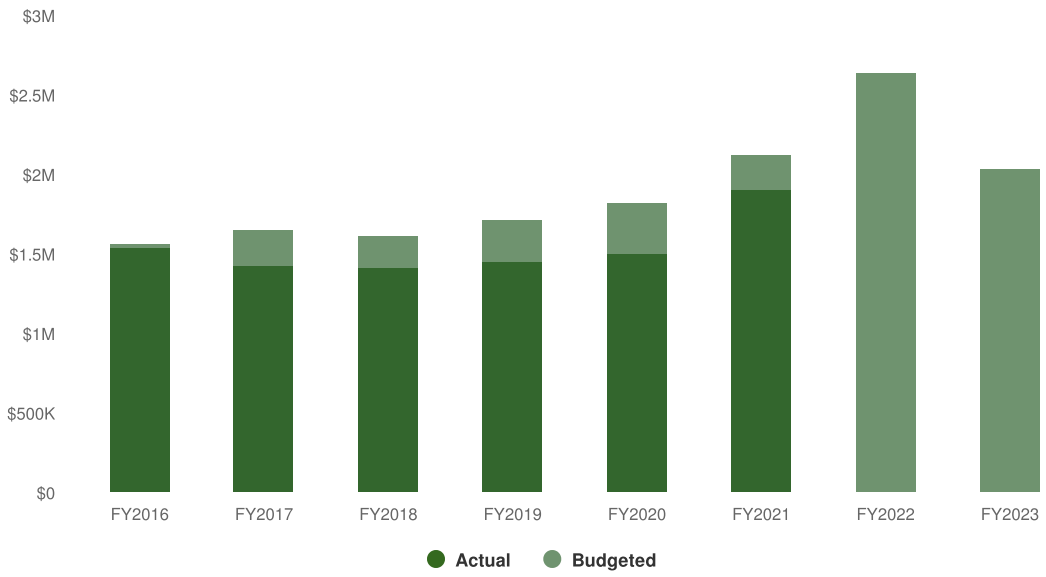
Neighborhood Services Division
- Code of Ordinances amendments to the parking ordinance processed, amendment reduces on-street parking timeframes, prohibits on-street parking of commercial vehicles (outside of loading/unloading/servicing), clarifies all-weather surface facility definition, establishes a permit process for on-street RV parking, establishes an approval process for tractor trailer parking on hotel/motel properties, and various other administrative clarifications. This amendment was brought forward per City Council direction.
- Short-Term Rentals (home rentals for less than 30days, typically known through Airbnb, VRBO, etc.) official policy was established. This policy defines the standards and review process for short-term rentals and provides for administrative fees associated with permitting and inspection of short-term rental properties. This program will be administered through a third-party service, GovOS to track properties and collect fees. However, inspections will be performed by City staff.
- Long-Term Rentals (rental homes in general) official policy was established. This policy will help regulate the city's rental home market by defining the standards and review process for single-family rental registration, administering an inspection program, and providing administrative fees associated with permitting and inspection of single-family rental dwellings. This program will be implemented through the Building Inspections division.
- Code of Ordinances amendment to "Abandoned and Junked Motor Vehicles," Chapter 114 "Traffic and Vehicles", Article IX was approved to reflect changes in State Law and to provide more concise and clear language.
- Code of Ordinances amendment to Chapter 42, Section 42-67, relative to the jurisdiction of the Municipality and authorizing the Municipal Court to issue search warrants for the purpose of investigating nuisances and to issue seizure warrants for the purpose of removing offending property was processed. This program is currently being implemented through the Neighborhood Services division.
- Code violation cases reported totaled 971, and of that, Neighborhood Services Officers closed 874 cases (as of 05/03/2022). Most frequently reported violations include high grass and weeds; trash and/or recycling out too early; trash and/or recycling containers in public view; obstructing sidewalk; watering violations; trees and/or shrubbery hanging too low over street or sidewalk; accumulations of trash, junk, or debris; swimming pool unclean, unsanitary or unsafe; dilapidated or falling fence; and non-operating or junk motor vehicles.
- Neighborhood Services Manager attended the annual Neighborhoods USA (NUSA) conference in Little Rock, AR to gain insight into neighborhood enhancement programs to better engage and work with Bedford citizens in their neighborhoods.

Expenditures Summary

The FY 21-22 budget included funding for Economic Development Incentive Agreements that were complete and removed from the current budget.

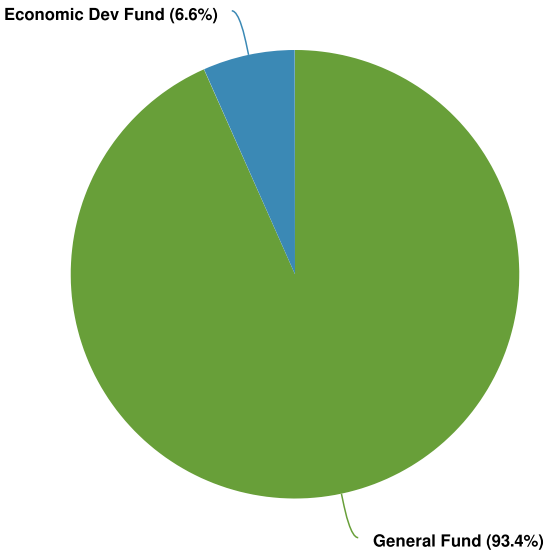
$2,034,345 **-$603,380**
(-22.88% vs. prior year)

Development Proposed and Historical Budget vs. Actual

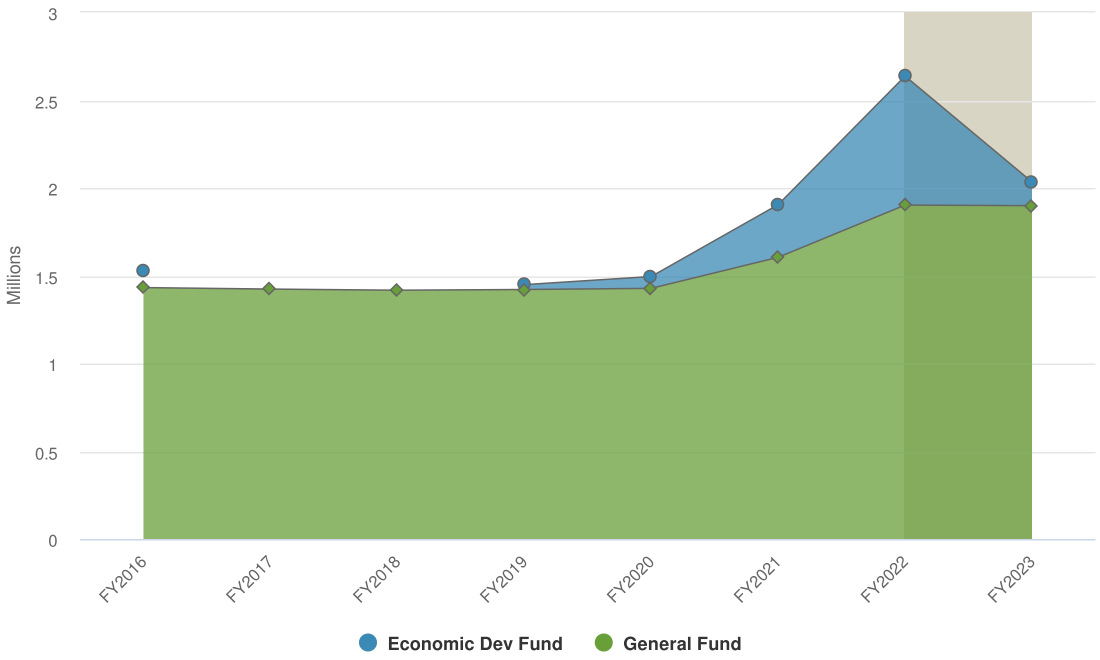


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

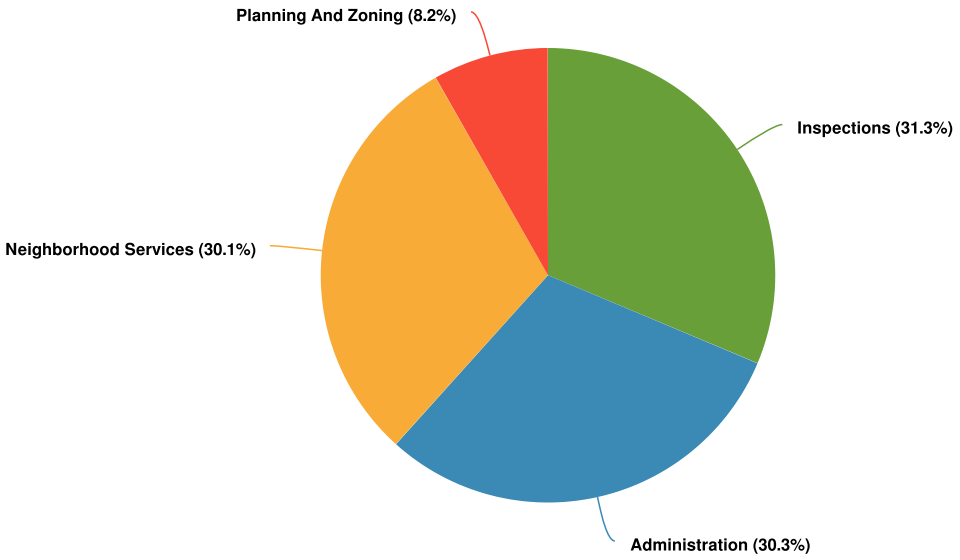


Grey background indicates budgeted figures.

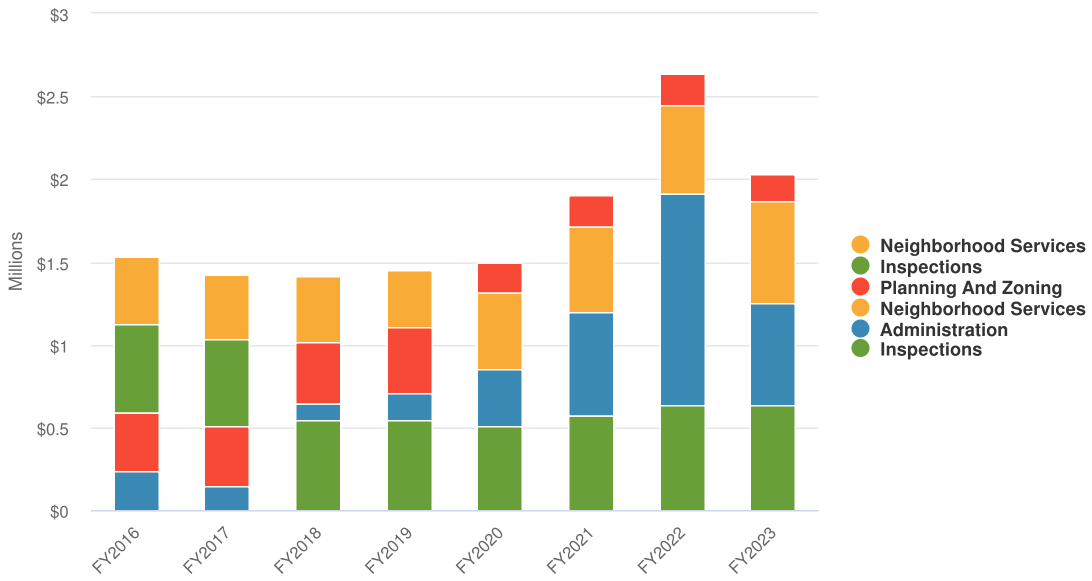
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$1,259,006	$1,275,921	$1,313,847	$1,440,535	$1,564,050	8.6%
Contractual Services	$134,165	$337,483	$345,534	$389,180	$262,050	-32.7%
Supplies	$35,097	$30,916	$40,840	$47,730	$43,705	-8.4%
Maintenance	$0	$57	$11	$0	$0	0%
COVID & Misc	$0	$7,765	$0	$0	$0	0%
Utilities	$0	$22,518	$35,968	$25,280	$29,540	16.9%
Capital Outlay	$0	$0	$8,410,210	$0	$0	0%
Total General Fund:	**$1,428,268**	**$1,674,661**	**$10,146,410**	**$1,902,725**	**$1,899,345**	**-0.2%**
Economic Dev Fund						
Contractual Services	$67,394	$25,188	$685,000	$735,000	$135,000	-81.6%
Debt Service & Transfers	$0	$160,000	-$160,000	$0	$0	0%
Total Economic Dev Fund:	**$67,394**	**$185,188**	**$525,000**	**$735,000**	**$135,000**	**-81.6%**
Total:	**$1,495,662**	**$1,859,849**	**$10,671,410**	**$2,637,725**	**$2,034,345**	**-22.9%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

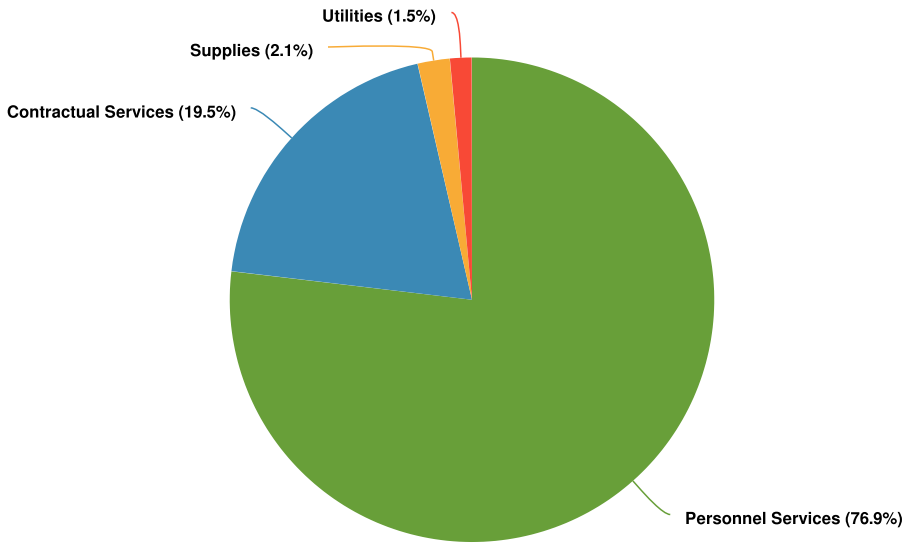


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
Development						
Administration						
Personnel Services	$221,799	$246,610	$271,808	$254,611	$311,100	22.2%
Contractual Services	$108,315	$171,058	$925,744	$980,460	$261,630	-73.3%
Supplies	$12,628	$9,363	$14,820	$16,030	$14,915	-7%
Debt Service & Transfers	$0	$160,000	-$160,000	$0	$0	0%
Utilities	$0	$22,518	$35,968	$25,280	$29,540	16.9%
Capital Outlay	$0	$0	$8,410,210	$0	$0	0%
Total Administration:	**$342,742**	**$609,550**	**$9,498,550**	**$1,276,381**	**$617,185**	**-51.6%**
Neighborhood Services						
Personnel Services	$405,374	$360,464	$386,071	$419,586	$494,390	17.8%
Contractual Services	$49,030	$141,787	$80,900	$108,110	$109,180	1%
Supplies	$6,811	$5,931	$8,484	$9,290	$9,070	-2.4%
COVID & Misc	$0	$2,557	$0	$0	$0	0%
Total Neighborhood Services:	**$461,215**	**$510,739**	**$475,455**	**$536,986**	**$612,640**	**14.1%**
Inspections						
Personnel Services	$487,709	$563,391	$560,206	$605,351	$613,410	1.3%
Contractual Services	$10,851	$8,580	$9,690	$9,060	$9,060	0%

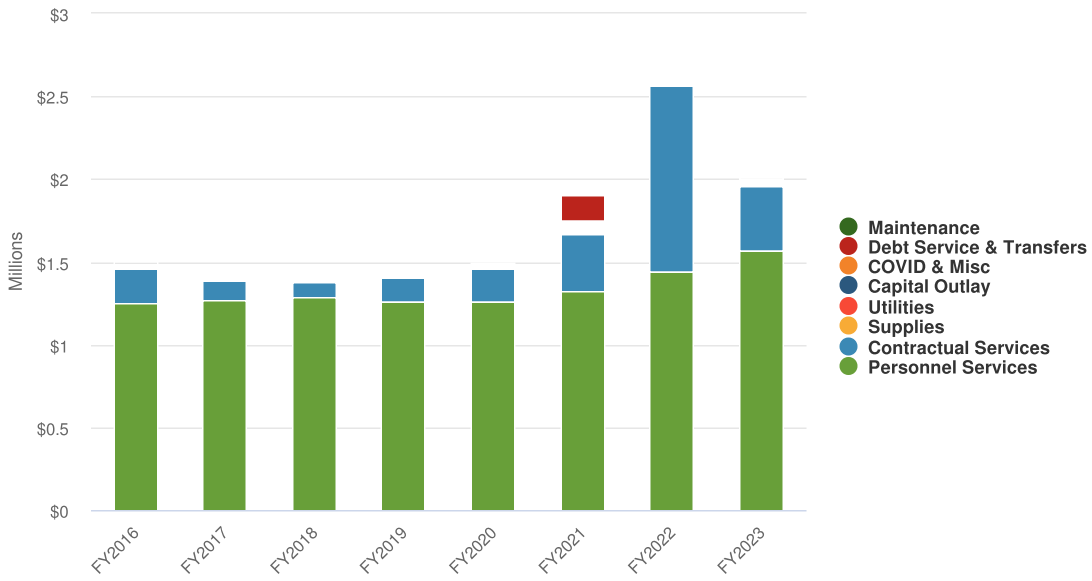
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$12,458	$13,545	$14,536	$17,260	$15,000	-13.1%
Maintenance	$0	$57	$11	$0	$0	0%
COVID & Misc	$0	$3,214	$0	$0	$0	0%
Total Inspections:	**$511,018**	**$588,786**	**$584,443**	**$631,671**	**$637,470**	**0.9%**
Planning And Zoning						
Personnel Services	$144,124	$105,457	$95,762	$160,987	$145,150	-9.8%
Contractual Services	$33,363	$41,246	$14,200	$26,550	$17,180	-35.3%
Supplies	$3,200	$2,038	$3,000	$5,150	$4,720	-8.3%
COVID & Misc	$0	$1,994	$0	$0	$0	0%
Total Planning And Zoning:	**$180,687**	**$150,734**	**$112,962**	**$192,687**	**$167,050**	**-13.3%**
Total Development:	**$1,495,662**	**$1,859,809**	**$10,671,410**	**$2,637,725**	**$2,034,345**	**-22.9%**
Fire						
Inspections						
Supplies	$0	$40	$0	$0	$0	0%
Total Inspections:	**$0**	**$40**	**$0**	**$0**	**$0**	**0%**
Total Fire:	**$0**	**$40**	**$0**	**$0**	**$0**	**0%**
Total Expenditures:	**$1,495,662**	**$1,859,849**	**$10,671,410**	**$2,637,725**	**$2,034,345**	**-22.9%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



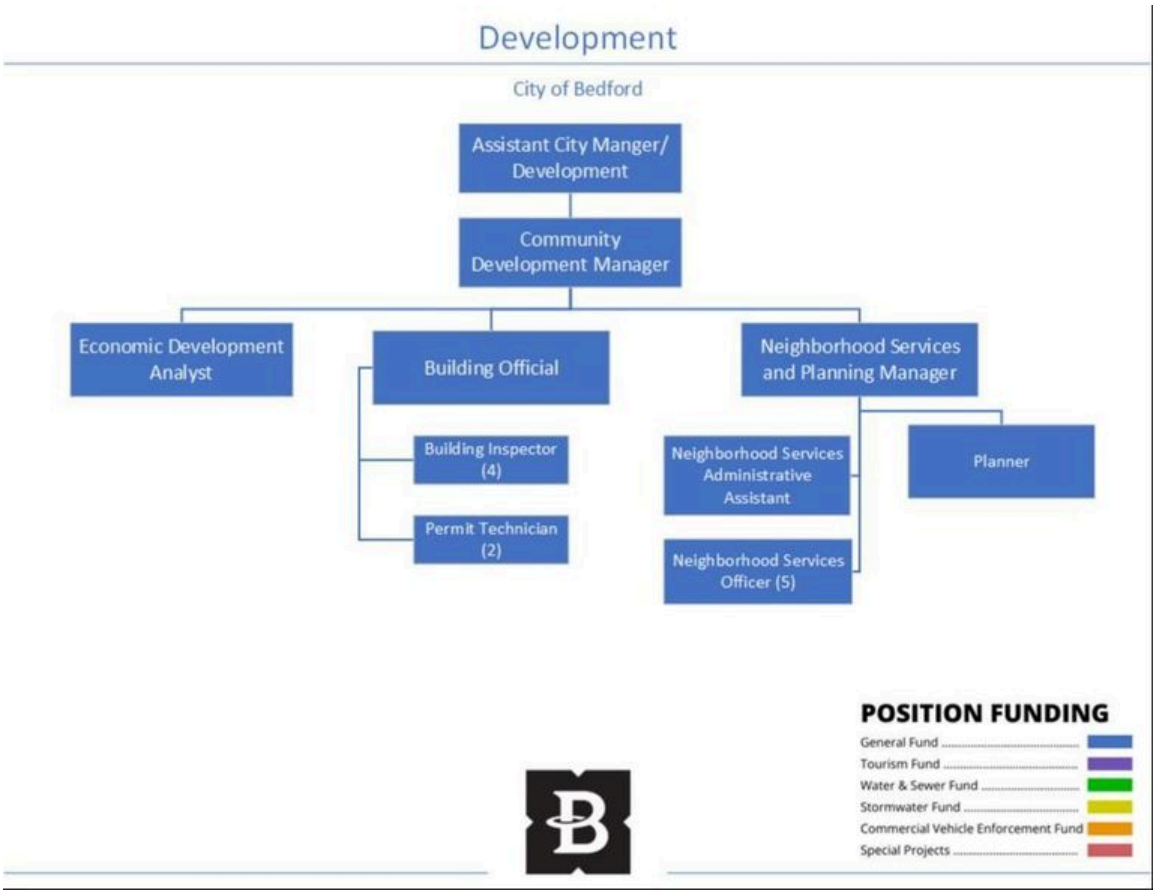
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Development	$1,259,006	$1,275,921	$1,313,847	$1,440,535	$1,564,050	8.6%
Total Personnel Services:	**$1,259,006**	**$1,275,921**	**$1,313,847**	**$1,440,535**	**$1,564,050**	**8.6%**
Contractual Services						
Development	$201,559	$362,671	$1,030,534	$1,124,180	$397,050	-64.7%
Total Contractual Services:	**$201,559**	**$362,671**	**$1,030,534**	**$1,124,180**	**$397,050**	**-64.7%**
Supplies						
Development	$35,097	$30,876	$40,840	$47,730	$43,705	-8.4%
Fire	$0	$40	$0	$0	$0	0%
Total Supplies:	**$35,097**	**$30,916**	**$40,840**	**$47,730**	**$43,705**	**-8.4%**
Maintenance						
Development	$0	$57	$11	$0	$0	0%
Total Maintenance:	**$0**	**$57**	**$11**	**$0**	**$0**	**0%**
Debt Service & Transfers						
Development	$0	$160,000	-$160,000	$0	$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Debt Service & Transfers:	**$0**	**$160,000**	**-$160,000**	**$0**	**$0**	**0%**
COVID & Misc						
Development	$0	$7,765	$0	$0	$0	0%
Total COVID & Misc:	**$0**	**$7,765**	**$0**	**$0**	**$0**	**0%**
Utilities						
Development	$0	$22,518	$35,968	$25,280	$29,540	16.9%
Total Utilities:	**$0**	**$22,518**	**$35,968**	**$25,280**	**$29,540**	**16.9%**
Capital Outlay						
Development	$0	$0	$8,410,210	$0	$0	0%
Total Capital Outlay:	**$0**	**$0**	**$8,410,210**	**$0**	**$0**	**0%**
Total Expense Objects:	**$1,495,662**	**$1,859,849**	**$10,671,410**	**$2,637,725**	**$2,034,345**	**-22.9%**

Organizational Chart



Goals

Economic Development

Revitalization

- Aid in the revitalization of obsolete facilities through redevelopment, rehabilitation, and other available means.
- Create outreach programs to facilitate and incentivize the revitalization of older residential neighborhoods.

Economic Vitality

- Positively influence growth and redevelopment of the City of Bedford's business community.
- Improve the economic well-being of the City of Bedford through efforts that entail job creation, job retention, tax base enhancements and quality of life.

Transformation

- Strive to develop a highly skilled and flexible workforce to meet the needs of the community's businesses by networking with education and business leaders and by taking an active role in identifying opportunities to enhance the workforce.
- Direct specific recruiting efforts towards arts-related businesses.

Organizational Excellence

- Implementation of an Enterprise System, which will increase efficiencies in processing all development permits (Building Inspections, Planning, and Engineering), code initiatives and violations, various inspections, and Planning & Zoning cases. This system will allow for shorter turnaround times on all permits, consistent processing times, better oversight of active permits, increased communications among reviewers and the applicants, and thorough and searchable records across all involved departments, among many other items. Beyond the increase in processing all development permits and code cases, the system will provide for increased reporting capabilities, which will allow the city to track analytics beyond any current capabilities, and in real time. The new system begins to place the applicants in control of their applications, while still connecting applicants to City Staff; this accessible and searchable information will reduce walk-ins and phone calls to Development Staff. The system also contributes to increased transparency.
- Maintain economic development related databases to meet the needs of the development community.
- Obtain favorable management decisions to invest human and capital resources in Bedford.

Communicate & Engage with Citizens

- Stimulate participation in shop-local programs such as "Shop Bedford First".
- Promote participation in neighborhood programs via the Neighborhood Services Division.
- Participate in Hurst-Euless-Bedford Chamber events, ribbon cuttings, luncheons, etc.

Planning and Zoning

Revitalization

- Enforce the Zoning Ordinance and Comprehensive Land Use Plan to protect the vitality of the neighborhoods, and seek opportunities to enhance them.
- Align zoning language to help implement neighborhood programs.

Economic Vitality

- Prepare projects for development which allow for continued economic growth in the City.

Transformation

- Master Plan, Zoning and Subdivision Ordinance Updates - A Planning and/or Engineering Firm will be secured to provide the City with an updated Master Plan, which has not been updated since 2010, and is extremely outdated. Based on the outcome of the Master Plan amendments, the selected firm will then update the City's Zoning and Subdivision Ordinance accordingly. Currently, these documents are outdated and inconsistent, not addressing current issues pertinent to the ongoing development and redevelopment of the City. It is critical that these documents are updated, as they are not consistent with current laws and interpretations and do not speak to a variety of more current development options.
- Seek out opportunities to further develop arts and culture within the City.

Organizational Excellence

- Give the best customer service by answering zoning inquiry phone calls and preparing cases for Planning and Zoning Commission, Zoning Board of Adjustment, and City Council.
- Provide timely information and manage planning and zoning cases efficiently through the process.

Communicate & Engage with Citizens

- Place recorded public meetings on website.
- Follow state-mandated processes to notify property owners within 200 feet of a change in the property, whether it be zoning or otherwise.

Permits and Inspections

Revitalization

- Assist contractors and developers to encourage, promote and secure revitalization and new development.

Economic Vitality

- Provide quality and consistent inspections to be conducted for commercial, residential, and multi-family properties.

Transformation

- Support for Phase Next design and construction.
- Seek out opportunities to further develop arts and culture within the City.

Organizational Excellence

- Improve and enhance existing inspection services to ensure the health, safety, and welfare of the community.

Communicate & Engage with Citizens

- Assist in providing proper interpretation for building codes, policies, and procedures to contractors and the general public.

Neighborhood Services

Revitalization

- Implementation of Bedford Urban Revitalization Program (BURP) to identify and address quality of life issues and property values.

Economic Vitality

- Implementation of Bedford Helping Bedford (BHB) program to garner citizen involvement in neighborhood revitalization.

Transformation

- Continued proactive efforts by the Neighborhood Services Division to address and resolve ordinance violations.
- Engage and educate residents who have repeated "code" issues and to assist in the reduction/eliminiation of repeat issues.

Organizational Excellence

- Ensure timely follow-ups to identify neighborhood violations 100% of the time.
- Maintain a 60%/40% division of NSD initiated violations versus those generated by the public.

Communicate & Engage with Citizens

- To create a partnership with the municipal court for a Community Service Program.
- Increased face-to-face interaction with residents and business owners.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
Economic Development					
Gross Retail Square Footage	Input	2.9M	2.9M	2.9M	2.9M
Gross Office Square Footage	Input	2.7M	2.7M	2.7M	2.7M
Labor Force	Input	27,502	27,950	28,750	30,000
Total Population	Input	48,810	48,820	48,825	48,850
# of Total Businesses	Input	1,285	1,350	1,300	1,320
Taxable Commercial Real Property Value (millions)	Output	$1,995.10	$2,000.00	$2,035.94	$2,100.00
New Taxable Commercial Property Value (millions)	Output	$0.60	$6.00	$18.00	$5.00
Taxable Business Property Value (millions)	Output	$236.00	$235.00	$232.00	$232.00
# of New Residential Units	Output	5	5	22	55
Total Sales Tax Revenue (millions)	Output	$10.02	$12.50	$12.00	$12.50
# of New Businesses	Output	76	74	85	80
Commercial Remodel Values (millions)	Output	$20.59	$25.00	$4.00	$25.00
Total Taxable Property Values (billions)	Output	$5.19	$5.25	$5.20	$5.50
Taxable Property Value per $1 Economic Development Budget	Efficiency	$7,249	$15,000	$7,329	$404
# of Unique Visitors to Economic Development Web Page Anually	Efficiency	153	200	150	150
Division Budget as a % of General Fund	Efficiency	1.16%	18.45%*	18.48%*	1.16%
Taxable Sales per Capita	Effectiveness & Outcomes	$4,098	$4,440	$4,209	$4,217
Taxable Sales Per Business	Effectiveness & Outcomes	$155,642	$160,556	$162,963	$151,515
Single Family Appraised Property Value	Effectiveness & Outcomes	$260,280	$270,000	$260,280	$280,000
% Change in Taxable Commercial Property Value	Effectiveness & Outcomes	6%	4%	5%	5%
% Change in Taxable Residential Property Value	Effectiveness & Outcomes	4%	7%	4%	4%
** A budget amendment was approved for a one-time purchase.*					
Planning and Zoning					
# of Ordinances/Resolutions Presented to City Council	Input	4	10	10	10
# of Variances/Special Exceptions	Input	2	3	3	3
# of Civic/Special Event/Outside Sales Permits	Input	36	50	65	65
# of Rezonings - Staff Reports/Ordinances	Output	7	10	10	10
# of Specific Use Permits - Staff Reports/Ordinances	Output	7	16	20	16

# of Platting (Amended Plats, Replats, Preliminary and Final Plats) - Recorded Plats	Output	8	6	8	6
# of Variances and Special Exceptions - Case Introduction	Output	2	3	1	3
# of Site Plans - Staff Reports/Resolutions	Output	2	5	5	5
# of Text Amendments -Staff Reports/Ordinances	Output	1	5	8	5
# of Development Review Committee Meetings Attended	Output	19	20	22	20
# of Planning and Zoning Meetings Attended	Output	10	20	17	20
# of Zoning Board of Adjustment Meetings Attended	Output	2	3	1	3
# of City Council Meetings Attended	Output	13	20	18	20
# of Workshops with Planning and Zoning Commission Attended	Output	2	1	1	1
% of Zoning/Platting Reviews Completed in 3 Days	Efficiency	100%	100%	80%	100%
% of Civic/Special Event/Outside Sales Permits Completed in 7 Days	Efficiency	100%	100%	80%	100%
% of Open Records Requests/Zoning Verification Letters Completed in 5 Days	Efficiency	100%	100%	100%	100%
% of Development Review Committee Comments Completed in 5 Days	Efficiency	100%	100%	80%	100%
Division Budget as a % of General Fund	Efficiency	0.41%	0.40%	0.23%	0.40%
Average # of Days for Zoning Applications to Ordinance	Effectiveness & Outcomes	60	60	60	60
Average # of Days for Plat Applications	Effectiveness & Outcomes	30	30	30	30
Average # of Days for Variance/Special Exception Applications	Effectiveness & Outcomes	30	30	30	30
Average # of Days for Site Plans to Ordinance	Effectiveness & Outcomes	60	60	60	60
Average # of Days for Zoning Ordinance Text Amendments	Effectiveness & Outcomes	60	60	60	60
Average # of Days for Civic & Special Event Permits	Effectiveness & Outcomes	7	7	5	7
Permits and Inspections					
# of Building Officials	Input	1	1	1	1
# of Building Inspectors	Input	4	4	4	4
# of Permit Technicians	Input	2	2	2	2

# of Permit Applications Processed	Output	2,970	3,200	2,417	3,200
# of Commercial Permits Processed	Output	302	325	478	550
# of Residential Permits Processed	Output	1,822	2,000	2,298	2,000
# of Certificate of Occupancy Permits Processed	Output	163	175	131	175
# of Plan Reviews Processed	Output	1,140	1,150	1,115	1,700
# of Building Inspections Performed	Output	3,862	4,000	3,322	4,500
# of Multifamily Inspections Performed	Output	78	70	39	75
Division Budget as a % of General Fund	Efficiency	1.61%	1.30%	1.20%	1.51%
Average # of Days to Process Commercial Permit Applications	Efficiency	19	15	15	15
Average # of Days to Process Residential Permit Applications	Efficiency	12	10	10	10
Average # of Days to Process Certificate of Occupancy Permit Applications	Efficiency	2	2	2	2
Average # of Days to Process Commercial Plan Review	Efficiency	8	10	10	10
Average # of Days to Perform Building Inspections	Efficiency	1	1	1	1
Average # of Days to Perform Multifamily Property Inspections	Efficiency	5	5	5	5
% of Staff Time (Permit Tech) to Process Permit Applications	Effectiveness & Outcomes	93%	95%	95%	95%
% of Staff Time (Building Official) to Process Plan Review	Effectiveness & Outcomes	90%	90%	90%	90%
% of Staff Time (Building Inspector) to Perform Building / Multifamily Inspections	Effectiveness & Outcomes	99%	98%	98%	98%
Value of New Residential Property	Effectiveness & Outcomes	$1,678,900	$0	189,315	$0
Value of New Commercial Property	Effectiveness & Outcomes	$5,850,000	$1,000,000	$84,000	$1,000,000
Total Revenue Generated	Effectiveness & Outcomes	$846,491	$900,000	$591,803	$900,000
Neighborhood Services					
# of Neighborhood Services Manager	Input	1	1	1	1
# of Neighborhood Services Supervisor	Input	0	0	0	0
# of Neighborhood Services Officers	Input	4	4	4	5

# of Neighborhood Services Admin	Input	1	1	1	1
# of Neighborhood Services Senior Officer	Input	0	0	0	0
# of Violations	Output	1,582	3,500	1,800	1,800
# of Signs Picked Up	Output	897	1,500	1,500	1,500
# of Follow-ups	Output	2,373	3,500	2,500	2,500
% of Face-to-Face Interactions	Output	50%	80%	70%	80%
Division Budget as a % of General Budge	Efficiency	1.40%	1.11%	0.98%	1.47%
# of Corrected Violations	Efficiency	1,250	3,465	1,500	1,500
# of Citations	Efficiency	20	350	50	50
% of Total Compliance	Effectiveness & Outcomes	99%	99%	99%	99%
% of District 1 Compliance	Effectiveness & Outcomes	99%	99%	99%	99%
% of District 2 Compliance	Effectiveness & Outcomes	99%	99%	99%	99%
% of District 3 Compliance	Effectiveness & Outcomes	99%	99%	99%	99%
% of District 4 Compliance	Effectiveness & Outcomes	99%	99%	99%	99%
% of Complaints Initiated by Officers vs. Public Initiated	Effectiveness & Outcomes	70%	70%	70%	70%
# of Volunteer Hours	Effectiveness & Outcomes	120	120	60	120

Administrative Services

Finance

The Finance Division strives to be the standard of excellence in the development and implementation of innovative programs and processes. The Finance Division is responsible for the oversight and management of the City's assets. Moreover, Finance is primarily responsible for ensuring proper stewardship of the City's financial resources by properly classifying and accounting for every dollar the City collects and spends. The areas of responsibility that fall under the Finance Department include: financial reporting, budgeting, banking, cash and investment management, debt management, capital financing, accounting, purchasing, accounts payable, general and fire payrolls, ambulance billing, accounts receivable, revenue monitoring, utility payments, billing, and municipal court.

In addition, this Division is responsible for coordinating the annual budget process, annual audit process and preparing the Comprehensive Annual Financial Report, as well as supporting schedules. Finance also manages the City-wide Purchase Card program and accurately reports financial statement information. The citizens of Bedford can rely on Finance to accurately manage, disclose, and safeguard the City's financial assets.

Municipal Court

The Municipal Court is a court of record that has jurisdiction within the City of Bedford's territorial limits over all Class C misdemeanor cases brought under City ordinances and the Texas State Statutes. The mission of the Bedford Municipal Court is to provide the City of Bedford with adjudication of Class C misdemeanor criminal laws within the City limits and warrant issuance/collection services. The Municipal Court has the responsibility to remain educated and informed on all laws that pertain to the Municipal Courts of Texas and the impact that those laws will have on the City of Bedford and Court functions. This Division processes all documentation in accordance with State law and judicial procedures. This includes: payment of fines, distribution of court costs into mandated State accounts and City of Bedford accounts, daily cash reconciliation, defendant correspondence, citation entry/import, preparation and issuance of all Class C misdemeanor alias and capias warrants, filing of citizen complaints, scheduling of trial/court/attorney dockets, processing of cash and surety bonds, forfeiting of cash bonds, time pay and show cause hearings, expunction hearings, and filing of attorney motions. The Municipal Court is also responsible for all court case record requests, discovery requests, and judicial open record requests.

Teen Court

The Hurst-Euless-Bedford (HEB) Teen Court is responsible for the management of a diversionary program that allows juvenile offenders with Class C misdemeanors from the Hurst, Euless, and Bedford Municipal Courts an alternative to the criminal justice system. This program allows teen or adult volunteers and community members to be involved in the judicial system. Participants from all three cities are offered sentencing alternatives in lieu of fines, including educational programs. Numerous local educational programs are presented to the teens and parents on Teen Court night. Teen Court is overseen by an Advisory Board comprised of citizens appointed by the City Councils at Hurst, Euless, and Bedford. The Advisory Board's mission statement is: Provide counsel to the Teen Court to guide and support students and parents, and positively connect with the community.

Customer Service

The Customer Service Division is responsible for managing utility billing for services including water, wastewater, solid waste, recycling and storm drainage, processing bills that are timely and accurate. Customer Service staff edits and manages the meter reading process and oversees the printing and mailing of water utility bills to residential, apartments and commercial customers. The division assists customers with their water bills, new account set ups, disconnection of services, transfer of service and general information to internal and external customers. In conjunction to its other duties, the Customer Service Department acts as the collection agency for the city by collecting utility accounts receivables, returned items and writing off accounts. In addition, this Division is often regarded as the Ambassadors for the Bedford Community, informing the public of local areas of interest, various other services and programs provided by city departments and emergency notifications that could temporarily hinder current service levels.

FY 2021-2022 Highlights

Finance

- The Finance Division has maintained its 'AA' long-term bond rating for the City's general obligation (GO) bonds and its public property finance contractual obligations, which categorizes the City as having a stable outlook.
- The Government Finance Officers Association (GFOA) awarded the 26th consecutive year Distinguished Budget Presentation Award for the fiscal year beginning October 1, 2021.
- The Government Finance Officers Association (GFOA) awarded the 24th consecutive year Certificate of Achievement for Excellence in Financial Reporting to the City of Bedford for its Comprehensive Annual Financial Report (CAFR) for fiscal year ended September 30, 2020.

Municipal Court

- Participated in the 2022 State of Texas "Great Texas Warrant Round Up" clearing 324 warrants, while generating $59,094 in revenue.
- Collaborated with Linebarger, Goggan, Blair, & Sampson LLP for area specific increased collection efforts regarding defendants with outstanding warrants.
- Participated in the 2021 Municipal Courts Week whereby our efforts for advocating traffic safety and awareness were recognized by the Texas Municipal Court Education Center in Austin, TX.
- Established virtual attorney dockets to accommodate the prosecutor and defense attorneys to insure adequate communication during the COVID-19 pandemic.
- Conducted a holiday food drive to increase warrant compliance and allow for defendants to start a payment plan.
- Updated the Bedford Municipal Court Standing Orders and Bedford Municipal Court Policies and Procedures Manual.
- Established a the Bedford Municipal Court Rules of the Court and the Bedford Municipal Court Emergency Operating Procedures and Security Policy.
- Created an online court case records and judicial records request form, whereby defendants, attorneys, and citizens are able to make their request for court records online.
- Updated the Municipal Court copy of the citation in the Brazos / Tyler Tech parking module to allow for the Bedford Police Department's Volunteers in Police Service to have the ability to issue parking citations.
- Implemented all Municipal Court mandates from the 2021 87th Legislative Update.

Teen Court

- In May 2022, HEB Teen Court awarded one teen volunteer with a scholarship totaling $1,500. The teen recipient provided over 63 community volunteer hours to the HEB Teen Court.
- Completed new volunteer teen and adult training and orientation for 20 teens and 5 adults.

Customer Service

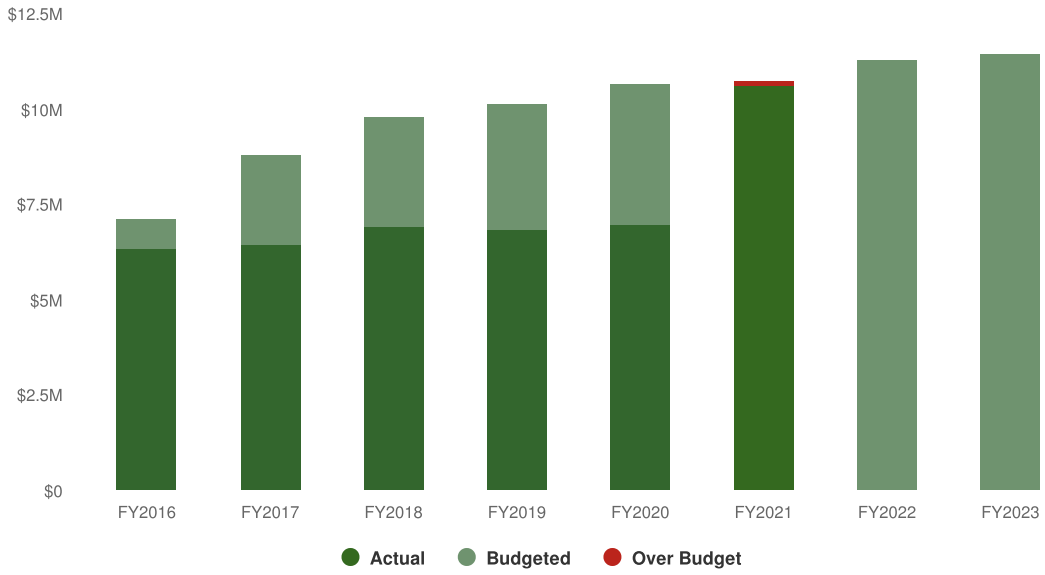
- Rate increase in the solid waste and recycling fees, effective January 1, 2022.
- Rate increase in the storm drainage fees, effective January 1, 2022.
- The department has spent the past year educating customers on the various payment systems that are available to pay their city utility bill. This has resulted in a decrease of manual payments to just 1.1% average per month.
- Staff coordinated with the bank to update the posting process of payments, timelines and implementing an automated positive/match file after each billing so all accounts including new accounts are updated in the posting file.
- Staff processed 15,000 plus letters to notify customers to change the mailing address to a new post office box.
- Coordinated with Public Works and vendor (Badger/Beacon personnel) to ensure all meters and endpoints that needed to be repaired or replaced due to equipment failure when ATT upgraded the system to the 5G network. We communicated and organized manual reading lists to ensure all meters were read correctly and bills were processed and mailed on time.

Expenditures Summary

The budget for City-wide insurance has been increased due to recent trends in costs due to claims. Operating transfers have been consolidated into the non-departmental account from other divisions. The schedule for debt payments decreased that budget for FY 22-23.

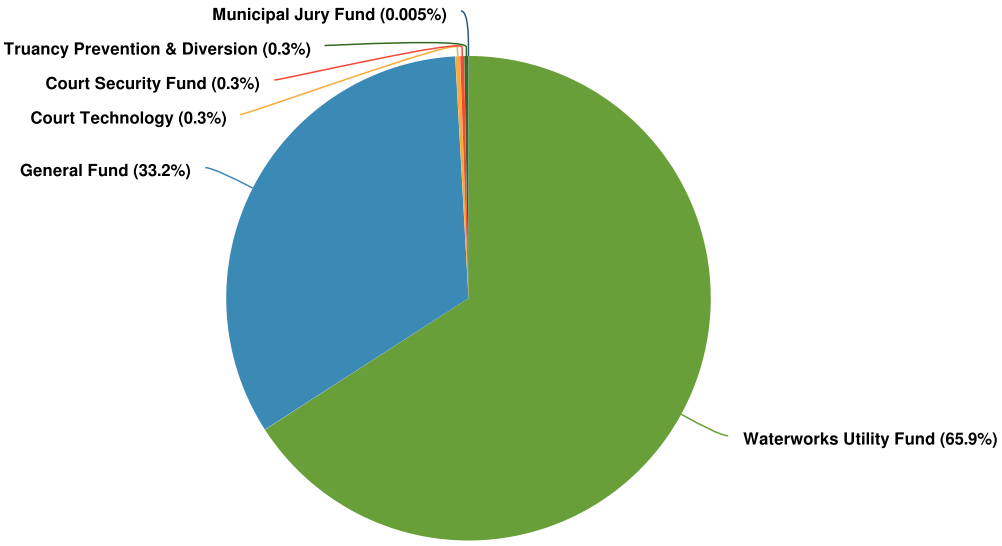
$11,431,390 **$132,137**
(1.17% vs. prior year)

Administrative Services Proposed and Historical Budget vs. Actual

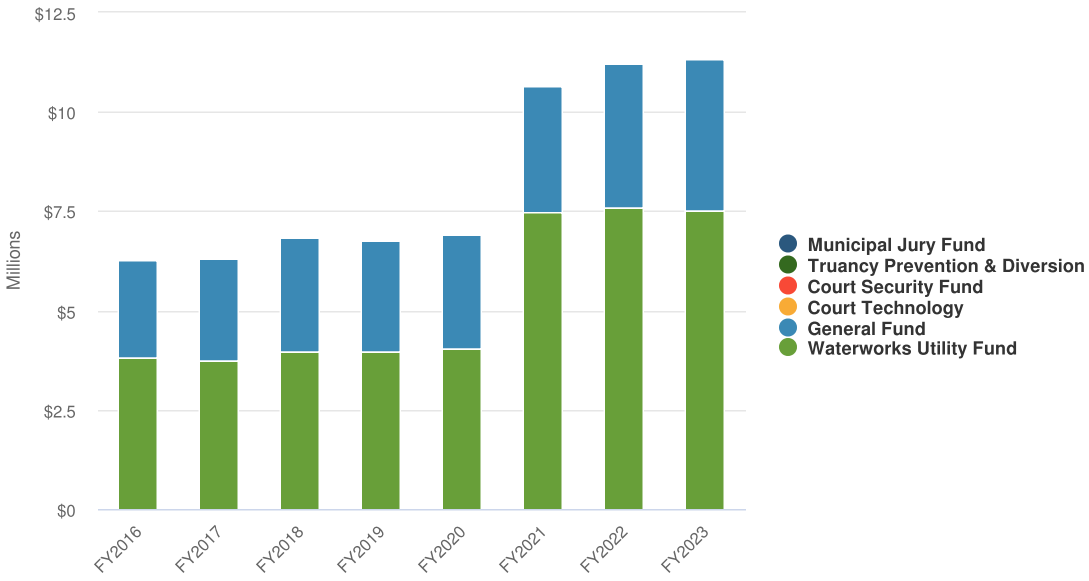


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

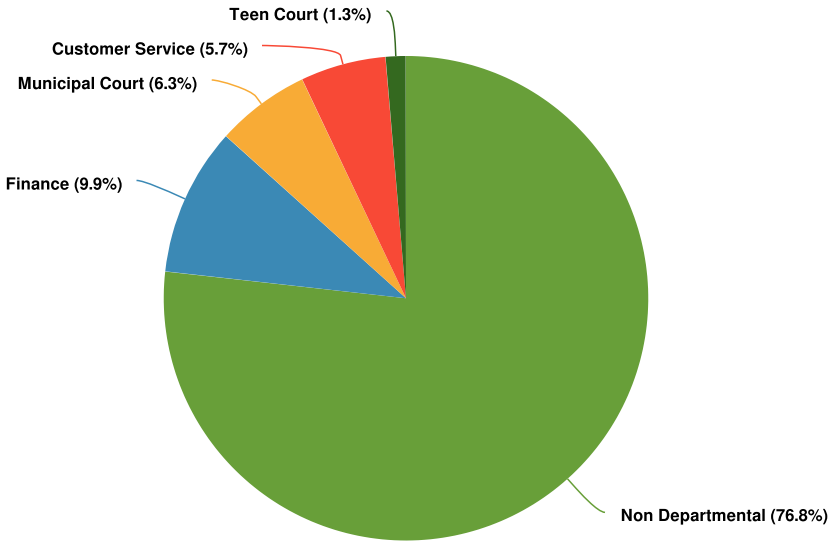


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$860,598	$1,245,470	$1,282,080	$1,581,399	$1,527,980	-3.4%
Contractual Services	$1,224,718	$1,581,642	$1,706,441	$1,421,225	$1,562,070	9.9%

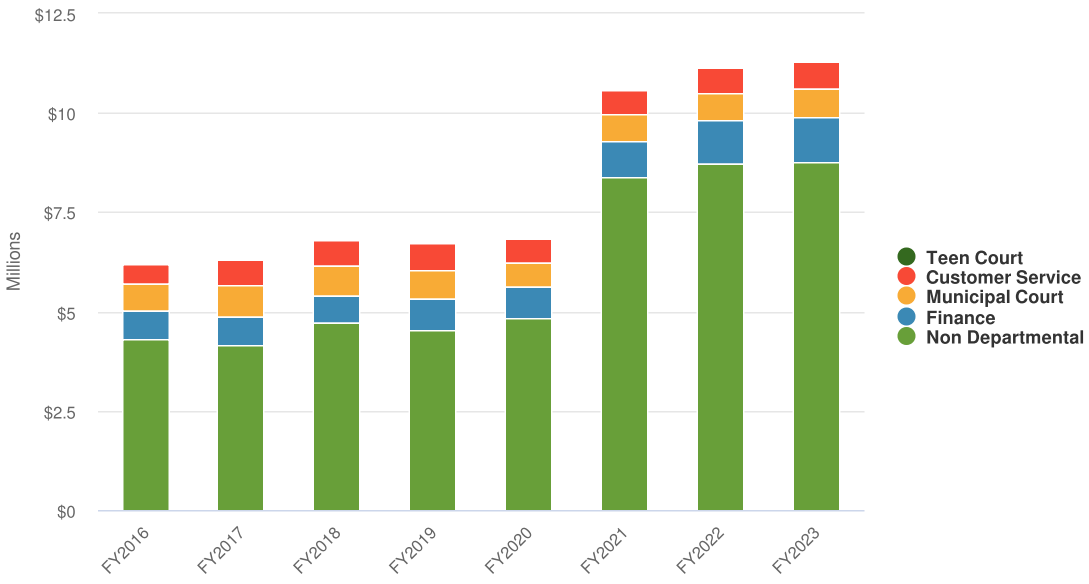
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$27,612	$116,979	$191,226	$138,850	$171,650	23.6%
Maintenance	$295,167	$202,132	$295,100	$295,100	$257,970	-12.6%
Debt Service & Transfers	$428,677	$186,807	$205,000	$205,000	$280,000	36.6%
COVID & Misc	-$63	$10,389	$0	$0	$0	0%
Utilities	$40,866	$0	$0	$0	$0	0%
Total General Fund:	**$2,877,575**	**$3,343,418**	**$3,679,847**	**$3,641,574**	**$3,799,670**	**4.3%**
Court Security Fund						
Debt Service & Transfers	$21,100	$25,000	$22,000	$22,000	$31,000	40.9%
Total Court Security Fund:	**$21,100**	**$25,000**	**$22,000**	**$22,000**	**$31,000**	**40.9%**
Truancy Prevention & Diversion						
Debt Service & Transfers	$0	$20,000	$20,000	$20,000	$30,500	52.5%
Total Truancy Prevention & Diversion:	**$0**	**$20,000**	**$20,000**	**$20,000**	**$30,500**	**52.5%**
Municipal Jury Fund						
Debt Service & Transfers	$0	$200	$300	$300	$600	100%
Total Municipal Jury Fund:	**$0**	**$200**	**$300**	**$300**	**$600**	**100%**
Court Technology						
Contractual Services	$36,990	$34,926	$31,460	$32,360	$32,360	0%
Supplies	$4,132	$858	$4,000	$4,940	$4,000	-19%
Maintenance	$0	$0	$750	$1,000	$750	-25%
Capital Outlay	$3,865	$0	$0	$0	$0	0%
Total Court Technology:	**$44,987**	**$35,784**	**$36,210**	**$38,300**	**$37,110**	**-3.1%**
Waterworks Utility Fund						
Personnel Services	$464,694	$317,876	$381,934	$375,223	$358,780	-4.4%
Contractual Services	$400,377	$298,095	$353,774	$357,740	$351,350	-1.8%
Supplies	$80,168	$79,853	$74,350	$82,650	$82,150	-0.6%
Maintenance	$21,319	$47,212	$74,350	$74,350	$46,840	-37%
Debt Service & Transfers	$3,049,797	$2,965,359	$6,687,116	$6,687,116	$6,693,390	0.1%
COVID & Misc	$0	$899	$1,157	$0	$0	0%
Utilities	$12,806	$0	$0	$0	$0	0%
Total Waterworks Utility Fund:	**$4,029,161**	**$3,709,294**	**$7,572,681**	**$7,577,079**	**$7,532,510**	**-0.6%**
Total:	**$6,972,823**	**$7,133,696**	**$11,331,038**	**$11,299,253**	**$11,431,390**	**1.2%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



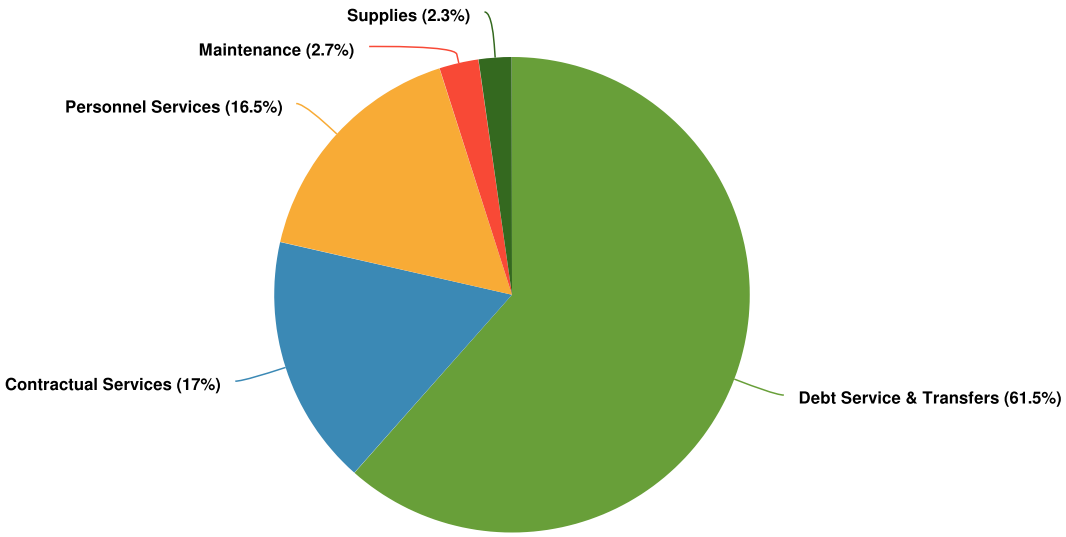
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Administrative Services						
Finance						
Personnel Services	$505,236	$647,387	$758,812	$817,525	$826,750	1.1%
Contractual Services	$259,624	$243,903	$226,209	$261,660	$298,750	14.2%
Supplies	$5,066	$10,200	$6,867	$8,240	$7,070	-14.2%
COVID & Misc	$0	$5,095	$0	$0	$0	0%
Utilities	$40,866	$0	$0	$0	$0	0%
Total Finance:	**$810,792**	**$906,584**	**$991,888**	**$1,087,425**	**$1,132,570**	**4.2%**
Customer Service						
Personnel Services	$308,009	$319,945	$382,958	$345,323	$347,880	0.7%
Contractual Services	$77,638	$60,698	$87,000	$93,210	$77,710	-16.6%
Supplies	$79,609	$79,853	$74,000	$82,300	$81,800	-0.6%
Maintenance	$3,414	$14,436	$1,500	$1,500	$2,000	33.3%
Debt Service & Transfers	$142,000	$142,000	$142,000	$142,000	$142,000	0%
COVID & Misc	$0	$899	$1,157	$0	$0	0%
Utilities	$12,806	$0	$0	$0	$0	0%
Total Customer Service:	**$623,476**	**$617,831**	**$688,615**	**$664,333**	**$651,390**	**-1.9%**
Non Departmental						
Personnel Services	$33,429	$54,765	-$7,929	$230,000	$128,230	-44.2%
Contractual Services	$1,128,187	$1,381,590	$1,561,440	$1,253,220	$1,366,280	9%
Supplies	$9,108	$93,056	$166,589	$112,650	$147,350	30.8%
Maintenance	$313,072	$234,908	$367,950	$367,950	$302,810	-17.7%
Debt Service & Transfers	$3,336,474	$3,010,166	$6,750,116	$6,750,116	$6,831,390	1.2%
Total Non Departmental:	**$4,820,270**	**$4,774,485**	**$8,838,166**	**$8,713,936**	**$8,776,060**	**0.7%**
Municipal Court						
Personnel Services	$356,504	$406,119	$415,619	$420,320	$438,070	4.2%
Contractual Services	$192,379	$225,700	$210,972	$199,475	$199,380	0%
Supplies	$16,229	$12,254	$18,400	$18,790	$17,850	-5%
Maintenance	$0	$0	$750	$1,000	$750	-25%
Debt Service & Transfers	$21,100	$45,200	$42,300	$42,300	$62,100	46.8%
COVID & Misc	-$63	$2,548	$0	$0	$0	0%
Capital Outlay	$3,865	$0	$0	$0	$0	0%

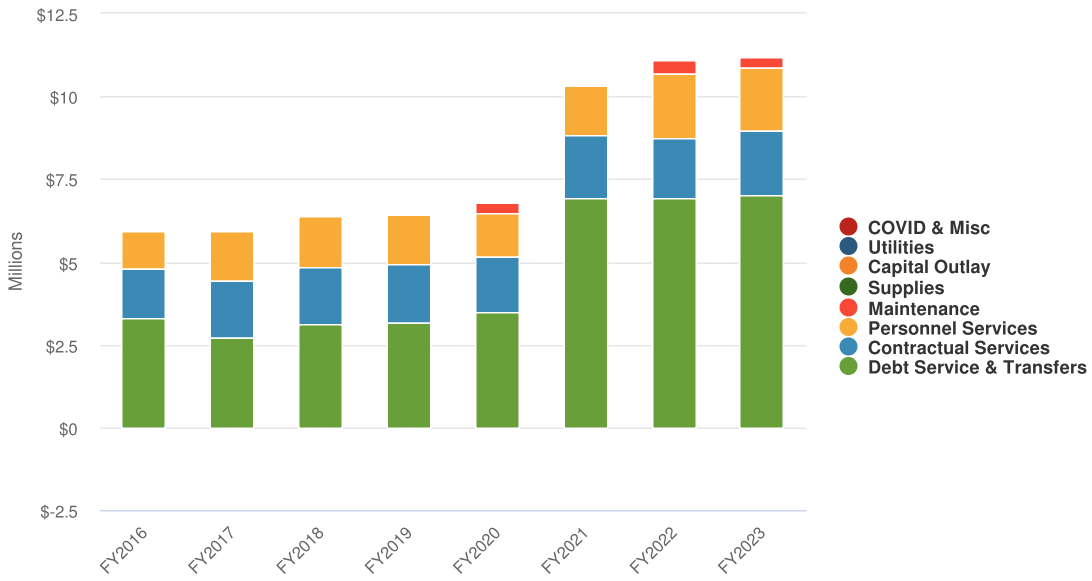
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Municipal Court:	**$590,014**	**$691,821**	**$688,041**	**$681,885**	**$718,150**	**5.3%**
Teen Court						
Personnel Services	$122,114	$135,131	$114,554	$143,454	$145,830	1.7%
Contractual Services	$4,257	$2,772	$6,054	$3,760	$3,660	-2.7%
Supplies	$1,900	$2,328	$3,720	$4,460	$3,730	-16.4%
COVID & Misc	$0	$2,746	$0	$0	$0	0%
Total Teen Court:	**$128,271**	**$142,976**	**$124,328**	**$151,674**	**$153,220**	**1%**
Total Administrative Services:	**$6,972,823**	**$7,133,696**	**$11,331,038**	**$11,299,253**	**$11,431,390**	**1.2%**
Total Expenditures:	**$6,972,823**	**$7,133,696**	**$11,331,038**	**$11,299,253**	**$11,431,390**	**1.2%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



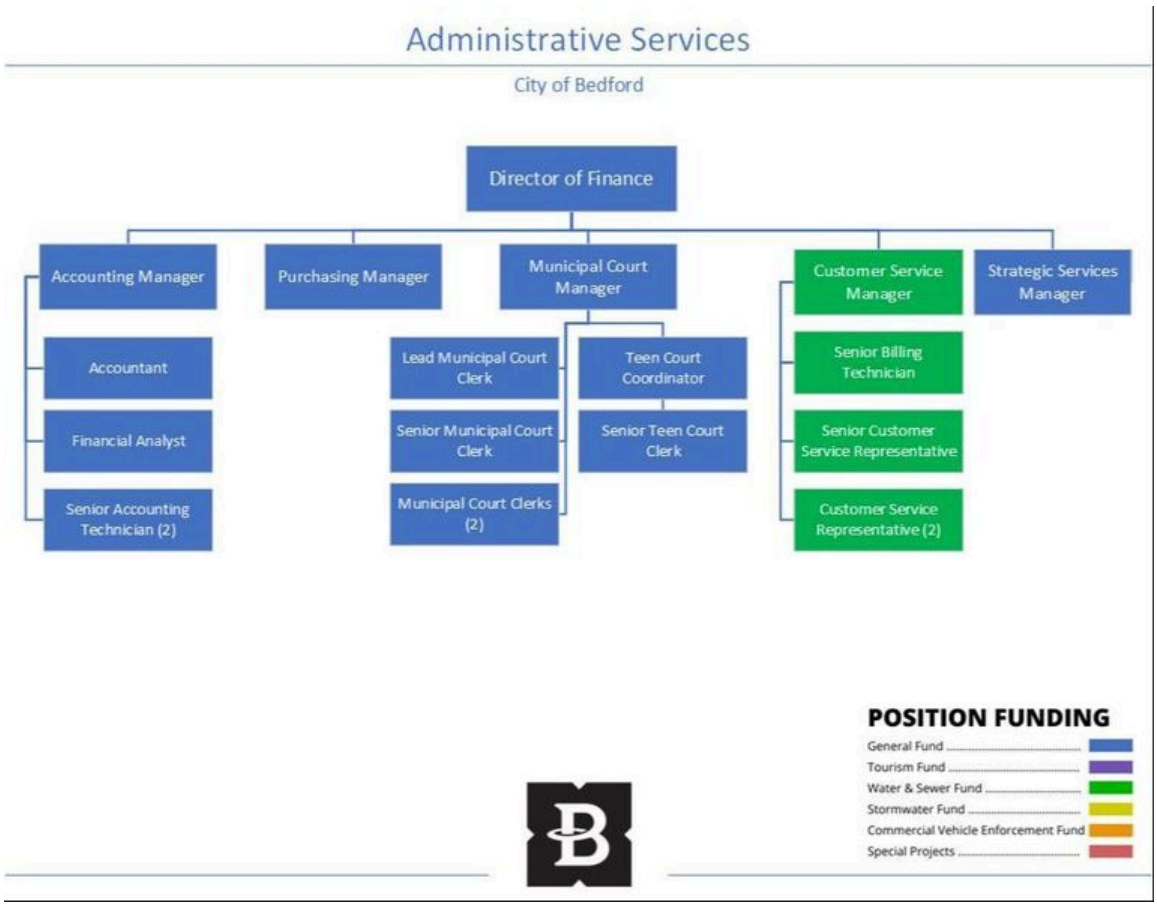
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Administrative Services	$1,325,292	$1,563,346	$1,664,014	$1,956,622	$1,886,760	-3.6%
Total Personnel Services:	**$1,325,292**	**$1,563,346**	**$1,664,014**	**$1,956,622**	**$1,886,760**	**-3.6%**
Contractual Services						
Administrative Services	$1,662,085	$1,914,663	$2,091,675	$1,811,325	$1,945,780	7.4%
Total Contractual Services:	**$1,662,085**	**$1,914,663**	**$2,091,675**	**$1,811,325**	**$1,945,780**	**7.4%**
Supplies						
Administrative Services	$111,912	$197,690	$269,576	$226,440	$257,800	13.8%
Total Supplies:	**$111,912**	**$197,690**	**$269,576**	**$226,440**	**$257,800**	**13.8%**
Maintenance						
Administrative Services	$316,486	$249,344	$370,200	$370,450	$305,560	-17.5%
Total Maintenance:	**$316,486**	**$249,344**	**$370,200**	**$370,450**	**$305,560**	**-17.5%**
Debt Service & Transfers						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Administrative Services	$3,499,574	$3,197,366	$6,934,416	$6,934,416	$7,035,490	1.5%
Total Debt Service & Transfers:	**$3,499,574**	**$3,197,366**	**$6,934,416**	**$6,934,416**	**$7,035,490**	**1.5%**
COVID & Misc						
Administrative Services	-$63	$11,288	$1,157	$0	$0	0%
Total COVID & Misc:	**-$63**	**$11,288**	**$1,157**	**$0**	**$0**	**0%**
Utilities						
Administrative Services	$53,672	$0	$0	$0	$0	0%
Total Utilities:	**$53,672**	**$0**	**$0**	**$0**	**$0**	**0%**
Capital Outlay						
Administrative Services	$3,865	$0	$0	$0	$0	0%
Total Capital Outlay:	**$3,865**	**$0**	**$0**	**$0**	**$0**	**0%**
Total Expense Objects:	**$6,972,823**	**$7,133,696**	**$11,331,038**	**$11,299,253**	**$11,431,390**	**1.2%**

Organizational Chart



Goals

Finance

Organizational Excellence

- Adhere to policies and changes in legislative statutes governing all aspects of financial accounting.
- Maximize the highest yield on investments while maintaining safety and liquidity of public funds and minimizing risk.
- Achieve the Certificate of Excellence in Financial Reporting Award annually from the Government Finance Officers Association of the U.S. and Canada.
- Achieve the Distinguished Budget Presentation Award from the Government Finance Officers Association of the U.S. and Canada.
- Monitor market conditions and determine feasibility of potential debt refunding opportunities.
- Promote the highest ethical standards in presenting financial information fairly and free of material misstatements.

Municipal Court

Organizational Excellence

- Provide a fair and impartial process to defendants and complainants.
- Keep all procedures and policies effective and up to date with legislative changes.
- Focus on employee development by continuing to provide training to personnel through the Texas Court Clerk Association, Texas Municipal Court Education Center, and Texas Municipal Court Association.
- Conduct an internal audit on all closed cases.

Communicate & Engage with Citizens

- Maximize Municipal Court efficiency and enhance the customer experience through the use of technology.

Teen Court

Revitalization

- Provide efficient and courteous assistance to City and community events by providing teen defendants as volunteers.
- Strengthen the ties the teen defendants have to the communities by providing adult volunteers and community service opportunities.

Communicate & Engage with Citizens

- Provide efficient and courteous assistance to City and community events by providing teen defendants as volunteers.
- Encourage adult and teen volunteers within the community to work side-by-side to provide a sense of engagement within the community.

Customer Service

Economic Vitality

- Customer Service communicates with Republic Waste Services to address all solid waste and recycling concerns raised by residents to ensure our neighborhoods are kept neat and clean.

Organizational Excellence

- The Customer Service team responds to all inquires and concerns, handling calls and emails in an efficient and timely manner.
- The team is courteous and respectful and will go "the extra mile" to assist citizens in understanding their water bills, provide hazardous waste vouchers, assist with payment options, offer assistance with their on-line and eyeonwater accounts.

Communicate & Engage with Citizens

- The Customer Service team coordinates with Public Works to better educate the residents on watering restrictions and conservation methods.
- The team provides educational information and any assistance to all residents on how to use the eyeonwater.com application and software.
- Encourage all customers to be involved in using the Badger software to view their consumption for usage, check for any potential leaks and to set up leak alerts for notification purposes.
- The team assists any resident needing guidance or assistance with the on-line payment system.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
Finance					
# of Manual Journal Entries	Input	1,100	1,100	1,000	1,000
# of Purchase Card Users	Input	178	180	123	120
# of AP Invoices	Input	5,593	5,560	5,000	5,000
Average % of Portfolio Yield	Output	0.31%	0.40%	0.40%	0.40%
Total Outstanding Debt (Thousands)	Output	$139,585	$132,350	$131,740	$126,605
# of Days to Reconcile City Bank Accounts	Efficiency	15	15	15	15
% of City Funds Invested	Efficiency	94.00%	92.00%	94.00%	92.00%
% of Property Taxes Collected	Efficiency	99.50%	99.50%	99.50%	99.50%
Division Budget as a % of General Fund	Efficiency	2.48%	2.24%	2.04%	2.73%
Received Unmodified Audit Opinion	Effectiveness & Outcomes	Yes	Yes	Yes	Yes
Received GFOA Certificate of Achievement Award	Effectiveness & Outcomes	Yes	Yes	Yes	Yes
Received GFOA Distinguished Budget Presentation Award	Effectiveness & Outcomes	Yes	Yes	Yes	Yes
Bond Rating on General Obligation Bonds	Effectiveness & Outcomes	AA	AA	AA	AA
% of Puchase Card Usage vs. Total City Purchases	Effectiveness & Outcomes	5.00%	5.00%	5.00%	5.00%
Rebate amount for the Purchase Card Program	Effectiveness & Outcomes	$44,174	$43,000	$25,000	$25,000
Municipal Court					
# of Citations Filed	Input	8,629	10,000	10,500	12,000
# of Warrants Issued	Input	4,330	5,000	5,500	5,800
Amount of Total Fine Revenue Received	Output	$883,000	$1,000,000	$924,000	$1,000,000
# of Payment Transactions Processed	Output	6,311	7,500	7,700	8,000
# of Online / Phone Payments Processed	Output	3,135	3,500	3,450	3,600
# of Cases Given Time Served Credit (Jail)	Output	55	150	56	60
# of Court Records Requests Processed	Output	405	450	441	475
# of Cases Set for Attorney Docket	Output	2,677	4,500	3,200	3,600
# of Cases Set for Trial Docket	Output	76	100	65	70
# of Warrants Closed	Output	3,817	4,250	3,600	3,750
Average # of Payment Transactions per Clerk	Efficiency	1,263	1,500	1,540	1,600
Average # of Cases Docketed per Clerk	Efficiency	1,726	2,000	2,100	2,400
Department Budget as a % of General Fund	Efficiency	1.67%	1.24%	1.26%	1.48%
% of Total Cases Set for Attorney Docket	Effectiveness & Outcomes	31%	43%	30%	30%
% of Total Cases Set for Trial Dockets	Effectiveness & Outcomes	1%	1%	1%	1%
# of Warrants Cleared During the Great Texas Warrant Round Up	Effectiveness & Outcomes	415	450	324	350
Total Outstanding Fines & Fees Collected During the Great Texas Warrant Round Up	Effectiveness & Outcomes	$86,776	$95,000	59,094	$70,000
Total Outstanding Fines & Fees Cleared During the Great Texas Warrant Round Up	Effectiveness & Outcomes	$93,623	$135,000	76,793	$90,000
Teen Court					

# of Community Service Placement Agencies Provided	Input	8	15	15	15
# of Volunteers Managed	Input	16	20	20	30
# of Cases Annually (Enrolled)	Input	59	250	300	325
# of Defendants Annually (Enrolled)	Input	52	225	240	250
Dollar Value of a Volunteer Hour (www.independentsector.org)	Input	$27.87	$28.54	$28.54	$28.54
# of Community Service Hours Completed by Defendants	Output	5,331	6,000	4,200	5,000
# of Community Service Hours Completed by Volunteers	Output	153	350	170	300
Average # of Community Service Hours per Defendant	Efficiency	23	25	17.5	20
Average # of Community Service Hours per Volunteer	Efficiency	3	4	8.5	10
Department Budget as a % of General Fund	Efficiency	0.39%	0.34%	0.26%	0.37%
% of Teen Court Cases Completed Successfully	Effectiveness & Outcomes	70%	70%	70%	70%
Average Time to Complete Teen Court Requirements	Effectiveness & Outcomes	90 Days	90 Days	90 Days	90 Days
Value of Defendant Community Service Hours to the Community	Effectiveness & Outcomes	$148,575	$171,000	$119,868	$142,700
Value of Volunteer Service Hours to the Community	Effectiveness & Outcomes	$4,265	$10,000	$4,852	$8,562
Customer Service					
# of Water Customers	Input	23,272	26,270	23,276	23,285
# of Meter Reads	Input	183,132	183,090	183,144	183,150
# of Gallons Billed	Input	2,222,927	2,500,000	2,247,954	2,300,000
# of Gallons Purchased	Input	2,223,000	2,223,000	2,223,000	2,223,000
# of Service Orders	Input	7,026	7,000	11,961	7,000
Water Revenue	Output	$14,573,782	$15,098,790	$15,283,410	$15,098,790
Sewer Revenue	Output	$8,673,374	$9,611,570	$8,838,998	$9,611,570
Water Purchased	Output	$6,979,368	$8,322,870	$8,322,870	$8,322,870
# of Connects & Disconnects	Output	2,822	3,000	2,797	2,900
# of Payments Received	Output	171,866	172,500	169,890	172,500
# of Utility Bills Processed	Output	180,408	180,420	180,440	180,450
Department Budget as a % of Water Fund	Efficiency	3.20%	2.65%	2.76%	2.60%
Water Revenue per Capita	Efficiency	$291.90	$302.41	$306.11	$302.41
Water Purchased Cost as a % of Total Water Revenue	Effectiveness & Outcomes	48.00%	55.00%	54.00%	55.00%
# of Delinquent Notices	Effectiveness & Outcomes	15,496	15,500	15,396	15,500
% of Manual Payments vs. Automated Payments	Effectiveness & Outcomes	8%	10%	1.2%	3%

Bedford Police Department

Jeff Williams
Police Chief

The Bedford Police Department provides leadership and support to all members of the public, as well as all Police personnel through fiscal responsibility and modeling of the City's values. The Department is committed to strengthening and maintaining an atmosphere of community partnership, providing transparency to the citizens, supporting continued training and leadership development of personnel, and providing opportunities for career growth and employee retention. The Department employs 116 full-time employees, consisting of 81 sworn personnel and 35 non-sworn personnel, and is organized into five primary Divisions: Uniformed Services, Criminal Investigations, Community Services, Animal Control and Support Services. Fiscal Year 2022 saw the combining of detention facilities with the City of Euless Police Department, which oversees the operations of the jail services. The Department participates in regionalized teams such as the Northeast Tarrant County Area SWAT Team (NETCAST), the Mid-Cities Drug Task Force, Combined Reconstruction and Accident Specialist of Hurst-Euless-Bedford (CRASH) and partners with the Cities of Euless and Hurst for Mental Health and Crime Victim resources. While the primary focus of the Department is to ensure a safe environment for residents and business, several programs and services exist to address community needs and foster partnerships with the community. Programs designed to promote positive relationships are the Citizens Police Academy, Volunteers In Policing Service (VIPS), Police Explorers Post 2121 and the Social Media Program. Services offered to assist the community and address challenges include the Bedford Citizen Observation Program (BCOP), Senior Care Call Program, Safe Return Program, Santa Cops, the Safe Exchange Zone, Vacation House Watch, the fostering program through the Animal Shelter and the Behavioral Intervention Unit.

FY 2021-22 Highlights

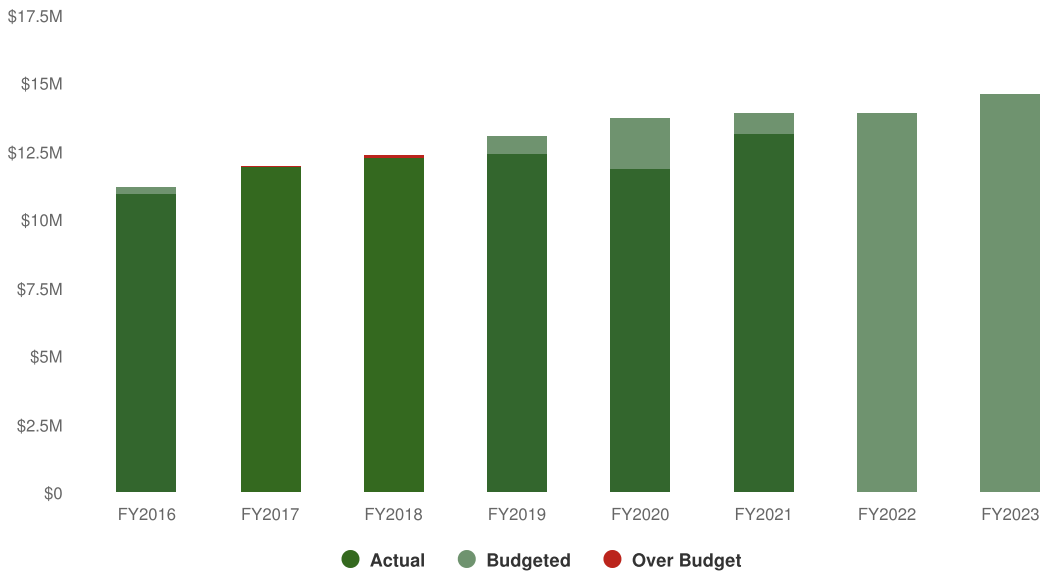
- Statistical data for CY2022 was submitted ahead of the State's deadline and in accordance with the National Incident Based Reporting (NIBR) guidelines.
- Facilitated two purges of documents in accordance with the State's record retention.
- Continued disposition of property, further reducing the number of active items in the Property and Evidence room.
- Bedford PD Explorer Post 2121 competed in the Cowtown Showdown Explorer Competition and placed 1st in the Pursuit/Felony Stop scenario category. The Post also competed at the David Paris Memorial Explorer Competition and placed 2nd in the Domestic Disturbance scenario.
- The Santa Cops program provided Christmas to 32 children.
- The Behavioral Intervention Unit (BIU) hosted the Arkansas City Police Department (KS), which has since partnered with the hospital in their jurisdiction, and implemented protocols currently used by the BIU for incidents involving mental health and domestic violence situations. Additionally, the Arkansas City Police Department is using the BIU Standard Operating Procedure manual as a template within their agency.
- The Behavioral Intervention Unit participated in a documentary highlighting the mission and impact of the Project Beloved organization on victims of violent crimes.
- The Volunteers in Police Services (VIPS) implemented the Senior Care Call Program which provides weekly calls to the senior population of City residents to check on their welfare and to maintain social contact.
- Community Services implemented Positive Officer Student Time (POST) in the Bedford elementary schools, which resulted in 112 hours of engagement between officers and students. Activities include book reading by officers, discussions, visits and joining the students during lunchtime.
- The homicide case from 1986 involving the victim, Janet Love, was solved with the use of modern DNA technology. The process involved conducting forensic genetic genealogy testing of DNA found at the scene and the results identified a potential suspect who was now deceased. With the help of a genealogist and public records, detectives were able to piece together a family tree. With the cooperation of living family members, a kinship analysis facilitated by the University of North Texas Center for Human Identification positively identified the potential suspect as the offender.
- The Criminal Investigations Division quickly identified the suspect involved in an incident involving explosives, allowing NETCAST (Northeast Tarrant County Area SWAT Team) to quickly and safely apprehend the subject without consequences.
- The Criminal Investigations Division (CID) fosters continued partnerships with local resources to include One Safe Place, SafeHaven, The Women's Center, Texas Health Resources Hurst-Euless-Bedford, the Hurst-Euless-Bedford ISD, Springwood Hospital, Millwood Hospital, John Peter Smith Hospital and UnBound North Texas. These relationships have allowed the Behavioral Intervention Unit and CID to better serve those in need by having direct communication with professionals, and creating immediate connections between the resource and the individual.
- The Criminal Investigations Division partners with Adult Probation & Pretrial to be made aware when offenders of personal violence bond out of jail with certain bond conditions. Additionally, the Division can be made aware when an offender has violated their parole.
- The Criminal Investigations Division networks with entities within Tarrant County to provide assistance to victims of sexual assault. The team has been developed to share resources with other cities and meetings are attended every quarter.
- The Department participated in and supported the Special Olympics through fundraising efforts and volunteering at special events. Additionally, Officers Lena West and Amanda Garcia were guest speakers at the annual Breakfast with Champions event.
- Completed renovations and improvements throughout the law enforcement building.
- Creation of the Deployment Team to address hotspots of criminal activity throughout the City.
- The Community Services Department facilitated several events to engage the younger generation, including a basketball camp. Officers also visit schools during the week, especially on Thumbs Up Thursday and High 5 Fridays, to interact with the students.
- Restructing of departmental personnel and reassignment of divisional tasks allow the public service officers to return to the street. New responsibilities will provide support to the patrol division by responding to non-threatening calls for service and addressing parking complaints/violations.
- A rebranding of the Department occurred through a redesign of the police patch and new uniforms.
- Creation of the Department's purpose and revision of the mission statement.

Expenditures Summary

The most significant change in the Police Department budget is the compensation package and changes in employee benefit costs. The Department was also approved for several part-time positions to support the Department's operations.

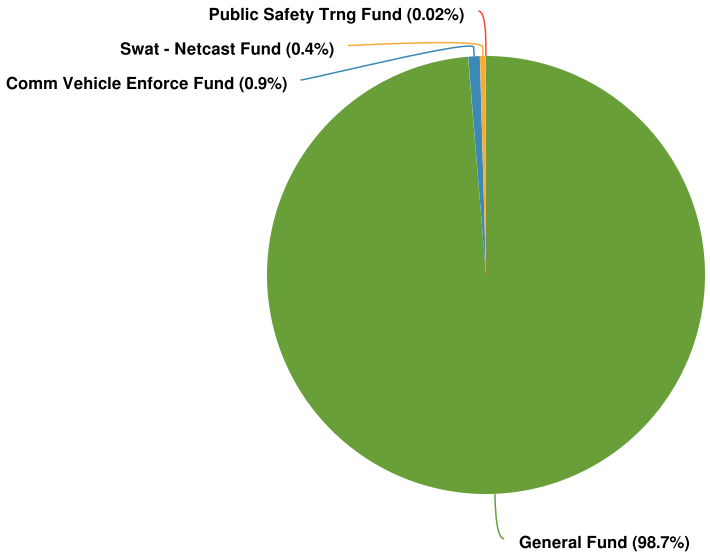
$14,641,540 **$743,825**
(5.35% vs. prior year)

Police Proposed and Historical Budget vs. Actual

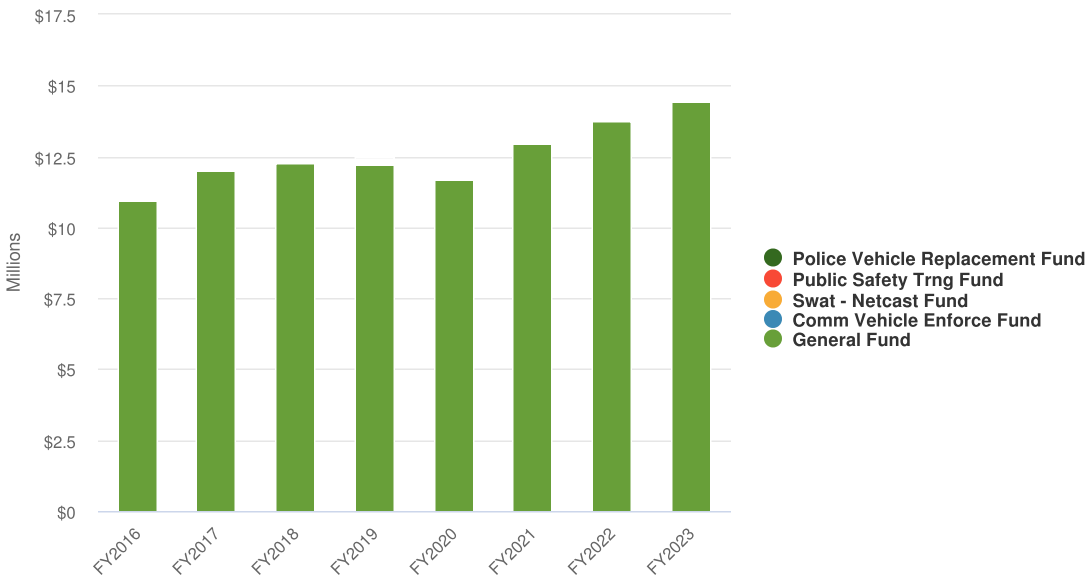


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

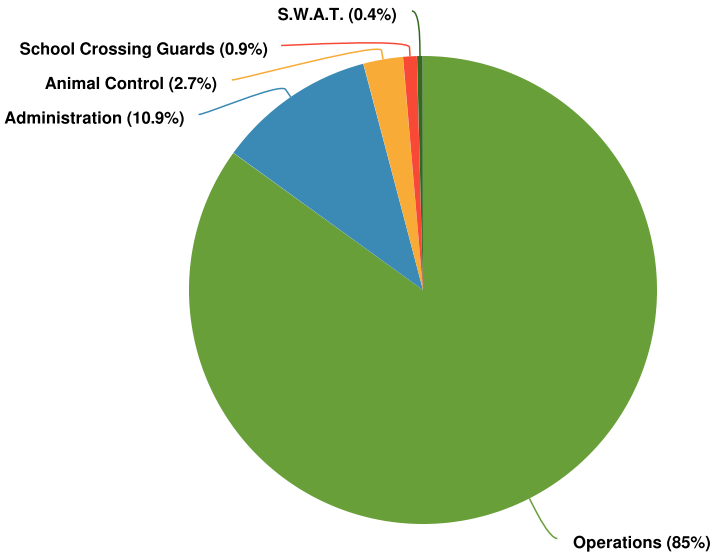


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$10,742,422	$11,385,284	$11,859,881	$11,899,480	$12,625,470	6.1%
Contractual Services	$312,213	$421,414	$1,014,943	$1,023,725	$1,095,870	7%

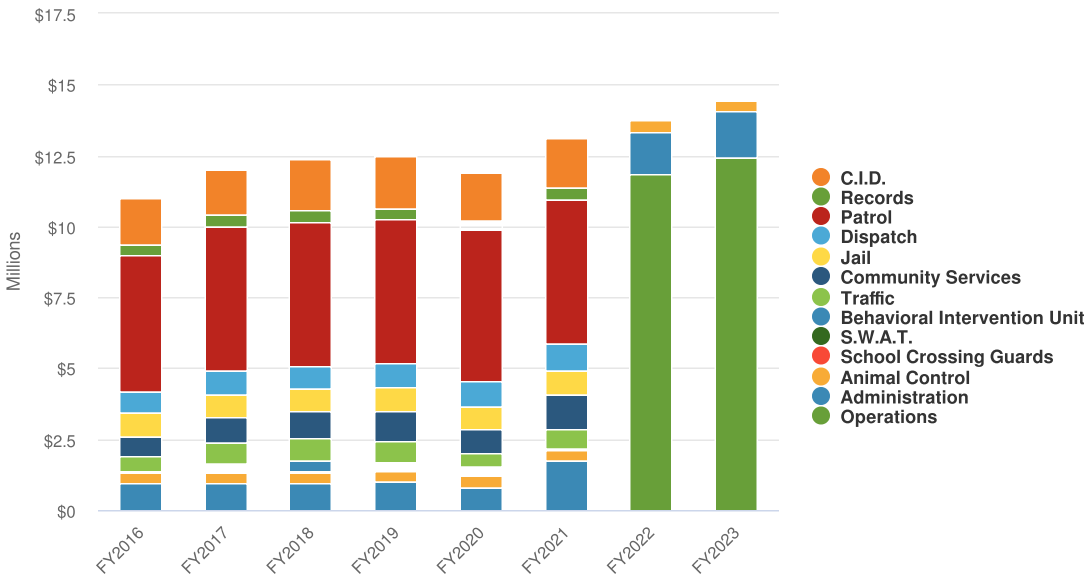
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$281,626	$466,537	$645,530	$342,900	$347,070	1.2%
Maintenance	$13,033	$9,813	$73,584	$63,170	$26,610	-57.9%
Debt Service & Transfers	$231,964	$165,424	$242,510	$242,510	$250,240	3.2%
COVID & Misc	$0	$160,165	$31,232	$0	$0	0%
Utilities	$89,497	$88,696	$102,292	$128,210	$107,750	-16%
Capital Outlay	$0	$0	$23,000	$23,000	$0	-100%
Total General Fund:	**$11,670,755**	**$12,697,334**	**$13,992,972**	**$13,722,995**	**$14,453,010**	**5.3%**
Comm Vehicle Enforce Fund						
Personnel Services	$114,262	$76,257	$117,091	$99,370	$117,980	18.7%
Contractual Services	$157	$1,193	$443	$4,900	$0	-100%
Supplies	$658	$1,505	$4,304	$3,450	$3,550	2.9%
Maintenance	$3,190	$0	$0	$4,000	$4,000	0%
COVID & Misc	$0	$702	$0	$0	$0	0%
Total Comm Vehicle Enforce Fund:	**$118,267**	**$79,656**	**$121,838**	**$111,720**	**$125,530**	**12.4%**
Police Vehicle Replacement Fund						
Debt Service & Transfers	$77,628	$0	$0	$0	$0	0%
Total Police Vehicle Replacement Fund:	**$77,628**	**$0**	**$0**	**$0**	**$0**	**0%**
Swat - Netcast Fund						
Contractual Services	$5,096	$17,089	$24,442	$24,000	$18,650	-22.3%
Supplies	$34,771	$38,349	$36,000	$36,000	$41,350	14.9%
Maintenance	$23	$0	$0	$0	$0	0%
Total Swat - Netcast Fund:	**$39,890**	**$55,437**	**$60,442**	**$60,000**	**$60,000**	**0%**
Public Safety Trng Fund						
Contractual Services	$7,242	$4,816	$3,000	$3,000	$3,000	0%
Total Public Safety Trng Fund:	**$7,242**	**$4,816**	**$3,000**	**$3,000**	**$3,000**	**0%**
Total:	**$11,913,782**	**$12,837,243**	**$14,178,252**	**$13,897,715**	**$14,641,540**	**5.4%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						

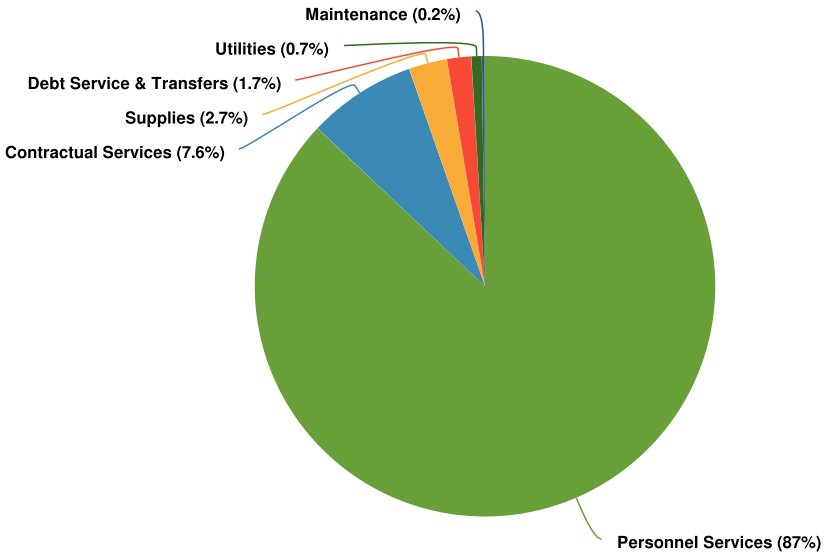
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Police						
Administration						
Personnel Services	$471,725	$1,071,710	$1,053,203	$1,018,186	$1,124,810	10.5%
Contractual Services	$218,571	$351,899	$253,302	$268,125	$308,170	14.9%
Supplies	$31,421	$42,482	$39,862	$38,730	$45,390	17.2%
Maintenance	$3,882	$998	$43,312	$50,310	$10,250	-79.6%
Debt Service & Transfers	$15,000	$15,000	$15,000	$15,000	$15,000	0%
COVID & Misc	$0	$4,458	$3,906	$0	$0	0%
Utilities	$78,531	$77,453	$89,726	$114,290	$95,390	-16.5%
Total Administration:	**$819,130**	**$1,564,000**	**$1,498,311**	**$1,504,641**	**$1,599,010**	**6.3%**
Animal Control						
Personnel Services	$382,752	$355,206	$350,535	$366,610	$362,180	-1.2%
Contractual Services	$5,643	$5,142	$4,467	$7,330	$9,350	27.6%
Supplies	$14,681	$17,843	$18,139	$16,530	$17,830	7.9%
COVID & Misc	$0	$6,363	$0	$0	$0	0%
Utilities	$10,966	$11,243	$12,566	$13,920	$12,360	-11.2%
Total Animal Control:	**$414,042**	**$395,797**	**$385,707**	**$404,390**	**$401,720**	**-0.7%**
Community Services						
Personnel Services	$786,144	$1,089,549	$0	$0	$0	0%
Contractual Services	$5,397	$8,201	$0	$0	$0	0%
Supplies	$15,591	$15,921	$0	$0	$0	0%
COVID & Misc	$0	$9,506	$0	$0	$0	0%
Total Community Services:	**$807,132**	**$1,123,177**	**$0**	**$0**	**$0**	**0%**
C.I.D.						
Personnel Services	$1,660,589	$1,700,573	$0	$0	$0	0%
Contractual Services	$8,765	$18,146	$0	$0	$0	0%
Supplies	$17,241	$18,227	$0	$0	$0	0%
COVID & Misc	$0	$18,639	$0	$0	$0	0%
Total C.I.D.:	**$1,686,595**	**$1,755,586**	**$0**	**$0**	**$0**	**0%**
School Crossing Guards						
Personnel Services	$0	$0	$106,993	$101,530	$138,030	35.9%
Supplies	$0	$0	$0	$0	$800	N/A
Total School Crossing Guards:	**$0**	**$0**	**$106,993**	**$101,530**	**$138,830**	**36.7%**
S.W.A.T.						
Contractual Services	$5,096	$17,089	$24,442	$24,000	$18,650	-22.3%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$34,771	$38,349	$36,000	$36,000	$41,350	14.9%
Maintenance	$23	$0	$0	$0	$0	0%
Total S.W.A.T.:	**$39,890**	**$55,437**	**$60,442**	**$60,000**	**$60,000**	**0%**
Patrol						
Personnel Services	$4,991,675	$4,537,288	$0	$0	$0	0%
Contractual Services	$29,908	$27,416	$0	$0	$0	0%
Supplies	$164,481	$322,485	$0	$0	$0	0%
Maintenance	$6,537	$1,119	$0	$0	$0	0%
Debt Service & Transfers	$161,436	$0	$0	$0	$0	0%
COVID & Misc	$0	$98,579	$0	$0	$0	0%
Total Patrol:	**$5,354,037**	**$4,986,885**	**$0**	**$0**	**$0**	**0%**
Traffic						
Personnel Services	$339,679	$532,212	$0	$0	$0	0%
Contractual Services	$2,727	$3,778	$0	$0	$0	0%
Supplies	$22,760	$35,947	$0	$0	$0	0%
Maintenance	$5,464	$7,697	$0	$0	$0	0%
Debt Service & Transfers	$133,156	$150,424	$0	$0	$0	0%
COVID & Misc	$0	$5,466	$0	$0	$0	0%
Total Traffic:	**$503,786**	**$735,524**	**$0**	**$0**	**$0**	**0%**
Dispatch						
Personnel Services	$852,433	$928,355	$0	$0	$0	0%
Contractual Services	$1,374	$85	$0	$0	$0	0%
Supplies	$956	$1,010	$0	$0	$0	0%
COVID & Misc	$0	$9,215	$0	$0	$0	0%
Total Dispatch:	**$854,763**	**$938,665**	**$0**	**$0**	**$0**	**0%**
Jail						
Personnel Services	$799,231	$810,814	$89,544	$0	$0	0%
Contractual Services	$25,467	$9,733	$0	$0	$0	0%
Supplies	$6,758	$6,655	$0	$0	$0	0%
Maintenance	$340	$0	$0	$0	$0	0%
COVID & Misc	$0	$7,622	$0	$0	$0	0%
Total Jail:	**$831,796**	**$834,824**	**$89,544**	**$0**	**$0**	**0%**
Records						
Personnel Services	$337,238	$386,318	$0	$0	$0	0%
Contractual Services	$2,978	$3,023	$0	$0	$0	0%
Supplies	$6,419	$7,472	$0	$0	$0	0%

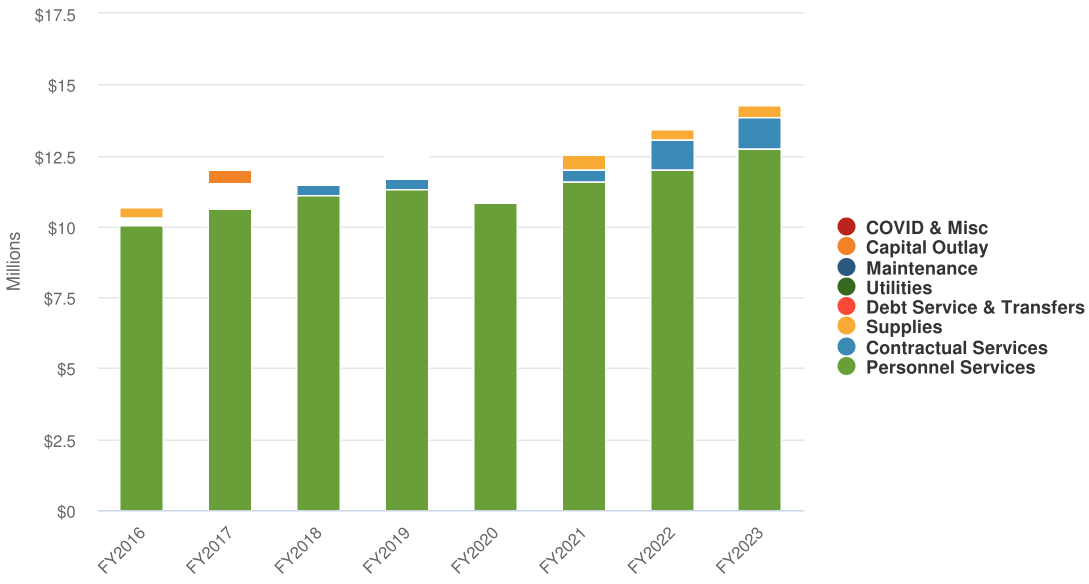
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
COVID & Misc	$0	$828	$0	$0	$0	0%
Total Records:	**$346,635**	**$397,641**	**$0**	**$0**	**$0**	**0%**
Behavioral Intervention Unit						
Personnel Services	$235,218	$0	$0	$0	$0	0%
Contractual Services	$18,782	$0	$0	$0	$0	0%
Supplies	$1,976	$0	$0	$0	$0	0%
Total Behavioral Intervention Unit:	**$255,976**	**$0**	**$0**	**$0**	**$0**	**0%**
Operations						
Personnel Services	$0	$49,517	$10,376,697	$10,512,524	$11,118,430	5.8%
Contractual Services	$0	$0	$760,617	$756,170	$781,350	3.3%
Supplies	$0	$0	$591,833	$291,090	$286,600	-1.5%
Maintenance	$0	$0	$30,272	$16,860	$20,360	20.8%
Debt Service & Transfers	$0	$0	$227,510	$227,510	$235,240	3.4%
COVID & Misc	$0	$190	$27,326	$0	$0	0%
Capital Outlay	$0	$0	$23,000	$23,000	$0	-100%
Total Operations:	**$0**	**$49,707**	**$12,037,255**	**$11,827,154**	**$12,441,980**	**5.2%**
Total Police:	**$11,913,782**	**$12,837,243**	**$14,178,252**	**$13,897,715**	**$14,641,540**	**5.4%**
Total Expenditures:	**$11,913,782**	**$12,837,243**	**$14,178,252**	**$13,897,715**	**$14,641,540**	**5.4%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



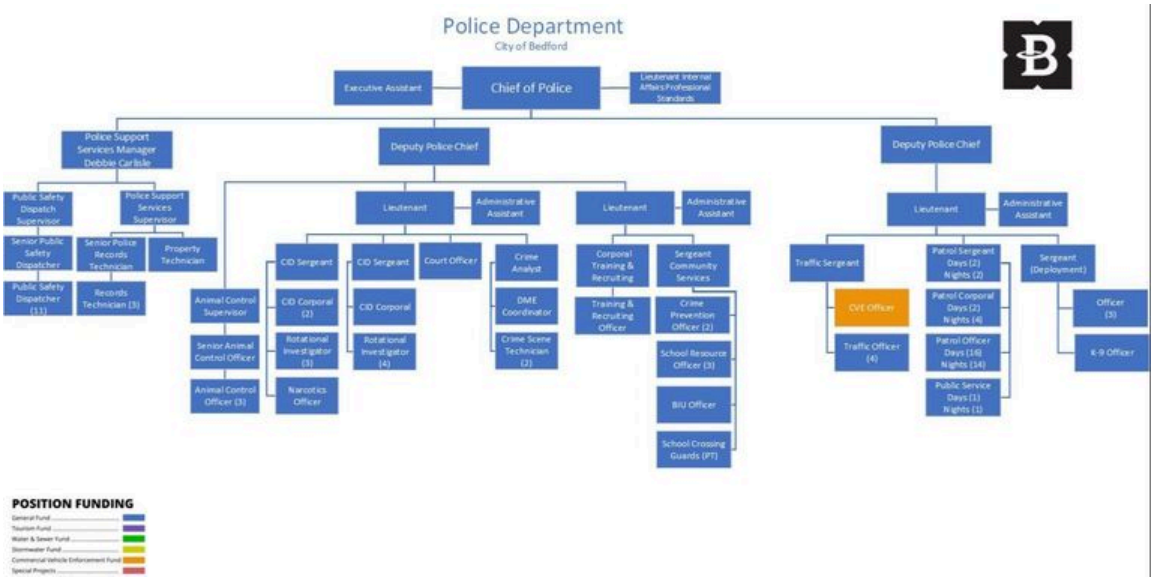
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Personnel Services						
Police	$10,856,684	$11,461,541	$11,976,972	$11,998,850	$12,743,450	6.2%
Total Personnel Services:	**$10,856,684**	**$11,461,541**	**$11,976,972**	**$11,998,850**	**$12,743,450**	**6.2%**
Contractual Services						
Police	$324,708	$444,511	$1,042,828	$1,055,625	$1,117,520	5.9%
Total Contractual Services:	**$324,708**	**$444,511**	**$1,042,828**	**$1,055,625**	**$1,117,520**	**5.9%**
Supplies						
Police	$317,055	$506,390	$685,834	$382,350	$391,970	2.5%
Total Supplies:	**$317,055**	**$506,390**	**$685,834**	**$382,350**	**$391,970**	**2.5%**
Maintenance						
Police	$16,246	$9,813	$73,584	$67,170	$30,610	-54.4%
Total Maintenance:	**$16,246**	**$9,813**	**$73,584**	**$67,170**	**$30,610**	**-54.4%**
Debt Service & Transfers						
Police	$309,592	$165,424	$242,510	$242,510	$250,240	3.2%
Total Debt Service & Transfers:	**$309,592**	**$165,424**	**$242,510**	**$242,510**	**$250,240**	**3.2%**
COVID & Misc						
Police	$0	$160,867	$31,232	$0	$0	0%
Total COVID & Misc:	**$0**	**$160,867**	**$31,232**	**$0**	**$0**	**0%**
Utilities						
Police	$89,497	$88,696	$102,292	$128,210	$107,750	-16%
Total Utilities:	**$89,497**	**$88,696**	**$102,292**	**$128,210**	**$107,750**	**-16%**
Capital Outlay						
Police	$0	$0	$23,000	$23,000	$0	-100%
Total Capital Outlay:	**$0**	**$0**	**$23,000**	**$23,000**	**$0**	**-100%**
Total Expense Objects:	**$11,913,782**	**$12,837,243**	**$14,178,252**	**$13,897,715**	**$14,641,540**	**5.4%**

Organizational Chart



Goals

Administration

Transformation

- Continue to develop local, state, and federal resources to implement or enhance Police Department programs.

Organizational Excellence

- Continue seeking state and federal grant opportunities in order to implement/enhance programs and services and/or purchase new technology.
- Implement mandated leadership education and training for supervisors

Communicate & Engage with Citizens

- Support and encourage the Department's Community Relations Division to create/implement programs designed to incorporate citizen involvement for the purpose of enhancing communities.

Animal Control

Organizational Excellence

- Continue to develop new strategies and/or opportunities to increase pet adoption rates.
- Respond to public concerns accordingly, providing follow-up when necessary.
- Continue to support staff development to increase knowledge of best practices in animal care.

Communicate & Engage with Citizens

- Continue promoting responsible pet ownership by attending off-site civic events and hosting Pet Fairs.
- Develop public education programs to enhance awareness of domestic and wildlife animals.
- Continue to encourage and further enhance Shelter volunteer participation

Commercial Vehicle Enforcement

Transformation

- *Be pro-active in making contact with operators of commercial vehicles to ensure compliance with state and federal laws, and ensure the safety of the vehicles.*

Organizational Excellence

- Obtain crash certifications to expand knowledge on crash investigations involving commercial vehicles.

Community Services

Organizational Excellence

- Provide thorough, accurate, and impartial investigations of formal, informal, and internal complaints.
- Comply with all state-mandated requirements and deadlines regarding the certification and training of all Department personnel.

Communicate & Engage with Citizens

- Continue to be a presence and for information to all citizens, residents and businesses.
- Continue to enhance and promote citizen involvement through the Department's Volunteers in Policing Services (V.I.P.S.) and Explorers Program.
- Create new opportunities for law enforcement personnel to engage citizens in a casual setting.

Criminal Investigations

Transformation

- Continue to develop intelligence sharing in cooperation with the Department's Crime Analyst and neighboring agencies in order to further investigative leads relating to property and violent crime.
- Continue efforts to impact the rate of repeat victimization.

Organizational Excellence

- Continue to maintain a low open case load average per detective/investigator.
- Crime Analyst - provides the Patrol and Criminal Investigations Divisions with timely and specific crime analysis and statistical data for deployment and investigative purposes.

Communicate & Engage with Citizens

- Provide continued follow-ups with victims to facilitate recovery and healing.

Dispatch

Transformation

- Ensure all arrest warrants and protective order confirmations are entered accurately, and disseminated to other law enforcement agencies.

Organizational Excellence

- Creating opportunities for expanded training and networking with other agencies and dispatchers.
- Ensure State-mandated training and licensing requirements are met.
- Ensure all affected personnel are current on TCIC/NCIC certification.

Patrol

Transformation

- Protect and preserve neighborhoods and attract commercial development through the maintenance of a low crime rate.

Organizational Excellence

- Continue utilizing statistical data, analysis, and call history to maximize the deployment of patrol personnel.
- Continue to seek funding to purchase equipment/technology that will assist the Patrol Division in the deterrence of crime and improve officer safety.

Communicate & Engage with Citizens

- Attend City and Departmental events to encourage and foster positive relationships with citizens.

Records and Property Room

Organizational Excellence

- Take proactive steps to facilitate the return of property to rightful owners.
- Conduct frequent disposals of property.
- Conduct routine audits and annual inventory of property and evidence.
- Ensure compliance with the State Record Retention Schedule
- Continue to identify and retain Felony 1 cases carrying a longer retention in accordance with the State Records Retention Schedule.

Traf c

Transformation

- Provide a visible presence in school zones and take enforcement action as needed.

Organizational Excellence

- Supplement and assist the Patrol Division during periods of heavy call loads and/or critical incident management situations.

Communicate & Engage with Citizens

- Respond to citizen complaints regarding areas of traffic concern, determine the severity of the issue, and take appropriate enforcement measures for resolution.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of Authorized Sworn Positions	Inputs	81	81	81	81
# of Authorized Non-Sworn Positions	Inputs	43	34	34	34
# of Applications Received	Inputs	N/A	650	648	650
# of Calls for Service - Animal Services	Outputs	1,745	1,750	1,654	1,750
# of Animals Impounded	Outputs	834	700	612	700
# of Adoptions for Domestic Animals	Outputs	323	300	244	300
# of Total Posts	Outputs	N/A	500	496	500
# of Total Impressions	Outputs	N/A	2,700,000	2,786,848	2,700,000
# of Followers	Outputs	N/A	250,000	290,128	250,000
# of New Followers	Outputs	N/A	1,200	2,778	1,200
# of Fleet Crashes	Outputs	N/A	0	0	0
# of Pursuits	Outputs	N/A	30	28	30
# of Employee Injuries	Outputs	N/A	3	3	3
# of Use of Force Incidents	Outputs	N/A	150	168	150
# of Cases Investigated	Outputs	3,039	2,600	2,628	2,600
# of Evidence Items Processed (Crime Scene)	Outputs	N/A	240	238	250
# of Scenes Processed	Outputs	37	50	44	50
# of Mental Health Follow-Up Contacts by Behavioral Intervention Unit	Outputs	250	300	340	300
# of Domestic Violence Follow-Up Contacts by Behavioral Intervention Unit	Outputs	200	250	282	250
# of Citizen Police Academy Graduates	Outputs	N/A	24	24	24
# of Crime Watch Meetings Hosted	Outputs	N/A	20	10	20
# of Community Service Outreach Events	Outputs	N/A	24	24	24
Volunteer Hours Provided to Department	Outputs	6,352	6,000	6,604	6,000
# of Special Events Worked by Volunteers	Outputs	N/A	80	84	80
# of Training Hours Conducted In-House	Outputs	N/A	6,000	6,178	6,500
# of Training Hours Conducted Externally	Outputs	N/A	4,500	4,560	5,000
# of 9-1-1 Calls Received	Outputs	29,103	28,500	28,500	28,500
# of Non-Emergency Calls Received	Outputs	47,541	48,000	48,000	48,000
Total Calls for Service (Dispatched and Officer Initiated)	Outputs	35,523	38,000	38,000	38,000
# of Accident Investigations by Traffic Officers	Outputs	488	500	520	500
# of Fatality Accidents	Outputs	N/A	0	0	0
# of Commercial Vehicle Enforcement Inspections Completed	Outputs	81	200	250	300
# of Traffic Stops - Traffic Division	Outputs	8,992	3,000	3,104	4,000
# of Traffic Stops - Patrol Division	Outputs	N/A	10,000	10,406	11,000
# of Citations Issued - Traffic Division	Outputs	3,078	6,000	6,120	8,000
# of Directed Enforcement Assignments	Outputs	N/A	200	206	200
# of Arrests	Outputs	1,778	1,700	1,796	1,700
# of Reports Generated	Outputs	4,881	5,000	4,544	5,000
# of SWAT Operations in Bedford	Outputs	N/A	3	3	3
# of Drone Deployments	Outputs	N/A	10	10	10
# of Drone Flight Hours	Outputs	N/A	30	26	120
# of Drug Items Destroyed	Outputs	N/A	350	350	500
# of Property Items Disposed	Outputs	22,040	3,000	2,380	3,000
# of Firearms Disposed	Outputs	N/A	150	154	75
# of Property Items Logged into Evidence	Outputs	4,962	5,000	5,026	5,000
# of Children Served Through Santa Cops	Outputs	N/A	32	32	45
# of Victims Assisted By Crime Victims Liaison	Outputs	148	600	698	700
# of Sworn Personnel Hired	Efficiency	N/A	10	11	4
# of Support Staff Hired	Efficiency	N/A	5	5	3
# of Background Investigations Completed	Efficiency	N/A	75	72	75

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
Cost Savings of Volunteer Hours	Efficiency	$172,774	$175,000	$188,480	$175,000
# of Open Records Requests Processed	Efficiency	N/A	2,600	2,630	2,600
# of Alarm Permits Processed	Efficiency	1,920	1,870	1,698	1,800
Department Budget as a % of the General Fund	Efficiency	34.57%	28.85%	28.82%	34.11%
Priority 1 Response Time (Call Created to Arrival)	Efficiency	N/A	5:00	5:56	5:00
Priority 2 Response Time (Call Created to Arrival)	Efficiency	N/A	7:31	7:31	NM
Live Release Rate for Adoptable Animals	Effectiveness & Outcomes	90%	100%	100%	100%
Person Crime Clearance Rate (National Clearance Rate: 45.6%)	Effectiveness & Outcomes	57%	65%	65%	65%
Property Crime Clearance Rate (National Clearance Rate: 16%)	Effectiveness & Outcomes	18%	25%	25%	25%

N/A - New Measure

Fire

Bill Walker
Fire Chief

The Administration Division is responsible for the overall management of the Fire Department. Specifically, responsibilities include personnel services and management, records management, budget management, and personnel training in the areas of Fire Suppression, Emergency Medical Services, Hazardous Materials, Safety and Specialized Rescue Operations, severe weather and other emergency management functions.

The Administration Division is also responsible for the Fire Marshal's Office, which includes enforcement of all fire codes, fire origin and cause determination, arson investigations, building plan review, and public fire education, including the Citizen's Fire Academy and the annual Open House. Fire Marshal's office is also responsible for issuance of permits including but not limited to: fire alarm, fire sprinkler, and vent-a-hood protection systems.

The Emergency Operations Division is responsible for responding to the emergency needs of the citizens and visitors to the City 24 hours a day. These needs consist of, but are not limited to: fire suppression, rescue, emergency medical services, and hazardous materials emergencies. Emergency Operations Division is responsible in ensuring all personnel meet minimum training and certifications requirements as defined by Texas Commission on Fire Protection (TCFP) and the Texas Department of State Health Services (TDSHS).

The Emergency Operations Division also actively participates in public education programs. These programs include fire safety education, the Department's Fire & Life Safety Education (F.A.L.S.E.) Clown Troupe, Citizen's Fire Academies, Station Tours, and Smoke Detector Programs.

FY 2021-2022 Highlights

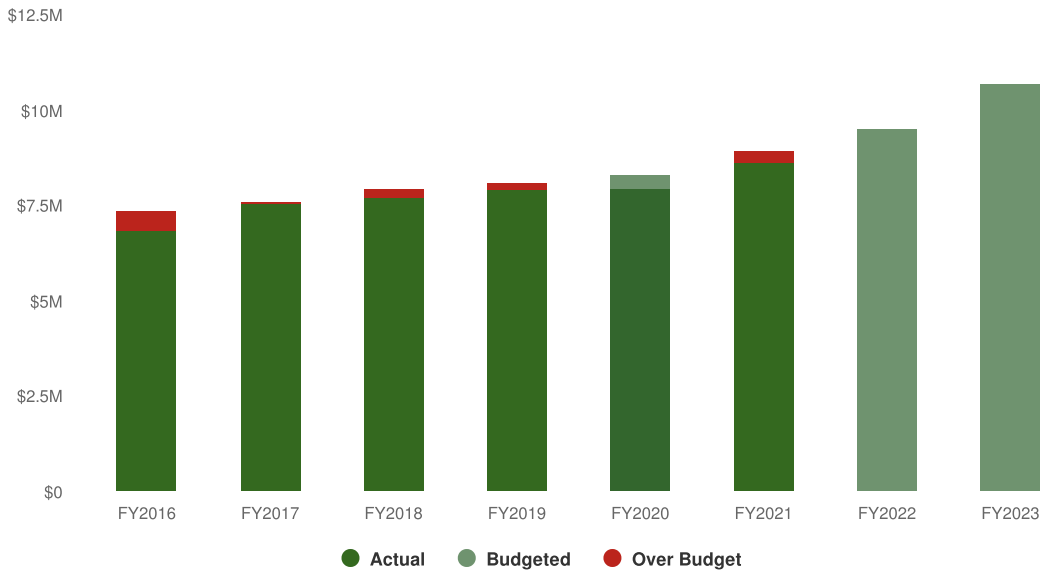
- Texas Intrastate Fire Mutual Aid System Hurricane Ida deployment
- Ventilation training prop was purchased
- Texas Fire Chiefs Academy completed by two Chiefs
- Purchased a fire extinguisher training simulator for fire prevention
- Purchased new lightweight rescue gear with American Rescue Plan Act funds
- Purchased new firefighting helmets with American Rescue Plan Act funds
- Purchased new station duty boots for all Operations with American Rescue Plan Act funds

Expenditures Summary

The most significant change in the Fire Department budget is the compensation package and changes in employee benefit costs. After a review of overtime funding, the Department was approved for an increased budget in line with salary costs and operational needs. Due to increased costs, funding was requested and approved for an increased budget for Ambulance supplies.

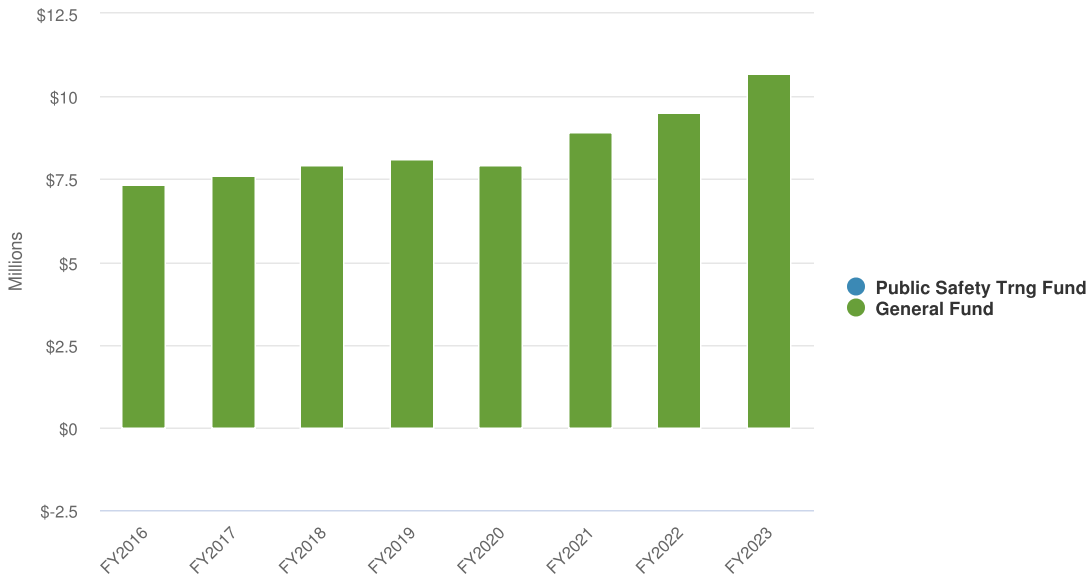
$10,691,015 **$1,165,044**
(12.23% vs. prior year)

Fire Proposed and Historical Budget vs. Actual



Expenditures by Fund

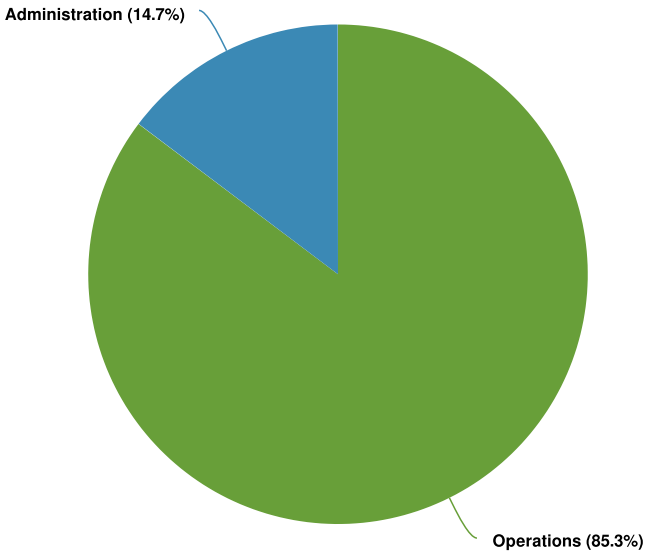
Budgeted and Historical 2023 Expenditures by Fund



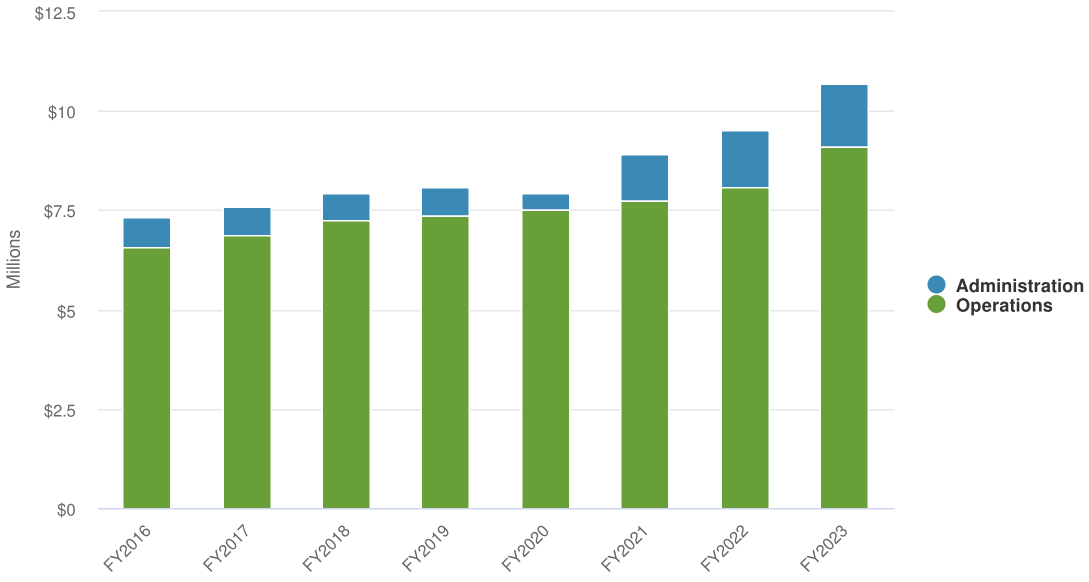
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$6,989,648	$8,012,434	$8,945,102	$8,407,139	$9,477,130	12.7%
Contractual Services	$280,776	$412,344	$438,328	$343,677	$425,015	23.7%
Supplies	$408,324	$389,074	$465,575	$437,385	$507,840	16.1%
Maintenance	$176,140	$157,454	$178,932	$175,230	$192,230	9.7%
Debt Service & Transfers	$0	$0	$7,605	$7,050	$1,660	-76.5%
COVID & Misc	$0	$85,358	$58,764	$0	$0	0%
Utilities	$41,297	$43,536	$57,831	$53,490	$55,140	3.1%
Capital Outlay	$47,900	$93,300	$102,000	$102,000	$32,000	-68.6%
Total General Fund:	**$7,944,085**	**$9,193,499**	**$10,254,137**	**$9,525,971**	**$10,691,015**	**12.2%**
Public Safety Trng Fund						
Contractual Services	$1,601	$35	$175	$0	$0	0%
Total Public Safety Trng Fund:	**$1,601**	**$35**	**$175**	**$0**	**$0**	**0%**
Total:	**$7,945,686**	**$9,193,534**	**$10,254,312**	**$9,525,971**	**$10,691,015**	**12.2%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

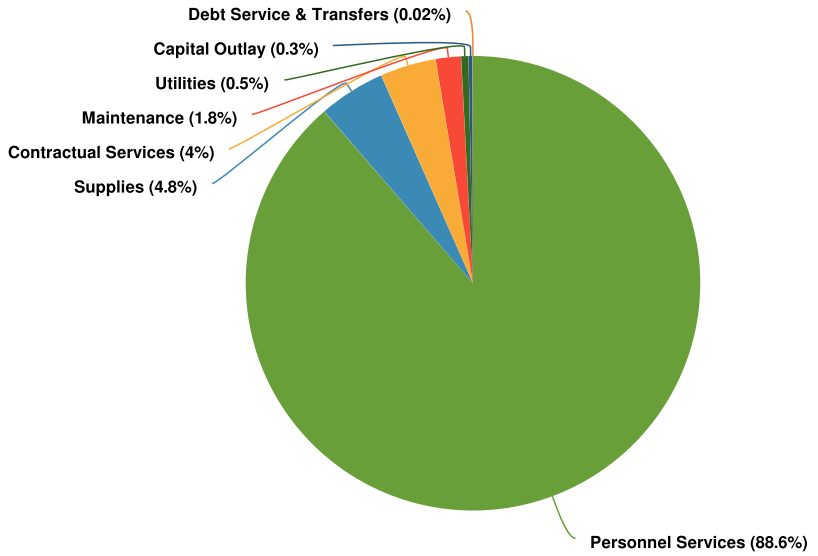


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						

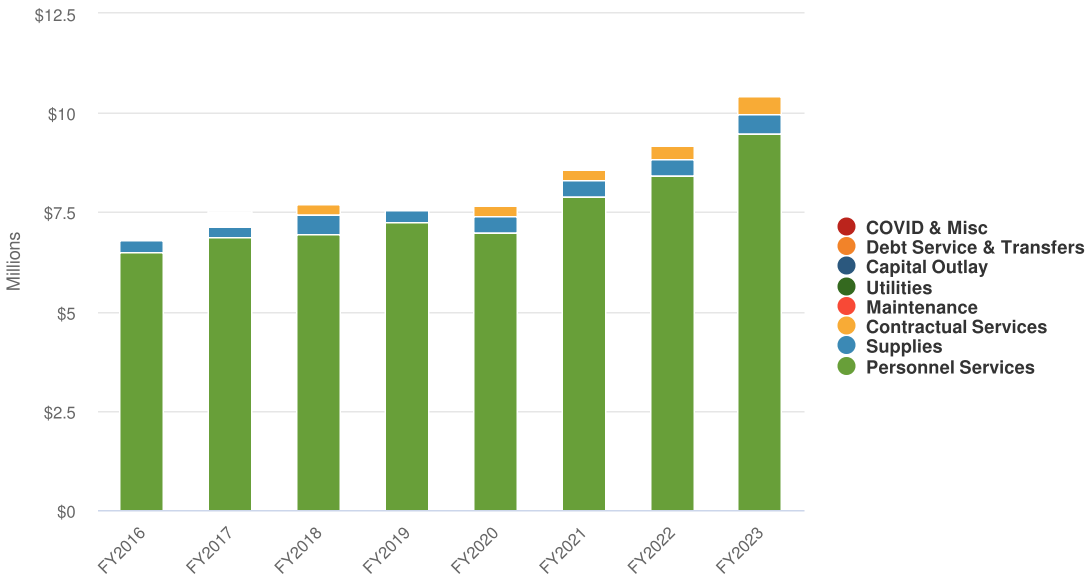
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Fire						
Administration						
Personnel Services	$341,910	$1,005,959	$1,377,994	$1,287,062	$1,412,810	9.8%
Contractual Services	$52,560	$63,779	$105,210	$97,266	$103,920	6.8%
Supplies	$27,876	$39,635	$47,712	$46,760	$54,260	16%
Maintenance	$435	$475	$522	$480	$480	0%
Debt Service & Transfers	$0	$0	$7,605	$7,050	$1,660	-76.5%
Total Administration:	**$422,781**	**$1,109,849**	**$1,539,043**	**$1,438,618**	**$1,573,130**	**9.4%**
Operations						
Personnel Services	$6,647,738	$7,006,474	$7,567,108	$7,120,077	$8,064,320	13.3%
Contractual Services	$229,817	$348,599	$333,293	$246,411	$321,095	30.3%
Supplies	$380,448	$349,439	$417,863	$390,625	$453,580	16.1%
Maintenance	$175,705	$156,979	$178,410	$174,750	$191,750	9.7%
COVID & Misc	$0	$85,358	$58,764	$0	$0	0%
Utilities	$41,297	$43,536	$57,831	$53,490	$55,140	3.1%
Capital Outlay	$47,900	$93,300	$102,000	$102,000	$32,000	-68.6%
Total Operations:	**$7,522,905**	**$8,083,686**	**$8,715,269**	**$8,087,353**	**$9,117,885**	**12.7%**
Total Fire:	**$7,945,686**	**$9,193,534**	**$10,254,312**	**$9,525,971**	**$10,691,015**	**12.2%**
Total Expenditures:	**$7,945,686**	**$9,193,534**	**$10,254,312**	**$9,525,971**	**$10,691,015**	**12.2%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



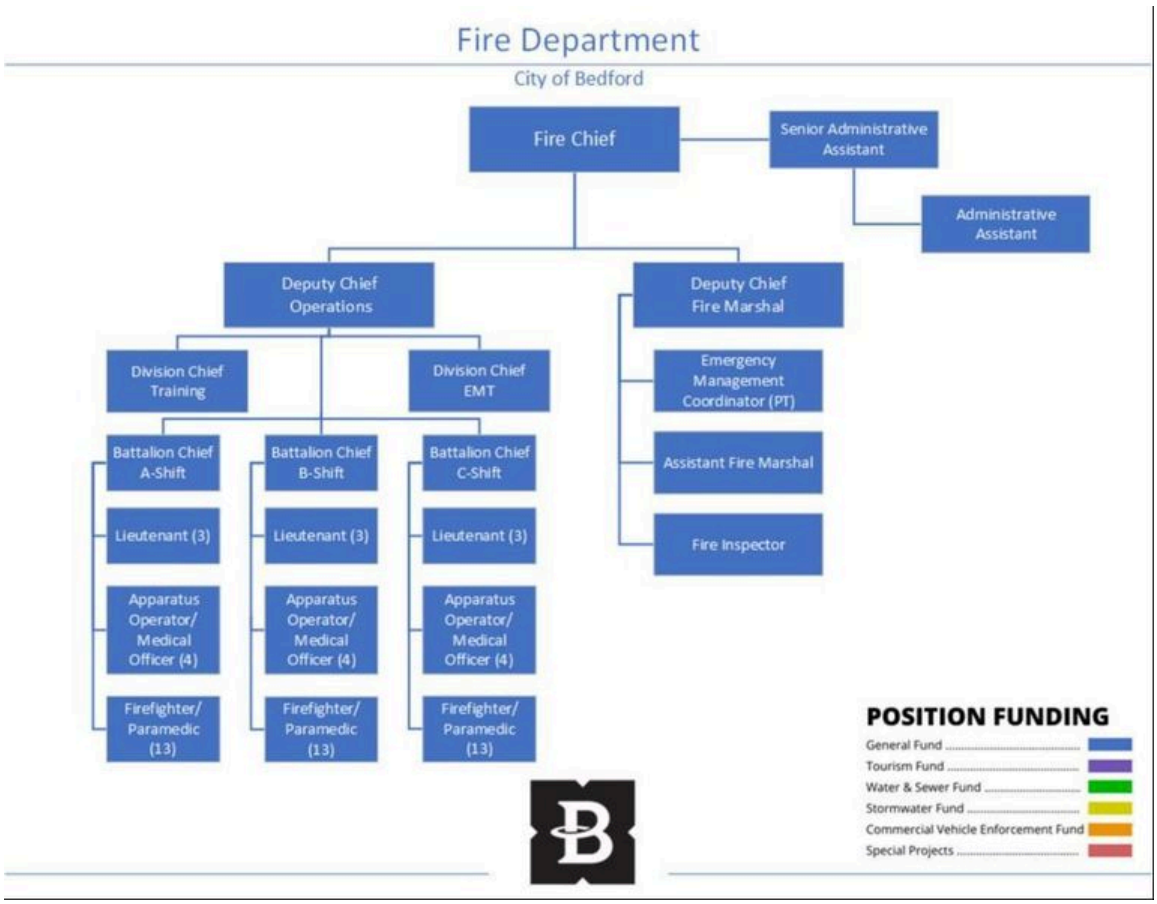
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Personnel Services						
Fire	$6,989,648	$8,012,434	$8,945,102	$8,407,139	$9,477,130	12.7%
Total Personnel Services:	**$6,989,648**	**$8,012,434**	**$8,945,102**	**$8,407,139**	**$9,477,130**	**12.7%**
Contractual Services						
Fire	$282,377	$412,379	$438,503	$343,677	$425,015	23.7%
Total Contractual Services:	**$282,377**	**$412,379**	**$438,503**	**$343,677**	**$425,015**	**23.7%**
Supplies						
Fire	$408,324	$389,074	$465,575	$437,385	$507,840	16.1%
Total Supplies:	**$408,324**	**$389,074**	**$465,575**	**$437,385**	**$507,840**	**16.1%**
Maintenance						
Fire	$176,140	$157,454	$178,932	$175,230	$192,230	9.7%
Total Maintenance:	**$176,140**	**$157,454**	**$178,932**	**$175,230**	**$192,230**	**9.7%**
Debt Service & Transfers						
Fire	$0	$0	$7,605	$7,050	$1,660	-76.5%
Total Debt Service & Transfers:	**$0**	**$0**	**$7,605**	**$7,050**	**$1,660**	**-76.5%**
COVID & Misc						
Fire	$0	$85,358	$58,764	$0	$0	0%
Total COVID & Misc:	**$0**	**$85,358**	**$58,764**	**$0**	**$0**	**0%**
Utilities						
Fire	$41,297	$43,536	$57,831	$53,490	$55,140	3.1%
Total Utilities:	**$41,297**	**$43,536**	**$57,831**	**$53,490**	**$55,140**	**3.1%**
Capital Outlay						
Fire	$47,900	$93,300	$102,000	$102,000	$32,000	-68.6%
Total Capital Outlay:	**$47,900**	**$93,300**	**$102,000**	**$102,000**	**$32,000**	**-68.6%**
Total Expense Objects:	**$7,945,686**	**$9,193,534**	**$10,254,312**	**$9,525,971**	**$10,691,015**	**12.2%**

Organizational Chart



Goals

Revitalization

- Lead the Community Risk Reduction effort by implementing risk mitigation and intervention strategies throughout the city.

Economic Vitality

- Provide the technical expertise required for the implementation and enforcement of all fire codes to enhance safety throughout the city.
- Ensure that the Fire Department complies with all applicable local, state, and federal laws.
- Maintain Class 1 designation which ensures lowest insurance rates for Bedford business community.

Transformation

- Increase the opportunities to send Bedford Fire Department personnel to outside training and leadership development courses to expose our personnel to best practices nationwide.
- Facilitate employee growth and provide reliable succession planning through a commitment to continuing education and training for all levels within the organization.
- Continue to evaluate all operations and seek the most operationally effective way to deploy our personnel to meet the increasing demand for service.
- Create a joint Police and Fire training facility within the City limits of Bedford to best meet public safety training needs while maximizing unit and personnel readiness and to avoid interruptions in service.

Organizational Excellence

- Ensure best practices, while always looking for creative solutions, in all administrative and operational policies, practices and programs.
- Provide the highest quality emergency medical care to the citizens and visitors of the City through the use of the most up-to-date medical protocols and recognized treatment practices in emergency healthcare.
- Continue to support and participate in the NEFDA programs to seek efficient and cost-effective methods of providing specialized emergency services.
- Provide state of the art training, apparatus, living quarters, tools, equipment, and personal protective equipment to our personnel to ensure they are prepared to safely and effectively provide the highest-level service to the community of Bedford.
- Provide an outstanding work environment that supports all employees and allows them to meet their potential at every rank.
- Manage the Division's fiscal resources within the allocated budget.

Communicate & Engage with Citizens

- Ensure citizens, of all ages are educated in the areas of fire prevention.
- Host Annual Fire Department Open House.
- Attend Community Outreach Events.
- Fire Department will effectively communicate through Social Media Communication.
- Continue to offer and conduct Citizen's Fire Academy events to the residents of the city.
- Continue to conduct life safety educations programs to school children through the F.A.L.S.E. Alarm Clown Gang fire prevention shows.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of Sworn Department Positions	Input	69	69	69	69
# of Non-Sworn Department Positions	Input	3	3	3	3
# of Fire Investigators	Input	3	3	3	3
# of Arson Investigators	Input	6	6	5	5
# of Personnel Assigned per Shift	Input	21	21	21	21
# of Engine Companies in Service	Input	2	2	2	2
# of Truck Companies in Service	Inout	1	1	1	1
# of Mobile Intensive Care Units (MICU) in Service	Input	3	3	3	3
# of Battalion Chief Vehicles	Input	2	2	2	2
# of Reserve Engines	Input	1	1	1	1
# of Reserve Trucks	Input	1	1	1	1
# of Reserve MICU	Input	2	2	2	2
# of Command Staff Meetings	Output	10	15	12	12
# of Shift Officer Meetings	Output	4	4	4	4
# of All Hands Shift Meetings	Output	NM	NM	1	1
# of Citizen Fire Academy Classes	Output	0	1	1	1
# of Fire Safety Educational Classes	Output	1	15	20	20
# of Plans Reviewed	Output	121	165	180	190
# of Permits Issued	Output	66	125	140	150
# of Fire Safety Inspections Performed	Output	3528	3,600	3,700	3,700
# of Certificate of Occupancy Inspections Performed	Output	264	275	300	325
# of Fire Investigations	Output	13	30	35	40
# of Smoke Detector Programs Completed	Output	0	2	0	2
# of Ambulance Subscription Memberships	Output	660	700	775	800
# of EMS Responses	Output	5374	5,500	5,400	5,500
# of Calls Station 1 Responded to	Output	NM	3,000	2,700	2,800
# of Calls Station 2 Responded to	Output	NM	1,500	2,200	2,400
# of Calls Station 3 Responded to	Output	NM	1,500	2,100	2,300
# of Aids Given	Output	NM	10	122	100
# of Aids Received	Output	NM	10	108	100
# of EMS Transports	Output	3640	3,000	3,700	4,000
Total Fire Training Hours	Output	10,476	15,000	12,500	15,000
Total EMS Training Hours	Output	3,477	5,000	3,500	5,000
% of Fires Confined to Structure, Object, Area or Room of Origin	Efficiency	NM	NM	NM	90
# of Firefighters Injured on the Job	Efficiency	2	0	1	0
Average Response Time (all 911 calls)	Efficiency	NM	NM	NM	4:10
Department Budget as a % of the General Fund	Efficiency	34.57%	19.63%	21.08%	24.69%
% of Fire Safety Inspection Violations Corrected	Effectiveness & Outcomes	98%	98%	98%	98%
% of Ambulance Subscribers Utilizing Services	Effectiveness & Outcomes	17%	17%	17%	17%
# of Residents contacted for smoke detector inspections or installments	Effectiveness & Outcomes	0	640	0	640

NM - New Measure

Public Works

Cheryl Taylor
Director of Public Works

ADMINISTRATION

The Public Works Administration Division provides leadership, support, and mentorship to the Engineering, Streets, Water, Wastewater, Stormwater, and Fleet Divisions of the Public Works Department. The Division, through fiscal responsibility, provides essential services to the citizens of the City of Bedford in a prompt, courteous, safe, efficient, and cost-effective manner. The Division performs the administrative functions for the Department to ensure effective delivery of services to the residents and businesses of the City of Bedford.

ENGINEERING

The Engineering Division is responsible for technical review and inspection of proposed public infrastructure with new development, floodplain administration, Capital Improvement Program (CIP) projects, right of way permits for franchise utilities, compliance with stormwater requirements during construction, and project management of various other projects within the City. In addition, the Engineering Department strives to support other departments in the planning process of new developments, plan and execute the city's water, wastewater, stormwater, and roadway CIP, and provide a wide range of technical assistance, field support, and utility and floodplain information to other City departments, citizens, engineers, builders, and various interested parties.

STREET

The Street Division is responsible for the maintenance of the City's street infrastructure, curb and gutter, sidewalks, and driveway approaches. The Division is also responsible for the installation and maintenance of traffic control devices, including traffic signals, lane, and intersection markings, and street signs. The monthly maintenance of traffic signals includes inspection of all video detection inputs and outputs, testing of the battery backup system, alignment and placement of signal heads, testing of all the pedestrian push buttons for crosswalks, and testing of the emergency pre-emption (Opticom) utilized by Police and Fire. Yearly traffic signal maintenance includes testing of the signal controller, which controls the signal light functions, and testing of the conflict monitor that verifies the controller and sends data that complies with traffic guidelines. The Division also completes traffic counts that are utilized for traffic studies in an effort to determine traffic flow and vehicular speed. The information from the studies are utilized by the Development Department for prospective and current businesses, the Police Department for detecting if a street has a problem with excessive speeding, and to complete warrant studies to determine the need for traffic safety devices, such as signs or signals.

WATER AND WASTEWATER

The Water Division is responsible for delivering safe, clean water at adequate pressure to customers. This is accomplished through the maintenance of water lines, meter change-outs, repair and maintenance of fire hydrants, valve maintenance and repair, operation of two wells, and the chemical feed systems used to treat the water they produce. These chemical feed systems are monitored by City personnel and the Supervisory Control and Data Acquisition System (SCADA), and daily bacterial testing of the water system. Dead-end mains are flushed monthly as required by the Texas Commission on Environmental Quality, to sustain adequate chlorine residual in the far reaches of the system. The division is also responsible for managing the Cross Connection Control Program, which protects the water supply system, by eliminating potential sources of contamination resulting from illegal cross-connections and backflow. The program includes overseeing the registration of licensed backflow prevention technicians, inspection of new backflow devices, and ensuring that required backflow devices are tested annually and remain in compliance with the City Ordinance and Texas Commission on Environmental Quality guidelines.

The City of Bedford Wastewater Division is responsible for the protection of public health and environmental safety through the collection and disposal of household and commercial sewer waste. This is accomplished by the repair and maintenance of sewer mains, line cleaning and video inspection of the City sewer mains and services. Rehabilitation of the sewer lines and manholes is performed to help reduce the infiltration of rainwater and sanitary sewer discharge.

STORMWATER

The Stormwater Administration Division is responsible for providing adequate collection and transportation of stormwater with the least amount of damage to real or personal property. This is accomplished by maintaining the drainage channels and the stormwater collection system through debris removal and erosion control throughout the City. The Division is also proactive in the treatment of standing water to combat mosquitoes and rodent control in the drainage channels and at City facilities. Division staff members oversee the multiple outreach programs offered to residents and visitors of the City.

FLEET

The Fleet Maintenance Division is responsible for the preventive maintenance and unscheduled repairs on City vehicles and equipment. The Division's activities include fuel card management, North Texas Tollway Authority First Responder toll tag program management, TxTag program management, staff training on the safe operation of vehicles and equipment, vehicle registration, and maintaining inventory of stocked parts. The Division manages the Enterprise vehicle replacement program by processing new vehicles, removal of City-owned property and decals to prepare the replaced vehicles for auction. The Division is also responsible for maintaining the City's compliance with the North Central Texas Council of Governments Clean Fleet Program.

FY 2021-2022 Highlights

Street/Traf c

- Mill and overlay on Harwood Road, from the Hurst City Limits to Oak Valley Drive. Work was approved by the 4B Board in January 2022. An Interlocal agreement with Tarrant County was approved by City Council on March 8, 2022. Tarrant County Precinct 3 completed the milling portion in May 2022 and Austin Asphalt completed the overlay portion in May 2022.
- Mill and overlay on Forest Ridge Drive from Bedford Road to Harwood Road.
- Pavement preservation at various locations – Completed crack seal on 53 streets. Implemented a new street preservation method, High Density Mineral Bond (HA5), which was applied to a total of 5 neighborhoods.
- Repaired 113 linear feet of curb/gutter.
- Repaired 5,978 square feet of street pavement.
- Reconstructed 2002 square feet of sidewalk.
- Completed traffic signal upgrades to all 27 traffic controllers.

Water and Wastewater

- Removed water meter locks from all residential water meters.
- Met and completed all TCEQ compliance regulations.
- Completed 3,596 work orders.
- Repaired 20 water main leaks.
- Installed 17 water meters.
- Repaired/maintained 137 fire hydrants.
- Met current Sanitary Sewer Overflow Initiative (SSOI) compliance measures.
- Cleared 172,235 linear feet from the wastewater collection system line.
- Inspected 216 manholes.
- Completed 4 FOG outreach programs (virtual and in-person).
- Issued 169 grease trap permits.

Stormwater

- Treated 92,261 feet of creeks for mosquitoes.
- Completed 120 work orders.
- Maintained 15,835 linear feet of flumes and drainage channels.
- Removed sediment from 7,924 linear feet of flumes and drainage channels.
- TV inspected 500 linear feet of storm drain lines.

Fleet

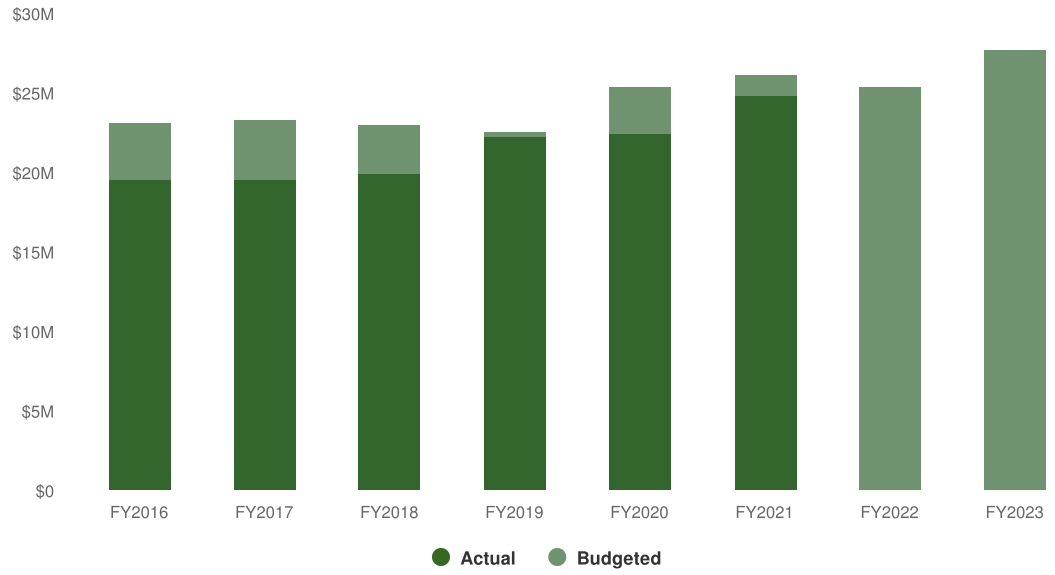
- Maintained 434 vehicles and equipment.
- Completed 1024 work orders.

Expenditures Summary

The primary change in the Public Works budget are the contractual and maintenance expenses in the Street Improvement Economic Development Corporation expenses. These expenses are project based and vary year to year based on the plan approved by the Corporation's board.

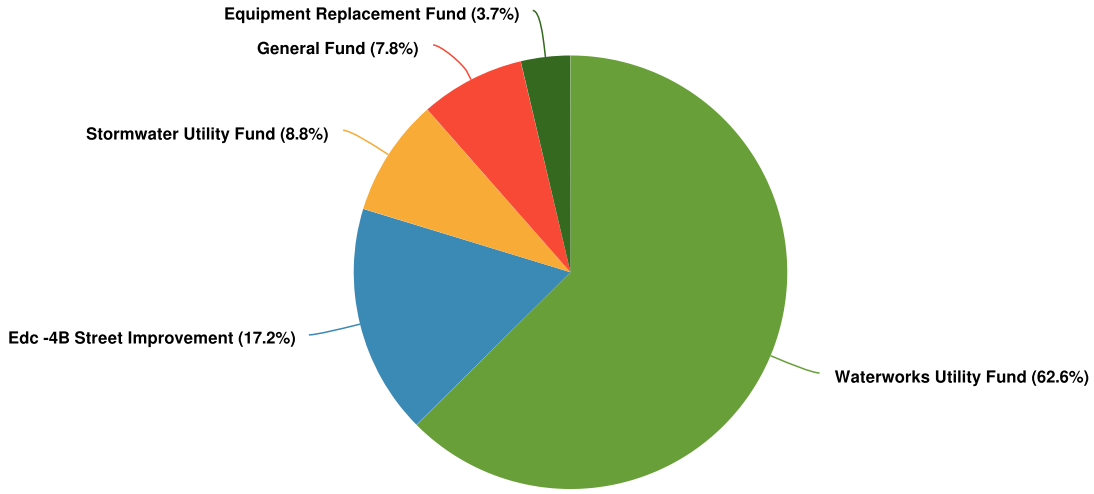
$27,710,795 **$2,367,878**
(9.34% vs. prior year)

Public Works Proposed and Historical Budget vs. Actual

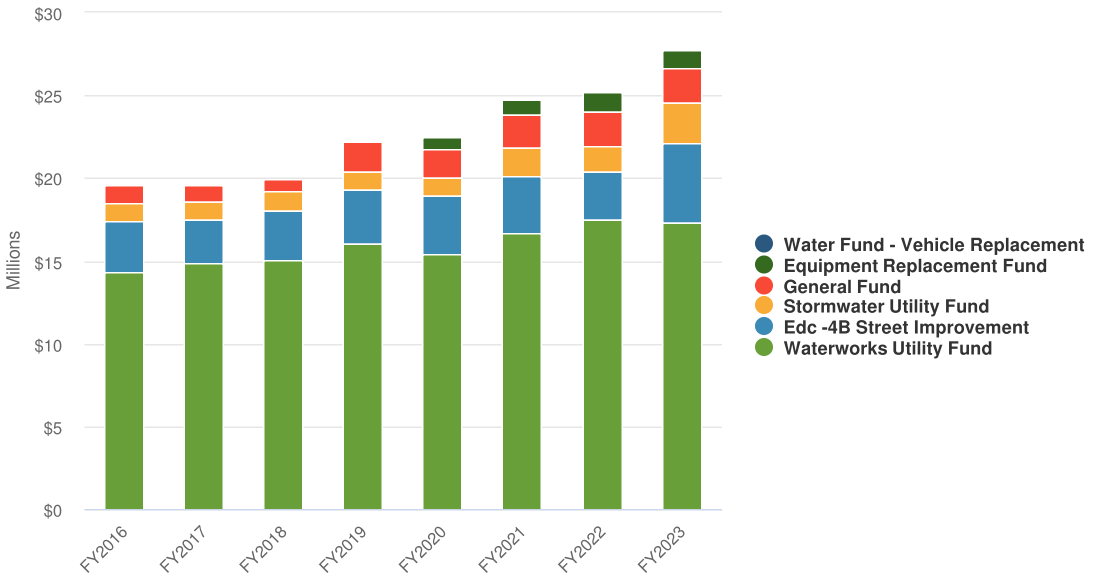


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



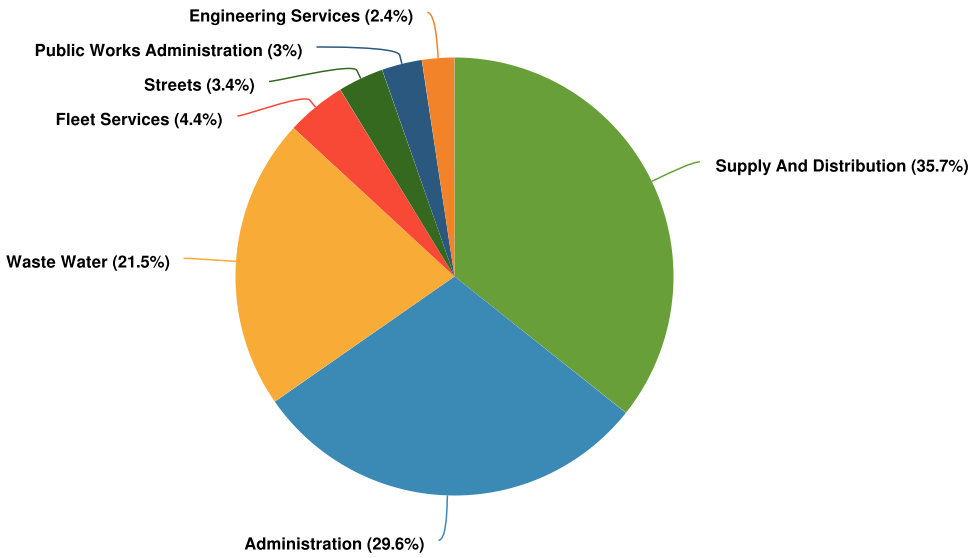
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$755,408	$831,872	$710,871	$975,055	$1,033,110	6%
Contractual Services	$18,991	$11,174	$14,725	$14,630	$24,680	68.7%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Supplies	$23,542	$24,306	$29,477	$27,500	$29,520	7.3%
Maintenance	$78,645	$91,427	$255,210	$60,400	$81,500	34.9%
Debt Service & Transfers	$580,600	$722,600	$689,900	$689,900	$689,900	0%
COVID & Misc	$62	$3,891	$3,082	$0	$0	0%
Utilities	$268,061	$255,819	$291,345	$328,280	$300,130	-8.6%
Capital Outlay	$0	$0	$24,292	$12,500	$0	-100%
Total General Fund:	**$1,725,309**	**$1,941,089**	**$2,018,902**	**$2,108,265**	**$2,158,840**	**2.4%**
Equipment Replacement Fund						
Contractual Services	$729,298	$995,137	$1,064,410	$1,064,410	$932,340	-12.4%
Supplies	$0	$555	$0	$98,950	$0	-100%
Capital Outlay	$0	$0	$0	$0	$90,055	N/A
Total Equipment Replacement Fund:	**$729,298**	**$995,691**	**$1,064,410**	**$1,163,360**	**$1,022,395**	**-12.1%**
Edc -4B Street Improvement						
Contractual Services	$1,855,479	$1,608,519	$2,845,380	$1,630,380	$2,199,380	34.9%
Supplies	$33,578	$25,274	$41,292	$48,800	$44,800	-8.2%
Maintenance	$364,779	$449,418	$185,430	$187,440	$167,120	-10.8%
Debt Service & Transfers	$278,115	$285,960	$1,013,468	$1,013,468	$1,011,630	-0.2%
Capital Outlay	$1,036,236	$113,726	$370,000	$20,000	$1,330,000	6,550%
Total Edc -4B Street Improvement:	**$3,568,187**	**$2,482,896**	**$4,455,570**	**$2,900,088**	**$4,752,930**	**63.9%**
Waterworks Utility Fund						
Personnel Services	$1,772,068	$1,978,184	$2,040,587	$2,216,977	$2,584,360	16.6%
Contractual Services	$12,979,224	$12,242,946	$12,685,452	$13,748,270	$13,267,115	-3.5%
Supplies	$104,615	$107,179	$151,975	$143,590	$188,630	31.4%
Maintenance	$159,850	$259,952	$230,219	$232,230	$248,820	7.1%
Debt Service & Transfers	$238,000	$897,220	$978,020	$978,020	$897,150	-8.3%
COVID & Misc	$0	$14,000	$2,120	$0	$0	0%
Utilities	$126,398	$102,080	$162,475	$165,440	$154,530	-6.6%
Total Waterworks Utility Fund:	**$15,380,155**	**$15,601,561**	**$16,250,848**	**$17,484,527**	**$17,340,605**	**-0.8%**
Stormwater Utility Fund						
Personnel Services	$285,493	$264,014	$293,887	$357,220	$397,590	11.3%
Contractual Services	$92,510	$144,742	$219,590	$230,770	$736,280	219.1%
Supplies	$34,231	$15,369	$40,607	$42,500	$31,360	-26.2%
Maintenance	$14,743	$28,777	$42,220	$50,280	$55,510	10.4%
Debt Service & Transfers	$650,034	$560,454	$873,607	$873,607	$885,285	1.3%
COVID & Misc	$0	$6,391	$0	$0	$0	0%

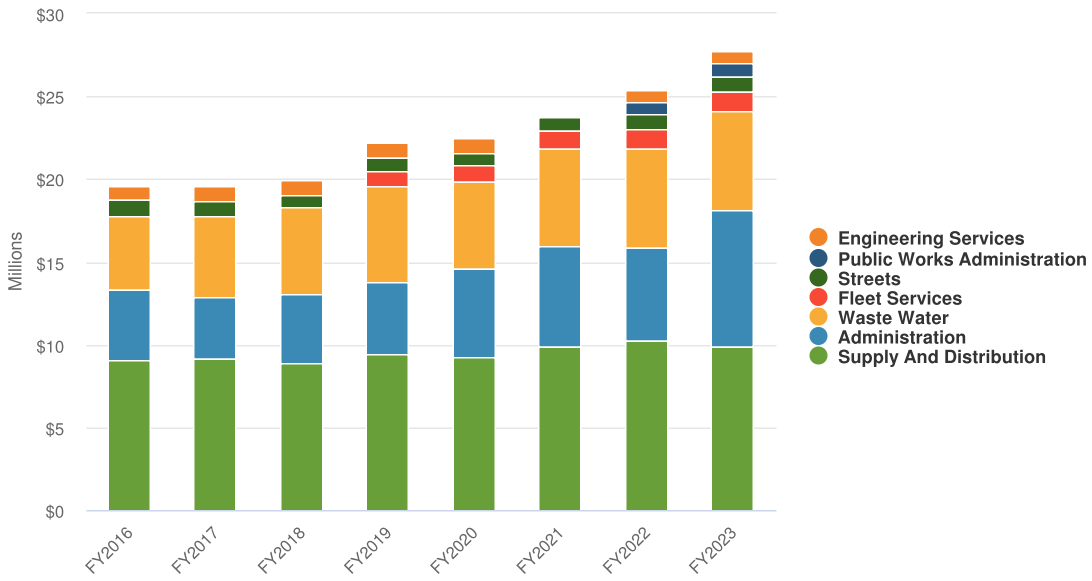
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Capital Outlay	$0	$0	$0	$0	$330,000	N/A
Total Stormwater Utility Fund:	**$1,077,011**	**$1,019,747**	**$1,469,911**	**$1,554,377**	**$2,436,025**	**56.7%**
Water Fund - Vehicle Replacement						
Capital Outlay	$0	$0	$132,300	$132,300	$0	-100%
Total Water Fund - Vehicle Replacement:	**$0**	**$0**	**$132,300**	**$132,300**	**$0**	**-100%**
Total:	**$22,479,960**	**$22,040,984**	**$25,391,941**	**$25,342,917**	**$27,710,795**	**9.3%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



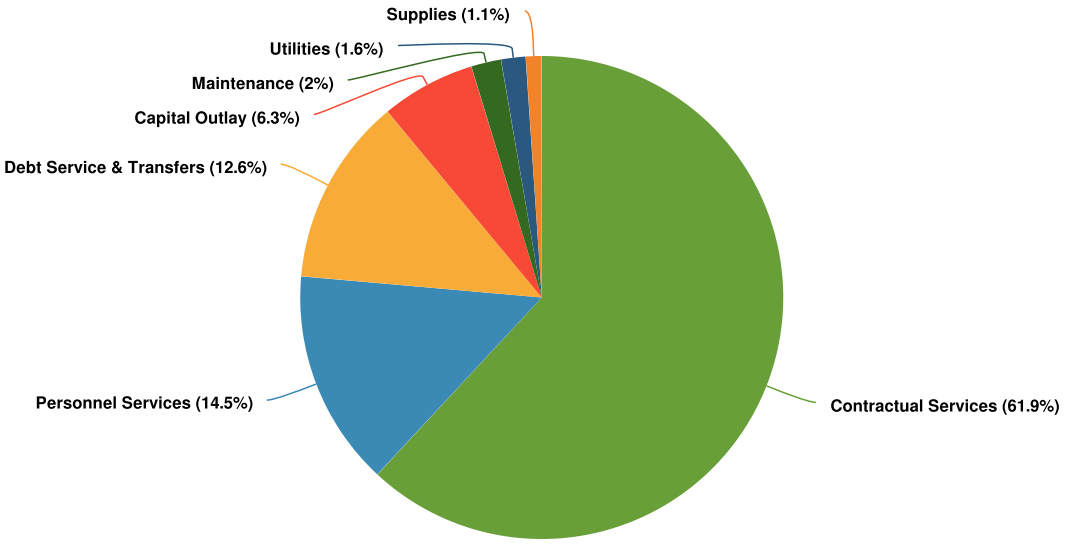
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
Public Works						
Administration						
Personnel Services	$285,493	$264,014	$293,887	$357,220	$397,590	11.3%
Contractual Services	$2,677,287	$2,748,397	$4,129,380	$2,925,560	$3,868,000	32.2%
Supplies	$67,809	$41,197	$81,899	$190,250	$76,160	-60%
Maintenance	$379,522	$478,195	$227,650	$237,720	$222,630	-6.3%
Debt Service & Transfers	$928,149	$846,414	$1,887,075	$1,887,075	$1,896,915	0.5%
COVID & Misc	$0	$6,391	$0	$0	$0	0%
Capital Outlay	$1,036,236	$113,726	$370,000	$20,000	$1,750,055	8,650.3%
Total Administration:	**$5,374,496**	**$4,498,334**	**$6,989,891**	**$5,617,825**	**$8,211,350**	**46.2%**
Public Works Administration						
Personnel Services	$150	$429,446	$541,087	$417,714	$535,690	28.2%
Contractual Services	$535	$32,414	$33,230	$36,660	$91,470	149.5%
Supplies	$141	$16,288	$30,800	$32,450	$32,070	-1.2%
Maintenance	$207	$18,627	$37,596	$34,460	$34,100	-1%
Debt Service & Transfers	$0	$97,220	$168,520	$168,520	$97,150	-42.4%
COVID & Misc	$0	$2,210	$0	$0	$0	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Utilities	$0	$23,108	$38,080	$31,330	$34,530	10.2%
Total Public Works Administration:	**$1,033**	**$619,312**	**$849,313**	**$721,134**	**$825,010**	**14.4%**
Fleet Services						
Personnel Services	$321,934	$309,331	$369,205	$365,231	$408,760	11.9%
Contractual Services	$10,527	$7,821	$10,250	$10,570	$19,500	84.5%
Supplies	$19,662	$18,765	$22,027	$20,050	$22,050	10%
Maintenance	$78,645	$91,427	$255,210	$60,400	$81,500	34.9%
Debt Service & Transfers	$580,600	$722,600	$689,900	$689,900	$689,900	0%
COVID & Misc	$375	$0	$2,580	$0	$0	0%
Capital Outlay	$0	$0	$13,942	$12,500	$0	-100%
Total Fleet Services:	**$1,011,743**	**$1,149,944**	**$1,363,114**	**$1,158,651**	**$1,221,710**	**5.4%**
Engineering Services						
Personnel Services	$687,673	$459,276	$435,508	$593,051	$600,580	1.3%
Contractual Services	$125,882	$15,031	$53,460	$48,090	$47,520	-1.2%
Supplies	$33,904	$9,866	$8,587	$10,800	$9,370	-13.2%
Maintenance	$42,975	$21,970	$315	$0	$0	0%
Debt Service & Transfers	$0	$0	$9,500	$9,500	$0	-100%
COVID & Misc	$0	$2,423	$0	$0	$0	0%
Utilities	$24,277	$0	$0	$0	$0	0%
Total Engineering Services:	**$914,711**	**$508,565**	**$507,370**	**$661,441**	**$657,470**	**-0.6%**
Streets						
Personnel Services	$433,474	$522,541	$341,666	$609,824	$624,350	2.4%
Contractual Services	$8,464	$3,353	$4,475	$4,060	$5,180	27.6%
Supplies	$3,880	$5,541	$7,450	$7,450	$7,470	0.3%
COVID & Misc	-$313	$3,891	$502	$0	$0	0%
Utilities	$268,061	$255,819	$291,345	$328,280	$300,130	-8.6%
Capital Outlay	$0	$0	$10,350	$0	$0	0%
Total Streets:	**$713,566**	**$791,146**	**$655,788**	**$949,614**	**$937,130**	**-1.3%**
Supply And Distribution						
Personnel Services	$796,877	$755,186	$725,151	$745,956	$920,760	23.4%
Contractual Services	$8,052,952	$7,668,314	$7,837,031	$8,644,470	$8,261,420	-4.4%
Supplies	$51,360	$64,485	$80,151	$71,460	$110,190	54.2%
Maintenance	$107,132	$196,710	$171,950	$178,270	$180,500	1.3%

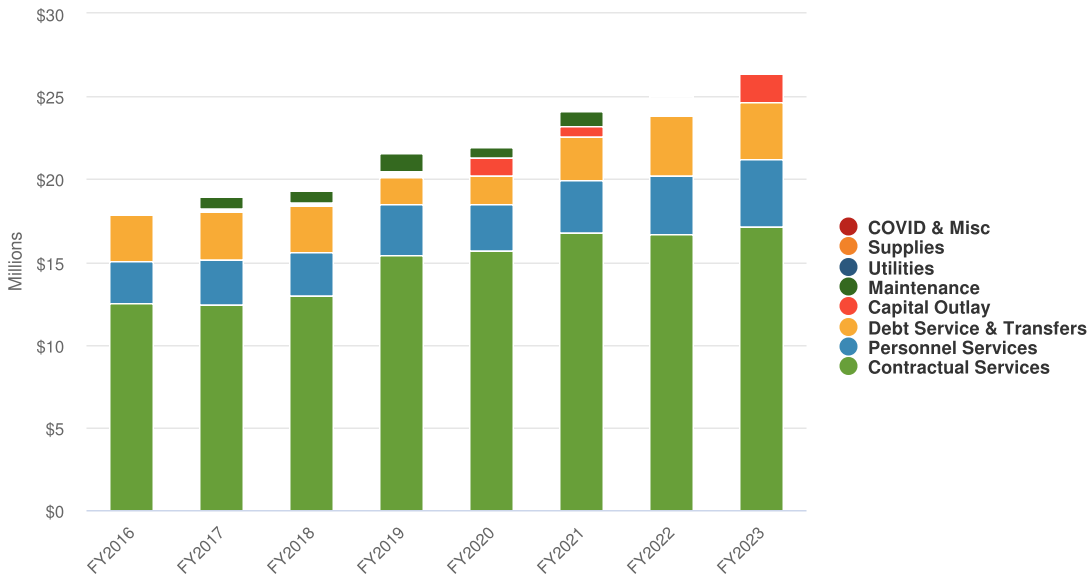
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Debt Service & Transfers	$100,000	$300,000	$300,000	$300,000	$300,000	0%
COVID & Misc	$0	$5,342	$0	$0	$0	0%
Utilities	$102,121	$78,972	$124,395	$134,110	$120,000	-10.5%
Capital Outlay	$0	$0	$132,300	$132,300	$0	-100%
Total Supply And Distribution:	**$9,210,442**	**$9,069,008**	**$9,370,978**	**$10,206,566**	**$9,892,870**	**-3.1%**
Waste Water						
Personnel Services	$287,368	$334,277	$338,841	$460,256	$527,330	14.6%
Contractual Services	$4,799,855	$4,527,187	$4,761,731	$5,019,050	$4,866,705	-3%
Supplies	$19,210	$16,541	$32,437	$28,880	$37,000	28.1%
Maintenance	$9,536	$22,646	$20,358	$19,500	$34,220	75.5%
Debt Service & Transfers	$138,000	$500,000	$500,000	$500,000	$500,000	0%
COVID & Misc	$0	$4,025	$2,120	$0	$0	0%
Total Waste Water:	**$5,253,969**	**$5,404,675**	**$5,655,487**	**$6,027,686**	**$5,965,255**	**-1%**
Total Public Works:	**$22,479,960**	**$22,040,984**	**$25,391,941**	**$25,342,917**	**$27,710,795**	**9.3%**
Total Expenditures:	**$22,479,960**	**$22,040,984**	**$25,391,941**	**$25,342,917**	**$27,710,795**	**9.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

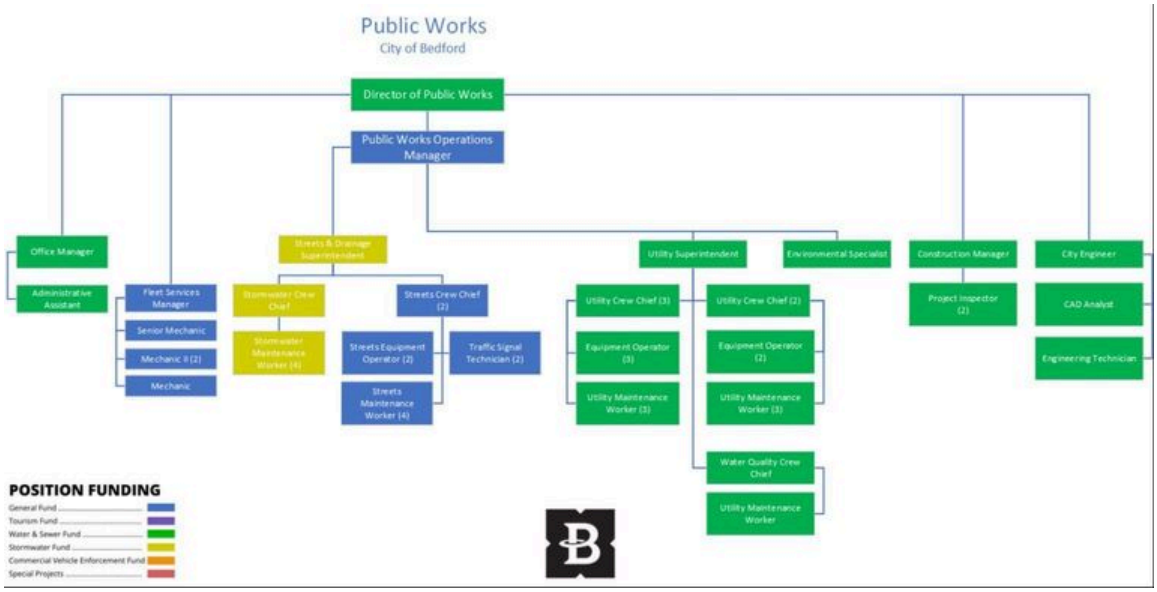


Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services	$2,812,969	$3,074,071	$3,045,345	$3,549,252	$4,015,060	13.1%
Contractual Services	$15,675,502	$15,002,516	$16,829,557	$16,688,460	$17,159,795	2.8%
Supplies	$195,966	$172,682	$263,351	$361,340	$294,310	-18.6%
Maintenance	$618,017	$829,574	$713,079	$530,350	$552,950	4.3%
Debt Service & Transfers	$1,746,749	$2,466,234	$3,554,995	$3,554,995	$3,483,965	-2%
COVID & Misc	$62	$24,282	$5,202	$0	$0	0%
Utilities	$394,459	$357,899	$453,820	$493,720	$454,660	-7.9%
Capital Outlay	$1,036,236	$113,726	$526,592	$164,800	$1,750,055	961.9%
Total Expense Objects:	**$22,479,960**	**$22,040,984**	**$25,391,941**	**$25,342,917**	**$27,710,795**	**9.3%**

Organizational Chart



Goals

Administration

Organizational Excellence

- Submit all annual reporting in order to remain in compliance with regulatory authorities.
- Manage the Division's fiscal resources within the allocated budget.

Communicate & Engage with Citizens

- Continue public education and awareness of Public Work programs.
- Provide educational information and any assistance to all residents on how to use the EyeOnWater app or website.
- Educate the residents on watering restrictions and conservation methods.
- Responds to all inquiries and concerns, handling calls and emails in an efficient and timely manner.
- Communicate projects and activities through Social Media Communication.

Streets

Revitalization

- Installation of new sidewalks when requested and where deemed necessary.

Transformation

- Continue repair and maintenance of all City maintained signs, signal lights, and school zone warning systems.
- Continue maintenance of the street infrastructure, sidewalks, curb and gutter.

Communicate & Engage with Citizens

- Respond to all customer requests and resolve them in an effective manner.

Water Distribution

Transformation

- Address the aging infrastructure and upgrade the areas with antiquated water mains.

Organizational Excellence

- Continue to provide quality water and service to the citizens and businesses of Bedford.
- Continue examining the system for ways to improve the water quality to meet the needs of the citizens.

Communicate & Engage with Citizens

- Respond to customer concerns in a timely and courteous manner.
- Use today's technology to assist citizens in monitoring water usage for water conservation, through the addition of the newly installed water meters.
- Build on public education and awareness of water conservation and environmental issues that affect water quality.

Wastewater

Revitalization

- Maintain and assess the system to ensure adequate capacity for future expansion.

Organizational Excellence

- Continue to inspect and assess the collection system's condition.
- Prioritize areas for future rehabilitation projects in conjunction with street and water rehabilitation projects.
- To provide a sound collection system that reduces overflows and infiltration.

Communicate & Engage with Citizens

- Respond to customer requests quickly and resolve them in an effective manner.
- Build on public education and awareness of waste discharge and environmental issues that affect the wastewater system.
- Continue educating local businesses, apartment complexes, and residents about the Fats, Oils and Grease Program.

Stormwater

Transformation

- Continue with erosion control of creek channels to reduce the amount of real or personal property damage.

Organizational Excellence

- Take a regional approach to mosquito control.
- Continue routine maintenance and repair of drainage channels and the storm sewer system.
- Remain in compliance with the Texas Commission on Environmental Quality Stormwater Management Plan.

Communicate & Engage with Citizens

- Respond to customer requests quickly and resolve them in an effective manner.
- Build on public education and awareness of mosquito control and the Stormwater Management Plan.

Fleet

Organizational Excellence

- Coordinate with user departments to ensure customer satisfaction.

- Continue employee training to develop the skills needed for the reduction of vehicle/equipment downtime.
- Remain in compliance with State and Federal regulations for vehicle maintenance and repairs.
- Remain in compliance with the North Central Texas Council of Governments Clean Fleet program.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
Administration					
# of Administration Staff	Input	4	4	4	4
# of CIP Projects Completed	Output	6	4	4	4
# of Annual Regulatory Reports	Output	9	9	9	9
% of Annual Regulatory Reports Submitted by Due Date	Effectiveness & Outcomes	100%	100%	100%	100%
Engineering					
# of Work Orders Generated	Output	163	200	200	200
# of Floodplain Information Requests	Output	4	10	6	10
No of Inspections Performed	Output	585	1,000	650	1,000
No of Right-of-Way Permits Processed	Output	104	250	200	250
% of Development Requests for Information Responded to within five (5) Working Days	Effectiveness & Outcomes	100%	100%	100%	100%
Streets & Traf c					
# of Field Staff	Input	6	8	4	8
# of Work Orders Generated	Input	814	1,000	584	1,000
# of Signalized Intersections Maintained	Output	27	27	27	27
# of School Zone Warning Systems Maintained	Output	24	24	24	24
# of Signs Fabricated	Output	349	1,000	125	1,000
Square Yards of Street Pavement Repaired	Output	785	1,500	665	1,500
Linear Feet of Curb/Gutter Repaired	Output	1125	1,200	960	1,200
% of Citizen Requests for Sign Maintenance Responded to within 7 days	Effectiveness & Outcomes	100%	100%	100%	100%
% of Signals Receiving Full Preventive Maintenance	Effectiveness & Outcomes	100%	100%	100%	100%
Stormwater					
# of Field Staff	Input	3	4	2	4
Linear Feet of Storm Drain Lines TV Inspected	Output	10,000	10,000	10,000	10,000
# of Work Orders Generated	Output	270	350	350	350
# of Mosquitoes Tested for West Nile Virus	Efficiency	2,400	3,500	3,500	3,500
% of Mosquito Pools Tested Positive for West Nile Virus	Effectiveness & Outcomes	1%	2%	1%	2%
Water Distribution					
# of Field Staff	Input	11	11	11	11
# of Work Orders Generated	Input	5,600	5,000	4,200	5,000
# of Water Storage Tanks Inspected/Maintained	Output	5	5	5	5
# of Water Main Breaks Repaired	Output	23	24	40	24
# of Fire Hydrants Maintained or Repaired	Output	253	1,000	360	1,000
# of Water Valves Maintained or Repaired	Output	135	100	350	100
# of Backflow Prevention Device Reports Reviewed for Compliance	Output	1,300	2,400	1,250	2,400
# of Bacti Samples Taken per Year	Efficiency	660	672	660	672
% of Fire Hydrants Receiving Preventative Maintenance	Effectiveness & Outcomes	100%	100%	100%	100%
% of Water Valves Exercised in the City	Effectiveness & Outcomes	40%	35%	45%	35%
Wastewater					
# of Field Staff	Input	6	7	6	7

# of Work Orders Generated	Output	480	1,000	400	1,000
Linear Feet of Wastewater Collection System Line Cleaned	Output	184,000	184,000	184,000	184,000
# of Manholes Inspected	Output	605	605	605	605
Linear Feet of Wastewater Lines TV Inspected	Output	16,500	16,500	16,500	16,500
# of Liquid Waste Trip Tickets Reviewed	Output	500	510	500	510
# of Grease/Grit Trap Permits Issues	Output	185	180	200	180
# of Waste Hauler Permits Issued	Output	19	18	20	18
Fleet					
No of Mechanics	Input	5	5	5	5
# of Vehicles and Equipment Maintained	Output	718	481	434	481
# of Work Orders Generated	Output	1,500	1,600	1,024	1,600
# of Preventative Maintenance Work Orders Generated	Output	725	600	434	600
# of Unscheduled Work Orders Generated	Output	780	1,200	593	1,200
# of Staff Hours Involved for Training Courses Attended	Efficiency	96	90	72	90
Avg Time In Hours To Complete a Level A Preventive Maintenance Service	Efficiency	.5	0.5	.5	0.5
Avg Time In Hours To Complete a Level B Preventive Maintenance Service	Efficiency	.75	0.75	.75	0.75
Avg Time In Hours To Complete a Level D Preventive Maintenance Service	Efficiency	.75	0.75	.75	0.75
% of Planned Training Sessions Attended	Effectiveness & Outcomes	100%	100%	100%	100%

Library

Maria Redburn
Director of Library

The Bedford Public Library (BPL) enriches, empowers, and transforms lives by serving as a learning hub, community anchor, and technology center. BPL fuels Bedford's passion for reading and learning through innovative collections, programs, and digital content. BPL will play an integral role in helping citizens reenter the workforce through library technology, instructional assistance, and self-directed learning. Bedford citizens benefited from the creation of a seed library and the addition of streaming devices to the Library of Things Collection. In-house programming and large-scale events resumed in 2022, resulting in over 30,000 people attending events. With over 148,000 items in its collection, BPL provides the community access to books, e-books, audiobooks, DVDs, tablets, and more. Maximizing resources, BPL partners with the HEB ISD, community organizations, and other City departments to obtain grants and reach citizens where they live, work, and play.

FY 2021-2022 Highlights

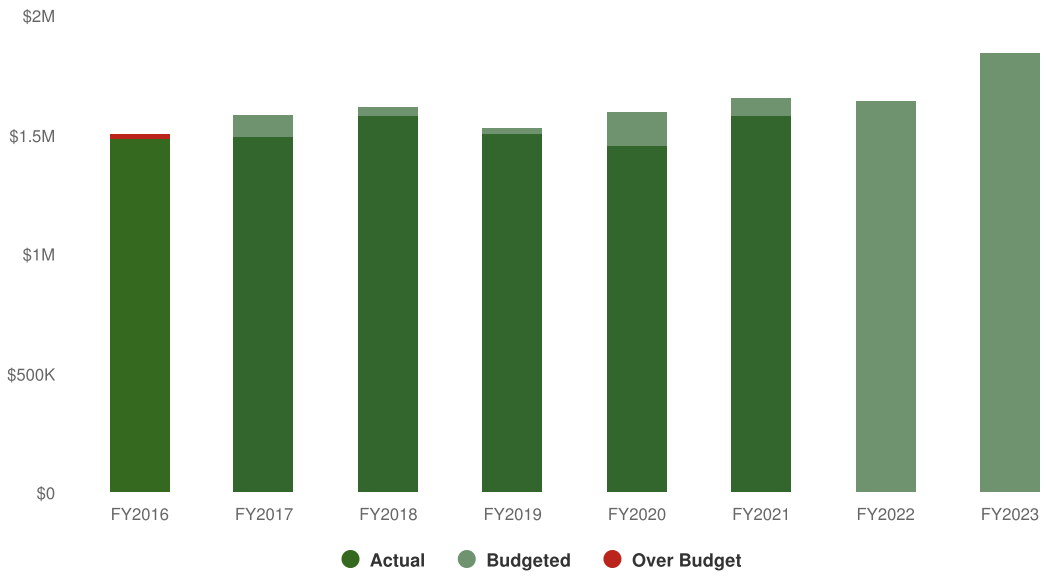
- Received the Texas Municipal Library Directors Association Achievement of Excellence in Libraries Award
- Over 1.5 million minutes read by Summer Reading Club participants
- Created Seed Library and expanded programming related to gardening
- Rokus devices were added to the Library of Things Collection as a pilot project to test streaming services
- Received a $10,000 grant to install StoryWalks at Central Park and Harris Ryals Park
- Received $33,900 in donations from the Foundation and Friends
- Resumed Signature Events with Beer, Brats, & More and the Medieval Faire & Market
- Partnered with the Beautification Commission and Parks to create a Rock Garden with interactive children's games

Expenditures Summary

The personnel budget was expanded in FY 22-23 to restore three positions to full-time and increase hours for part-time positions.

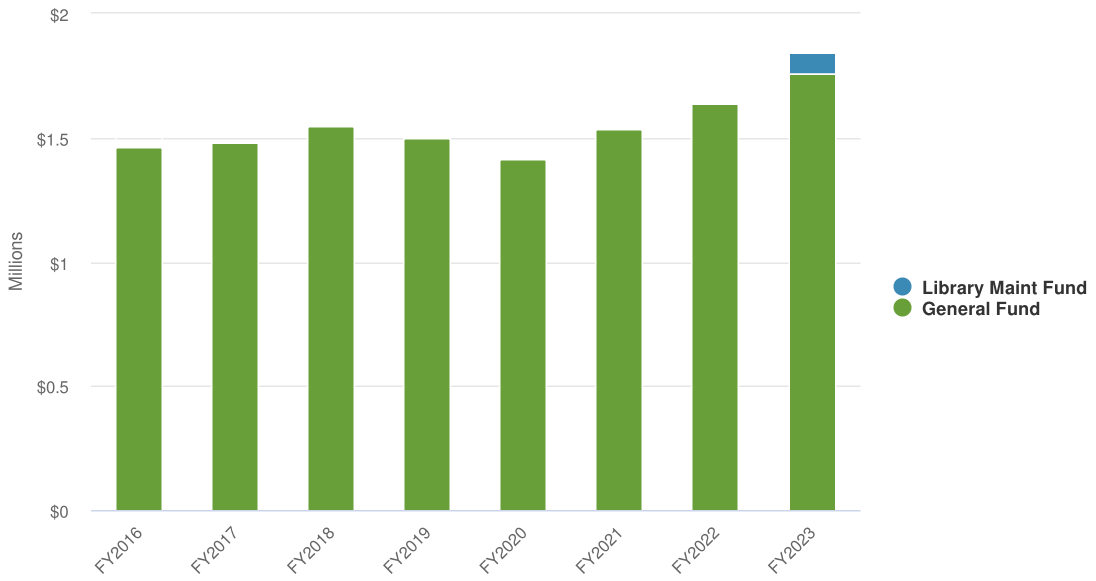
$1,841,610 **$202,153**
(12.33% vs. prior year)

Library Proposed and Historical Budget vs. Actual



Expenditures by Fund

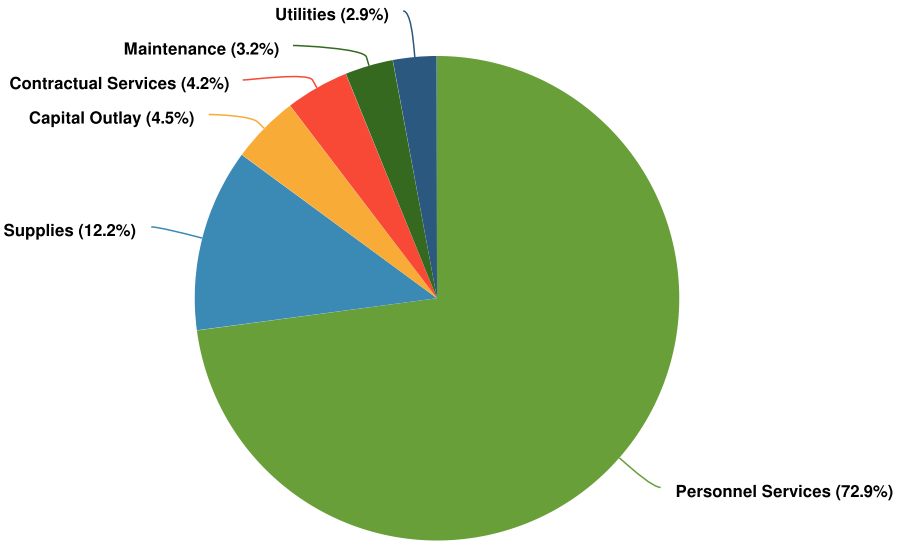
Budgeted and Historical 2023 Expenditures by Fund



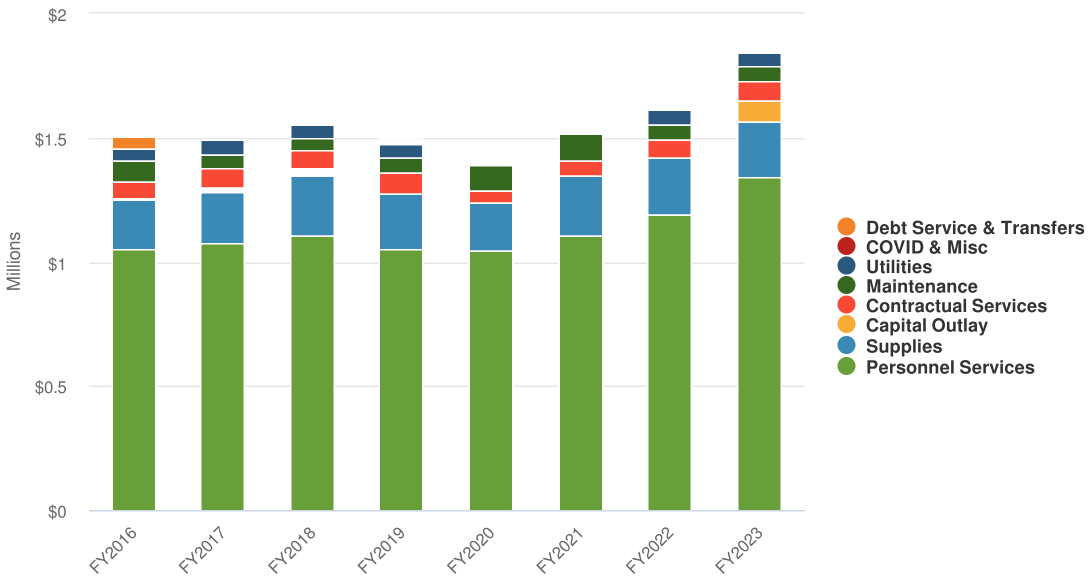
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$1,042,659	$1,110,292	$1,187,677	$1,192,687	$1,342,300	12.5%
Contractual Services	$50,388	$60,294	$70,903	$71,820	$77,970	8.6%
Supplies	$193,454	$257,307	$228,980	$227,590	$224,850	-1.2%
Maintenance	$61,141	$46,042	$62,080	$62,580	$59,170	-5.4%
Debt Service & Transfers	$25,000	$25,000	$25,000	$25,000	$0	-100%
COVID & Misc	$0	$13,766	$2,199	$0	$0	0%
Utilities	$39,381	$35,737	$47,053	$59,780	$53,800	-10%
Total General Fund:	**$1,412,023**	**$1,548,437**	**$1,623,892**	**$1,639,457**	**$1,758,090**	**7.2%**
Library Maint Fund						
Maintenance	$41,294	$32,128	$0	$0	$0	0%
Capital Outlay	$0	$0	$0	$0	$83,520	N/A
Total Library Maint Fund:	**$41,294**	**$32,128**	**$0**	**$0**	**$83,520**	**N/A**
Total:	**$1,453,317**	**$1,580,564**	**$1,623,892**	**$1,639,457**	**$1,841,610**	**12.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



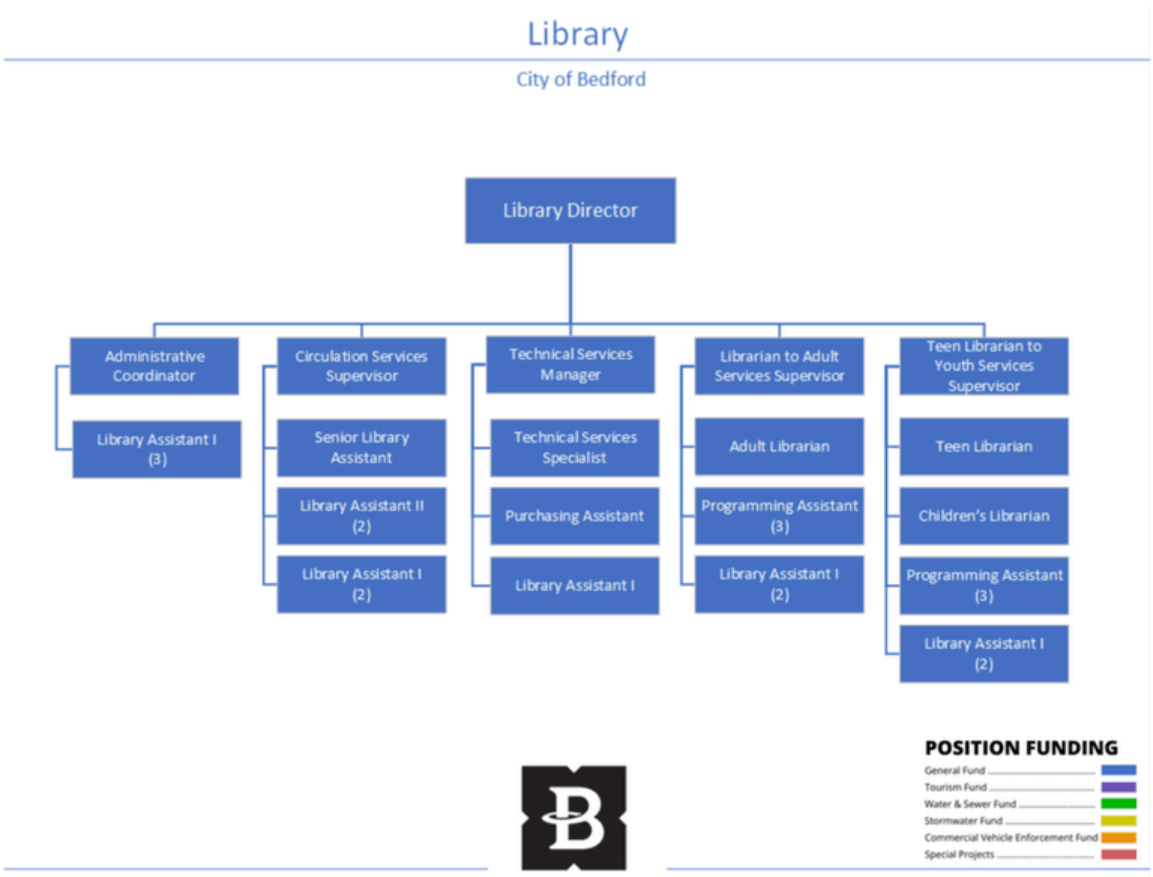
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Personnel Services						
Community Services	$1,042,659	$1,110,292	$1,187,677	$1,192,687	$1,342,300	12.5%
Total Personnel Services:	**$1,042,659**	**$1,110,292**	**$1,187,677**	**$1,192,687**	**$1,342,300**	**12.5%**
Contractual Services						
Community Services	$50,388	$60,294	$70,903	$71,820	$77,970	8.6%
Total Contractual Services:	**$50,388**	**$60,294**	**$70,903**	**$71,820**	**$77,970**	**8.6%**
Supplies						
Community Services	$193,454	$257,307	$228,980	$227,590	$224,850	-1.2%
Total Supplies:	**$193,454**	**$257,307**	**$228,980**	**$227,590**	**$224,850**	**-1.2%**
Maintenance						
Community Services	$102,435	$78,169	$62,080	$62,580	$59,170	-5.4%
Total Maintenance:	**$102,435**	**$78,169**	**$62,080**	**$62,580**	**$59,170**	**-5.4%**
Debt Service & Transfers						
Community Services	$25,000	$25,000	$25,000	$25,000	$0	-100%
Total Debt Service & Transfers:	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$0**	**-100%**
COVID & Misc						
Community Services	$0	$13,766	$2,199	$0	$0	0%
Total COVID & Misc:	**$0**	**$13,766**	**$2,199**	**$0**	**$0**	**0%**
Utilities						
Community Services	$39,381	$35,737	$47,053	$59,780	$53,800	-10%
Total Utilities:	**$39,381**	**$35,737**	**$47,053**	**$59,780**	**$53,800**	**-10%**
Capital Outlay						
Community Services	$0	$0	$0	$0	$83,520	N/A
Total Capital Outlay:	**$0**	**$0**	**$0**	**$0**	**$83,520**	**N/A**
Total Expense Objects:	**$1,453,317**	**$1,580,564**	**$1,623,892**	**$1,639,457**	**$1,841,610**	**12.3%**

Organizational Chart



Goals

Economic Vitality

- Be a destination for families in Bedford and North Texas
  - Issue an average of 175 library cards per month
  - Complete a minimum of 30 programs per month
  - Plan two large-scale signature events per year
  - Partner with the Bedford Library Friends Pumpkin Patch
- Connect job seekers with free resources and workforce development opportunities to help them gain employment or get a better job
  - Track the number of patrons who site the library as the reason they got a job or a better job on the annual library satisfaction survey

Transformation

- Develop alternative funding sources through grants, sponsorships, naming rights, donations, and resource sharing opportunities to support library needs.
  - Apply for 5 grants per year
  - Partner with the Foundation and Friends on 3 - 5 fundraisers per year
  - Collaborate with Euless, Hurst, and the HEB ISD on HEB Reads! Kick-off Event

Organizational Excellence

- Fuel Bedford's passion for reading, listening, and viewing by evaluating, selecting, and weeding collections.
  - Add a minimum of 8,000 materials per year to the collection
  - Weed a minimum of 5,000 materials annual to make room for new materials

Communicate & Engage with Citizens

- Conduct an annual library satisfaction survey
  - Maintain a 90% rating of good or excellent on Library Customer Satisfaction with Meeting Library Household Needs

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of Items in Collection	Input	111,101	110,000	111,107	110,000
# of Registered Library Cards	Input	33,476	35,000	34,394	35,000
# of Items Circulated	Output	405,965	400,000	407,790	400,000
# of Reference Transactions	Output	42,954	45,000	51,434	50,000
# of Programs and Events Offered to the Community	Output	280	500	674	675
Materials Checked Out Relative to Size of Collection	Efficiency	3.65	4	3.67	4
Annual Cost of Library Service Per Capita	Efficiency	27.32	$32.00	$32.70	$33.00
Division Budget as a % of the General Fund	Efficiency	4.23%	3.38%	3.34%	3.6%
Library Customer Satisfaction with Meeting Library Household Needs	Effectiveness & Outcomes	95%	90%	95%	90%
% of Population	Effectiveness & Outcomes	45%	50%	45%	50%
Digital Materials Circulated as a % of Overall Circulation	Effectiveness & Outcomes	12%	10%	13%	10%

Parks, Recreation and Special Events

Don Henderson
Parks Superintendent

The Parks Division is dedicated to providing Bedford citizens with a well maintained parks system. The Parks Division is responsible for the maintenance and operation of 154.5 acres of park land, including the facilities and infrastructure on those properties, such as the municipal aquatic centers, athletic fields, lighting, irrigation, and restrooms. In addition, the Parks Division manages the City-wide mowing and chemical application contracts which service medians, right-of-ways, grounds at City facilities, well sites, and drainage ways.

FY 2021-2022 Highlights

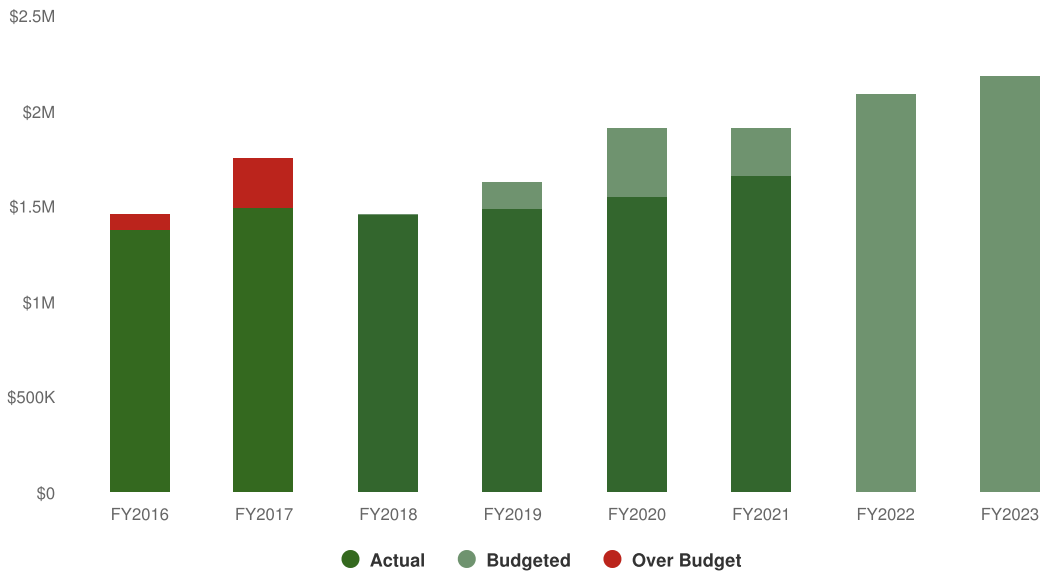
- New picnic benches installed at Brook Hollow Park, Dewey Tenant Park and Stormie Jones Park.
- Two bridges at Brook Hollow Park and Cheek Sparger Trail have been refurbished with new tread-walk material and painted.
- Retaining wall replaced with new diamond wall brick material at Generations Park Lake.
- Installed a new wildlife ramp at Generations Park Lake which will not only help the wildlife exit and enter the lake but also help Texas Parks and Wildlife Department with fish stocking and surveying of all fish species in the lake.
- Coordinated the basketball court donation and installation at Central Park from the Nancy Lieberman Foundation charity, which is a $70,000 value for the community.
- Installed 15 new benches along Bedford linear trails.
- Installed a new basketball half court at Brookhollow.
- Fabricated a new custom conference table for the new Center at Generations Park.
- Installed new sidewalk and light at Bark Park.
- Help with the updated Park Master Plan
- Relandscaping of Build C
- Rebid the three year city wide mowing and chemical contract

Expenditures Summary

The Parks Division was approved for three additional full-time positions in the FY 22-23 budget. Additionally the budget for the operating transfer was moved to Administrative Services and one-time expenses were removed from the budget.

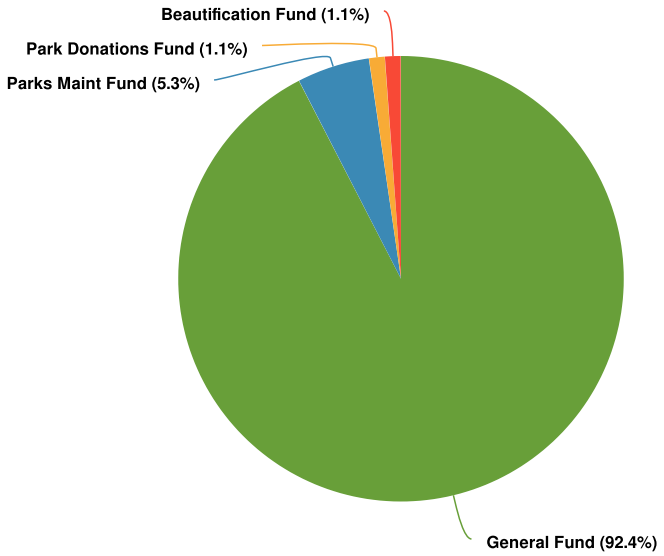
$2,183,050 **$92,738**
(4.44% vs. prior year)

Parks Proposed and Historical Budget vs. Actual

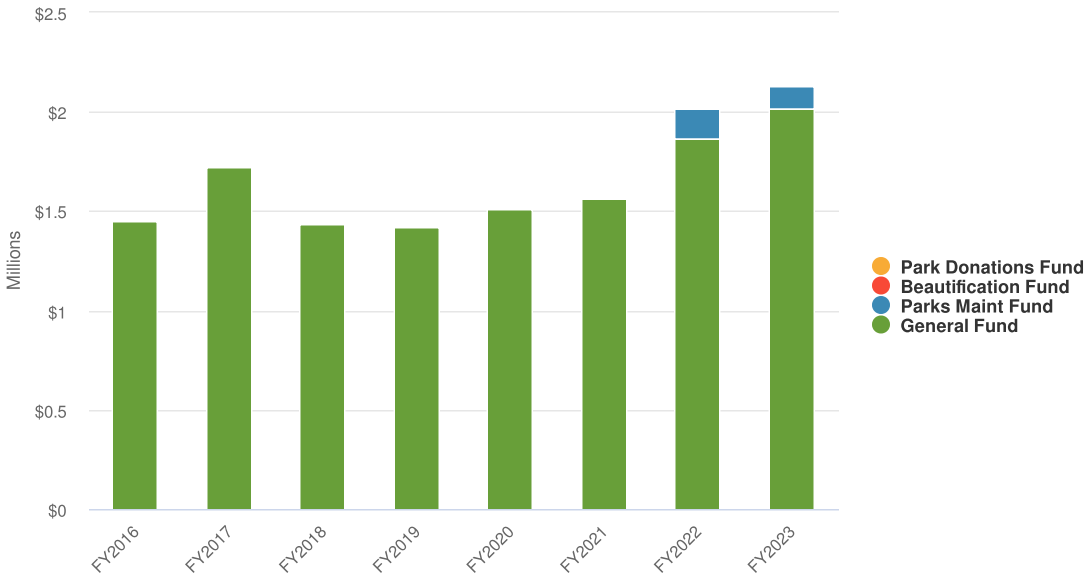


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

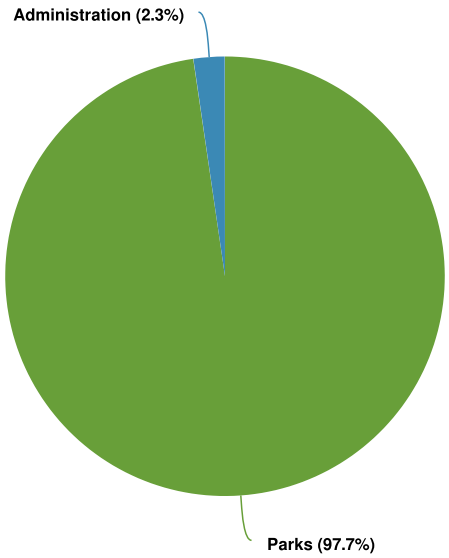


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$903,785	$976,237	$1,067,372	$1,115,942	$1,351,560	21.1%
Contractual Services	$280,426	$269,397	$277,600	$276,800	$312,840	13%
Supplies	$64,189	$78,505	$86,725	$67,890	$85,160	25.4%

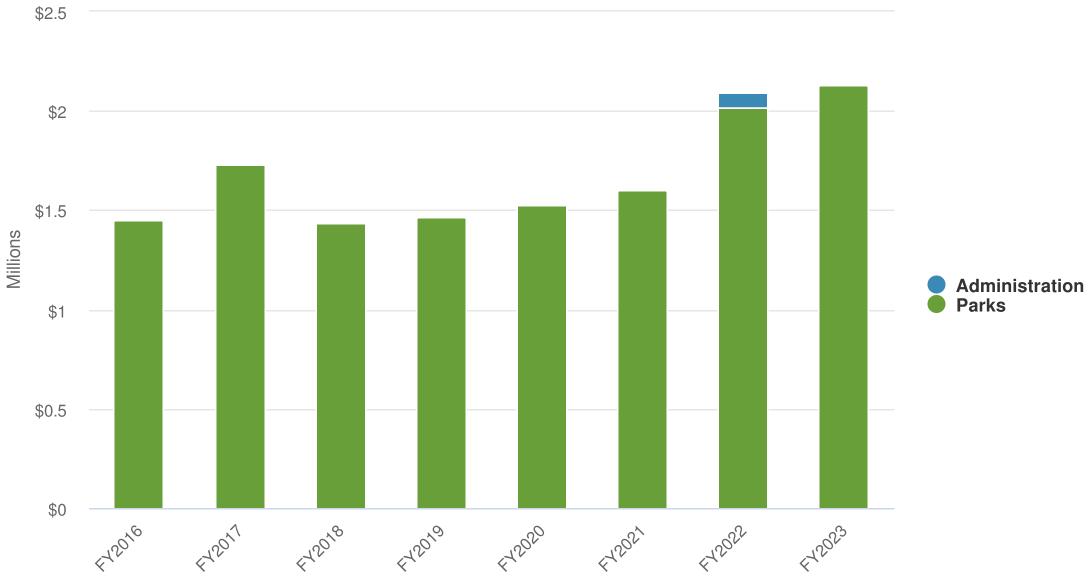
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Maintenance	$63,562	$70,042	$72,055	$70,490	$90,490	28.4%
Debt Service & Transfers	$50,000	$50,000	$50,000	$50,000	$0	-100%
COVID & Misc	$0	$16,165	$5,913	$0	$0	0%
Utilities	$150,220	$127,248	$177,469	$194,140	$178,000	-8.3%
Capital Outlay	$0	$0	$90,171	$90,050	$0	-100%
Total General Fund:	**$1,512,182**	**$1,587,594**	**$1,827,305**	**$1,865,312**	**$2,018,050**	**8.2%**
Parks Maint Fund						
Supplies	$115	$840	$0	$0	$0	0%
Maintenance	$16,177	$20,489	$0	$0	$0	0%
Capital Outlay	$0	$0	$50,000	$150,000	$115,000	-23.3%
Total Parks Maint Fund:	**$16,292**	**$21,329**	**$50,000**	**$150,000**	**$115,000**	**-23.3%**
Park Donations Fund						
Contractual Services	$326	$0	$0	$50,000	$25,000	-50%
Supplies	$14,277	$465	$57,448	$0	$0	0%
Total Park Donations Fund:	**$14,603**	**$465**	**$57,448**	**$50,000**	**$25,000**	**-50%**
Beautification Fund						
Supplies	$4,261	$8,422	$25,000	$25,000	$25,000	0%
Total Beautification Fund:	**$4,261**	**$8,422**	**$25,000**	**$25,000**	**$25,000**	**0%**
Total:	**$1,547,338**	**$1,617,810**	**$1,959,753**	**$2,090,312**	**$2,183,050**	**4.4%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

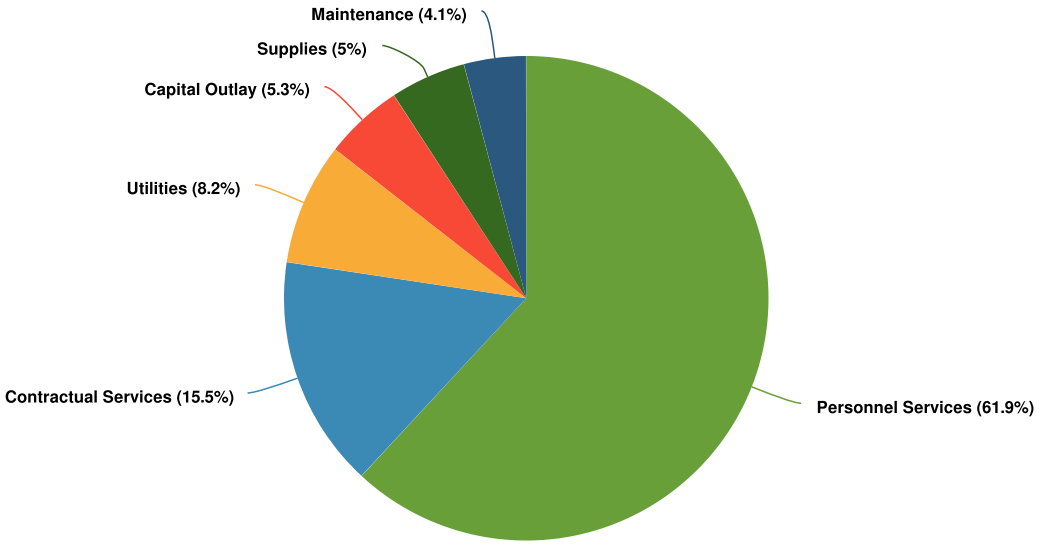


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						

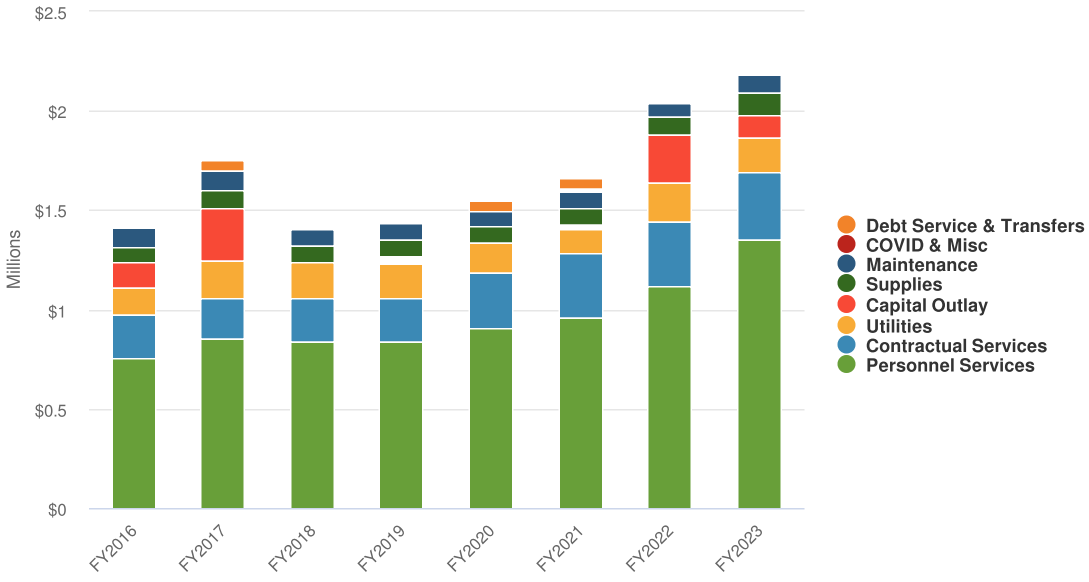
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Community Services						
Administration						
Contractual Services	$326	$0	$0	$50,000	$25,000	-50%
Supplies	$18,538	$8,887	$82,448	$25,000	$25,000	0%
Total Administration:	**$18,864**	**$8,887**	**$82,448**	**$75,000**	**$50,000**	**-33.3%**
Parks						
Personnel Services	$903,785	$976,237	$1,067,372	$1,115,942	$1,351,560	21.1%
Contractual Services	$280,426	$269,397	$277,600	$276,800	$312,840	13%
Supplies	$64,304	$79,345	$86,725	$67,890	$85,160	25.4%
Maintenance	$79,739	$90,530	$72,055	$70,490	$90,490	28.4%
Debt Service & Transfers	$50,000	$50,000	$50,000	$50,000	$0	-100%
COVID & Misc	$0	$16,165	$5,913	$0	$0	0%
Utilities	$150,220	$127,248	$177,469	$194,140	$178,000	-8.3%
Capital Outlay	$0	$0	$140,171	$240,050	$115,000	-52.1%
Total Parks:	**$1,528,474**	**$1,608,923**	**$1,877,305**	**$2,015,312**	**$2,133,050**	**5.8%**
Total Community Services:	**$1,547,338**	**$1,617,810**	**$1,959,753**	**$2,090,312**	**$2,183,050**	**4.4%**
Total Expenditures:	**$1,547,338**	**$1,617,810**	**$1,959,753**	**$2,090,312**	**$2,183,050**	**4.4%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



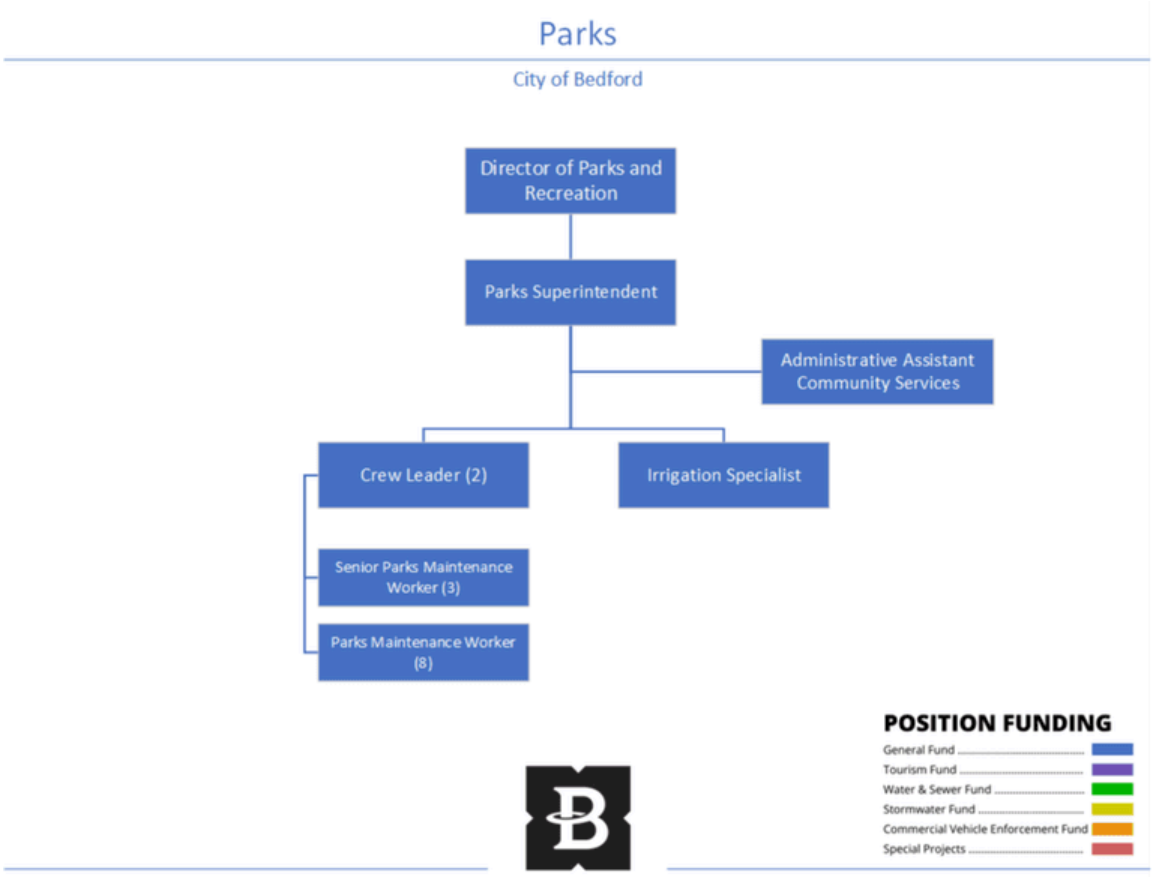
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Personnel Services						
Community Services	$903,785	$976,237	$1,067,372	$1,115,942	$1,351,560	21.1%
Total Personnel Services:	**$903,785**	**$976,237**	**$1,067,372**	**$1,115,942**	**$1,351,560**	**21.1%**
Contractual Services						
Community Services	$280,752	$269,397	$277,600	$326,800	$337,840	3.4%
Total Contractual Services:	**$280,752**	**$269,397**	**$277,600**	**$326,800**	**$337,840**	**3.4%**
Supplies						
Community Services	$82,842	$88,232	$169,173	$92,890	$110,160	18.6%
Total Supplies:	**$82,842**	**$88,232**	**$169,173**	**$92,890**	**$110,160**	**18.6%**
Maintenance						
Community Services	$79,739	$90,530	$72,055	$70,490	$90,490	28.4%
Total Maintenance:	**$79,739**	**$90,530**	**$72,055**	**$70,490**	**$90,490**	**28.4%**
Debt Service & Transfers						
Community Services	$50,000	$50,000	$50,000	$50,000	$0	-100%
Total Debt Service & Transfers:	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$0**	**-100%**
COVID & Misc						
Community Services	$0	$16,165	$5,913	$0	$0	0%
Total COVID & Misc:	**$0**	**$16,165**	**$5,913**	**$0**	**$0**	**0%**
Utilities						
Community Services	$150,220	$127,248	$177,469	$194,140	$178,000	-8.3%
Total Utilities:	**$150,220**	**$127,248**	**$177,469**	**$194,140**	**$178,000**	**-8.3%**
Capital Outlay						
Community Services	$0	$0	$140,171	$240,050	$115,000	-52.1%
Total Capital Outlay:	**$0**	**$0**	**$140,171**	**$240,050**	**$115,000**	**-52.1%**
Total Expense Objects:	**$1,547,338**	**$1,617,810**	**$1,959,753**	**$2,090,312**	**$2,183,050**	**4.4%**

Organizational Chart



Goals

Revitalization

- Opening of the newly renovated Generations Park, anticipated Fall 2022.
- Adding additional park amenities to our park system.

Economic Vitality

- Improvements to our baseball fields and scheduling 30 weekend tournaments per year, bringing people and families to Bedford.

Organizational Excellence

- Continued drive for efficiency and excellence within the Parks Division.

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
# of FTEs	INPUTS	15	15	15	15
# of Athletic Fields	INPUTS	6	6	9	9
# of Pavilions	INPUTS	6	6	6	6
Jogging Trails (linear feet)	INPUTS	23,496	23,496	23,496	23,496
Total Park Acreage	INPUTS	139.5	139.5	139.5	139.5
# of Staff Training Hours	OUTPUTS	154	250	200	300
# of Maintenance Hours on Structure	OUTPUTS	1,681	1,500	1,625	1,600
# of Horticulture Hours	OUTPUTS	2,889	2,900	3,250	3,200
# of Irrigation Hours	OUTPUTS	1,197	1,500	1,650	1,500
# of Hours Spent on Mowing and Trimming of Parks	OUTPUTS	4,016	4,500	3,750	4,300
# of Trash Maintenance Hours	OUTPUTS	2,115	2,500	2,400	2,500
# of Hours Spent on Aquatics	OUTPUTS	494	1,500	500	1,000
# of Maintenance Hours per Ballfields	OUTPUTS	77	450	100	600
Maintenance and Operation Cost per Capita	EFFICIENCY	41.86%	41.86%	41.86%	41.86%
# of Park Acres per FTE	EFFICIENCY	9.3	9.3	9.3	9.3
Total Maintenance Hours per FTE	EFFICIENCY	1,525	1,600	1,450	1,600
% of Inquires Responded to Within 24 Hours	EFFICIENCY	95%	95%	95%	95%
Division Budget as a % of General Fund	EFFICIENCY	4.34%	3.84%	3.75%	4.45%
Cost of Mowing Contract per Acre	EFFECTIVENESS & OUTCOMES	1,433	1,433	1,583	2,796
Park Acreage per Capita	EFFECTIVENESS & OUTCOMES	324	324	324	324

Recreation Division

Mark Long
Director of Parks and Recreation

The Recreation Division is dedicated to promoting health, wellness, and community engagement for all residents of the City of Bedford. This is achieved through the continued expansion of programs and special events and developing partnerships with like-minded organizations to meet specific recreational needs that will further enrich the quality of life for residents. The redevelopment of the 68-acre Generations Parks at Boys Ranch, which includes a state-of-the-art multi-generational recreation center, outdoor aquatic facility, three softball/baseball fields with concession area, playground, restrooms, pavilions, walking trails and a special events lawn, encompasses the commitment of both the community and Recreation Division to provide a wide variety of recreational options for residents of all ages.

FY 2021-2022 Highlights

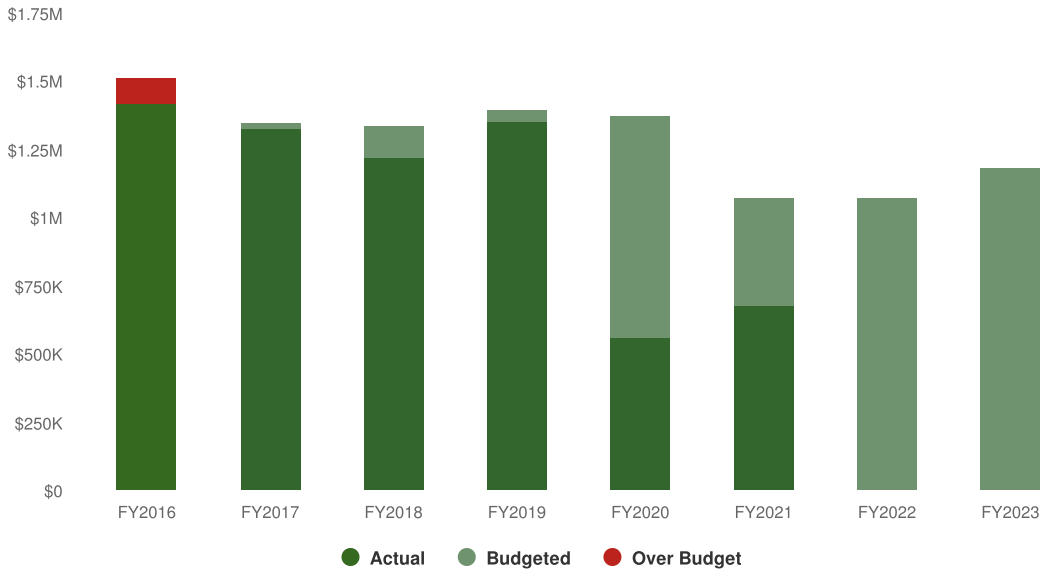
- Over 500 senior memberships
- Added additional new senior programs including Movie Monday, Benefits Fair and monthly luncheons.
- Added new recreation events and reinvented old events such as the Pickle Party, Park Drop Ins, Spring Fling, and the Earth Day Campout.
- Provided event support for other department events and programs.
- Collaborated with other departments to create synergy with events such as the Halloween Party in the Pumpkin Patch and the AAPI Celebration.
- Managed challenging summer to offer programs to our residents with seasonal staff shortages.
- Supported Project Managers with Phase Next project.
- Added rentals of the Roy Savage Pool.
- Added swim lessons at the Roy Savage Pool programming
- Increased attendance at Summer Camp to 50 campers.

Expenditures Summary

With the decision to contract operations of the Center to the Bedford YMCA, the budget has been adjusted to reflect operations for FY 22-23. This includes reductions in personnel costs and utilities, along with an increased budget for the contractual payment to the YMCA.

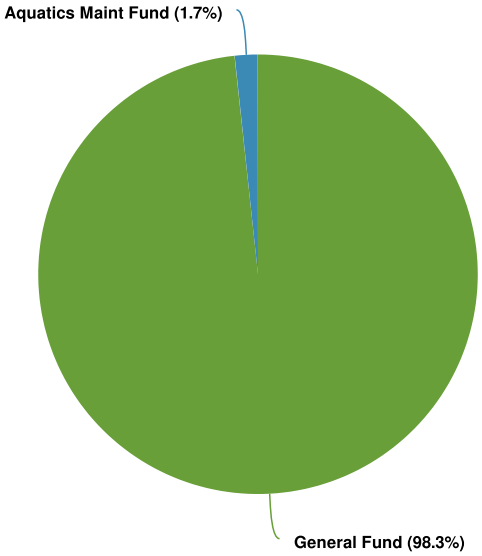
$1,182,550 **$110,249**
(10.28% vs. prior year)

Recreation Proposed and Historical Budget vs. Actual

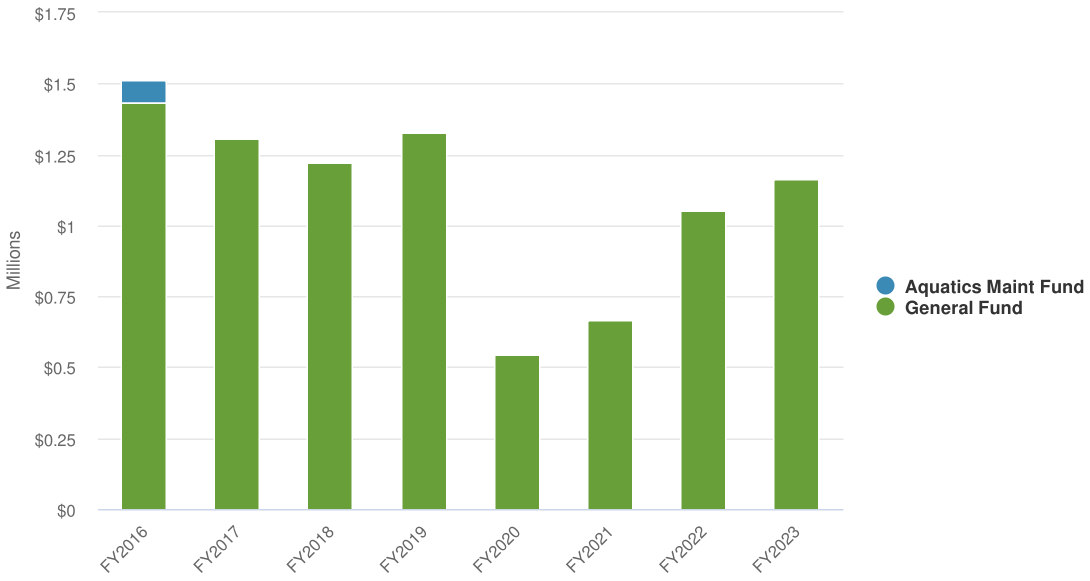


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

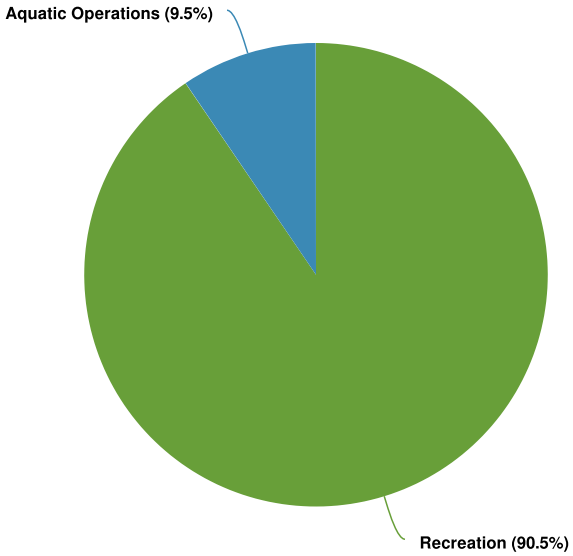


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$426,119	$390,858	$398,577	$710,681	$468,820	-34%
Contractual Services	$38,794	$49,530	$108,261	$114,950	$615,780	435.7%
Supplies	$11,609	$45,042	$45,160	$91,930	$32,650	-64.5%

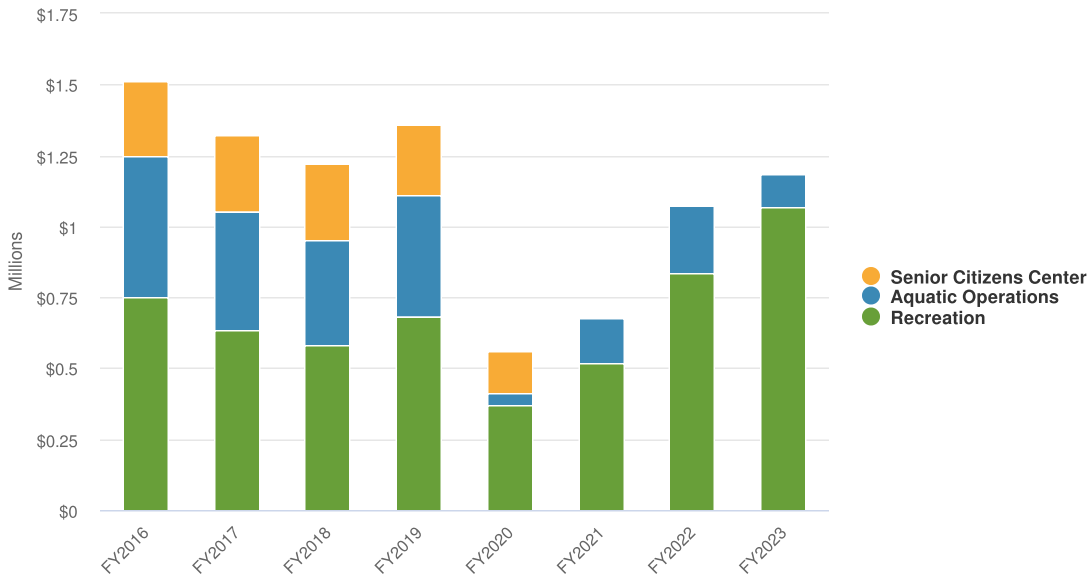
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Maintenance	$9,502	$7,992	$17,425	$22,430	$17,300	-22.9%
COVID & Misc	$0	$15,954	$3,105	$0	$0	0%
Utilities	$57,127	$2,631	$19,239	$112,310	$28,000	-75.1%
Total General Fund:	**$543,151**	**$512,006**	**$591,767**	**$1,052,301**	**$1,162,550**	**10.5%**
Aquatics Maint Fund						
Supplies	$5,456	$6,280	$15,000	$20,000	$20,000	0%
Maintenance	$843	$0	$330	$0	$0	0%
Capital Outlay	$11,622	$0	$0	$0	$0	0%
Total Aquatics Maint Fund:	**$17,921**	**$6,280**	**$15,330**	**$20,000**	**$20,000**	**0%**
Total:	**$561,072**	**$518,287**	**$607,097**	**$1,072,301**	**$1,182,550**	**10.3%**

Expenditures by Function

Budgeted Expenditures by Function



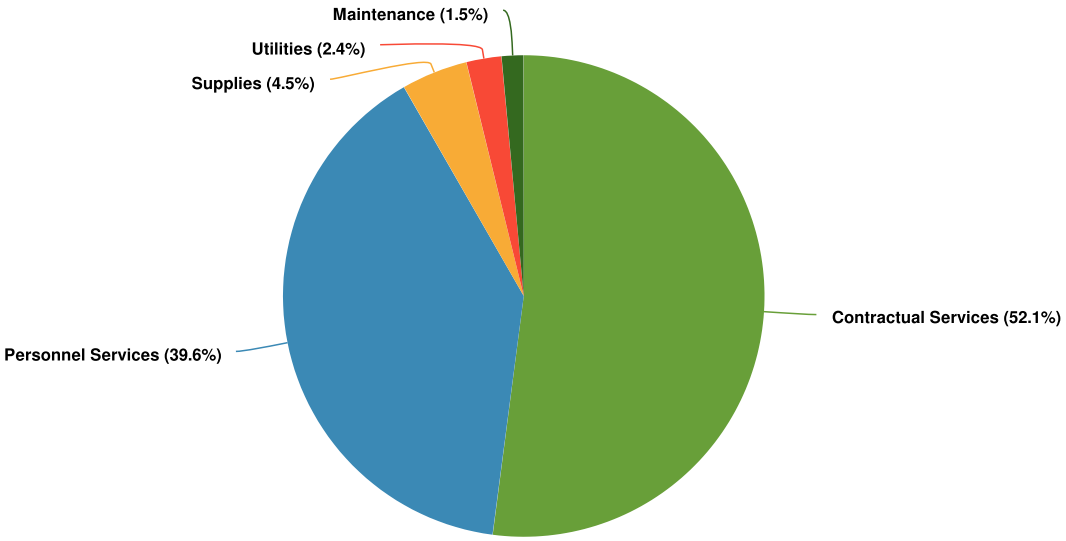
Budgeted and Historical Expenditures by Function



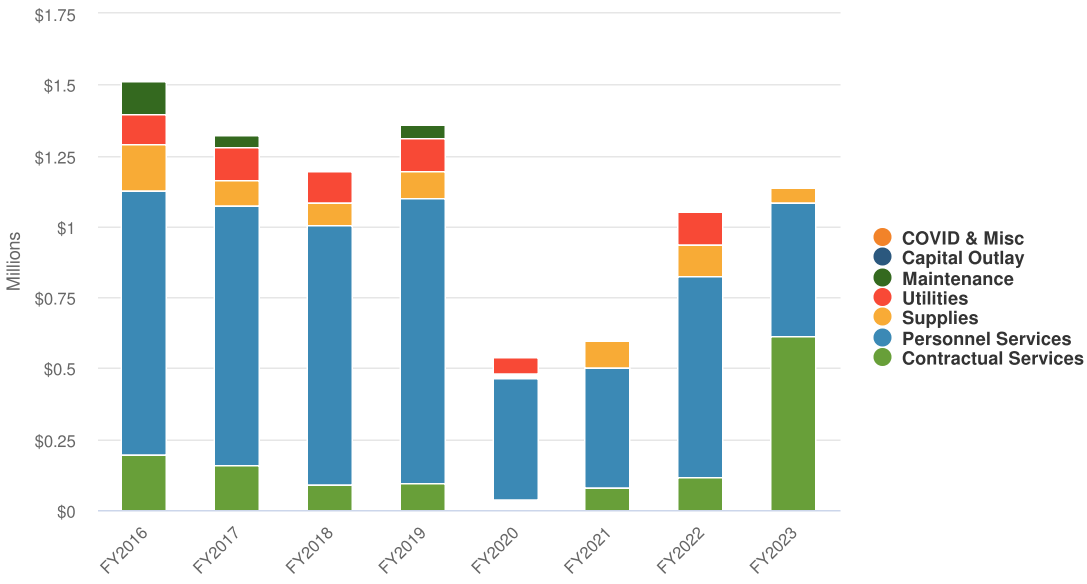
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
Community Services	$561,072	$518,287	$607,097	$1,072,301	$1,182,550	10.3%
Personnel Services	$426,119	$390,858	$398,577	$710,681	$468,820	-34%
Contractual Services	$38,794	$49,530	$108,261	$114,950	$615,780	435.7%
Supplies	$17,065	$51,322	$60,160	$111,930	$52,650	-53%
Maintenance	$10,345	$7,992	$17,755	$22,430	$17,300	-22.9%
COVID & Misc	$0	$15,954	$3,105	$0	$0	0%
Utilities	$57,127	$2,631	$19,239	$112,310	$28,000	-75.1%
Capital Outlay	$11,622	$0	$0	$0	$0	0%
Total Expenditures:	**$561,072**	**$518,287**	**$607,097**	**$1,072,301**	**$1,182,550**	**10.3%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



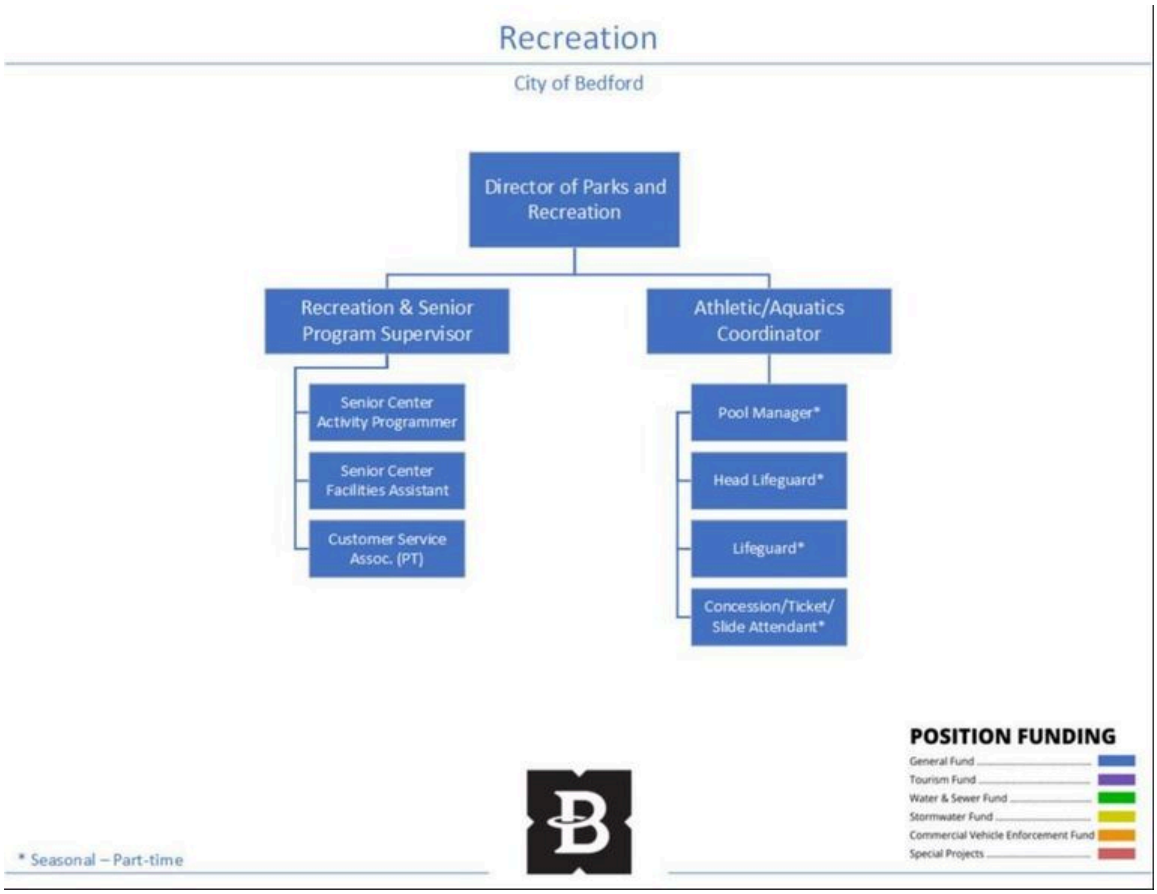
Budgeted and Historical Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Personnel Services	$426,119	$390,858	$398,577	$710,681	$468,820	-34%
Contractual Services	$38,794	$49,530	$108,261	$114,950	$615,780	435.7%
Supplies	$17,065	$51,322	$60,160	$111,930	$52,650	-53%
Maintenance	$10,345	$7,992	$17,755	$22,430	$17,300	-22.9%
COVID & Misc	$0	$15,954	$3,105	$0	$0	0%
Utilities	$57,127	$2,631	$19,239	$112,310	$28,000	-75.1%
Capital Outlay	$11,622	$0	$0	$0	$0	0%
Total Expense Objects:	**$561,072**	**$518,287**	**$607,097**	**$1,072,301**	**$1,182,550**	**10.3%**

Organizational Chart



Goals

Economic Vitality

- Expand partnerships with local groups to provide programs and services

Transformation

- Look for fresh new ways to revitalize old programs/events
- Expand programs/events with new ideas
- Focus on programming to attract the new generation of senior citizens.

Organizational Excellence

- Continue to provide relevant information in a timely manner, to keep the community informed.

Communicate & Engage with Citizens

- Increase programs for Seniors (recreational, social, educational, supportive, informative)
- Increase and expand outdoor recreational programs for the duration of the Phase Next project
- Increase aquatic programs and rentals at Roy Savage Pool for Summer 2023 (swim lessons, water exercise, water safety)

Performance Measures

MEASURE	TYPE	ACTUAL 20/21	TARGET 21/22	PROJECTED 21/22	TARGET 22/23
Number of Permanent FTEs	Input	10.88	12.38	12.38	11.38
Number of Seasonal FTEs	Input	16.44	16.44	12.24	12.24
Number of Community Outreach Events	Output	N/A	5	5	5
Roy Savage Pool Attendance	Output	3,500	5,000	5,200	5,400
Roy Savage Pool Rentals	Output	2	25	36	50
Facebook Followers Parks & Recreation Facebook Page	Output	6,200	6,700	7,200	7,700
New Senior Memberships	Output	N/A	250	402	600
Senior Dance Attendees	Output	30	50	77	100
Number of Senior Center Facility Visits	Output	N/A	1,000	3,437	4,000
Senior Monthly Programs	Output	N/A	70	108	150
Outdoor recreation programs (events)	Ouput	20	25	32	35
Senior Center Special Events	Output	N/A	50	76	80
Number of Aquatic Program Participants	Output	0	200	369	300
Number of Swim Team Participants	Output	106	100	85	100
Number of Operational Days open-Aquatics	Output	60	75	71	75
Number of Total Staff Training Hours-Aquatics	Output	40	40	50	50
Number of Open Hours Per FTE-Aquatics	Efficiency	100	160	179	160
Average Cost Per User-Aquatics	Efficiency	$15.15	$14.00	$11.39	$10.73
Number of Attendees per FTE-Aquatics	Efficiency	1,235	2,692	3,260	4,091
Recreation/Aquatics Budget as a % of General Fund	Efficiency	1.40%	2.17%	1.18%	2.63%
Maintenance and Ops Cost per Capita	Effective & Outcomes	$1.14	$1.50	$1.74	$1.50

N/A - Facilities closed due to COVID and construction of a new facility

Tourism & Special Events

Wendy Hartnett
Special Events Manager

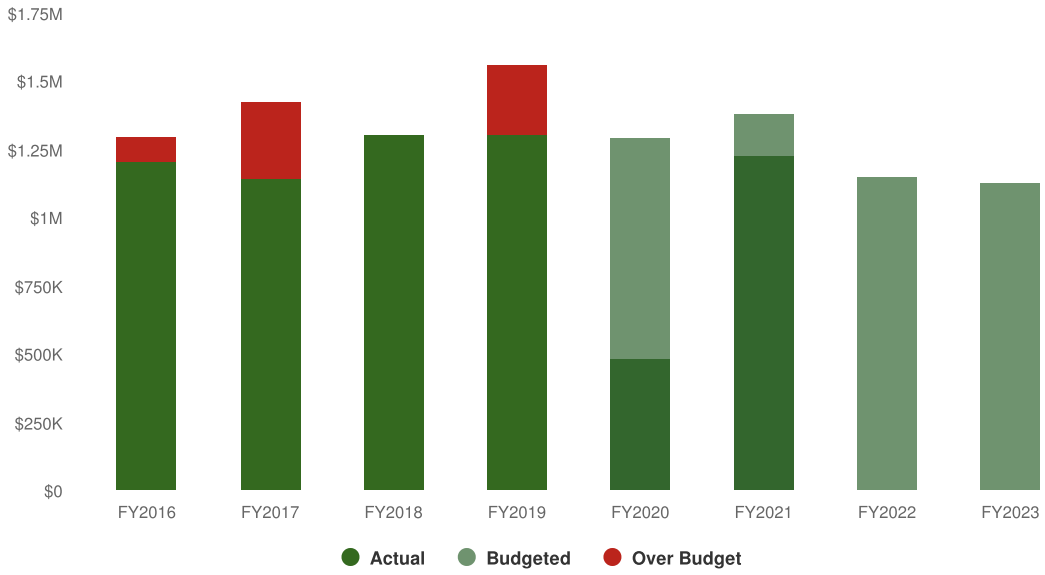
The Tourism Fund allows for events and programs that focus on attracting visitors to Bedford, many of which fall under the umbrella of cultural arts. The Cultural Arts Manager oversees all cultural arts events, programming, and public art projects, as well as serves as the staff liaison for the Cultural Arts Advisory Board. The City's signature festival is also supported by the Tourism Fund and is overseen by the Special Events Manager. Finally, this fund also provides maintenance for the historic Old Bedford School.The source of funding for this account is a percentage of revenue generated from hotel/motel tax.

Expenditures Summary

Funding for the Cultural Arts program was moved to an independent division and moved under the operational oversight of the City Manager's Office.

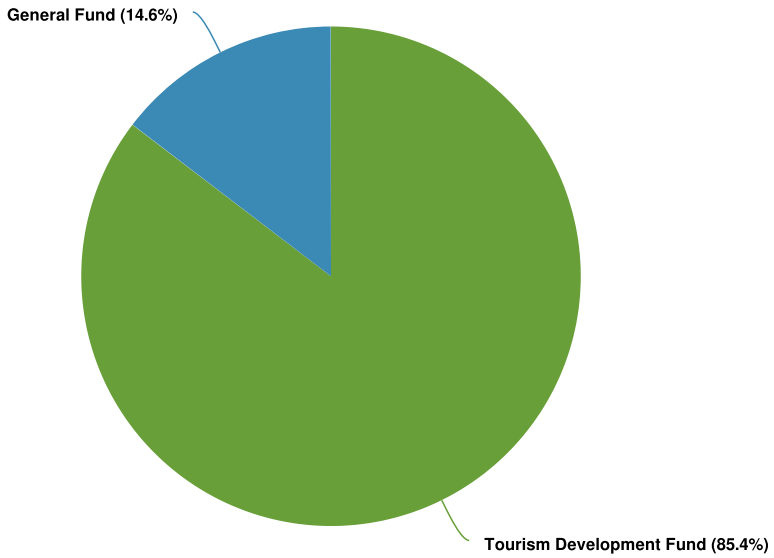
$1,127,100 **-$23,098**
(-2.01% vs. prior year)

Special Events Proposed and Historical Budget vs. Actual

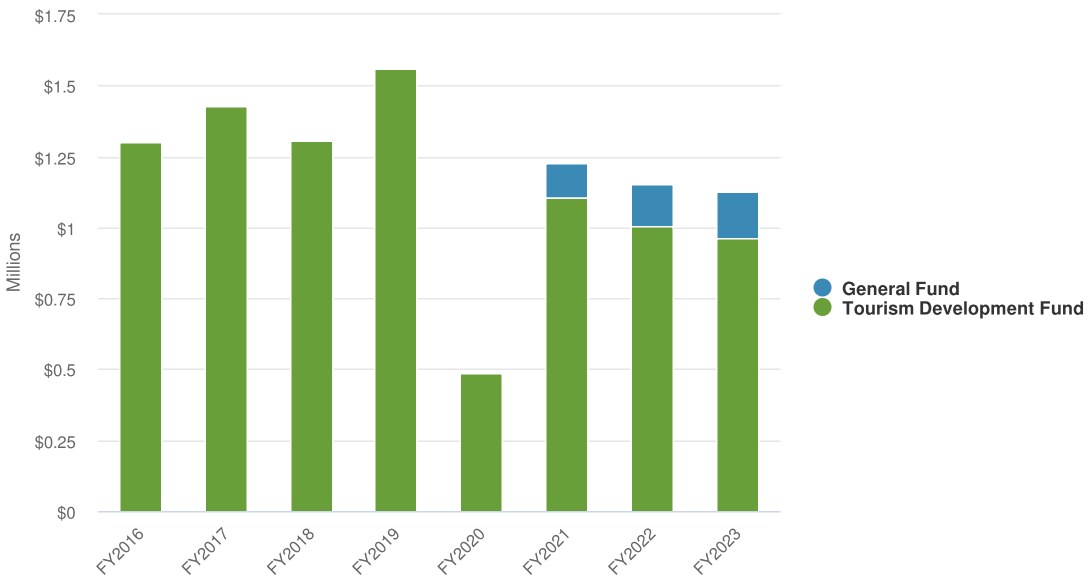


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund

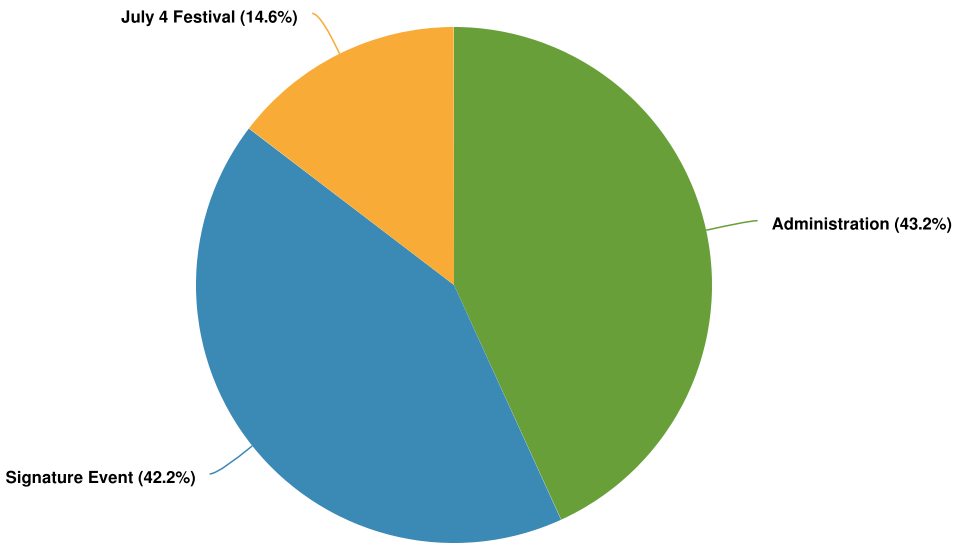


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
General Fund						
Personnel Services	$0	$4,927	$25,645	$0	$0	0%
Contractual Services	$0	$46,070	$85,897	$147,800	$164,800	11.5%

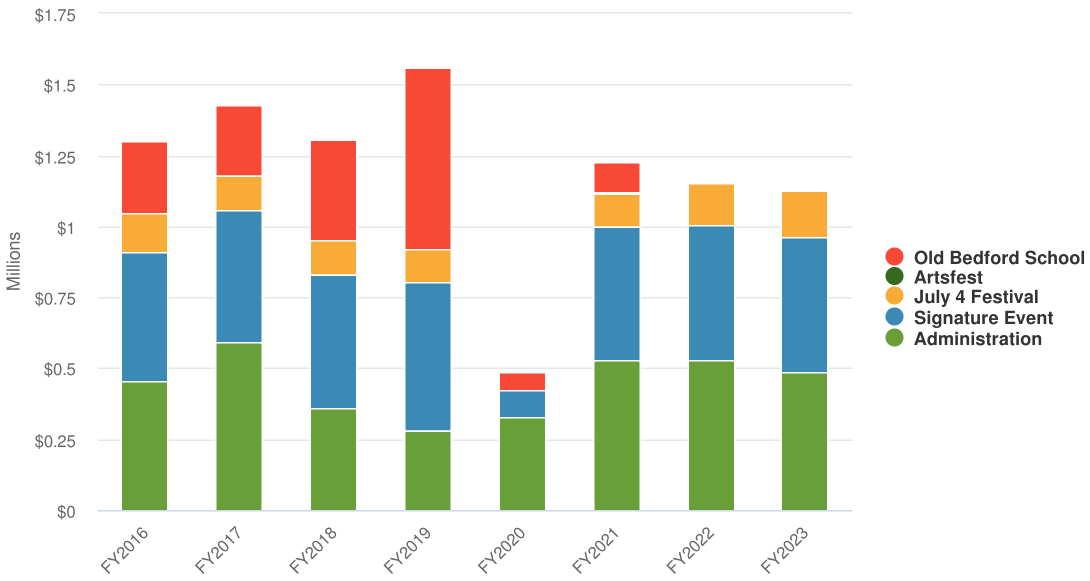
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total General Fund:	**$0**	**$50,996**	**$111,542**	**$147,800**	**$164,800**	**11.5%**
Tourism Development Fund						
Personnel Services	$151,202	$216,767	$210,174	$183,310	$283,215	54.5%
Contractual Services	$145,769	$39,659	$110,514	$674,455	$534,455	-20.8%
Supplies	$34,571	$8,540	$21,520	$21,800	$21,800	0%
Maintenance	$30,529	$36,626	$30,000	$0	$0	0%
Debt Service & Transfers	$105,815	$106,644	$122,833	$122,833	$122,830	0%
COVID & Misc	$0	$2,075	$3,500	$0	$0	0%
Utilities	$15,953	$27,298	$0	$0	$0	0%
Capital Outlay	$0	$73,941	$170,000	$0	$0	0%
Total Tourism Development Fund:	**$483,839**	**$511,550**	**$668,541**	**$1,002,398**	**$962,300**	**-4%**
Total:	**$483,839**	**$562,546**	**$780,083**	**$1,150,198**	**$1,127,100**	**-2%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

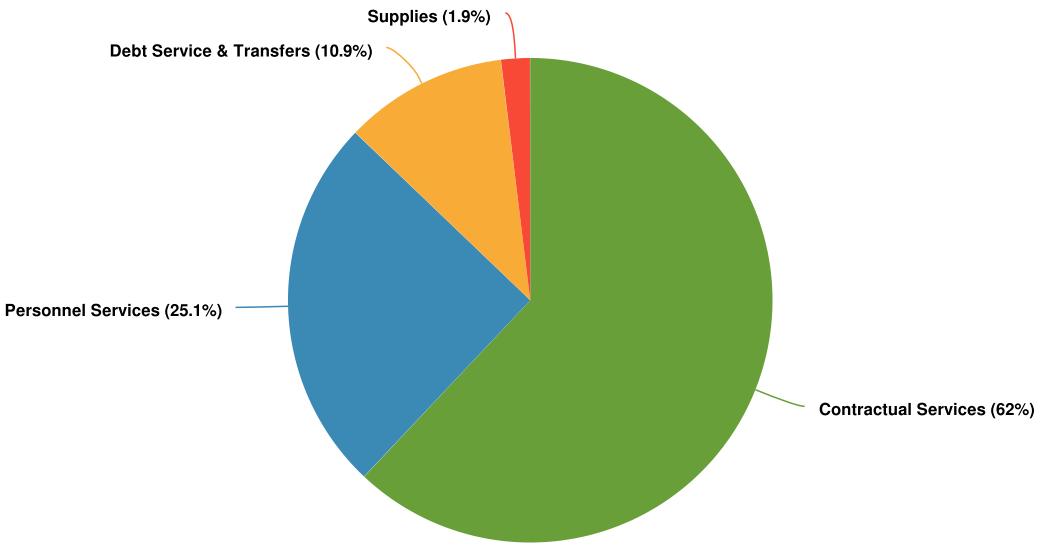


Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expenditures						
Community Services						
Administration						
Personnel Services	$151,132	$216,767	$210,174	$183,310	$283,215	54.5%
Contractual Services	$46,598	$28,086	$102,514	$198,955	$58,955	-70.4%
Supplies	$27,682	$8,540	$21,500	$21,800	$21,800	0%
Maintenance	$0	$230	$0	$0	$0	0%
Debt Service & Transfers	$105,815	$106,644	$122,833	$122,833	$122,830	0%
COVID & Misc	$0	$2,075	$3,500	$0	$0	0%
Utilities	-$2,025	$1,492	$0	$0	$0	0%
Total Administration:	**$329,202**	**$363,834**	**$460,521**	**$526,898**	**$486,800**	**-7.6%**
Old Bedford School						
Personnel Services	$70	$0	$0	$0	$0	0%
Contractual Services	$3,808	$2,293	$3,500	$0	$0	0%
Supplies	$6,889	$0	$20	$0	$0	0%
Maintenance	$30,529	$36,396	$30,000	$0	$0	0%
Utilities	$17,978	$25,806	$0	$0	$0	0%
Capital Outlay	$0	$73,941	$170,000	$0	$0	0%

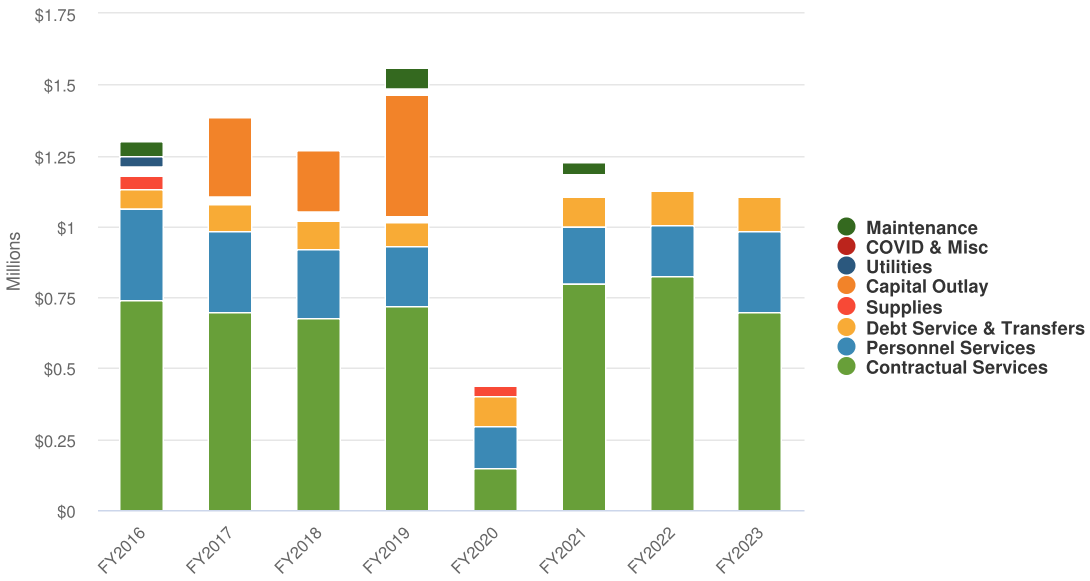
Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Old Bedford School:	**$59,274**	**$138,436**	**$203,520**	**$0**	**$0**	**0%**
Signature Event						
Contractual Services	$93,118	$7,280	$4,500	$475,500	$475,500	0%
Total Signature Event:	**$93,118**	**$7,280**	**$4,500**	**$475,500**	**$475,500**	**0%**
July 4 Festival						
Personnel Services	$0	$4,927	$25,645	$0	$0	0%
Contractual Services	$2,194	$46,070	$85,897	$147,800	$164,800	11.5%
Total July 4 Festival:	**$2,194**	**$50,996**	**$111,542**	**$147,800**	**$164,800**	**11.5%**
Artsfest						
Contractual Services	$51	$2,000	$0	$0	$0	0%
Total Artsfest:	**$51**	**$2,000**	**$0**	**$0**	**$0**	**0%**
Total Community Services:	**$483,839**	**$562,546**	**$780,083**	**$1,150,198**	**$1,127,100**	**-2%**
Total Expenditures:	**$483,839**	**$562,546**	**$780,083**	**$1,150,198**	**$1,127,100**	**-2%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

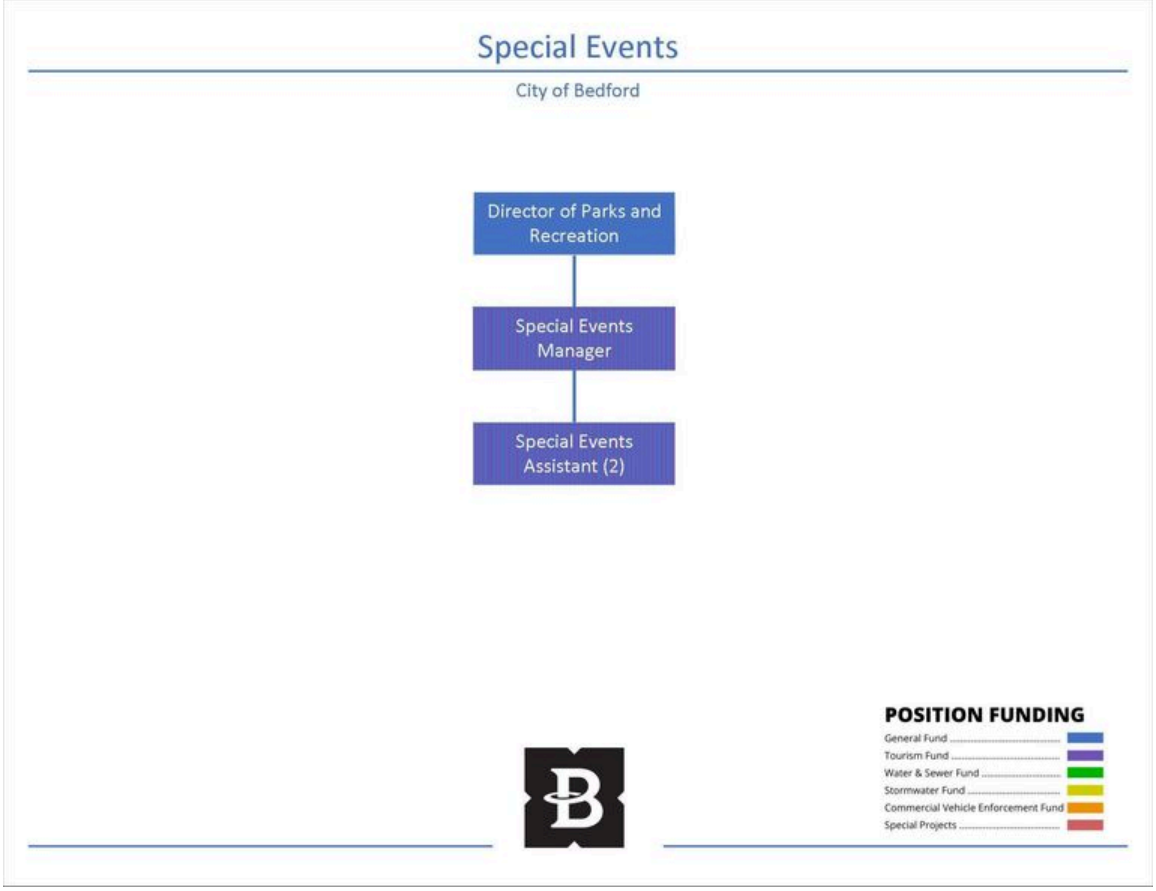


Due to the COVID-19 Pandemic, FY 2020 saw the cancellation of all major City events. Due to the uncertainty of duration, the budget was approved with the premise that events would return.

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Community Services	$151,202	$221,694	$235,819	$183,310	$283,215	54.5%
Total Personnel Services:	**$151,202**	**$221,694**	**$235,819**	**$183,310**	**$283,215**	**54.5%**
Contractual Services						
Community Services	$145,769	$85,729	$196,411	$822,255	$699,255	-15%
Total Contractual Services:	**$145,769**	**$85,729**	**$196,411**	**$822,255**	**$699,255**	**-15%**
Supplies						
Community Services	$34,571	$8,540	$21,520	$21,800	$21,800	0%
Total Supplies:	**$34,571**	**$8,540**	**$21,520**	**$21,800**	**$21,800**	**0%**
Maintenance						
Community Services	$30,529	$36,626	$30,000	$0	$0	0%
Total Maintenance:	**$30,529**	**$36,626**	**$30,000**	**$0**	**$0**	**0%**
Debt Service & Transfers						
Community Services	$105,815	$106,644	$122,833	$122,833	$122,830	0%

Name	FY2020 Actual	FY2021 Actual	FY2022 Projected Actual	FY2022 Adopted Budget	FY2023 Adopted Budget	FY2022 Adopted Budget vs. FY2023 Adopted Budget (% Change)
Total Debt Service & Transfers:	**$105,815**	**$106,644**	**$122,833**	**$122,833**	**$122,830**	**0%**
COVID & Misc						
Community Services	$0	$2,075	$3,500	$0	$0	0%
Total COVID & Misc:	**$0**	**$2,075**	**$3,500**	**$0**	**$0**	**0%**
Utilities						
Community Services	$15,953	$27,298	$0	$0	$0	0%
Total Utilities:	**$15,953**	**$27,298**	**$0**	**$0**	**$0**	**0%**
Capital Outlay						
Community Services	$0	$73,941	$170,000	$0	$0	0%
Total Capital Outlay:	**$0**	**$73,941**	**$170,000**	**$0**	**$0**	**0%**
Total Expense Objects:	**$483,839**	**$562,546**	**$780,083**	**$1,150,198**	**$1,127,100**	**-2%**

Organizational Chart



CAPITAL IMPROVEMENTS

Capital Improvements: One-year Plan

The City of Bedford Capital Improvement Program (CIP) is a process by which the City develops a plan for major capital expenditures. CIP projects include improvements that are relatively expensive, non-recurring, have a multi-year useful life, and result in fixed assets. For example, the construction and acquisition of new buildings; additions or renovations to existing buildings; construction and reconstruction of streets; improvements to water, sanitary sewer, and drainage; and purchases of land and major equipment. Due to the nature and total cost of most of the City's CIP, General Obligation and Revenue Bonds and Certificates of Obligation are major sources of funding.

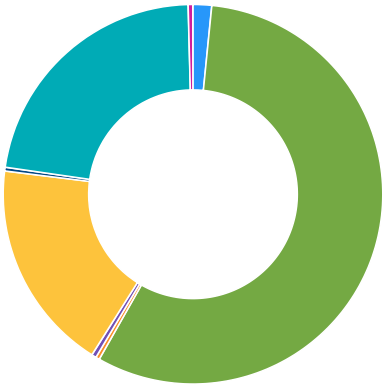
Departments submit their requests for projects annually during the budget process. City Management reviews the requests and determines what will be included for funding in the proposed budget. The City Council makes the final determination on which projects will be included in the budget based on available funding. Projects are reviewed based on need, priority from a study (if relevant) and funding availability. Projects that are requested but unable to be included in the budget show a funding source of "unfunded," indicating their status, but leaving the need known in case funding becomes available in the current fiscal year.

Total Capital Requested

$28,488,135

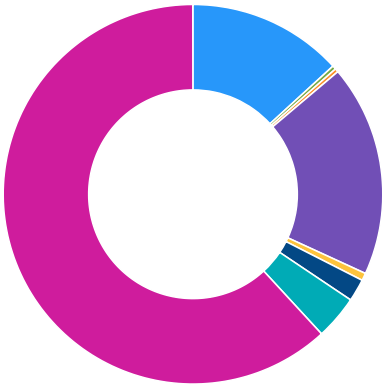
32 Capital Improvement Projects

Total Funding Requested by Department



Facilities Maintenance (2%)	$454,080.00
Fire (57%)	$16,135,800.00
Information Systems (0%)	$91,500.00
Library (0%)	$110,200.00
Parks (18%)	$5,135,000.00
Police (0%)	$90,055.00
Public Works (22%)	$6,358,000.00
Supply And Distribution (0%)	$113,500.00
TOTAL	**$28,488,135.00**

Total Funding Requested by Source



Certificates of Obligation (13%)	$3,763,500.00
Equipment Replacement Fund (0%)	$90,055.00
General Fund (0%)	$85,800.00
General Obligation Bond (18%)	$5,135,000.00
Maintenance Fund (1%)	$185,000.00
Other (2%)	$540,200.00
SIEDC - 4B Fund (4%)	$1,073,000.00
Unfunded (62%)	$17,615,580.00
TOTAL	**$28,488,135.00**

The majority of the projects requested for FY 2023 are infrastructure projects that will not have an impact on operational costs. There is potential savings in preventing line breaks, but staff is unable to quantify an impact.

Equipment replacements can generally be expected to save on maintenance costs and reduce down-time from older equipment. These impacts are generally not a significant impact on the budget.

Public Works Requests

Itemized Requests for 2023

Cummings Water Tower Rehabilitation **$2,800,000**

The Cummings tower is in need of rehabilitation on both the inside and the outside of the water tower due to non-compliance with updated regulations set forth by the Texas Commission on Environmental Quality (TCEQ) and the Federal government. The...

Drainage - Sulphur Branch Tributary Culvert Improvements at Bridges (Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane) **$35,000**

Culvert improvements at bridge headwalls on Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane. Briar - Design ($35,000 in FY 23), Construction ($260,000 in FY 25) Shirley - Design ($40,000 in FY 24), Construction...

Drainage - System Wide Drainage Study **$500,000**

This project will consist of a system-wide drainage study to determine the hydraulic loading within the drainage system during rain events.

SIEDC - Bedford Road Phase 2 (Brown Trail to SH 183/121) **$430,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Bedford Road Phase 3 (SH 183/121 to Central Drive) **$670,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Cheryl Avenue **$73,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Deuce Drive **$1,000,000**

Reconstruction, reclamation, and mill/overlay or various streets.

SWIFT Water Line Replacement - Deuce Drive - Tennis Drive to Brown Trail **$190,000**

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

Wastewater Rehabilitation - Bell Manor / Forest Ridge Phase 2 SWIFT 13 **$500,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Deuce Drive (Tennis Drive to Brown Trail) **$160,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Total: $6,358,000

Supply And Distribution Requests

Itemized Requests for 2023

SWIFT Water Line Replacement - Shady Elm Court, off Shady Brook Drive $113,500

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

Total: $113,500

Parks Requests

Itemized Requests for 2023

Front End Loader Replacement $120,000

The current unit is 30 years old and has outlived its life expectency. This request will replace the current unit with a heavy duty Case321F front wheel loader that will enhance productivity and get the job done quickly, easily and...

Meadowpark Ballfield Lighting Replacement $800,000

The Ballfields lights are in dire need of replacement. The lighting system is unoperable, for safety reasons. They were installed in 1983 and due to weather exposure, use and age, the system has outlived its life expectancy.

Meadowpark Fencing Replacement $100,000

The fencing at Meadow Park was installed in 1983 and is in need of replacement.

Park Service Center Perimeter Fencing $15,000

The wood fencing at the back of the Park Service Center has become unsecure and is in need of replacement.

Performing Arts Center $4,000,000

On November 7, 2017, Bedford voters approved a bond proposition to construct, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. As part of this capital improvement, an arts and entertainment...

Stormie Jones Soccer Field Fencing Replacement $100,000

Fencing replacement is needed at Stormie Jones soccer fields. This will protect the fields from missuse, along with raising the aesthetics of those fields.

Total: $5,135,000

Facilities Maintenance Requests

Itemized Requests for 2023

City Hall Building A Roof Replacement $364,180

This request is to replace the roof system on Building A at City Hall. The project quote includes the following services: Remove existing roofing and flashings Remove existing Gypsum to Purlins Install new B Type 22-gauge...

City Hall Building B Roof Replacement $89,900

The roof on Building B has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures. It is recommended that an acrylic...

Total: $454,080

Fire Requests

Itemized Requests for 2023

AED Replacement at City Facilities **$13,800**

The City owns and operates 21 Automatic External Defibrillators (AEDs) located in various facilities and City vehicles. These units are aging, with several in need of replacement. Some units are no longer serviceable and will be rendered unusable...

Extractors/Dryers **$17,000**

The Department currently only operates PPE extractors only. However, the current units are aging and have very limited capacity. New, larger, and more efficient units will better serve the Department by reducing the turnaround time, prolonging the...

Fire Department Training Facility **$750,000**

This request is for a fire training facility which will include a 2 story training tower to be built at a designated location. This facility will allow firefighters to conduct very valuable hands on training in a building designed for real world...

Fire Station Remodel **$15,000,000**

This is a request to start the process of remodeling and upgrading the three fire stations. In FY 21-22 the Council approved a study to be done on all three fire stations to determine what repairs and additions needed to be made. The study came...

New EMS 15 **$300,000**

The Department continues to experience an increase in calls for service. Between FY17 and FY18, the Department saw a 9.1% increase in EMS-type calls for service. A new, multi-purpose response unit, known as EMS 15, would assist with the increasing...

Rescue Tools **$40,000**

Rescue Tools (sometimes called "Jaws of Life) are used to pry, push, pull or cut metal for rescuing trapped victims. These tools are most commonly used for extrications after a vehicle crash. However, rescue tools are occasionally used for...

Workout Equipment **$15,000**

The Bedford Fire Department has a mandatory daily fitness program, which is required by Texas Commission on Fire Protection to help all firefighters maintain a fitness level that is required to do the job. This request would purchase or replace...

Total: $16,135,800

Police Requests

Itemized Requests for 2023

Traffic Motorcycle Replacement **$90,055**

The current fleet of five traffic motorcycles was purchased in FY2017/18 utilizing a four-year finance agreement. Replacement of the bikes was to occur in FY2021/22 but instead was postponed to FY2022/23 to extend the cost savings. This request...

Total: $90,055

Library Requests

Itemized Requests for 2023

Automated Materials Handling and CircIT Server **$9,560**

The Library automated materials handling system server was purchased in 2014. The automated materials handling system acts as the brains for the industrial-grade sortation system. The server needs to be upgraded to a Windows 10 LTSC (2019)....

Carpet Replacement in Adult Area **$70,000**

The carpet in the Adult Area of the Library was installed in 2011. It is faded, stained, and worn out due to the high traffic which is the first thing patrons see as they enter the library. The Library is rotating carpet replacement in separate...

Firewall Replacement **$17,120**

The existing firewall needs to be replaced with a new Palo Alto 460 firewall. This will allow the library's public internet access to use the full bandwidth of the AT&T circuit in place. The current firewall is only capable of processing...

RFID Security Gates **$13,520**

The current RFID security gates for the library were purchased in 2010. The manufacturer has discontinued this model and obtaining replacement parts is increasingly difficult. The new Wave gates are sourced from Feig Technologies, a German...

Total: $110,200

Information Systems Requests

Itemized Requests for 2023

Desktop Computer Replacement **$91,500**

The city currently has 183 Lenovo desktops that are reaching 7-8 years old. The current version of Windows 11 will not run on these devices due to TPM requirements. They are under powered, lack memory resources and are out...

Total: $91,500

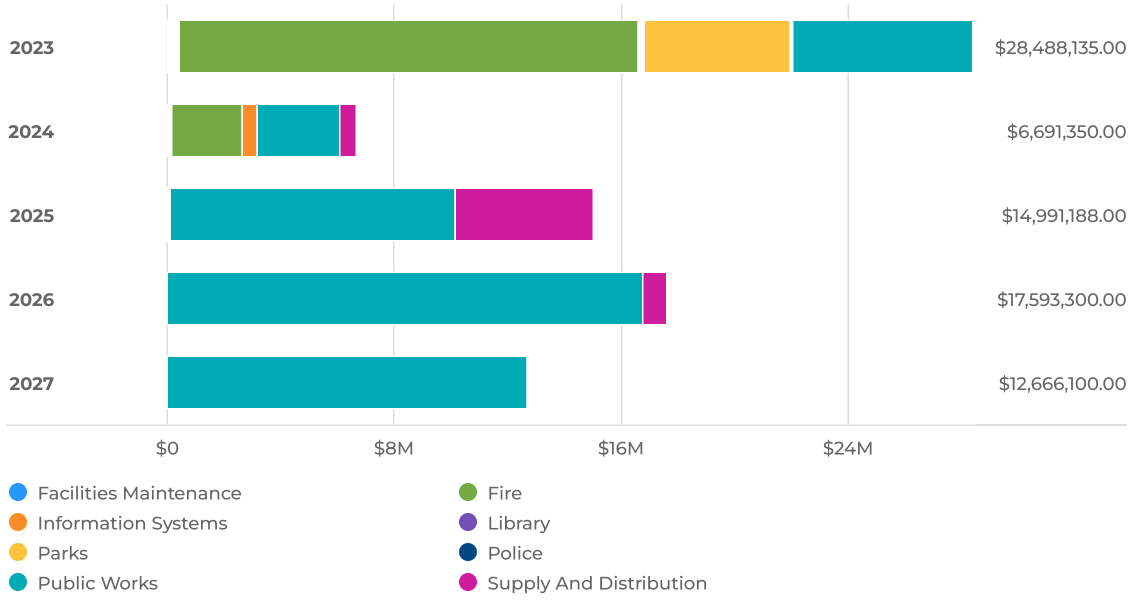
Capital Improvements: Multi-year Plan

Total Capital Requested

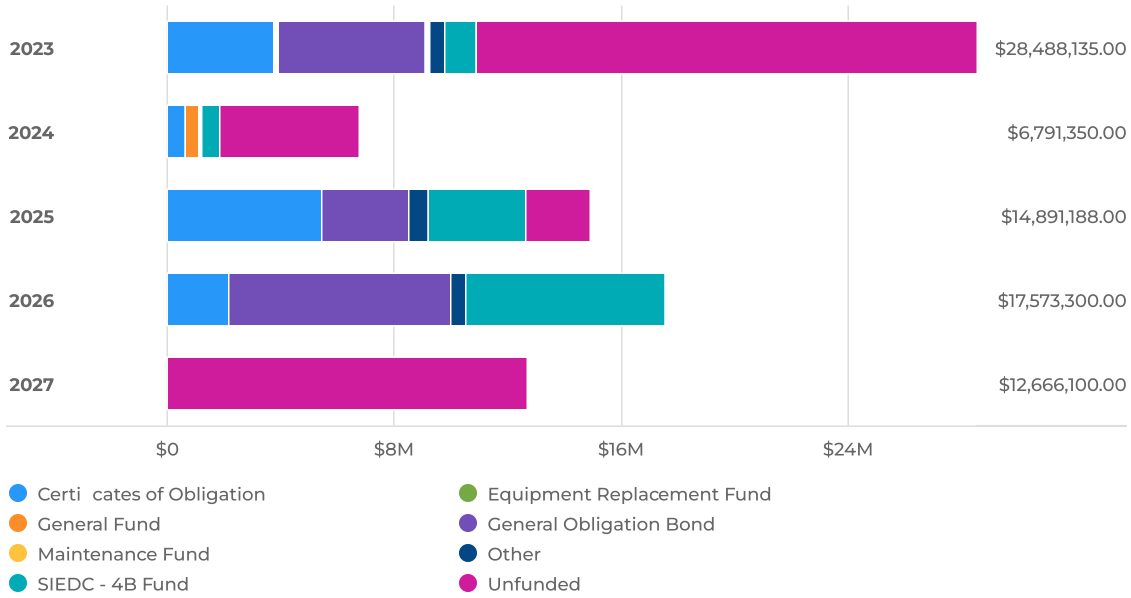
$80,430,073

79 Capital Improvement Projects

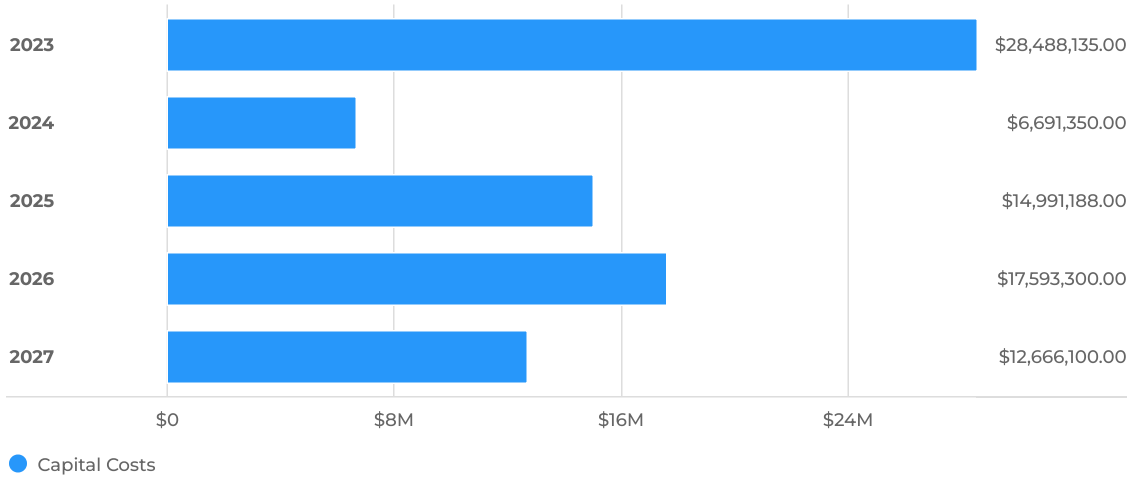
Total Funding Requested by Department



Total Funding Requested by Source



Capital Costs Breakdown



Public Works Requests

Itemized Requests for 2023-2033

Cummings Water Tower Rehabilitation **$2,800,000**

The Cummings tower is in need of rehabilitation on both the inside and the outside of the water tower due to non-compliance with updated regulations set forth by the Texas Commission on Environmental Quality (TCEQ) and the Federal government. The...

Drainage - Erosion Control Sulphur Branch & Sulphur Branch Tributary, Second Phase of Brookhollow Park **$2,151,288**

A section of the concrete channel wall adjacent to Brookhollow Park, from Rankin Drive to the pedestrian bridge, collapsed in February 2018 during heavy rainstorms. Various other sections were also compromised. The project consists of the...

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road **$1,900,000**

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road Kimley Horn (Misty) did the design for this project around 2008. The design will need to be updated.

Drainage - Rankin Drive (Forest Ridge Drive to Storm Drain) **$320,000**

Drainage - Rankin Drive (Forest Ridge Drive to Storm Drain)

Drainage - Sulphur Branch Tributary Culvert Improvements at Bridges (Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane) **$655,000**

Culvert improvements at bridge headwalls on Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane. Briar - Design ($35,000 in FY 23), Construction ($260,000 in FY 25) Shirley - Design ($40,000 in FY 24), Construction...

Drainage - System Wide Drainage Study **$500,000**

This project will consist of a system-wide drainage study to determine the hydraulic loading within the drainage system during rain events.

SIEDC - Bedford Heights Addition [Wayne, Harwood Terrace, Shady Brook (SS)] **$1,586,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Bedford Road Phase 1 (Hurst City Limits to Brown Trail) **$335,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Bedford Road Phase 2 (Brown Trail to SH 183/121) **$430,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Bedford Road Phase 3 (SH 183/121 to Central Drive) **$670,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Bell Manor Addition and Forest Ridge No 2 Addition **$2,200,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Bellvue No 3 Addition (Glenda, Patricia, Hurst) **$2,300,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Brook Hollow Addition (Robindale, Martha, Avinell, etc) **$362,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Brown Trail (Harwood Road to Pipeline Road) **$7,500,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Cheryl Avenue **$73,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Deuce Drive	**$1,000,000**
Reconstruction, reclamation, and mill/overlay or various streets.	
SIEDC - Harwood Road (Hurst City Limits to SH 121 Traffic Signals)	**$2,500,000**
Replacement of various signal lights along Harwood Road from Hurst City Limits to SH 121.	
SIEDC - Kelmont Park Addition (Shirley)	**$3,380,000**
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Rankin Drive	**$235,000**
Reconstruction, reclamation, and mill/overlay for various streets. Patrial reclamation / partial mill and overlay.	
SIEDC - Russell Lane	**$265,000**
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Shady Elm Court	**$100,000**
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC -Shady Brook Addition (Shady Grove, Shady Lake)	**$630,000**
Reconstruction, reclamation, and mill/overlay for various streets.	
SWIFT Water Line Replacement - Bedford Road 8-inch line (Somerset to 183)	**$457,000**
SWIFT Water Line Replacement - Bedford Road 8-inch line (Somerset to 183)	
SWIFT Water Line Replacement - Deuce Drive - Tennis Drive to Brown Trail	**$190,000**
Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...	
Wastewater MP - 12-inch Basin E3 Gravity Main Replacement Project No. 5	**$879,800**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12-inch Basin E3 Interceptor, Hydraulic Restriction	
Wastewater MP - 12/15-inch Forest Ridge Dr Development Project Project 1A	**$2,380,500**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12/15-inch Forest Ridge Dr Development Project, Growth and Redevelopment	
Wastewater MP - 12/15-inch Meadow Park Circle Interceptor Project No. 3	**$1,500,800**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12/15-inch Meadow Park Circle Interceptor, Model-Predicted Overflow	
Wastewater MP - 12/15-inch Sulphur Branch Creek and Shady Lane Interceptors Project No. 4	**$2,742,800**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12/15-inch Sulphur Branch Creek and Shady Lane Interceptors, Model-Predicted Overflow	
Wastewater MP - 15/18-inch Basin 16.0W Interceptor Project No. 2	**$2,535,800**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 15/18-inch Basin 16.0W Interceptor. Model-predicted overflow.	
Wastewater MP - 24-inch Sulphur Branch Creek Interceptor Project 1B	**$724,500**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 24-inch Sulphur Branch Creek Interceptor, Hydraulic Restriction	
Wastewater MP - FM Basin 10 SSES	**$338,600**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 10 SSES, High Peaking Factor	
Wastewater MP - FM Basin 7 SSES	**$328,400**
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 7 SSES, High Peaking Factor	

Wastewater MP - FM Basin 9A SSES **$154,300**

Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 9A SSES, Excessive Peaking Factor

Wastewater MP - FM Basin 9B SSES Phase 1 **$359,800**

Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 9B SSES Phase 1, System Maintenance

Wastewater MP - FM Basin 9B SSES Phase 2 **$400,200**

Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 9B SSES Phase 2, System Maintenance

Wastewater MP - Project A Basin 11.9W SSES **$320,600**

Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 8 SSES, High Peaking Factor

Wastewater Rehabilitation - Basin 19.1 W - Warwickshire to SH 183 **$488,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Bell Manor / Forest Ridge Phase 2 SWIFT 13 **$500,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Deuce Drive (Tennis Drive to Brown Trail) **$160,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Hurst Drive (Brown Trail to Dora Street) **$578,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Patricia Drive (Glenda to Dora) **$650,300**

This project consists of multiple smaller projects for the rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size...

Wastewater Rehabilitation - Rankin Drive (Wade to Overhill Drive) **$668,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation- Harwood Terrace Addition (Steeplechase Drive to Simpson Terrace) **$475,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Total: $48,724,688

Supply And Distribution Requests

Itemized Requests for 2023-2033

SWIFT Water Line Replacement - Bedford Road 20-inch Transmission Line (EM Bilger to Forest Ridge) and Bedford Road 8-inch water main renewal (Central Drive to SH 183) **$3,350,000**

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Patricia, Glenda to Dora **$936,000**

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Rankin Drive, Wade Drive to Overhill Drive **$1,976,000**

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Shady Elm Court, off Shady Brook Drive **$113,500**

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

Total: $6,375,500

Parks Requests

Itemized Requests for 2023-2033

Front End Loader Replacement **$120,000**

The current unit is 30 years old and has outlived its life expectency. This request will replace the current unit with a heavy duty Case321F front wheel loader that will enhance productivity and get the job done quickly, easily and...

Meadowpark Ballfield Lighting Replacement **$800,000**

The Ballfields lights are in dire need of replacement. The lighting system is unoperable, for safety reasons. They were installed in 1983 and due to weather exposure, use and age, the system has outlived its life expectancy.

Meadowpark Fencing Replacement **$100,000**

The fencing at Meadow Park was installed in 1983 and is in need of replacement.

Park Service Center Perimeter Fencing **$15,000**

The wood fencing at the back of the Park Service Center has become unsecure and is in need of replacement.

Performing Arts Center **$4,000,000**

On November 7, 2017, Bedford voters approved a bond proposition to construct, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. As part of this capital improvement, an arts and entertainment...

Stormie Jones Soccer Field Fencing Replacement **$100,000**

Fencing replacement is needed at Stormie Jones soccer fields. This will protect the fields from missuse, along with raising the aesthetics of those fields.

Total: $5,135,000

Facilities Maintenance Requests

Itemized Requests for 2023-2033

Building C Roof Replacement **$163,250**

The roof on Building C has reached its life span and is in need of replacement. The roof membrane is in a brittle state that indicates that it has reached its life span.

City Hall Building A Roof Replacement **$364,180**

This request is to replace the roof system on Building A at City Hall. The project quote includes the following services: Remove existing roofing and flashings Remove existing Gypsum to Purlins Install new B Type 22-gauge...

City Hall Building B Roof Replacement **$89,900**

The roof on Building B has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures. It is recommended that an acrylic...

Total: $617,330

Fire Requests

Itemized Requests for 2023-2033

AED Replacement at City Facilities **$13,800**

The City owns and operates 21 Automatic External Defibrillators (AEDs) located in various facilities and City vehicles. These units are aging, with several in need of replacement. Some units are no longer serviceable and will be rendered unusable...

Extractors/Dryers **$34,000**

The Department currently only operates PPE extractors only. However, the current units are aging and have very limited capacity. New, larger, and more efficient units will better serve the Department by reducing the turnaround time, prolonging the...

Fire Department Training Facility **$750,000**

This request is for a fire training facility which will include a 2 story training tower to be built at a designated location. This facility will allow firefighters to conduct very valuable hands on training in a building designed for real world...

Fire Station Remodel **$15,000,000**

This is a request to start the process of remodeling and upgrading the three fire stations. In FY 21-22 the Council approved a study to be done on all three fire stations to determine what repairs and additions needed to be made. The study came...

New EMS 15 **$300,000**

The Department continues to experience an increase in calls for service. Between FY17 and FY18, the Department saw a 9.1% increase in EMS-type calls for service. A new, multi-purpose response unit, known as EMS 15, would assist with the increasing...

Replacement M155 **$450,000**

Medic 155 is a 2009 year ambulance that served six years as a front line unit and has been in a reserve status since 2016. This unit is in need of replacement due to use and updated technology and features available in today's market. The unit...

Replacement Mobile Command Unit **$2,000,000**

This information will be available by Chief Lankford at a later date. This is a placeholder for the possible remount or replacement of the Command Unit.

Rescue Tools **$40,000**

Rescue Tools (sometimes called "Jaws of Life) are used to pry, push, pull or cut metal for rescuing trapped victims. These tools are most commonly used for extrications after a vehicle crash. However, rescue tools are occasionally used for...

Security Camera System **$60,000**

Design and installation of a security camera system at one of the three fire stations. The system will have cameras inside and outside with recording capabilities. This request would be spread out over three fiscal years in order to do one station...

Workout Equipment **$30,000**

The Bedford Fire Department has a mandatory daily fitness program, which is required by Texas Commission on Fire Protection to help all firefighters maintain a fitness level that is required to do the job. This request would purchase or replace...

Total: $18,677,800

Police Requests

Itemized Requests for 2023-2033

Traffic Motorcycle Replacement **$90,055**

The current fleet of five traffic motorcycles was purchased in FY2017/18 utilizing a four-year finance agreement. Replacement of the bikes was to occur in FY2021/22 but instead was postponed to FY2022/23 to extend the cost savings. This request...

Total: $90,055

Library Requests

Itemized Requests for 2023-2033

Automated Materials Handling and CircIT Server **$9,560**

The Library automated materials handling system server was purchased in 2014. The automated materials handling system acts as the brains for the industrial-grade sortation system. The server needs to be upgraded to a Windows 10 LTSC (2019)....

Carpet Replacement in Adult Area **$70,000**

The carpet in the Adult Area of the Library was installed in 2011. It is faded, stained, and worn out due to the high traffic which is the first thing patrons see as they enter the library. The Library is rotating carpet replacement in separate...

Firewall Replacement **$17,120**

The existing firewall needs to be replaced with a new Palo Alto 460 firewall. This will allow the library's public internet access to use the full bandwidth of the AT&T circuit in place. The current firewall is only capable of processing...

RFID Security Gates **$13,520**

The current RFID security gates for the library were purchased in 2010. The manufacturer has discontinued this model and obtaining replacement parts is increasingly difficult. The new Wave gates are sourced from Feig Technologies, a German...

Total: $110,200

Information Systems Requests

Itemized Requests for 2023-2033

Core Network Switches and Firewall replacement city wide **$425,000**

The current hardware will be end of life in the next 3-4 years. We have 39 switches and 2 firewalls that will need to be replaced sometime in the next 3-4 years.

Desktop Computer Replacement **$274,500**

The city currently has 183 Lenovo desktops that are reaching 7-8 years old. The current version of Windows 11 will not run on these devices due to TPM requirements. They are under powered, lack memory resources and are out...

Total: $699,500

DEBT

Debt Snapshot

The General Debt Service Fund is used for the accumulation of resources for payment of general long-term debt principal and interest. Resources include an applicable portion of the ad valorem tax levy and related interest income usable from debt service. Funding of the General Debt Service Fund is made on a conservative basis of estimating the collectable portion of the tax levy. From this collectable portion, an allocation of available funds is made between General Fund operating revenue and General Debt Service Fund.

Debt that is supported by the utility systems or sales tax dedicated to Street Improvements are paid from those funds with funding coming from the revenue of the water and sewer charges, stormwater fees, or portion of sales tax dedicated to street improvements as applicable.

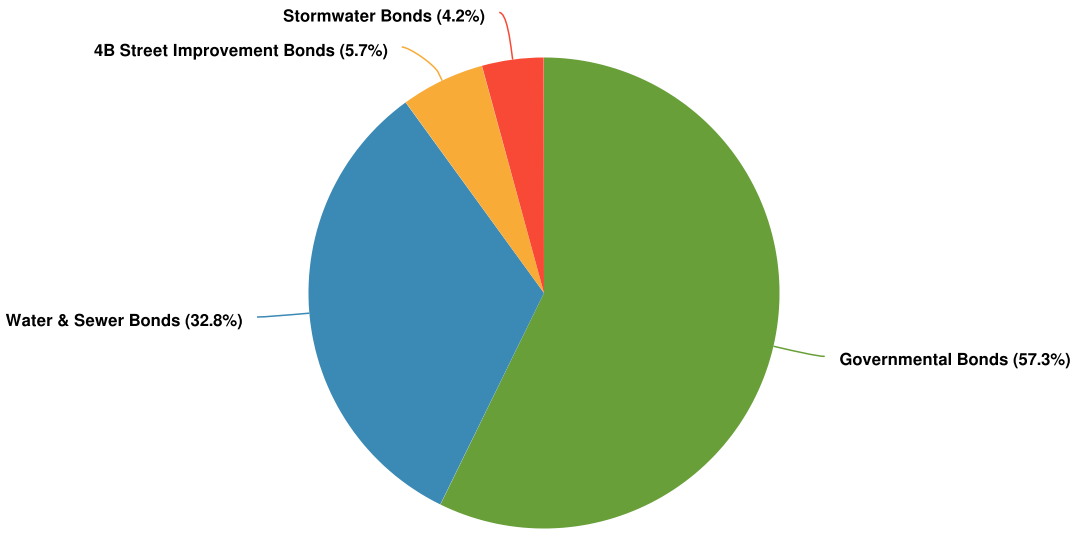
The State of Texas limits the ad valorem tax rate to $2.50 per $100 valuation, including the component for debt service. The City of Bedford's 2022-2023 proposed tax rate falls well below this limit.

The City currently has a bond ranting of AA from S&P.

$11,596,471

-$500,415 (-4.14% vs. 2022 year)

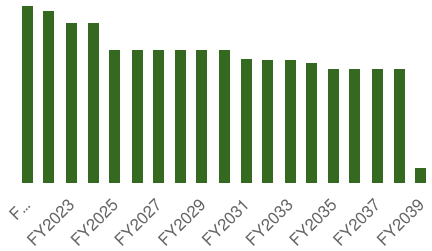
Debt by Type



	FY2022	FY2023	% Change
Debt	**Actual**	**Actual**	
Governmental Bonds	$7,144,776	$6,639,759	-7.1%
Water & Sewer Bonds	$3,792,353	$3,798,630	0.2%
Stormwater Bonds	$497,250	$492,462	-1%
4B Street Improvement Bonds	$662,508	$665,620	0.5%
Total Debt:	**$12,096,887**	**$11,596,471**	**-4.1%**

Governmental Bonds

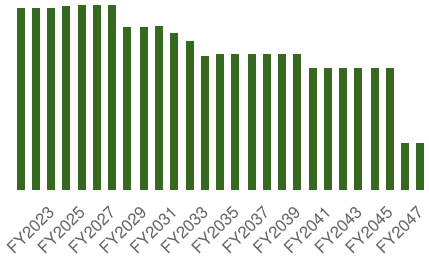
Governmental Bonds are those issuances that are supported by the property tax revenue. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2023	FY2024	FY2025	FY2026	FY2027
Governmental Bonds	—	—	—	—	—
Series 2020, GO Refunding Bonds	$94,430	$93,350	$92,271	$91,191	$90,112
Series 2019, GO Bonds, Taxable	$340,110	$338,435	$341,535	$339,410	$337,135
Series 2019, GO Refunding & Improvement Bonds, Phase Next	$285,925	$285,600	$285,125	$284,500	$283,725
Series 2019, GO Refunding & Improvement Bonds, Refunding 2010	$328,850	$335,825	$337,425	$343,650	$344,500
Series 2019, Tax Notes	$606,550	$603,925	$0	$0	$0
Series 2018, GO Refunding & Improvement Bonds	$4,113,456	$4,115,081	$4,115,831	$4,115,456	$4,113,706
Series 2014, GO Bonds	$220,813	$226,313	$226,588	$226,713	$231,394
Series 2014, Public Property Finance Contractual Obligations	$259,500	$258,188	$0	$0	$0
Series 2013, GO Refunding & Improvement Bonds	$390,125	$384,850	$118,188	$120,125	$116,975
Series 2016, Tax Notes	$0	$0	$0	$0	$0
Series 2011, GO Refunding & Improvement Bonds	$0	$0	$0	$0	$0
Total Governmental Bonds:	**$6,639,759**	**$6,641,567**	**$5,516,963**	**$5,521,045**	**$5,517,547**

Water & Sewer Bonds

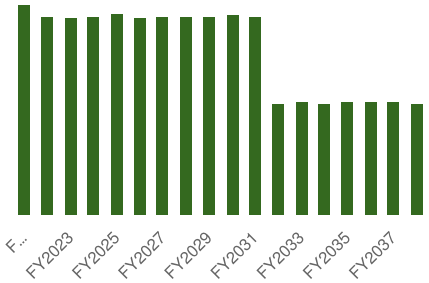
Water & Sewer Bonds are those issuances that are supported by revenue from the Water & Sewer Fund. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2023	FY2024	FY2025	FY2026	FY2027
Water & Sewer Bonds	—	—	—	—	—
Series 2020, GO Refunding Bonds	$288,463	$295,034	$296,510	$292,954	$299,335
Series 2019, GO Refunding & Improvement Bonds, Refunding 2010	$138,650	$140,275	$141,750	$143,075	$139,325
Series 2019, Combination Tax & Revenue Certificates of Obligation	$274,044	$274,969	$274,944	$273,894	$271,794
Series 2018, GO Refunding & Improvement Bonds	$344,625	$345,500	$345,625	$345,000	$348,500
Series 2017, Combination Tax & Revenue Certificates of Obligation	$974,296	$972,936	$975,928	$973,080	$974,610
Series 2015, Combination Tax & Revenue Certificates of Obligation	$1,475,775	$1,488,765	$1,500,493	$1,511,149	$1,519,601
Series 2012, Combination Tax & Revenue Certificates of Obligation	$33,614	$33,359	$33,080	$32,780	$37,433
Series 2012A, Combination Tax & Revenue Certificates of Obligation	$269,163	$269,813	$270,363	$270,813	$275,813
Series 2011	$0	$0	$0	$0	$0
Total Water & Sewer Bonds:	**$3,798,630**	**$3,820,651**	**$3,838,693**	**$3,842,745**	**$3,866,411**

Stormwater Bonds

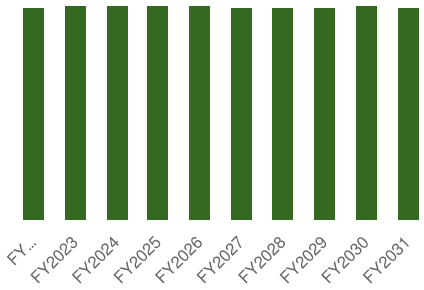
Stormwater Bonds are those issuances that are supported by revenue from the Stormwater Fund. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2023	FY2024	FY2025	FY2026	FY2027
Stormwater Bonds	—	—	—	—	—
Series 2020, GO Refunding Bonds	$211,781	$214,336	$216,828	$209,319	$211,811
Series 2018, GO Refunding & Improvement Bonds	$280,681	$282,931	$284,681	$281,056	$282,056
Series 2011	$0	$0	$0	$0	$0
Total Stormwater Bonds:	**$492,462**	**$497,267**	**$501,509**	**$490,375**	**$493,867**

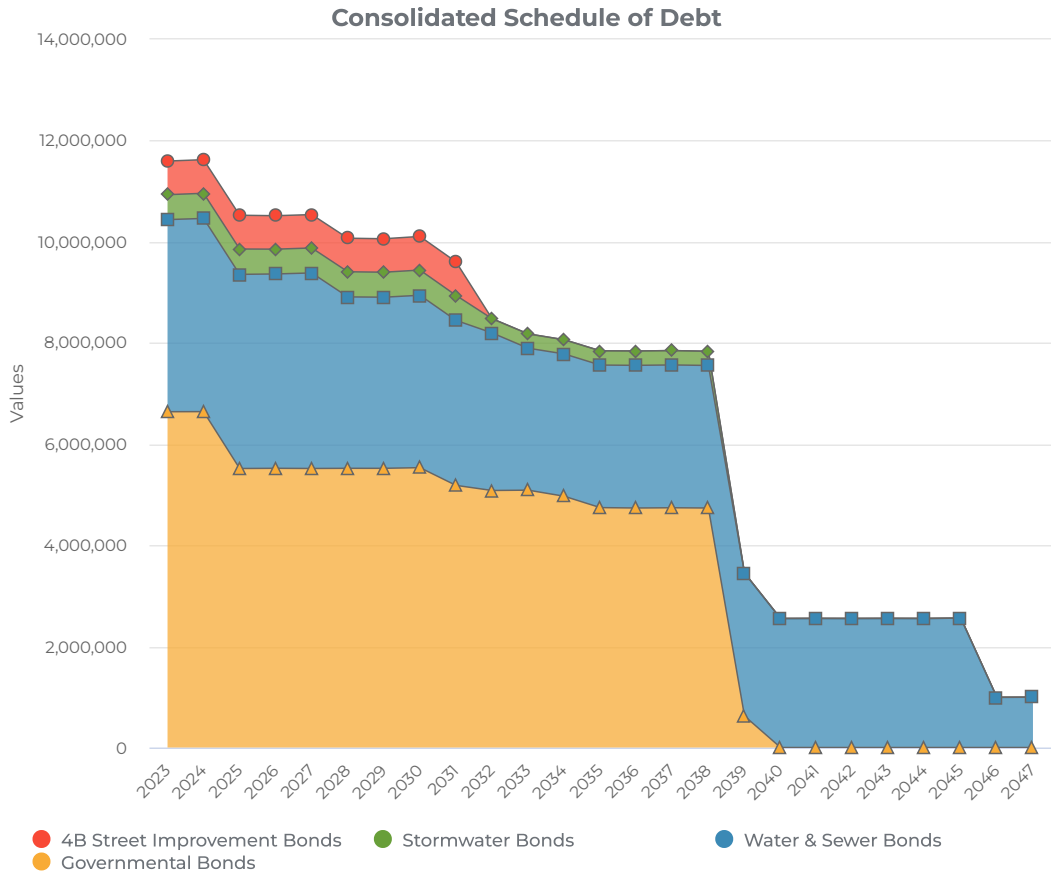
4B Street Improvement Bonds

Street Improvement Economic Development Corporation (SIEDC) Bonds are those issuances that are supported by revenue from the SIEDC (4B) Fund. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2023	FY2024	FY2025	FY2026	FY2027
4B Street Improvement Bonds	—	—	—	—	—
Series 2021, GO Bonds	$229,055	$226,892	$229,703	$227,489	$225,274
Series 2021A, Combination Tax & Revenue Certificates of Obligation	$436,565	$437,419	$438,222	$438,999	$434,750
Total 4B Street Improvement Bonds:	**$665,620**	**$664,311**	**$667,925**	**$666,488**	**$660,024**

Future Payments



APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in whihc they are incurred.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Ad Valorem Tax: A tax computed from the assessed valuation of land and improvements.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Appropriation Ordinance: The official enactment by the City Council establishing the legal authority for City officials to obligate and expend resources.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Arbitrage Rebate: A required payment to the taxing authority (Internal Revenue Service) due to the excessive yield earned on the gross proceeds of debt, above the bond yield.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Resources owned or held by the City that have monetary value.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balanced Budget: A budget adopted by the legslative body and authorized by ordnance where proposed expenditures are equal to or less than the proposed revenues.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Budget Calendar: The schedule of dates and used as a guide to complete the various steps of the budget preparation and adoption process.

Budgetary Basis: The City's accounting records for general governmental operations are maintained on a modified accrual basis, with the revenues recognized when they become both available and measurable and expenditures recognized when the services or goods are received and the liabilities are incurred. Accounting records for the City's proprietary funds are maintained on an accrual basis.

Budgetary Control: The control of management of the organization in accordance with an approved budget for the purposes of keeping expenditures within the limitations of available appropriations and revenues.

Budget Document: The compilation of the spending plans for the various funds, along with supporting schedules, tables, and charts which, in total, comprises the annual revenue and expenditures plan.

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Outlay: An expenditure which results in the acquisition of, or addition to, fixed assets, and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Equipment and Vehicles; constitutes a tangible, permanent addition to the value of City assets; cost generally exceeds at least $1,000; does not constitute repair or maintenance; and, is not readily susceptible to loss.

Capital Project Funds: The capital project funds are used to account for the acquisition or construction of capital facilities being financed from general obligations or certificate of obligation bond proceeds, grants, or transfers from other funds.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certi cate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Certi cates of Obligation (C.O.): Tax supported bonds that are similar to general obligation bonds and can be issued after meeting strict publication requirements and with final approval by the City Council.

City Charter: The document of a home rule City which establishes the City's government structure and provides for the distribution of duties and powers among the various branches of government.

City Council: The Mayor and six Council members collectively acting as the legislative and policymaking body of the City.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Bene t Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Current Taxes: Taxes levied and due within one year.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Department: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

Depreciation: (1) Expiration in service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) That portion of the cost of a capital asset that is charged as an expense during a particular period.

Distinguished Budget Presentation Program: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical recommendations to the fiscal officers preparing them.

Division: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

Effectiveness: A type of performance measure relating to customer/client/public satisfaction with quality, timeliness or other aspects of the service or product delivered.

Ef ciency: A type of performance measure relating inputs to outputs to express efficiency measures as costs per unit of output and/or productivity per labor hour.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Financial Policies: Financial policies are used to enable the City to achieve a sound financial position. They are updated and endorsed by the City Council on an annual basis.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Bedford has designated this period to be October 1 through September 30.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: The difference between a governmental fund's assets and liabilities, divided into 5 categories: 1) Nonspendable, 2) Restricted, 3) Committed, 4) Assigned, 5) Unassigned. Portions of the fund balance may be reserved for various purposes such as contingencies or encumbrances at the end of the fiscal year.

Fund Type: In governmental accounting, all funds are classified into eight fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other post employment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund. The General Fund is tax supported and includes most of the basic operating services, i.e., police, fire, streets, parks and recreation, and administration.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Generally Accepted Accounting Principles (G.A.A.P.): Detailed accounting standards and practices for state and local governments as prescribed by the Governmental Accounting Standards Board (GASB).

GFOA: The Government Finance Officers Association of the United States and Canada. The mission of the GFOA is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Governmental Funds: Applies to all funds except for the profit and loss funds (e.g., enterprise fund).

Grant: A contribution by a government or other organization to support a particular function.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Infrastructure: That portion of a city's assets located at or below ground level, including the water system, sewer system, and streets.

Inputs: A type of performance measure reporting the resources used by a department or division to produce outputs and outcomes. Examples include: number of full time equivalents, equipment, facilities and supplies.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest and Sinking (I. & S.): The component of the ad valorem tax rate that funds General Obligation and Certificates of Obligation debt payments.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Long-Term Debt: Unmatured debt of a government expected to be repaid from government funds. An average repayment schedule is 20 years.

Maintenance: All materials or contract expenditures covering repair and upkeep of City Buildings, machinery, equipment, systems, and land.

Major Fund: A fund whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all government and enterprise funds.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Modi ed Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Municipal(s): (As used in the bond trade) “Municipal” refers to any state or subordinate governmental unit. “Municipals” (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Assets: Assets in excess of a fund's liabilities that are restricted, invested in capital assets, net of related debt and/or unrestricted.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Of cial Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Old Bedford School (O.B.S.): The Old Bedford School is a restored building built in 1915. It was Bedford's first brick schoolhouse. The Old Bedford School is a division in Community Services and is funded out of the Tourism Fund.

Operating and Maintenance (O. & M.): The component of the ad valorem tax rate that funds day-to-day operating expenses.

Operating Budget: Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and services delivery activities of the City are controlled. State Law requires the use of annual operating budgets.

Outcomes: A type of performance measure which addresses strategic results and gauges the effectiveness of services or programs, shows the extent to which goals, outcomes or objectives have been achieved and/or what has changed or been accomplished as a result of the service.

Outputs: A type of performance measure reporting the number of units provided, the amount of services provided, or the number of people served by a department or division.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Measures: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

Personnel Services: The costs associated with compensating employees for their labor, including salaries and fringe benefits.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Property Taxes: Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

Proprietary Fund: A class of fund types that account for a local government’s businesslike activities. Proprietary funds are of two types: enterprise funds and internal service funds. Both use the accrual basis of accounting and receive their revenues from charges to users. (See also Enterprise Fund.)

Public Hearing: The portion of open meetings held to present evidence and provide information on both sides of an issue.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve: An account used to indicate that a portion of fund resources is restricted for a specific purpose or is not available for appropriation and subsequent spending.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Retained Earnings: The accumulated earnings of an enterprise fund which have been retained in the fund and which are not reserved for any specific purpose.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors’ analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue: Funds that the government receives as income.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Special Revenue Fund: A fund whose revenue source(s) is restricted or committed to a specific purpose other than capital projects or debt service. Usually has one or more revenue resources that is not a transfer from another fund. For example, the Tourism Fund is a special revenue fund that is primarily financed by hotel occupancy taxes. Revenue from this fund is used to finance the ongoing operations of several tourism-related facilities and special events.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: A percentage applied to all taxable property to raise general fund revenue.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Working Capital: The measurement of the operating liquidity of a proprietary fund by subtracting the current liabilities from the current assets.

ATTACHED DOCUMENTS

2022 Tax Rate Calculation Worksheet
Taxing Units Other Than School Districts or Water Districts

Form 50-856

City of Bedford
Taxing Unit Name

Phone *(area code and number)*

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per $100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements.*

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet.*

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet		Amount/Rate
1.	**2021 total taxable value.** Enter the amount of 2021 taxable value on the 2021 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17).[1]		$ 4,983,980,554
2.	**2021 tax ceilings.** Counties, cities and junior college districts. Enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step.[2]		$ 1,032,523,360
3.	**Preliminary 2021 adjusted taxable value.** Subtract Line 2 from Line 1.		$ 3,951,457,194
4.	**2021 total adopted tax rate.**		$ 0.552000 /$100
5.	**2021 taxable value lost because court appeals of ARB decisions reduced 2021 appraised value.**		
	A. **Original 2021 ARB values:**	$ 831,733,384	
	B. **2021 values resulting from final court decisions:**	- $ 739,030,757	
	C. **2021 value loss.** Subtract B from A.[3]		$ 92,702,627
6.	**2021 taxable value subject to an appeal under Chapter 42, as of July 25.**		
	A. **2021 ARB certified value:**	$ 102,813,989	
	B. **2021 disputed value:**	- $ 15,422,098	
	C. **2021 undisputed value.** Subtract B from A.[4]		$ 87,391,891
7.	**2021 Chapter 42 related adjusted values.** Add Line 5C and Line 6C.		$ 180,094,518

[1] Tex. Tax Code § 26.012(14)
[2] Tex. Tax Code § 26.012(14)
[3] Tex. Tax Code § 26.012(13)
[4] Tex. Tax Code § 26.012(13)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	**2021 taxable value, adjusted for actual and potential court-ordered adjustments.** Add Line 3 and Line 7.	$ 4,131,551,712
9.	**2021 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2021.** Enter the 2021 value of property in deannexed territory. [5]	$ 0
10.	**2021 taxable value lost because property first qualified for an exemption in 2022.** If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2022 does not create a new exemption or reduce taxable value. A. **Absolute exemptions.** Use 2021 market value: $ 0 B. **Partial exemptions.** 2022 exemption amount or 2022 percentage exemption times 2021 value: + $ 8,215,278 C. **Value loss.** Add A and B. [6]	$ 8,215,278
11.	**2021 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2022.** Use only properties that qualified in 2022 for the first time; do not use properties that qualified in 2021. A. **2021 market value:** $ 0 B. **2022 productivity or special appraised value:** - $ 0 C. **Value loss.** Subtract B from A. [7]	$ 0
12.	**Total adjustments for lost value.** Add Lines 9, 10C and 11C.	$ 8,215,278
13.	**2021 captured value of property in a TIF.** Enter the total value of 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2021 taxes were deposited into the tax increment fund. [8] If the taxing unit has no captured appraised value in line 18D, enter 0.	$ 0
14.	**2021 total value.** Subtract Line 12 and Line 13 from Line 8.	$ 4,123,336,434
15.	**Adjusted 2021 total levy.** Multiply Line 4 by Line 14 and divide by $100.	$ 22,760,817
16.	**Taxes refunded for years preceding tax year 2021.** Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2021. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. [9]	$ 541,191
17.	**Adjusted 2021 levy with refunds and TIF adjustment.** Add Lines 15 and 16. [10]	$ 23,302,008
18.	**Total 2022 taxable value on the 2022 certified appraisal roll today.** This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. [11] A. **Certified values:** $ 5,544,235,896 B. **Counties:** Include railroad rolling stock values certified by the Comptroller's office: + $ C. **Pollution control and energy storage system exemption:** Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - $ 0 D. **Tax increment financing:** Deduct the 2022 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2022 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. [12] - $ 2,210,461 E. **Total 2022 value.** Add A and B, then subtract C and D.	$ 5,542,025,435

[5] Tex. Tax Code § 26.012(15)
[6] Tex. Tax Code § 26.012(15)
[7] Tex. Tax Code § 26.012(15)
[8] Tex. Tax Code § 26.03(c)
[9] Tex. Tax Code § 26.012(13)
[10] Tex. Tax Code § 26.012(13)
[11] Tex. Tax Code § 26.012, 26.04(c-2)
[12] Tex. Tax Code § 26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	**Total value of properties under protest or not included on certified appraisal roll.** [13] **A. 2022 taxable value of properties under protest.** The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. [14] ..... $ 128,873,052 **B. 2022 value of properties not under protest or included on certified appraisal roll.** The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. [15] ..... + $ 41,928,132 **C. Total value under protest or not certified.** Add A and B.	$ 170,801,184
20.	**2022 tax ceilings.** Counties, cities and junior colleges enter 2022 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step.[16]	$ 1,107,171,423
21.	**2022 total taxable value.** Add Lines 18E and 19C. Subtract Line 20. [17]	$ 4,605,655,196
22.	**Total 2022 taxable value of properties in territory annexed after Jan. 1, 2021.** Include both real and personal property. Enter the 2022 value of property in territory annexed. [18]	$ 0
23.	**Total 2022 taxable value of new improvements and new personal property located in new improvements.** New means the item was not on the appraisal roll in 2021. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to exist-ing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2021 and be located in a new improvement. New improvements **do** include property on which a tax abatement agreement has expired for 2022. [19]	$ 14,883,430
24.	**Total adjustments to the 2022 taxable value.** Add Lines 22 and 23.	$ 14,883,430
25.	**Adjusted 2022 taxable value.** Subtract Line 24 from Line 21.	$ 4,590,771,766
26.	**2022 NNR tax rate.** Divide Line 17 by Line 25 and multiply by $100. [20]	$ 0.507583 /$100
27.	**COUNTIES ONLY.** Add together the NNR tax rates for each type of tax the county levies. The total is the 2022 county NNR tax rate. [21]	$ _____ /$100

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
2. **Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	**2021 M&O tax rate.** Enter the 2021 M&O tax rate.	$ 0.386990 /$100
29.	**2021 taxable value, adjusted for actual and potential court-ordered adjustments.** Enter the amount in Line 8 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,131,551,712

[13] Tex. Tax Code § 26.01(c) and (d)
[14] Tex. Tax Code § 26.01(c)
[15] Tex. Tax Code § 26.01(d)
[16] Tex. Tax Code § 26.012(6)(B)
[17] Tex. Tax Code § 26.012(6)
[18] Tex. Tax Code § 26.012(17)
[19] Tex. Tax Code § 26.012(17)
[20] Tex. Tax Code § 26.04(c)
[21] Tex. Tax Code § 26.04(d)

Line	Voter-Approval Tax Rate Worksheet		Amount/Rate
30.	**Total 2021 M&O levy.** Multiply Line 28 by Line 29 and divide by $100		$ 15,988,691
31.	**Adjusted 2021 levy for calculating NNR M&O rate.**		
	A. **M&O taxes refunded for years preceding tax year 2021.** Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021.	+ $ 365,787	
	B. **2021 taxes in TIF.** Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2022 captured appraised value in Line 18D, enter 0.	– $ 0	
	C. **2021 transferred function.** If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0.	+/- $ 0	
	D. **2021 M&O levy adjustments.** Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function.	$ 365,787	
	E. Add Line 30 to 31D.		$ 16,354,478
32.	**Adjusted 2022 taxable value.** Enter the amount in Line 25 of the *No-New-Revenue Tax Rate Worksheet.*		$ 4,590,771,766
33.	**2022 NNR M&O rate (unadjusted).** Divide Line 31E by Line 32 and multiply by $100.		$ 0.356246 /$100
34.	**Rate adjustment for state criminal justice mandate.** [23]		
	A. **2022 state criminal justice mandate.** Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose.	$ 0	
	B. **2021 state criminal justice mandate.** Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies.	– $ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100.	$ 0 /$100	
	D. Enter the rate calculated in C. If not applicable, enter 0.		$ 0 /$100
35.	**Rate adjustment for indigent health care expenditures.** [24]		
	A. **2022 indigent health care expenditures.** Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state assistance received for the same purpose.	$ 0	
	B. **2021 indigent health care expenditures.** Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose.	– $ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100.	$ 0.000000 /$100	
	D. Enter the rate calculated in C. If not applicable, enter 0.		$ 0 /$100

[22] [Reserved for expansion]
[23] Tex. Tax Code § 26.044
[24] Tex. Tax Code § 26.0441

Line	Voter-Approval Tax Rate Worksheet		Amount/Rate
36.	**Rate adjustment for county indigent defense compensation.** [25]		
	A. **2022 indigent defense compensation expenditures.** Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state grants received by the county for the same purpose	$ 0	
	B. **2021 indigent defense compensation expenditures.** Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose	$ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0 /$100	
	D. Multiply B by 0.05 and divide by Line 32 and multiply by $100	$ 0 /$100	
	E. Enter the lesser of C and D. If not applicable, enter 0.		$ 0 /$100
37.	**Rate adjustment for county hospital expenditures.** [26]		
	A. **2022 eligible county hospital expenditures.** Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2021 and ending on June 30, 2022	$ 0	
	B. **2021 eligible county hospital expenditures.** Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021	$ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0 /$100	
	D. Multiply B by 0.08 and divide by Line 32 and multiply by $100	$ 0 /$100	
	E. Enter the lesser of C and D, if applicable. If not applicable, enter 0.		$ 0 /$100
38.	**Rate adjustment for defunding municipality.** This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code 26.0444 for more information.		
	A. **Amount appropriated for public safety in 2021.** Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year	$ 0	
	B. **Expenditures for public safety in 2021.** Enter the amount of money spent by the municipality for public safety during the preceding fiscal year	$ 0	
	C. Subtract B from A and divide by Line 32 and multiply by $100	$ 0 /$100	
	D. Enter the rate calculated in C. If not applicable, enter 0.		$ 0 /$100
39.	**Adjusted 2022 NNR M&O rate.** Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.		$ 0.356246 /$100
40.	**Adjustment for 2021 sales tax specifically to reduce property values.** Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2021 should complete this line. These entities will deduct the sales tax gain rate for 2022 in Section 3. Other taxing units, enter zero.		
	A. Enter the amount of additional sales tax collected and spent on M&O expenses in 2021, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent	$ 3,366,104	
	B. Divide Line 40A by Line 32 and multiply by $100	$ 0.073323 /$100	
	C. Add Line 40B to Line 39.		$ 0.429569 /$100
41.	**2022 voter-approval M&O rate.** Enter the rate as calculated by the appropriate scenario below. **Special Taxing Unit.** If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08. **- or -** **Other Taxing Unit.** If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.		$ 0.444603 /$100

[25] Tex. Tax Code § 26.0442
[26] Tex. Tax Code § 26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41.	***Disaster Line 41 (D41):* 2022 voter-approval M&O rate for taxing unit affected by disaster declaration.** If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of 1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or 2) the third tax year after the tax year in which the disaster occurred If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08.[27] If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).	$ 0 /$100
42.	**Total 2022 debt to be paid with property taxes and additional sales tax revenue.** Debt means the interest and principal that will be paid on debts that: **(1)** are paid by property taxes, **(2)** are secured by property taxes, **(3)** are scheduled for payment over a period longer than one year, and **(4)** are not classified in the taxing unit's budget as M&O expenses. **A. Debt** also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.[28] Enter debt amount ... $ 6,662,759 **B.** Subtract **unencumbered fund amount** used to reduce total debt. ... – $ 0 **C.** Subtract **certified amount spent from sales tax to reduce debt** (enter zero if none) ... – $ 0 **D.** Subtract **amount paid** from other resources ... – $ 0 **E. Adjusted debt.** Subtract B, C and D from A.	$ 6,662,759
43.	**Certified 2021 excess debt collections.** Enter the amount certified by the collector.[29]	$ 756,941
44.	**Adjusted 2022 debt.** Subtract Line 43 from Line 42E.	$ 5,905,818
45.	**2022 anticipated collection rate.** **A.** Enter the 2022 anticipated collection rate certified by the collector.[30] ... 100.00 % **B.** Enter the 2021 actual collection rate. ... 98.93 % **C.** Enter the 2020 actual collection rate. ... 99.40 % **D.** Enter the 2019 actual collection rate. ... 99.84 % **E.** If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.[31]	100.00 %
46.	**2022 debt adjusted for collections.** Divide Line 44 by Line 45E.	$ 5,905,818
47.	**2022 total taxable value.** Enter the amount on Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,605,655,196
48.	**2022 debt rate.** Divide Line 46 by Line 47 and multiply by $100.	$ 0.128229 /$100
49.	**2022 voter-approval tax rate.** Add Lines 41 and 48.	$ 0.572832 /$100
D49.	***Disaster Line 49 (D49):* 2022 voter-approval tax rate for taxing unit affected by disaster declaration.** Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.	$ /$100

[27] Tex. Tax Code § 26.042(a)
[28] Tex. Tax Code § 26.012(7)
[29] Tex. Tax Code § 26.012(10) and 26.04(b)
[30] Tex. Tax Code § 26.04(b)
[31] Tex. Tax Code §§ 26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	**COUNTIES ONLY.** Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2022 county voter-approval tax rate.	$ 0 /$100

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	**Taxable Sales.** For taxing units that adopted the sales tax in November 2021 or May 2022, enter the Comptroller's estimate of taxable sales for the previous four quarters. [32] Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2021, enter 0.	$ 0
52.	**Estimated sales tax revenue.** Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. [33] **Taxing units that adopted the sales tax in November 2021 or in May 2022.** Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. [34] **- or -** **Taxing units that adopted the sales tax before November 2021.** Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	$ 3,719,700
53.	**2022 total taxable value.** Enter the amount from Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,605,655,196
54.	**Sales tax adjustment rate.** Divide Line 52 by Line 53 and multiply by $100.	$ 0.080764 /$100
55.	**2022 NNR tax rate, unadjusted for sales tax.** [35] Enter the rate from Line 26 or 27, as applicable, on the *No-New-Revenue Tax Rate Worksheet.*	$ 0.507583 /$100
56.	**2022 NNR tax rate, adjusted for sales tax.** **Taxing units that adopted the sales tax in November 2021 or in May 2022.** Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2021.	$ 0.507583 /$100
57.	**2022 voter-approval tax rate, unadjusted for sales tax.** [36] Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the *Voter-Approval Tax Rate Worksheet.*	$ 0.572832 /$100
58.	**2022 voter-approval tax rate, adjusted for sales tax.** Subtract Line 54 from Line 57.	$ 0.492068 /$100

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	**Certified expenses from the Texas Commission on Environmental Quality (TCEQ).** Enter the amount certified in the determination letter from TCEQ. [37] The taxing unit shall provide its tax assessor-collector with a copy of the letter. [38]	$ 0
60.	**2022 total taxable value.** Enter the amount from Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,605,655,196
61.	**Additional rate for pollution control.** Divide Line 59 by Line 60 and multiply by $100.	$ 0 /$100
62.	**2022 voter-approval tax rate, adjusted for pollution control.** Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	$ 0.492068 /$100

[32] Tex. Tax Code § 26.041(d)
[33] Tex. Tax Code § 26.041(i)
[34] Tex. Tax Code § 26.041(d)
[35] Tex. Tax Code § 26.04(c)
[36] Tex. Tax Code § 26.04(c)
[37] Tex. Tax Code § 26.045(d)
[38] Tex. Tax Code § 26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years. [39] In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020; [40]
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a); [41] or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval. [42]

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit. [43]

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	**2021 unused increment rate.** Subtract the 2021 actual tax rate and the 2021 unused increment rate from the 2021 voter-approval tax rate. If the number is less than zero, enter zero.	$ 0.000691 /$100
64.	**2020 unused increment rate.** Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero.	$ 0.002967 /$100
65.	**2019 unused increment rate.** Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero.	$ 0 /$100
66.	**2022 unused increment rate.** Add Lines 63, 64 and 65.	$ 0.003658 /$100
67.	**2022 voter-approval tax rate, adjusted for unused increment rate.** Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	$ 0.495726 /$100

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise $500,000, and the current debt rate for a taxing unit. [44]

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit. [45]

Line	De Minimis Rate Worksheet	Amount/Rate
68.	**Adjusted 2022 NNR M&O tax rate.** Enter the rate from Line 39 of the *Voter-Approval Tax Rate Worksheet*	$ 0.356246 /$100
69.	**2022 total taxable value.** Enter the amount on Line 21 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,605,655,196
70.	**Rate necessary to impose $500,000 in taxes.** Divide $500,000 by Line 69 and multiply by $100.	$ 0.010856 /$100
71.	**2022 debt rate.** Enter the rate from Line 48 of the *Voter-Approval Tax Rate Worksheet.*	$ 0.128229 /$100
72.	**De minimis rate.** Add Lines 68, 70 and 71.	$ 0.000000 /$100

SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.[46]

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year. [47]

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

[39] Tex. Tax Code § 26.013(a)
[40] Tex. Tax Code § 26.013(c)
[41] Tex. Tax Code §§ 26.0501(a) and (c)
[42] Tex. Local Gov't Code § 120.007(d), effective Jan. 1, 2022
[43] Tex. Tax Code § 26.063(a)(1)
[44] Tex. Tax Code § 26.012(8-a)
[45] Tex. Tax Code § 26.063(a)(1)
[46] Tex. Tax Code §26.042(b)
[47] Tex. Tax Code §26.042(f)

This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
73.	**2021 adopted tax rate.** Enter the rate in Line 4 of the *No-New-Revenue Tax Rate Worksheet.*	$ 0.552000 /$100
74.	**Adjusted 2021 voter-approval tax rate.** Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2021 and the taxing unit calculated its 2021 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2021 worksheet due to a disaster, enter the 2021 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. **- or -** If a disaster occurred prior to 2021 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2021, complete the separate *Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet* to recalculate the voter-approval tax rate the taxing unit would have calculated in 2021 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster.[48] Enter the final adjusted 2021 voter-approval tax rate from the worksheet. **- or -** If the taxing unit adopted a tax rate above the 2021 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	$ 0 /$100
75.	**Increase in 2021 tax rate due to disaster.** Subtract Line 74 from Line 73.	$ 0.552000 /$100
76.	**Adjusted 2021 taxable value.** Enter the amount in Line 14 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,123,336,434
77.	**Emergency revenue.** Multiply Line 75 by Line 76 and divide by $100.	$ 22,760,817
78.	**Adjusted 2022 taxable value.** Enter the amount in Line 25 of the *No-New-Revenue Tax Rate Worksheet.*	$ 4,590,771,766
79.	**Emergency revenue rate.** Divide Line 77 by Line 78 and multiply by $100.[49]	$ 0 /$100
80.	**2022 voter-approval tax rate, adjusted for emergency revenue.** Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	$ 0.495726 /$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate. ..... $ 0.507583 /$100
As applicable, enter the 2022 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax). Indicate the line number used: 26

Voter-approval tax rate. ..... $ 0.495726 /$100
As applicable, enter the 2022 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue). Indicate the line number used: 67

De minimis rate. ..... $ 0.000000 /$100
If applicable, enter the 2022 de minimis rate from Line 72.

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in Tax Code.[50]

print here Wendy Burgess
Printed Name of Taxing Unit Representative

sign here Wendy Burgess
Taxing Unit Representative

8-1-2022
Date

[48] Tex. Tax Code §26.042(c)
[49] Tex. Tax Code §26.042(b)
[50] Tex. Tax Code §§ 26.04(c-2) and (d-2)

CITY OF BEDFORD
INVESTMENT POLICY

August 23, 2022

It is the policy of the City of Bedford, Texas (the "City"), which includes the City of Bedford Street Improvement Economic Development Corporation (the "Corporation"), that after allowing for anticipated cash requirements and giving due consideration to safety, liquidity and yield, all available funds will be invested in conformance with the Investment Policy which has been developed to conform to the State of Texas Public Funds Investment Act as amended (the "PFIA" or the "Act"). Throughout this Investment Policy, the City and Corporation shall be referred to as "BEDFORD."

In addition, applicable recommended practices published by the Government Finance Officers Association (GFOA) have been considered to ensure that BEDFORD's investment activities are conducted within the framework of sound fiscal policy.

I. Scope

This Policy applies to all financial assets of BEDFORD and serves to satisfy the statutory requirements of the PFIA to define and approve a formal investment policy. These funds are accounted for in BEDFORD's Annual Comprehensive ~~Annual~~ Financial Report and include:

- General Fund
- Enterprise Funds
- Special Revenue Funds
- Debt Service Funds - including Interest & Sinking Funds & Reserve Funds
- Capital Improvement Funds
- City of Bedford Street Improvement Economic Development Corporation Fund
- Other funds established from time to time

Except for cash in certain restricted and special funds, BEDFORD may consolidate cash and investment balances to ease cash management operations and maximize investment earnings. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

II. General Objectives.

The primary objectives, in priority order, of investment activities shall be safety, liquidity, and yield:

1. **Safety.** Safety of principal is the foremost objective of the investment program.

Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.

a. Credit Risk. BEDFORD will minimize credit risk, the risk of loss due to the failure of the investment issuer or backer, by:

1) Limiting investments to the safest types.

2) Pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors with whom BEDFORD will do business.

3) Diversifying the investment portfolio so that potential losses on individual investments will be minimized.

4) Establishment of procedures to monitor rating changes of investments and the liquidation of such investments as required by the PFIA.

b. Interest Rate Risk. BEDFORD will minimize the risk that the market value of securities in the portfolio will fall due to changes in general interest rates by:

1) Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity.

2) Investing operating funds primarily in shorter-term securities, financial institution deposits, money market mutual funds, or local government investment pools.

2. Liquidity. The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that investments mature concurrent with cash needs to meet anticipated demands (static liquidity). Furthermore, since all possible cash demands cannot be anticipated, the portfolio should consist largely of investments with active secondary or resale markets (dynamic liquidity). All or a portion of the portfolio also may be placed in financial institution deposits, money market mutual funds, or local government investment pools which offer same-day liquidity for short-term funds.

3. Yield. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to safety and liquidity. Investments shall not be liquidated prior to maturity with the following exceptions:

a. An investment with declining credit may be sold early to minimize loss of principal.

b. An investment swap would improve the quality, yield, or target duration in the portfolio.

c. Liquidity needs of the portfolio require that the investment be sold or redeemed.

III. Standards of Care.

1. **Prudence.** The standard to be used by Investment Officers shall be the "prudent person" rule, which states, "investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived." Investment Officers acting in accordance with written policies and procedures, and exercising due diligence, shall be relieved of personal responsibility for an individual investment's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion.

2. **Ethics and Conflicts of Interest**. Investment Officers shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Investment Officers shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Investment Officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of BEDFORD.

   An Investment Officer who has a personal business relationship, as defined by the PFIA, with a depository bank or with any entity seeking to sell an investment to BEDFORD shall file a statement disclosing that personal business interest. An Investment Officer who is related within the second degree of affinity or consanguinity to an individual seeking to sell an investment to BEDFORD shall file a statement disclosing that relationship. A statement required under this subsection must be filed with the Texas Ethics Commission and the City Council.

3. **Delegation of Authority**. Authority to manage and operate the investment program is granted to the Director of Finance. The Director of Finance shall establish written procedures and internal controls for the operation of the investment program consistent with this Investment Policy. Procedures should include, but not be limited to: account management procedures, cash flow estimation procedures, investment transaction procedures, authorized broker/dealer selection process, and investment portfolio reporting requirements. No person may engage in an investment transaction except as provided under the terms of this Policy and the procedures established by the Director of Finance. The Director of Finance shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of the Authorized Investment Officers and subordinate officials.

4. **Authorized Investment Officers.**Assistant City Manager

   Director of Finance

Accounting Manager

~~Assistant Finance Director~~
~~Senior Accountant~~

5. Investment Committee. There is hereby created an Investment Committee, consisting of the City Manager, Assistant City Manager, Director of Finance, City Secretary, ~~Assistant Finance Director~~, Accounting Manager ~~Senior Accountant~~, and one City Council member to be appointed by a majority of the City Council.

The Investment Committee shall meet at least quarterly to review general strategies and to monitor portfolio performance. The Committee shall include in its deliberations such topics as:

a. Economic outlook,
b. Portfolio diversification,
c. Maturity structure,
d. Risk considerations,
e. Authorized broker/dealers,
f. Independent investment training sources, and
g. Target rate of return on the portfolio.

The Investment Committee shall provide for minutes of its meetings.

Any two members of the Committee may request a special meeting, and three members shall constitute a quorum.

The Committee shall establish its rules of procedure.

6. Investment Training. In order to ensure the quality and capability of BEDFORD's investment personnel, BEDFORD shall provide periodic training in investments through courses and seminars offered by professional organizations and associations as required by the PFIA, including education in investment controls, security risks, strategy risks, market risks, diversification of investment portfolio, and compliance with the PFIA. The Investment Officers shall attend at least one training session accumulating at least ten (10) hours relating to the Officer's responsibility under the Act within twelve (12) months after assuming duties, and thereafter, attend investment training session(s) not less than once every two years (aligned with the City's fiscal year end), receiving an additional eight (8) hours of training. The training shall be conducted by independent training sources approved by the Investment Committee.

7. Investment Policy Certification. Local government investment pools and discretionary investment management firms shall provide certification of having read BEDFORD's Investment Policy signed by a qualified representative of the organization, acknowledging that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the City and the organization in accordance with the Act.

IV. Broker/Dealers, Internal Controls and DVP.

1. Authorized Broker/Dealers. A list will be maintained of "primary" dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule). All investment providers, financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:

a. Audited financial statements
b. Proof of Financial Industry Regulatory Authority (FINRA) certification
c. Proof of state registration
d. Completed broker/dealer questionnaire

The Investment Committee shall review, revise, and adopt a list of authorized broker/dealers at least annually.

2. Internal Controls. The Director of Finance is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of BEDFORD are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits require estimates and judgments by management.

Accordingly, within the scope of the annual audit, the Director of Finance shall establish a process for an independent review by an external auditor to assure compliance with policies and procedures. The results of this compliance audit must be reported annually to the City Council. The internal controls shall address the following points:

a. Avoidance of collusion
b. Separation of transaction authority from accounting and record keeping
c. Custodial safekeeping
d. Clear delegation of authority to subordinate staff members
e. Written confirmation of transactions for investments and wire transfers

3. Delivery Versus Payment. All trades, where applicable, will be executed by delivery versus payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds. Securities will be held by a third-party safekeeping agent as evidenced by safekeeping receipts.

V. Suitable and Authorized Investments

1. Investment Types. The following investments will be permitted by this Policy as defined by state and local law where applicable. BEDFORD is not required to liquidate investments that were authorized at the time of purchase.

a. U.S. government obligations, U.S. government agency obligations, and U.S. government instrumentality obligations (including obligations of the FDIC and the Federal Home Loan Banks), which have a liquid market with a readily determinable market value, and exclude those prohibited by the PFIA.

b. Certificates of deposit and other evidences of deposit at a financial institution that, a) has its main office or a branch office in Texas and is guaranteed or insured by the Federal Deposit Insurance Corporation or its successor, b) is secured by obligations in a manner and amount provided by law for deposits of BEDFORD, or c) is placed in a manner that meets the requirements of the PFIA.

c. Repurchase and reverse repurchase agreements whose underlying purchased securities consist of instruments as defined in a. above and placed in compliance with the PFIA.

d. No load money market mutual funds regulated by the Securities and Exchange Commission that meet the requirements of the PFIA and seeks to maintain a stable net share value of $1.0000.

e. Local government investment pools, either state-administered or through joint powers statutes and other intergovernmental agreement legislation authorized in compliance with the PFIA.

2. Insurance, Pledged Collateral or Purchased Securities. With the exception of deposits secured with irrevocable letters of credit at 100% of amount, all deposits of BEDFORD funds with financial institutions shall be secured by pledged collateral with a market value equal to or greater than 102% of the deposits, less any amount insured by the FDIC. Repurchase agreements shall be documented by a specific agreement noting the "purchased securities" in each agreement; such securities shall comply with the PFIA. Collateral pledged and purchased securities shall be reviewed at least monthly to assure the market value equals or exceeds the related BEDFORD investment.

BEDFORD shall accept only the following as pledged collateral:

a. U. S. Treasury securities;

b. Obligations of U. S. Government Agencies and Instrumentalities, including letters of credit, which have a liquid market with a readily determinable market value, and exclude those prohibited by the PFCA;

c. Direct or unconditionally guaranteed obligations of the State of Texas;

d. States, agencies, counties, cities, or political subdivisions naturally rated "A" or higher.

All collateral shall be subject to inspection and audit by BEDFORD or BEDFORD's independent auditors.

Securities pledged as collateral shall be held by an independent, third party custodian approved by BEDFORD. The custodial agreement is to specify the acceptable pledged securities as collateral, including provisions relating to possession of the collateral, the substitution or release

of pledged securities, ownership of securities, and the method of valuation of securities. The agreement must clearly state that the custodian bank is instructed to release purchased and pledged securities to BEDFORD in the event BEDFORD has determined that the financial institution has failed to pay on any matured investments, or has determined that the funds of BEDFORD are in jeopardy for whatever reason, including involuntary closure or change of ownership. A clearly marked evidence of the pledge or legal ownership must be supplied to BEDFORD and retained by BEDFORD.

3. Repurchase Agreements. Repurchase agreements shall be consistent with the PFIA and GFOA Recommended Practices on Repurchase Agreements.

VI. Investment Parameters

1. Diversification. The investments shall be diversified by:

a. Limiting investments to avoid over concentration in securities from a specific issuer or business sector (where appropriate),

b. Limiting investment in securities that have higher credit risks,

c. Investing with varying maturities, and

d. Continuously investing a portion of the portfolio in readily available funds such as financial institution deposits, local government investment pools, money market funds, or overnight repurchase agreements to ensure that appropriate liquidity is maintained in order to meet ongoing obligations.

2. Maximum Maturities. To the extent possible, BEDFORD shall attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, BEDFORD will not directly invest in instruments maturing more than three (3) years from the date of purchase or in accordance with state and local statutes and ordinances. BEDFORD shall adopt weighted average maturity limitations (which often range from 90 days to 3 years), consistent with the investment objectives.

Reserve funds and other funds with longer-term investment horizons may be invested in instruments exceeding three (3) years if the maturity of such investments is made to coincide as nearly as practicable with the expected use of funds. The intent to invest in instruments maturing greater than three (3) years shall be disclosed in writing to the City Council.

Because of inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio should be continuously invested in readily available funds such as financial institution deposits, investment pools, money market funds, or overnight repurchase agreements to ensure that appropriate liquidity is maintained to meet ongoing obligations.

3. Competitive Environment. In order to create a competitive pricing environment for each investment transaction, including certificates of deposit, BEDFORD shall solicit quotations from multiple providers.

VII. Reporting.

1. Methods. The Director of Finance shall prepare an investment report, at least quarterly, including a management summary that provides an analysis of the status of the current investment portfolio and transactions made over the last quarter. This management summary will be prepared in a manner, which will allow BEDFORD to ascertain whether investment activities during the reporting period have conformed to the Investment Policy. The report shall be provided to the City Council. The report will comply with the requirements of the PFIA.

In conjunction with the annual audit, the quarterly reports shall be formally reviewed by an independent auditor, and the result of the review shall be reported to the City Council by that auditor.

2. Performance Standards. The investment portfolio will be managed in accordance with the parameters specified within this Policy. The portfolio should obtain a market average rate of return during a market/economic environment of stable interest rates. A series of appropriate benchmarks shall be established against which portfolio performance shall be compared on a regular basis. "Weighted average yield to maturity" shall be the portfolio performance measurement standard.

3. Market Valuation. The market value of the portfolio shall be calculated at least quarterly and a statement of the market value of the portfolio shall be issued at least quarterly. The source of pricing used to calculate market value will be sources independent from the transaction.

4. Credit Rating. Not less than quarterly, the Investment Officers will monitor the credit rating for each held investment that has a PFIA required minimum rating. Any Authorized Investment that requires a minimum rating does not qualify during the period the investment does not have the minimum rating. Prudent measures will be taken to liquidate an investment that is downgraded to less than the required minimum rating.

VIII. Policy Considerations

1. Exemption. Any investment currently held that does not meet the guidelines of this Policy shall be exempted from the requirements of this Policy. At maturity or liquidation, such monies shall be reinvested only as provided by this Policy.

2. Annual Review and Amendments. The City Council shall annually review this Policy and shall adopt a written instrument stating its review and recording any changes. Any changes must be approved by the Investment Committee prior to consideration by the City Council.

IX. Selection of Depositories

1. Request for Application Process. Primary Depositories shall be selected through BEDFORD's banking services procurement process, which shall include a formal Request for Application (RFA) issued in compliance with applicable State law (Chapter 105, State of Texas

Local Government Code). This contract can be extended as per the RFA specifications. In selecting primary depositories, the credit worthiness of institutions shall be considered, and the Director of Finance shall conduct a comprehensive review of prospective primary depositories' credit characteristics and financial history.

2. Collateralized Deposits. All financial institution deposits shall be insured or collateralized in compliance with applicable State law. BEDFORD reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards financial institution deposits. Financial institutions serving as BEDFORD Depositories will be required to sign a depository agreement with BEDFORD. The collateralized deposit portion of the agreement shall define BEDFORD's rights to the collateral in case of default, bankruptcy, or closing and shall establish a perfected security interest in compliance with Federal and State regulations, including:

a. The agreement must be in writing;

b. The agreement has to be executed by the Depository and BEDFORD contemporaneously with the acquisition of the asset;

c. The agreement must be approved by the Board of Directors or designated committee of the Depository and a copy of the meeting minutes must be delivered to BEDFORD; and

d. The agreement must be part of the Depository's "official record" continuously since its execution.

X. Investment Strategies

In order to minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Investment guidelines by fund-type are as follows:

1. General, Enterprise, or Operating-type Funds

Suitability - Any investment eligible in the Investment Policy is suitable for General, Enterprise, or Operating-type Funds.

Safety of Principal - All investments shall be of high quality with no perceived default risk. Market price fluctuations will occur. However, managing the weighted average days to maturity of each fund's portfolio to less than 270 days and restricting the maximum allowable maturity to the shorter of the anticipated cash flow requirement or three years will minimize the price volatility of the portfolio.

Marketability - Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash flow requirement.

Liquidity - General, Enterprise, or Operating-type Funds require the greatest short-term

liquidity of any of the fund-types. Financial institution deposits, short-term investment pools and money market mutual funds will provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

Diversification - Investment maturities should be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of BEDFORD. Diversifying the appropriate maturity structure up to the three-year maximum will reduce interest rate risk.

Yield - Attaining a competitive market yield for comparable investment -types and portfolio restrictions is the desired objective. The yield of an equally weighted, rolling three-month Treasury Bill portfolio will be the minimum yield objective.

2. Special Revenue Funds

Suitability - Any investment eligible in the Investment Policy is suitable for Special Revenue Funds.

Safety of Principal – All investments will be of high quality with no perceived default risk. Market price fluctuations will occur. However, by managing Special Revenue Funds to balance the short-term and long-term anticipated cash flow requirements of the specific revenue/expense plan, the market risk of the Fund's portfolio will be minimized. No stated final investment maturity shall exceed the shorter of the anticipated cash flow requirement or three years.

Marketability - Balancing short-term and long-term cash flow needs requires the short-term portion of the Funds portfolio to have securities with active and efficient secondary markets. Securities with less active and efficient secondary markets are acceptable for the long-term portion of the portfolio.

Liquidity - A portion of the Special Revenue Funds are reasonably predictable. However, unanticipated needs or emergencies may arise. Selecting investment maturities that provide greater cash flow than the anticipated needs will reduce the liquidity risk of unanticipated expenditures.

Diversification - Investment maturities should blend the short-term and long-term cash flow needs to provide adequate liquidity and yield enhancement and stability. A "barbell" maturity ladder may be appropriate.

Yield - Attaining a competitive market yield for comparable investment -types and portfolio structures is the desired objective. The yield of an equally weighted, rolling six-month Treasury Bill portfolio will be the minimum yield objective.

3. Capital Improvement Funds

Suitability - Any investment eligible in the Investment Policy is suitable for Capital Improvement Funds.

Safety of Principal - All investments will be of high quality with no perceived default risk. Market price fluctuations will occur. However, by managing Capital Improvement Funds to not exceed the anticipated expenditure schedule, the market risk of the overall portfolio will be minimized. No stated final investment maturity shall exceed the shorter of the anticipated expenditure schedule or three years.

Marketability - Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash flow requirement.

Liquidity - Most capital improvements programs have reasonably predictable draw down schedules. Therefore, investment maturities should generally follow the anticipated cash flow requirements. Financial institution deposits, investment pools and money market mutual funds will provide readily available funds generally equal to one month's anticipated cash flow needs, or a competitive yield alternative for short-term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any expenditure request. This investment structure is commonly referred to as a flexible repurchase agreement.

Diversification - Market conditions and arbitrage regulations influence the attractiveness of staggering the maturity of fixed rate investments for bond proceeds. Generally, if investment rates exceed the applicable cost of borrowing, BEDFORD is best served by locking in most investments. If the cost of borrowing cannot be exceeded, then current market conditions will determine the attractiveness of diversifying maturities or investing in shorter and larger amounts. At no time shall the anticipated expenditure schedule be exceeded in an attempt to bolster yield.

Yield - Achieving a positive spread to the cost of borrowing is the desired objective, within the limits of the Investment Policy's risk constraints. The yield of an equally weighted, rolling six-month Treasury Bill portfolio will be the minimum yield objective for non-borrowed funds.

4. Debt Service/Interest and Sinking Funds

Suitability - Any investment eligible in the Investment Policy is suitable for Interest and Sinking Funds.

Safety of Principal - All investments shall be of high quality with no perceived default risk. Market price fluctuations will occur. However, by managing Debt Service Funds to not exceed the debt service payment schedule, the market risk of the overall portfolio will be minimized.

Marketability - Securities with active and efficient secondary markets are not necessary as the event of an unanticipated cash flow requirement is not probable.

Liquidity - Debt Service Funds have predictable payment schedules. Therefore,

investment maturities should not exceed the anticipated cash flow requirements. Financial institution deposits, investments pools and money market mutual funds may provide a competitive yield alternative for short-term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any debt service payment. This investment structure is commonly referred to as a flexible repurchase agreement.

Diversification - Market conditions influence the attractiveness of fully extending maturity to the next "unfunded" payment date. Generally, if investment rates are anticipated to decrease over time, BEDFORD is best served by locking in most investments. If the interest rates are potentially rising, then investing in shorter and larger amounts may provide advantage. At no time shall the debt service schedule be exceeded in an attempt to bolster yield.

Yield - Attaining a competitive market yield for comparable investment-types and portfolio restrictions is the desired objective. The yield of an equally weighted, rolling three-month Treasury Bill portfolio shall be the minimum yield objective.

5. Debt Service Reserve Funds

Suitability - Any investment eligible in the Investment Policy is suitable for Debt Service Reserve Funds. Bond resolution and loan documentation constraints and insurance company restrictions may create specific considerations in addition to the Investment Policy.

Safety of Principal - All investments shall be of high quality with no perceived default risk. Market price fluctuations will occur. However, by managing Debt Service Reserve Fund maturities to not exceed the call provisions of the borrowing will reduce the investment's market risk if BEDFORD's debt is redeemed and the Reserve Fund liquidated. No stated final investment maturity shall exceed the shorter of the final maturity of the borrowing or three years. Annual mark-to-market requirements or specific maturity and average life limitations within the borrowing's documentation will influence the attractiveness of market risk and influence maturity extension.

Marketability - Securities with less active and efficient secondary markets are acceptable for Debt Service Reserve Funds.

Liquidity – Debt Service Reserve Funds have no anticipated expenditures. The Funds are deposited to provide annual debt service payment protection to BEDFORD's debt holders. The funds are "returned" to BEDFORD at the final debt service payment. Market conditions and arbitrage regulation compliance determine the advantage of investment diversification and liquidity. Generally, if investment rates exceed the cost of borrowing, BEDFORD is best served by locking in investment maturities and reducing liquidity. If the borrowing cost cannot be exceeded, then current market conditions will determine the attractiveness of locking in maturities or investing shorter and anticipating future increased yields.

Diversification - Market conditions and the arbitrage regulations influence the attractiveness of staggering the maturity of fixed rate investments for Debt Service Reserve Funds. At no time shall the final debt service payment date of the bond issue be exceeded in an attempt to bolster yield.

Yield - Achieving a positive spread to the applicable borrowing cost is the desired objective. Debt Service Reserve Fund portfolio management shall operate within the limits of the Investment Policy's risk constraints.

CITY OF BEDFORD
FISCAL AND BUDGETARY POLICY STATEMENTS

I. STATEMENT OF PURPOSE

The intent of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure.

The more specific purpose is to provide guidelines for planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies includes:

- accounting, auditing and financial reporting;
- internal controls;
- operating budget management;
- capital budget and improvement programs;
- asset management;
- revenue management;
- expenditure control;
- financial conditions, reserves and stability ratios;
- debt management; and
- Staffing and training.

These policies are designed to benefit the City by:

- Ensuring the fair and full disclosure of the financial position and the results of financial operations in conformity with Generally Accepted Accounting Principles (GAAP), and
- Adhering to compliance with finance related legal and contractual issues in accordance with the provisions of the Texas Local Government Code, the City Charter, and other applicable legal mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. ACCOUNTING, AUDITING AND FINANCIAL REPORTING

ACCOUNTING. The city is solely responsible for the reporting of its financial affairs, both internally and externally. The Director of Administrative Services is the City's Chief Fiscal Officer and is responsible for establishing the Chart of Accounts and for properly recording financial transactions.

AUDITING. In conformance with the City's Charter and according to the provisions of the Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants (auditor). The auditor must be a CPA firm of regional

reputation and must demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must be registered as a partnership or corporation of certified public accountants, holding a license under Article 41a1, Section 9, of the Civil Statutes of Texas, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statements will be completed within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the Council within 30 days of its receipt by the staff.

The City Council has established an audit committee that meets with the independent auditors primarily at year-end to discuss the results of the audit. The committee consists of three City Council members to be appointed by a majority of the City Council. The audit committee plays an advisory role to the City Council and helps to facilitate communication between management, the auditors, and the City Council. Management and City Council remain ultimately responsible for the fair presentation of the financial statements and for obtaining and monitoring the financial statement audit.

In conjunction with their review, the Director of Administrative Services shall respond in writing to the City Manager and City Council regarding the auditor's Management letter, addressing the issues contained therein. The Council shall schedule its formal acceptance of the auditor report upon resolution of any issues resulting from the joint review.

The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

The City will not require an auditor rotation; however, the Council may circulate requests for proposal for auditor services every three to five years.

FINANCIAL REPORTING. Upon completion and acceptance of the annual audit by the City's auditors, the City shall prepare a comprehensive annual financial report (CAFR). The CAFR will be prepared in accordance with generally accepted accounting principles. The CAFR shall be presented to the City Council within 120 calendar days of the City's fiscal year end. City staffing limitations may preclude such timely reporting. In such case, the Administrative Services Director will inform the City Manager and the City Manager will inform the City Council of the delay and the reasons therefore.

The Finance Division will prepare internal financial reports sufficient to plan, monitor, and control the City's financial affairs. Internal reporting objectives are addressed throughout these policies.

III. OPERATING BUDGET MANAGEMENT

BUDGETARY ACCOUNTING BASIS. The City's accounting records for general governmental operations are maintained on a modified accrual basis according to Generally Accepted Accounting Principles (GAAP). The revenues are recorded when actually received, and expenditures are recorded when the liability is incurred. Accounting records for the City's

utilities and other proprietary funds are maintained on a full accrual basis. For example, expenditures are recognized when a liability is incurred, and revenues are recognized when they are obligated to the City. Depreciation is budgeted as an operating expense. Capital purchases for the proprietary funds are listed in the budget document in order that proposed purchases can be reviewed by the City Council. The budgetary accounting basis follows GAAP except that fund balances/retained earnings are presented in the budget as a measure of available spendable resources. Unexpended appropriations for budgeted funds lapse at fiscal year end, except for appropriations for Capital Project Funds, which are for the length of the project.

OVERVIEW. Budgeting is an essential element of the financial planning, control and evaluation process of municipal government. The City's "operating budget" is the City's annual financial operating plan. It comprises governmental and proprietary funds, including the Debt Service Fund, and various capital improvement funds.

PREPARATION. The budget is prepared by the City Manager with the cooperation of all City departments, and is submitted to the City Council. The budget should be presented to the City Council no later than forty-five (45) days prior to fiscal year end, and should be enacted by the City Council prior to fiscal year end.

The budget shall include four basic segments for review and evaluation. These segments are:

(1) Personnel Costs;
(2) Base Budget for Operations and Maintenance Costs;
(3) Supplemental Funding Packages for Capital and Other Non-capital Projects (i.e., new or expanded programs); and
(4) Projected Revenues.

The base budget represents funding for the current level of service, and does not include capital outlay, new programs or new services. Any increase in the base budget request will be limited to no more than the average of the Consumer Price Index (CPI) for the most recent three-year period available. Any item requested for capital outlay, new programs or new services is shown as a Supplemental Funding Package. Supplemental Funding Packages are above and beyond the prior year base, and are considered individually for funding approval.

A Combined Budget Summary with scheduled inter-fund transfers is included in the budget presented to the City Council. The Fund Balances will be identified as to restricted and unrestricted, designated and/or reserved.

The budget review process shall include Council participation in the development of each of the four segments of the proposed budget and a Public Hearing to allow for citizen participation in the budget preparation.
The budget process shall span sufficient time to address policy and fiscal issues by the Council.

A copy of the proposed budget shall be filed with the City Secretary when it is submitted to the City Council in accordance with the provisions of the City Charter.

Upon the presentation of a proposed budget document to the Council, the Council shall call and

publicize a public hearing. The Council will subsequently adopt by Ordinance such budget as it may have been amended as the City's Annual Budget, effective for the fiscal year beginning on the first day of October.

PLANNING. The budget process will be coordinated so as to identify major policy issues for City Council consideration several months prior to the budget approval date so that proper decision analysis can be made.

REPORTING. Periodic financial reports will be prepared to enable the Department Directors to manage their budgets and to enable the Administrative Services Director to monitor and control the budget as authorized by the City Manager.

AMENDING. In case of grave public necessity, emergency expenditures to meet unusual and unforeseen conditions which could not, by reasonable diligent thought and attention, have been included in the original budget may, from time to time, be authorized, upon the affirmative vote of a majority of the full membership of the council, including the mayor as a voting member, as amendments or supplements to the original budget. Such supplements and amendments shall be approved in an ordinance and shall be filed with the original budget. (See Section 4.09 of the City Charter)

IV. REVENUE MANAGEMENT

The City will strive for the following optimum characteristics in its revenue system:

SIMPLICITY. The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's costs for collection and a reduction in avoidance to pay will thus result.

CERTAINTY. A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.

EQUITY. The City shall require that there be a balance in the revenue system; i.e., the revenue base will have the characteristic of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.

ADMINISTRATION. The benefits of a revenue type will exceed the cost of producing the revenue. The collection process will be reviewed periodically for cost effectiveness as a part of the indirect cost and cost of service analysis.

DIVERSIFICATION AND STABILITY. In order to protect from fluctuations in a revenue source due to fluctuations in the economy and variations of other factors, a diversified revenue source will be pursued and maintained as a stable source of income.

CONSERVATIVE ESTIMATION OF REVENUE. In order to mitigate the effects of

fluctuations in a revenue source due to fluctuations in the economy and variations of other factors, all revenues will be conservatively estimated with the exception of property tax and inter-fund transfers.

COST/BENEFIT OF ABATEMENT. The City will use due caution in the analysis of any tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) analysis will be performed as a part of such caution.

INCENTIVE COST FUNDING. The Operations & Maintenance (O&M) property tax revenues generated from new construction taxable values added to the July Certified Roll each year, will be transferred to the Economic Development Fund for economic incentives.

In addition, the General Fund will budget ninety-nine (99) percent of sales tax revenues each year to help cover the cost of its general operations and transfer one (1) percent of the sales tax revenues to the Economic Development Fund for economic incentives.

Moreover, on an annual basis, the City will review the variance between actual General Fund revenues and expenditures. Should the variance equate to $100,000 or more in excess of expenditures, fifty (50) percent of the total variance shall be transferred to the Economic Development Fund, provided the General Fund's unassigned fund balance has met the minimum reserve requirement of 20% of budgeted expenditures.

NON-RECURRING REVENUES. One-time or non-recurring revenues will not be used to finance current ongoing operations. Non-recurring revenues should be used only for one-time expenditures such as long-lived capital needs. They will not be used for budget balancing purposes. Non-recurring revenues may be allocated to a specific fund(s) with the approval of the City Council.

PROPERTY TAX REVENUES. All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Central Appraisal District. Reappraisal and reassessment shall be done regularly as required by State law.

In January of 1995, the citizens of Bedford approved an additional one-half of one percent sales tax for property tax reduction, as provided for in the State Property Tax Code. This resulted in a reduction of the operations and maintenance property tax rate of approximately eleven cents in the subsequent fiscal year. This reduction is called the sales tax adjustment rate, and is re-calculated on an annual basis.

When comparing the adopted property tax rate for the City of Bedford to surrounding cities, the City of Bedford tax rate should be combined with the sales tax adjustment rate to arrive at a tax rate that is comparable in method of calculation. This total rate should fall within a reasonable range of comparable cities and should be adequate to produce the revenues needed to pay for approved City services.

The adopted tax rate should not exceed the rollback rate as computed by Truth in Taxation laws. Property tax revenues will be estimated based on the actual percentage of collections for the prior year, net of any unusual or non-recurring activity.

SALES TAX. Sales tax revenue projections shall be conservative due to the volatile nature of this economically sensitive revenue source.

USER-BASED FEES. For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be a periodic review of fees and charges to ensure that fees provide adequate coverage of costs of services.

UTILITY RATES. The City will review and adopt utility rates periodically that will generate revenues required to fully cover operating expenditures, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital needs. Rates will be structured in order to generate 75% of the fixed cost of operating the utility system from the minimum monthly service charges, and 25% of fixed cost from consumption charges. This policy does not preclude drawing down cash balances to finance current operations; however, it is best that any extra cash balance be used instead to finance capital projects.

Components of the Utility Rates will include a transfer to the General Fund for an administrative fee for services of general overhead, such as administration, finance, personnel and data processing. This fee will be documented annually through a cost allocation procedure.

INTERGOVERNMENTAL REVENUES. The reliance placed on intergovernmental revenues will be eliminated. Any potential grants will be examined for matching requirements.

V. EXPENDITURE CONTROL

APPROPRIATIONS. The level of budgetary control is the Department level budget in the Governmental and Proprietary Funds, and the Fund level in all other funds. Budget appropriation amendments at lower levels shall be made in accordance with applicable administrative procedures.

PURCHASING. All City purchases and contracts shall conform to the City Purchasing Policy.

PROMPT PAYMENT. All invoices approved for payment by the proper City authorities shall be paid by the Finance Division according to state law. The Director of Administrative Services shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

RISK MANAGEMENT. The City will aggressively pursue every opportunity to provide for the Public's and City employees safety and to minimize the risk of loss of resources through liability claims with an emphasis on safety programs. All reasonable options will be investigated to finance risks.

VI. ASSET MANAGEMENT

INVESTMENTS. The Director of Administrative Services shall promptly invest all City funds in accordance with the provisions of the current Bank Depository Agreement or in accordance with the City Council approved Investment Policy.

At the end of each fiscal year, a report on investment performance will be provided to the City Council. In conjunction with the financial reports presented to Council, the Director of Administrative Services shall prepare and provide a written recapitulation of the City's investment portfolio to the Council, detailing each City investment instrument with its rate of return and maturity date.

CASH/TREASURY MANAGEMENT. Periodic review of cash flow position will be performed to determine performance of cash management and investment policies. A detailed policy structure will be followed with respect to Cash/Treasury Management. The underlying theme will be that idle cash will be invested with the intent to (1) safeguard assets, (2) maintain liquidity and (3) maximize return. Where legally permitted, pooling of investments may be done. The City will adhere to the investments authorized through the City Council approved investment policies.

The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, including property tax payments, utility bills, building and related permits and licenses, and other collection offices as appropriate.

FIXED ASSETS AND INVENTORY. These assets will be reasonably safeguarded, properly accounted for, and prudently insured.

A fixed asset of the City shall be defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, addition to existing capital investments, land or buildings, with the cost or value of such acquisition being $5,000 or more with an expected useful life greater than one year.

The City's fixed assets shall be reasonably safeguarded, properly accounted for and sufficiently insured. Responsibility for the safeguarding of the City's fixed assets lies with the Department Director in whose department the fixed asset is assigned. The Finance Division shall supervise the marking of fixed assets with City numbered property tags and shall maintain the permanent records of the City's fixed assets including description, cost, department of responsibility, date of acquisition, depreciation and expected useful life. The Finance Division shall also perform an annual inventory of assets using random sampling at the department level. Such inventory shall be performed by the Director Administrative Services or his or her designee in the presence of designated department personnel from the department of responsibility.

COMPUTER SYSTEM / DATA SECURITY. The City shall provide security of its computer system and data files through physical security. The computer system (CPU) shall be in a location inaccessible to unauthorized personnel. On a frequent and scheduled basis, backup files of system data will be stored off premises for safekeeping.
In addition, the City will take all prudent steps to ensure that the accessibility and integrity of the City's computer and information systems will be protected from viruses, unauthorized access, and other such threats and hazards.

VII. CAPITAL BUDGET AND PROGRAM

PREPARATION. The City's capital budget will include all capital project funds and all capital resources. The budget will be prepared annually. The capital budget will be prepared as directed by the City Manager with the involvement of all required City departments.

CONTROL. All capital project expenditures must be appropriated in the capital budget. The Finance Division must certify the availability of resources so any appropriation can be made before a capital project contract is presented to the Council for approval.

PROGRAM PLANNING. The capital budget will be taken from capital improvement program plans for future years. The planning time must be at least five years. The replacement and maintenance for capital items should also be projected for the next five years. Future maintenance and operational costs will be considered so that these costs can be included in the operating budget.

FINANCING PROGRAMS. Where applicable, assessments, pro-rata charges, or other fees should be used to fund capital projects, which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives that equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.

INFRASTRUCTURE MAINTENANCE. The City recognizes that deferred maintenance increases future capital costs. Therefore, a portion of the General Fund and Utility Fund Budgets will be set aside each year to maintain the quality of the City's infrastructures.

Replacement schedules should be developed in order to anticipate the inevitable ongoing obsolescence of infrastructure.

In addition to infrastructure maintenance, the City will plan for the replacement of other assets such as vehicles and equipment by establishing replacement schedules as needed.

VIII. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

OPERATIONAL COVERAGE. The City will maintain a balanced budget whereby operating revenues will be greater than or equal to operating expenditures.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used only for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in this policy.

FUND BALANCE POLICY. The primary purpose of this policy is to establish guidelines for fund balance levels with the City of Bedford's governmental and proprietary funds. It is essential for the City to maintain adequate levels of fund balance to mitigate financial risk that can occur from unforeseen revenue shortfalls, unanticipated expenditures, or any other adverse circumstances. In addition, it also designed to provide the appropriate amount of working capital for the City's general operations.

DEFINITIONS:

Fund Balance. The difference between a governmental fund's assets and liabilities, divided into 5 categories: 1) Nonspendable, 2) Restricted, 3) Committed, 4) Assigned, 5) Unassigned

Nonspendable. That portion of the fund balance that is legally or contractually required to be maintained intact. In addition, nonspendable also means that portion is not expected to be converted to cash, i.e. inventories, prepaids, long-term receivables.

Restricted. That portion of the fund balance that is constrained for a specific purpose by external resource providers (such as grantors, bondholders, and higher levels of government) through constitutional provisions, or by enabling legislation.

Committed. That portion of the fund balance that is constrained by a formal action of the government's highest level of decision making authority, the City Council. These constraints can only be removed or changed by taking the same type of action employed to commit these amounts.

Assigned. That portion of the fund balance not 'restricted' or 'committed' that has a specific purpose expressed by the governing body or a body/official to which the governing body delegates authority. Only resources in other governmental funds can be assigned. The General Fund cannot assign its fund balance.

Unassigned. A residual amount for the General Fund that is not classified in any of the other 4 categories and is available for any purpose. Negative residual amounts for all other governmental funds are reported in this classification.

Enabling Legislation. Authorizes the government to assess, levy, charge, or otherwise mandate payment of resources and includes a legally enforceable requirement that those resources be used only for the specific purpose.

General Fund. A fund that accounts for all financial resources not accounted for and reported in another fund.

Special Revenue Fund. A fund whose revenue source(s) is restricted or committed to a specific purpose other than capital projects or debt service. Usually has one or more revenue resources that is not a transfer from another

fund. The Tourism Fund is a special revenue fund that is primarily financed by hotel occupancy taxes. A portion of this revenue has been obligated on an annual basis for debt service payments. In addition, revenue from this fund is used to finance the ongoing operations of several tourism-related facilities and special events.

Capital Projects Fund. A fund that accounts for all financial resources that are restricted, committed, or assigned to expenditures for capital outlays.

Debt Service Fund. A fund that accounts for all financial resources that are restricted, committed, or assigned to expenditures for principal and interest of debt obligations.

Enterprise Fund. A fund that accounts for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the cost of providing goods or services to general public on a continuing basis be financed or recovered primarily through users charges.

Permanent Fund. Funds to account for resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the City of Bedford's programs that are for the benefit of the city and/or its citizens.

Working Capital. The measurement of the operating liquidity of an enterprise fund by subtracting the current liabilities from the current assets.

PRIORITY OF FUND BALANCE CATEGORIES:

In lieu of a policy for unrestricted fund balance, funds that are constrained in the remaining categories will be used in the order of: 1) committed, 2) assigned, 3) unassigned. Therefore, when multiple categories of fund balance are available for expenditure (i.e. a construction project funded partly by 1) a grant, 2) funds set aside by the City Council, & 3) unassigned funds), the City will start with the most restricted category and spend those funds first before moving down to the next category with available funds. Normally, this would result in the use of restricted, then committed, then assigned, and lastly unassigned fund balance.

COMMITTED FUND BALANCE AUTHORITY:

The City Council is the City's highest level of decision making authority and the formal action that is required to approve, modify, or remove a fund balance commitment is an ordinance adopted by the City Council. The ordinance must adopt or rescind the commitment, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period. A committed fund balance should incorporate contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual obligations.

ASSIGNED FUND BALANCE AUTHORITY:

The City Council authorizes the City Manager or his/her designee as the official authorized person to assign fund balance to a specific purpose approved by this policy. The specific purpose of an assigned fund balance can include, but is not limited to, an appropriation of existing fund balance to eliminate a projected deficit in the subsequent year's budget in an amount not to exceed the projected excess of expenditures over revenues. Additionally, the assigned fund balance will include remaining amounts that are reported in the governmental funds (aside from the General Fund), except negative amounts. Assignments in the General Fund are amounts that are intended to be used for a specific purpose that is narrower than the general purpose of the government itself. And, governments cannot assign an amount to a specific purpose if it would cause a deficit in the unassigned fund balance.

MINIMUM UNASSIGNED FUND BALANCE:

It is the goal of the City of Bedford to achieve and maintain an unassigned fund balance in the general fund equal to **20**% of budgeted expenditures for unanticipated expenditures, unforeseen revenue fluctuations, or other adverse circumstances. The fund balance level, however, may be reduced to the equivalent of **15**% of budgeted expenditures in unusual financial circumstances, as determined by the City Council.

Moreover, if such a situation occurs, the City will implement necessary corrective action, in which the City Manager will submit a plan to restore the unassigned fund balance to the equivalent of **20**% of budgeted expenditures as soon as economic conditions allow. These steps include, but are not limited to, identifying, nonrecurring, or alternative sources of revenue, increasing existing revenues, charges and/or fees: use of year-end surpluses; enacting cost saving measures such as holding capital purchases, reducing departmental operating budgets, freezing vacant positions, and/or reducing the workforce. The time period to replenish the fund balance shall be defined within the City Manager's plan submittal.

Moreover, in accordance with GASB 54 standards, all special revenue funds will have an assigned fund balance; however, the Tourism Fund will maintain its goal based on the greater of 20% of operating expenditures less capital outlays or an average annual debt service requirement. In addition, the funds that flow into the City of Bedford Street Improvement Economic Development Corporation consist primarily of sales tax. And a significant portion of this revenue has been obligated on an annual basis for debt service payments. Therefore, in order to ensure that the City is able to meet future debt service requirements, the Corporation should maintain an assigned fund balance equivalent to one year of the average annual debt service requirement, including related expenses.

NON-GOVERNMENTAL FUND BALANCE:

The fund balance categories discussed above do not apply to proprietary funds according to GASB 54. Although it is not required by GASB, the City of Bedford recognizes the need for a minimum working capital policy for the proprietary funds maintained by the City, such as the Water and Sewer Fund and Stormwater Fund. Therefore, the Water and Sewer Fund shall maintain its goal of a working capital amount equivalent to **90** days of operational expenses

excluding capital outlays. And the Stormwater Fund shall maintain its goal of a working capital amount equivalent to **90** days of operational expenses excluding capital outlays. If the working capital falls below the desired level, the City will implement the necessary corrective action, in which the City Manager or designee will submit a plan to restore its working capital to the desired level within the time period specified in the plan. These steps include, but are not limited to, enacting cost saving measures; increasing user charges; holding capital purchases; freezing positions; and/or reducing the workforce.

CAPITAL AND DEBT SERVICE FUNDS. Revenues in the Debt Service Fund are stable, based exclusively on property tax revenues and transfers from other funds. Reserves in the Debt Service Fund are designed to provide funding between the date of issuance of new debt and the time that property tax levies are adjusted to reflect the additional debt.

IX. DEBT MANAGEMENT

TYPES OF DEBT. Long-term debt will not be used for operating purposes, and the life of a bond will not exceed the useful life of a project financed by that bond issue.

When appropriate, and as approved by Council Policy, self-supporting revenues will pay debt services in lieu of tax revenues.

ANALYSIS OF FINANCING ALTERNATIVES. The City will explore all financing alternatives in addition to long-term debt including leasing, grants and other aid, developer contributions, and use of reserves of current monies.

DISCLOSURE. Full disclosure will be made to bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, will prepare necessary materials for presentation to rating agencies, will aid in the production of Offering Statements, and will take responsibility for the accuracy of all financial information released.

FEDERAL REQUIREMENTS. The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

DEBT STRUCTURE. The structure should approximate level debt service unless operational matters dictate otherwise, or if market conditions indicate a potential savings could result from modifying the level payment stream.

Consideration of market factors, such as the tax-exempt qualification, minimum tax alternative, and so forth will be given during the structuring of long-term debt instruments.

DEBT ISSUANCE. The City will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the City will publicly present the reasons why and the City will participate with the financial advisor in the selection of the underwriter or direct purchaser.

X. INTERNAL CONTROLS

WRITTEN PROCEDURES. Wherever possible, written procedures will be established and maintained by the Director of Administrative Services for all functions involving cash handling and /or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.

DEPARTMENT DIRECTOR'S RESPONSIBILITY. Each Department Director is responsible to ensure that good internal controls are followed throughout his or her Department, that all Finance Division directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed. The Finance Division will assist Department Directors in implementing the internal control requirements and obtaining their compliance.

XI. STAFFING AND TRAINING

ADEQUATE STAFFING. Staffing levels will be maintained at an adequate level for the fiscal functions of the City to operate effectively. Overtime shall be used only to address temporary or seasonal demands that require excessive hours. Workload shedding alternatives will be explored before adding staff.

TRAINING. The City will support the continuing education efforts of all financial staff including the investment in time and materials for maintaining a current perspective concerning communicating, teaching, and sharing with other staff members all information and training materials acquired from seminars, conferences, and related education efforts.

To the fullest extent possible, written documentation of tasks and procedures will be developed and maintained as both an aid to personnel training and an element of effective management.

AWARDS, CREDENTIALS, RECOGNITION. The City will support efforts and involvements that result in meeting standards and receiving exemplary recitations on behalf of the City's fiscal policies, practices, processes, products, or personnel. The City will support participation in the Distinguished Budget Presentation Award program and the Certificate of Achievement for Excellence in Financial Reporting program sponsored by the Government Finance Officers Association of the United States and Canada.

August 23, 2022

CITY OF BEDFORD, TEXAS
WATER AND WASTEWATER RATE UPDATE

NewGen Strategies & Solutions

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FINANCIAL OBJECTIVES

- Goals for Combined Utility (Water/Wastewater):
  - Overall Revenue Sufficiency
  - Meet target financial policies

- Current Financial Best Practice:
  - Debt Service Coverage (DSC): 1.25x
    - Includes operating transfers
    - DSC is a reflection of a utility's ability to pay its debt

- Current Fiscal Policy:
  - Days Cash on Hand: 90 Days

- Pass-Through Increases in Wholesale Cost
  - Key driver of future needed rate adjustments

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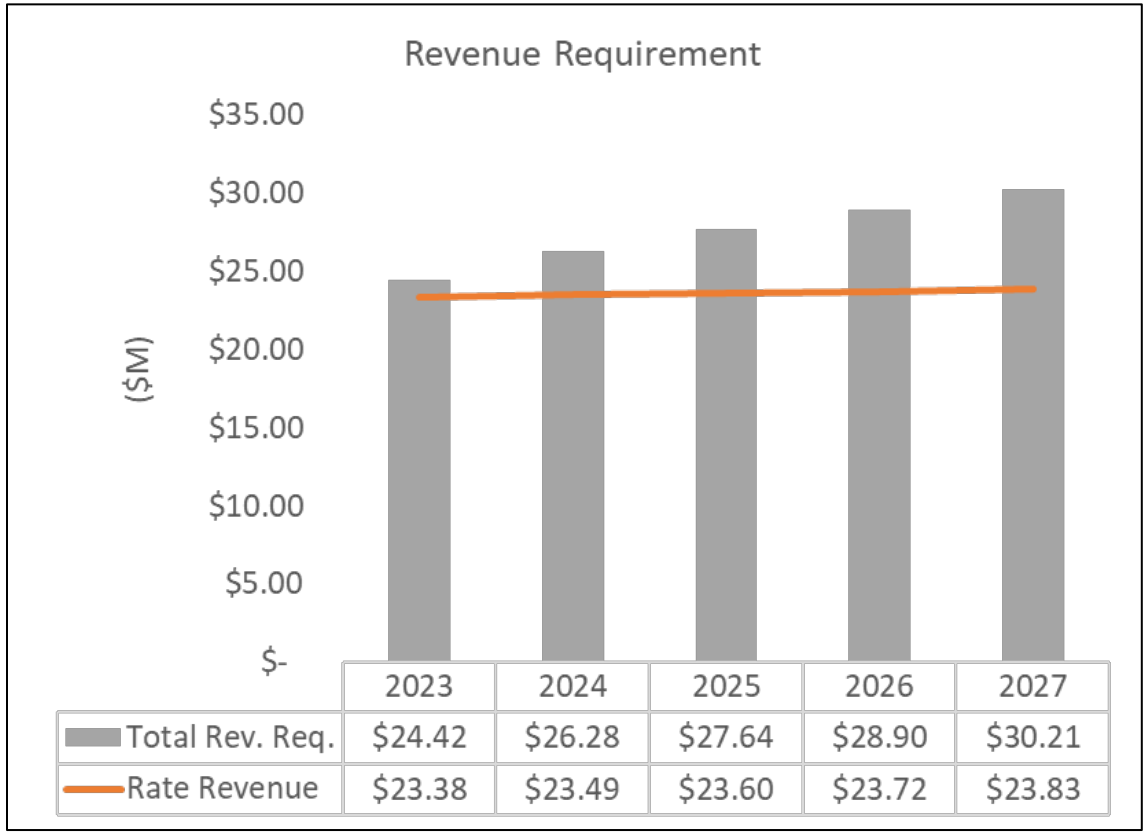
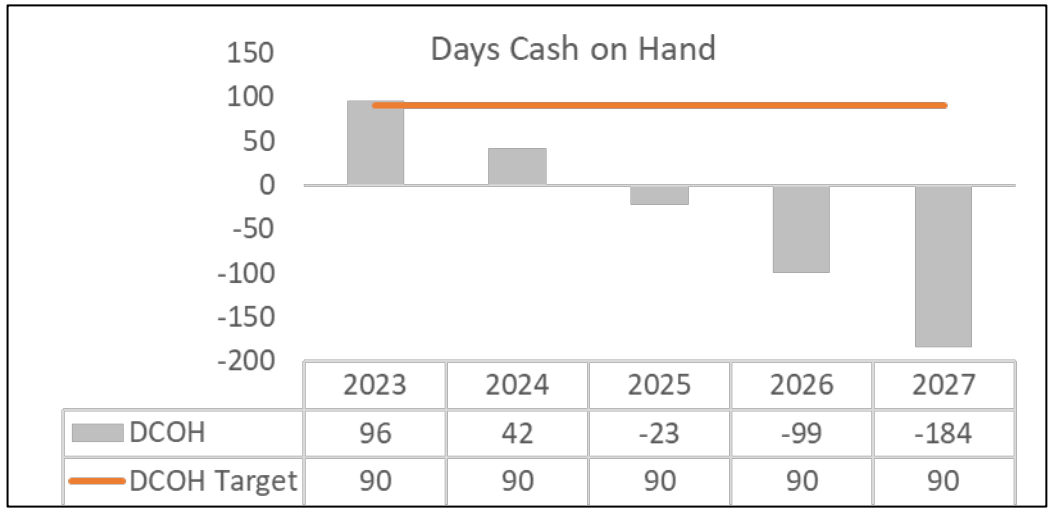
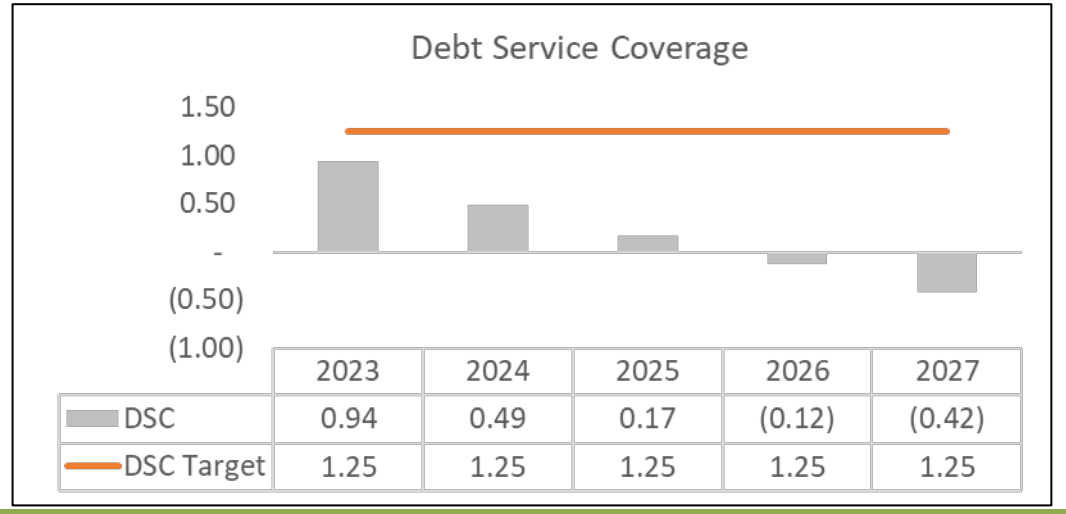
PROJECTED COMBINED UTILITY PERFORMANCE UNDER CURRENT REVENUES



	2023	2024	2025	2026	2027
Total Rev. Req.	$24.42	$26.28	$27.64	$28.90	$30.21
Rate Revenue	$23.38	$23.49	$23.60	$23.72	$23.83



	2023	2024	2025	2026	2027
DCOH	96	42	-23	-99	-184
DCOH Target	90	90	90	90	90



	2023	2024	2025	2026	2027
DSC	0.94	0.49	0.17	(0.12)	(0.42)
DSC Target	1.25	1.25	1.25	1.25	1.25

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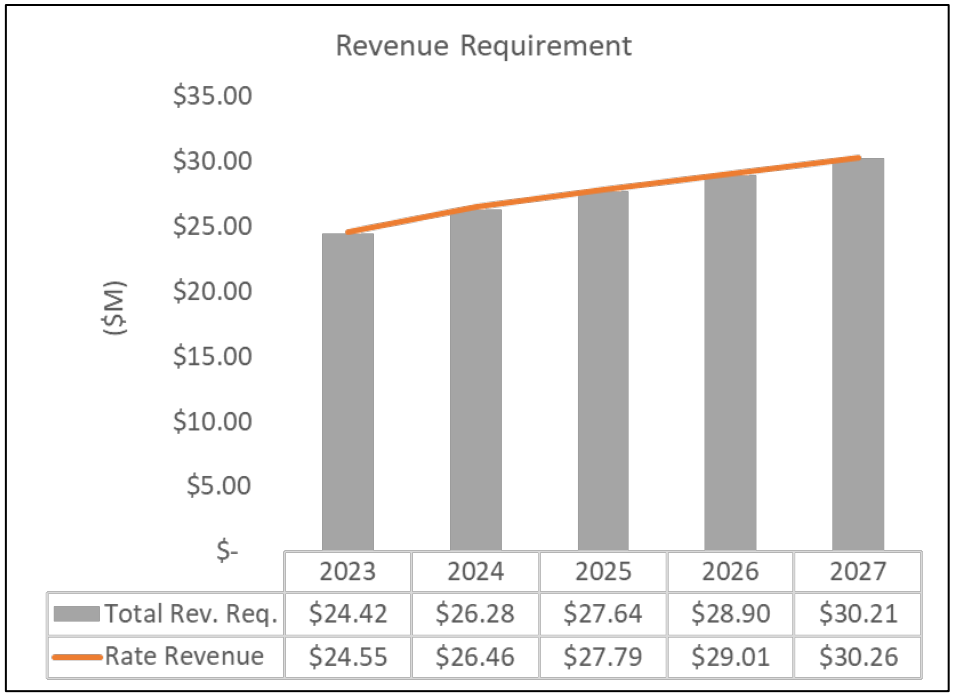
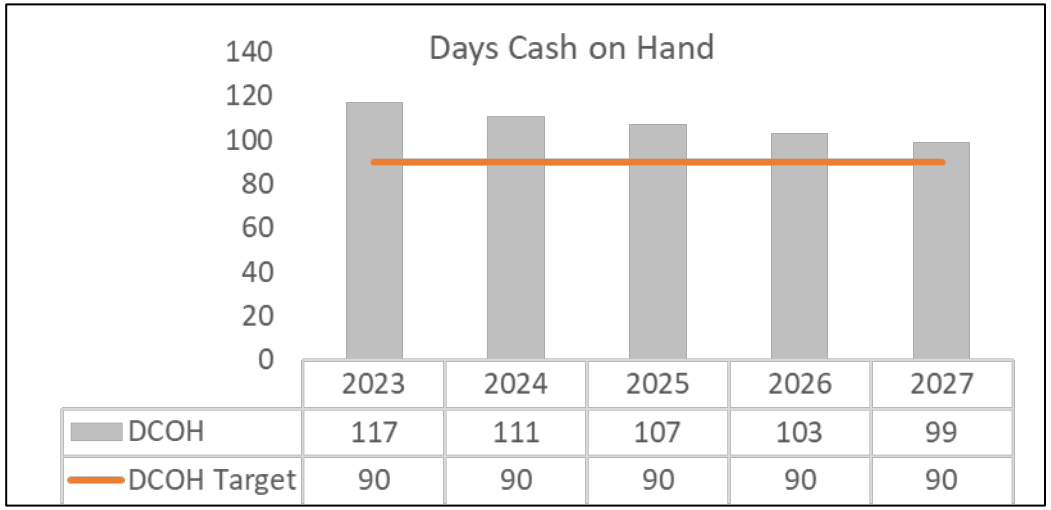
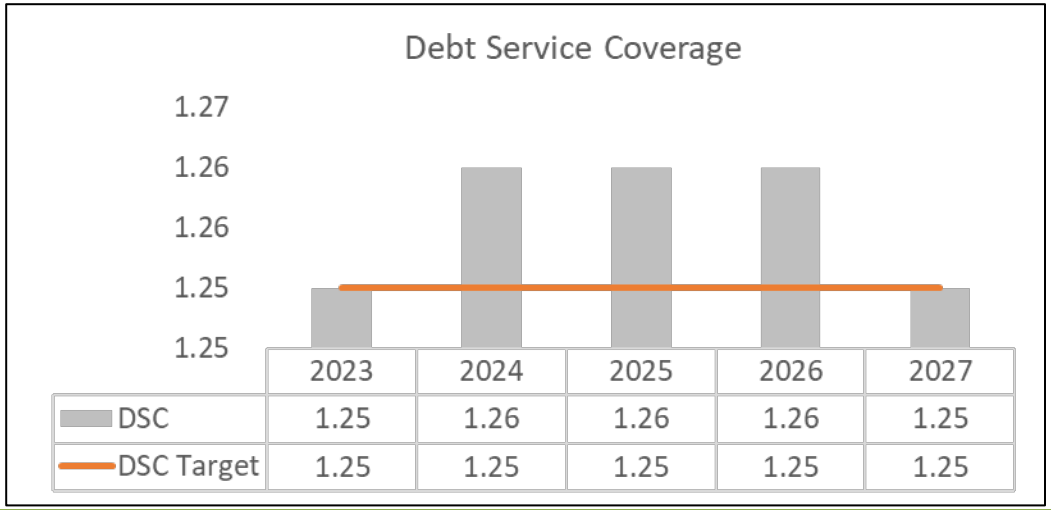
PROJECTED COMBINED UTILITY PERFORMANCE UNDER CURRENT REVENUES



	2023	2024	2025	2026	2027





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MONTHLY BILL IMPACT - SUMMER

AVERAGE BILL (11,100-GALS WATER; 5,900-GALS WASTEWATER)

	Current	2023	2024	2025	2026	2027
Water	$69.51	$74.76	$81.09	$82.99	$85.68	$87.83
Wastewater	$33.78	$35.79	$38.09	$40.29	$42.44	$44.89
W/WW Bill	$103.29	$110.55	$119.18	$123.29	$128.12	$132.71
Water Variance		$5.24	$6.33	$1.90	$2.69	$2.15
WW Variance		$2.01	$2.31	$2.20	$2.15	$2.44
W/WW Variance		$7.25	$8.64	$4.10	$4.84	$4.59

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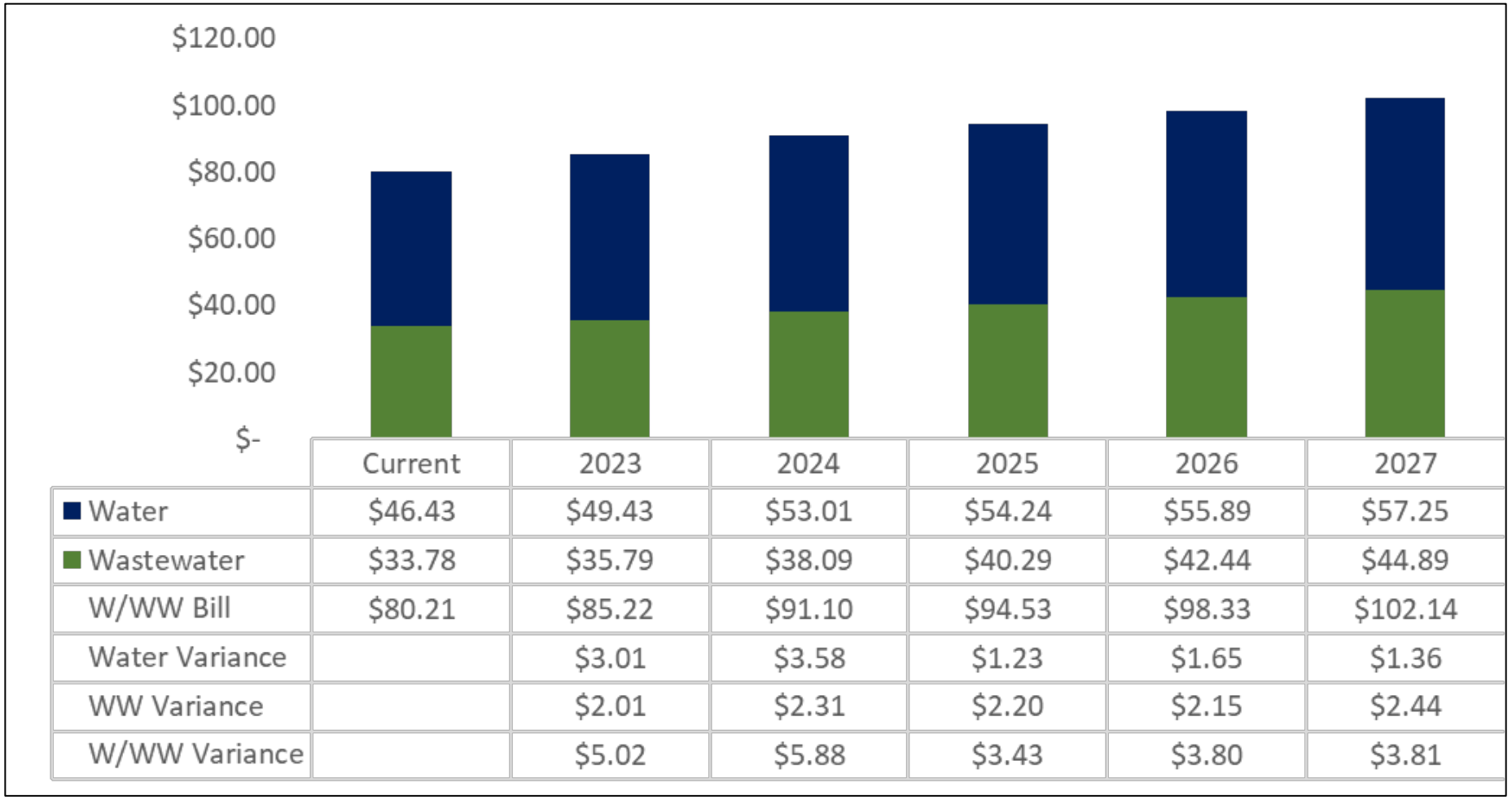
MONTHLY BILL IMPACT - WINTER

AVERAGE BILL (5,900-GALS WATER; 5,900-GALS WASTEWATER)



	Current	2023	2024	2025	2026	2027
Water	$46.43	$49.43	$53.01	$54.24	$55.89	$57.25
Wastewater	$33.78	$35.79	$38.09	$40.29	$42.44	$44.89
W/WW Bill	$80.21	$85.22	$91.10	$94.53	$98.33	$102.14
Water Variance		$3.01	$3.58	$1.23	$1.65	$1.36
WW Variance		$2.01	$2.31	$2.20	$2.15	$2.44
W/WW Variance		$5.02	$5.88	$3.43	$3.80	$3.81

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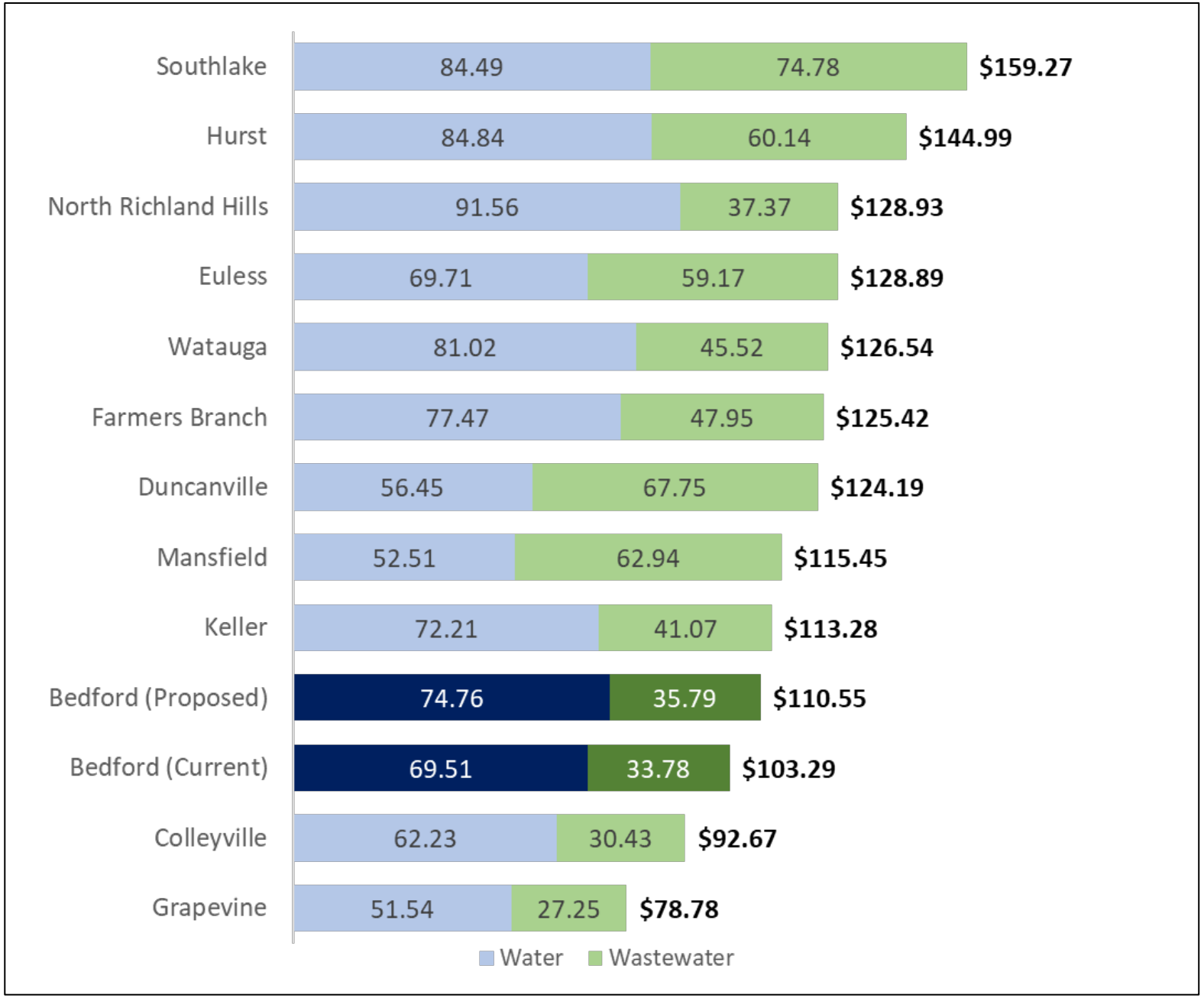
RESIDENTIAL REGIONAL BILL COMPARISON

11,100-Gals Water

5,900-Gals Wastewater



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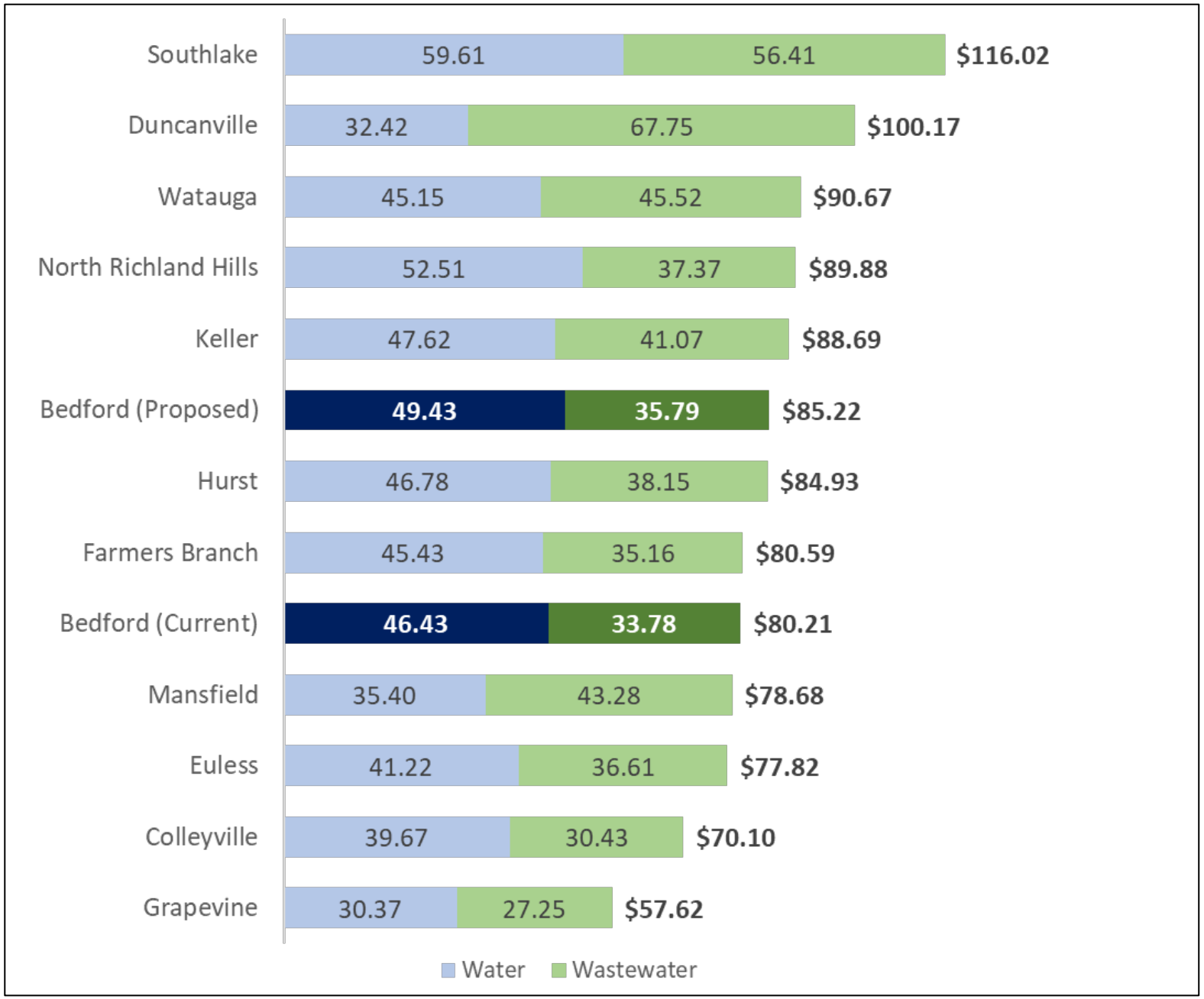
RESIDENTIAL REGIONAL BILL COMPARISON

5,900-Gals Water

5,900-Gals Wastewater



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THANK YOU!

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December 14, 2021

CITY OF BEDFORD, TEXAS STORMWATER RATE STUDY

NewGen Strategies & Solutions

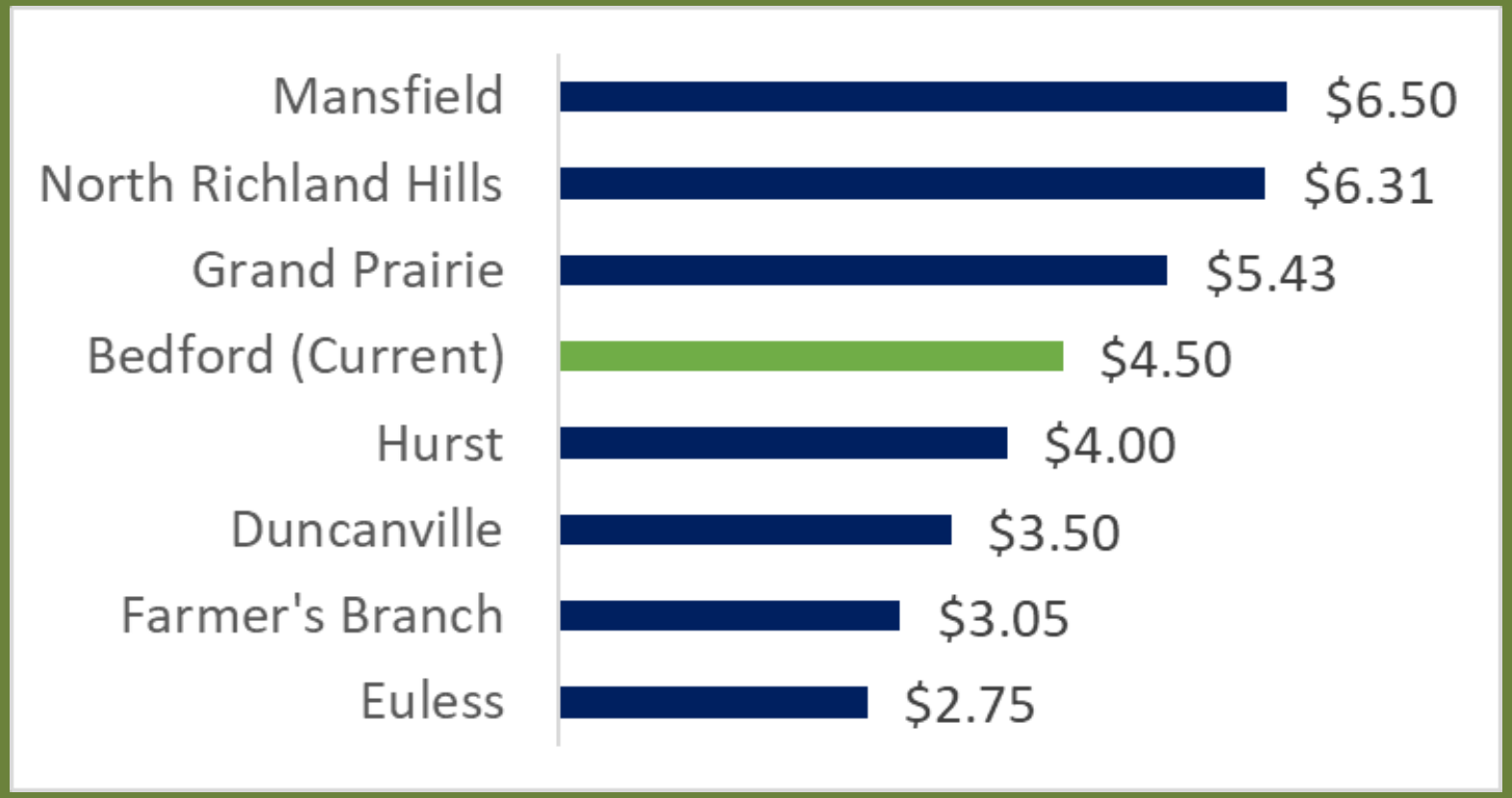
IMPORTANCE OF LOCAL OFFICIALS IN UTILITY MANAGEMENT

Utilities operate like a business, though the product being sold is a vital resource shared by all members of the community

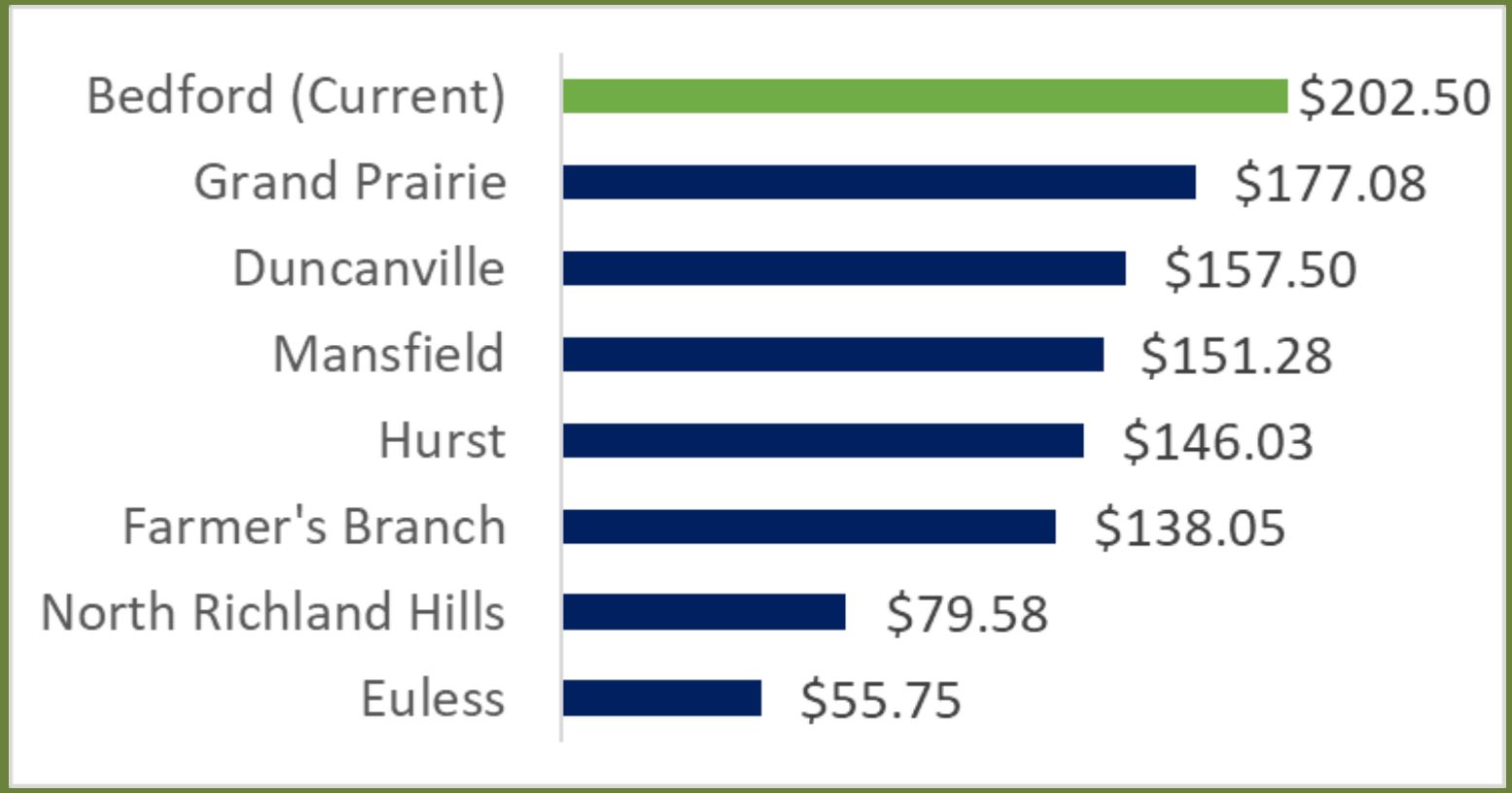
Just like any business, Council is the “Board of Directors” who must be able to address complex industry challenges including rising costs, aging infrastructure, and customer affordability

The Board must ensure the viability of the business by ensuring revenues match or exceed expenses and financial metrics are met

STORMWATER BILL COMPARISON
RESIDENTIAL - 1 SINGLE FAMILY UNIT (SFU)

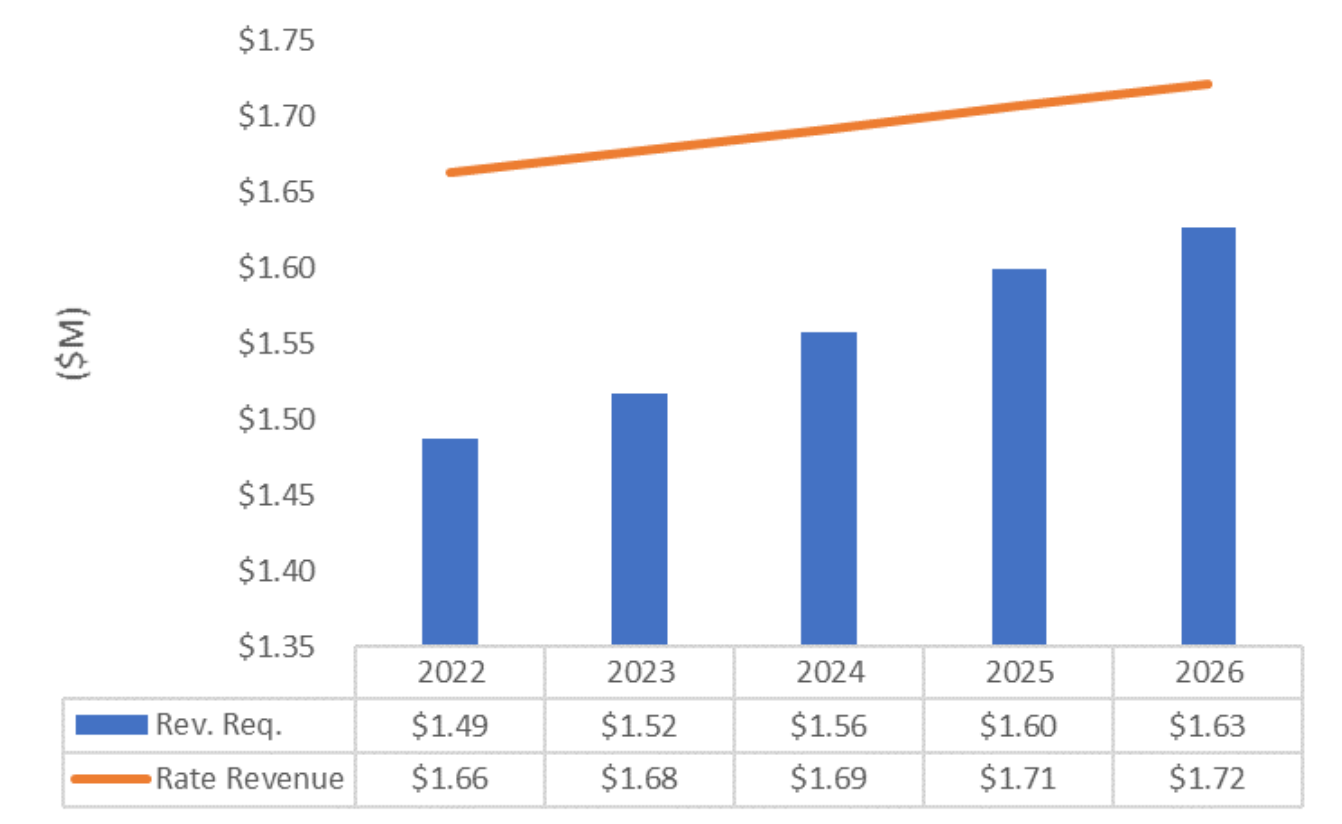


STORMWATER BILL COMPARISON
COMMERCIAL - 45 SINGLE FAMILY UNITS (SFUS)*

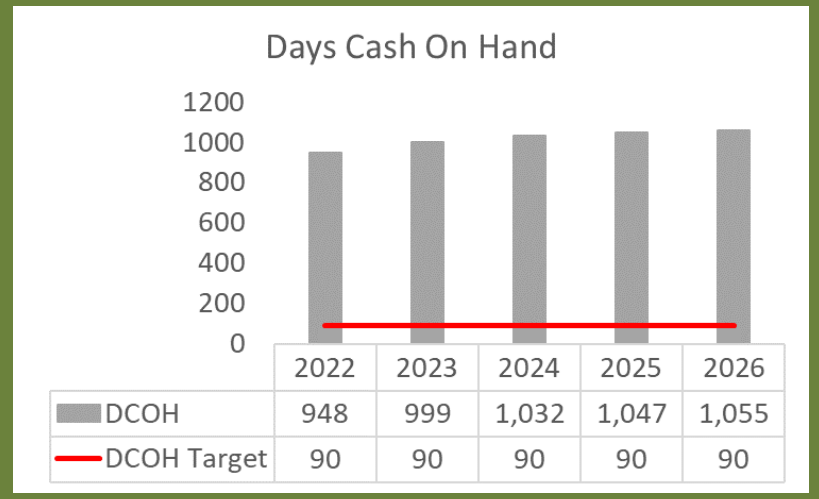


**Based on the average commercial lot size of 45 SFUs*
Avg. Imp. Area 122,715
Avg. Acre 2.82

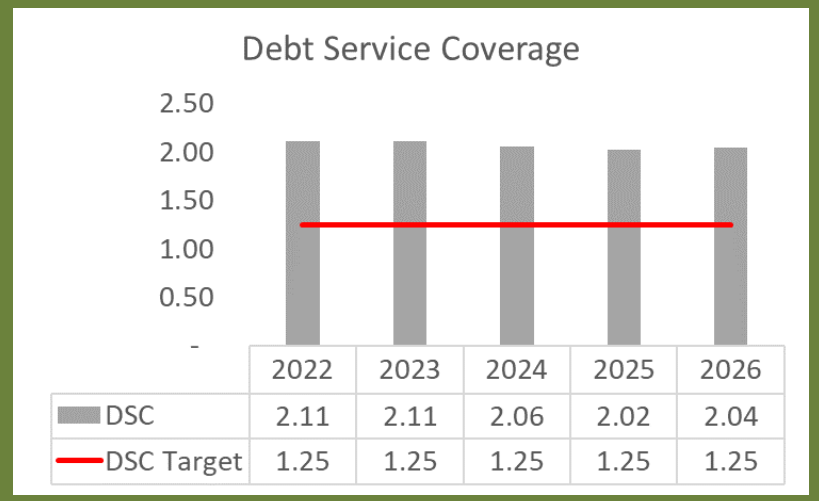
STORMWATER PERFORMANCE UNDER **CURRENT** REVENUES **EXCLUDES** FUTURE CAPITAL INVESTMENT



	2022	2023	2024	2025	2026
Rev. Req.	$1.49	$1.52	$1.56	$1.60	$1.63
Rate Revenue	$1.66	$1.68	$1.69	$1.71	$1.72



	2022	2023	2024	2025	2026
DCOH	948	999	1,032	1,047	1,055
DCOH Target	90	90	90	90	90



	2022	2023	2024	2025	2026
DSC	2.11	2.11	2.06	2.02	2.04
DSC Target	1.25	1.25	1.25	1.25	1.25

STORMWATER CAPITAL PROJECT LIST

Drainage Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total Cost
Erosion Control - Brookhollow Park	$ 0	$ 0	$ 280,600	$ 1,870,688	$ 0	**$ 2,151,288**
Rankin Drive	0	0	42,000	278,000	0	**320,000**
Channel Improvements - SH 183 to Bedford Rd	400,000	0	1,900,000	0	0	**2,300,000**
Tributary Culvert Improvements at Bridges	0	330,000	0	2,070,000	0	**2,400,000**
Drainage System Study	0	500,000	0	0	0	**500,000**
Total	**$ 400,000**	**$ 830,000**	**$ 2,222,600**	**$ 4,218,688**	**$ 0**	**$ 7,671,288**

CAPITAL FUNDING PLAN

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Capital Project Total	$ 400,000	$ 830,000	$ 2,222,600	$ 4,218,688	$ 0
Capital Funding via Debt					
Principal	$ 3,500,000	$ 0	$ 0	$ 4,220,000	$ 0
Term (Years)	20	20	20	20	20
Interest Rate	3.00%	3.00%	3.00%	3.00%	3.00%
New Annual P&I	$ 235,255	$ 0	$ 0	$ 283,650	$ 0
P&I w/ 1.25x Coverage	294,069	0	0	354,563	0
Cumulative Incremental Debt	**$ 294,069**	**$ 294,069**	**$ 294,069**	**$ 648,632**	**$ 648,632**

CAPITAL FUNDING PLAN (CONT.)

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fee Increase per SFU	$ 0.50	$ 0.00	$ 0.00	$ 1.00	$ 0.00
SFUs	30,804	30,804	30,804	30,804	30,804
Incremental Annual Revenues	$ 184,824	$ 0	$ 0	$ 369,648	$ 0
Cumulative Incremental Revenues	**184,824**	**184,824**	**184,824**	**554,472**	**$554,472**
Project Fund Net Income	$ 175,943	$ 160,722	$ 134,758	$ 108,154	$ 95,667
Projected Incremental Revenues	184,824	184,824	184,824	554,472	554,472
Total Projected Revenues	$ 360,767	$ 345,546	$ 319,582	$ 662,626	$ 650,139
Debt Expense w/ 1.25x Coverage	$ 294,069	$ 294,069	$ 294,069	$ 648,632	$ 648,632
Over/(Under) Change	*66,699*	*51,478*	*25,513*	*13,994*	*1,507*

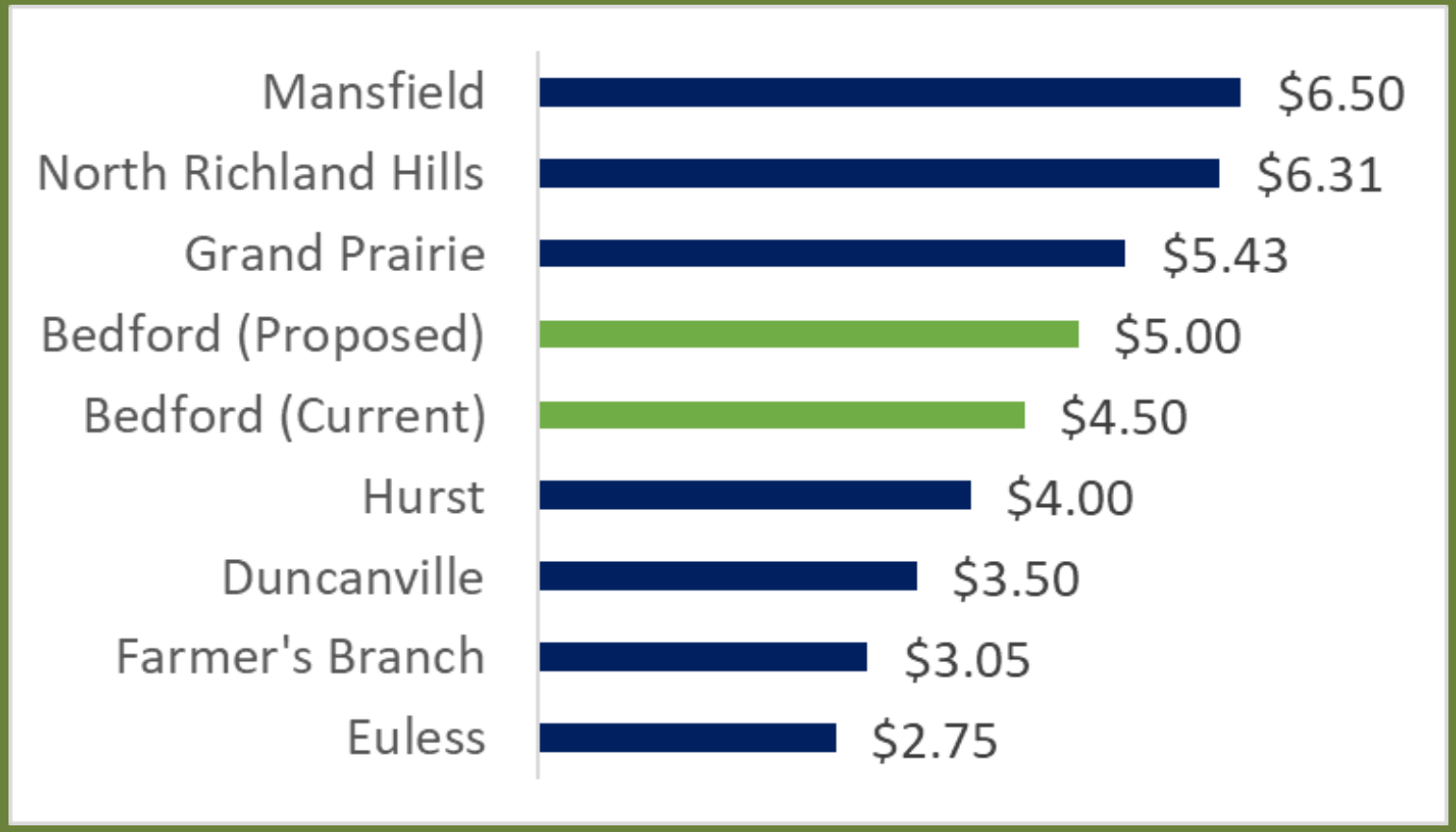
RECOMMENDATIONS

- In light of needed capital improvements, the City should consider the use of debt funding for near-term, needed improvements

  NewGen recommends the City increase the fee per SFU by $0.50 a month, which is anticipated to aid in funding approximately $3.5 million in needed capital improvements

  Failure to make needed improvements in a timely manner will only raise the risk of flooding / stormwater management issues and result in higher costs of construction due to inflationary impacts

STORMWATER BILL COMPARISON
RESIDENTIAL - 1 SINGLE FAMILY UNIT (SFU)



QUESTIONS AND DISCUSSION

NEWGEN STRATEGIES AND SOLUTIONS
275 W. CAMPBELL ROAD, SUITE 440
RICHARDSON, TEXAS 75080

CHRIS EKRUT, CFO AND DIRECTOR
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City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
GENERAL GOVERNMENT					
City Manager					
City Manager	1.00	1.00	1.00	1.00	-
Assistant City Manager	2.00	2.00	1.00	2.00	1.00
Chief Financial Officer	-	-	1.00	-	(1.00)
Assistant to the City Manager	-	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	-
Capital Projects Manager	1.00	1.00	1.00	-	(1.00)
Grant Administrator	1.00	-	-	-	-
Intern	0.48	0.48	0.48	0.48	-
Strategic Services Manager	1.00	1.00	-	-	-
Division Subtotal	**7.48**	**7.48**	**6.48**	**5.48**	**(1.00)**
City Secretary					
City Secretary	1.00	1.00	1.00	1.00	-
Assistant City Secretary	1.00	1.00	1.00	1.00	-
Receptionist	1.00	1.00	1.00	1.00	-
Division Subtotal	**3.00**	**3.00**	**3.00**	**3.00**	**-**
Communications					
Director of Communications	-	-	1.00	1.00	-
Content Manager	-	-	-	1.00	1.00
Video Producer	-	-	1.00	1.00	-
Communications Specialist	1.00	1.00	1.00	-	(1.00)
Public Information Officer	1.00	1.00	-	-	-
Division Subtotal	**2.00**	**2.00**	**3.00**	**3.00**	**-**
DEPARTMENT TOTAL	**12.48**	**12.48**	**12.48**	**11.48**	**(1.00)**
SUPPORT SERVICES					
Information Systems					
Director of Information Technology	-	-	-	1.00	1.00
Enterprise Applications Administrator	-	-	-	1.00	1.00
Information Technology Manager	1.00	1.00	1.00	-	(1.00)
Senior IT Support Specialist	1.00	1.00	1.00	-	(1.00)
Senior Network Engineer	-	-	-	1.00	1.00
IT Support Specialist	2.00	2.00	2.00	2.00	-
Division Subtotal	**4.00**	**4.00**	**4.00**	**5.00**	**1.00**
Human Resources					
Benefits Administrator	1.00	1.00	1.00	1.00	-
Director of Human Resources	1.00	1.00	1.00	1.00	-
HR Analyst	1.00	1.00	1.00	1.00	-
HR Generalist	1.00	1.00	1.00	1.00	-
Division Subtotal	**4.00**	**4.00**	**4.00**	**4.00**	**-**
Facilities Maintenance					
Custodian	5.00	6.00	6.00	6.00	-
Facilities & Risk Manager	-	1.00	1.00	-	(1.00)
Facilities Manager	-	-	-	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00	-
Facilities Maintenance Tech	1.00	1.00	1.00	1.00	-
Risk Management Assistant	-	1.00	1.00	1.00	-
Division Subtotal	**7.00**	**10.00**	**10.00**	**10.00**	**-**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
Risk Management					
Custodian	1.00	-	-	-	-
Facilities & Risk Manager	1.00	-	-	-	-
Risk Management Assistant	1.00	-	-	-	-
Division Subtotal	**3.00**	**-**	**-**	**-**	**-**
DEPARTMENT TOTAL	**18.00**	**18.00**	**18.00**	**19.00**	**1.00**
DEVELOPMENT					
Economic Development					
Assistant City Manager	-	-	-	1.00	1.00
Director of Development	1.00	1.00	1.00	-	(1.00)
Economic Development Analyst	1.00	1.00	1.00	1.00	-
Division Subtotal	**2.00**	**2.00**	**2.00**	**2.00**	**-**
Neighborhood Services					
Community Development Manager	-	-	-	0.50	0.50
Neighborhood Services & Planning Manager	-	-	0.50	-	(0.50)
Neighborhood Services Manager	1.00	1.00	-	-	-
Neighborhood Services Officer	4.00	4.00	5.00	5.00	-
Neighborhood Services Supervisor	1.00	-	-	-	-
Neighborhood Services Technician	1.00	1.00	1.00	1.00	-
Senior Neighborhood Services Officer	-	1.00	-	-	-
Division Subtotal	**7.00**	**7.00**	**6.50**	**6.50**	**-**
Inspections					
Building Official	1.00	1.00	1.00	1.00	-
Building Inspector	4.00	4.00	4.00	4.00	-
Permit Technician	2.00	2.00	2.00	2.00	-
Division Subtotal	**7.00**	**7.00**	**7.00**	**7.00**	**-**
Planning & Zoning					
Community Development Manager	-	-	-	0.50	0.50
Neighborhood Services & Planning Manager	-	-	0.50	-	(0.50)
Planning Manager	1.00	1.00	-	-	-
Planning & Zoning Assistant	1.00	1.00	1.00	1.00	-
Geographic Info Systems Analyst	1.00	1.00	-	-	-
Division Subtotal	**3.00**	**3.00**	**1.50**	**1.50**	**-**
DEPARTMENT TOTAL	**19.00**	**19.00**	**17.00**	**17.00**	**-**
ADMINISTRATIVE SERVICES					
Finance					
Accountant	-	1.00	1.00	1.00	-
Accounting Manager	-	-	-	1.00	1.00
Accounting Technician	-	0.50	-	-	-
Assistant Finance Director	1.00	1.00	1.00	-	(1.00)
Director of Finance	1.00	1.00	1.00	1.00	-
Financial Analyst	1.00	1.00	1.00	1.00	-
Purchasing Coordinator	1.00	1.00	1.00	-	(1.00)
Purchasing Manager	-	-	-	1.00	1.00
Senior Accountant	-	1.00	1.00	-	(1.00)
Senior Accounting Technician	-	1.00	2.00	2.00	-
Strategic Services Manager	-	-	1.00	1.00	-
Division Subtotal	**4.00**	**7.50**	**9.00**	**8.00**	**(1.00)**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
Municipal Court					
Lead Court Clerk	1.00	1.00	1.00	1.00	-
Municipal Court Clerk	2.00	2.00	2.00	2.00	-
Municipal Court Manager	1.00	1.00	1.00	1.00	-
Senior Municipal Court Clerk	1.00	1.00	1.00	1.00	-
Division Subtotal	**5.00**	**5.00**	**5.00**	**5.00**	**-**
Teen Court					
Teen Court Assistant	1.00	1.00	1.00	1.00	-
Teen Court Clerk	1.00	1.00	1.00	1.00	-
Teen Court Coordinator	1.00	1.00	1.00	1.00	-
Division Subtotal	**3.00**	**3.00**	**3.00**	**3.00**	**-**
Accounting					
Accountant	1.00	-	-	-	-
Accounting Technician	0.50	-	-	-	-
Senior Accountant	1.00	-	-	-	-
Senior Accounting Technician	1.00	-	-	-	-
Division Subtotal	**3.50**	**-**	**-**	**-**	**-**
Customer Service					
Customer Service Manager	1.00	1.00	1.00	1.00	-
Senior Billing Technician	1.00	1.00	1.00	1.00	-
Senior Customer Service Representative	1.00	1.00	1.00	1.00	-
Customer Service Representative	3.00	3.00	3.00	3.00	-
Division Subtotal	**6.00**	**6.00**	**6.00**	**6.00**	**-**
DEPARTMENT TOTAL	**21.50**	**21.50**	**23.00**	**22.00**	**(1.00)**
POLICE					
Police Administration					
Police Chief	1.00	1.00	1.00	1.00	-
Deputy Chief	2.00	1.00	2.00	2.00	-
Police Captain	-	2.00	-	-	-
Police Lieutenant	-	-	-	1.00	1.00
Police Sergeant	1.00	1.00	1.00	-	(1.00)
Police Support Services Manager	1.00	1.00	1.00	1.00	-
Executive Assistant	-	-	-	1.00	1.00
Administrative Assistant PD Admin	1.00	1.00	1.00	-	(1.00)
Division Subtotal	**6.00**	**7.00**	**6.00**	**6.00**	**-**
Animal Control					
Animal Control Supervisor	1.00	1.00	1.00	1.00	-
Senior Animal Control Officer	1.00	1.00	1.00	1.00	-
Animal Control Officer	4.00	4.00	3.00	3.00	-
Division Subtotal	**6.00**	**6.00**	**5.00**	**5.00**	**-**
School Crossing Guards					
School Crossing Guard Lead	-	-	-	0.48	0.48
School Crossing Guard	-	-	3.97	3.97	-
Division Subtotal	**-**	**-**	**3.97**	**4.45**	**0.48**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
Operations					
Police Lieutenant	-	-	3.00	3.00	-
Police Sergeant	-	-	9.00	9.00	-
Police Corporal/Detective	-	-	12.00	10.00	(2.00)
Police Officer	-	-	52.00	54.96	2.96
Commercial Vehicle Enforcement Officer	-	-	1.00	1.00	-
Community Relations Coordinator	-	-	1.00	-	(1.00)
Senior Crime Scene Technician	-	-	1.00	1.00	-
Crime Scene Technician	-	-	1.00	1.00	-
Crime Analyst	-	-	1.00	1.00	-
Digital Media Evidence Technician	-	-	1.00	1.00	-
Dispatch Supervisor	-	-	1.00	1.00	-
Lead Public Safety Dispatcher	-	-	2.00	1.00	(1.00)
Public Safety Dispatcher	-	-	10.00	11.48	1.48
Police Support Services Supervisor	-	-	1.00	1.00	-
Property & Evidence Technician	-	-	1.00	1.00	-
Senior Police Records Technician	-	-	1.00	1.00	-
Police Records Technician	-	-	3.00	3.00	-
Public Service Officer	-	-	2.00	2.00	-
Administrative Assistant	-	-	1.00	3.00	2.00
Division Subtotal	**-**	**-**	**104.00**	**106.44**	**2.44**
Community Relations					
Administrative Assistant PSO	1.00	1.00	-	-	-
Crime Free Multi-Housing Officer	1.00	1.00	-	-	-
Crime Prevention Officer	1.00	1.00	-	-	-
Police Corporal	1.00	-	-	-	-
Police Lieutenant	1.00	1.00	-	-	-
Police Sergeant	2.00	2.00	-	-	-
School Crossing Guard	3.97	3.97	-	-	-
School Resource Officer	3.00	3.00	-	-	-
Division Subtotal	**13.97**	**12.97**	**-**	**-**	**-**
Criminal Investigations					
Administrative Assistant PSO	2.00	2.00	-	-	-
Crime Analyst	1.00	1.00	-	-	-
Crime Scene Technician	1.00	1.00	-	-	-
Digital Media Evidence Technician	-	1.00	-	-	-
Investigator (rotational Patrol Officer)	2.00	2.00	-	-	-
Narcotic Officer (rotational Patrol Officer)	1.00	1.00	-	-	-
NICU Investigator (rotational Patrol Officer)	1.00	1.00	-	-	-
Police Detective/Corporal	8.00	8.00	-	-	-
Police Lieutenant	1.00	1.00	-	-	-
Police Officer - Behaviorial Intervention Unit	-	2.00	-	-	-
Police Sergeant-Behaviorial Intervention Unit	-	1.00	-	-	-
Police Sergeant-Detective	2.00	2.00	-	-	-
Senior Crime Scene Technician	1.00	1.00	-	-	-
Division Subtotal	**20.00**	**24.00**	**-**	**-**	**-**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
Patrol					
Administrative Assistant Patrol	1.00	-	-	-	-
Police Detective/Corporal	4.00	4.00	-	-	-
Police Lieutenant	4.00	3.00	-	-	-
Police Officer	37.00	37.00	-	-	-
Police Sergeant	4.00	4.00	-	-	-
Public Service Officer	-	-	-	-	-
Warrant Officer/Baliff	2.00	2.00	-	-	-
Division Subtotal	**52.00**	**50.00**	**-**	**-**	**-**
Traffic					
Commercial Vehicle Enforcement Officer	1.00	1.00	-	-	-
Patrol Officer	6.00	6.00	-	-	-
Police Corporal	-	1.00	-	-	-
Police Lieutenant	-	-	-	-	-
Police Sergeant	1.00	1.00	-	-	-
Division Subtotal	**8.00**	**9.00**	**-**	**-**	**-**
Dispatch					
Dispatch Supervisor	1.00	1.00	-	-	-
Lead Public Safety Dispatcher	1.00	1.00	-	-	-
Public Safety Dispatcher	10.00	10.00	-	-	-
Senior Public Safety Dispatcher	1.00	1.00	-	-	-
Division Subtotal	**13.00**	**13.00**	**-**	**-**	**-**
Detention Services					
Detention Officer	12.00	12.00	-	-	-
Detention Services Supervisor	1.00	1.00	-	-	-
Senior Detention Officer	1.00	1.00	-	-	-
Division Subtotal	**14.00**	**14.00**	**-**	**-**	**-**
Records					
Police Records & Property Supervisor	1.00	1.00	-	-	-
Police Records Technician	3.00	3.00	-	-	-
Property & Evidence Technician	1.00	1.00	-	-	-
Senior Police Records Technician	1.00	1.00	-	-	-
Division Subtotal	**6.00**	**6.00**	**-**	**-**	**-**
Behavioral Intervention Unit					
Police Officer	2.00	-	-	-	-
Police Sergeant	1.00	-	-	-	-
Division Subtotal	**3.00**	**-**	**-**	**-**	**-**
DEPARTMENT TOTAL	**141.97**	**141.97**	**118.97**	**121.89**	**2.92**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
FIRE					
Administration					
Fire Chief	1.00	1.00	1.00	1.00	-
Deputy Chief - Fire Marshal	1.00	1.00	1.00	1.00	-
Deputy Fire Chief - Emergency Operations	-	1.00	1.00	1.00	-
Deputy Fire Chief - EMS	-	1.00	1.00	-	(1.00)
Division Fire Chief - EMS	-	-	-	1.00	1.00
Division Fire Chief - Training/Safety	-	-	-	1.00	1.00
Battalion Chief - Operations	-	1.00	1.00	-	(1.00)
Assistant Fire Marshal	1.00	1.00	1.00	1.00	-
Fire Inspector	1.00	1.00	1.00	1.00	-
Office Manager	-	-	-	1.00	1.00
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Administrative Assistant Fire	1.00	1.00	1.00	-	(1.00)
Emergency Management Officer-PT	-	-	0.50	0.50	-
Division Subtotal	**6.00**	**9.00**	**9.50**	**9.50**	**-**
Emergency Operations					
Battalion Chief - Operations	3.00	3.00	3.00	3.00	-
Engineer - Operations	9.00	9.00	9.00	9.00	-
Lieutenant - Operations	9.00	9.00	9.00	9.00	-
Medical Operations Officer	3.00	3.00	3.00	3.00	-
Firefighter	39.00	39.00	39.00	39.00	-
Battalion Chief/Training Safety Officer	1.00	-	-	-	-
Deputy Fire Chief - Emergency Operations	1.00	-	-	-	-
Deputy Fire Chief - EMS	1.00	-	-	-	-
Division Subtotal	**66.00**	**63.00**	**63.00**	**63.00**	**-**
DEPARTMENT TOTAL	**72.00**	**72.00**	**72.50**	**72.50**	**-**
PUBLIC WORKS					
Fleet Maintenance Services					
Fleet Services Manager	1.00	1.00	1.00	1.00	-
Mechanic	2.00	2.00	2.00	2.00	-
Mechanic II	1.00	1.00	1.00	1.00	-
Senior Mechanic	1.00	1.00	1.00	1.00	-
Division Subtotal	**5.00**	**5.00**	**5.00**	**5.00**	**-**
Streets					
Crew Chief	-	-	-	2.00	2.00
Equipment Operator	-	-	-	2.00	2.00
Senior Signal Technician	-	-	-	1.00	1.00
Signal Technician	-	-	-	1.00	1.00
Streets Maintenance Worker	4.00	4.00	4.00	4.00	-
Crew Leader, Streets	2.00	-	-	-	-
Crew Leader, Traffic	1.00	-	-	-	-
Field Operations Manager	1.00	1.00	1.00	-	(1.00)
Senior Streets Maintenance Worker	1.00	2.00	2.00	-	(2.00)
Senior Traffic Maintenance Worker	1.00	2.00	2.00	-	(2.00)
Street/Traffic Supervisor	-	1.00	1.00	-	(1.00)
Division Subtotal	**10.00**	**10.00**	**10.00**	**10.00**	**-**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
Administration					
Director of Public Works/Engineering	-	1.00	1.00	1.00	-
Public Works Operations Manager	-	-	-	1.00	1.00
Assistant Public Works Director	-	1.00	1.00	-	(1.00)
Office Manager PW	-	1.00	1.00	1.00	-
Administrative Assistant PW Engineering	-	1.00	1.00	1.00	-
Division Subtotal	**-**	**4.00**	**4.00**	**4.00**	**-**
Engineering					
City Engineer	-	1.00	1.00	1.00	-
Construction Manager	-	-	1.00	1.00	-
CAD Analyst	1.00	1.00	1.00	1.00	-
Engineering Technician	1.00	1.00	1.00	1.00	-
Project Inspector	2.00	2.00	2.00	2.00	-
Administrative Assistant PW Engineering	1.00	-	-	-	-
Assistant Public Works Director	1.00	-	-	-	-
Director of Public Works/Engineering	1.00	-	-	-	-
Senior Staff Engineer	1.00	-	-	-	-
Division Subtotal	**8.00**	**5.00**	**6.00**	**6.00**	**-**
Water Supply / Distribution					
Utility Superintendent	0.50	0.50	0.50	0.50	-
Utility Crew Chief	-	-	-	4.00	4.00
Environmental Specialist	1.00	1.00	1.00	1.00	-
Utility Equipment Operator	-	-	-	3.00	3.00
Utility Maintenance Worker	6.75	6.75	6.75	4.75	(2.00)
Office Manager PW	1.00	-	-	-	-
Senior Water Service Maintenance Worker	1.00	1.00	1.00	-	(1.00)
Water Quality Crew Leader	4.00	4.00	4.00	-	(4.00)
Division Subtotal	**14.25**	**13.25**	**13.25**	**13.25**	**-**
Wastewater					
Utility Superintendent	0.50	0.50	0.50	0.50	-
Utility Crew Chief	-	-	-	2.00	2.00
Utility Equipment Operator	-	-	-	2.00	2.00
Utility Crew Leader	2.00	2.00	2.00	-	(2.00)
Utility Maintenance Worker	5.00	5.00	5.00	3.00	(2.00)
Division Subtotal	**7.50**	**7.50**	**7.50**	**7.50**	**-**
Stormwater Administration					
Street & Drainage Superintendent	1.00	1.00	1.00	1.00	-
Stormwater Crew Leader	1.00	1.00	1.00	1.00	-
Stormwater Maintenance Worker	3.00	3.00	3.00	4.00	1.00
Administrative Assistant PW Admin	1.00	1.00	1.00	-	(1.00)
Division Subtotal	**6.00**	**6.00**	**6.00**	**6.00**	**-**
DEPARTMENT TOTAL	**50.75**	**50.75**	**51.75**	**51.75**	**-**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
COMMUNITY SERVICES					
Library					
Library Director	1.00	1.00	1.00	1.00	-
Community Services Supervisor	1.00	1.00	1.00	1.00	-
Library Supervisor	1.00	1.00	1.00	1.00	-
Volunteer Coordinator/Admin Assistant	1.00	1.00	1.00	1.00	-
Librarian	2.00	2.00	2.00	2.00	-
Purchasing Specialist Library	0.80	0.80	0.80	1.00	0.20
Library Technical Services Manager	1.00	1.00	1.00	1.00	-
Library Technical Services Specialist	1.00	1.00	1.00	1.00	-
Senior Library Assistant	2.00	2.00	2.00	2.00	-
Library Assistant II	2.60	2.60	2.60	3.00	0.40
Library Assistant I	3.70	3.70	3.70	4.50	0.80
Library Programming Assistant	2.38	2.38	2.38	2.58	0.20
Division Subtotal	**19.48**	**19.48**	**19.48**	**21.08**	**1.60**
Parks					
Director of Parks & Recreation	1.00	1.00	1.00	1.00	-
Parks Superintendent	1.00	1.00	1.00	1.00	-
Crew Leader - Parks	2.00	2.00	2.00	2.00	-
Irrigation Specialist	1.00	1.00	1.00	1.00	-
Senior Parks Maintenance Worker	2.00	2.00	2.00	3.00	1.00
Parks Maintenance Worker	9.00	9.00	9.00	10.00	1.00
Administrative Assistant Community Services	1.00	1.00	1.00	1.00	-
Division Subtotal	**17.00**	**17.00**	**17.00**	**19.00**	**2.00**
Recreation					
Recreation Manager	1.00	1.00	1.00	1.00	-
Athletic and Aquatics Coordinator	1.00	1.00	1.00	1.00	-
Recreation and Senior Program Supervisor	-	-	1.00	1.00	-
Senior Center Supervisor	-	1.00	1.00	1.00	-
Senior Center Activity Programmer	-	1.00	1.00	1.00	-
Senior Center Facilities Assistant	-	1.00	1.00	1.00	-
Senior Center Attendant	-	0.45	0.45	0.45	-
Special Events Assistant	-	-	1.00	1.00	-
Special Events Manager	-	-	0.50	0.50	-
Customer Service Associate-PT	-	-	0.63	0.63	-
Recreation Center Attendant	3.43	3.43	2.80	2.80	-
Administrative Coordinator Recreation	1.00	1.00	1.00	-	(1.00)
Day Camp Director - seasonal	0.60	0.60	0.60	-	(0.60)
Day Camp Leader - seasonal	3.60	3.60	3.60	-	(3.60)
Recreation/Program Coordinator	1.00	1.00	-	-	-
Division Subtotal	**11.63**	**15.08**	**16.58**	**11.38**	**(5.20)**
Aquatics					
Pool Manager	-	-	-	0.21	0.21
Head Lifeguards - seasonal	0.90	0.90	0.90	0.90	-
Lifeguards - seasonal	7.49	7.49	7.49	7.49	-
Conces./Retail/Ticket Attendants - seasonal	2.90	2.90	2.90	2.90	-
Assistant Pool Manager- seasonal	0.46	0.46	0.46	0.25	(0.21)
CTS Manager - seasonal	0.41	0.41	0.41	0.41	-
Water Safety Instructors - seasonal	0.08	0.08	0.08	0.08	-
Division Subtotal	**12.24**	**12.24**	**12.24**	**12.24**	**(0.00)**

City of Bedford Position Summary

Authorized Strength

Position	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Budget	Change 22 v 23
Senior Citizen Center					
Senior Center Activity Programmer	1.00	-	-	-	-
Senior Center Attendant	0.45	-	-	-	-
Senior Center Coordinator	1.00	-	-	-	-
Senior Center Facilities Assistant	1.00	-	-	-	-
Division Subtotal	**3.45**	**-**	**-**	**-**	**-**
Tourism					
Cultural Arts Manager	-	-	1.00	1.00	-
Cultural Arts Assistant	-	-	-	1.00	1.00
Special Events Manager	1.00	1.00	0.50	0.50	-
Special Events Assistant	2.00	2.00	1.00	1.00	-
Tourism Program Coordinator	1.00	1.00	-	-	-
Division Subtotal	**4.00**	**4.00**	**2.50**	**3.50**	**1.00**
Old Bedford School					
Tourism Customer Service Associate	0.50	0.50	0.50	0.50	-
Facility Maintenance Technician	1.00	1.00	1.00	1.00	-
Division Subtotal	**1.50**	**1.50**	**1.50**	**1.50**	**-**
DEPARTMENT TOTAL	**69.30**	**69.30**	**69.30**	**68.70**	**(0.60)**
TOTAL	**405.00**	**405.00**	**383.00**	**384.32**	**1.32**
Permanent positions	**384.59**	**384.59**	**362.59**	**368.11**	
Seasonal positions	**20.41**	**20.41**	**20.41**	**16.21**	

General Obligation Debt Service Requirements

Fiscal Year Ended 9/30	Total Outstanding Debt*	Economic Development Self-Supporting Requirements**	Water and Sewer Self-Supporting Requirements**	Stormwater and Drainage Self-Supporting Requirements**	Total Debt Less Self-Supporting Requirements	% of Total Outstanding Principal Retired
2023	11,596,469	665,620	3,798,629	492,462	6,639,759	
2024	11,623,794	664,311	3,820,650	497,267	6,641,567	
2025	10,525,087	667,925	3,838,691	501,509	5,516,962	
2026	10,515,651	661,488	3,842,743	490,376	5,521,045	
2027	10,537,847	660,025	3,866,408	493,867	5,517,547	
2028	10,070,995	663,484	3,389,867	496,796	5,520,849	
2029	10,060,097	661,866	3,383,539	494,192	5,520,500	
2030	10,105,939	665,171	3,408,652	498,207	5,533,909	49.59%
2031	9,603,546	663,399	3,262,789	494,015	5,183,343	
2032	8,479,397	-	3,116,150	280,866	5,082,381	
2033	8,179,202	-	2,806,881	283,531	5,088,790	
2034	8,063,347	-	2,813,924	280,663	4,968,760	
2035	7,844,779	-	2,818,763	282,394	4,743,622	74.18%
2036	7,840,521	-	2,821,021	283,625	4,735,875	
2037	7,848,924	-	2,823,687	284,350	4,740,888	
2038	7,834,461	-	2,818,973	279,813	4,735,675	
2039	3,450,286	-	2,826,899	-	623,388	89.91%
2040	2,550,995	-	2,550,995	-	-	
2041	2,552,737	-	2,552,737	-	-	
2042	2,551,430	-	2,551,430	-	-	
2043	2,553,028	-	2,553,028	-	-	
2044	2,551,625	-	2,551,625	-	-	
2045	2,558,023	-	2,558,023	-	-	
2046	992,000	-	992,000	-		
2047	993,950	-	993,950	-		100.00%
	$ 171,484,128	$ 5,973,289	$ 72,762,051	$ 6,433,930	$ 86,314,858	

* "Outstanding Debt" includes self-supporting debt.

**It is the City's current policy to provide for the payment of the general obligation debt shown from the revenue sources indicated. This policy is subject to change in the future.

Current Debt Issuances

Series	Original Issue Amount	Issue Date	Final Maturity	Outstanding Principal & Interest as of October 1, 2022	Purpose of Debt	Self-Supporting?
Combination Tax & Revenue Certificates of Obligation, Series 2021A	$ 4,150,000	9/23/2021	2031	$ 3,926,439	(i) the construction of public works, to wit: constructing and improving streets, including drainage, landscaping, streetscaping, retaining walls, curbs, gutters, sidewalks, signage, traffic signalization, street noise abatement, utility system relocation incidental thereto and the acquisition of land and rights-of-way therefor and (ii) professional services rendered in connection therewith, pursuant to authority conferred by and in conformity with the Constitution and laws of the State of Texas, including Texas Local Government Code, Subchapter C of Chapter 271, as amended.	Yes
General Obligation Bonds, Series 2021	$ 2,165,000	9/23/2021	2031	$ 2,046,850	(1) permanent public improvements and public purposes, to wit: street improvements, including curbs, gutters, sidewalks, drainage and utility line relocations incidental thereto (major thoroughfares and traffic signalization) and (2) to pay the costs of issuance, all in accordance with authority conferred by and in conformity with the Constitution and laws of the State of Texas, including Chapter 1331 of the Texas Government Code, as amended.	Yes
General Obligation Refunding Bonds, Series 2020	$ 5,650,000	10/13/2020	2031	$ 4,823,380	(1) for the discharge and final payment of certain outstanding obligations of the City (identified in the preamble hereof and referred to as the "Refunded Obligations") and (2) to pay for professional services rendered in relation thereto, all in accordance with the authority conferred by and in conformity with the Constitution and laws of the State of Texas, including Chapter 1207 of the Texas Government Code, as amended.	Partially
General Obligation Bonds, Taxable Series 2019	$ 5,500,000	8/15/2019	2039	$ 5,763,473	(i) constructing, improving, renovating, and equipping park and recreation facilities (including ball field improvements, aquatic center improvements, multi-purpose event facilities improvements and other related improvements) including the acquistion of land therefor; and (ii) pay for professional services of attorneys, financial advisors and other professionals in connection with the issuance of the Taxable Bonds.	No
General Obligation Refunding & Improvement Bonds, Series 2019	$ 8,885,000	8/15/2019	2039	$ 8,698,550	(i) constructing, improving, renovating, and equipping park and recreation facilities (including ball field improvements, aquatic center improvements, multi-purpose event facilities improvements and other related improvements) including the acquistion of land therefor; (ii) refunding the Refunded Obligations for debt service savings; and (iii) pay for professional services of attorneys, financial advisors and other professionals in connection with the issuance of the Bonds.	Partially
Combination Tax & Revenue Certificates of Obligation, Series 2019	$ 3,990,000	2/26/2019	2039	$ 4,646,403	(i) Construction of public works, to wit: improving and extending the City's combined Waterworks and Sewer System, including the acquisition of land and rights-of-way therefor and (ii) professional services rendered in relation to such projects	Yes
Tax Notes, Series 2019	$ 2,750,000	2/26/2019	2024	$ 1,210,475	The acquisition and installation of public safety vehicles, equipment and software	No

Current Debt Issuances

Series	Original Issue Amount	Issue Date	Final Maturity	Outstanding Principal & Interest as of October 1, 2022	Purpose of Debt	Self-Supporting?
General Obligation Refunding & Improvement Bonds, Series 2018	$ 63,920,000	4/25/2018	2038	$ 72,079,250	(i) Permanent public improvements and public purposes, to wit: (a) drainage improvements and (b) constructing, improving, renovating, equipping park and recreation facilities (including ball field improvements, aquatic center improvements, multi-purpose event facilities improvements and other related improvements) including the acquisition of land therefor; (ii) the discharge and final payment of certain outstanding obligations of the City.	Partially
Combination Tax & Revenue Certificates of Obligation, Series 2017	$ 20,000,000	10/10/2017	2047	$ 24,593,719	The construction of public works, to wit: improving and extending the City's waterworks system	Yes
Combination Tax & Revenue Certificates of Obligation, Series 2015	$ 30,000,000	12/9/2015	2045	$ 35,488,265	The construction of public works, to wit: improving and extending the City's waterworks system	Yes
General Obligation Bonds, Series 2014	$ 3,200,000	3/25/2014	2034	$ 2,755,519	Permanent public improvements (Boys Ranch Lake improvements, trail improvements, channel improvements, recreation facilities, and related improvements at Boys Ranch Park).	No
Public Property Finance Contractual Obligations, Series 2014	$ 2,300,000	3/25/2014	2024	$ 517,688	(i) The purchase of a fire truck, (ii) the purchase of computer software, (iii) a system upgrade to the emergency services communications system.	No
General Obligation Refunding & Improvement Bonds, Series 2013	$ 5,375,000	8/27/2013	2033	$ 1,844,163	(i) (a) Residential street improvements, including curbs, gutters, sidewalks, drainage and utility line relocations incidental thereto, and (b) construct a parks maintenance service center and make improvements to existing parks and linear trails; (ii) providing funds for the discharge and final payment of certain outstanding obligations of the City.	No
Combination Tax & Revenue Certifications of Obligation, Series 2012	$ 630,000	9/11/2012	2032	$ 351,074	Improving and extending the City's Sewer System, including acquisition of land and rights-of-way.	Yes
Combination Tax & Revenue Certificates of Obligation, Series 2012A	$ 4,270,000	9/11/2012	2032	$ 2,738,881	Improving and extending the City's combined Waterworks and Sewer System, including the acquisition of land and rights-of-way.	Yes
				$ 171,484,128		

CITY OF BEDFORD
CONSOLIDATED SCHEDULE OF GENERAL OBLIGATION
AND
CERTIFICATES OF OBLIGATION DEBT

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 131,740,000**		
2023	7,565,000	124,175,000	4,031,469	11,596,469
2024	7,830,000	116,345,000	3,793,794	11,623,794
2025	6,965,000	109,380,000	3,560,087	10,525,087
2026	7,185,000	102,195,000	3,330,651	10,515,651
2027	7,450,000	94,745,000	3,087,847	10,537,847
2028	7,230,000	87,515,000	2,840,995	10,070,995
2029	7,470,000	80,045,000	2,590,097	10,060,097
2030	7,745,000	72,300,000	2,360,939	10,105,939
2031	7,440,000	64,860,000	2,163,546	9,603,546
2032	6,510,000	58,350,000	1,969,397	8,479,397
2033	6,405,000	51,945,000	1,774,202	8,179,202
2034	6,490,000	45,455,000	1,573,347	8,063,347
2035	6,475,000	38,980,000	1,369,779	7,844,779
2036	6,680,000	32,300,000	1,160,521	7,840,521
2037	6,910,000	25,390,000	938,924	7,848,924
2038	7,125,000	18,265,000	709,461	7,834,461
2039	2,900,000	15,365,000	550,286	3,450,286
2040	2,075,000	13,290,000	475,995	2,550,995
2041	2,140,000	11,150,000	412,737	2,552,737
2042	2,205,000	8,945,000	346,430	2,551,430
2043	2,275,000	6,670,000	278,028	2,553,028
2044	2,345,000	4,325,000	206,625	2,551,625
2045	2,425,000	1,900,000	133,023	2,558,023
2046	935,000	965,000	57,000	992,000
2047	965,000	-	28,950	993,950
2048	-	-	-	-
	$ 131,740,000		**$ 39,744,128**	**$ 171,484,128**

CITY OF BEDFORD
SCHEDULE OF TAX SUPPORTED GENERAL OBLIGATION
AND CERTIFICATES OF OBLIGATION DEBT

GOVERNMENTAL BONDS SUMMARY

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 67,135,000**		
2023	4,265,000	62,870,000	2,374,759	6,639,759
2024	4,440,000	58,430,000	2,201,567	6,641,567
2025	3,480,000	54,950,000	2,036,962	5,516,962
2026	3,640,000	51,310,000	1,881,045	5,521,045
2027	3,800,000	47,510,000	1,717,547	5,517,547
2028	3,975,000	43,535,000	1,545,849	5,520,849
2029	4,155,000	39,380,000	1,365,500	5,520,500
2030	4,325,000	35,055,000	1,208,909	5,533,909
2031	4,100,000	30,955,000	1,083,343	5,183,343
2032	4,125,000	26,830,000	957,381	5,082,381
2033	4,265,000	22,565,000	823,790	5,088,790
2034	4,285,000	18,280,000	683,760	4,968,760
2035	4,200,000	14,080,000	543,622	4,743,622
2036	4,335,000	9,745,000	400,875	4,735,875
2037	4,490,000	5,255,000	250,888	4,740,888
2038	4,640,000	615,000	95,675	4,735,675
2039	615,000	-	8,388	623,388
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 67,135,000		**$ 19,179,858**	**$ 86,314,858**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING BONDS, SERIES 2020

AMOUNT ISSUED: $1,240,000 **DATED: October 13, 2020**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 785,000**		
2023	85,000	700,000	9,430	94,430
2024	85,000	615,000	8,350	93,350
2025	85,000	530,000	7,271	92,271
2026	85,000	445,000	6,191	91,191
2027	85,000	360,000	5,112	90,112
2028	85,000	275,000	4,032	89,032
2029	90,000	185,000	2,921	92,921
2030	90,000	95,000	1,778	91,778
2031	95,000	-	603	95,603
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 785,000		**$ 45,688**	**$ 830,688**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION BONDS, TAXABLE SERIES 2019

AMOUNT ISSUED: $5,490,000 **DATED: August 27, 2019**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 4,685,000**		
2023	220,000	4,465,000	120,110	340,110
2024	225,000	4,240,000	113,435	338,435
2025	235,000	4,005,000	106,535	341,535
2026	240,000	3,765,000	99,410	339,410
2027	245,000	3,520,000	92,135	337,135
2028	255,000	3,265,000	84,635	339,635
2029	260,000	3,005,000	76,910	336,910
2030	270,000	2,735,000	69,838	339,838
2031	275,000	2,460,000	63,434	338,434
2032	280,000	2,180,000	56,913	336,913
2033	290,000	1,890,000	50,215	340,215
2034	295,000	1,595,000	43,341	338,341
2035	305,000	1,290,000	36,063	341,063
2036	310,000	980,000	28,375	338,375
2037	320,000	660,000	20,500	340,500
2038	325,000	335,000	12,438	337,438
2039	335,000	-	4,188	339,188
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 4,685,000		**$ 1,078,473**	**$ 5,763,473**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS, SERIES 2019
PHASE NEXT

AMOUNT ISSUED: $4,315,000 **DATED: August 27, 2019**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 3,785,000**		
2023	175,000	3,610,000	110,925	285,925
2024	180,000	3,430,000	105,600	285,600
2025	185,000	3,245,000	100,125	285,125
2026	190,000	3,055,000	94,500	284,500
2027	195,000	2,860,000	88,725	283,725
2028	200,000	2,660,000	82,800	282,800
2029	205,000	2,455,000	76,725	281,725
2030	215,000	2,240,000	70,425	285,425
2031	220,000	2,020,000	63,900	283,900
2032	225,000	1,795,000	57,225	282,225
2033	235,000	1,560,000	50,325	285,325
2034	240,000	1,320,000	43,200	283,200
2035	250,000	1,070,000	35,850	285,850
2036	255,000	815,000	28,275	283,275
2037	265,000	550,000	20,475	285,475
2038	270,000	280,000	12,450	282,450
2039	280,000	-	4,200	284,200
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 3,785,000		**$ 1,045,725**	**$ 4,830,725**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS, SERIES 2019
REFUNDING 2010 GO

AMOUNT ISSUED: $3,175,000 **DATED: August 27, 2019**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 2,425,000**		
2023	260,000	2,165,000	68,850	328,850
2024	275,000	1,890,000	60,825	335,825
2025	285,000	1,605,000	52,425	337,425
2026	300,000	1,305,000	43,650	343,650
2027	310,000	995,000	34,500	344,500
2028	320,000	675,000	25,050	345,050
2029	330,000	345,000	15,300	345,300
2030	345,000	-	5,175	350,175
2031	-	-	-	-
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 2,425,000		**$ 305,775**	**$ 2,730,775**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
TAX NOTES, SERIES 2019

AMOUNT ISSUED: $2,750,000 **DATED: February 26, 2019**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,175,000**		
2023	580,000	595,000	26,550	606,550
2024	595,000	-	8,925	603,925
2025	-	-	-	-
2026	-	-	-	-
2027	-	-	-	-
2028	-	-	-	-
2029	-	-	-	-
2030	-	-	-	-
2031	-	-	-	-
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,175,000		**$ 35,475**	**$ 1,210,475**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS, SERIES 2018

AMOUNT ISSUED: $57,540,000 **DATED: April 25, 2018**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 49,970,000**		
2023	2,210,000	47,760,000	1,903,456	4,113,456
2024	2,325,000	45,435,000	1,790,081	4,115,081
2025	2,445,000	42,990,000	1,670,831	4,115,831
2026	2,570,000	40,420,000	1,545,456	4,115,456
2027	2,700,000	37,720,000	1,413,706	4,113,706
2028	2,840,000	34,880,000	1,275,206	4,115,206
2029	2,985,000	31,895,000	1,129,581	4,114,581
2030	3,105,000	28,790,000	1,008,381	4,113,381
2031	3,200,000	25,590,000	913,806	4,113,806
2032	3,300,000	22,290,000	814,244	4,114,244
2033	3,405,000	18,885,000	707,350	4,112,350
2034	3,520,000	15,365,000	592,619	4,112,619
2035	3,645,000	11,720,000	471,709	4,116,709
2036	3,770,000	7,950,000	344,225	4,114,225
2037	3,905,000	4,045,000	209,913	4,114,913
2038	4,045,000	-	70,788	4,115,788
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 49,970,000		**$ 15,861,353**	**$ 65,831,353**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION BONDS, SERIES 2014

AMOUNT ISSUED: $3,200,000 **DATED: March 25, 2014**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 2,220,000**		
2023	145,000	2,075,000	75,813	220,813
2024	155,000	1,920,000	71,313	226,313
2025	160,000	1,760,000	66,588	226,588
2026	165,000	1,595,000	61,713	226,713
2027	175,000	1,420,000	56,394	231,394
2028	180,000	1,240,000	50,625	230,625
2029	185,000	1,055,000	44,463	229,463
2030	195,000	860,000	37,813	232,813
2031	200,000	660,000	30,400	230,400
2032	210,000	450,000	22,200	232,200
2033	220,000	230,000	13,600	233,600
2034	230,000	-	4,600	234,600
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 2,220,000		**$ 535,519**	**$ 2,755,519**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
PUBLIC PROPERTY FINANCE CONTRACTUAL OBLIGATIONS, SERIES 2014

AMOUNT ISSUED: $2,300,000 **DATED: March 25, 2014**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 505,000**		
2023	250,000	255,000	9,500	259,500
2024	255,000	-	3,188	258,188
2025	-	-	-	-
2026	-	-	-	-
2027	-	-	-	-
2028	-	-	-	-
2029	-	-	-	-
2030	-	-	-	-
2031	-	-	-	-
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 505,000		**$ 12,688**	**$ 517,688**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS, SERIES 2013
REFUNDING 2002, 2003, 2004 GO BONDS/20 YEAR DEBT

AMOUNT ISSUED: $5,375,000 **DATED: August 27, 2013**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,585,000**		
2023	340,000	1,245,000	50,125	390,125
2024	345,000	900,000	39,850	384,850
2025	85,000	815,000	33,188	118,188
2026	90,000	725,000	30,125	120,125
2027	90,000	635,000	26,975	116,975
2028	95,000	540,000	23,500	118,500
2029	100,000	440,000	19,600	119,600
2030	105,000	335,000	15,500	120,500
2031	110,000	225,000	11,200	121,200
2032	110,000	115,000	6,800	116,800
2033	115,000	-	2,300	117,300
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,585,000		**$ 259,163**	**$ 1,844,163**

CITY OF BEDFORD
SCHEDULE OF WATER & SEWER REVENUE BONDS
AND
CERTIFICATES OF OBLIGATION DEBT

WATER & SEWER FUND SUMMARY

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 53,660,000**		
2023	2,350,000	51,310,000	1,448,629	3,798,629
2024	2,420,000	48,890,000	1,400,650	3,820,650
2025	2,490,000	46,400,000	1,348,691	3,838,691
2026	2,550,000	43,850,000	1,292,743	3,842,743
2027	2,635,000	41,215,000	1,231,408	3,866,408
2028	2,215,000	39,000,000	1,174,867	3,389,867
2029	2,260,000	36,740,000	1,123,539	3,383,539
2030	2,340,000	34,400,000	1,068,652	3,408,652
2031	2,250,000	32,150,000	1,012,789	3,262,789
2032	2,160,000	29,990,000	956,150	3,116,150
2033	1,905,000	28,085,000	901,881	2,806,881
2034	1,965,000	26,120,000	848,924	2,813,924
2035	2,025,000	24,095,000	793,763	2,818,763
2036	2,085,000	22,010,000	736,021	2,821,021
2037	2,150,000	19,860,000	673,687	2,823,687
2038	2,210,000	17,650,000	608,973	2,818,973
2039	2,285,000	15,365,000	541,899	2,826,899
2040	2,075,000	13,290,000	475,995	2,550,995
2041	2,140,000	11,150,000	412,737	2,552,737
2042	2,205,000	8,945,000	346,430	2,551,430
2043	2,275,000	6,670,000	278,028	2,553,028
2044	2,345,000	4,325,000	206,625	2,551,625
2045	2,425,000	1,900,000	133,023	2,558,023
2046	935,000	965,000	57,000	992,000
2047	965,000	-	28,950	993,950
2048	-	-	-	-
	$ 53,660,000		**$ 19,102,051**	**$ 72,762,051**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING BONDS, SERIES 2020
WATER & SEWER

AMOUNT ISSUED: $1,240,000 **DATED: October 13, 2020**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,980,000**		
2023	265,000	1,715,000	23,463	288,463
2024	275,000	1,440,000	20,034	295,034
2025	280,000	1,160,000	16,510	296,510
2026	280,000	880,000	12,954	292,954
2027	290,000	590,000	9,335	299,335
2028	145,000	445,000	6,572	151,572
2029	145,000	300,000	4,731	149,731
2030	150,000	150,000	2,858	152,858
2031	150,000	-	953	150,953
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,980,000		**$ 97,409**	**$ 2,077,409**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS
SERIES 2019 (REFUNDING SERIES 2010)
WATER & SEWER

AMOUNT ISSUED: $1,325,000 **DATED: August 27, 2019**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,010,000**		
2023	110,000	900,000	28,650	138,650
2024	115,000	785,000	25,275	140,275
2025	120,000	665,000	21,750	141,750
2026	125,000	540,000	18,075	143,075
2027	125,000	415,000	14,325	139,325
2028	135,000	280,000	10,425	145,425
2029	135,000	145,000	6,375	141,375
2030	145,000	-	2,175	147,175
2031	-	-	-	-
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,010,000		**$ 127,050**	**$ 1,137,050**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2019
WATER & SEWER

AMOUNT ISSUED: $3,990,000 **DATED: February 26, 2019**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 3,575,000**		
2023	160,000	3,415,000	114,044	274,044
2024	165,000	3,250,000	109,969	274,969
2025	170,000	3,080,000	104,944	274,944
2026	175,000	2,905,000	98,894	273,894
2027	180,000	2,725,000	91,794	271,794
2028	190,000	2,535,000	84,394	274,394
2029	195,000	2,340,000	76,694	271,694
2030	205,000	2,135,000	69,719	274,719
2031	210,000	1,925,000	63,494	273,494
2032	215,000	1,710,000	57,119	272,119
2033	220,000	1,490,000	50,594	270,594
2034	230,000	1,260,000	43,844	273,844
2035	235,000	1,025,000	36,869	271,869
2036	245,000	780,000	29,516	274,516
2037	250,000	530,000	21,625	271,625
2038	260,000	270,000	13,338	273,338
2039	270,000	-	4,556	274,556
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 3,575,000		**$ 1,071,403**	**$ 4,646,403**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS
SERIES 2018
WATER & SEWER

AMOUNT ISSUED: $2,455,000 **DATED: April 25, 2018**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,530,000**		
2023	275,000	1,255,000	69,625	344,625
2024	290,000	965,000	55,500	345,500
2025	305,000	660,000	40,625	345,625
2026	320,000	340,000	25,000	345,000
2027	340,000	-	8,500	348,500
2028	-	-	-	-
2029	-	-	-	-
2030	-	-	-	-
2031	-	-	-	-
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,530,000		**$ 199,250**	**$ 1,729,250**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2017
WATER & SEWER

AMOUNT ISSUED: $20,000,000 **DATED: October 10, 2017**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 17,550,000**		
2023	530,000	17,020,000	444,296	974,296
2024	535,000	16,485,000	437,936	972,936
2025	545,000	15,940,000	430,928	975,928
2026	550,000	15,390,000	423,080	973,080
2027	560,000	14,830,000	414,610	974,610
2028	570,000	14,260,000	405,426	975,426
2029	580,000	13,680,000	395,109	975,109
2030	595,000	13,085,000	383,451	978,451
2031	610,000	12,475,000	370,420	980,420
2032	625,000	11,850,000	355,963	980,963
2033	640,000	11,210,000	340,525	980,525
2034	660,000	10,550,000	324,206	984,206
2035	680,000	9,870,000	306,980	986,980
2036	695,000	9,175,000	288,892	983,892
2037	720,000	8,455,000	270,057	990,057
2038	735,000	7,720,000	250,329	985,329
2039	760,000	6,960,000	229,823	989,823
2040	780,000	6,180,000	207,631	987,631
2041	805,000	5,375,000	184,777	989,777
2042	830,000	4,545,000	161,190	991,190
2043	855,000	3,690,000	136,788	991,788
2044	880,000	2,810,000	110,967	990,967
2045	910,000	1,900,000	84,391	994,391
2046	935,000	965,000	57,000	992,000
2047	965,000	-	28,950	993,950
2048	-	-	-	-
	$ 17,550,000		**$ 7,043,719**	**$ 24,593,719**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2015
WATER & SEWER

AMOUNT ISSUED: $30,000,000 **DATED: December 9, 2015**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		$ 25,260,000		
2023	765,000	24,495,000	710,775	1,475,775
2024	790,000	23,705,000	698,765	1,488,765
2025	815,000	22,890,000	685,493	1,500,493
2026	840,000	22,050,000	671,149	1,511,149
2027	865,000	21,185,000	654,601	1,519,601
2028	895,000	20,290,000	635,657	1,530,657
2029	920,000	19,370,000	614,535	1,534,535
2030	950,000	18,420,000	591,167	1,541,167
2031	980,000	17,440,000	565,992	1,545,992
2032	1,010,000	16,430,000	539,042	1,549,042
2033	1,045,000	15,385,000	510,762	1,555,762
2034	1,075,000	14,310,000	480,875	1,555,875
2035	1,110,000	13,200,000	449,915	1,559,915
2036	1,145,000	12,055,000	417,614	1,562,614
2037	1,180,000	10,875,000	382,005	1,562,005
2038	1,215,000	9,660,000	345,307	1,560,307
2039	1,255,000	8,405,000	307,520	1,562,520
2040	1,295,000	7,110,000	268,364	1,563,364
2041	1,335,000	5,775,000	227,960	1,562,960
2042	1,375,000	4,400,000	185,240	1,560,240
2043	1,420,000	2,980,000	141,240	1,561,240
2044	1,465,000	1,515,000	95,658	1,560,658
2045	1,515,000	-	48,632	1,563,632
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 25,260,000		**$ 10,228,265**	**$ 35,488,265**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2012
WATER & SEWER

AMOUNT ISSUED: $630,000 **DATED: September 11, 2012**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 330,000**		
2023	30,000	300,000	3,614	33,614
2024	30,000	270,000	3,359	33,359
2025	30,000	240,000	3,080	33,080
2026	30,000	210,000	2,780	32,780
2027	35,000	175,000	2,433	37,433
2028	35,000	140,000	2,037	37,037
2029	35,000	105,000	1,621	36,621
2030	35,000	70,000	1,183	36,183
2031	35,000	35,000	725	35,725
2032	35,000	-	245	35,245
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 330,000		**$ 21,074**	**$ 351,074**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2012A
WATER & SEWER

AMOUNT ISSUED: $4,270,000 **DATED: September 11, 2012**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 2,425,000**		
2023	215,000	2,210,000	54,163	269,163
2024	220,000	1,990,000	49,813	269,813
2025	225,000	1,765,000	45,363	270,363
2026	230,000	1,535,000	40,813	270,813
2027	240,000	1,295,000	35,813	275,813
2028	245,000	1,050,000	30,356	275,356
2029	250,000	800,000	24,475	274,475
2030	260,000	540,000	18,100	278,100
2031	265,000	275,000	11,206	276,206
2032	275,000	-	3,781	278,781
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 2,425,000		**$ 313,881**	**$ 2,738,881**

CITY OF BEDFORD
SCHEDULE OF SELF SUPPORTED GENERAL OBLIGATION
AND
CERTIFICATES OF OBLIGATION DEBT

STORMWATER FUND SUMMARY

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 5,240,000**		
2023	340,000	4,900,000	152,462	492,462
2024	355,000	4,545,000	142,267	497,267
2025	370,000	4,175,000	131,509	501,509
2026	370,000	3,805,000	120,376	490,376
2027	385,000	3,420,000	108,867	493,867
2028	400,000	3,020,000	96,796	496,796
2029	410,000	2,610,000	84,192	494,192
2030	425,000	2,185,000	73,207	498,207
2031	430,000	1,755,000	64,015	494,015
2032	225,000	1,530,000	55,866	280,866
2033	235,000	1,295,000	48,531	283,531
2034	240,000	1,055,000	40,663	280,663
2035	250,000	805,000	32,394	282,394
2036	260,000	545,000	23,625	283,625
2037	270,000	275,000	14,350	284,350
2038	275,000	-	4,813	279,813
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 5,240,000		**$ 1,193,930**	**$ 6,433,930**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING BONDS, SERIES 2020

STORMWATER

AMOUNT ISSUED: $1,240,000 **DATED: October 13, 2020**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,810,000**		
2023	190,000	1,620,000	21,781	211,781
2024	195,000	1,425,000	19,336	214,336
2025	200,000	1,225,000	16,828	216,828
2026	195,000	1,030,000	14,319	209,319
2027	200,000	830,000	11,811	211,811
2028	205,000	625,000	9,239	214,239
2029	205,000	420,000	6,636	211,636
2030	210,000	210,000	4,001	214,001
2031	210,000	-	1,334	211,334
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,810,000		**$ 105,283**	**$ 1,915,283**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS, SERIES 2018

STORMWATER

AMOUNT ISSUED: $3,925,000 **DATED: April 25, 2018**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 3,430,000**		
2023	150,000	3,280,000	130,681	280,681
2024	160,000	3,120,000	122,931	282,931
2025	170,000	2,950,000	114,681	284,681
2026	175,000	2,775,000	106,056	281,056
2027	185,000	2,590,000	97,056	282,056
2028	195,000	2,395,000	87,556	282,556
2029	205,000	2,190,000	77,556	282,556
2030	215,000	1,975,000	69,206	284,206
2031	220,000	1,755,000	62,681	282,681
2032	225,000	1,530,000	55,866	280,866
2033	235,000	1,295,000	48,531	283,531
2034	240,000	1,055,000	40,663	280,663
2035	250,000	805,000	32,394	282,394
2036	260,000	545,000	23,625	283,625
2037	270,000	275,000	14,350	284,350
2038	275,000	-	4,813	279,813
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 3,430,000		**$ 1,088,647**	**$ 4,518,647**

CITY OF BEDFORD
SCHEDULE OF SELF SUPPORTED GENERAL OBLIGATION
AND
CERTIFICATES OF OBLIGATION DEBT

SIEDC FUND SUMMARY

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 5,705,000**		
2023	610,000	5,095,000	55,620	665,620
2024	615,000	4,480,000	49,311	664,311
2025	625,000	3,855,000	42,925	667,925
2026	625,000	3,230,000	36,488	661,488
2027	630,000	2,600,000	30,025	660,025
2028	640,000	1,960,000	23,484	663,484
2029	645,000	1,315,000	16,866	661,866
2030	655,000	660,000	10,171	665,171
2031	660,000	-	3,399	663,399
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 5,705,000		**$ 268,289**	**$ 5,973,289**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
GENERAL OBLIGATION BONDS, SERIES 2021

SIEDC - 4B

AMOUNT ISSUED: $2,165,000 **DATED: September 23, 2021**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 1,955,000**		
2023	210,000	1,745,000	19,055	229,055
2024	210,000	1,535,000	16,892	226,892
2025	215,000	1,320,000	14,703	229,703
2026	215,000	1,105,000	12,489	227,489
2027	215,000	890,000	10,274	225,274
2028	220,000	670,000	8,034	228,034
2029	220,000	450,000	5,768	225,768
2030	225,000	225,000	3,476	228,476
2031	225,000	-	1,159	226,159
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 1,955,000		**$ 91,850**	**$ 2,046,850**

CITY OF BEDFORD
SCHEDULE OF DEBT REQUIREMENTS
COMBINATION TAX AND REVENUE CERTIFICATES OF OBLIGATION, SERIES 2021A

SIEDC - 4B

AMOUNT ISSUED: $4,150,000 **DATED: September 23, 2021**

YEAR ENDED 9-30	PRINCIPAL PAYMENT	OUTSTANDING DEBT	INTEREST PAYMENT	TOTAL DEBT PAYMENT
2022		**$ 3,750,000**		
2023	400,000	3,350,000	36,565	436,565
2024	405,000	2,945,000	32,419	437,419
2025	410,000	2,535,000	28,222	438,222
2026	410,000	2,125,000	23,999	433,999
2027	415,000	1,710,000	19,750	434,750
2028	420,000	1,290,000	15,450	435,450
2029	425,000	865,000	11,098	436,098
2030	430,000	435,000	6,695	436,695
2031	435,000	-	2,240	437,240
2032	-	-	-	-
2033	-	-	-	-
2034	-	-	-	-
2035	-	-	-	-
2036	-	-	-	-
2037	-	-	-	-
2038	-	-	-	-
2039	-	-	-	-
2040	-	-	-	-
2041	-	-	-	-
2042	-	-	-	-
2043	-	-	-	-
2044	-	-	-	-
2045	-	-	-	-
2046	-	-	-	-
2047	-	-	-	-
2048	-	-	-	-
	$ 3,750,000		**$ 176,439**	**$ 3,926,439**

ORDINANCE NO. 2022-3350

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR THE CITY OF BEDFORD, TEXAS, FOR THE FISCAL PERIOD OF OCTOBER 1, 2022 THROUGH SEPTEMBER 30, 2023; PROVIDING FOR INTRA-FUND AND/OR INTRA-DEPARTMENTAL TRANSFERS; PROVIDING FOR INVESTMENT OF IDLE FUNDS; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, a notice of public hearing on the Annual Budget for the City of Bedford, Texas, for the fiscal period of October 1, 2022 through September 30, 2023, was heretofore published in a newspaper of general circulation; and,

WHEREAS, said public hearing on said Budget was duly held and all interested persons were given the opportunity to be heard for or against any item therein.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BEDFORD, TEXAS:

SECTION 1. That the findings above are found to be true and correct, and are incorporated herein.

SECTION 2. That the Annual Budget for the City of Bedford, Texas, for the fiscal period of October 1, 2022 through September 30, 2023 in words and figures contained therein, is hereby adopted and approved. A copy of said budget shall be maintained in the records of the City. A summary of revenues and expenditures by funds is attached hereto as Exhibit A.

PRESENTED AND PASSED this 13th day of September 2022, by a vote of 7 ayes, 0 nays and 0 abstentions, at a regular meeting of the City Council of the City of Bedford, Texas.

Michael Boyter, Mayor

ATTEST:

Michael Wells, City Secretary

APPROVED AS TO FORM:

Bryn Meredith, City Attorney

Exhibit A

CITY OF BEDFORD
SUMMARY OF REVENUE AND EXPENDITURES BY FUND
FISCAL YEAR 2022-2023

FUND NAME	ESTIMATED BEGINNING BALANCE		REVENUE PROPOSED	REVENUE SUPPLEMENTAL		EXPENDITURES PROPOSED	EXPENDITURES SUPPLEMENTAL		*FY 22-23 DIFFERENCE*	ESTIMATED ENDING BALANCE	CHANGE IN FUND BALANCE
GENERAL FUND	$ 8,207,869		$ 43,142,700	$ -	$ 43,142,700	$ 42,657,100	$ 80,000	$ 42,737,100	$ 405,600	$ 8,613,469	4.94%
TOURISM FUND	1,448,512		1,391,250	-	1,391,250	1,039,200	-	1,039,200	352,050	1,800,562	24.30%
WATER AND SEWER FUND	3,839,020	*	25,003,922	-	25,003,922	24,873,115	-	24,873,115	130,807	3,969,827	3.41%
STORMWATER UTILITY FUND	2,152,010	*	1,825,000	-	1,825,000	2,436,025	-	2,436,025	(611,025)	1,540,985	-28.39%
UTILITY REPAIR & MAINTENANCE FUND	15,824,739	*	922,000	-	922,000	600,000	-	600,000	322,000	16,146,739	2.03%
COURT SECURITY FUND	12,102		31,000	-	31,000	31,000	-	31,000	-	12,102	0.00%
TRUANCY PREVENTION & DIVERSION FUND	21,214		30,500	-	30,500	30,500	-	30,500	-	21,214	0.00%
MUNICIPAL JURY FUND	681		600	-	600	600	-	600	-	681	0.00%
COURT TECHNOLOGY FUND	28,006		28,600	-	28,600	37,110	-	37,110	(8,510)	19,496	-30.39%
PARK DONATIONS FUND	54,423		10,200	-	10,200	25,000	-	25,000	(14,800)	39,623	-27.19%
BEAUTIFICATION COMMISSION FUND	49,239		10,200	-	10,200	25,000	-	25,000	(14,800)	34,439	-30.06%
PUBLIC SAFETY TRAINING FUND	14,032		7,150	-	7,150	3,000	-	3,000	4,150	18,182	29.58%
ECONOMIC DEVELOPMENT FUND	456,701		302,000	-	302,000	135,000	-	135,000	167,000	623,701	36.57%
STREET IMPROVEMENT ECONOMIC DEVELOPMENT CORP.	3,416,637		3,905,350	-	3,905,350	4,752,930	-	4,752,930	(847,580)	2,569,057	-24.81%
DEBT SERVICE FUND	1,799,375		6,707,760	-	6,707,760	6,662,760	-	6,662,760	45,000	1,844,375	2.50%
TAX INCREMENT FINANCING DISTRICT FUND	-		66,450	-	66,450	-	-	-	66,450	66,450	0.00%
PEG FUND	526,492		77,500	-	77,500	265,200	-	265,200	(187,700)	338,792	-35.65%
COMMERCIAL VEHICLE ENFORCEMENT FUND	35,213		125,530	-	125,530	125,530	-	125,530	-	35,213	0.00%
SWAT - NETCAST FUND	57,823		60,300	-	60,300	60,000	-	60,000	300	58,123	0.52%
PARK MAINTENANCE FUND	238,628		50,750	-	50,750	115,000	-	115,000	(64,250)	174,378	-26.92%
COMPUTER REPLACEMENT FUND	244,229		60,750	-	60,750	20,000	-	20,000	40,750	284,979	16.69%
AQUATICS MAINTENANCE FUND	173,499		25,500	-	25,500	20,000	-	20,000	5,500	178,999	3.17%
LIBRARY TECHNOLOGY FUND	30,944		25,400	-	25,400	26,680	-	26,680	(1,280)	29,664	-4.14%
LIBRARY MAINTENANCE FUND	75,122		25,250	-	25,250	83,520	-	83,520	(58,270)	16,852	-77.57%
FACILITY MAINTENANCE FUND	108,022		45,750	-	45,750	30,000	-	30,000	15,750	123,772	14.58%
EQUIPMENT REPLACEMENT FUND	329,341		916,540	-	916,540	1,022,395	-	1,022,395	(105,855)	223,486	-32.14%
WATER/SEWER VEHICLE REPLACEMENT FUND	179,900	*	50,250	-	50,250	-	-	-	50,250	230,150	27.93%
	$ 39,323,773		**$ 84,848,202**	**$ -**	**$ 84,848,202**	**$ 85,076,665**	**$ 80,000**	**$ 85,156,665**	**$ (308,463)**	**$ 39,015,310**	

* The beginning balance for these funds are based on Working Capital.

ORDINANCE NO. 2022-3347

AN ORDINANCE LEVYING TAXES FOR THE TAX YEAR 2022 FOR THE CITY OF BEDFORD, TEXAS; ESTABLISHING THE AD VALOREM TAX RATE OF $0.495726 PER ONE HUNDRED DOLLARS VALUATION; PROVIDING FOR THE APPORTIONMENT OF TAXES FOR INTEREST AND SINKING FUND FOR CERTAIN BOND INDEBTEDNESS AND FOR GENERAL OPERATING NEEDS; PROVIDING PENALTIES AND INTEREST FOR DELINQUENT TAXES; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, a budget has been adopted by the City Council of Bedford, Texas, covering the proposed expenditures of the municipal government of the City of Bedford for the fiscal year beginning October 1, 2022 and ending September 30, 2023; and,

WHEREAS, the Tarrant County Tax Assessor-Collector, as the designated officer for the City of Bedford, has calculated the no-new-revenue rate and voter-approval rate for the 2022 tax year for consideration by the City Council in accordance with the Tax Code; and,

WHEREAS, said budget reflects the needs for revenue to meet the expenses proposed therein; and,

WHEREAS, the City is required to accumulate an Interest and Sinking Fund for certain outstanding bond indebtedness; and,

WHEREAS, all statutory and constitutional requirements for the passage of this ordinance have been adhered too, including, but not limited to, the Open Meetings Act; and,

WHEREAS, the City Council of Bedford, Texas, determines that the passage of this ordinance is in the best interests of the health, safety and welfare of the public; and,

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and,

WHEREAS, THE TAX RATE WILL EFFECTIVELY BE DECREASED BY 2.34 PERCENT AND WILL DECREASE TAXES FOR MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMATELY $19.49.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BEDFORD, TEXAS:

SECTION 1. That the findings above are found to be true and correct, and are incorporated herein.

SECTION 2. That there shall be and there is hereby levied the following taxes on each one hundred ($100.00) dollars valuation on all taxable property within the City of Bedford, Texas, to be assessed and collected by the Tax Assessor-Collector for the year, and collected for the purposes herein stipulated, to-wit:

a) For Maintenance and Operations levied on $100.00 valuation	$0.367497
b) For Interest and Sinking levied on $100 valuation	$0.128229
TOTAL LEVY	$0.495726

SECTION 3. That taxes levied by this ordinance shall be due and payable on the first day of October 2022, and shall become delinquent on the first day of February 2023, if unpaid. Upon taxes becoming delinquent, interest and penalty will be added as required in Section 33.01 of the Texas Property Tax Code, and shall commence on the first day of February 2022. The City of Bedford is hereby authorized to adopt any and all legal remedies provided by the Texas Property Tax Code for the purpose of collecting delinquent taxes.

PRESENTED AND PASSED this 13th day of September 2022, by a vote of 7 ayes, 0 nays and 0 abstentions, at a regular meeting of the City Council of the City of Bedford, Texas.

Michael Boyter, Mayor

ATTEST:

Michael Wells, City Secretary

APPROVED AS TO FORM:

Bryn Meredith, City Attorney

RESOLUTION NO. 2022-79

A RESOLUTION TO RATIFY THE PROPERTY TAX INCREASE AS REFLECTED IN THE FY 2022-2023 CITY OF BEDFORD PROGRAM OF SERVICES (BUDGET).

WHEREAS, the City of Bedford has adopted an annual budget that requires raising more revenue from property taxes than in the previous year; and,

WHEREAS, House Bill 3195 requires that the governing body ratify the property tax increase reflected in the budget in a separate vote.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BEDFORD, TEXAS:

SECTION 1. That the findings above are found to be true and correct, and are incorporated herein.

SECTION 2. That the City Council of Bedford, Texas hereby ratifies the property tax increase reflected in the City of Bedford FY 2022-2023 Program of Services (Budget).

SECTION 3. That any prior resolutions inconsistent with this resolution are hereby repealed.

PRESENTED AND PASSED this 13th day of September 2022, by a vote of 7 ayes, 0 nays and 0 abstentions, at a regular meeting of the City Council of the City of Bedford, Texas.

Michael Boyter, Mayor

ATTEST:

Michael Wells, City Secretary

ORDINANCE NO. 2022-3362

AN ORDINANCE AUTHORIZING AMENDMENTS TO THE ADOPTED ANNUAL BUDGET OF THE CITY OF BEDFORD, TEXAS FOR THE FISCAL PERIOD OF OCTOBER 1, 2022 THROUGH SEPTEMBER 30, 2023; PROVIDING FOR INTRA-FUND AND/OR INTRA-DEPARTMENTAL TRANSFERS; PROVIDING FOR INVESTMENT OF IDLE FUNDS; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, the City Council adopted Ordinance No. 2021-3350 setting forth the Budget for Fiscal 2023, beginning October 1, 2022 and ending September 30, 2023; and,

WHEREAS, the City Council finds and determines that revenues and/or reserves are available for supplemental appropriation, and/or that the transfer of certain funds interdepartmentally is economically feasible and in the best interest of prudent budgeting and for municipal purposes; and,

WHEREAS, the City Council desires to amend said Fiscal Year 2022-2023 Annual Operating Budget to reflect such supplemental appropriation and/or transfer as described in the documents attached hereto.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BEDFORD, TEXAS:

SECTION 1. That the findings above are found to be true and correct, and are incorporated herein.

SECTION 2. That the Annual Budget for the City of Bedford, Texas, for the fiscal period of October 1, 2022 through September 30, 2023 in words and figures contained therein, is hereby amended for municipal purposes as shown on "Budget Amendment #1," attached hereto.

SECTION 3. That Budget Amendment #1 shall be attached to the Fiscal Year 2022-2023 Annual Operating Budget and maintained in the records of the City.

PRESENTED AND PASSED this 8th day of November 2022, by a vote of 7 ayes, 0 nays and 0 abstentions, at a regular meeting of the City Council of the City of Bedford, Texas.

Michael Boyter, Mayor

ATTEST:

Michael Wells, City Secretary

APPROVED AS TO FORM:

Bryn Meredith, City Attorney

CITY OF BEDFORD
SUMMARY OF REVENUE AND EXPENDITURES BY FUND
FISCAL YEAR 2022-2023

FUND NAME	ESTIMATED BEGINNING BALANCE		REVENUE PROPOSED	REVENUE SUPPLEMENTAL		EXPENDITURES PROPOSED	EXPENDITURES SUPPLEMENTAL		*FY 22-23 DIFFERENCE*	ESTIMATED ENDING BALANCE	CHANGE IN FUND BALANCE
GENERAL FUND	$ 8,207,869		$ 43,142,700	$ -	$ 43,142,700	$ 42,737,100	$ -	$ 42,737,100	$ 405,600	$ 8,613,469	4.94%
TOURISM FUND	1,448,512		1,391,250	-	1,391,250	1,039,200	-	1,039,200	352,050	1,800,562	24.30%
WATER AND SEWER FUND	3,839,020	*	25,003,922	-	25,003,922	24,873,115	-	24,873,115	130,807	3,969,827	3.41%
STORMWATER UTILITY FUND	2,152,010	*	1,825,000	-	1,825,000	2,436,025	-	2,436,025	(611,025)	1,540,985	-28.39%
UTILITY REPAIR & MAINTENANCE FUND	15,824,739	*	922,000	-	922,000	600,000	2,089,000	2,689,000	(1,767,000)	14,057,739	-11.17%
COURT SECURITY FUND	12,102		31,000	-	31,000	31,000	-	31,000	-	12,102	0.00%
TRUANCY PREVENTION & DIVERSION FUND	21,214		30,500	-	30,500	30,500	-	30,500	-	21,214	0.00%
MUNICIPAL JURY FUND	681		600	-	600	600	-	600	-	681	0.00%
COURT TECHNOLOGY FUND	28,006		28,600	-	28,600	37,110	-	37,110	(8,510)	19,496	-30.39%
PARK DONATIONS FUND	54,423		10,200	-	10,200	25,000	-	25,000	(14,800)	39,623	-27.19%
BEAUTIFICATION COMMISSION FUND	49,239		10,200	-	10,200	25,000	-	25,000	(14,800)	34,439	-30.06%
PUBLIC SAFETY TRAINING FUND	14,032		7,150	-	7,150	3,000	-	3,000	4,150	18,182	29.58%
ECONOMIC DEVELOPMENT FUND	456,701		302,000	-	302,000	135,000	-	135,000	167,000	623,701	36.57%
STREET IMPROVEMENT ECONOMIC DEVELOPMENT CORP.	3,416,637		3,905,350	-	3,905,350	4,752,930	180,606	4,933,536	(1,028,186)	2,388,451	-30.09%
DEBT SERVICE FUND	1,799,375		6,707,760	-	6,707,760	6,662,760	-	6,662,760	45,000	1,844,375	2.50%
TAX INCREMENT FINANCING DISTRICT FUND	-		66,450	-	66,450	-	-	-	66,450	66,450	0.00%
PEG FUND	526,492		77,500	-	77,500	265,200	-	265,200	(187,700)	338,792	-35.65%
COMMERCIAL VEHICLE ENFORCEMENT FUND	35,213		125,530	-	125,530	125,530	-	125,530	-	35,213	0.00%
SWAT - NETCAST FUND	57,823		60,300	-	60,300	60,000	-	60,000	300	58,123	0.52%
PARK MAINTENANCE FUND	238,628		50,750	-	50,750	115,000	-	115,000	(64,250)	174,378	-26.92%
COMPUTER REPLACEMENT FUND	244,229		60,750	-	60,750	20,000	230,000	250,000	(189,250)	54,979	-77.49%
AQUATICS MAINTENANCE FUND	173,499		25,500	-	25,500	20,000	-	20,000	5,500	178,999	3.17%
LIBRARY TECHNOLOGY FUND	30,944		25,400	-	25,400	26,680	-	26,680	(1,280)	29,664	-4.14%
LIBRARY MAINTENANCE FUND	75,122		25,250	-	25,250	83,520	-	83,520	(58,270)	16,852	-77.57%
FACILITY MAINTENANCE FUND	108,022		45,750	-	45,750	30,000	-	30,000	15,750	123,772	14.58%
EQUIPMENT REPLACEMENT FUND	329,341		916,540	-	916,540	1,022,395	-	1,022,395	(105,855)	223,486	-32.14%
WATER/SEWER VEHICLE REPLACEMENT FUND	179,900	*	50,250	-	50,250	-	-	-	50,250	230,150	27.93%
	$ 39,323,773		**$ 84,848,202**	**$ -**	**$ 84,848,202**	**$ 85,156,665**	**$ 2,499,606**	**$ 87,656,271**	**$ (2,808,069)**	**$ 36,515,704**	

* The beginning balance for these funds are based on Working Capital.