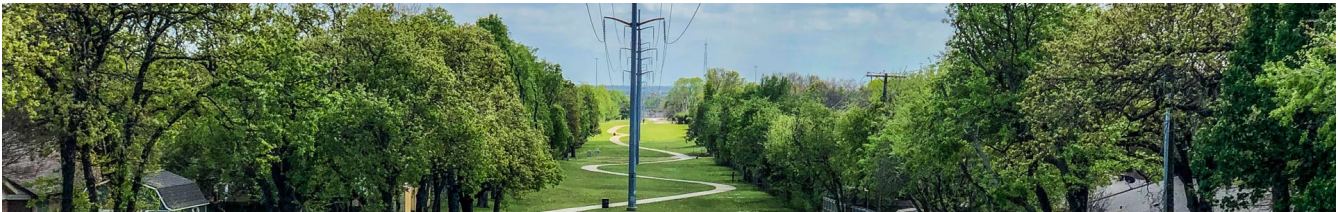




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Tarrant County Clerk's Office
Mary Louise Nicholson
Mary Louise Nicholson, County Clerk
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City of Bedford, TX FY 2021-2022 Budget



Adopted version

Last updated 12/29/21



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INTRODUCTION

Fiscal Year 2021-2022 Budget Cover Page

Pursuant to Senate Bill 656

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,363,787, which is a 5.40% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$6,559.

City Council Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: Michael Boyter, Cindy Almendarez, Dan Cogen, Amy Sabol, Rich Steves, Ruth Culver, Rob Gagliardi

AGAINST: Not Applicable

PRESENT and not voting: Not Applicable

ABSENT: Not Applicable

Tax Rate	FY 2021-2022	FY 2020-2021
Property Tax Rate	0.552000	0.569000
No-New-Revenue Rate	0.549319	0.562799
NNR M&O Tax Rate	0.372057	0.373793
Voter-Approved Tax Rate	0.552691	0.571968
Debt Rate	0.165010	0.184367

The total amount of municipal debt obligation secured by property taxes for the City of Bedford is \$71,735,000.



Transmittal Letter

Jimmy Stathatos, City Manager

October 1, 2021

Honorable Mayor, Council Members, and Bedford Community Members –

I respectfully submit to you the Fiscal Year (FY) 2021-2022 Adopted Budget for the City of Bedford. This represents the annual financial plan and allocation of public resources for the coming year. The budget was developed with a focus on progressing toward the City's goals and providing excellent day-to-day services to Bedford residents.

The total budget for FY 2021-2022, including capital purchases, debt service commitments, Street Improvement Economic Development Corporation's maintenance projects, and transfers between funds, is \$81,001,718. This represents an increase of \$955,010, or 1.19 percent when compared to the FY 2020-2021 amended budget.

The City's objective is to provide quality services that reflect the community's goals and vision within reasonable fiscal limits. The program of services, which is the City's annual fiscal budget, is developed in alignment with the City Council's strategic plan, as well as the desires of Bedford residents. The budgeting process seeks to allocate finite resources to maintain quality service levels. As such, Bedford must continue to assess how the decisions of today impact the ability of the City to be successful over the long-term.

The City's estimated net taxable values grew by 4.69 percent, or \$230 million, thus eclipsing the 5-billion-dollar mark. Therefore, the total net taxable values included in this year's proposed budget is \$5,124,095,566. Even though the community is 98% developed, the City of Bedford still witnessed a 5.7% increase in residential values, as well as an increase of 2.6% and 3.6% respectively among the commercial and industrial valuations. With the new increase in values, the City would need to lower the tax rate to a no-new-revenue rate (NNR) of \$0.549319 per \$100 assessed valuation. This NNR would generate the same amount of revenue as in the prior budget year.

The adopted tax rate for the FY 2021-2022 Budget is \$0.552000 per \$100 assessed valuation. This represents a 3 percent decrease from the current rate of \$0.569000. In addition, the new proposed tax rate is 0.13% below the voter-approval-rate, formerly known as the rollback rate, of \$0.552692 per \$100 assessed valuation. Despite a reduction in the property tax rate, the FY 2021-2022 Budget will still generate a 5.40 percent increase in total property taxes over the current year's budget. This equates to an increase of \$1,363,857. The proposed revenue generated from the new tax rate would allow the City to fund market adjustments in pay for sworn public safety personnel in addition to enhancing the step pay plan. It will also allow the City to continue its fifth year of vehicle replacements, while funding the proposed changes to the insurance benefits plans. The outlook of the City's fiscal health is stable. The City has made strategic decisions with sharing services with nearby communities, flattening the organizational structure and eliminating underutilized positions, all of which has enhanced its long-term financial future.

This budget continues the City's efforts to aggressively implement a modified pay plan to be competitive with surrounding markets. The proposed pay plan changes should have a significant effect on the City's recruitment and retention efforts, especially in Public Safety. The budget also provides some much-needed enhancements to the City's employee insurance program.

This budget enables the City to implement its new Street Improvement Master Plan, which provides major improvements to a lot of neighborhood streets and major thoroughfares. It also includes a significant amount of funds to maintain additional roads and sidewalks.

This budget would not be possible without the efforts the Mayor and City Council for their guidance and support throughout the development of this document. It is a collaborative effort and involves employees at all levels of the organization, City Manager's Office, Department Directors, and their staff. A very special thanks goes to Strategic Services Manager Meg Jakubik, for all the hard work, patience, and determination she has demonstrated throughout this process. Thank you to Finance Director Maria Joyner, Assistant City Manager Clifford Blackwell, and the Assistant to the City Manager Brandi West, who spent long hours providing thoughtful and detailed analysis in producing this comprehensive document for your consideration. I'd also like to thank the other staff members that helped contribute to this plan to provide excellent services to the residents of Bedford.

Respectfully,

Jimmy Stathatos

City Manager

City Council



First Row: Ruth Culver (Place 5), Mayor Michael Boyter, Cindy Almendarez (Place 1)
Second Row: Rob Gagliardi (Place 6), Mayor Pro Tem Amy Sabol (Place 3), Dan Cogan (Place 2), Rich Steves (Place 4)

Executive Leadership Team

Jimmy Stathatos, City Manager

- Clifford W. Blackwell, III, C.G.F.O., Assistant City Manager
- Stephanie Ayers, Director of Human Resources
- Molly Fox, Director of Communications
- Maria Joyner, Director of Finance
- Maria Redburn, Library Director
- Andrea Roy, Director of Development
- Cheryl Taylor, Director of Public Works
- Bill Walker, Fire Chief
- Michael Wells, City Secretary
- Jeff Williams, Police Chief

History of City

Geography

The City of Bedford is located in Northeast Tarrant County in the region of North Central Texas. It lies approximately fourteen miles from downtown Fort Worth and twenty-two miles from downtown Dallas along SH 121. Bedford is central to area airports situated five miles west of DFW International Airport, twenty-two miles west of Dallas Love Field, and twenty-two miles southeast of Alliance Airport. The City has a total land area of approximately ten square miles, or 6,393 acres.

History

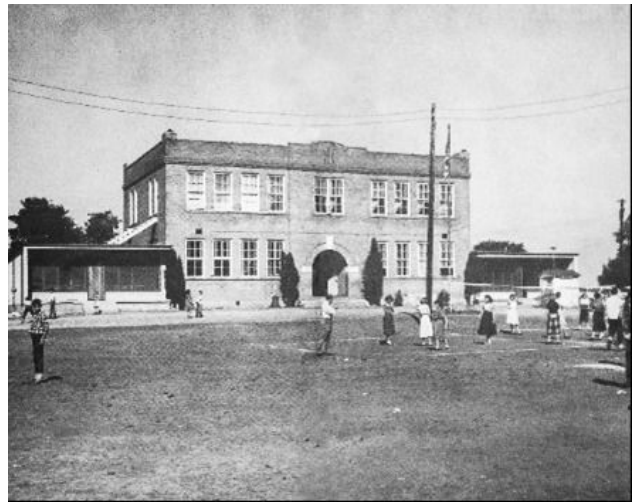
Settlers first arrived in the Bedford area in 1860. In 1869 Weldon Wiles Bobo migrated to the area from Bedford County, Tennessee and established a store named "Bobo's Store." He secured the first post office in 1877, and the town was named Bedford for his home county. By 1882, the community had grown to a population of about 2,000 and had 28 businesses along Bedford Road, including three general stores, two drug stores, two blacksmith shops, two saloons, two cotton gins, and a grist mill.

The public school system was established in the area after 1894. Bedford Elementary School was constructed at the current site of the Old Bedford School in 1912 and remained in operation until 1969. It was the first use of brick as a building material in the area. The turn of the twentieth century saw a steady decline in the Bedford population. A new growth period began with World War II as military bases and defense contractors began to build in surrounding areas. Following World War II, the Bedford Boys Ranch was established on a 253-acre tract of land in 1949.

Form of Government

Bedford incorporated on January 22, 1953 with a population of approximately 475 in a two square mile area. At that time, the City had a mayor-commission type of government. However, on September 24, 1966 the citizens adopted a home rule charter, along with the council-manager form of government.

Currently, Bedford operates under the council-manager government. It elects a Mayor and six Council Members at-large to serve staggered three-year terms. All powers of the City and the determination of policy are vested in the elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager - who executes the laws and administers the government of the City. The City Manager is directly responsible to the Council and each of the department directors report to the City Manager's office.



Population Overview



TOTAL POPULATION

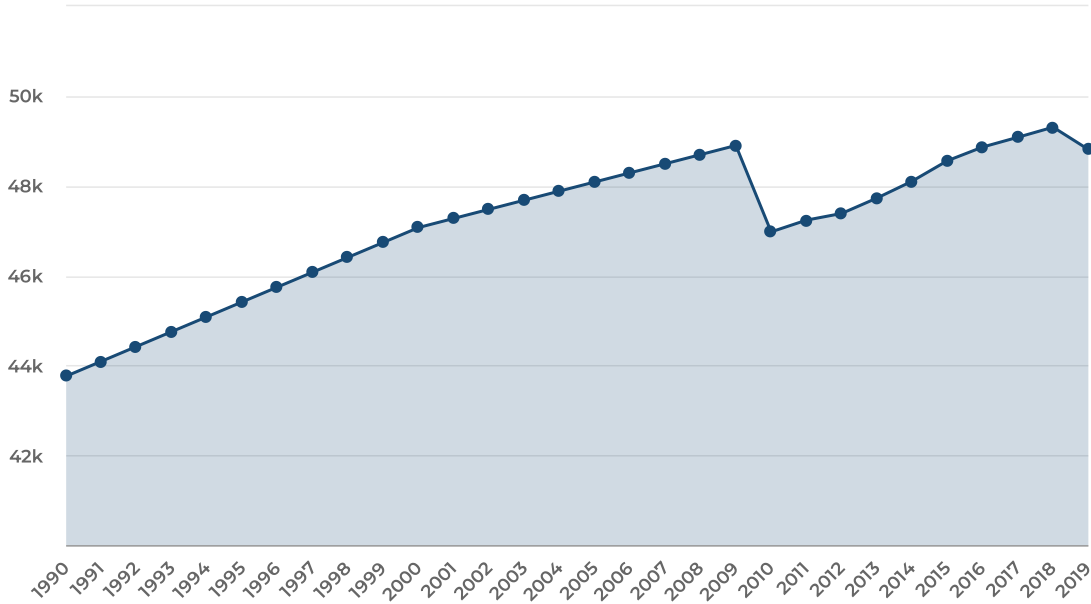
48,810

▼ **1%**
vs. 2018

GROWTH RANK

788 out of **1218**

Municipalities in Texas



* Data Source: Client entered data for year 2019

Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.



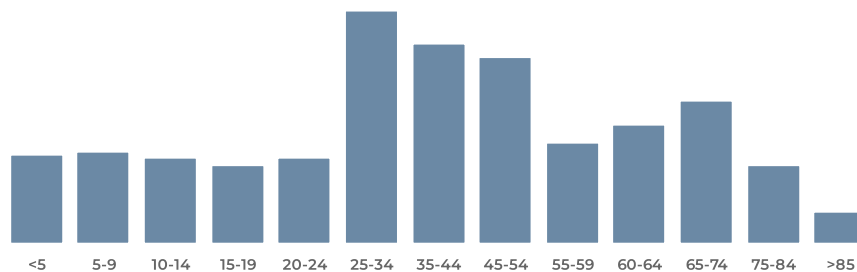
DAYTIME POPULATION

42,851

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

POPULATION BY AGE GROUP

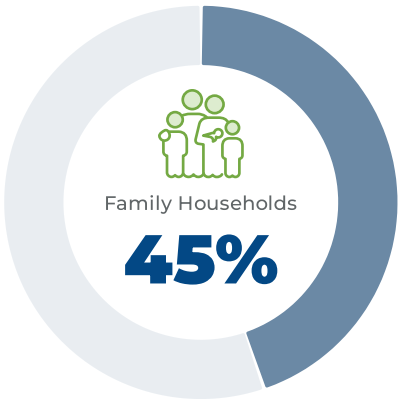


* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

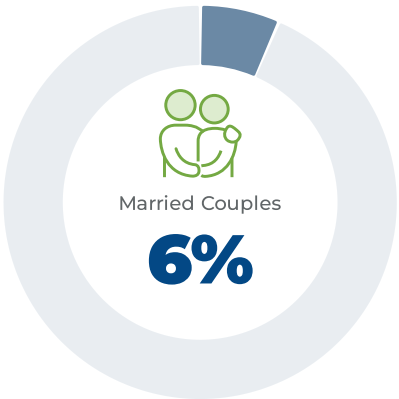
Household Analysis

TOTAL HOUSEHOLDS
20,476

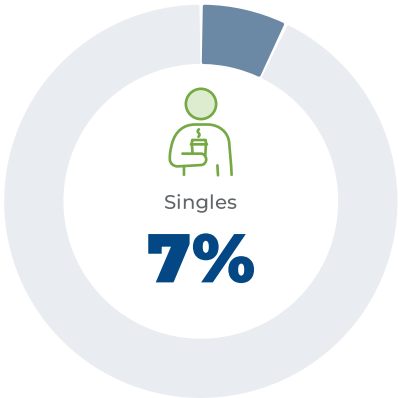
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **11%**
lower than state average



▲ **13%**
higher than state average



▲ **3%**
higher than state average

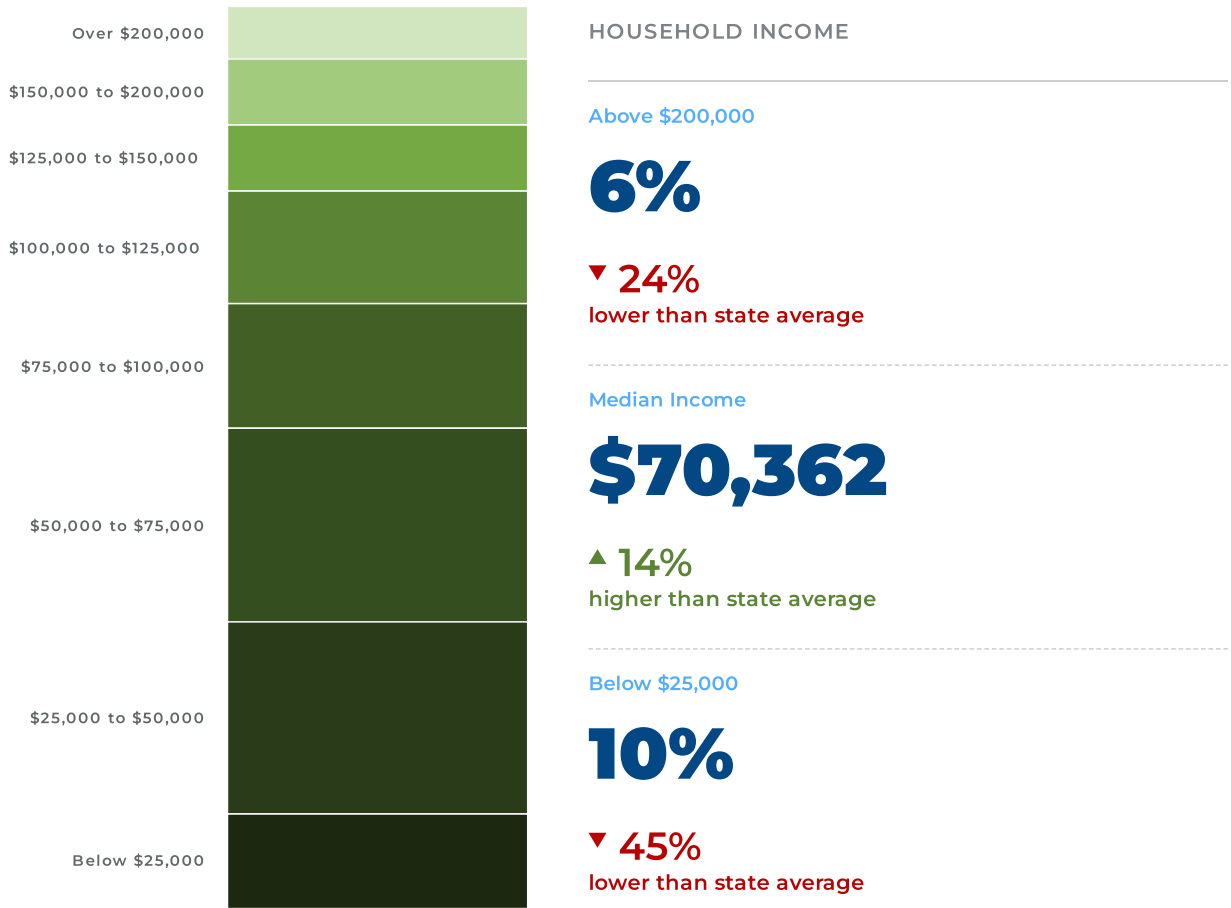


▲ **41%**
higher than state average

** Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



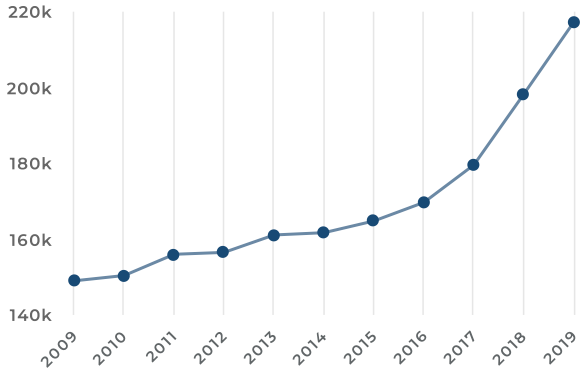
* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

Housing Overview



2019 MEDIAN HOME VALUE

\$217,300

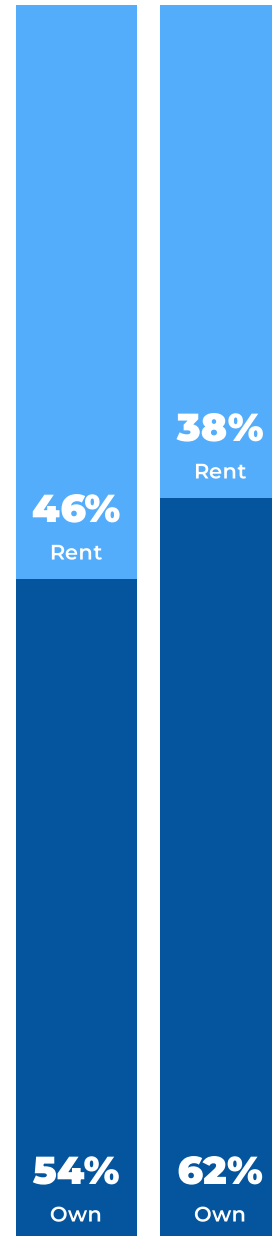


* Data Source: 2019 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Bedford State Avg.



* Data Source: 2019 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME VALUE DISTRIBUTION



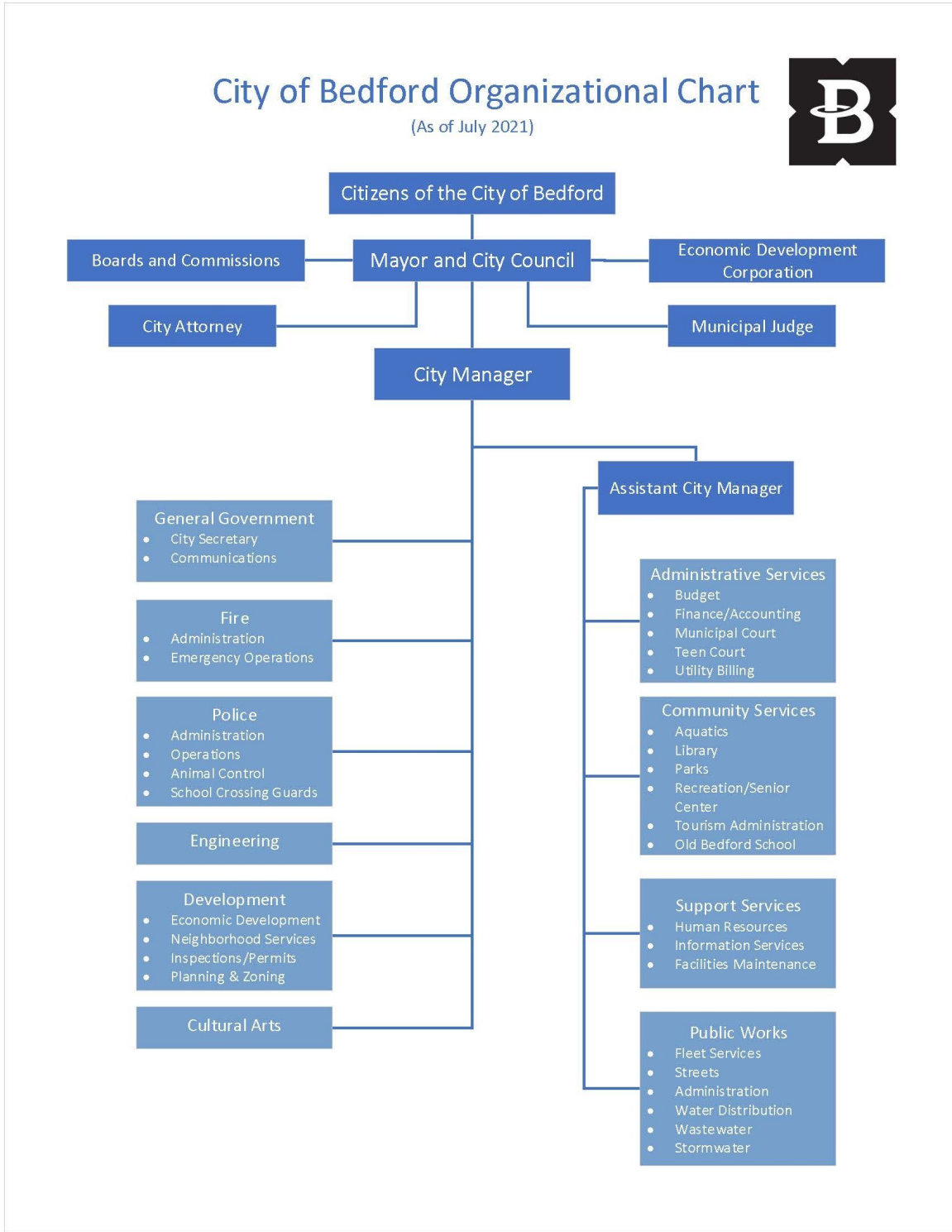
* Data Source: 2019 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

Organization Chart

City of Bedford Organizational Chart

(As of July 2021)

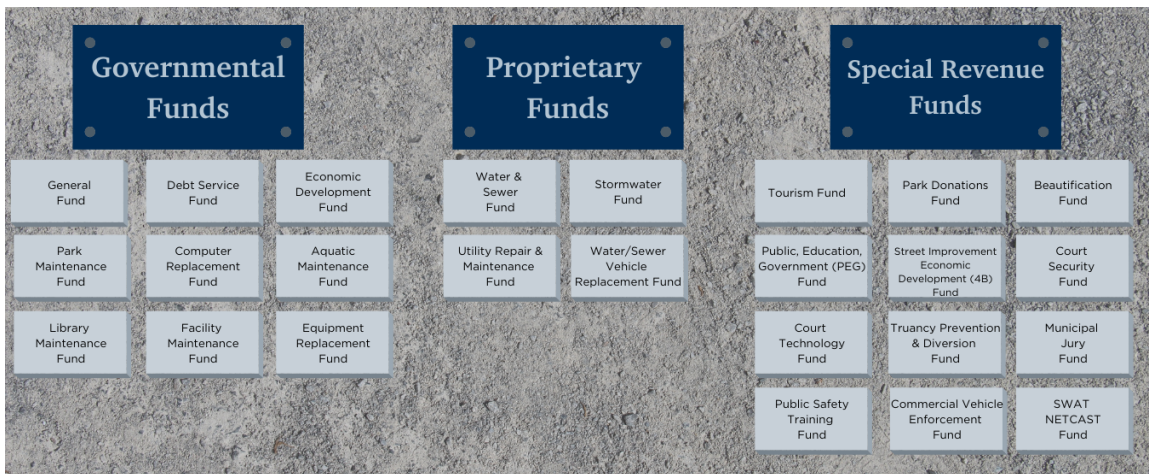


Fund Structure

The financial structure is defined by the City's fund types. Funds are established for specific revenues and expenditures related to certain activities of the City. They are further organized into various groups to identify their purpose.

- **Governmental Funds**- used to account for all governmental-type activities. These activities consist of all financial resources that cannot be categorized in other funds.
- **Proprietary Funds**- account for business activities where the cost of providing services is financed primarily through user charges. These funds operate similarly to a private business.
- **Special Revenue Funds**- while a governmental fund type, the revenue source(s) is restricted or committed to a specific purpose other than capital projects or debt service. This restriction often originates in state or federal law, such as the revenue from Hotel Occupancy Taxes in the Tourism Fund, which must be used for tourism-related facilities and special events.

The following chart identifies the City's budgeted funds, organized by their fund type. The City has additional funds that are audited, but not included in the budget. For example, the Grant Funds are not budgeted as the revenue and expenditures are considered outside everyday operations and are not an ongoing, consistent revenue source. Agency Funds are excluded because assets are held by the City in a trustee capacity for other entities.



Department/Fund Relationships

	General Government	Support Services	Development	Administrative Services	Police	Fire	Public Works	Communi Services
General Fund	X	X	X	X	X	X	X	X
Tourism Fund								X
Water & Sewer Fund				X			X	
Stormwater Fund							X	
Utility Repair & Maintenance Fund							X	
Street Improvement Economic Development (4B) Fund							X	
Debt Service Fund				X				
Economic Development Fund			X					
Public, Education, Government (PEG) Fund	X							
Park Donations Fund								X
Beautification Fund								X
Commercial Vehicle Enforcement Fund					X			
Public Safety Training Fund					X			
SWAT NETCAST Fund					X			
Court Security Fund				X				
Truancy Prevention & Diversion Fund				X				
Municipal Jury Fund				X				
Court Technology Fund				X				
Park Maintenance Fund								X
Computer Replacement Fund		X						
Aquatics Maintenance Fund								X
Library Maintenance Fund								X
Facility Maintenance Fund		X						
Equipment Replacement Fund							X	
Water/Sewer Vehicle Replacement Fund							X	

Basis of Budgeting

All governmental fund types, special revenue funds and agency fund types use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they become both measurable and available. “Measurable” means that the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The City considers property taxes as available if they are collected within 60 days after year-end.

Expenditures are recognized when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the Debt Service Fund for payments to be made early in the following year.

Revenues susceptible to accrual are property taxes, sales taxes, franchise taxes, special assessments, interest and charges for services. Fines and permits are not susceptible to accrual because generally they are not measurable until received in cash.

Deferred revenues arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when the City receives resources before it has a legal claim to them, as when grant monies are received prior to incurring qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

The accrual basis of accounting is utilized by proprietary type funds, which include the Water/Sewer Fund and the Stormwater Fund. Under this method, revenues are recognized when earned and expenses are recognized at the time the liabilities are incurred. The City's policy is to apply all Financial Accounting Standards Board standards to its proprietary funds unless they conflict with Governmental Accounting Standards Board (GASB) guidance.

Financial Policies

The City of Bedford adheres to adopted policies for Financial Management and Investment that are reviewed annually by the City Council. A summary of the purpose of each policy is outlined below and the full policies can be viewed in the linked documents.

Financial Policies

The intent of the Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure. The more specific purpose is to provide guidelines for planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies includes:

- accounting, auditing and financial reporting;
- internal controls;
- operating budget management;
- capital budget and improvement programs;
- asset management;
- revenue management;
- expenditure control;
- financial conditions, reserves and stability ratios;
- debt management; and
- Staffing and training.

These policies are designed to benefit the City by:

- Ensuring the fair and full disclosure of the financial position and the results of financial operations in conformity with Generally Accepted Accounting Principles (GAAP), and
- Adhering to compliance with finance related legal and contractual issues in accordance with the provisions of the Texas Local Government Code, the City Charter, and other applicable legal mandates.

The City Council annually reviews and approves the Fiscal and Budgetary Policy Statements as part of the budget process.

Investment Policy

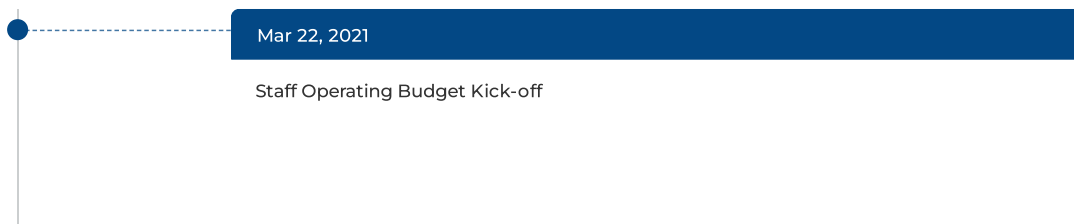
It is the policy of the City of Bedford, Texas, which includes the City of Bedford Street Improvement Economic Development Corporation, that after allowing for anticipated cash requirements and giving due consideration to safety, liquidity and yield, all available funds will be invested in conformance with the Investment Policy which has been developed to conform to the State of Texas Public Funds Investment Act as amended.

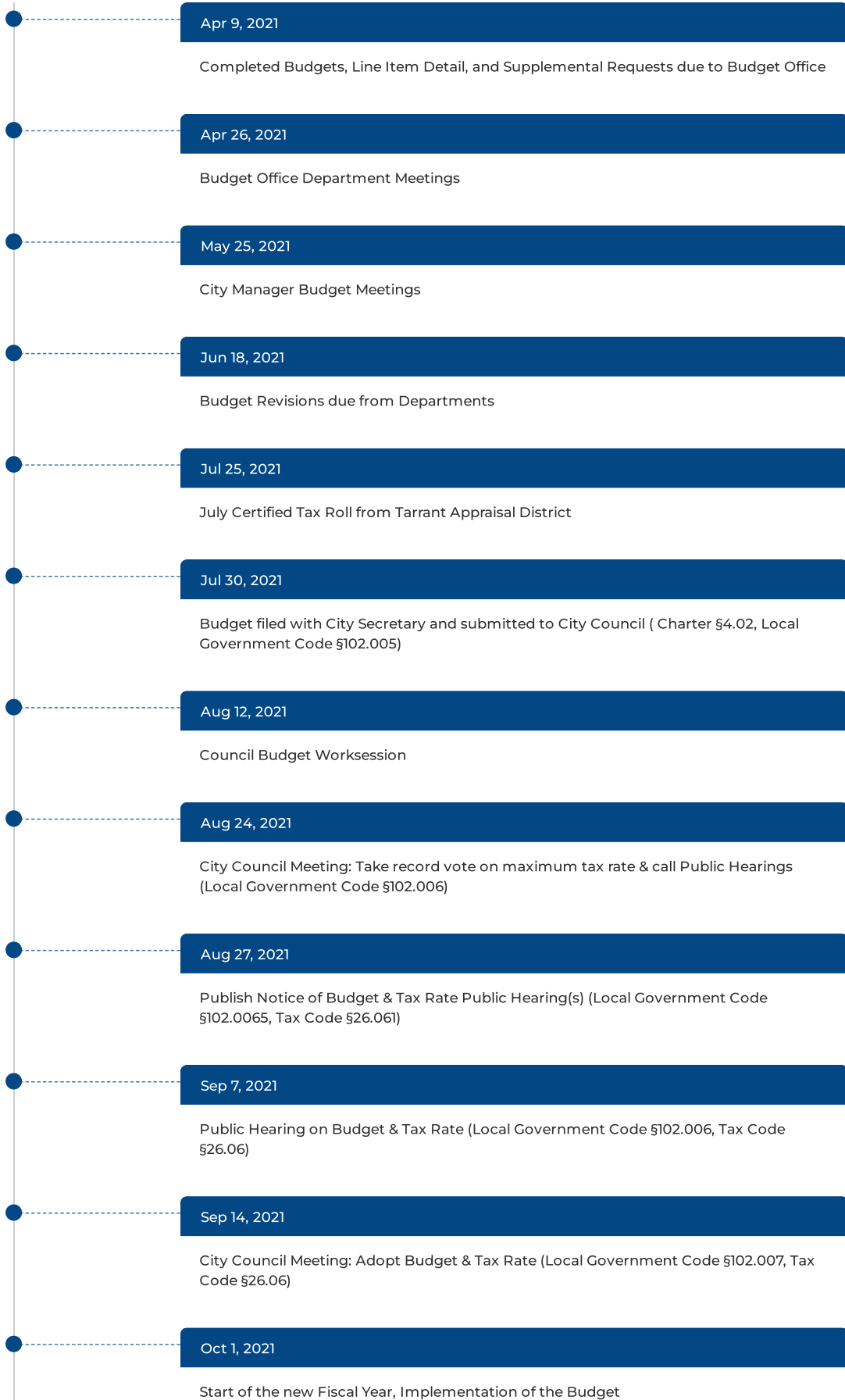
In addition, applicable recommended practices published by the Government Finance Officers' Association (GFOA) have been considered to ensure that Bedford's investment activities are conducted within the framework of sound fiscal policy.

Budget Timeline

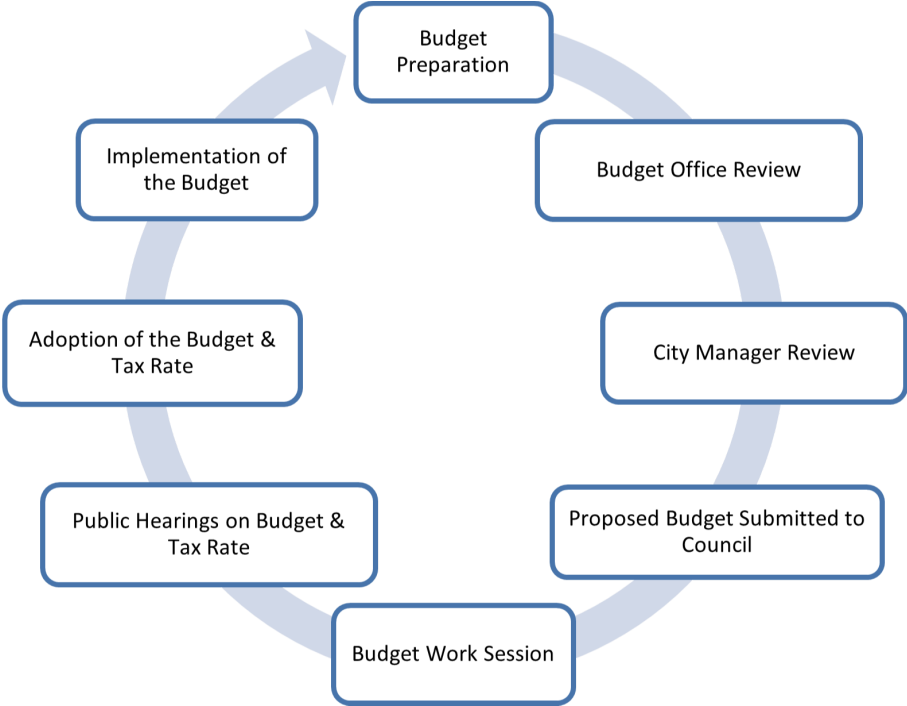
The City's fiscal year runs from October 1 through September 30. (According to the City Charter, the City Manager must present the Council with the proposed budget no later than the fifteenth day of August (Article IV, §4.02).) The proposed budget must also be filed with the City Secretary at that time. Included in this section is the budget calendar followed for this year's budget cycle.

MARCH	
Budget Preparation	During this step, departments are responsible for reviewing their individual budgets and proposals for the upcoming year. For departments that also include a citizen advisory board (Recreation), the board members have the opportunity to discuss priorities for the coming year under consideration with the budget.
APRIL-JULY	
Budget Office Review	Once the departments have completed their initial budgets, department representatives meet with Budget staff. The intent of these meetings is to review budget requests for clarity and proper documentation. This is also time to ensure that requested amounts are correct for departmental operations.
City Manager Review	The next step is the review of the preliminary budget requests by the City Manager. The City Manager meets with departments individually to review their operating budgets and supplemental requests.
AUGUST	
Proposed Budget Submitted to Council	The proposed budget must be submitted to the Council no later than the fifteenth day of August. The budget is actually submitted at a time that will allow enough time to review prior to the scheduled meeting. At the time of submission, a copy is made available through the City Secretary's Office, at the City's website for public review.
Budget Work Session	This is the first public meeting that the City Council has to hear presentations from the departments on the proposed budget and the corresponding tax rate. The Budget Work Session is generally held at the beginning of August and allows for a thorough presentation of the budget. It also allows for discussion of supplemental requests and form a consensus on what to fund in the upcoming budget.
Public Hearings on Budget & Tax Rate	The City is required to hold one public hearing on the budget. During the public hearing, citizens are invited to share their comments on the proposed budget. In addition, if the maximum tax rate considered is higher than the effective rate, the City must hold two public hearings to solicit input on the tax rate.
Adoption of the Budget & Tax Rate	After deliberation and listening to citizen input via the public hearings, the proposed budget is adopted through adoption of a budget ordinance by the City Council. Once approved, the ordinance sets the policy of the City Council and provides the appropriations to fund City operations for the fiscal year. Additionally, the budget ordinance sets the tax rate that is being used to fund the operations. If that rate will result in an increase in overall property tax revenue, the City Council must also set the tax rate, acknowledging the revenue increase.
OCTOBER	
Implementation of the Budget	This step commences with the beginning of the fiscal year. It is the operational plan for the fiscal year. It is the responsibility of the City Manager to ensure compliance with the approved budget. Each department must assist by ensuring their expenditures are in line with budgeted amounts. The City Manager may approve the reallocation of funds within and between departments as long as the total is not affected. Additionally, the budget can be amended through procedures outlined in the City Charter by a majority vote of the City Council.





Budget Cycle



GFOA Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Bedford, Texas for its annual budget for fiscal year beginning October 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Bedford
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

BUDGET OVERVIEW

Executive Overview

Fiscal Year 2021-2022 Financial and Economic Outlook

The financial plan as presented in the operating budget should be considered from the broad perspective of the specific environment within which the City operates. The City of Bedford is located in the center of the Dallas-Fort Worth Metroplex. The City encompasses 10.1 square miles and is 98% developed. The 2010 Census reflects a population of 46,979, consistent with the 2021 estimated population of 48,810. The total taxable assessed value of property within the City increased this year to \$5,124,095,566. This represents an increase of \$229,786,152, or 4.69%, in taxable value compared to FY 2020-2021.

A significant portion of the City's general operating revenue is derived from sales tax and efforts to maintain and grow the sales tax base are a high priority. As a policy, the City strives to attract high quality, visually appealing businesses, as well as revitalize and invest in areas that have seen some deterioration of economic activity.

Planning for the Future

Current long-range financial planning primarily revolves around several major water/sewer system infrastructure projects, as well as significant improvements to the stormwater drainage system. A successful bond election in November 2013 authorized funding for Phase I of improvements to the Bedford Boys Ranch, the City's largest park. Council and staff worked with Kimley-Horn and Associates to evaluate the current facilities at the Boys Ranch and provide a plan for the future of the Park. This was presented to the voters as the \$70 million Phase Next project in a bond referendum on November 7, 2017, which passed. Plans for Phase Next move forward with design work being conducted for a multi-generational facility, indoor and outdoor aquatics, and ball field improvements in the Park. Construction on the improvements is continuing and estimated to complete in the next fiscal year.

As the City approaches full build out, planning tools such as the Master Highway Corridor Overlay District and other planned programs provide for re-development of certain aging corridors within the City. Maintenance funds have been established for capital assets, recognizing that a scheduled maintenance, repair and replacement program provides for the best utilization of financial resources.

The City Council approved the design standards for a proposed 100-acre development called Bedford Commons, which is envisioned to be a mixed-use residential and retail development bordered by Forest Ridge Drive on the west, Bedford Road on the north, Central Drive to the east, and Highway 183 to the south. The Bedford Commons footprint is adjacent to the Cultural District, which was established by the City Council in 2011. The City is currently finalizing the creation of a Tax Increment Redevelopment Zone (TIRZ) for that area to aid in development.

Financial Highlights

The total proposed budget for FY 2020-2021, including capital purchases, Street Improvement Economic Development Corporation maintenance projects, debt service and transfers between funds, is <2022_all_funds_expenditures>. This represents an increase of \$955,010, or 1.19%, when compared to the amended budget for FY 2020-2021. The adopted budget reflects the priorities identified by the City Council through the budget deliberation and addresses staff retention and maintenance needs for the City.

Funding Priorities

Funding priorities are established each year based on City Council goals and objectives. The process of making funding decisions begins with staff budget analysis of budget history and trends, reviewing current year initiatives, status of year-to-date spending, and identification of major challenges that will be faced in the upcoming fiscal year.

Compensation/Benefits

In FY 2016-2017, a Public Safety Step Plan was instituted for all sworn Police and Fire personnel. The proposed budget includes funding to continue the step plan. Following surveys of area cities, the proposed budget includes market adjustments to the plan to ensure that the Police and Fire Departments remain competitive in hiring and recruiting.

Also included in this budget is a 3% cost of living adjustment (COLA) for all employees, including public safety personnel. After evaluating options for Health Insurance and Dental Insurance plans, the proposed budget includes funding to improve the plan offerings to employees.

Staffing Level Changes

During FY 2020-2021, many departments evaluated their operations and evaluated personnel needs. This resulted in the elimination of ten positions from Development and Police. Two additional positions are currently vacant and had their funding frozen for the upcoming budget. This resulted in approximately \$1.1M in savings for the proposed budget.

Several areas did request additional personnel, which were approved in the adopted budget. This includes a Video Producer for Communications, a Construction Manager for Engineering, a part-time Emergency Management Coordinator for Fire, and upgrading a part-time position in Finance to full-time.

General Fund

General Fund Revenue - The budget provides funding for continuation of all current programs and services. Revenue for FY 2021-2022 is budgeted at \$39,707,932 compared to \$38,135,243 in the FY 2020-2021 amended budget. An increase is budgeted for property tax and sales tax. Additionally, decreases are budgeted for charges for services, fine revenue and interest income.

- Property taxes — Property taxes make up the largest single revenue source for General Fund operations. The property tax rate is made up of two segments. The first is the Operations and Maintenance (O&M) rate. This amount is dedicated to daily operations of the City that fall within the General Fund. Services such as Police, Fire, Parks and Recreation, Library, Senior Center, Neighborhood Services, Inspections, Finance, and General Governmental functions are included in the General Fund. The second segment of the tax rate is the Debt Service rate. This is the tax rate that is pledged to repay long term debt obligations of the City. The property tax rate is calculated annually based on property values as submitted to the City by the Tarrant Appraisal District. The property tax rate is approved by the City Council after state and charter mandated public hearings.

The tax rate adopted to fund the 2021-2022 budget is \$0.552000, which is a 3% decrease from the adopted tax rate for 2020-2021. The number of properties eligible for tax ceilings increased from 4,390 in 2020 to 4,444 in 2021.

Since 1995, the City of Bedford has collected an additional one-half of one percent in sales tax for the reduction of property taxes. Sales tax collections vary from year to year, which can have either a positive or negative impact on the operations and maintenance tax rate. The sales tax adjustment rate increased slightly from the 2020 rate of \$0.073683 to the 2021 rate of \$0.073760.

- Sales tax — Monthly collections vary significantly from historic trends and were further impacted by the COVID-19 Pandemic, making it difficult to forecast future collections. Limited information is available from the Texas Comptroller of Public Accounts that would give staff the ability to identify patterns. As a result, staff estimates remain conservative, due to the current economic outlook and the resulting volatility in sales tax collections. The revenue amount budgeted has been increased for the coming year following the strong collections over the past year.
- Franchise Fees — This revenue source is sometimes referred to as “street rental fees” or “right-of-way rental fees” paid by utility companies that install their service lines within city right-of-way. These fees

are calculated in several ways, either on a gross receipts basis, per access line, per kilowatt-hour of power consumed, etc. The methodology for each utility franchise is somewhat different. Revenue was decreased in the FY 2019-2020 budget due to legislative changes. Staff continues to review collections and adjust as necessary.

- Licenses/permits — This category includes a wide variety of building-related permits, fire marshal permits, alarm permits, sign permits, etc. Revenue for several classifications of licenses and permits is projected to increase slightly for next year.
- Fines and Fees — The two major drivers in this revenue category are Municipal Court Fines and Ambulance Fees. Municipal Court fine revenue has been decreased for next year. Ambulance Fees were increased slightly based on the performance of the new billing company.

General Fund Expenditures — Proposed expenditures in the General Fund total \$39,608,043 compared to \$38,097,189 in FY 2020-2021. Some increases in base expenditures are included to fund contractual obligations that have already been committed, continued operation of current programs, and unfunded mandates from the State of Texas or other entities.

Water & Sewer Fund

Water & Sewer Fund expenses are budgeted at \$25,061,607 in FY 2021-2022 compared to \$24,827,068 in FY 2020-2021. In July 2015, the City of Bedford qualified for a low-cost loan program from the Texas Water Development Board (TWDB) in the amount of \$90 million to be issued over several years. In FY 2015-2016, the City issued \$30 million as part of the State Water Implementation Fund for Texas (SWIFT) program. In FY 2017-2018, the City issued the next \$20 million. During FY 2019-2020, staff worked with a consultant to evaluate the rates for water and sewer services. After receiving the report on the Water and Sewer rates, the City Council elected to begin incremental increases in the rates to address the annual cost increases from the Trinity River Authority and the capital investment needed in the infrastructure. Staff worked with consultants to update the recommendations for rates for FY 2021-2022. The Trinity River Authority charge decreased for the upcoming year and the City did not issue debt that was factored into the rate study during the previous evaluation. Based on these circumstances, it was recommended to maintain the same rates for water and sewer service in this fiscal year, which will still provide enough funding for planned capital investments in the system.

Stormwater Utility Fund

The Stormwater Utility Fund was established in 1991 in accordance with amendments to Title 13 of the Texas Local Government Code. It is structured under the enterprise fund concept. Revenues for this fund are derived from a monthly fee charged to each utility customer, calculated based on the impervious surface on the property. The residential stormwater utility rate was increased to \$5.00 per month (\$4.50 per month for residential account holders over 65 years of age) as a result of the rate study conducted during this budget cycle and this number is used in the base calculation for non-residential properties. Expenses in the Stormwater Utility Fund are used for stormwater maintenance personnel, mowing and maintenance of drainage channels, mosquito control, street sweeping, environmental awareness, and debt service payments on long-term obligations for capital projects throughout the stormwater system. Budgeted revenue for the Stormwater Utility Fund for FY 2019-2020 is \$1,697,500 and expenses are budgeted at \$1,554,377. Expenditures are relatively stable in this fund.

Debt Service Fund

The Debt Service Fund (sometimes referred to as the Interest and Sinking Fund) is used to account for the accumulation of resources for the repayment of general long-term debt. The tax rate for the repayment of long-term debt in FY 2021-2022 is \$0.165010, which is a decrease from the rate for FY 2020-2021 of \$0.184367. Summary schedules and detailed information on individual bond obligations can be found in the Debt section.

Special Revenue Funds



Tourism Fund — This fund was established to record revenue and expenditures associated with the collection of a 7% hotel/motel occupancy tax levied by the City of Bedford and authorized by the State of Texas. The tax is levied on the rental rate for hotel rooms in Bedford when the room is occupied by the same tenant for a period of not more than 30 days. Funds generated by the Hotel Occupancy Tax are used to promote tourism, arts and culture, and historic preservation.

Significant programs funded by the Tourism Fund include special events designed to bring tourism to the City of Bedford. Also included in this fund are resources for the operation and preservation of the Old Bedford School and support of arts and culture in Bedford.

Street Improvement Economic Development Corporation — In November 1997, the citizens of Bedford approved an additional one-half of one percent sales tax for the purpose of economic development. Specifically, these funds are allocated to street and road improvements within the City of Bedford, along with paying for the maintenance and operating expenses related to the projects. The City of Bedford Street Improvement Economic Development Corporation was subsequently formed to administer the funds provided by the additional sales tax revenue.

Budgeted revenue for the Corporation in FY 2021-2022 is \$3,310,000 and budgeted expenditures total \$2,237,580. These expenditures include preventive maintenance contracting, supplies and capital equipment. Expenses for the Corporation are approved by the Board of Directors and recommended to the City Council for approval.

Miscellaneous Special Revenue Funds

Court Security Fund — This fund accounts for monies collected under State Statute designed to provide security for the Municipal Court facilities. These funds are used specifically to pay for a portion of the salary, benefit and operating costs of two full-time bailiff/warrant officers in the Municipal Court.

Truancy Prevention & Diversion Fund — This fund accounts for monies collected under the State Statute for financing the expenses of a juvenile case manager, including salary, benefits, training, travel expenses, office supplies, and other necessary expenses. This fund was established during FY 2019-2020.

Municipal Jury Fund — This fund accounts for monies collected under the State Statute to fund juror reimbursements. This fund was established during FY 2019-2020.

Court Technology Fund — This fund is used for monies collected under State Statute designed to provide increased technology for the Municipal Court facilities. These funds are used specifically to pay for the operating costs of the Municipal Court computer systems, audio-video system in the courtroom, and hand-held electronic ticket writers used by the Police Department.

Park Donations Fund — This fund is used for contributions from citizens designated for park improvements. Specifically, this donation is shown on utility bills, and citizens may voluntarily include the \$0.50 donation when making their utility bill payment. Typically, funding is authorized for improvements to various parks.

Beautification Fund — This fund accounts for revenue and expenditures related to various City-wide beautification programs proposed by the City's Beautification Commission. Annual revenue of \$10,000 is collected via a grant from Republic Services, designated specifically for beautification projects within the City.

Commercial Vehicle Enforcement Fund — This fund accounts for the federal fine revenue generated from the Commercial Vehicle Enforcement program. Until the fund reaches self-sufficiency, it will also receive a transfer from the General Fund. Expenditures include the personnel and equipment to operate the program. The program's objective is to reduce commercial motor vehicle accidents through the enforcement of Motor Carrier Safety Regulations and state laws regulating the weight of commercial vehicles.

Economic Development Fund –This fund is used in conjunction with the City of Bedford Economic Development Policy and Program and the City of Bedford Retail Center Revitalization Program (RCR). This fund receives an annual transfer of \$50,000 to be used by the City Council for incentives and payments related to approved Economic Development agreements. Funding is authorized in the proposed budget for a revitalization study and economic development incentive grants.

PEG (Public, Educational and Governmental) Fund — In 2011, the legislature passed SB 1087 allowing each local incumbent cable franchisee to terminate all its local franchises in cities of less than 215,000, if completed by December 31, 2011. This action is also in compliance with SB 5 of the 2005 legislature, which transferred cable franchising authority to the Public Utility Commission. Time Warner Cable exercised their option to terminate its local franchise with the City of Bedford and opted into statewide franchising. In accordance with SB 1087, a municipality must set up a separate PEG fund at the time of franchise termination to collect and account for the PEG fee, which goes into effect at the time of termination. The PEG fee is an additional 1% of gross revenue and can only be spent on capital items for the local access channel as described by federal law. The PEG fee is also required of AT&T, as well as any future cable provider that may choose to provide service in Bedford.

Maintenance Funds

Various funds were established for specific maintenance purposes. Monies are deposited each fiscal year in order to accumulate funding for capital equipment and large, infrequently occurring maintenance projects. These funds include:

- **Aquatics Maintenance Fund** — This fund is used to account for deposits and expenditures related to the maintenance of the City's aquatic facilities, currently Roy Savage Pool at Central Park.
- **Facility Maintenance Fund** — This fund is used to account for deposits and expenditures related to the maintenance and minor equipment of all City facilities.
- **Equipment Replacement Fund** — This fund is used to account for deposits and expenditures related to the replacement of capital equipment, including trucks, cars, ambulances, construction equipment, etc. This fund also receives a transfer from the General Fund, Water & Sewer Fund, Stormwater Fund and Street Improvement Economic Development Corporation Fund to cover the expense of the leases for the Enterprise Vehicle Replacement program.
- **Water & Sewer Vehicle Replacement Fund** — This fund is used to account for deposits and expenditures related to the replacement of capital equipment, including trucks, construction equipment, etc. for the Water & Sewer Fund.
- **Computer Replacement Fund** — This fund is used to account for deposits and expenditures related to the replacement of computers, printers, software, communications equipment, and any other items necessary to efficiently operate the City's communications and technology network.
- **Library Maintenance Fund** — This fund is used to account for deposits and expenditures related to the long-term maintenance of the Bedford Public Library.
- **Park Maintenance Fund** — This fund is used to account for deposits and expenditures related to the long-term maintenance of the City park system.

Capital Improvement Program Highlights

Requested Capital improvements, including major maintenance and equipment replacements can be viewed in the Capital Improvements section. Funding sources are identified in the details of each project, with unfunded used for projects that are needed, but have no approved funding source at this time. Clicking on the project name will bring up additional detail on the request, including future costs.

Changes between Proposed & Adopted Budget

During the discussions on the proposed budget, the City Council requested several changes prior to adoption. The budget for the fireworks at the Fourth of July festival was increased by \$10,000 to continue to allow for larger shells, providing a larger viewing distance. The City Council also requested the Special Events staff salary and benefits be split between the General Fund and the Tourism Fund, resulting in an increase to the Recreation budget and a proportional decrease to the Tourism Fund

Administration budget. During the final budget discussion, the City Council also included funding for a body-worn camera system for the Fire Department. All budget recommendations by the City Manager in the proposed budget remained as presented.

Conclusion

The budget for FY 2021-2022 is a balanced plan that continues to provide public services to the residents of the City of Bedford at the same level as prior years and provides additional tools for staff to serve the citizens of Bedford. City staff members recognize the challenges faced by the City Council in directing the growth of the City. Staff hopes to meet those challenges by developing efficient programs and providing professional customer service through the guidance of the City Council and approval of the programs reflected within this budget.

Truth in Taxation

The ad valorem tax is a tax assessed on real property in order to provide a revenue stream for government operations. The FY 2021-2022 proposed budget was developed with a tax rate of \$0.552000 per \$100 assessed valuation, which was approved by the City Council during the budget process.

The tax rate is used to generate revenue to provide for operations. The two main functions supported by the ad valorem tax are General Fund operations and Debt Service payments. The tax rate has two different sub-rates.

- The maintenance and operations, or M&O, rate is used by the General Fund to pay for General Fund expenses.
- The interest and sinking, or I&S, rate is used by the Debt Service Fund to pay for the annual debt obligations for the City.

To determine the tax rates for FY 2021-2022, the Tax Assessor for Tarrant County utilizes information from FY2020-2021 and from the estimated new property values developed during the current fiscal year.

The following are the rates established by the Tax Assessor:

No New Revenue Tax Rate	\$0.549319
No New Revenue M&O Rate	\$0.372057
Voter Approval M&O Tax Rate	\$0.387681
Debt Rate	\$0.165010

Unadjusted Voter Approval Rate	\$0.626451
Sales Tax Adjustment Rate	\$0.073760
Voter Approval Rate, Adjusted for Sales Tax	\$0.552691

Senate Bill 2, also known as the Texas Property Tax Reform and Transparency Act of 2019, was passed by the Texas Legislature in 2019. At its most fundamental level, S.B. 2 reforms the system of property taxation in three primary ways: (1) lowering the tax rate a taxing unit can adopt without voter approval and requiring a mandatory election to go above the lowered rate; (2) making numerous changes to the procedure by which a city adopts a tax rate; and (3) making several changes to the property tax appraisal process (Texas Municipal League). The bill took effect 1 January 2020.

Previously, any rate adopted that exceeded the 8 percent rollback rate triggered the ability of citizens to petition to hold an election to “roll back” the tax rate to the rollback rate. Generally speaking, S.B. 2 requires a city to hold an automatic election (i.e., the bill eliminates the petition requirement) on the November uniform election date if it adopts a rate exceeding the 3.5 percent voter-approval rate. See TEX. TAX CODE § 26.07.

Strategic Plan

On May 8, 2018, the Bedford City Council adopted a Strategic Plan to establish their goals and priorities. This was the result of a collaborative process with the City Council and staff over the course of multiple months that worked to define the Council's vision for the City and strategic focus areas to accomplish that vision. The mission was further evaluated and updated on June 8, 2021.

Vision: Bedford is a vibrant, transformational community. We achieve this through our pursuit of economic vitality, fostering sustainable neighborhoods and commercial areas and providing excellent customer service to our residents.

Mission: The Bedford City Council is committed to making every resident proud of our City. Our mission is to enhance the quality of life in Bedford for all residents by creating an attractive, secure, and inclusive community. We will proactively work together and in a transparent manner for the future, foster economic growth, encourage citizen involvement, and preserve our City for future generations.

Strategic Focus Areas

Area 1 — Revitalization

Revitalized storefronts, streets, and neighborhoods attract future residents and businesses to the community. Thriving commercial centers enhance Bedford's image and should be reflective of the City's collective social and economic aspirations. Attracting unique businesses will demonstrate how Bedford is distinct from other communities.

◦ *Strategic Initiatives*

- Promote underutilized property, transforming key commercial nodes into unique destinations.
- Develop a neighborhood reinvestment strategy.
- Align policies and codes with a redevelopment strategy.
- Change/Improve the aesthetics of the City.

Area 2 — Economic Vitality

The promotion of high-quality economic growth and business development that expands and diversifies the tax base and will enhance the quality of life for Bedford residents.

◦ *Strategic Initiatives*

- Diversity the City's economic base.
- Support the retention and expansion of Bedford employers.
- Capitalize on Bedford's reputation for exceptional community events.

Area 3 — Transformation

Bedford is committed to cultivating vibrant, unique spaces that enhance the community and attract and benefit residents, businesses, and visitors.

◦ *Strategic Initiatives*

- Establish a strategic vision and plan that create a distinct destination through catalyst projects.
- Develop a system for sustainable infrastructure.
- Enhance public safety in the community.
- Transform fiscal practices to create a sustainable financial future.

Area 4 — Organizational Excellence

Excellent performance requires aligning efforts that drive internal effectiveness with those that create external impact. Bedford is committed to becoming a High(er) Performing Organization that delivers exceptional service to customers.

◦ *Strategic Initiatives*

- Ensure high-quality, responsive service is provided through efficient and effective processes.
- Invest in staff and create a high performing organization.

- Set the example for regional leadership and collaboration.
- Leverage the use of technology to enhance efficiency and productivity.

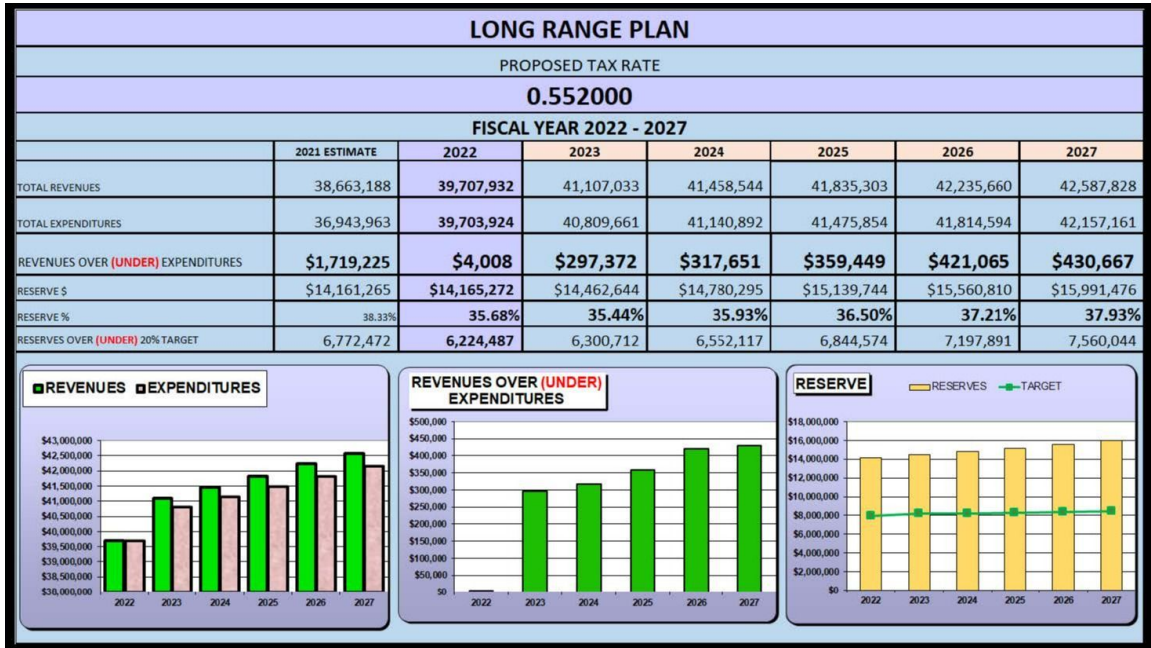
Area 5 — Communicate & Engage with Citizens

Communities function best when supported by a committed and involved citizenry working in tandem with a responsive and transparent local government. Bedford engages the community in City government by providing timely and accurate information in numerous formats about services, actions, and decisions.

- *Strategic Initiatives*

- Promote confidence in the expenditure of public funds by informing, educating, and involving citizens in their local government.
- Promote understanding of city government through education and public participation.
- Develop and implement a coordinated communication and engagement plan that will better allow the City to share information about its work, as well as obtain feedback from those the City serves about community priorities and public services.

General Fund Forecast



PROCEDURE

As part of the budget process, staff presents the City Council with a long-range forecast model to provide a better understanding of the impact of budget decisions in the upcoming fiscal year. The forecast model serves as a tool for sound decisions, accurate projections and financial management of the City's General Fund. The model calculates, predicts, and offers a visual snapshot of the City's General Fund financial position for the next five years. It is dynamic and staff can adjust as new revenue and expense data becomes available. More importantly, the model is used to evaluate the future impact of hypothetical changes that can cause short or long-term problems. The model enables informed decision making by showing both the short-term and long-term affordability of those decisions.

METHODOLOGY

The model highlights historical revenue and expenditure trends from the previous five years to form predictive behavior of certain budgetary line-items. Therefore, based on certain trends, the model includes many assumptions.

The General Fund's major revenue sources include property taxes and sales taxes. Each of these revenue sources are driven by the growth of the local economy and the City's population. This is also true of a number of the City's other revenue sources including fees and charges for service, franchise taxes, and licenses and permits. The revenue projections presented in the forecast use line item summary of City revenue. These projections are based on an analysis of at least 5 years of historical trends for each revenue line item, as well as the effects of current economic conditions and projected economic activity.

Property taxes, the City's largest revenue source, are based on the tax rate adopted annually by City Council as applied to the certified property rolls prepared by the Tarrant County Appraisal District. The rate is composed of two parts; the first to support general City operations through the General Fund and the second part to pay principal and interest on tax-supported bonds through the Debt Service Fund.

Property values are projected to increase an average of 0.75% from FY 2023 – FY 2027. This will drive the actual property tax rates that will be proposed in the next five years.

Sales tax projections have modest increases built in over the next five years, with 0.5% estimated for FY 2023, 0.25% for FY 2024, 0% for FY 2025, and 0.5% for both FY 2026 and FY 2027. This reflects the City's status of being almost fully built out and sales tax potential being dependent on redevelopment and economic conditions.

The overall expenditures in the model are reflective of the increase in the municipal cost index on an annual basis. The average municipal cost index is adjusted and applied to all expenditure line items to present forecasted results. The average of all expense line items, excluding payroll-related expenditures, are forecasted to increase 0.5% per year.

The model identifies a certain percentage of the expenditure categories that are dedicated to personnel and factors annual compensation increases towards personnel costs in order to project what the total cost would be over the next five years. The model includes a 2% step adjustment for Public Safety Sworn employees and a 2% cost of living adjustment for all eligible general employees.

The City's largest General Fund cost increases over the next several years will come from actions implemented by City Council in FY 2021 to improve the TMRS Retirement Benefits. City Council approved two significant enhancements to the benefit:

- Added a "Restricted Prior Service Credit" to employees who are members of the system for service previously performed for various other public entities for which they have not received credited service.
- Added an "Updated Service Credits" benefit on an annual basis for service performed by qualifying members who, at the effective date of the allowance, are members of the City of Bedford.

Both enhancements resulted in an increase in the pension expenditure from 9.02% to 16.25% of salaries and wages starting in FY 2021 and continuing through all years in the model.

Overall, fund balance exceeds the City's targeted levels of 20% every year of the forecast.

PROJECTIONS

The above chart shows the revenue and expense projections by major category for the next five years, beginning with the budget for FY 2021-2022. This chart was finalized based upon the decision of the City Council regarding the tax rate for the current fiscal year and varies slightly from the adopted budget due to final inclusion of items added by the City Council when voting on the adopted budget.

Utility Systems

The City of Bedford maintains Water, Wastewater, and Stormwater Utility systems for its residents. These systems require funding for daily operational expenses and capital investment to maintain the infrastructure. As part of the budget process, City staff work with consultants to review the rates charged for these services to ensure that revenue is sufficient. This requires evaluating the future capital needs and funding plans, including future debt issuances, to plan for expected rate increases. During the budget discussion, the City Council evaluates the recommendations for rate changes based on the report from staff and the consultants.

The attachments below are the presentations given to the City Council during the last two rate reviews. For FY 22, the City's source for water purchase and wastewater treatment reduced their cost and debt was not issued as anticipated, allowing the City to hold the rates for those two services for the coming year. As a result, the only rate under review was the stormwater rate.

Personnel Summary

The attached schedule shows the authorized strength of Full Time Equivalents for the City of Bedford for all positions, including frozen positions that do not have funding in the budget. Organizational charts in the Department areas show the funded positions and functional operating relationships.

	Department	FY 2019-20	FY 2020-21	FY 2021-22
1	General Government	12.48	12.48	12.48
2	Support Services	18.00	18.00	18.00
3	Administrative Services	21.50	21.50	23.00
4	Police	141.97	141.97	118.97
5	Development	19.00	19.00	17.00
6	Fire	72.00	72.00	72.00
7	Public Works	50.75	50.75	51.75
8	Community Services	69.30	69.30	69.30
9		405.00	405.00	383.00

Below is a summary of changes from FY 2020-2021 to FY 2021-2022 and a listing of all currently frozen positions.

Personnel Changes

- General Government
 - The Strategic Services Manager has been moved from the City Manager Division to the Finance Division.
 - The Cultural Arts Manager position is funded in the Tourism Fund, but reports to the City Manager.
 - A Video Producer position was approved and funded in the budget.
- Support Services
 - No personnel changes.
- Development
 - The Planning Manager and Neighborhood Services Manager positions were combined into one position.
 - The Geographic Info Systems Analyst position was eliminated.
- Administrative Services
 - The Strategic Services Manager was moved to the Finance Division.
 - The Accounting Technician position was upgraded from part-time to full-time as a Senior Accounting Technician.
- Police
 - Following an organizational review, nine positions were eliminated from the Department. These include the Assistant Police Chief, two Lieutenant positions, one Sergeant position, one Corporal/Detective position, three Police Officer positions and one Animal Control Officer.
 - The two Captain positions were reclassified to Deputy Police Chief positions.
 - The Detention Facility operations were combined with the City of Euless and the 14 positions within the Detention Services Division were eliminated.
 - The Divisions within the Police Department were realigned in the FY 2021-2022 budget and positions outside of Administration and Animal Control were moved into a School Crossing Guard and Operations Division.
- Fire
 - A part-time Emergency Management Coordinator was approved and funded in the budget.
- Public Works
 - A Construction Manager was approved and funded in the budget.
- Community Services
 - The Tourism Program Coordinator was reclassified to the Cultural Arts Manager, reporting to the City Manager.

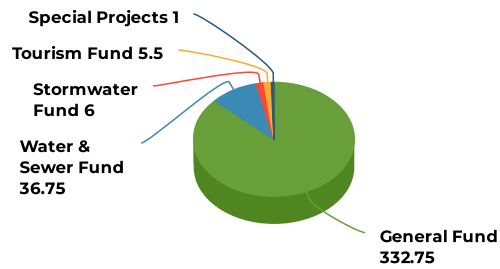
Frozen Positions

- General Government
 - Assistant City Manager
 - Intern
 - Receptionist
- Support Services
 - Risk Management Assistant
- Development

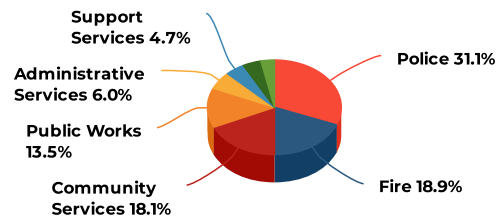
- Neighborhood Services Officer
- Administrative Services
 - Accountant
 - Teen Court Clerk
 - Customer Service Representative
- Public Works
 - Utilities Maintenance Worker (0.75 FTE)
- Community Services
 - Senior Center Coordinator

Full Time Equivalent Breakdown

FTE by Fund



FTEs by Department



FUND SUMMARIES

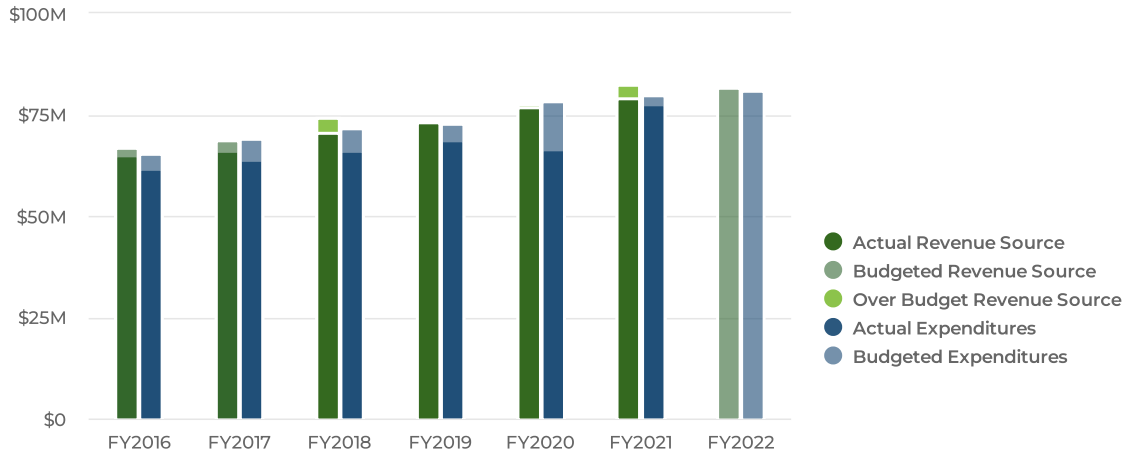


Comprehensive Fund Overview

The following charts show an overview of the revenue and expenditures of all budgeted funds.

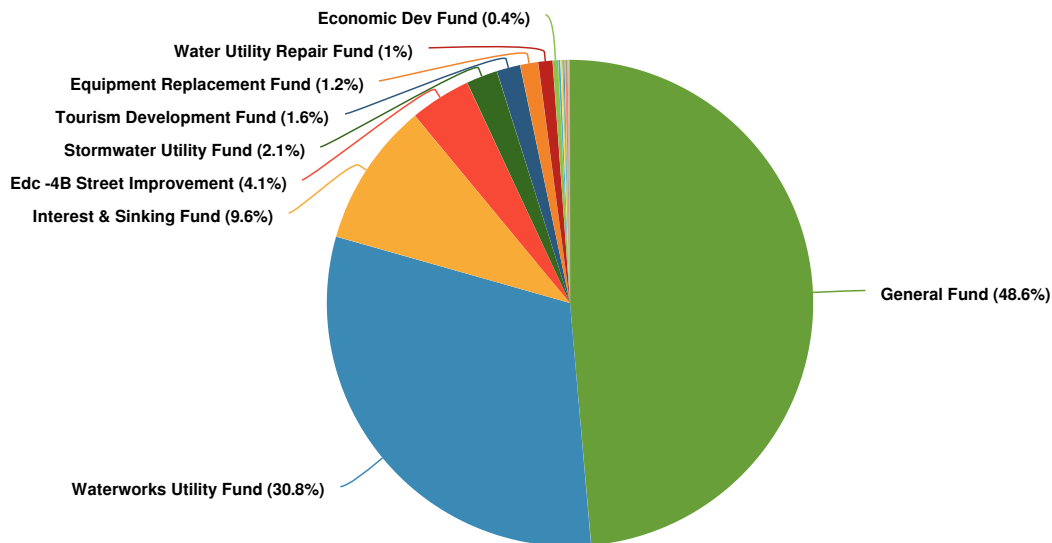
Summary

The Town of Bedford is projecting \$81.68M of revenue in FY2022, which represents a 3% increase over the prior year. Budgeted expenditures are projected to increase by 1.3% or \$1.06M to \$81M in FY2022.

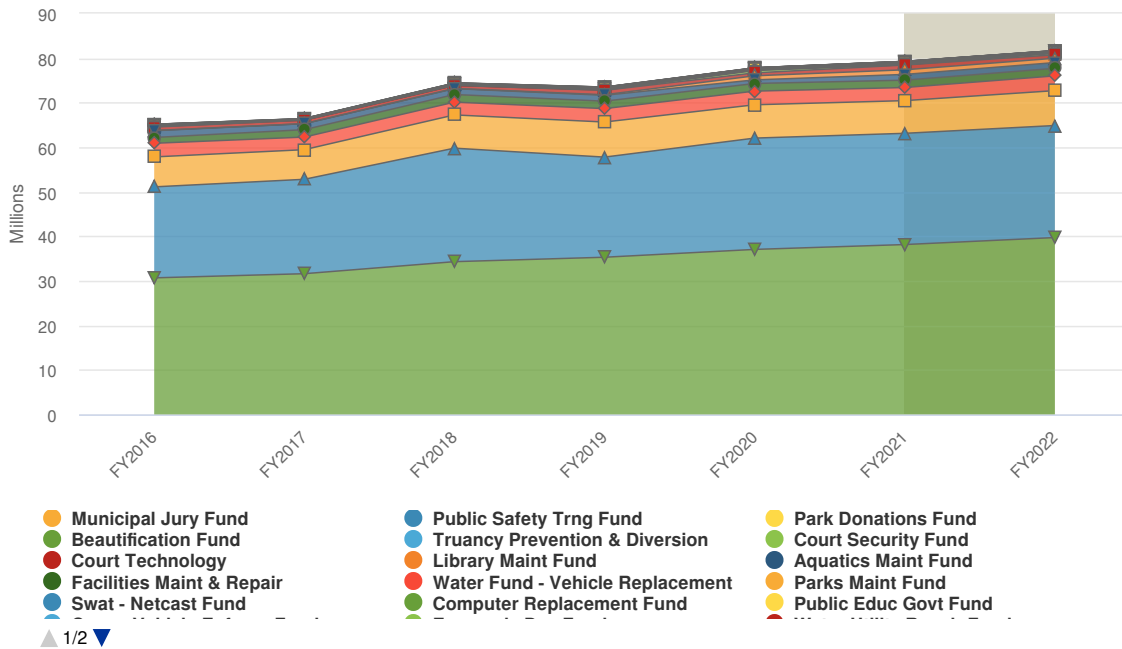


Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

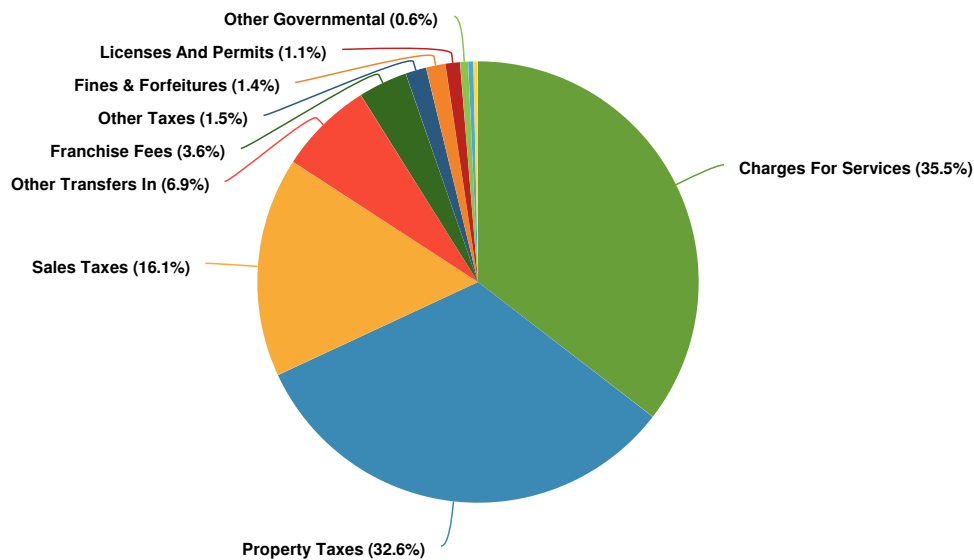
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund	\$34,292,826	\$35,288,003	\$37,044,894	\$38,135,243	\$39,707,932	4.1%
Total General Fund:	\$34,292,826	\$35,288,003	\$37,044,894	\$38,135,243	\$39,707,932	4.1%
Economic Dev Fund	\$5,318	\$57,839	\$512,743	\$53,000	\$301,500	468.9%
Total Economic Dev Fund:	\$5,318	\$57,839	\$512,743	\$53,000	\$301,500	468.9%
Public Educ Govt Fund	\$127,900	\$132,274	\$115,513	\$207,000	\$102,500	-50.5%
Total Public Educ Govt Fund:	\$127,900	\$132,274	\$115,513	\$207,000	\$102,500	-50.5%
Comm Vehicle Enforce Fund	\$2,575	\$117,122	\$100,159	\$123,100	\$111,800	-9.2%
Total Comm Vehicle Enforce Fund:	\$2,575	\$117,122	\$100,159	\$123,100	\$111,800	-9.2%
Parks Maint Fund	\$52,145	\$54,225	\$52,007	\$51,500	\$50,500	-1.9%
Total Parks Maint Fund:	\$52,145	\$54,225	\$52,007	\$51,500	\$50,500	-1.9%
Computer Replacement Fund	\$61,307	\$62,806	\$61,453	\$61,000	\$60,500	-0.8%
Total Computer Replacement Fund:	\$61,307	\$62,806	\$61,453	\$61,000	\$60,500	-0.8%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Aquatics Maint Fund	\$26,858	\$28,103	\$26,202	\$26,200	\$25,300	-3.4%
Total Aquatics Maint Fund:	\$26,858	\$28,103	\$26,202	\$26,200	\$25,300	-3.4%
Library Maint Fund	\$25,786	\$26,289	\$25,654	\$25,500	\$25,250	-1%
Total Library Maint Fund:	\$25,786	\$26,289	\$25,654	\$25,500	\$25,250	-1%
Facilities Maint & Repair	\$49,689	\$52,338	\$47,647	\$47,500	\$45,750	-3.7%
Total Facilities Maint & Repair:	\$49,689	\$52,338	\$47,647	\$47,500	\$45,750	-3.7%
Equipment Replacement Fund	\$51,139	\$121,882	\$918,650	\$1,037,550	\$972,150	-6.3%
Total Equipment Replacement Fund:	\$51,139	\$121,882	\$918,650	\$1,037,550	\$972,150	-6.3%
Interest & Sinking Fund	\$7,465,343	\$7,878,762	\$7,481,606	\$7,339,220	\$7,835,820	6.8%
Total Interest & Sinking Fund:	\$7,465,343	\$7,878,762	\$7,481,606	\$7,339,220	\$7,835,820	6.8%
Tourism Development Fund	\$1,316,669	\$1,327,078	\$811,377	\$1,291,750	\$1,289,750	-0.2%
Total Tourism Development Fund:	\$1,316,669	\$1,327,078	\$811,377	\$1,291,750	\$1,289,750	-0.2%
Swat - Netcast Fund	\$55,792	\$60,732	\$60,284	\$60,250	\$60,250	0%
Total Swat - Netcast Fund:	\$55,792	\$60,732	\$60,284	\$60,250	\$60,250	0%
Court Security Fund	\$32,584	\$24,226	\$21,079	\$25,000	\$22,000	-12%
Total Court Security Fund:	\$32,584	\$24,226	\$21,079	\$25,000	\$22,000	-12%
Park Donations Fund	\$23,794	\$18,333	\$12,039	\$12,750	\$10,200	-20%
Total Park Donations Fund:	\$23,794	\$18,333	\$12,039	\$12,750	\$10,200	-20%
Truancy Prevention & Diversion	\$0	\$0	\$10,188	\$20,000	\$20,000	0%
Total Truancy Prevention & Diversion:	\$0	\$0	\$10,188	\$20,000	\$20,000	0%
Municipal Jury Fund	\$0	\$0	\$204	\$200	\$300	50%
Total Municipal Jury Fund:	\$0	\$0	\$204	\$200	\$300	50%
Beautification Fund	\$10,918	\$11,239	\$10,500	\$10,500	\$10,200	-2.9%
Total Beautification Fund:	\$10,918	\$11,239	\$10,500	\$10,500	\$10,200	-2.9%
Public Safety Trng Fund	\$7,712	\$7,451	\$7,228	\$7,200	\$7,150	-0.7%
Total Public Safety Trng Fund:	\$7,712	\$7,451	\$7,228	\$7,200	\$7,150	-0.7%
Edc -4B Street Improvement	\$2,869,797	\$3,013,365	\$3,062,228	\$2,945,000	\$3,310,000	12.4%

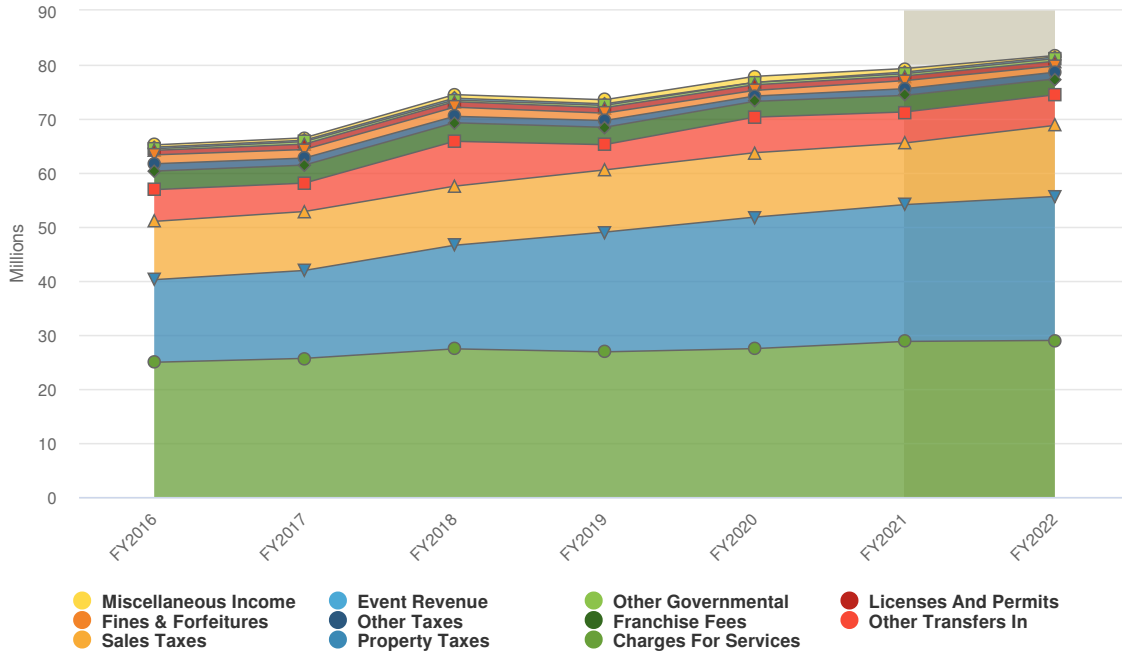
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Edc -4B Street Improvement:	\$2,869,797	\$3,013,365	\$3,062,228	\$2,945,000	\$3,310,000	12.4%
Court Technology	\$44,711	\$33,902	\$23,398	\$45,450	\$25,100	-44.8%
Total Court Technology:	\$44,711	\$33,902	\$23,398	\$45,450	\$25,100	-44.8%
Waterworks Utility Fund	\$25,489,482	\$22,484,800	\$24,998,005	\$24,979,310	\$25,157,797	0.7%
Total Waterworks Utility Fund:	\$25,489,482	\$22,484,800	\$24,998,005	\$24,979,310	\$25,157,797	0.7%
Stormwater Utility Fund	\$1,712,273	\$1,663,857	\$1,716,827	\$1,651,000	\$1,697,500	2.8%
Total Stormwater Utility Fund:	\$1,712,273	\$1,663,857	\$1,716,827	\$1,651,000	\$1,697,500	2.8%
Water Utility Repair Fund	\$677,082	\$984,669	\$656,968	\$1,070,000	\$785,000	-26.6%
Total Water Utility Repair Fund:	\$677,082	\$984,669	\$656,968	\$1,070,000	\$785,000	-26.6%
Water Fund - Vehicle Replacement	\$52,582	\$54,685	\$51,326	\$51,200	\$50,100	-2.1%
Total Water Fund - Vehicle Replacement:	\$52,582	\$54,685	\$51,326	\$51,200	\$50,100	-2.1%
Total:	\$74,454,282	\$73,503,980	\$77,828,179	\$79,276,423	\$81,684,349	3%

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

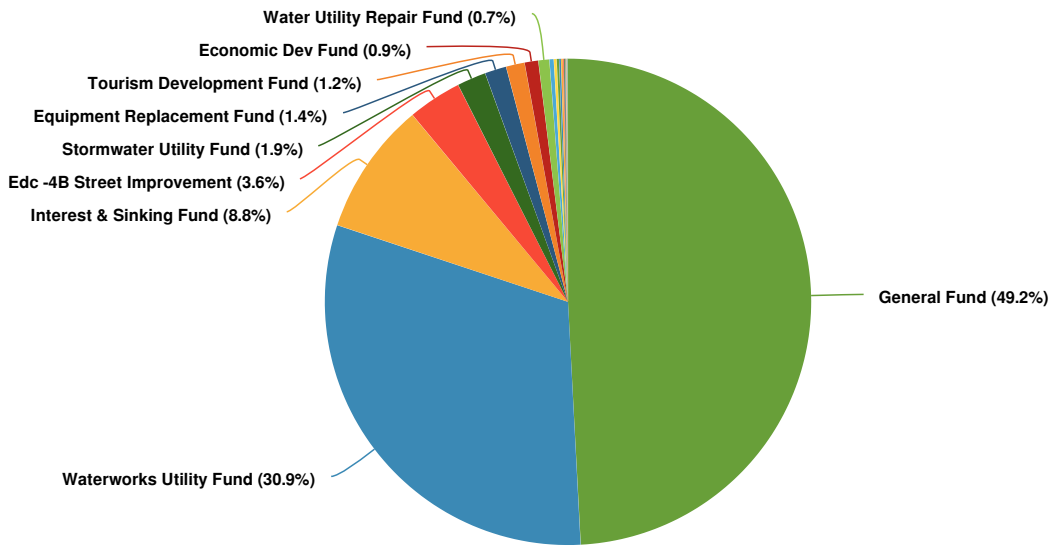


Grey background indicates budgeted figures.

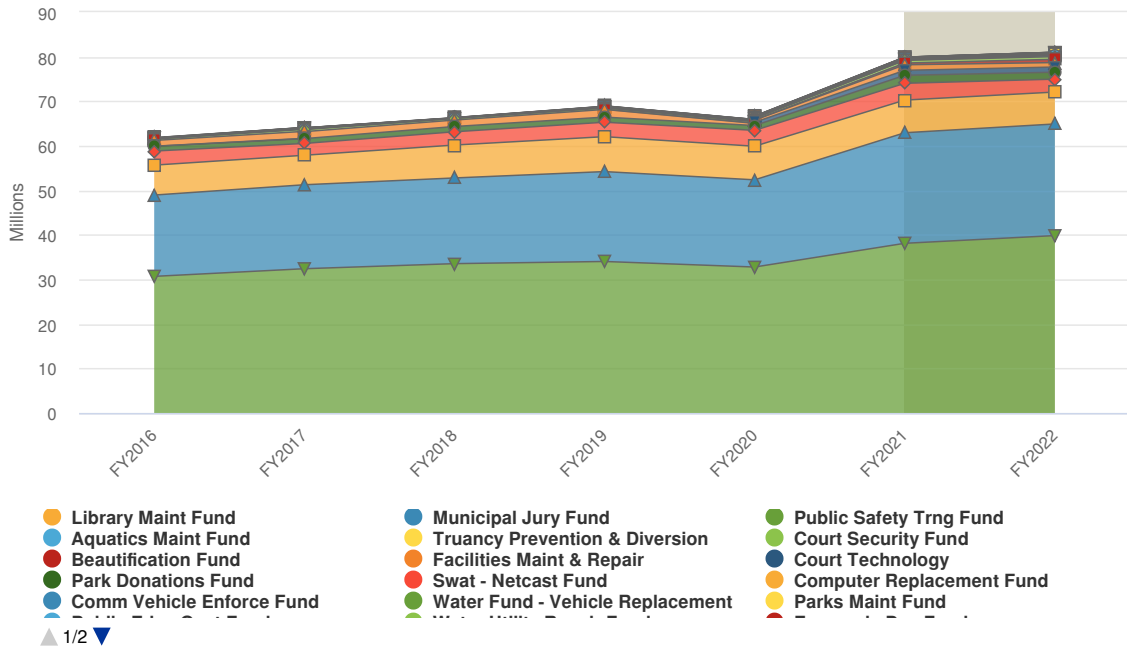
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Property Taxes	\$19,166,861	\$22,154,311	\$24,331,399	\$25,312,753	\$26,644,610	5.3%
Sales Taxes	\$10,936,716	\$11,508,582	\$11,922,172	\$11,405,000	\$13,144,000	15.2%
Other Taxes	\$1,192,709	\$1,253,288	\$979,085	\$1,235,000	\$1,245,000	0.8%
Franchise Fees	\$3,432,589	\$3,209,965	\$2,922,138	\$3,063,000	\$2,934,000	-4.2%
Licenses And Permits	\$1,019,392	\$1,015,220	\$1,041,185	\$862,250	\$879,250	2%
Fines & Forfeitures	\$1,688,564	\$1,372,543	\$1,047,963	\$1,500,700	\$1,155,800	-23%
Charges For Services	\$27,404,655	\$26,849,353	\$27,447,431	\$28,779,937	\$28,964,810	0.6%
Miscellaneous Income	\$659,108	\$756,289	\$1,114,110	\$640,600	\$258,800	-59.6%
Event Revenue	\$335,374	\$292,481	\$4,161	\$312,000	\$312,000	0%
Other Governmental	\$317,394	\$415,859	\$439,125	\$418,677	\$481,120	14.9%
Other Transfers In	\$8,300,920	\$4,676,089	\$6,579,410	\$5,746,506	\$5,664,959	-1.4%
Total Revenue Source:	\$74,454,282	\$73,503,980	\$77,828,179	\$79,276,423	\$81,684,349	3%

Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



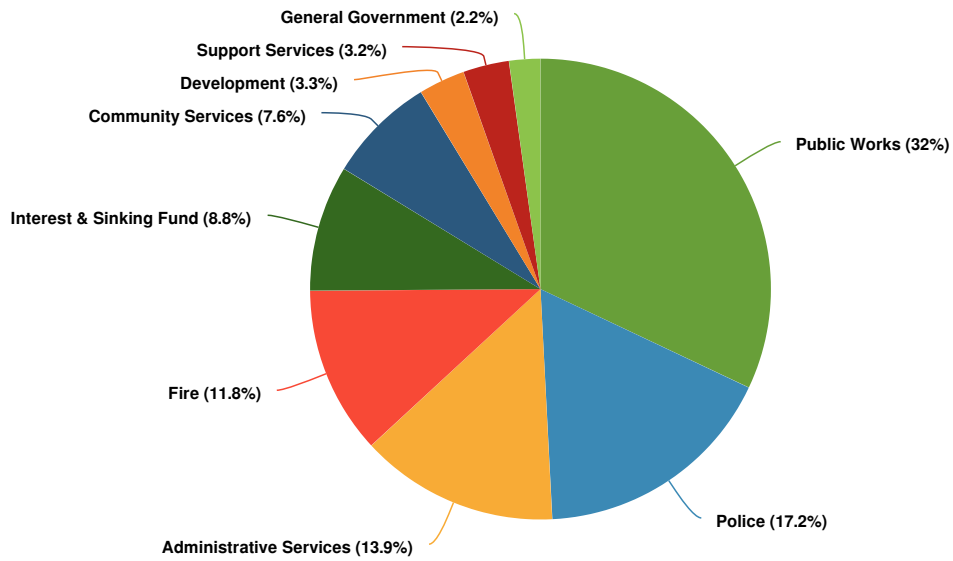
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund	\$33,528,848	\$34,016,120	\$32,769,300	\$38,097,189	\$39,833,293	4.6%
Total General Fund:	\$33,528,848	\$34,016,120	\$32,769,300	\$38,097,189	\$39,833,293	4.6%
Economic Dev Fund	\$0	\$27,656	\$67,394	\$390,000	\$735,000	88.5%
Total Economic Dev Fund:	\$0	\$27,656	\$67,394	\$390,000	\$735,000	88.5%
Public Educ Govt Fund	\$20,265	\$12,743	\$41,060	\$38,400	\$230,200	499.5%
Total Public Educ Govt Fund:	\$20,265	\$12,743	\$41,060	\$38,400	\$230,200	499.5%
Comm Vehicle Enforce Fund	\$2,271	\$114,089	\$118,660	\$128,585	\$111,720	-13.1%
Total Comm Vehicle Enforce Fund:	\$2,271	\$114,089	\$118,660	\$128,585	\$111,720	-13.1%
Parks Maint Fund	\$0	\$41,043	\$16,292	\$50,000	\$150,000	200%
Total Parks Maint Fund:	\$0	\$41,043	\$16,292	\$50,000	\$150,000	200%
Computer Replacement Fund	\$2,337	\$20,626	\$542	\$20,000	\$91,000	355%
Total Computer Replacement Fund:	\$2,337	\$20,626	\$542	\$20,000	\$91,000	355%
Aquatics Maint Fund	\$0	\$28,262	\$17,921	\$10,000	\$20,000	100%
Total Aquatics Maint Fund:	\$0	\$28,262	\$17,921	\$10,000	\$20,000	100%
Library Maint Fund	\$29,723	\$0	\$41,294	\$45,000	\$0	-100%
Total Library Maint Fund:	\$29,723	\$0	\$41,294	\$45,000	\$0	-100%
Facilities Maint & Repair	\$5,665	\$56,386	\$137,168	\$130,000	\$30,000	-76.9%
Total Facilities Maint & Repair:	\$5,665	\$56,386	\$137,168	\$130,000	\$30,000	-76.9%
Equipment Replacement Fund	\$0	\$0	\$729,298	\$1,116,930	\$1,163,360	4.2%
Total Equipment Replacement Fund:	\$0	\$0	\$729,298	\$1,116,930	\$1,163,360	4.2%
Interest & Sinking Fund	\$7,389,351	\$7,841,239	\$7,542,116	\$7,334,470	\$7,167,776	-2.3%
Total Interest & Sinking Fund:	\$7,389,351	\$7,841,239	\$7,542,116	\$7,334,470	\$7,167,776	-2.3%
Tourism Development Fund	\$1,448,532	\$1,727,766	\$484,979	\$1,248,570	\$1,002,398	-19.7%
Total Tourism Development Fund:	\$1,448,532	\$1,727,766	\$484,979	\$1,248,570	\$1,002,398	-19.7%
Swat - Netcast Fund	\$50,786	\$32,462	\$39,890	\$60,000	\$60,000	0%
Total Swat - Netcast Fund:	\$50,786	\$32,462	\$39,890	\$60,000	\$60,000	0%

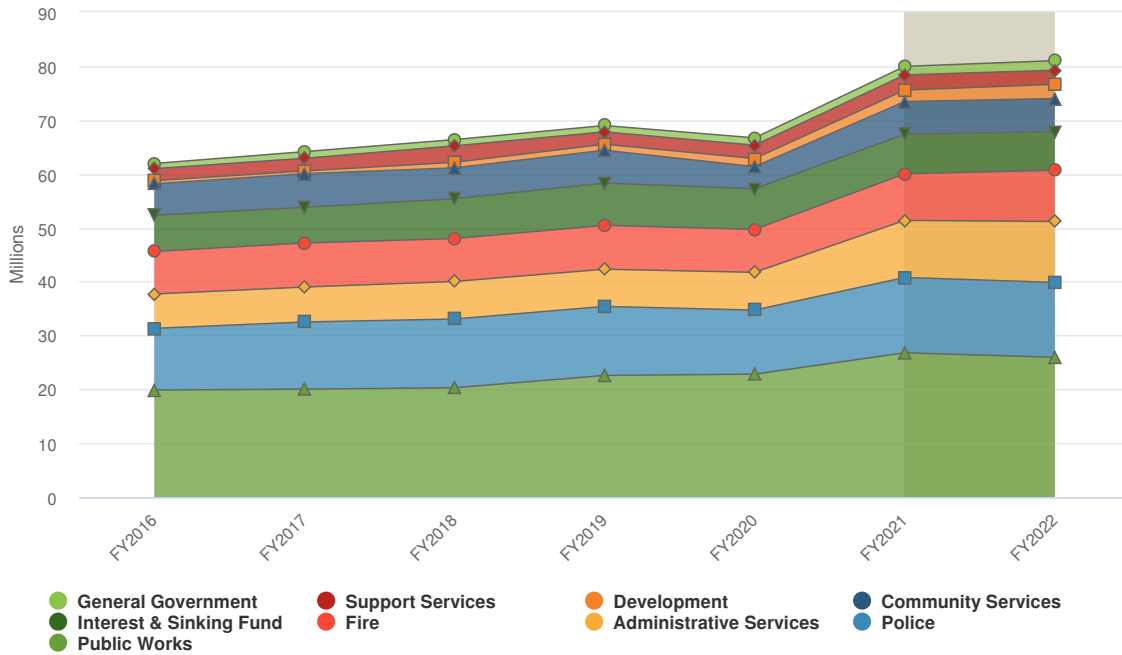
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Court Security Fund	\$32,000	\$25,660	\$21,100	\$25,000	\$22,000	-12%
Total Court Security Fund:	\$32,000	\$25,660	\$21,100	\$25,000	\$22,000	-12%
Park Donations Fund	\$7,669	\$5,087	\$14,655	\$50,000	\$50,000	0%
Total Park Donations Fund:	\$7,669	\$5,087	\$14,655	\$50,000	\$50,000	0%
Truancy Prevention & Diversion	\$0	\$0	\$0	\$20,000	\$20,000	0%
Total Truancy Prevention & Diversion:	\$0	\$0	\$0	\$20,000	\$20,000	0%
Municipal Jury Fund	\$0	\$0	\$0	\$200	\$300	50%
Total Municipal Jury Fund:	\$0	\$0	\$0	\$200	\$300	50%
Beautification Fund	\$8,678	\$12,709	\$4,261	\$25,000	\$25,000	0%
Total Beautification Fund:	\$8,678	\$12,709	\$4,261	\$25,000	\$25,000	0%
Public Safety Trng Fund	\$13,433	\$15,682	\$8,843	\$3,000	\$3,000	0%
Total Public Safety Trng Fund:	\$13,433	\$15,682	\$8,843	\$3,000	\$3,000	0%
Edc -4B Street Improvement	\$2,979,122	\$3,244,400	\$3,568,187	\$3,768,448	\$2,900,088	-23%
Total Edc -4B Street Improvement:	\$2,979,122	\$3,244,400	\$3,568,187	\$3,768,448	\$2,900,088	-23%
Court Technology	\$38,453	\$55,772	\$44,987	\$45,710	\$38,300	-16.2%
Total Court Technology:	\$38,453	\$55,772	\$44,987	\$45,710	\$38,300	-16.2%
Waterworks Utility Fund	\$19,242,361	\$20,186,469	\$19,582,051	\$24,827,068	\$25,061,606	0.9%
Total Waterworks Utility Fund:	\$19,242,361	\$20,186,469	\$19,582,051	\$24,827,068	\$25,061,606	0.9%
Stormwater Utility Fund	\$1,183,484	\$1,147,410	\$1,081,229	\$1,793,638	\$1,554,377	-13.3%
Total Stormwater Utility Fund:	\$1,183,484	\$1,147,410	\$1,081,229	\$1,793,638	\$1,554,377	-13.3%
Water Utility Repair Fund	\$335,612	\$317,069	\$319,021	\$600,000	\$600,000	0%
Total Water Utility Repair Fund:	\$335,612	\$317,069	\$319,021	\$600,000	\$600,000	0%
Water Fund - Vehicle Replacement	\$35,208	\$35,208	\$27,755	\$117,500	\$132,300	12.6%
Total Water Fund - Vehicle Replacement:	\$35,208	\$35,208	\$27,755	\$117,500	\$132,300	12.6%
Total:	\$66,353,798	\$68,963,858	\$66,678,003	\$79,944,708	\$81,001,718	1.3%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

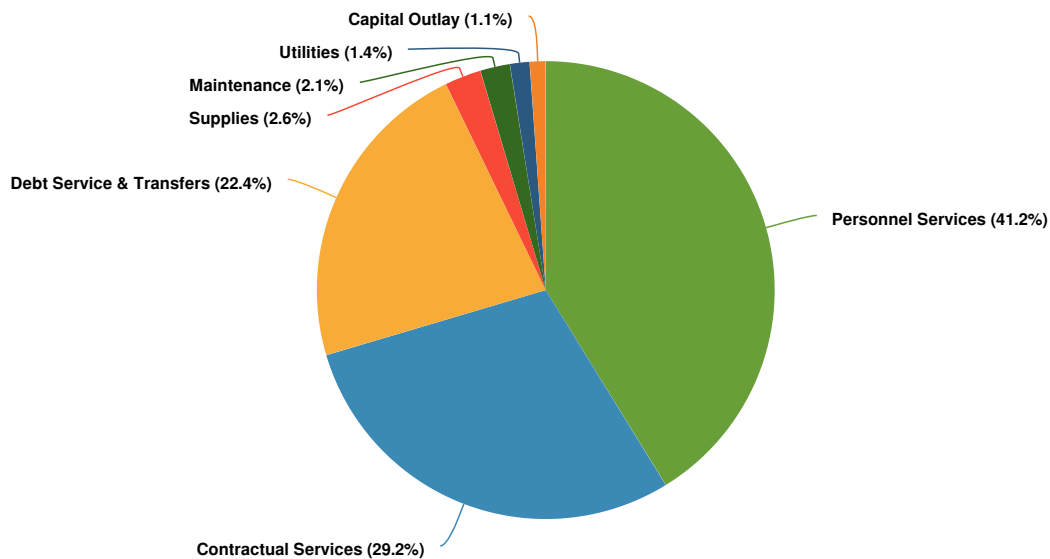


Grey background indicates budgeted figures.

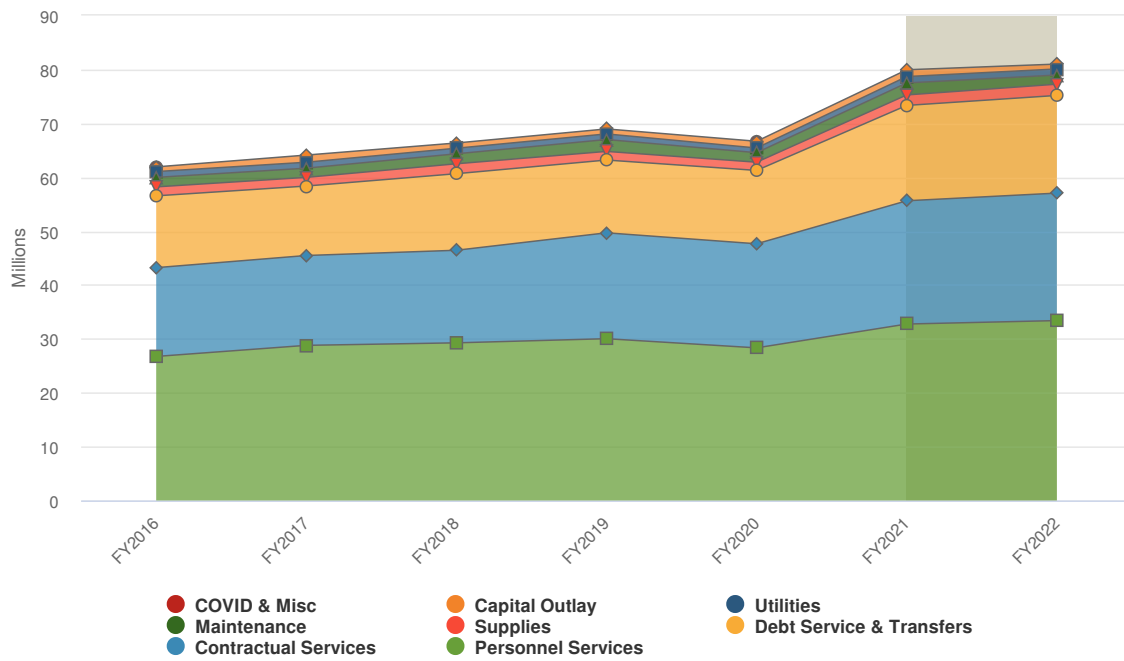
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
General Government	\$1,163,085	\$1,177,154	\$1,363,089	\$1,582,189	\$1,773,736	12.1%
Support Services	\$3,062,373	\$2,292,759	\$2,484,819	\$2,821,555	\$2,614,157	-7.4%
Development	\$1,021,515	\$1,113,137	\$1,501,165	\$2,129,622	\$2,637,725	23.9%
Public Works	\$20,285,377	\$22,570,857	\$22,814,190	\$26,775,303	\$25,942,917	-3.1%
Administrative Services	\$6,965,823	\$6,899,321	\$7,009,954	\$10,605,436	\$11,299,253	6.5%
Police	\$12,763,451	\$12,817,719	\$11,887,200	\$13,980,977	\$13,897,715	-0.6%
Fire	\$7,967,797	\$8,144,108	\$7,973,268	\$8,640,419	\$9,525,971	10.2%
Community Services	\$5,735,026	\$6,107,564	\$4,102,202	\$6,074,737	\$6,142,468	1.1%
Interest & Sinking Fund	\$7,389,351	\$7,841,239	\$7,542,116	\$7,334,470	\$7,167,776	-2.3%
Total Expenditures:	\$66,353,798	\$68,963,858	\$66,678,003	\$79,944,708	\$81,001,718	1.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

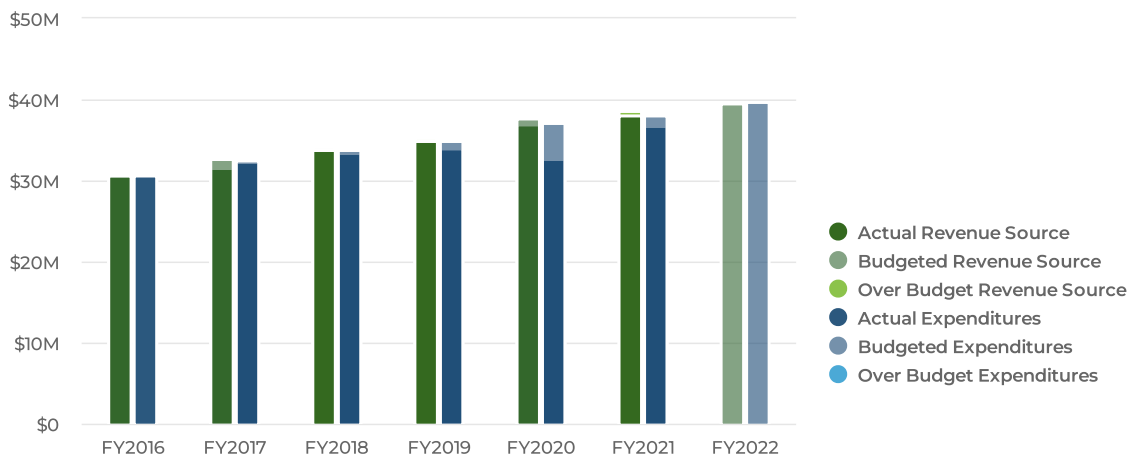
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services	\$29,256,810	\$30,024,493	\$28,326,261	\$32,746,286	\$33,387,091	2%
Contractual Services	\$17,184,314	\$19,656,332	\$19,317,042	\$22,880,411	\$23,661,962	3.4%
Supplies	\$1,842,535	\$1,602,340	\$1,524,875	\$1,946,025	\$2,090,385	7.4%
Maintenance	\$1,853,001	\$2,205,800	\$1,769,807	\$2,224,460	\$1,696,590	-23.7%
Debt Service & Transfers	\$14,212,007	\$13,507,799	\$13,618,716	\$17,700,906	\$18,130,580	2.4%
COVID & Misc	\$0	\$0	\$3,463	\$0	\$0	0%
Utilities	\$1,033,387	\$1,042,566	\$867,582	\$1,186,600	\$1,125,860	-5.1%
Capital Outlay	\$971,744	\$924,528	\$1,250,257	\$1,260,020	\$909,250	-27.8%
Total Expense Objects:	\$66,353,798	\$68,963,858	\$66,678,003	\$79,944,708	\$81,001,718	1.3%

General Fund

The General Fund functions as the primary operating fund for the City of Bedford. It is a governmental fund and considered a major fund. It is used to account for resources traditionally associated with governments, which are not required to be accounted for in another fund. Several revenue sources support expenditures in this fund including ad valorem tax, sales tax, franchise taxes, charges for service, licenses, permits, and other miscellaneous categories of revenue. The General Fund accounts for such functions as general government, administrative services, police, fire, public works, planning and community development, and parks and community services.

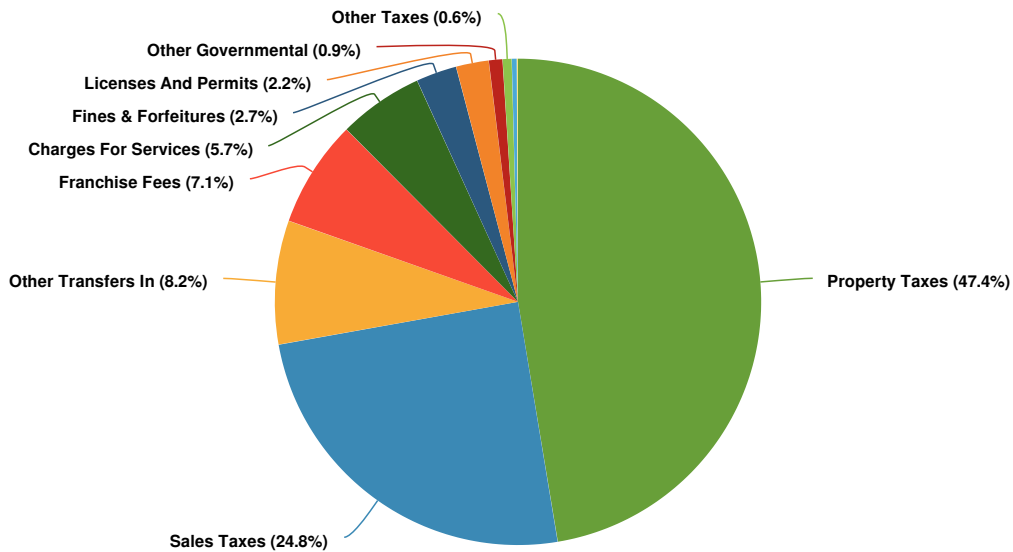
Summary

The Town of Bedford is projecting \$39.71M of revenue in FY2022, which represents a 4.1% increase over the prior year. Budgeted expenditures are projected to increase by 4.6% or \$1.74M to \$39.83M in FY2022.

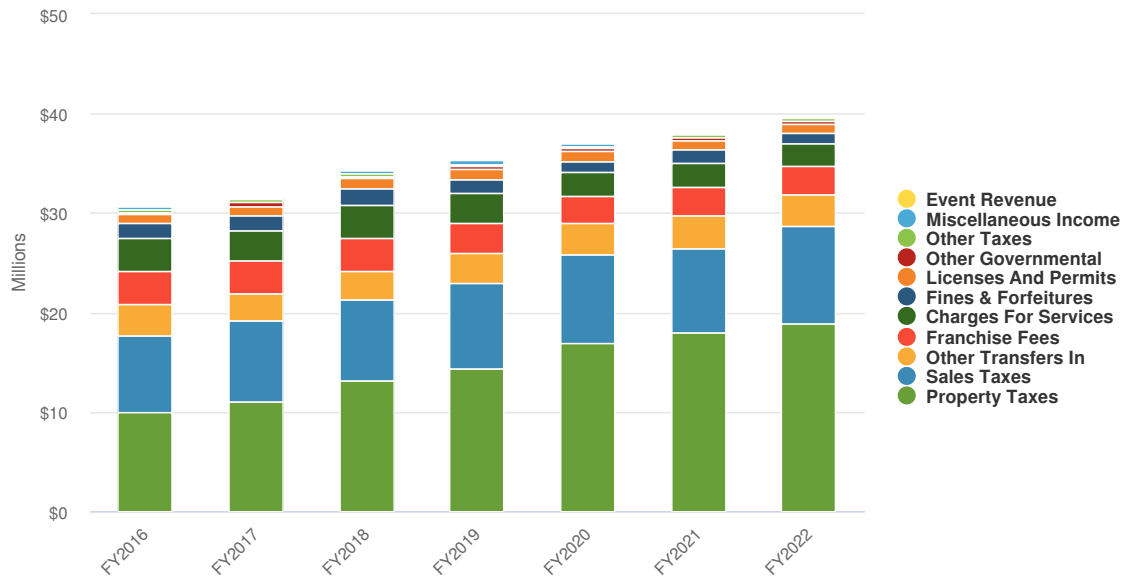


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

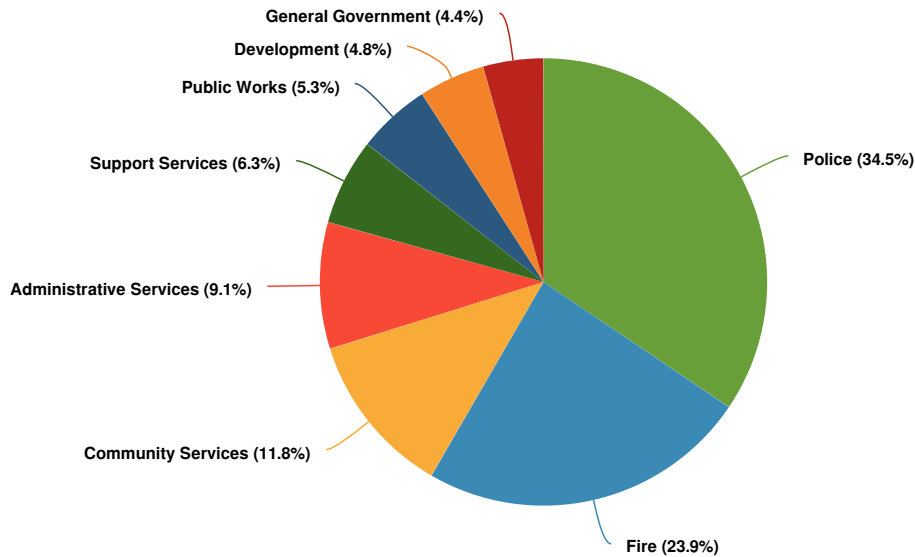


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source							
Property Taxes	\$13,117,540	\$14,367,520	\$16,868,658	\$17,998,533	\$18,818,790	\$18,818,790	4.6%

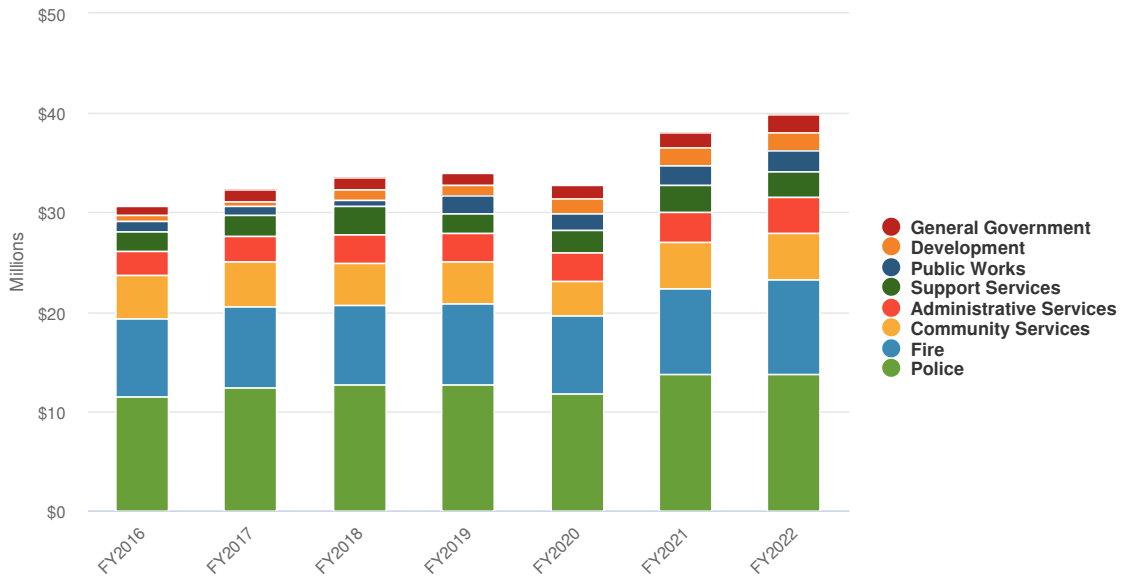
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Sales Taxes	\$8,162,981	\$8,573,871	\$8,928,293	\$8,505,000	\$9,844,000	\$9,844,000	15.7%
Other Taxes	\$237,958	\$231,100	\$174,390	\$235,000	\$245,000	\$245,000	4.3%
Franchise Fees	\$3,315,191	\$3,095,987	\$2,817,007	\$2,863,000	\$2,834,000	\$2,834,000	-1%
Licenses And Permits	\$1,004,797	\$993,418	\$1,030,638	\$849,750	\$866,750	\$866,750	2%
Fines & Forfeitures	\$1,610,508	\$1,306,123	\$981,241	\$1,392,500	\$1,070,500	\$1,070,500	-23.1%
Charges For Services	\$3,316,940	\$3,067,355	\$2,424,666	\$2,446,350	\$2,246,350	\$2,246,350	-8.2%
Miscellaneous Income	\$319,288	\$330,380	\$294,828	\$229,900	\$129,900	\$129,900	-43.5%
Event Revenue	\$0	\$0	\$0	\$27,500	\$27,500	\$27,500	0%
Other Governmental	\$246,989	\$347,371	\$375,896	\$354,577	\$358,520	\$358,520	1.1%
Other Transfers In	\$2,960,634	\$2,974,878	\$3,149,277	\$3,233,133	\$3,266,622	\$3,266,622	1%
Total Revenue Source:	\$34,292,826	\$35,288,003	\$37,044,894	\$38,135,243	\$39,707,932	\$39,707,932	4.1%

Expenditures by Function

Budgeted Expenditures by Function



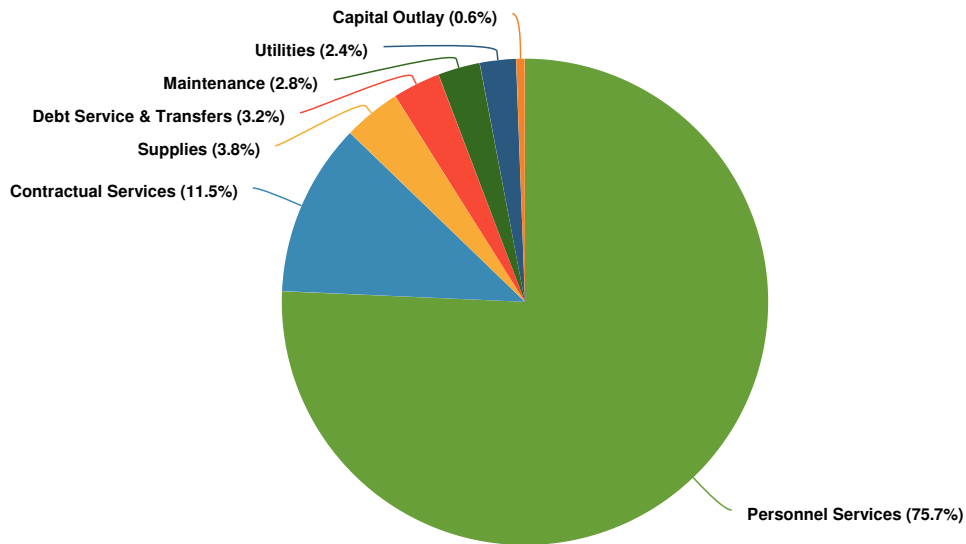
Budgeted and Historical Expenditures by Function



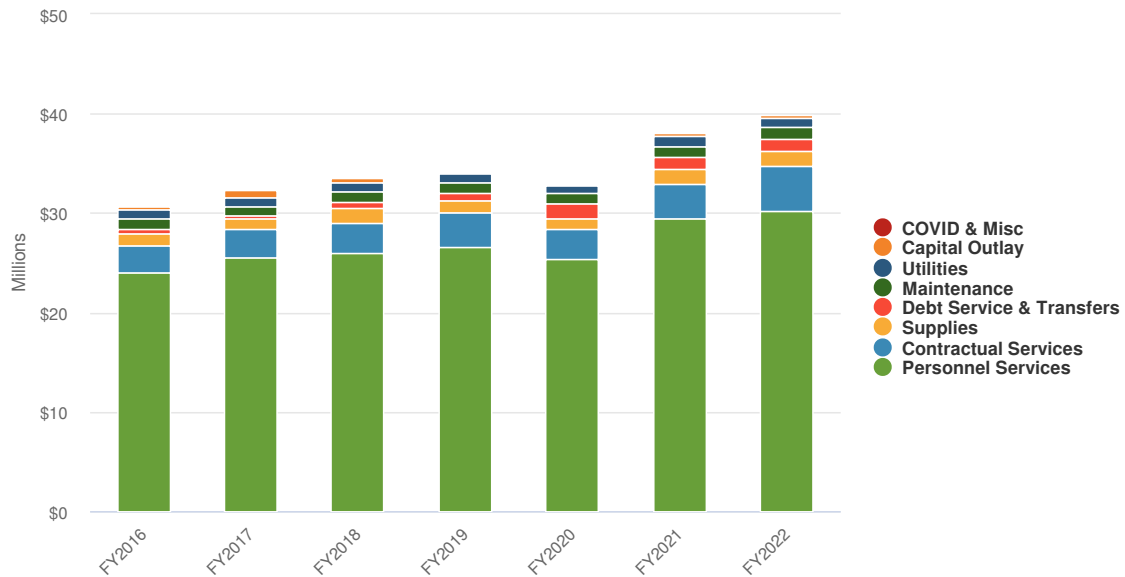
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
General Government	\$1,163,085	\$1,177,154	\$1,363,089	\$1,582,189	\$1,733,736	9.6%
Support Services	\$2,834,088	\$2,046,205	\$2,185,972	\$2,671,555	\$2,493,157	-6.7%
Development	\$1,021,515	\$1,085,481	\$1,433,771	\$1,739,622	\$1,902,725	9.4%
Public Works	\$749,953	\$1,811,086	\$1,730,442	\$2,065,771	\$2,108,265	2.1%
Administrative Services	\$2,875,290	\$2,816,562	\$2,881,159	\$3,000,474	\$3,641,574	21.4%
Police	\$12,697,555	\$12,657,240	\$11,721,408	\$13,789,392	\$13,722,995	-0.5%
Fire	\$7,967,203	\$8,142,354	\$7,971,667	\$8,640,419	\$9,525,971	10.2%
Community Services	\$4,220,159	\$4,280,038	\$3,481,792	\$4,607,767	\$4,704,870	2.1%
Total Expenditures:	\$33,528,848	\$34,016,120	\$32,769,300	\$38,097,189	\$39,833,293	4.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



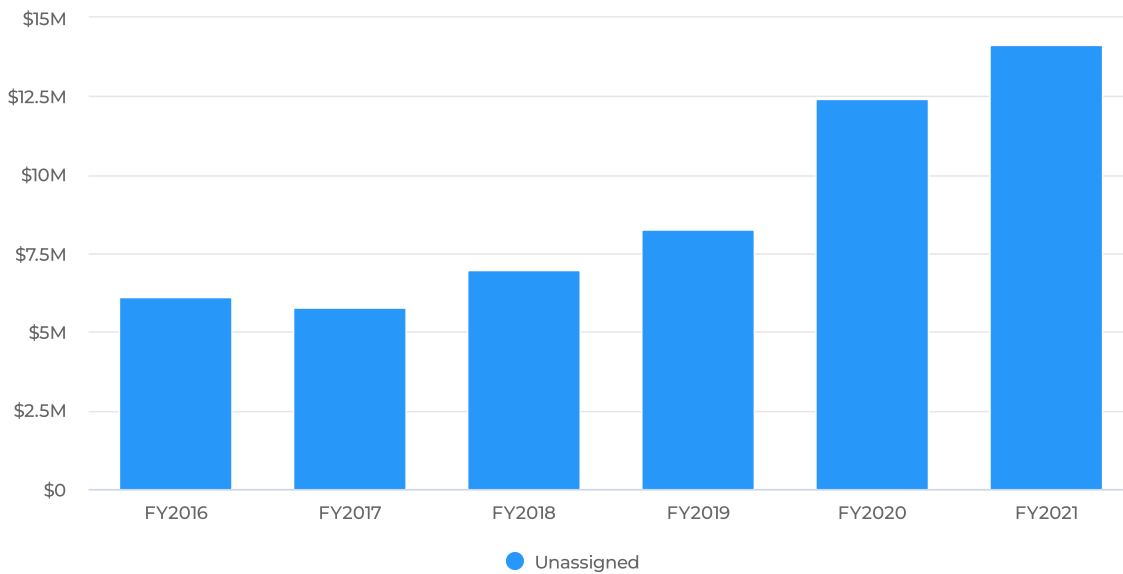
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services	\$25,930,228	\$26,566,617	\$25,369,346	\$29,452,759	\$30,154,991	2.4%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$3,061,218	\$3,469,034	\$2,974,461	\$3,547,342	\$4,589,677	29.4%
Supplies	\$1,461,167	\$1,224,184	\$1,161,402	\$1,423,115	\$1,520,905	6.9%
Maintenance	\$1,065,242	\$1,078,050	\$1,084,897	\$1,167,800	\$1,117,290	-4.3%
Debt Service & Transfers	\$670,734	\$779,135	\$1,411,648	\$1,188,013	\$1,262,460	6.3%
COVID & Misc	\$0	\$0	\$3,463	\$0	\$0	0%
Utilities	\$854,844	\$899,100	\$707,402	\$988,160	\$960,420	-2.8%
Capital Outlay	\$485,415	\$0	\$56,681	\$330,000	\$227,550	-31%
Total Expense Objects:	\$33,528,848	\$34,016,120	\$32,769,300	\$38,097,189	\$39,833,293	4.6%

Fund Balance

Due to the uncertainty of revenue impacts during the COVID-19 Pandemic, staff minimized expenditures during FY 2019-2020 to ensure the budget remained in balance. Revenues did not decline as much as projected and other funding became available to assist in the City's response to the Pandemic. This resulted in a significant increase in the fund balance over the last two years.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$6,120,699	\$5,761,990	\$6,987,995	\$8,257,065	\$12,442,040	50.7%
Total Fund Balance:	\$6,120,699	\$5,761,990	\$6,987,995	\$8,257,065	\$12,442,040	50.7%



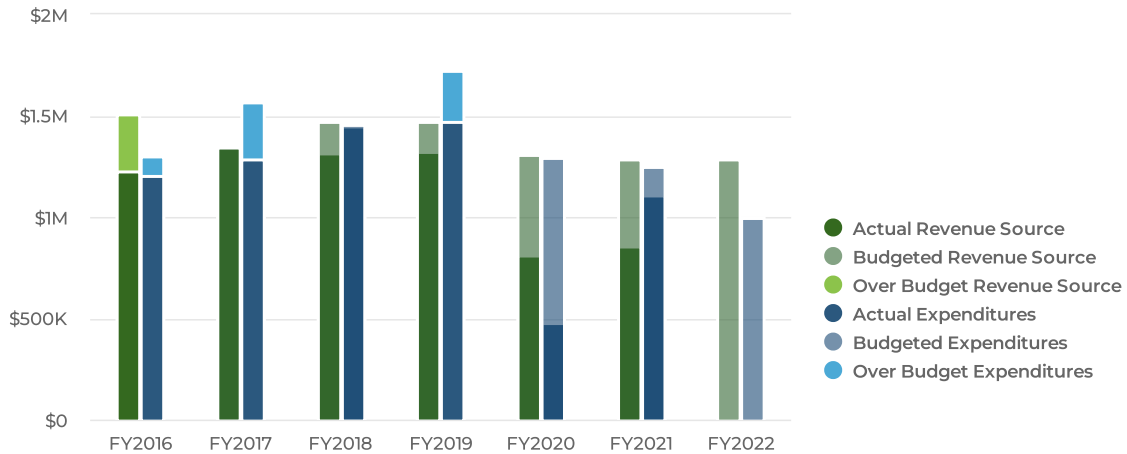
Tourism Development Fund

The Tourism Fund is one of the largest special revenue funds. This fund focuses on activities which promote tourism to the City of Bedford. This fund also oversees the City's participation in historical preservation through the Old Bedford School.

The Tourism Fund's primary source of revenue originates from the Hotel/Motel Occupancy Tax. Hotel occupancy taxes are collected from each of the nine hotels within the City limits. The City hotel occupancy tax rate is 7% of taxable receipts and revenues are submitted on a monthly basis.

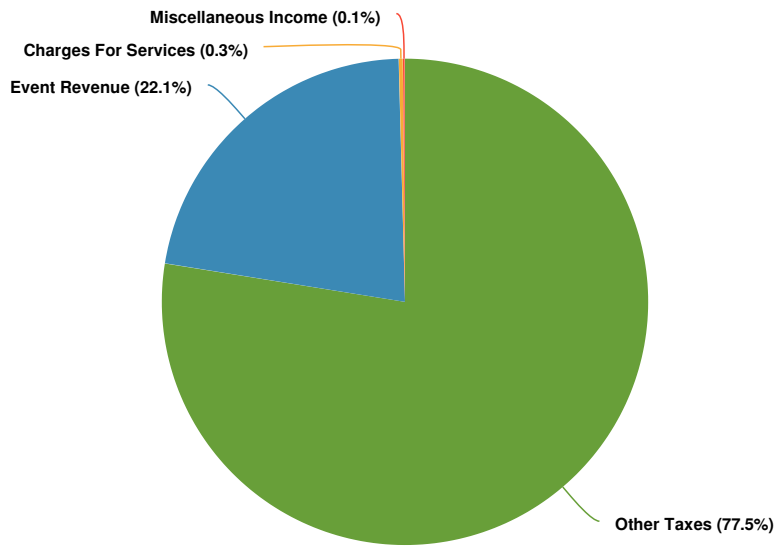
Summary

The Town of Bedford is projecting \$1.29M of revenue in FY2022, which represents a 0.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 19.7% or \$246.17K to \$1M in FY2022.

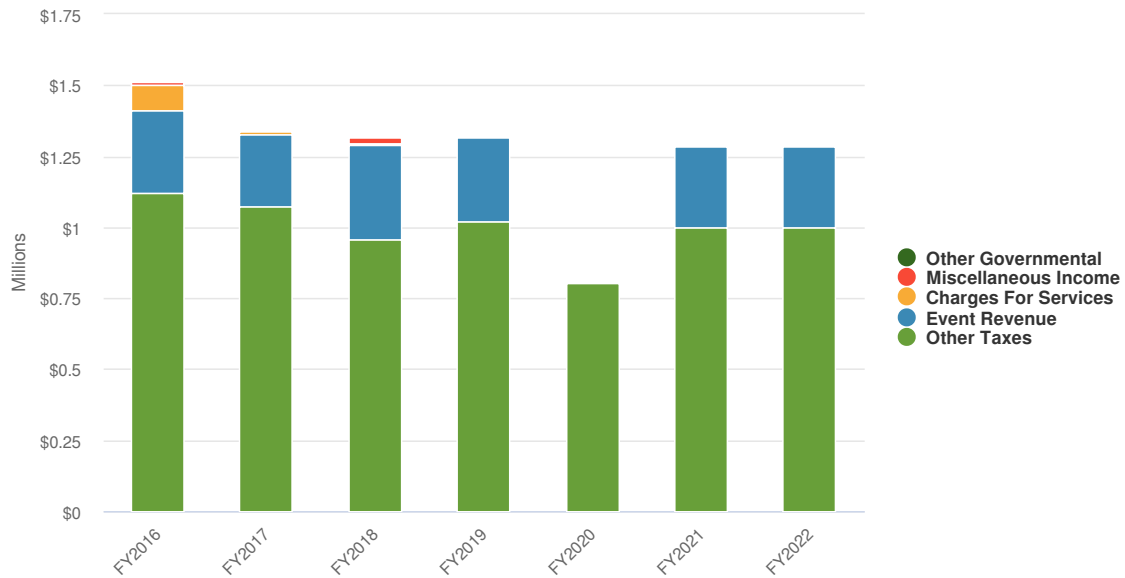


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

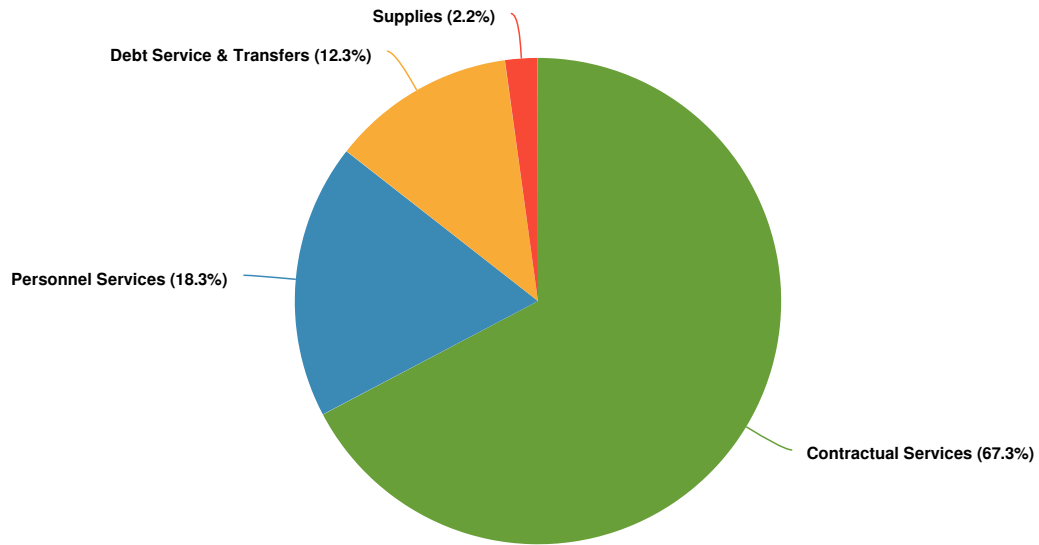


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Other Taxes	\$954,751	\$1,022,188	\$804,695	\$1,000,000	\$1,000,000	0%
Charges For Services	\$6,065	\$4,955	\$0	\$3,600	\$3,600	0%

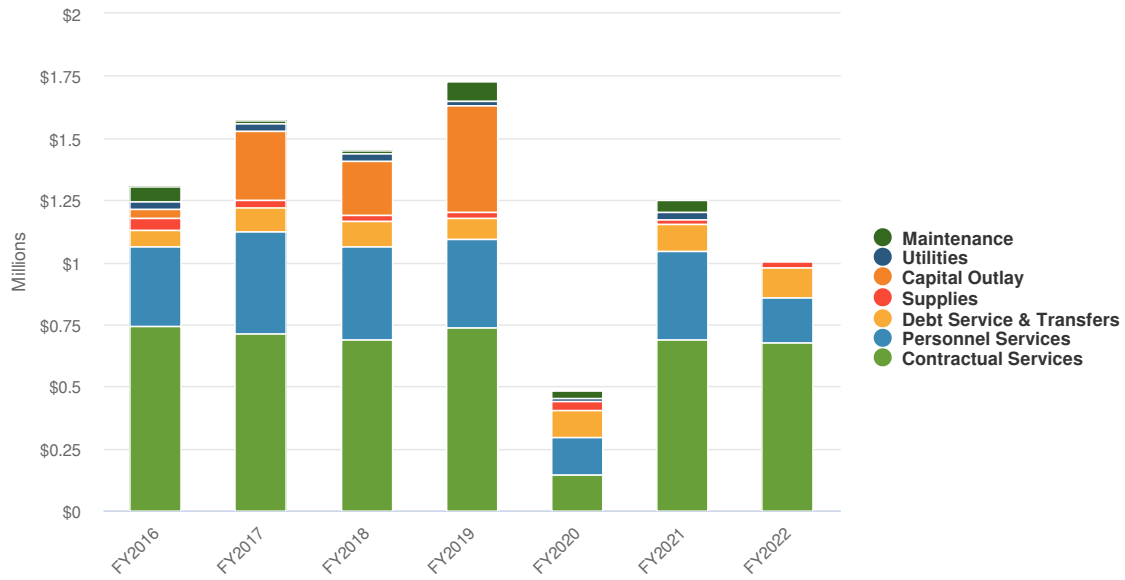
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Miscellaneous Income	\$20,479	\$7,454	\$2,521	\$3,650	\$1,650	-54.8%
Event Revenue	\$335,374	\$292,481	\$4,161	\$284,500	\$284,500	0%
Total Revenue Source:	\$1,316,669	\$1,327,078	\$811,377	\$1,291,750	\$1,289,750	-0.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

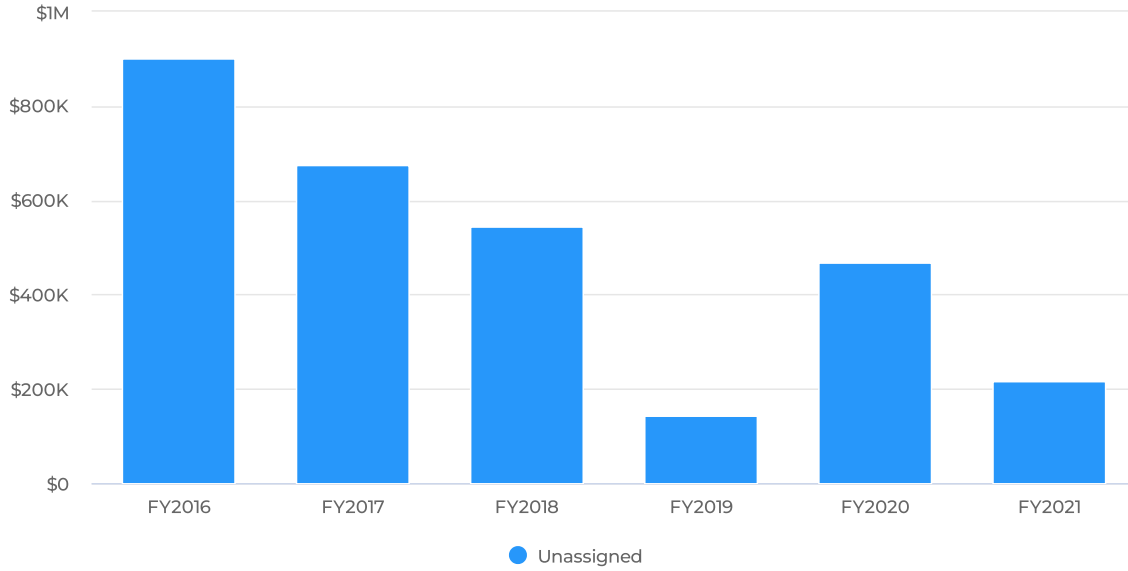


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services	\$375,657	\$357,762	\$152,342	\$357,946	\$183,310	-48.8%
Contractual Services	\$687,511	\$734,453	\$145,769	\$686,560	\$674,455	-1.8%
Supplies	\$27,972	\$26,453	\$34,571	\$20,930	\$21,800	4.2%
Maintenance	\$11,791	\$76,746	\$30,529	\$43,490	\$0	-100%
Debt Service & Transfers	\$100,829	\$85,025	\$105,815	\$106,644	\$122,833	15.2%
Utilities	\$27,003	\$18,110	\$15,953	\$33,000	\$0	-100%
Capital Outlay	\$217,769	\$429,217	\$0	\$0	\$0	0%
Total Expense Objects:	\$1,448,532	\$1,727,766	\$484,979	\$1,248,570	\$1,002,398	-19.7%

Fund Balance

Due to the COVID-19 Pandemic, the City of Bedford has not held their traditional events during the past two fiscal years. As the revenue source has a restricted use, the fund balance has increased significantly during this period of low expenditures.

Fund Balance Projections

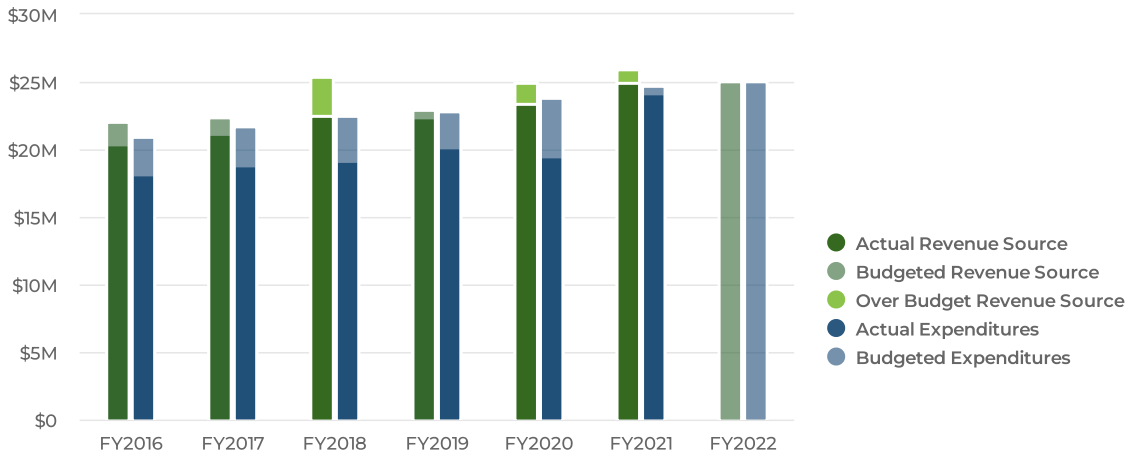


	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	
Unassigned	\$675,312	\$543,445	\$142,760	\$469,159	228.6%
Total Fund Balance:	\$675,312	\$543,445	\$142,760	\$469,159	228.6%

The Water & Sewer fund is an enterprise fund that accounts for the water and sewer services provided to the residents of the City and constitutes a major fund. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, financing and related debt service, and billing and collection.

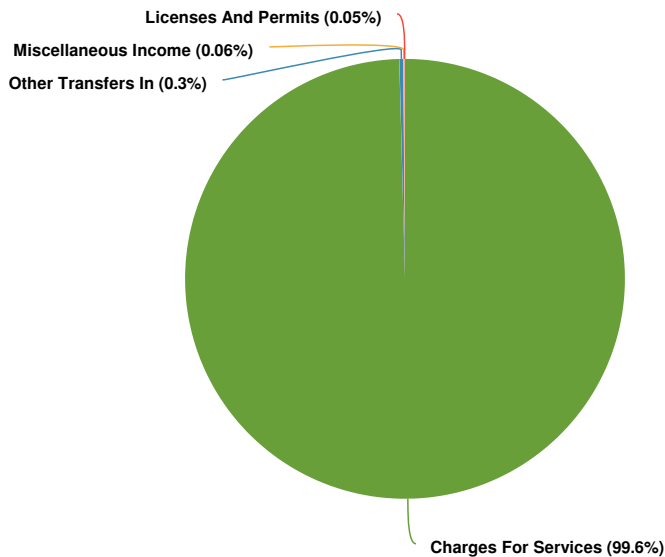
Summary

The Town of Bedford is projecting \$25.16M of revenue in FY2022, which represents a 0.7% increase over the prior year. Budgeted expenditures are projected to increase by 0.9% or \$234.54K to \$25.06M in FY2022.

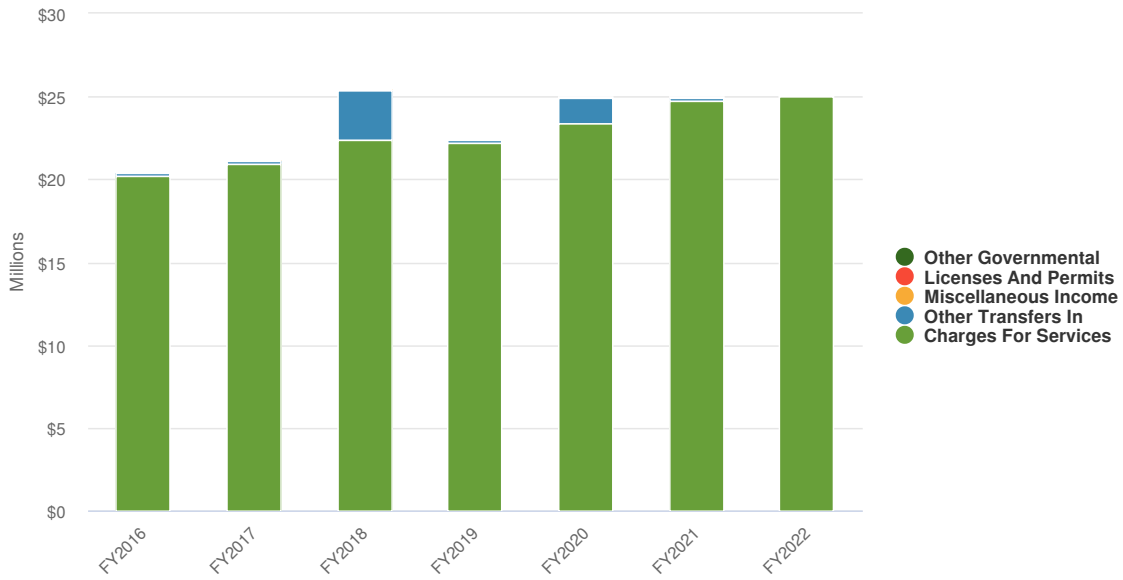


Revenues by Source

Projected 2022 Revenues by Source



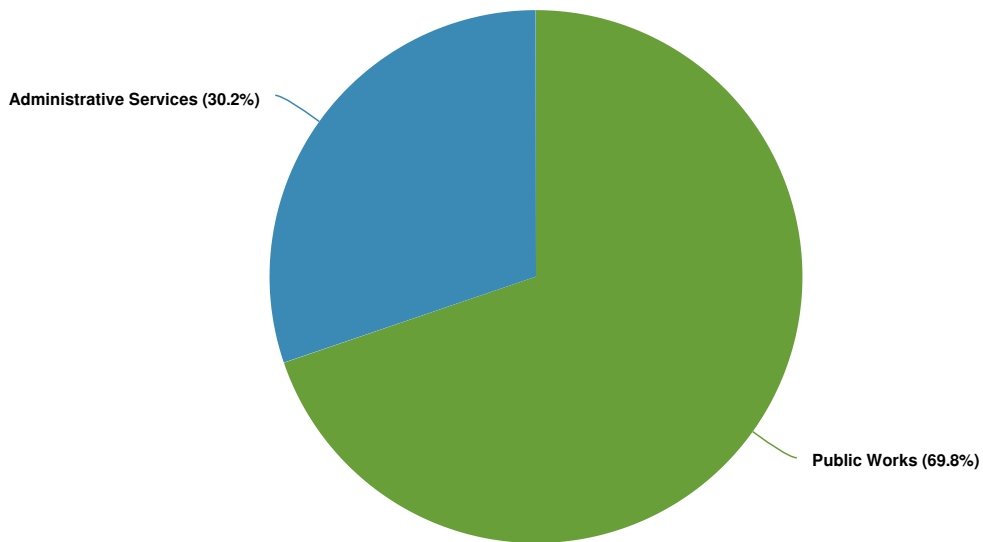
Budgeted and Historical 2022 Revenues by Source



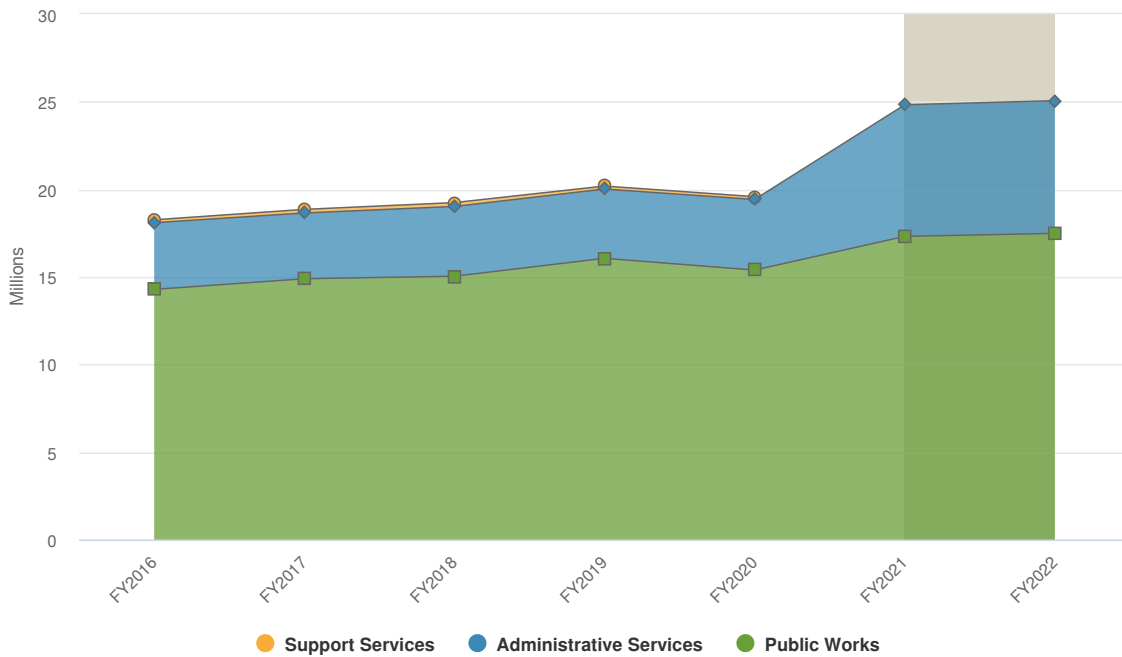
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Licenses And Permits	\$14,595	\$21,802	\$10,547	\$12,500	\$12,500	0%
Charges For Services	\$22,416,313	\$22,173,615	\$23,352,757	\$24,724,987	\$25,054,860	1.3%
Miscellaneous Income	\$90,513	\$67,560	\$22,878	\$20,000	\$16,000	-20%
Other Transfers In	\$2,968,061	\$221,823	\$1,611,823	\$221,823	\$74,437	-66.4%
Total Revenue Source:	\$25,489,482	\$22,484,800	\$24,998,005	\$24,979,310	\$25,157,797	0.7%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

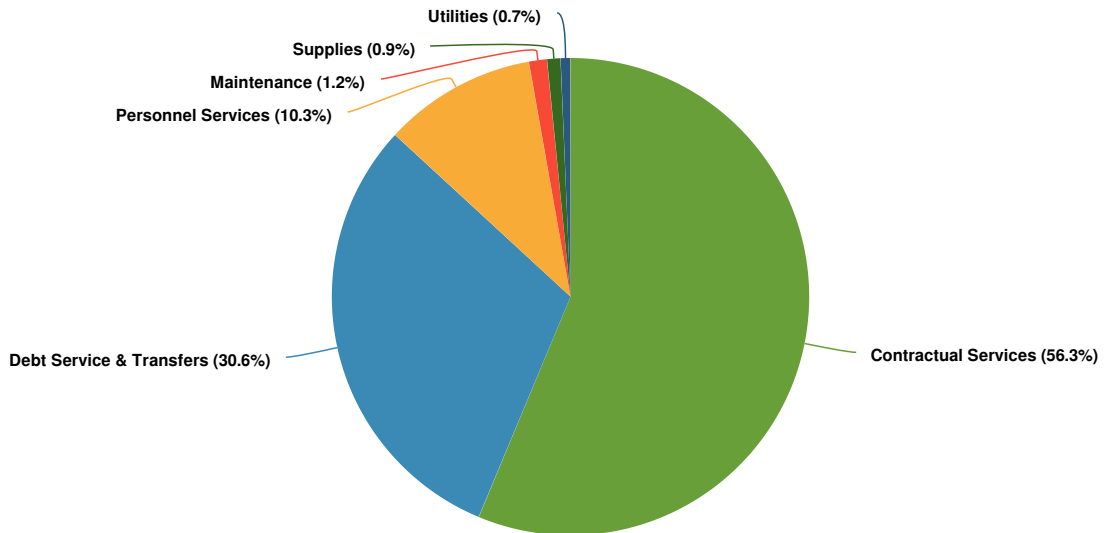


Grey background indicates budgeted figures.

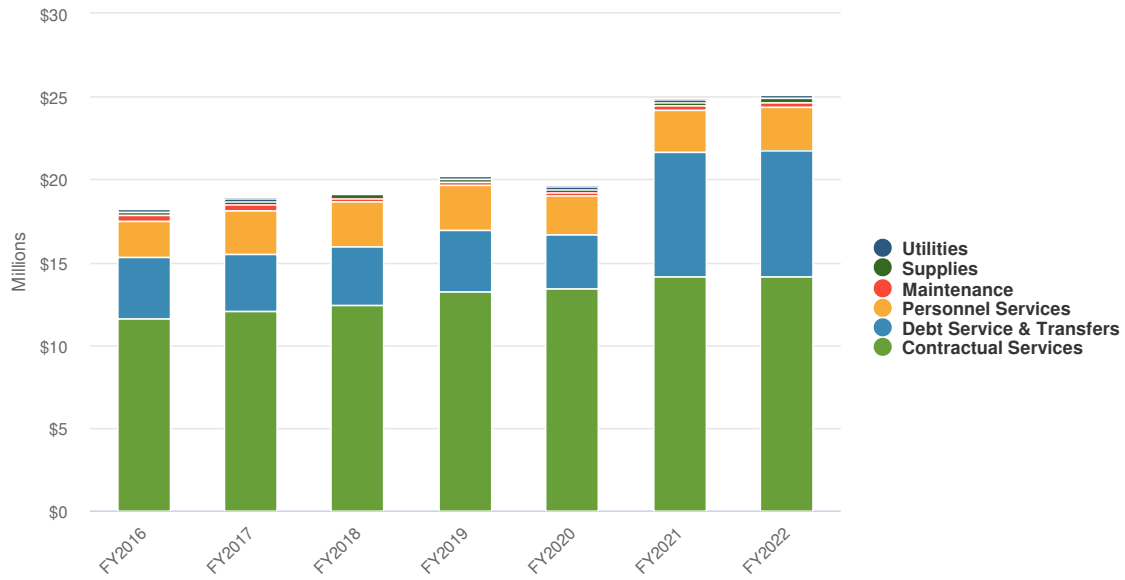
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures							
Support Services	\$220,283	\$169,542	\$161,137	\$0			N/A
Public Works	\$15,037,206	\$16,059,273	\$15,389,035	\$17,313,016	\$17,484,527	\$17,484,527	1%
Administrative Services	\$3,984,872	\$3,957,654	\$4,031,879	\$7,514,052	\$7,577,079	\$7,577,079	0.8%
Total Expenditures:	\$19,242,361	\$20,186,469	\$19,582,051	\$24,827,068	\$25,061,606	\$25,061,606	0.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

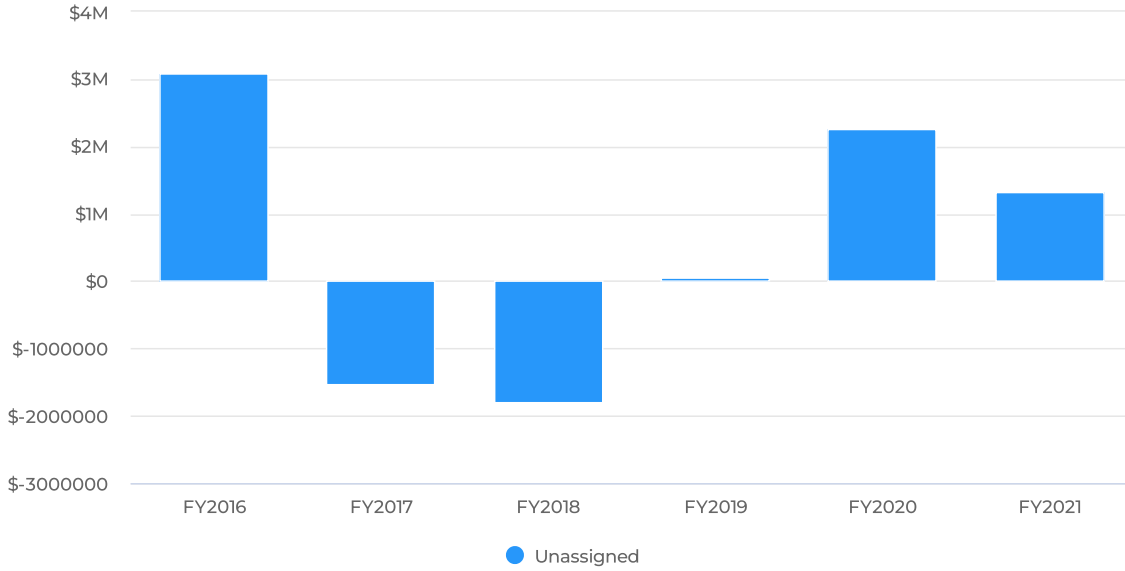


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services	\$2,646,813	\$2,657,309	\$2,403,229	\$2,464,533	\$2,592,200	5.2%
Contractual Services	\$12,402,150	\$13,208,677	\$13,380,140	\$14,118,901	\$14,106,010	-0.1%
Supplies	\$215,842	\$195,181	\$185,094	\$219,620	\$226,240	3%
Maintenance	\$244,404	\$236,212	\$181,564	\$276,530	\$306,580	10.9%
Debt Service & Transfers	\$3,581,612	\$3,763,734	\$3,287,797	\$7,582,044	\$7,665,136	1.1%
Utilities	\$151,540	\$125,356	\$144,227	\$165,440	\$165,440	0%
Total Expense Objects:	\$19,242,361	\$20,186,469	\$19,582,051	\$24,827,068	\$25,061,606	0.9%

Fund Balance

As an enterprise fund, the fund balance numbers provided are based on the working capital of each fiscal year. These amounts vary depending on the cash status of the fund at the beginning of the fiscal year.

Fund Balance Projections

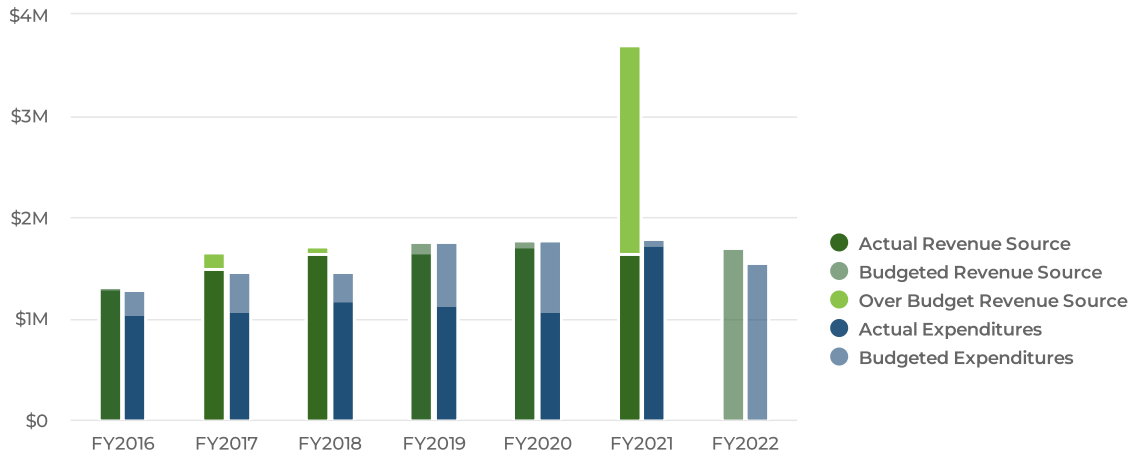


	FY2021
Fund Balance	Actual
Unassigned	\$1,318,272
Total Fund Balance:	\$1,318,272

This enterprise fund focuses on the operation and maintenance of the stormwater utility system, which manages stormwater drainage runoff, including administration, repairs, replacements, improvements, and extensions of the water and sewer system (directly related to drainage), financing and related debt service, and billing and collection.

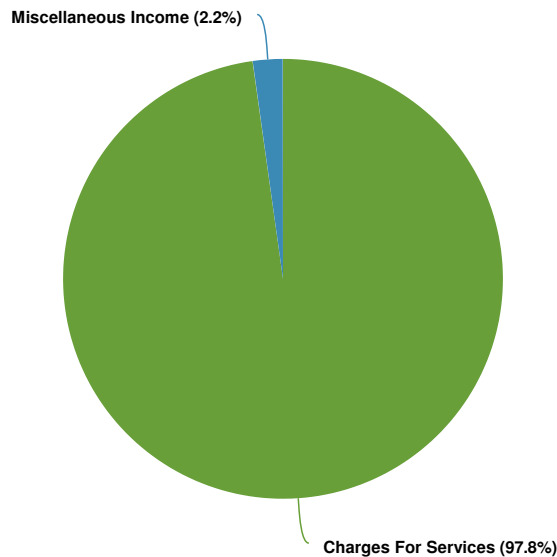
Summary

The Town of Bedford is projecting \$1.7M of revenue in FY2022, which represents a 2.8% increase over the prior year. Budgeted expenditures are projected to decrease by 13.3% or \$239.26K to \$1.55M in FY2022.

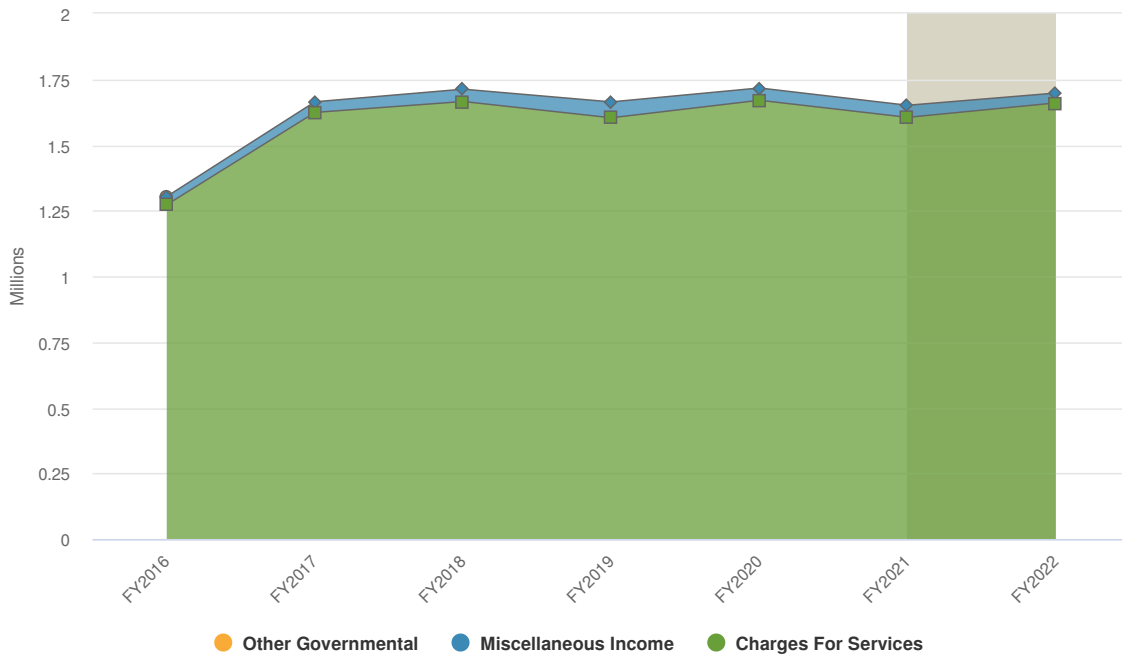


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

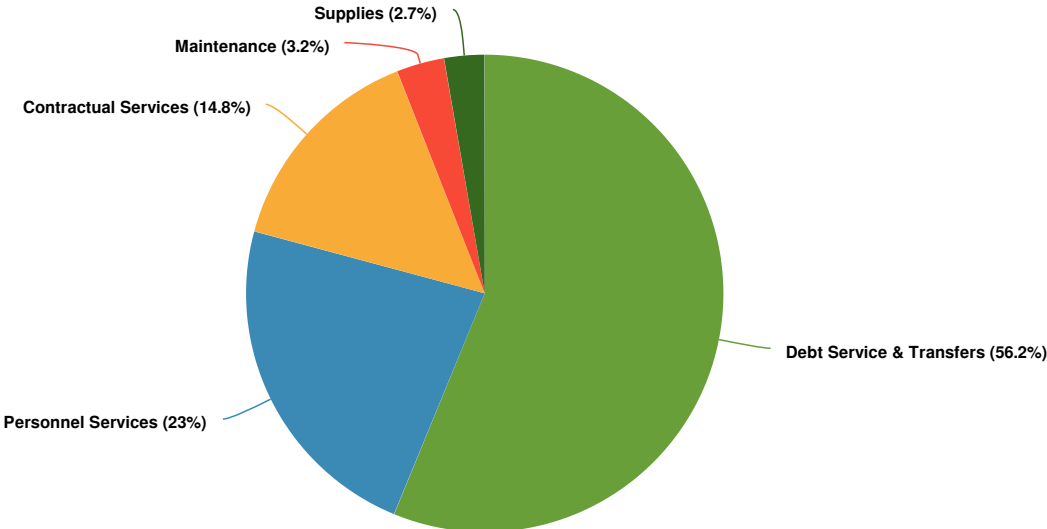


Grey background indicates budgeted figures.

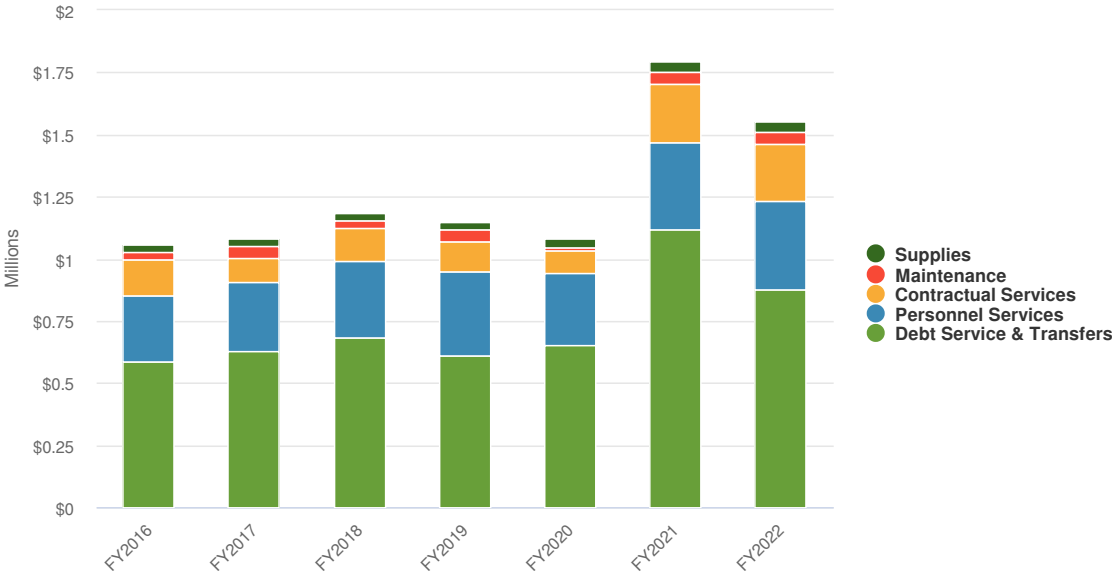
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source							
Charges For Services	\$1,665,337	\$1,603,428	\$1,670,008	\$1,605,000	\$1,660,000	\$1,660,000	3.4%
Miscellaneous Income	\$46,936	\$60,429	\$46,819	\$46,000	\$37,500	\$37,500	-18.5%
Total Revenue Source:	\$1,712,273	\$1,663,857	\$1,716,827	\$1,651,000	\$1,697,500	\$1,697,500	2.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



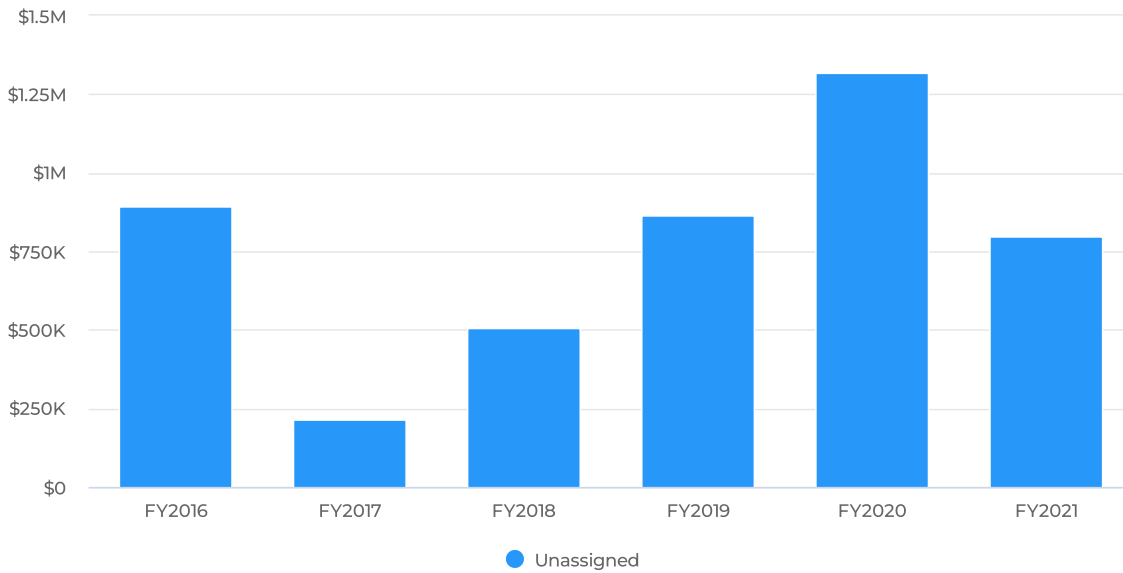
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects							

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Personnel Services	\$304,112	\$339,366	\$286,689	\$354,813	\$357,220	\$357,220	0.7%
Contractual Services	\$133,373	\$125,121	\$92,510	\$230,770	\$230,770	\$230,770	0%
Supplies	\$30,274	\$29,953	\$34,231	\$42,500	\$42,500	\$42,500	0%
Maintenance	\$31,623	\$44,955	\$14,743	\$49,980	\$50,280	\$50,280	0.6%
Debt Service & Transfers	\$684,102	\$608,015	\$653,056	\$1,115,575	\$873,607	\$873,607	-21.7%
Total Expense Objects:	\$1,183,484	\$1,147,410	\$1,081,229	\$1,793,638	\$1,554,377	\$1,554,377	-13.3%

Fund Balance

As an enterprise fund, the fund balance numbers provided are based on the working capital of each fiscal year. These amounts vary depending on the cash status of the fund at the beginning of the fiscal year.

Fund Balance Projections



	FY2021
Fund Balance	Actual
Unassigned	\$796,528
Total Fund Balance:	\$796,528

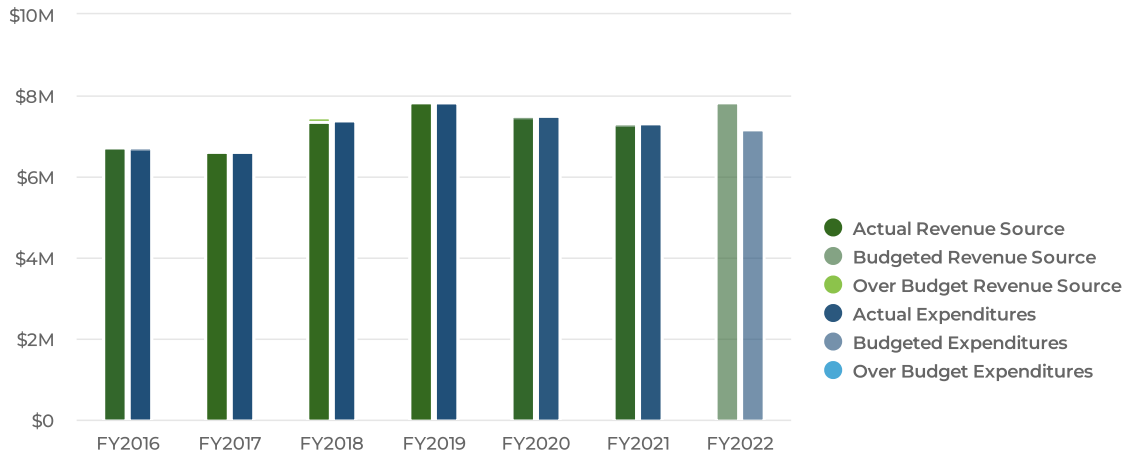


Interest & Sinking Fund (Debt Service Fund)

This governmental fund is used to account for the accumulation of resources for the payment of general long-term debt principal, interest, and related costs from the taxes levied by the City. Bonds used by a government to finance major construction projects, to be paid by tax levies over a period of years, require a debt service fund to account for their repayment.

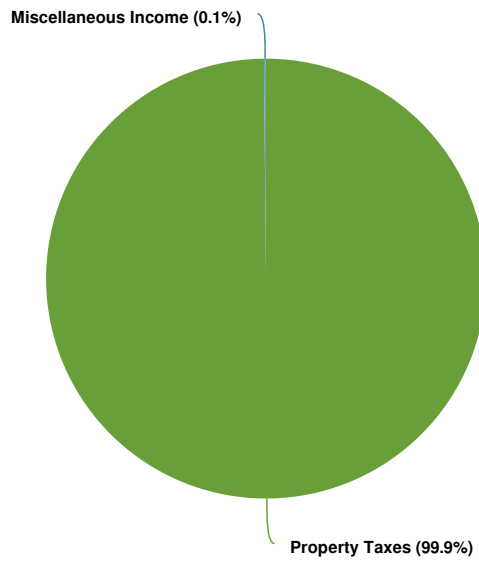
Summary

The Town of Bedford is projecting \$7.84M of revenue in FY2022, which represents a 6.8% increase over the prior year. Budgeted expenditures are projected to decrease by 2.3% or \$166.69K to \$7.17M in FY2022.

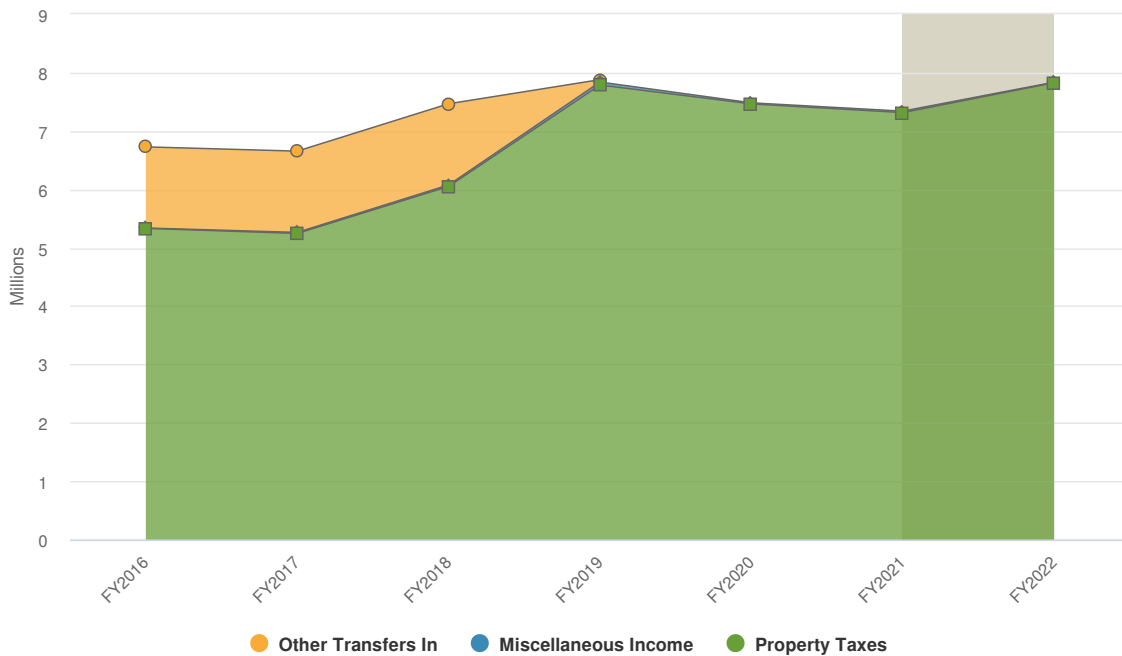


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



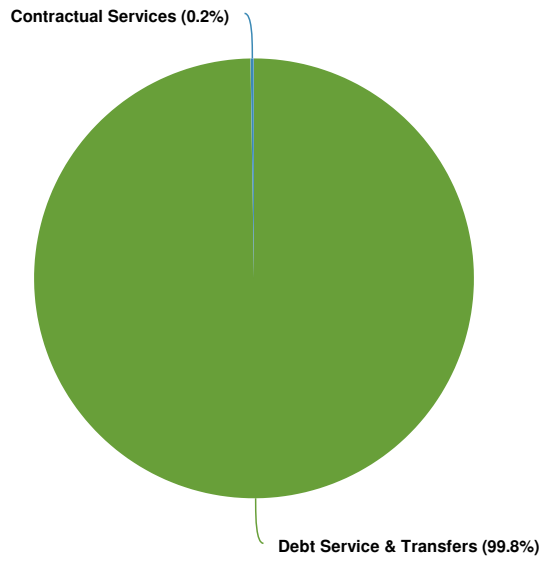
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						

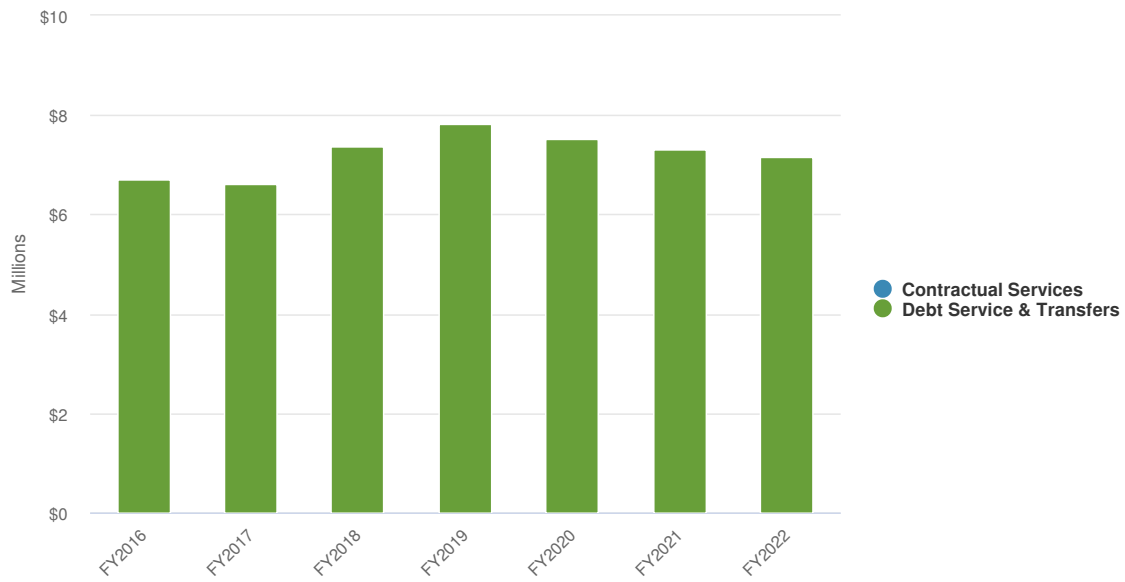
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Property Taxes	\$6,049,321	\$7,786,791	\$7,462,741	\$7,314,220	\$7,825,820	7%
Miscellaneous Income	\$25,275	\$51,035	\$18,865	\$25,000	\$10,000	-60%
Other Transfers In	\$1,390,747	\$40,936	\$0	\$0	\$0	0%
Total Revenue Source:	\$7,465,343	\$7,878,762	\$7,481,606	\$7,339,220	\$7,835,820	6.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



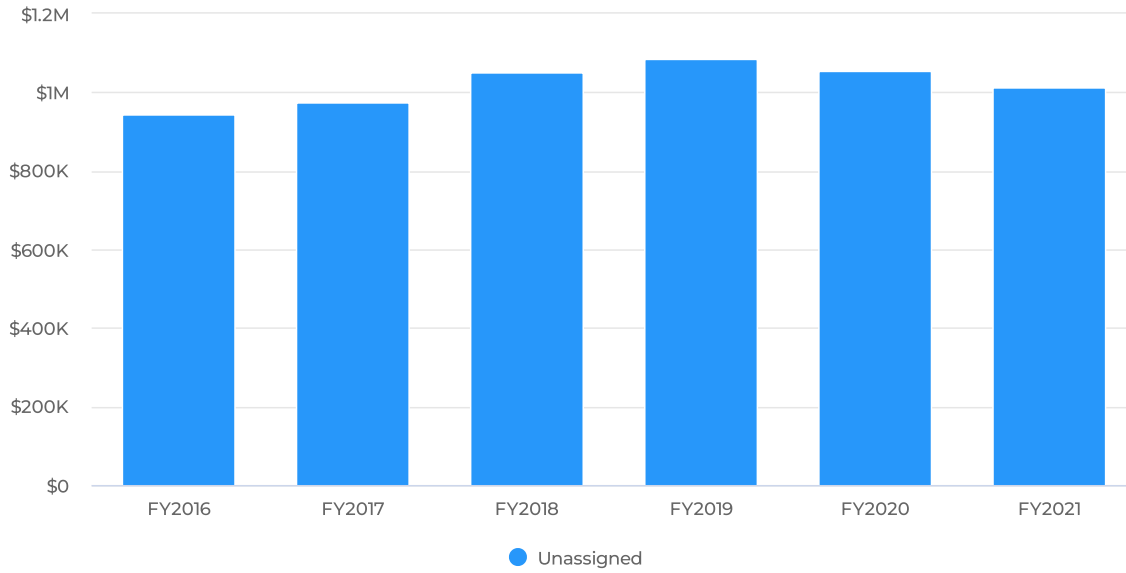
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects							
Contractual Services	\$7,728	\$13,154	\$12,239	\$17,000	\$17,000	\$17,000	0%
Debt Service & Transfers	\$7,381,623	\$7,828,085	\$7,529,877	\$7,317,470	\$7,150,776	\$7,150,776	-2.3%
Total Expense Objects:	\$7,389,351	\$7,841,239	\$7,542,116	\$7,334,470	\$7,167,776	\$7,167,776	-2.3%

Fund Balance

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$944,475	\$973,557	\$1,049,549	\$1,087,072	\$1,055,347	-2.9%
Total Fund Balance:	\$944,475	\$973,557	\$1,049,549	\$1,087,072	\$1,055,347	-2.9%

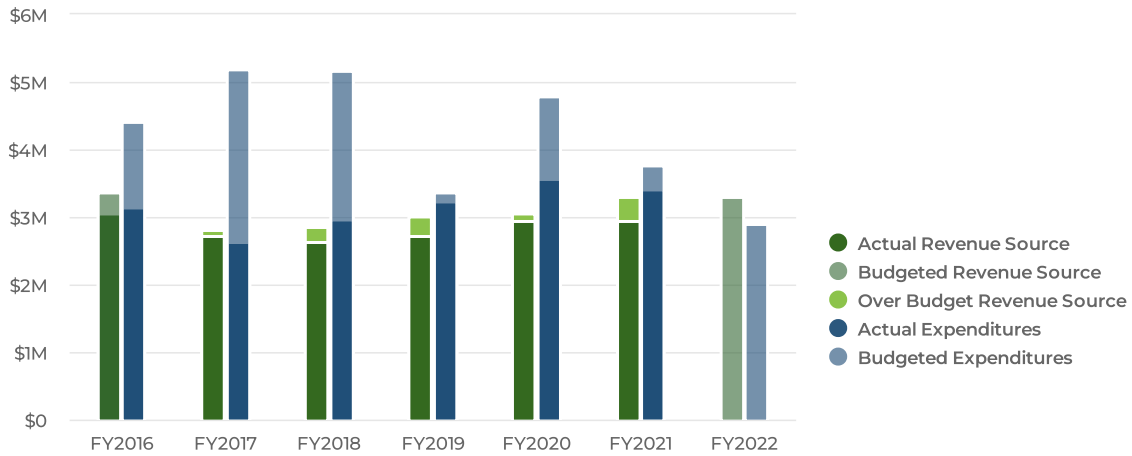


Edc -4B Street Improvement

In November 1997, Bedford voters approved a half-cent sales tax for the purpose of maintenance and improvements of the street network. Following approval of the tax levy, the Bedford Street Improvement Economic Development Corporation (SIEDC) was created to direct and authorize all expenditures, with the City Council having final approval. The Council appointed a corporation that is composed of citizens and elected official to oversee the financial expenditures, street network maintenance and improvements. The street network is comprised of the roadway, curb and gutter, sidewalks, traffic signals, lane and intersection markings, and street signs.

Summary

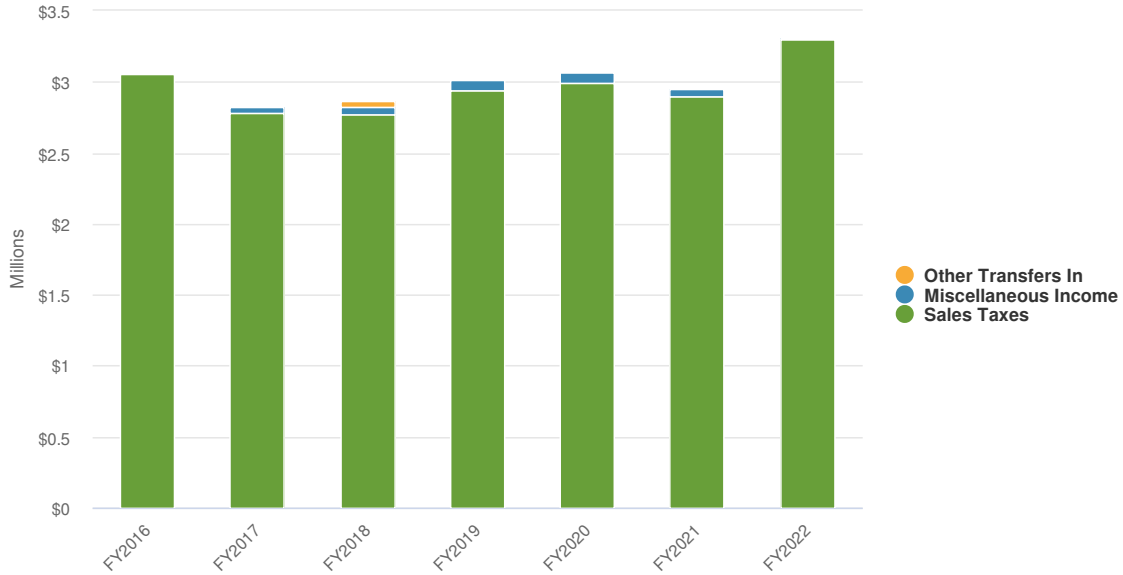
The City of Bedford is projecting \$3.31M of revenue in FY2022, which represents a 12.4% increase over the prior year. Budgeted expenditures are projected to decrease by 47.3% or \$1.78M to \$1.99M in FY2022.



Revenues by Source

The primary funding source for this fund is sales tax. Based on the annual collections for the prior fiscal year, the revenue budget has been increased to correspond with the increase in overall revenue collections from the prior fiscal year. Additional funding comes from the interest income on the fund. This has been decreased for the coming fiscal year due to the current market conditions.

Budgeted and Historical 2022 Revenues by Source

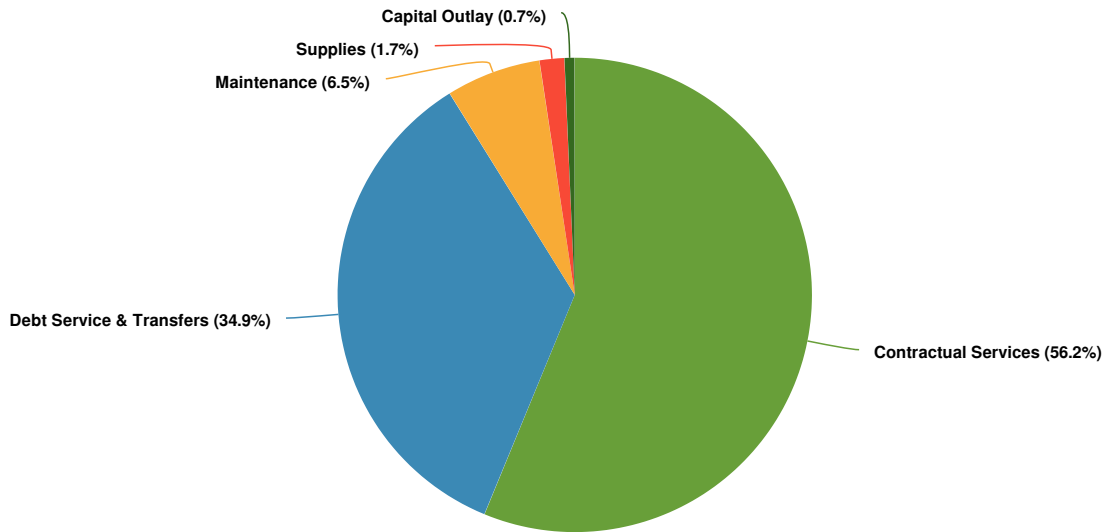


Name	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source								
Sales Taxes	\$2,776,931	\$2,773,735	\$2,934,711	\$2,993,879	\$2,900,000	\$3,300,000	\$3,300,000	13.8%
Miscellaneous Income	\$50,814	\$54,584	\$78,654	\$68,349	\$45,000	\$10,000	\$10,000	-77.8%
Other Transfers In	\$0	\$41,478	\$0	\$0		\$0	\$0	N/A
Total Revenue Source:	\$2,827,745	\$2,869,797	\$3,013,365	\$3,062,228	\$2,945,000	\$3,310,000	\$3,310,000	12.4%

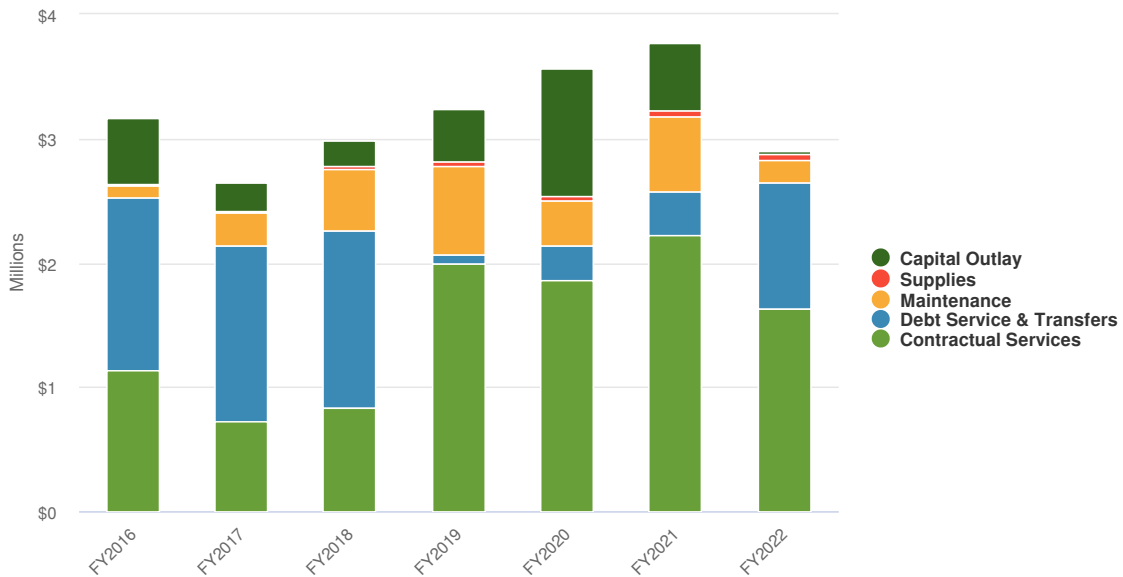
Expenditures by Classification

The expenditures in this fund fluctuate based on the planned projects approved by the SIEDC Board. The budget changes annually based on the projects identified in the Streets Master Plan and available funding.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

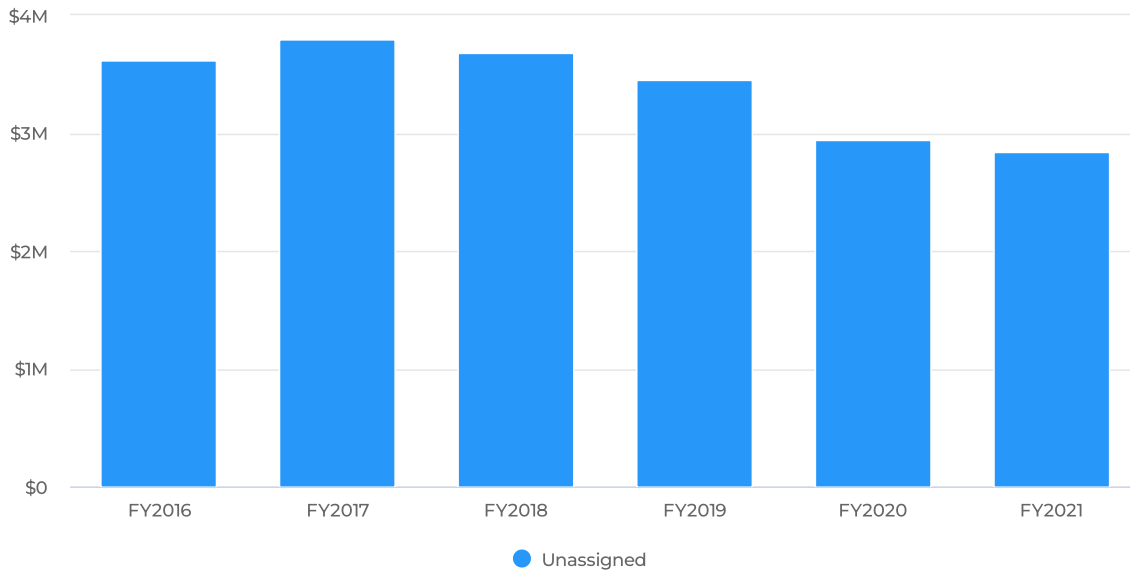


Name	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects								
Contractual Services	\$722,115	\$835,687	\$1,994,891	\$1,855,479	\$2,223,508	\$1,630,380	\$1,630,380	-26.7%
Supplies	\$11,524	\$20,748	\$35,943	\$33,578	\$48,800	\$48,800	\$48,800	0%
Maintenance	\$263,443	\$499,228	\$707,490	\$364,779	\$606,060	\$187,440	\$187,440	-69.1%
Debt Service & Transfers	\$1,420,877	\$1,419,834	\$76,788	\$278,115	\$345,960	\$1,013,468	\$1,013,468	192.9%
Capital Outlay	\$232,489	\$203,625	\$429,288	\$1,036,236	\$544,120	\$20,000	\$20,000	-96.3%
Total Expense Objects:	\$2,650,448	\$2,979,122	\$3,244,400	\$3,568,187	\$3,768,448	\$2,900,088	\$2,900,088	-23%

Fund Balance

The SIEDC Board annually approves the projects for each fiscal year. They use a mix of financing sources available including fund balance or debt instruments. Changes in fund balance are determined by the schedule of projects and planned financing sources approved by the Board.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$3,612,967	\$3,790,266	\$3,680,942	\$3,449,908	\$2,943,948	-14.7%
Total Fund Balance:	\$3,612,967	\$3,790,266	\$3,680,942	\$3,449,908	\$2,943,948	-14.7%

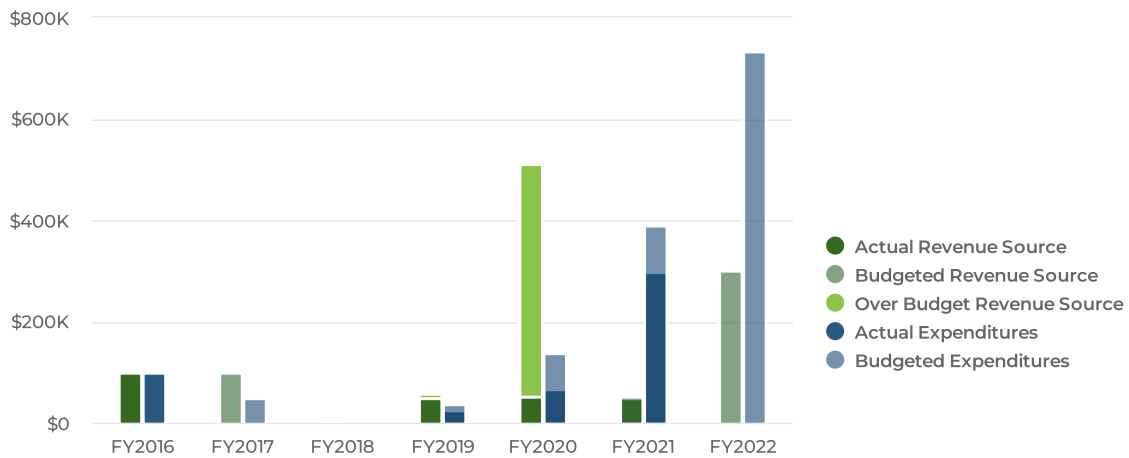
B Economic Dev Fund

This governmental fund is used to account for the revenue and expenditures related to economic development related activities, particularly as they pertain to agreements made through Chapter 380 of the Texas Local Government Code and the City's Economic Development Incentive Policy and Program.

Under Chapter 380 of the Texas Local Government Code, the City Council is able to partner with local businesses using authorized tools, such as tax rebates, to provide incentive packages for business recruitment and retention. This fund is used to account for reimbursements upon verification of compliance with each agreement's parameters.

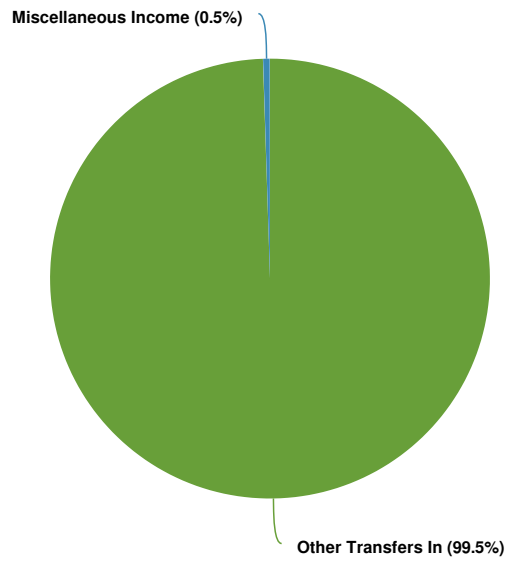
Summary

The Town of Bedford is projecting \$301.5K of revenue in FY2022, which represents a 468.9% increase over the prior year. Budgeted expenditures are projected to increase by 88.5% or \$345K to \$735K in FY2022.

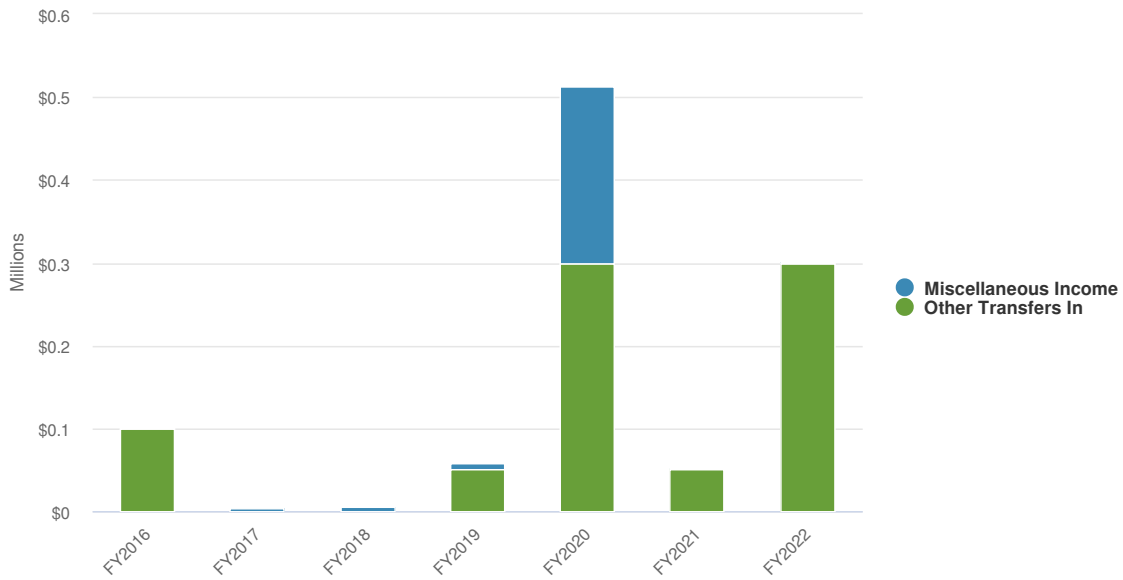


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

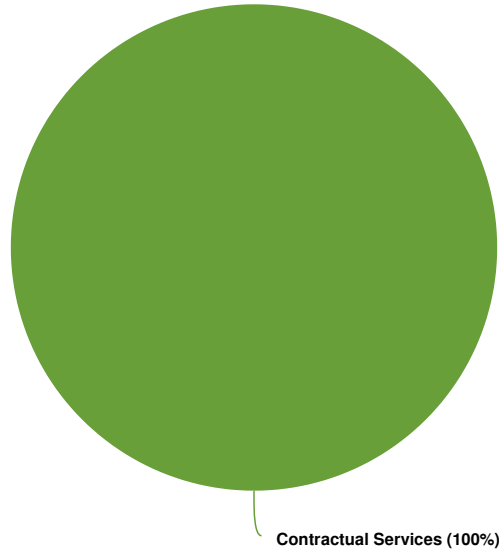


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$5,318	\$7,839	\$212,743	\$3,000	\$1,500	-50%
Other Transfers In	\$0	\$50,000	\$300,000	\$50,000	\$300,000	500%

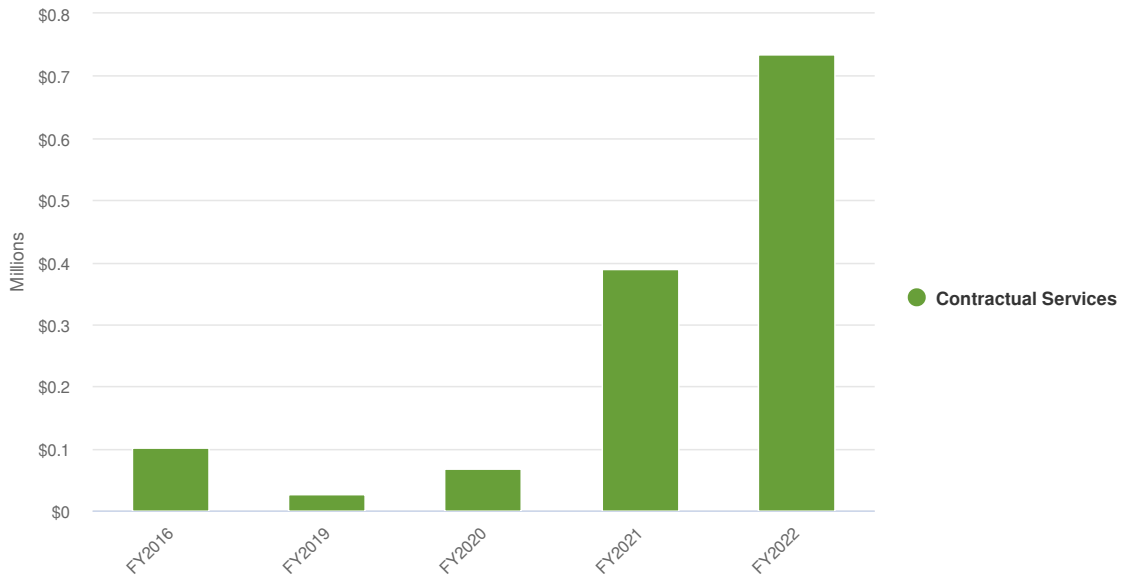
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Revenue Source:	\$5,318	\$57,839	\$512,743	\$53,000	\$301,500	468.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

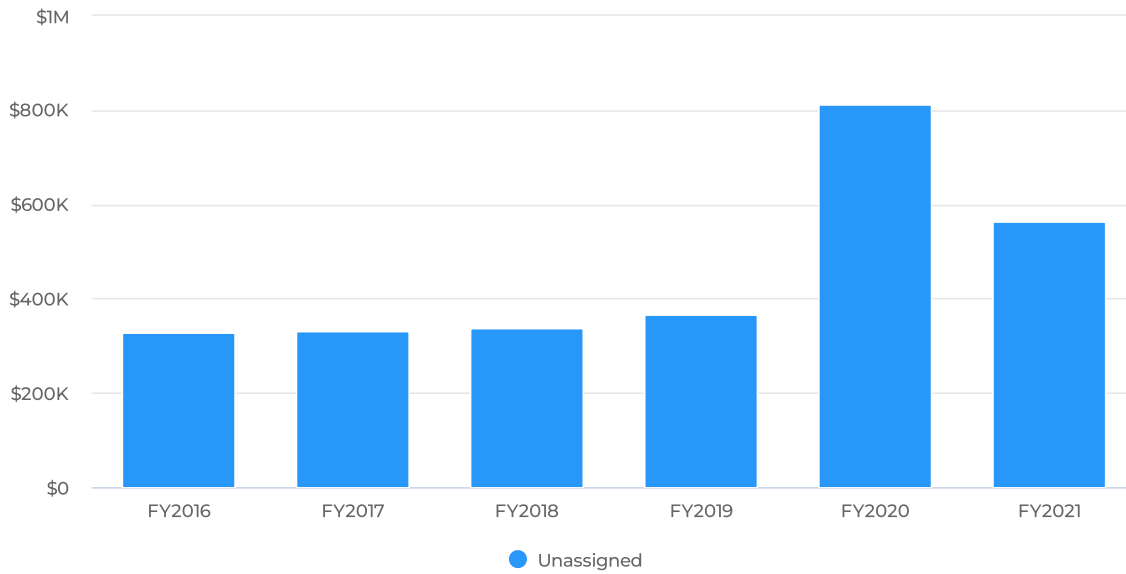


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects							
Contractual Services	\$0	\$27,656	\$67,394	\$390,000	\$735,000	\$735,000	88.5%
Total Expense Objects:	\$0	\$27,656	\$67,394	\$390,000	\$735,000	\$735,000	88.5%

Fund Balance

The Economic Development Fund received several additional transfers from the SIEDC Fund and Utility Repair & Maintenance Fund to assist with funding for a Council approved Economic Development Agreement in FY 22. Expenditures are only authorized for Council approved agreements, resulting in fund balance growth during years when no agreements are active.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$328,560	\$331,704	\$337,022	\$367,205	\$812,554	121.3%
Total Fund Balance:	\$328,560	\$331,704	\$337,022	\$367,205	\$812,554	121.3%

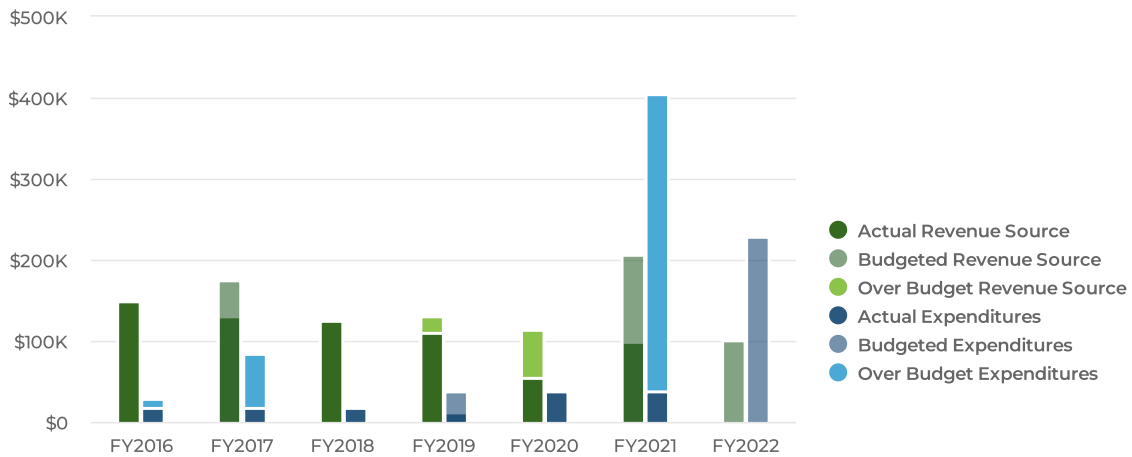
B Public Educ Govt Fund

This special revenue fund is used to account for the 1% fee that is collected along with the cable franchise fee. Expenditures from this fund are limited through federal law to capital costs for public, educational, governmental (PEG) programming facilities.

In December 2012, Time Warner Cable terminated its local franchise with the City of Bedford and opted into statewide franchising in accordance with the adoption of SB 1087 in the 2011 legislature. SB 1087 allowed each local incumbent cable franchisee to terminate all of its local franchises in cities of less than 215,000, if done so by December 31, 2011. This is also in compliance with the SB 5 from the 2005 legislature which transferred cable franchising authority to the Public Utility Commission. Also, in accordance with SB 1087, a municipality must set up a separate PEG fund at the time of franchise termination to collect and account for the public, educational, and governmental (PEG) fee which goes into effect at the time of termination. The PEG fee is an additional 1% of gross revenue and can only be spent on capital items for the local access channel as described by federal law. The PEG fee is also required of AT&T, as well as any future cable provider that may choose to provide service in Bedford.

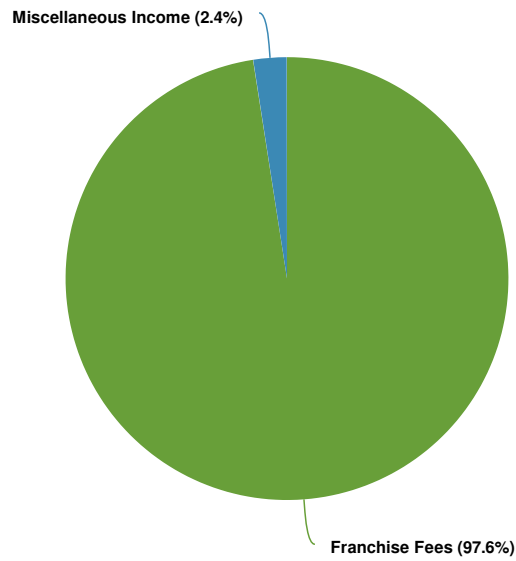
Summary

The Town of Bedford is projecting \$102.5K of revenue in FY2022, which represents a 50.5% decrease over the prior year. Budgeted expenditures are projected to increase by 499.5% or \$191.8K to \$230.2K in FY2022.

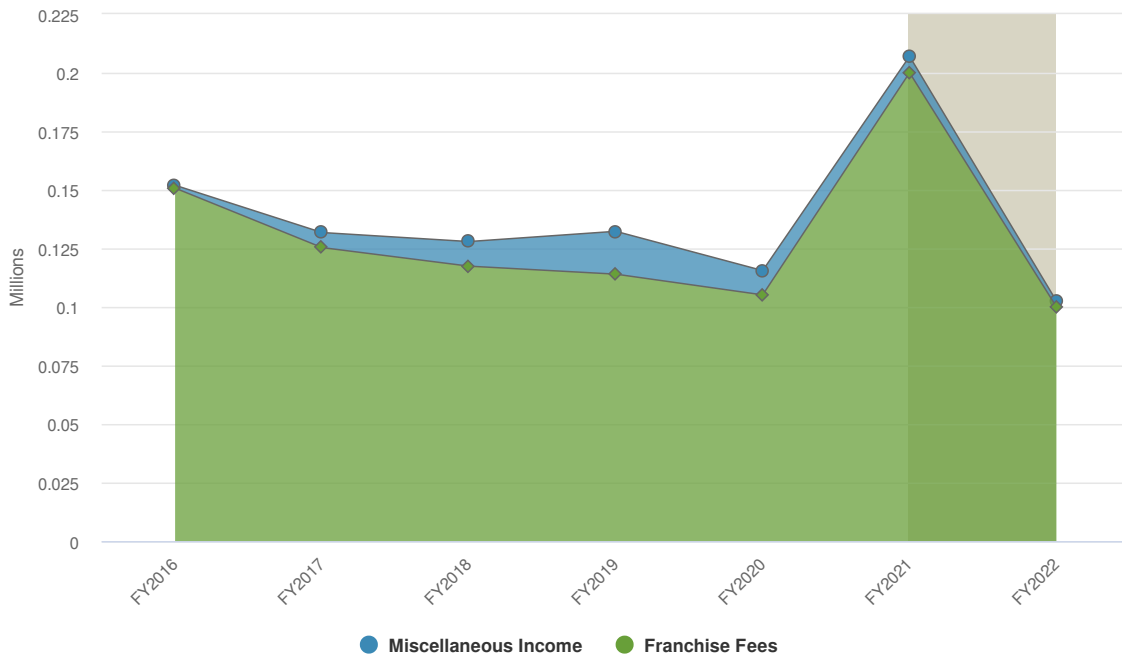


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



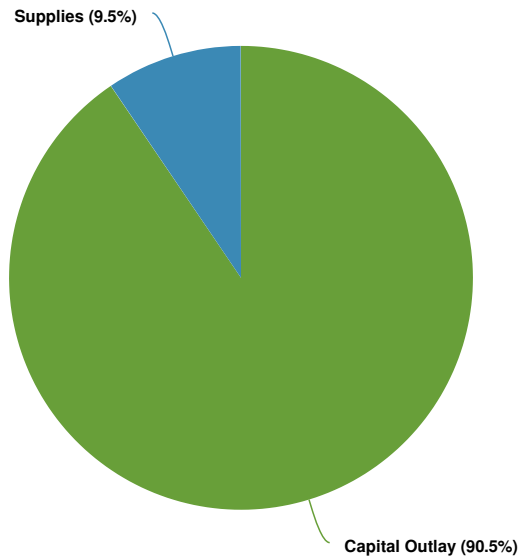
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						

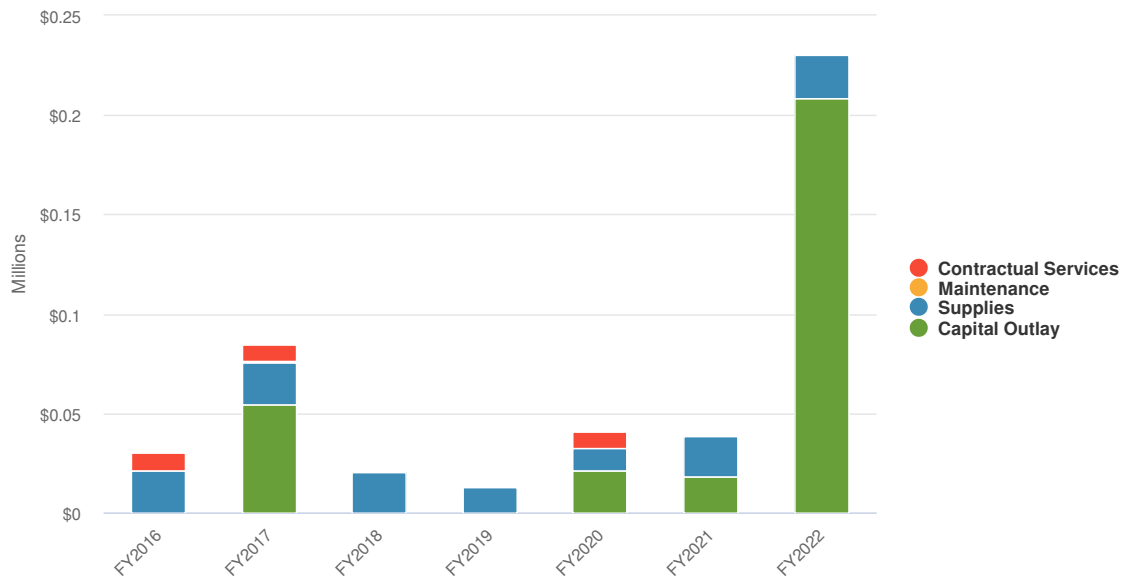
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Franchise Fees	\$117,398	\$113,978	\$105,131	\$200,000	\$100,000	-50%
Miscellaneous Income	\$10,502	\$18,296	\$10,382	\$7,000	\$2,500	-64.3%
Total Revenue Source:	\$127,900	\$132,274	\$115,513	\$207,000	\$102,500	-50.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

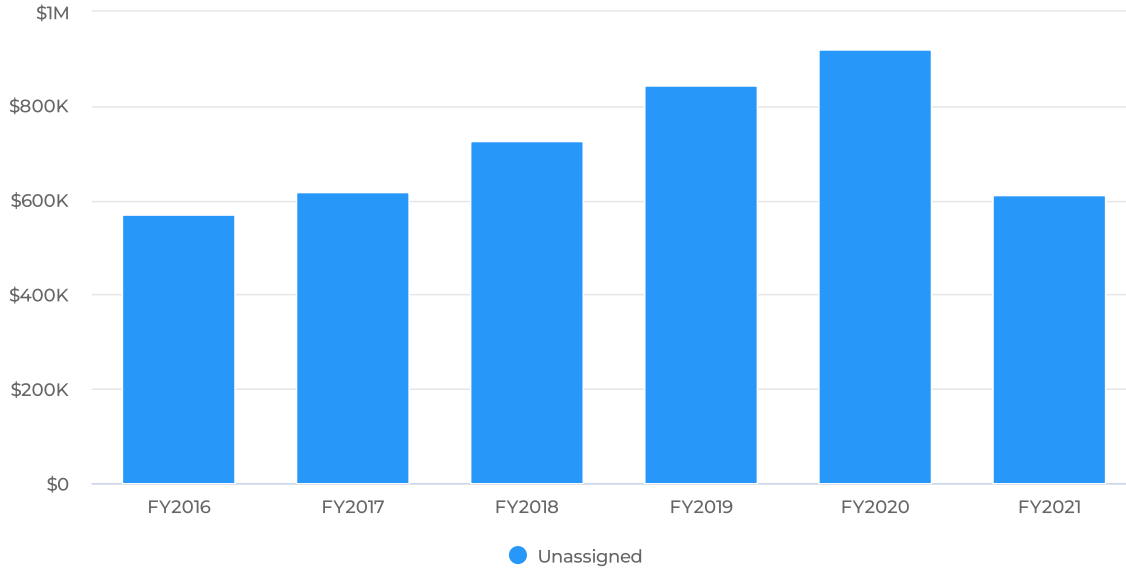


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$0	\$0	\$8,340		\$0	N/A
Supplies	\$20,265	\$12,743	\$11,696	\$20,000	\$21,800	9%
Capital Outlay	\$0	\$0	\$21,024	\$18,400	\$208,400	1,032.6%
Total Expense Objects:	\$20,265	\$12,743	\$41,060	\$38,400	\$230,200	499.5%

Fund Balance

As a special revenue fund, the use of these funds are restricted by state statute. Fund Balance changes are based on approved expenditures for allowable expenses and fluctuate annually.

Fund Balance Projections

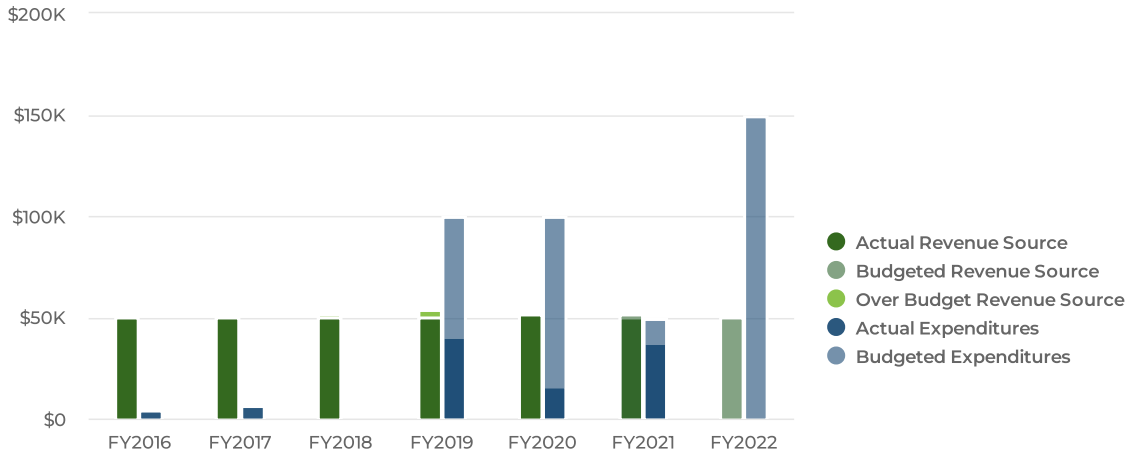


	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$570,223	\$617,412	\$725,047	\$844,578	\$919,030	8.8%
Total Fund Balance:	\$570,223	\$617,412	\$725,047	\$844,578	\$919,030	8.8%

This governmental fund was established to have a pay-as-you-go maintenance fund for the Parks in Bedford. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget such as playgrounds, water fountains, shade restructures, fencing and lighting.

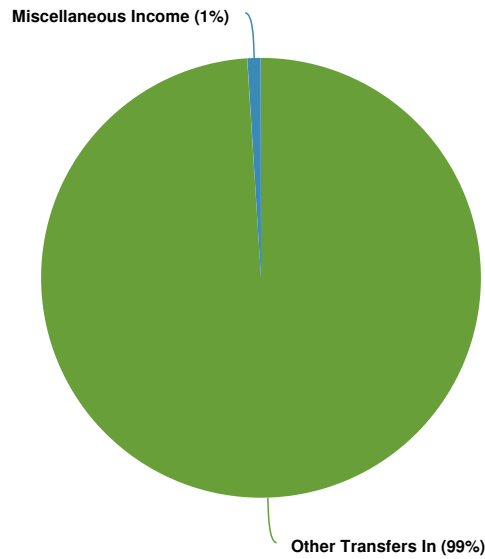
Summary

The Town of Bedford is projecting \$50.5K of revenue in FY2022, which represents a 1.9% decrease over the prior year. Budgeted expenditures are projected to increase by 200% or \$100K to \$150K in FY2022.

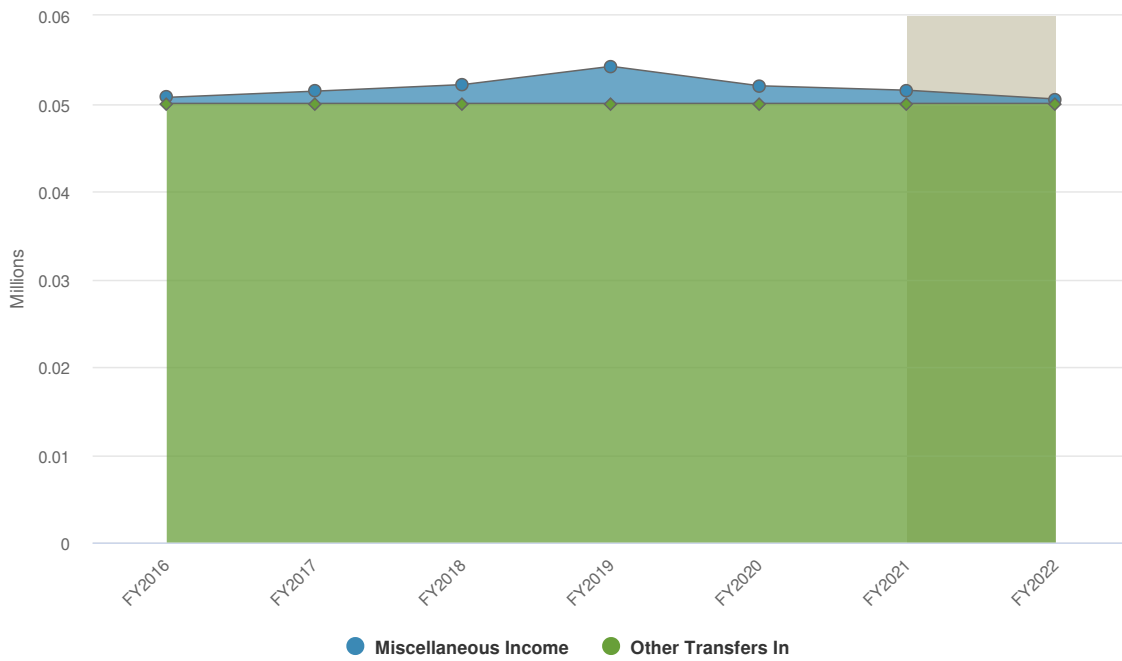


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

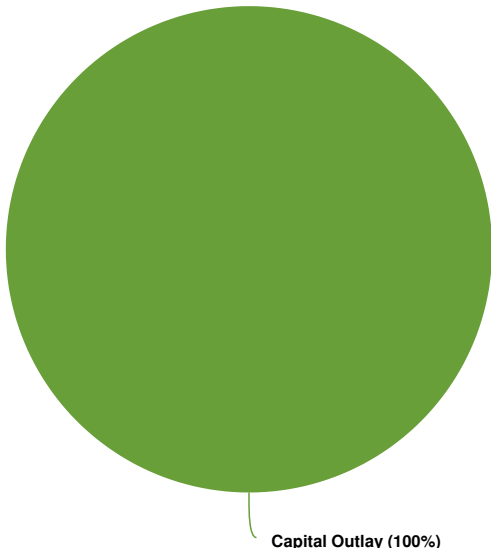


Grey background indicates budgeted figures.

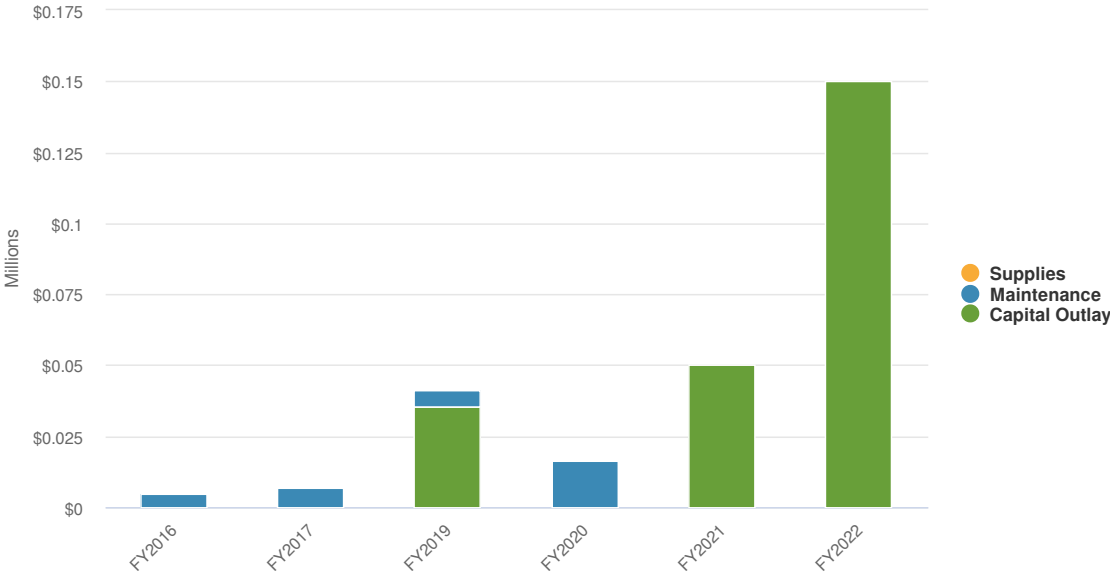
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$2,145	\$4,225	\$2,007	\$1,500	\$500	-66.7%
Other Transfers In	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total Revenue Source:	\$52,145	\$54,225	\$52,007	\$51,500	\$50,500	-1.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



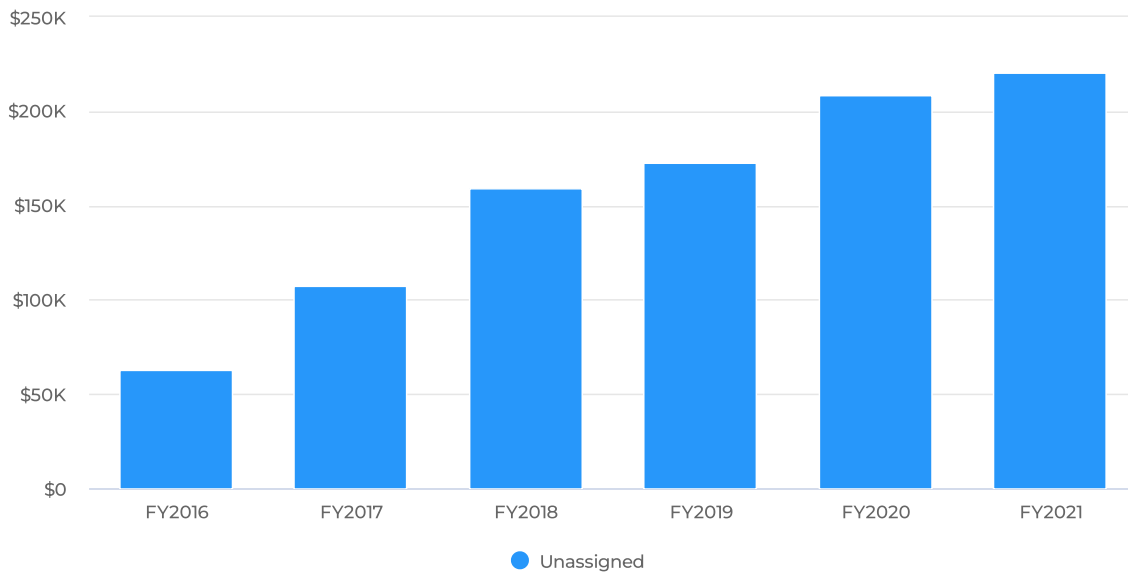
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Supplies	\$0	\$0	\$115		\$0	N/A

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$0	\$5,400	\$16,177	\$0	\$0	0%
Capital Outlay	\$0	\$35,643	\$0	\$50,000	\$150,000	200%
Total Expense Objects:	\$0	\$41,043	\$16,292	\$50,000	\$150,000	200%

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs.

Fund Balance Projections



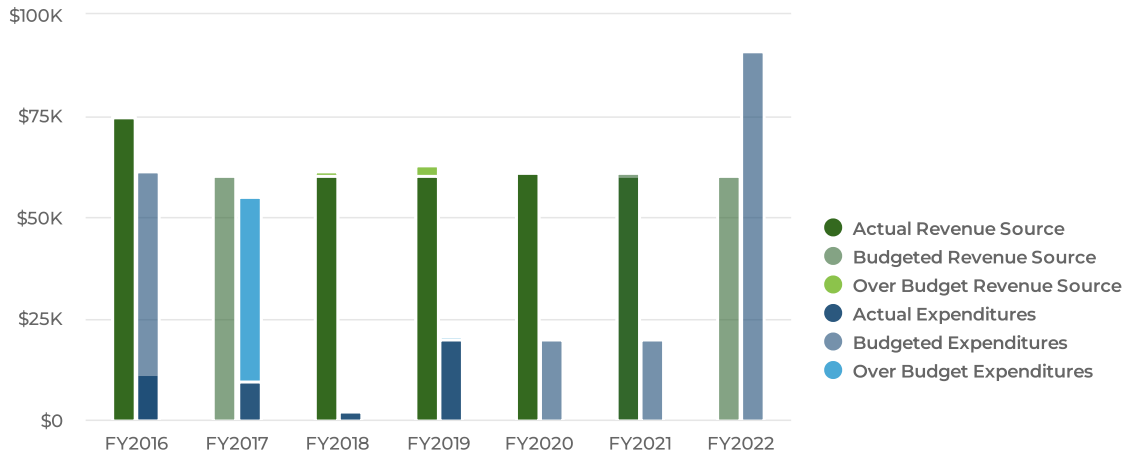
	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	
Unassigned	\$107,483	\$159,628	\$172,811	\$208,527	20.7%
Total Fund Balance:	\$107,483	\$159,628	\$172,811	\$208,527	20.7%

Computer Replacement Fund

This governmental fund was established to have a pay-as-you-go fund for computer and server replacement. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger capital purchases that cannot be absorbed in the operating budget.

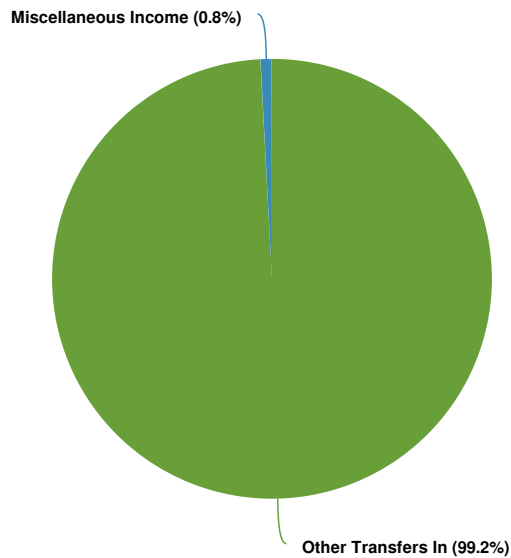
Summary

The Town of Bedford is projecting \$60.5K of revenue in FY2022, which represents a 0.8% decrease over the prior year. Budgeted expenditures are projected to increase by 355% or \$71K to \$91K in FY2022.

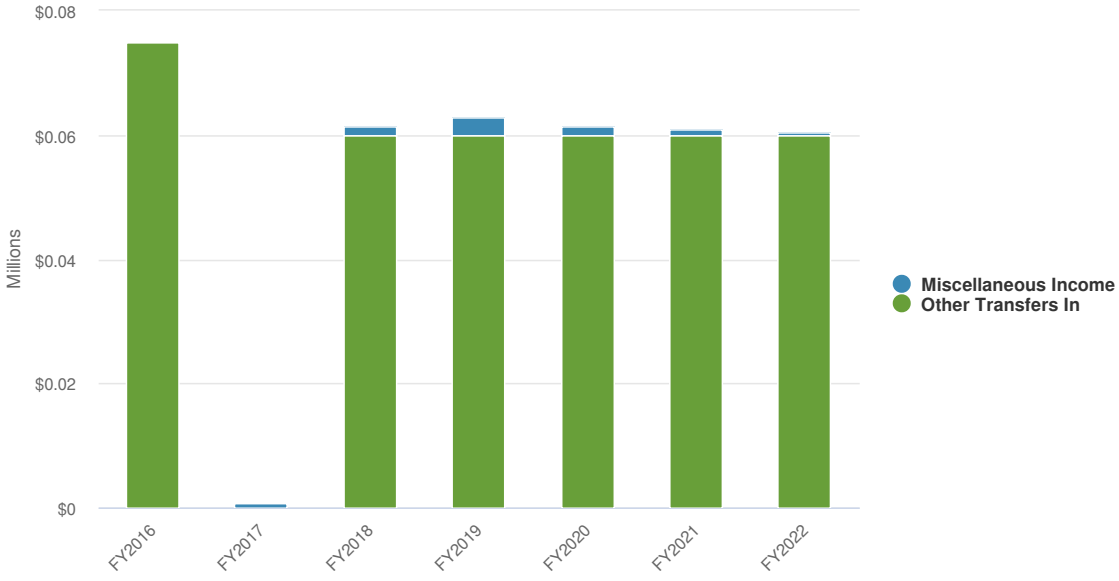


Revenues by Source

Projected 2022 Revenues by Source



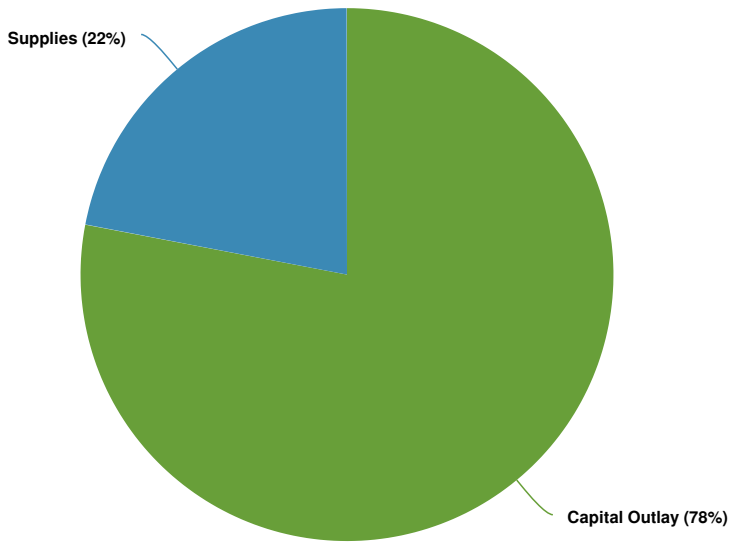
Budgeted and Historical 2022 Revenues by Source



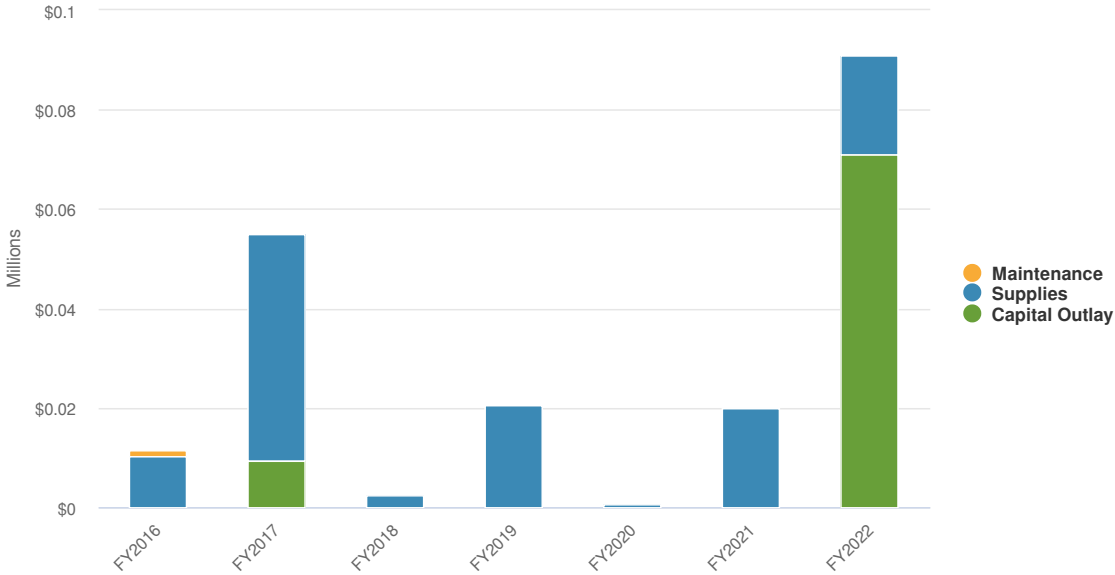
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$1,307	\$2,806	\$1,453	\$1,000	\$500	-50%
Other Transfers In	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	0%
Total Revenue Source:	\$61,307	\$62,806	\$61,453	\$61,000	\$60,500	-0.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



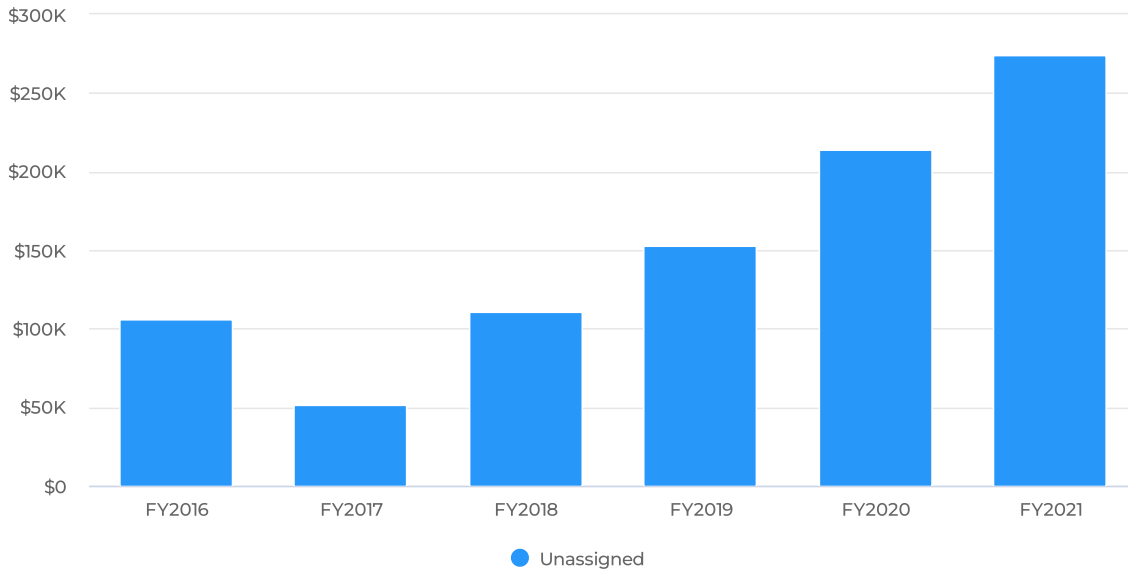
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Supplies	\$2,337	\$20,626	\$542	\$20,000	\$20,000	0%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Capital Outlay	\$0	\$0	\$0	\$0	\$71,000	N/A
Total Expense Objects:	\$2,337	\$20,626	\$542	\$20,000	\$91,000	355%

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on capital needs.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$105,813	\$51,560	\$110,530	\$152,711	\$213,622	39.9%
Total Fund Balance:	\$105,813	\$51,560	\$110,530	\$152,711	\$213,622	39.9%

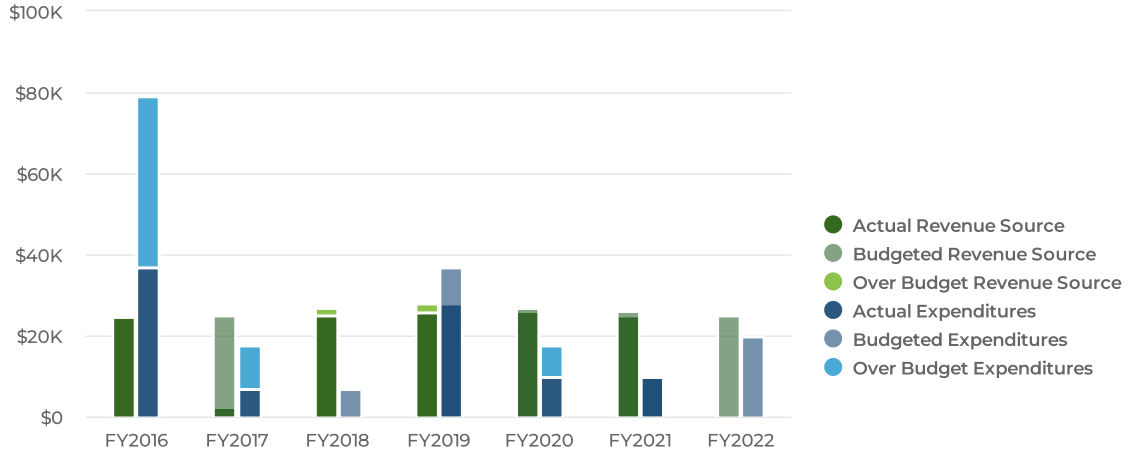


Aquatics Maint Fund

This governmental fund was established to have a pay-as-you-go maintenance fund for aquatics in Bedford. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget for Roy Savage Pool.

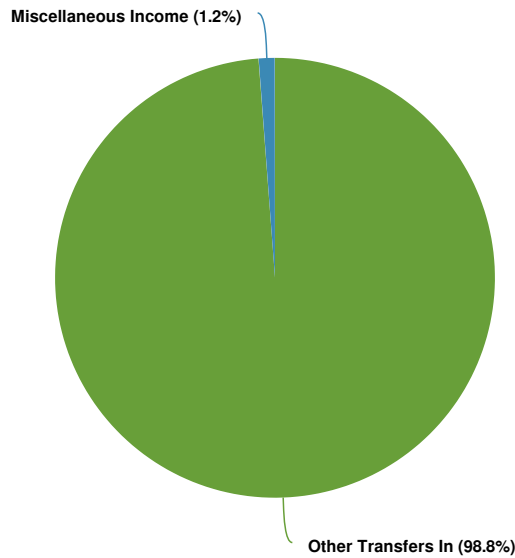
Summary

The Town of Bedford is projecting \$25.3K of revenue in FY2022, which represents a 3.4% decrease over the prior year. Budgeted expenditures are projected to increase by 100% or \$10K to \$20K in FY2022.

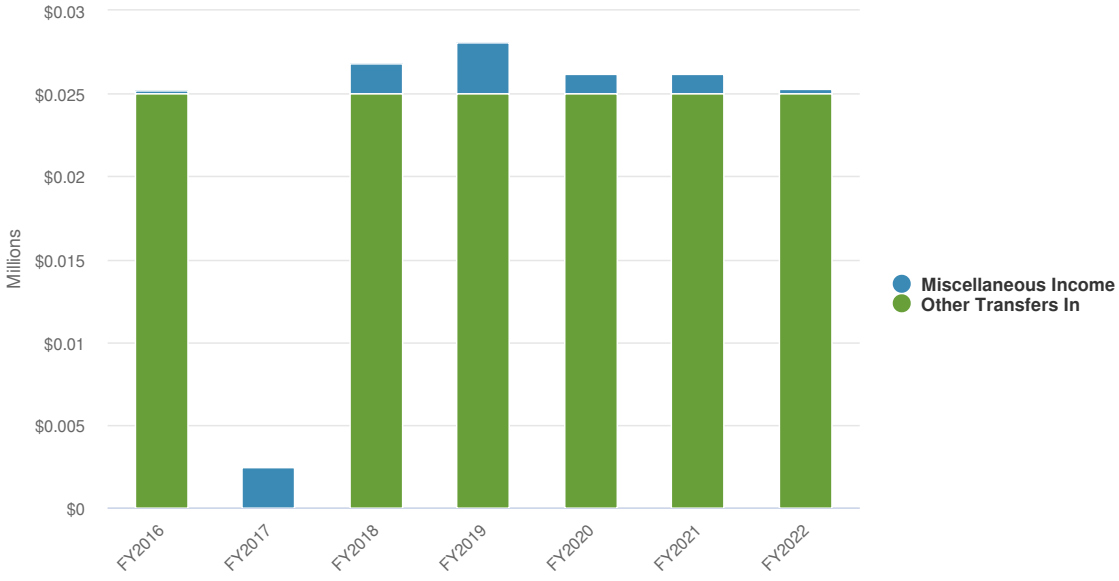


Revenues by Source

Projected 2022 Revenues by Source



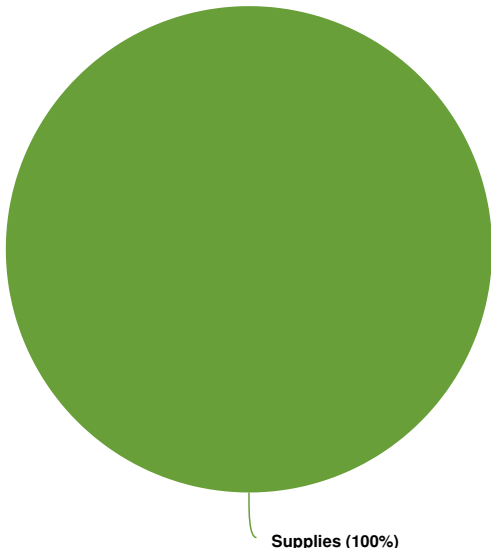
Budgeted and Historical 2022 Revenues by Source



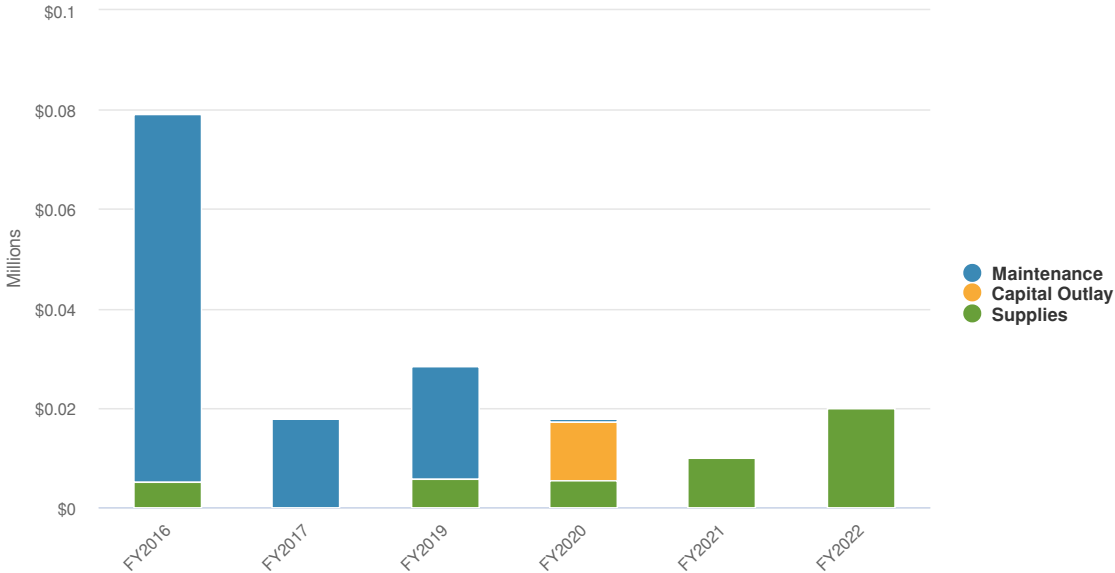
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$1,858	\$3,103	\$1,202	\$1,200	\$300	-75%
Other Transfers In	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Total Revenue Source:	\$26,858	\$28,103	\$26,202	\$26,200	\$25,300	-3.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



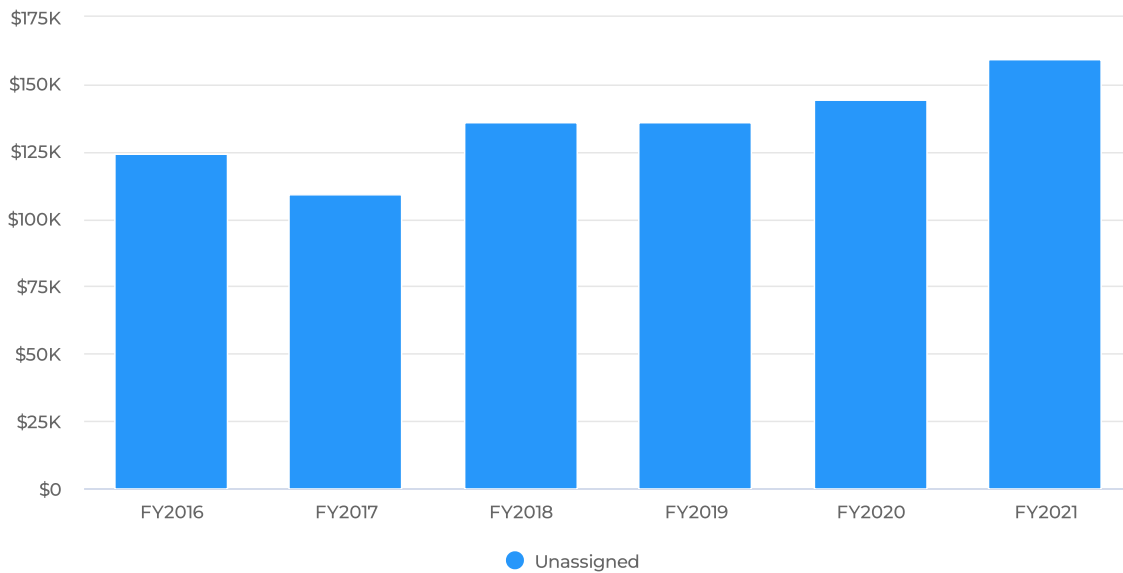
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Supplies	\$0	\$5,801	\$5,456	\$10,000	\$20,000	100%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$0	\$22,461	\$843	\$0	\$0	0%
Capital Outlay	\$0	\$0	\$11,622	\$0	\$0	0%
Total Expense Objects:	\$0	\$28,262	\$17,921	\$10,000	\$20,000	100%

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement and major maintenance. Expenditures vary annually depending on need.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$124,458	\$109,152	\$136,010	\$135,852	\$144,133	6.1%
Total Fund Balance:	\$124,458	\$109,152	\$136,010	\$135,852	\$144,133	6.1%

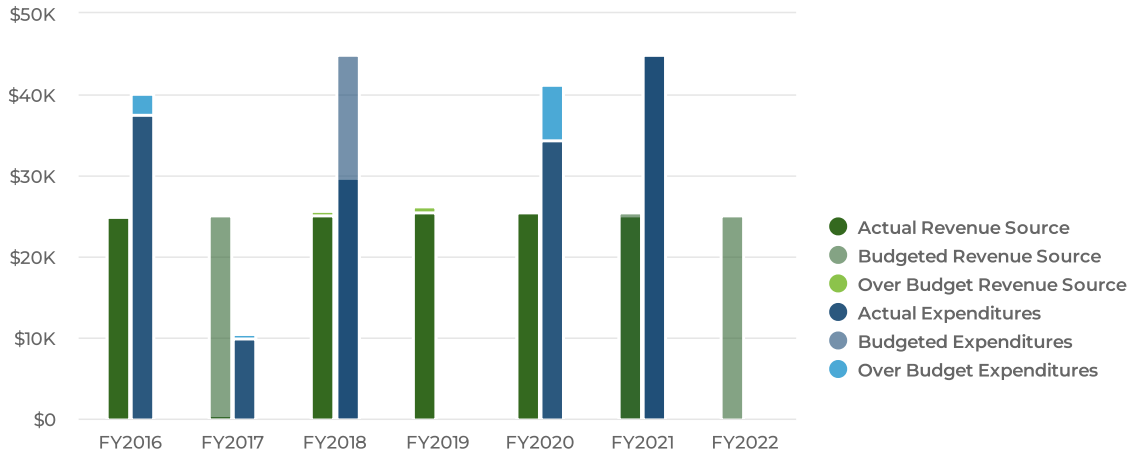


Library Maint Fund

This governmental fund was established to have a pay-as-you-go maintenance fund for the Library. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget.

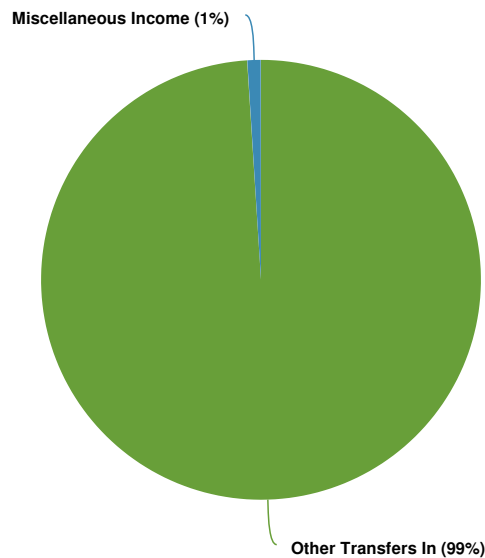
Summary

The Town of Bedford is projecting \$25.25K of revenue in FY2022, which represents a 1% decrease over the prior year. Budgeted expenditures are projected to decrease by 100% or \$45K to N/A in FY2022.

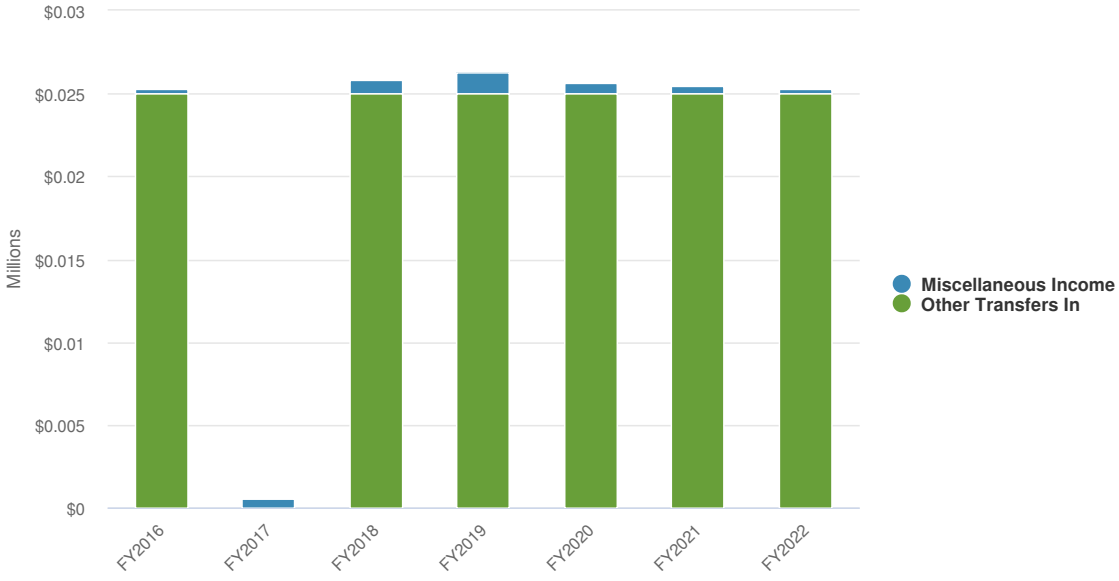


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

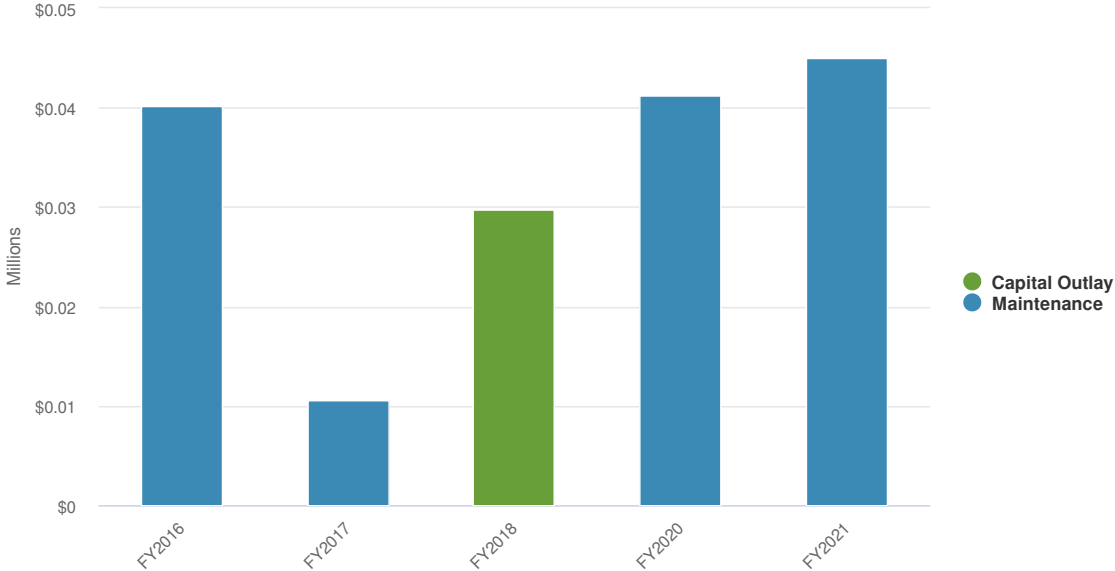


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$786	\$1,289	\$654	\$500	\$250	-50%
Other Transfers In	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Total Revenue Source:	\$25,786	\$26,289	\$25,654	\$25,500	\$25,250	-1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



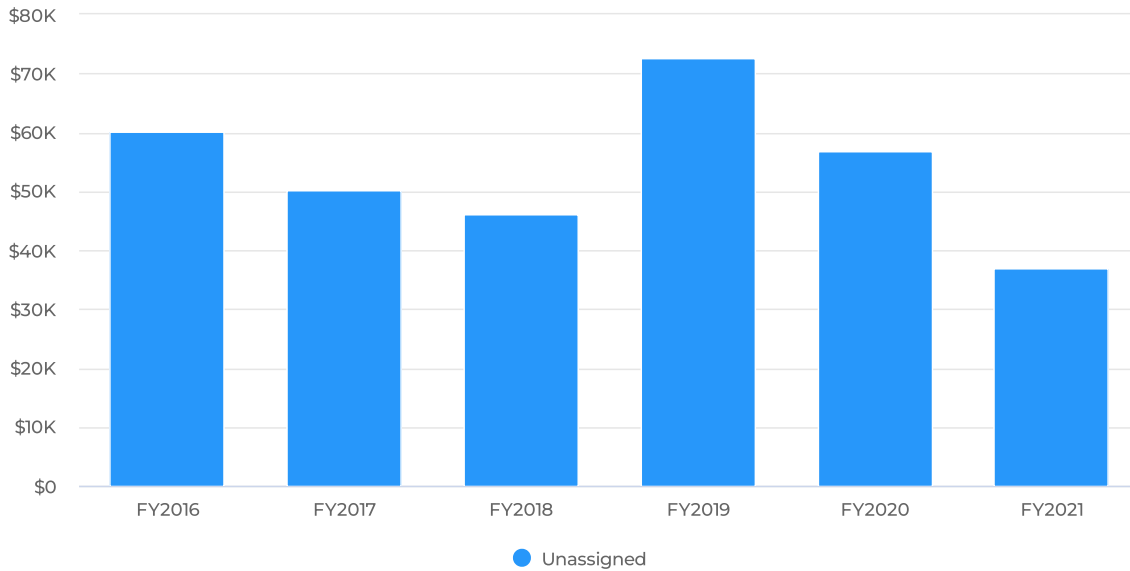
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Maintenance	\$0	\$0	\$41,294	\$45,000	\$0	-100%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Capital Outlay	\$29,723	\$0	\$0	\$0	\$0	0%
Total Expense Objects:	\$29,723	\$0	\$41,294	\$45,000	\$0	-100%

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement and major maintenance. Expenditures vary annually depending on need.

Fund Balance Projections



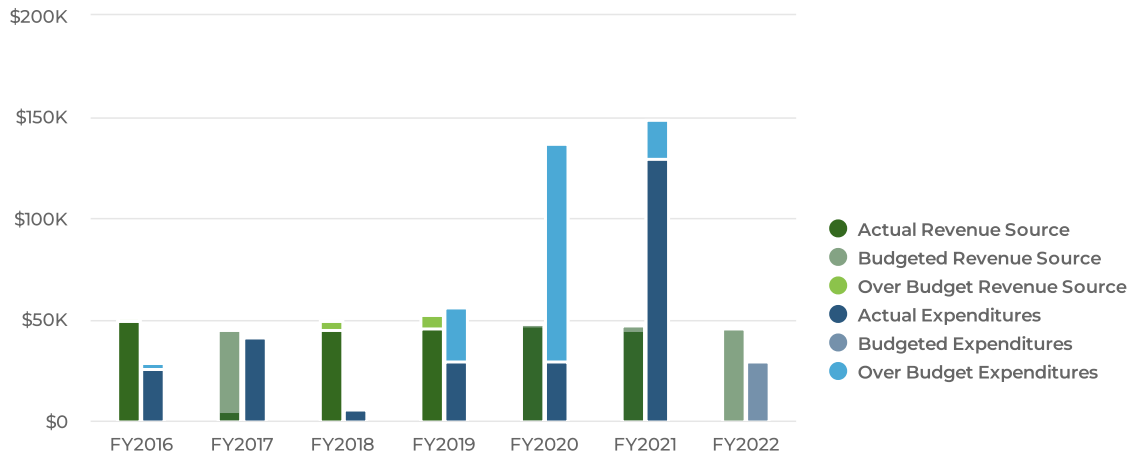
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$60,189	\$50,166	\$46,230	\$72,519	\$56,879	-21.6%
Total Fund Balance:	\$60,189	\$50,166	\$46,230	\$72,519	\$56,879	-21.6%

Facilities Maint & Repair

This governmental fund was established to have a pay-as-you-go maintenance fund for City facilities. Funding is provided through an operating transfer from the General Fund. This allows the accumulation of funds for larger maintenance efforts that cannot be absorbed in the operating budget.

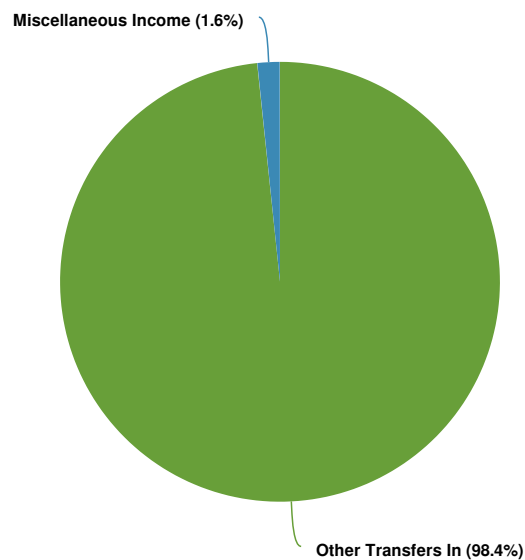
Summary

The Town of Bedford is projecting \$45.75K of revenue in FY2022, which represents a 3.7% decrease over the prior year. Budgeted expenditures are projected to decrease by 76.9% or \$100K to \$30K in FY2022.

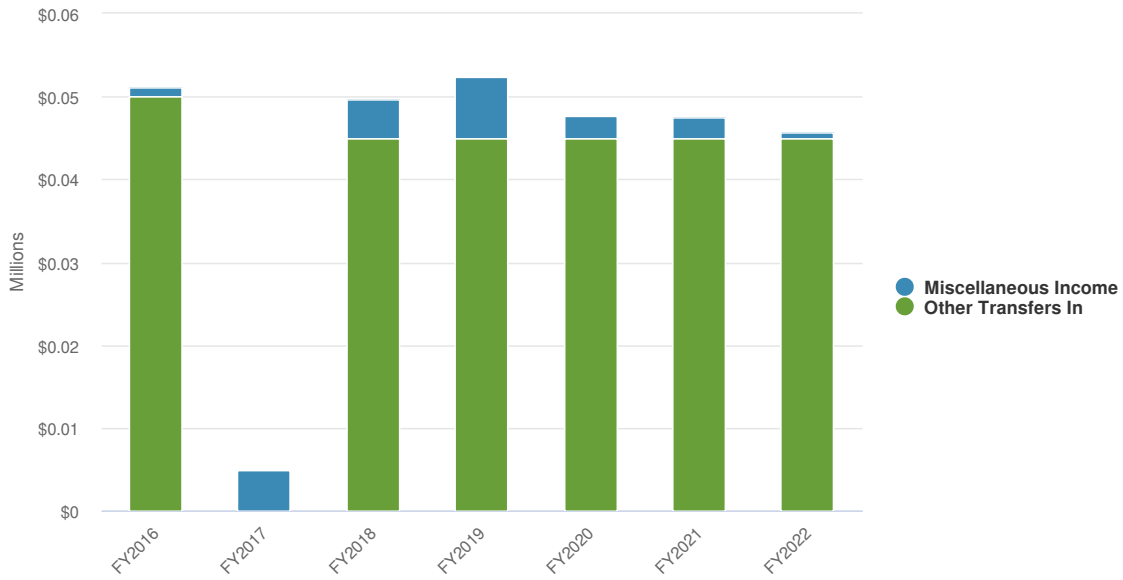


Revenues by Source

Projected 2022 Revenues by Source



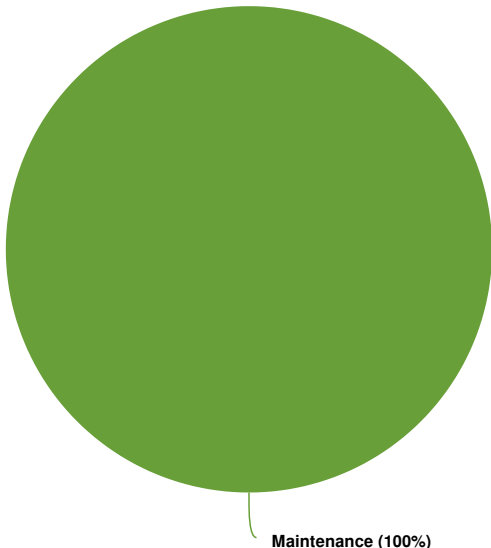
Budgeted and Historical 2022 Revenues by Source



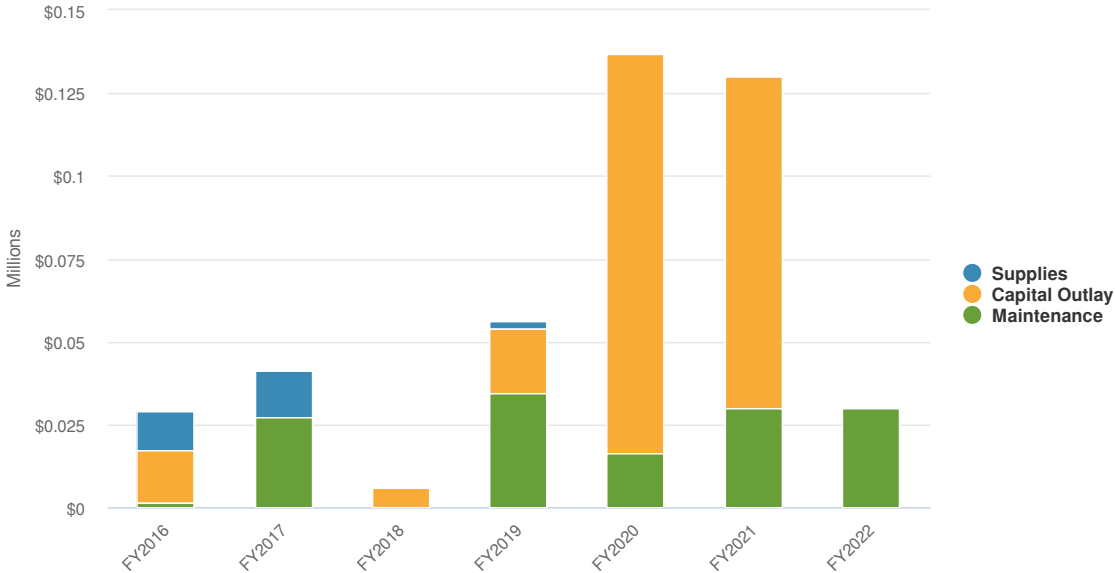
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$4,689	\$7,338	\$2,647	\$2,500	\$750	-70%
Other Transfers In	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	0%
Total Revenue Source:	\$49,689	\$52,338	\$47,647	\$47,500	\$45,750	-3.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



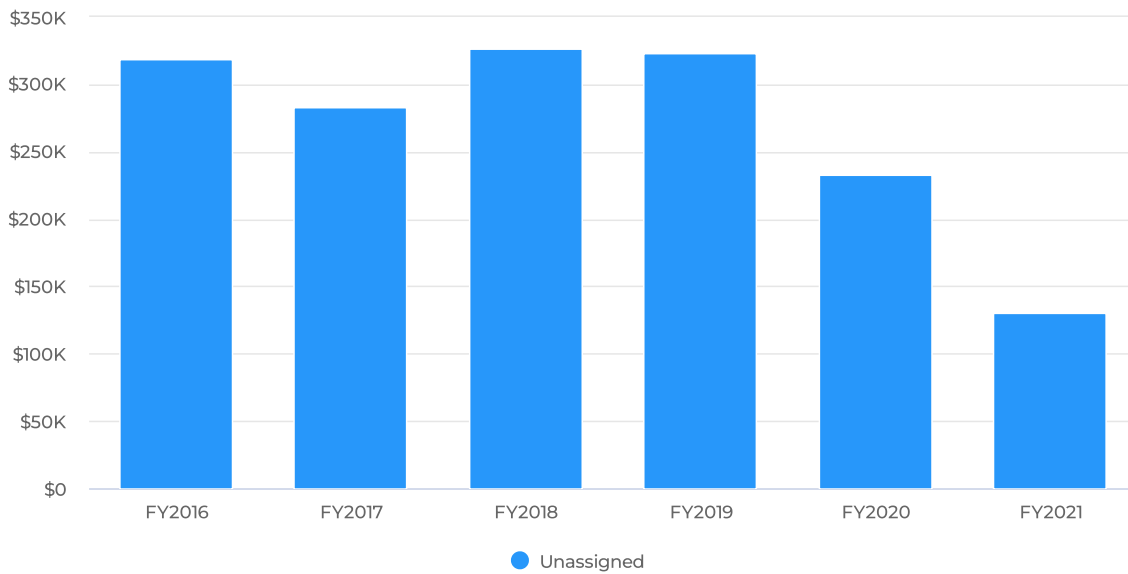
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects							
Supplies	\$0	\$2,524	\$91		\$0	\$0	N/A

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$0	\$34,486	\$16,248	\$30,000	\$30,000	\$30,000	0%
Capital Outlay	\$5,665	\$19,376	\$120,829	\$100,000	\$0	\$0	-100%
Total Expense Objects:	\$5,665	\$56,386	\$137,168	\$130,000	\$30,000	\$30,000	-76.9%

Fund Balance

This is a maintenance fund used to accumulate funding for a pay-as-you go plan in capital replacement and major maintenance. Expenditures vary annually depending on need.

Fund Balance Projections



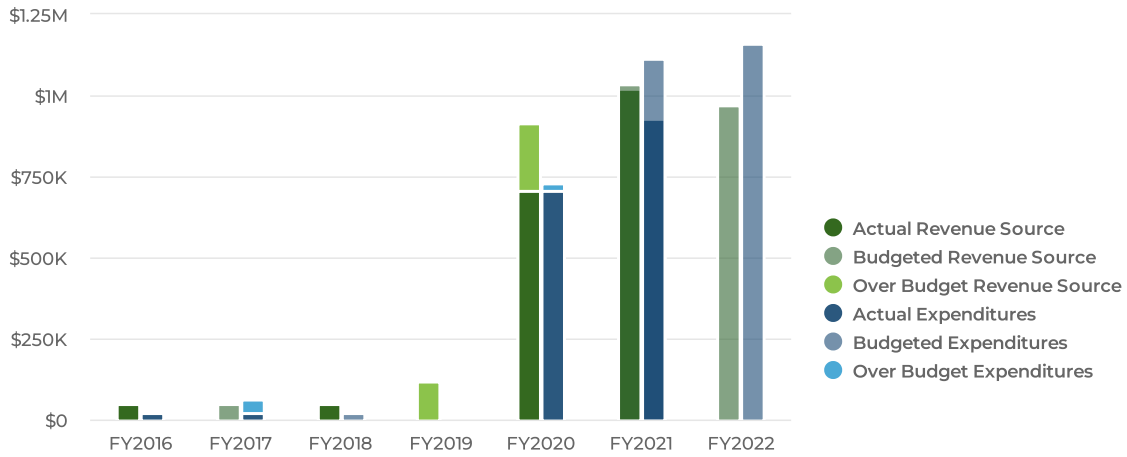
	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$319,171	\$282,723	\$326,746	\$322,699	\$233,177	-27.7%
Total Fund Balance:	\$319,171	\$282,723	\$326,746	\$322,699	\$233,177	-27.7%

Equipment Replacement Fund

This governmental fund that accumulates funding for the replacement of City vehicles and equipment. With the adoption of the vehicle replacement program through Enterprise, the fund receives operating transfers for the lease costs of vehicles paid from this fund.

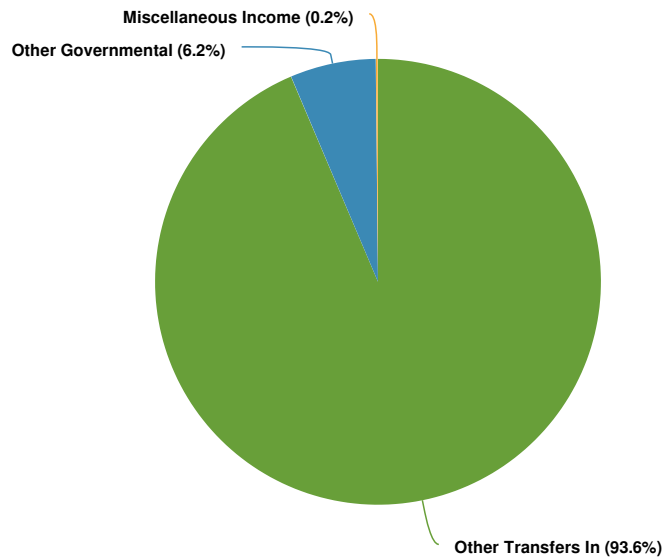
Summary

The Town of Bedford is projecting \$972.15K of revenue in FY2022, which represents a 6.3% decrease over the prior year. Budgeted expenditures are projected to increase by 4.2% or \$46.43K to \$1.16M in FY2022.

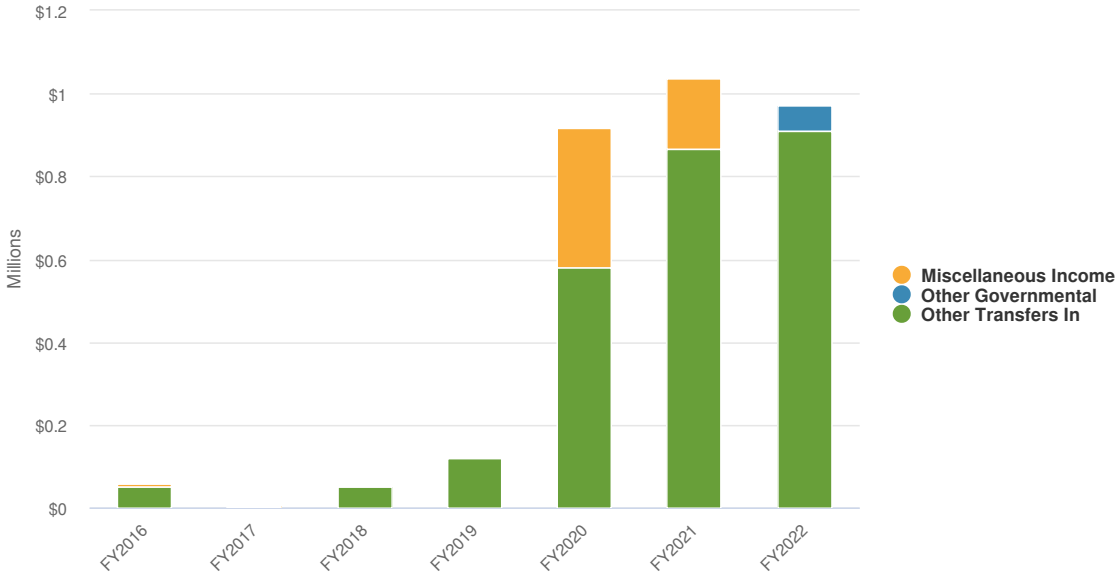


Revenues by Source

Projected 2022 Revenues by Source



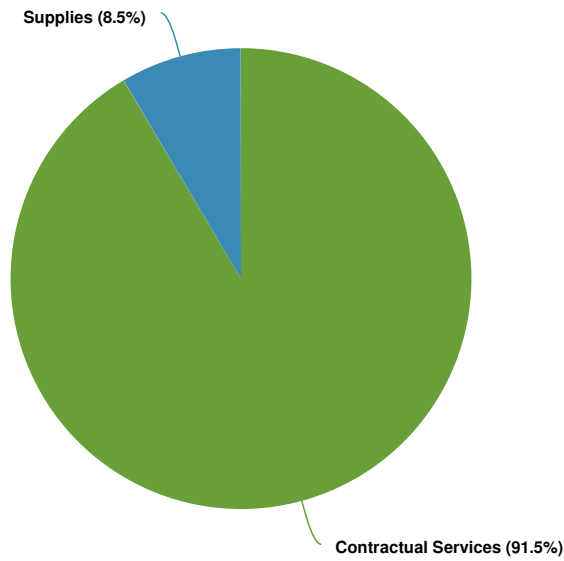
Budgeted and Historical 2022 Revenues by Source



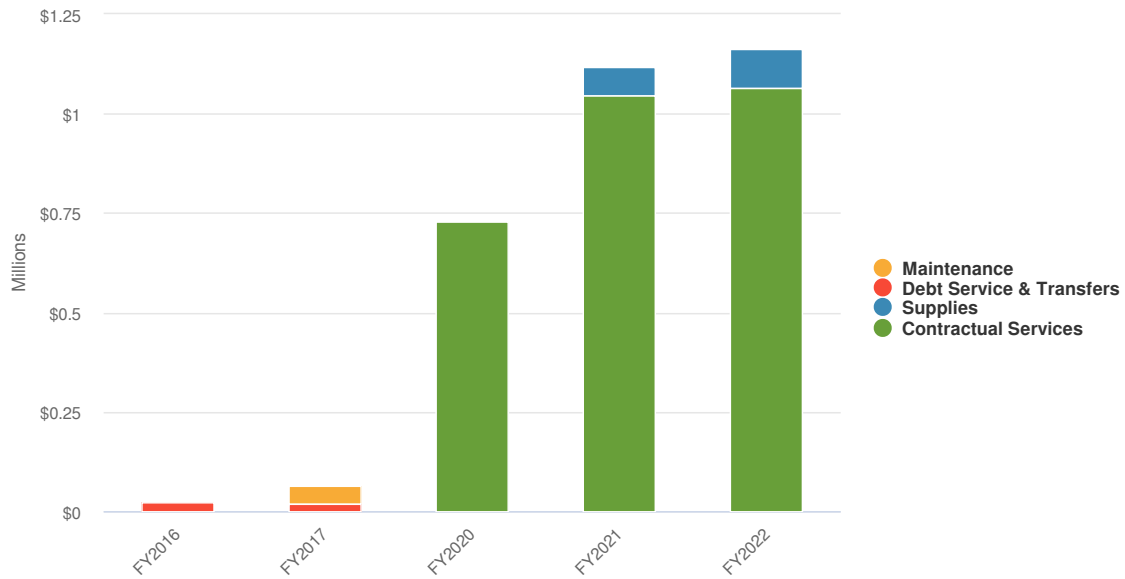
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$1,139	\$2,130	\$338,050	\$171,000	\$1,500	-99.1%
Other Governmental				\$0	\$60,500	N/A
Other Transfers In	\$50,000	\$119,752	\$580,600	\$866,550	\$910,150	5%
Total Revenue Source:	\$51,139	\$121,882	\$918,650	\$1,037,550	\$972,150	-6.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



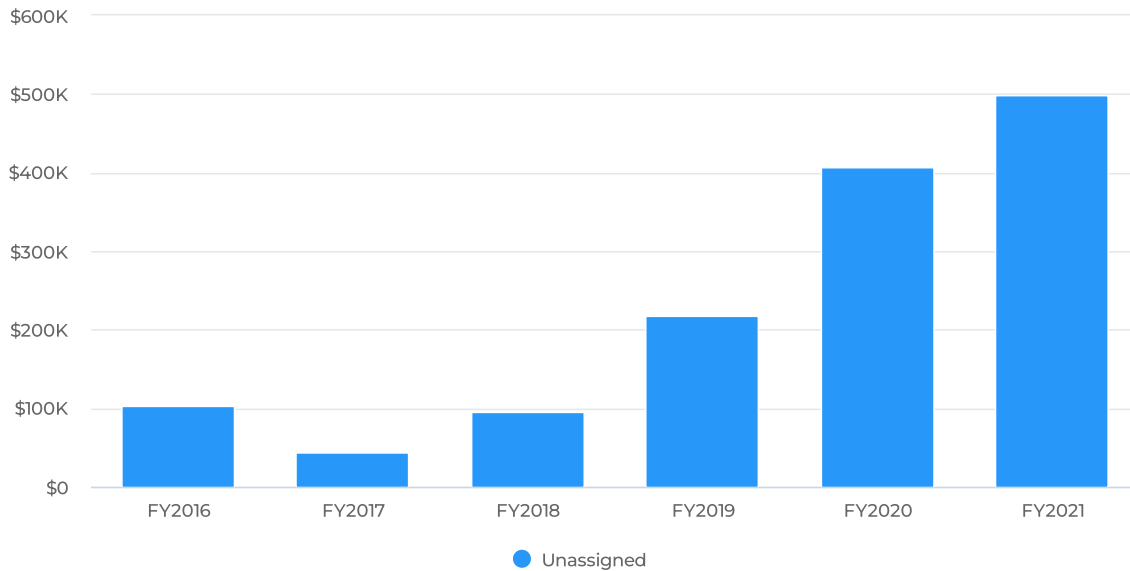
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$0	\$0	\$729,298	\$1,047,320	\$1,064,410	1.6%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Supplies	\$0	\$0	\$0	\$69,610	\$98,950	42.1%
Total Expense Objects:	\$0	\$0	\$729,298	\$1,116,930	\$1,163,360	4.2%

Fund Balance

The fund balance fluctuates depending on the number of vehicles that are sold during the year. The proceeds from the auction of vehicles is used to offset the one time costs associated with outfitting new vehicles and will vary annually depending on the number of vehicles replaced.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$103,870	\$44,737	\$95,876	\$217,758	\$407,110	87%
Total Fund Balance:	\$103,870	\$44,737	\$95,876	\$217,758	\$407,110	87%

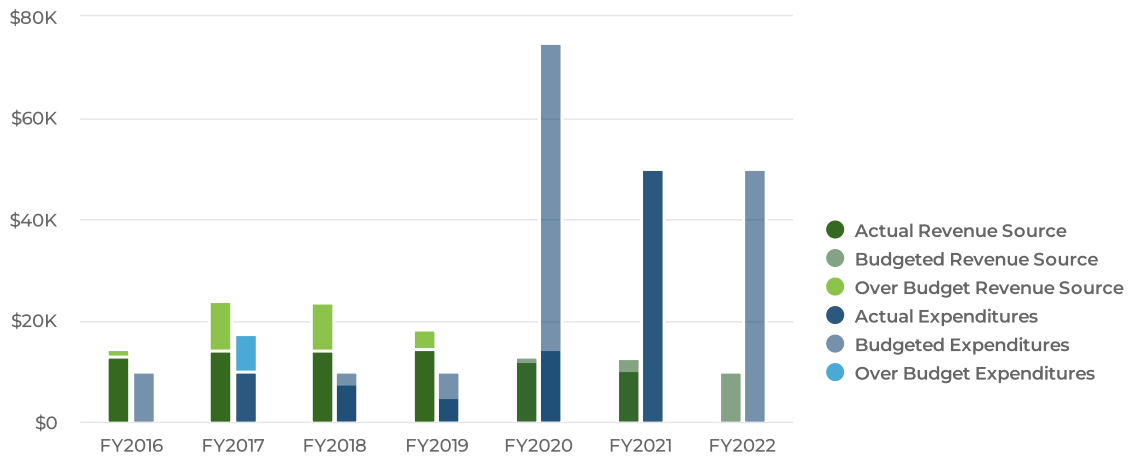


Park Donations Fund

This governmental fund uses the \$0.50 donations from the water bill to make improvements to the park and recreation facilities. This program has funded items such as the construction of the Bark Park, hockey rink facility, additional picnic tables, benches, new play structures, additional lighting, the City Christmas tree, exercise equipment, Splash equipment and numerous other improvements to park and recreation facilities. The collection of these funds continues to provide an additional revenue source for funding improvements to the Bedford park and recreation system.

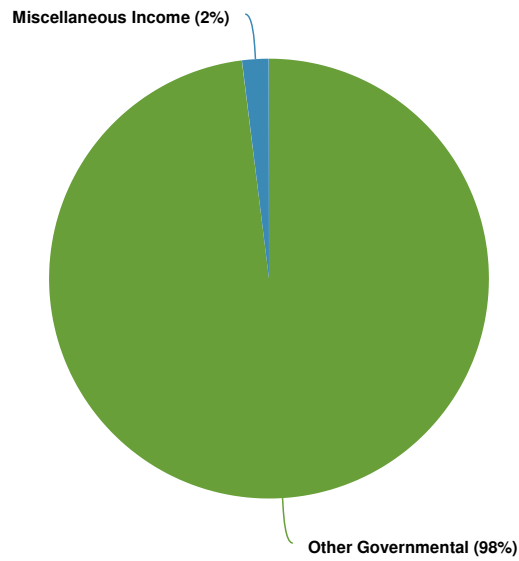
Summary

The Town of Bedford is projecting \$10.2K of revenue in FY2022, which represents a 20% decrease over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$50K in FY2022.

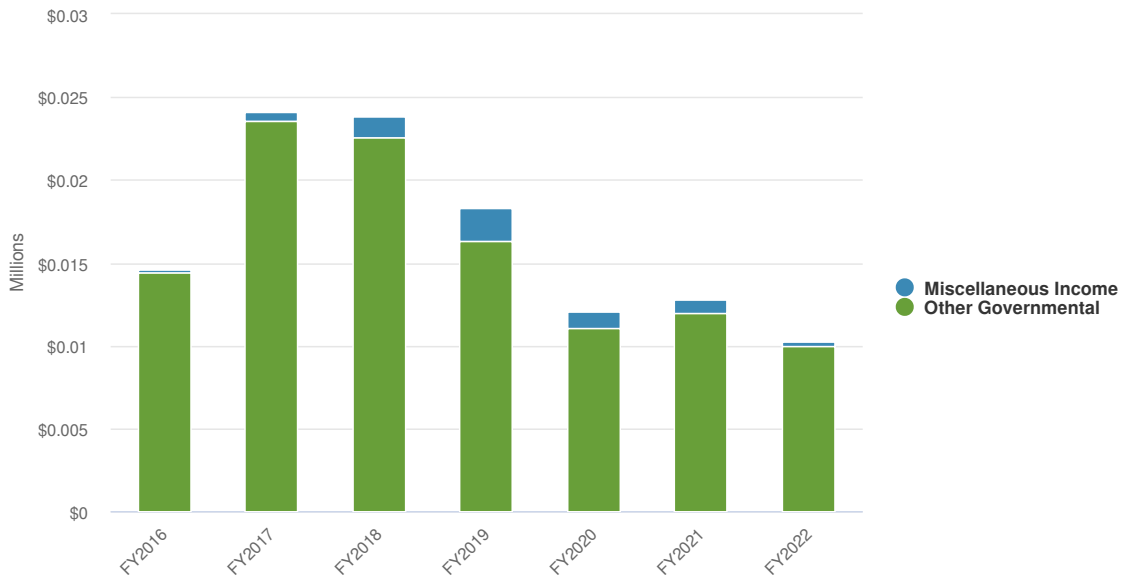


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

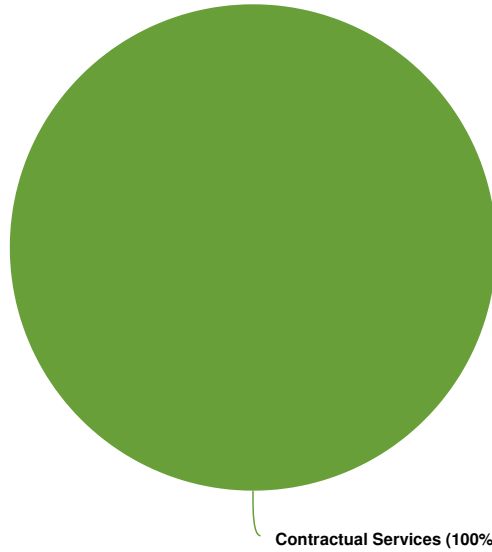


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$1,186	\$1,979	\$959	\$750	\$200	-73.3%
Other Governmental	\$22,608	\$16,354	\$11,080	\$12,000	\$10,000	-16.7%

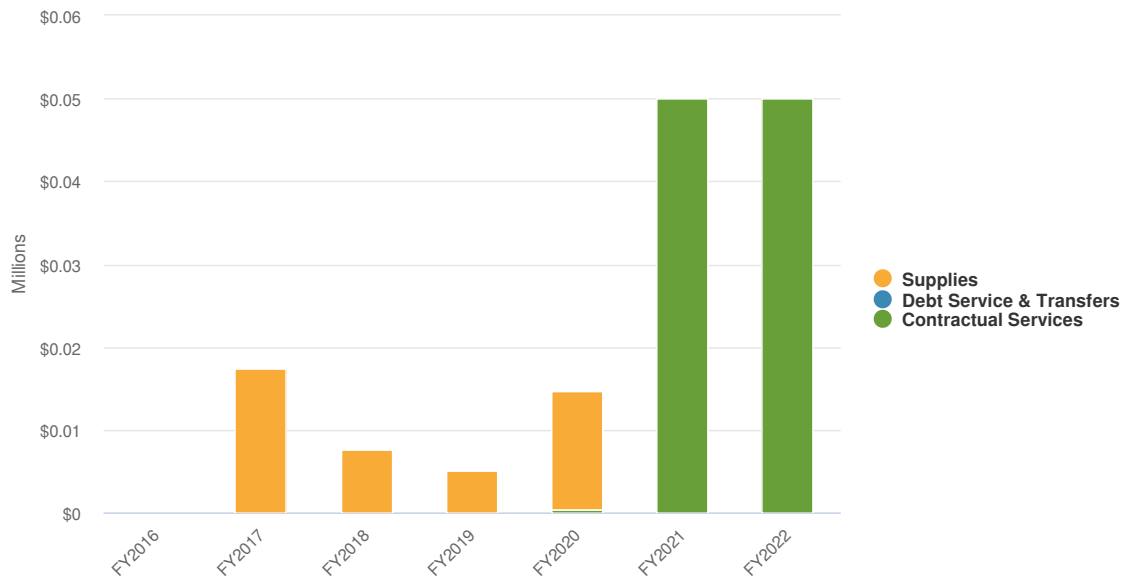
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Revenue Source:	\$23,794	\$18,333	\$12,039	\$12,750	\$10,200	-20%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

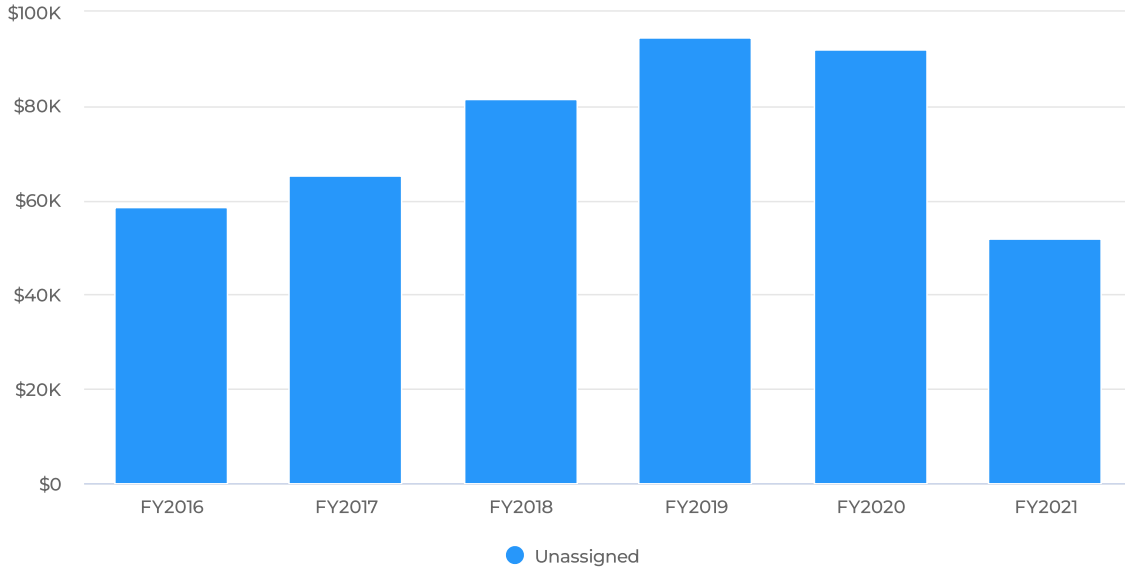


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$0	\$0	\$326	\$50,000	\$50,000	0%
Supplies	\$7,669	\$5,003	\$14,277		\$0	N/A
Debt Service & Transfers	\$0	\$84	\$52		\$0	N/A
Total Expense Objects:	\$7,669	\$5,087	\$14,655	\$50,000	\$50,000	0%

Fund Balance

This is a special revenue fund that requires the approval of the Parks & Recreation Board to approve projects. Fund balance changes are a result of the varying projects that are approved each year.

Fund Balance Projections



	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$65,368	\$81,493	\$94,739	\$92,122	\$51,910	-43.7%
Total Fund Balance:	\$65,368	\$81,493	\$94,739	\$92,122	\$51,910	-43.7%

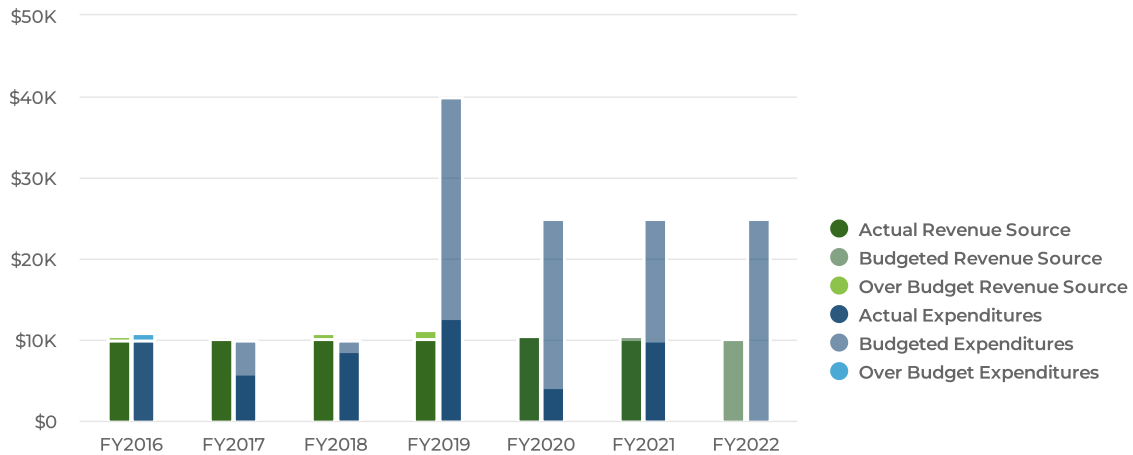


Beautification Fund

The Beautification Commission uses the revenue generated in this special revenue fund from the franchise agreement for solid waste disposal to beautify the entrances, medians, and other selected areas of the City. These funds have been used for planted areas in the parks, City Hall flower beds, median strip landscaping, and irrigation. The Commission also administers the Business Recognition program and partners with the 6Stones organization on the Bedford Community Garden. In addition, the Commission puts on several special events each year to contribute to the cleanliness and beautification of Bedford, including two Crud Days (hazardous household waste drop-offs), Clean Up Bedford (CUB), Chunk Your Junk, and a paper shredding day.

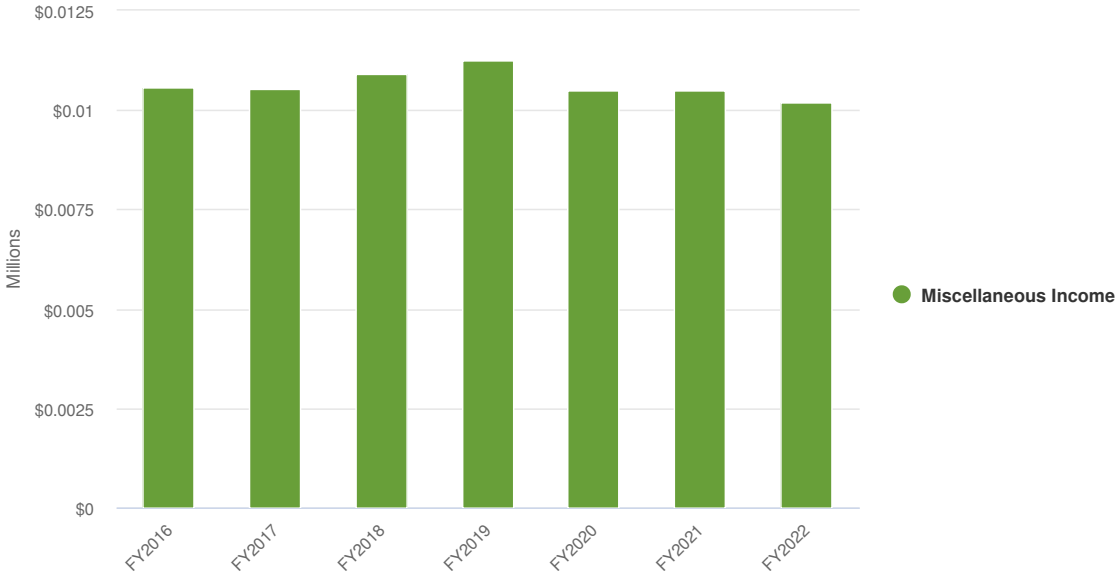
Summary

The Town of Bedford is projecting \$10.2K of revenue in FY2022, which represents a 2.9% decrease over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$25K in FY2022.



Revenues by Source

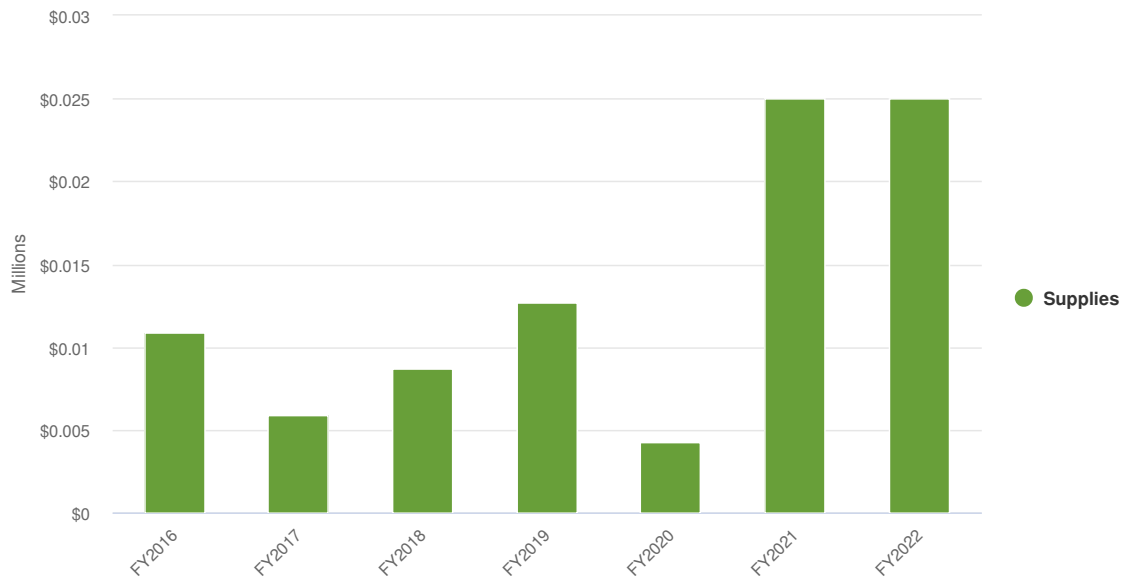
Budgeted and Historical 2022 Revenues by Source



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$10,918	\$11,239	\$10,500	\$10,500	\$10,200	-2.9%
Total Revenue Source:	\$10,918	\$11,239	\$10,500	\$10,500	\$10,200	-2.9%

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type

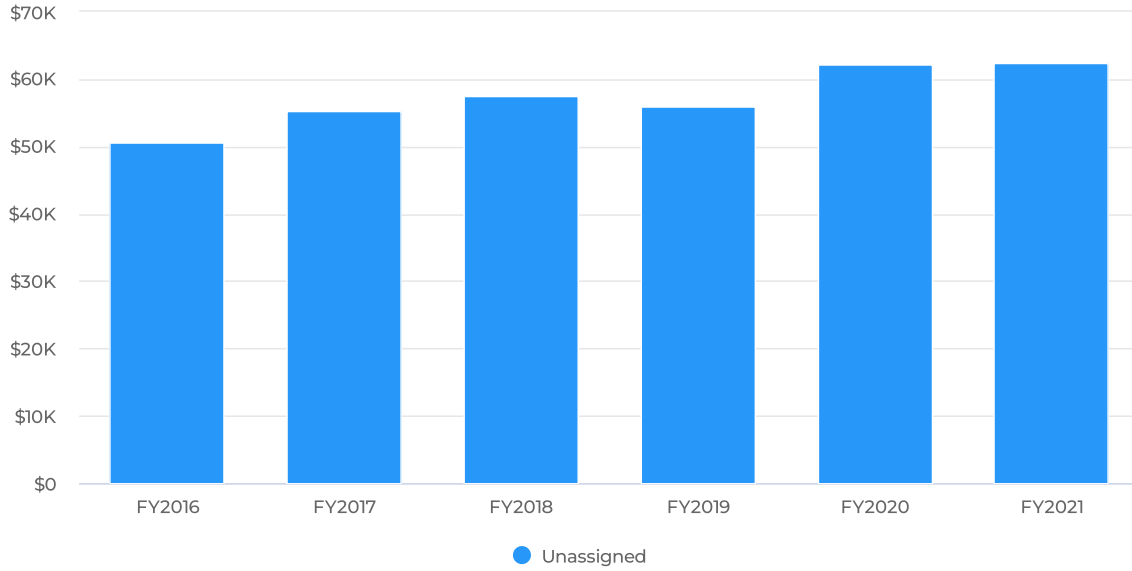


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Supplies	\$8,678	\$12,709	\$4,261	\$25,000	\$25,000	0%
Total Expense Objects:	\$8,678	\$12,709	\$4,261	\$25,000	\$25,000	0%

Fund Balance

This is a special revenue fund that requires the approval of the Beautification Commission to approve projects. Fund balance changes are a result of the varying projects that are approved each year.

Fund Balance Projections



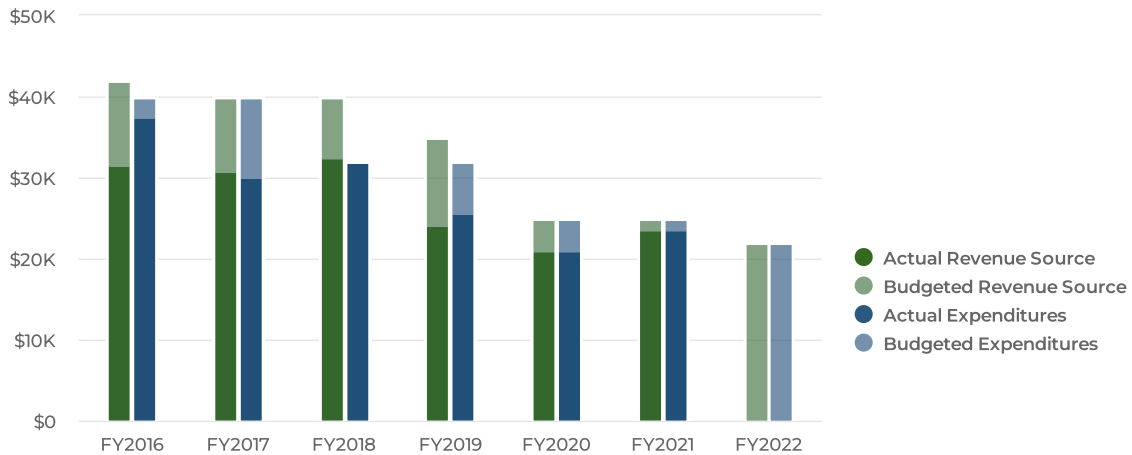
	FY2021
Fund Balance	Actual
Unassigned	\$62,411
Total Fund Balance:	\$62,411

Court Security Fund

This special revenue fund is funded through a \$4.90 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of court. The Court Security Fund is utilized to cover a portion of the cost of two Warrant Officer/Bailiffs who are assigned to the Municipal Court. The Court Security Fund is designed to provide protection to the Municipal Court Judge, Municipal Court Prosecutor, Court personnel, complainants, and defendants. This fund allows the Warrant Officer/Bailiffs to be readily available to monitor the security of the Bedford Municipal Court by utilizing the pass through metal detector during court sessions.

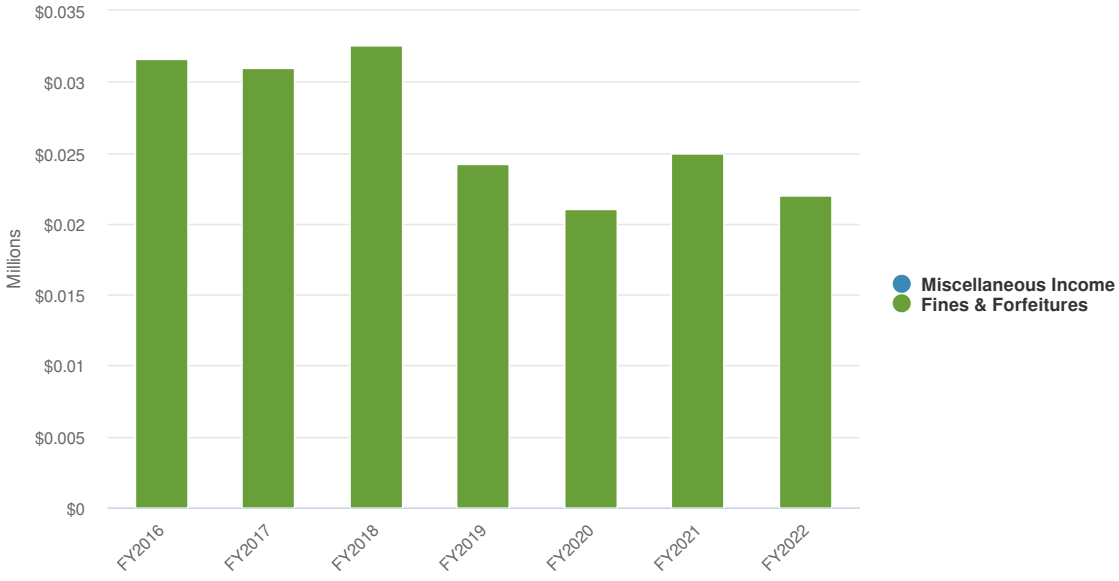
Summary

The Town of Bedford is projecting \$22K of revenue in FY2022, which represents a 12% decrease over the prior year. Budgeted expenditures are projected to decrease by 12% or \$3K to \$22K in FY2022.



Revenues by Source

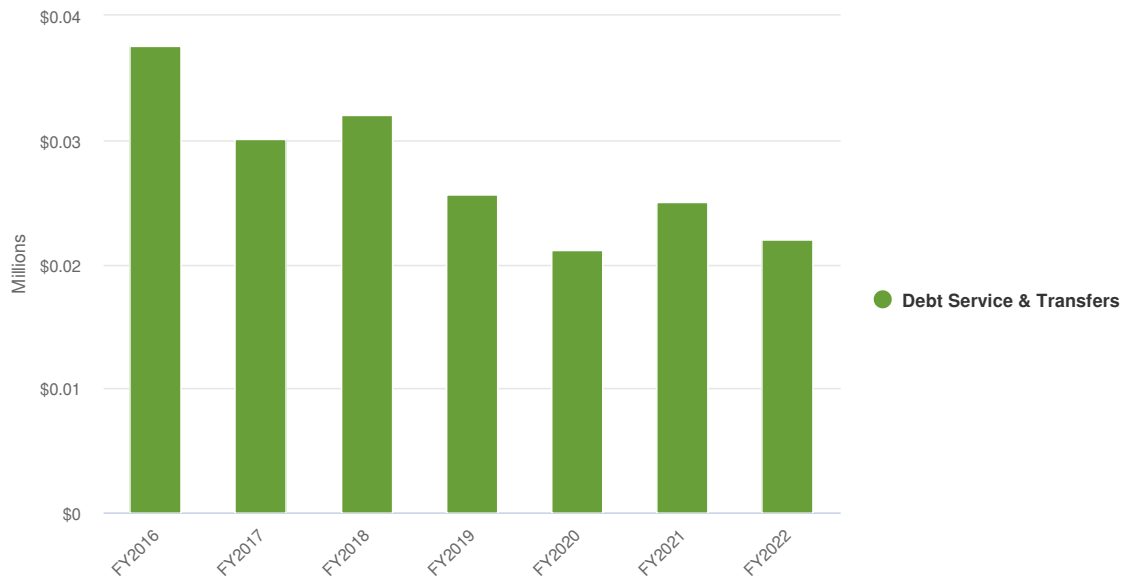
Budgeted and Historical 2022 Revenues by Source



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	\$32,523	\$24,179	\$21,066	\$25,000	\$22,000	-12%
Miscellaneous Income	\$61	\$47	\$13	\$0	\$0	0%
Total Revenue Source:	\$32,584	\$24,226	\$21,079	\$25,000	\$22,000	-12%

Expenditures by Expense Type

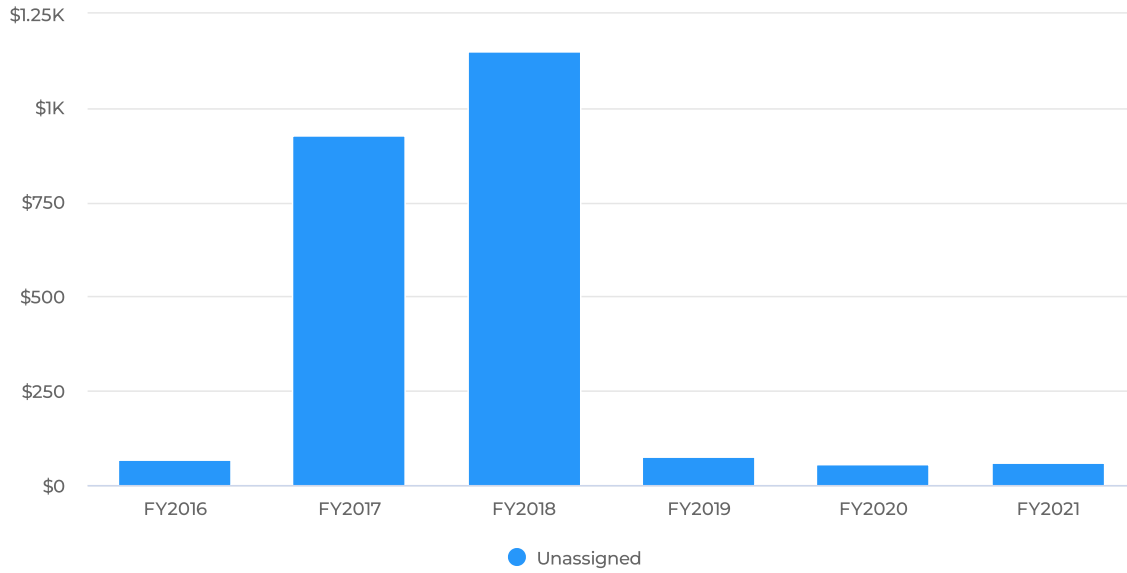
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	\$32,000	\$25,660	\$21,100	\$25,000	\$22,000	-12%
Total Expense Objects:	\$32,000	\$25,660	\$21,100	\$25,000	\$22,000	-12%

Fund Balance

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$69	\$927	\$1,151	\$77	\$56	\$61	8.7%
Total Fund Balance:	\$69	\$927	\$1,151	\$77	\$56	\$61	8.7%

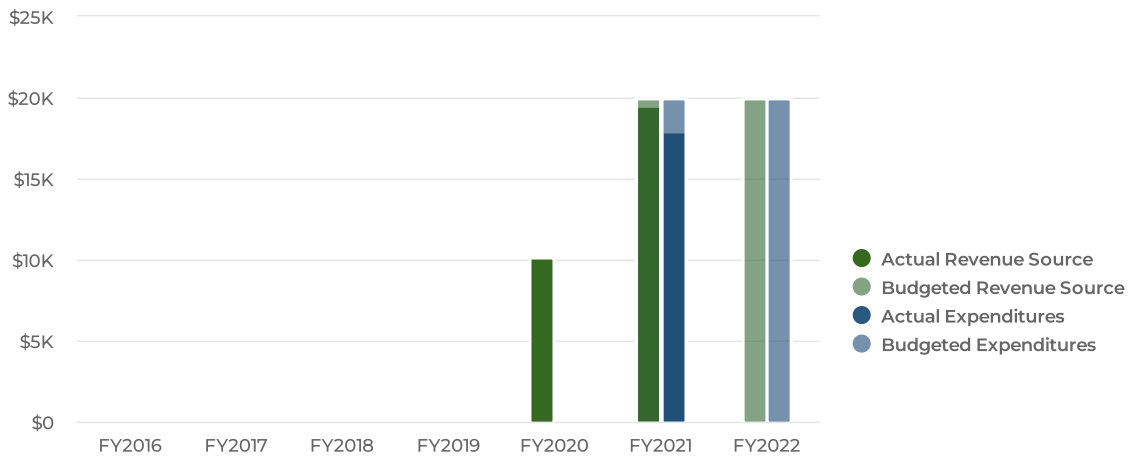


Truancy Prevention & Diversion

This special revenue fund is funded through a \$5.00 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of court. The Truancy Prevention & Diversion Fund is utilized to cover a portion of the cost of a Municipal Court Juvenile Clerk. This fund allows the City of Bedford to finance the salary, benefits, training, travel expenses, office supplies, and other necessary expenses relating to the position of Municipal Court Juvenile Clerk, whose primary responsibility is that of a juvenile case manager. This fund was established in FY 2019-2020.

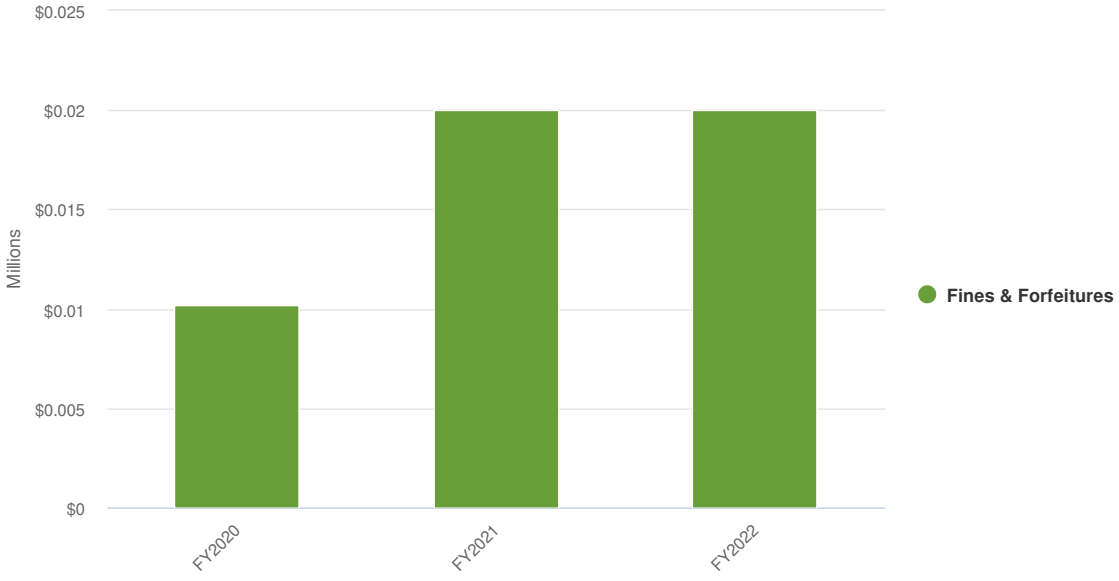
Summary

The Town of Bedford is projecting \$20K of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$20K in FY2022.



Revenues by Source

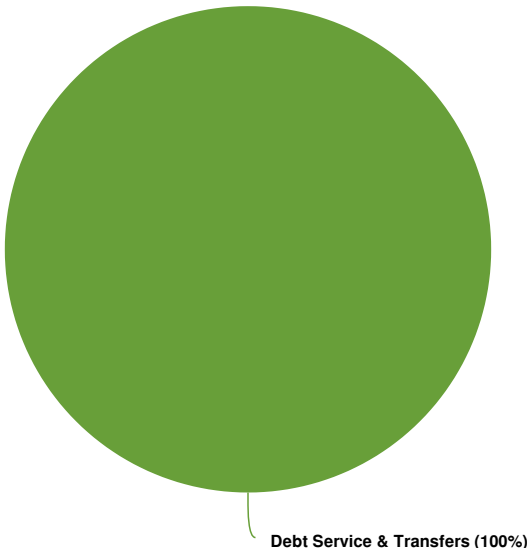
Budgeted and Historical 2022 Revenues by Source



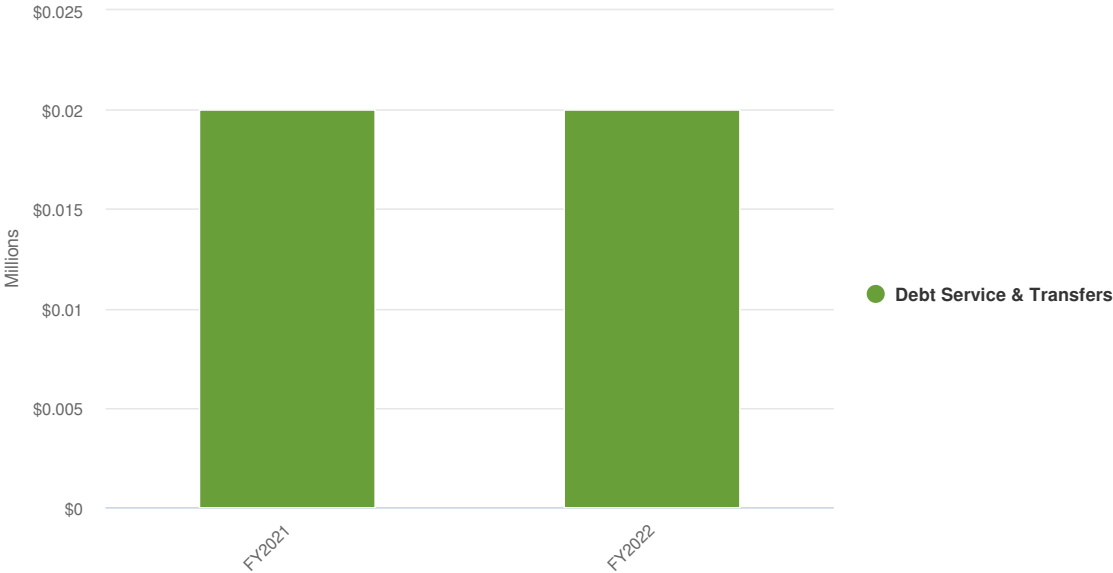
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	\$0	\$0	\$10,188	\$20,000	\$20,000	0%
Total Revenue Source:	\$0	\$0	\$10,188	\$20,000	\$20,000	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



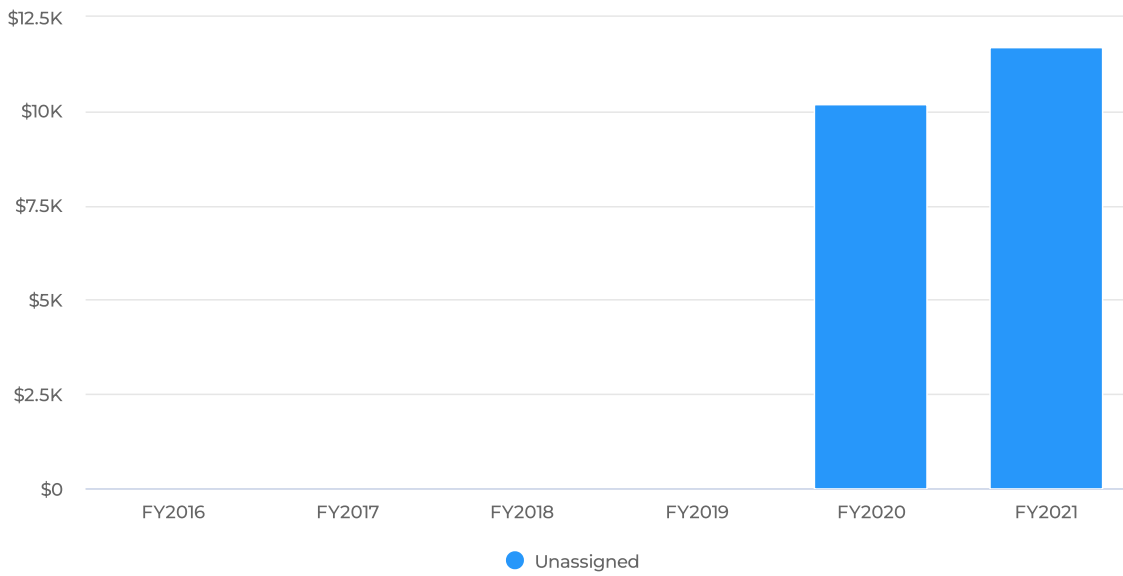
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	\$0	\$0	\$0	\$20,000	\$20,000	0%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Expense Objects:	\$0	\$0	\$0	\$20,000	\$20,000	0%

Fund Balance

This fund was established in FY 2019-2020, with the only expense a transfer to the General Fund for the services of the Municipal Court Juvenile Clerk. Transfer amounts may be adjusted based on revenue received compared to the expenses of the Clerk.

Fund Balance Projections



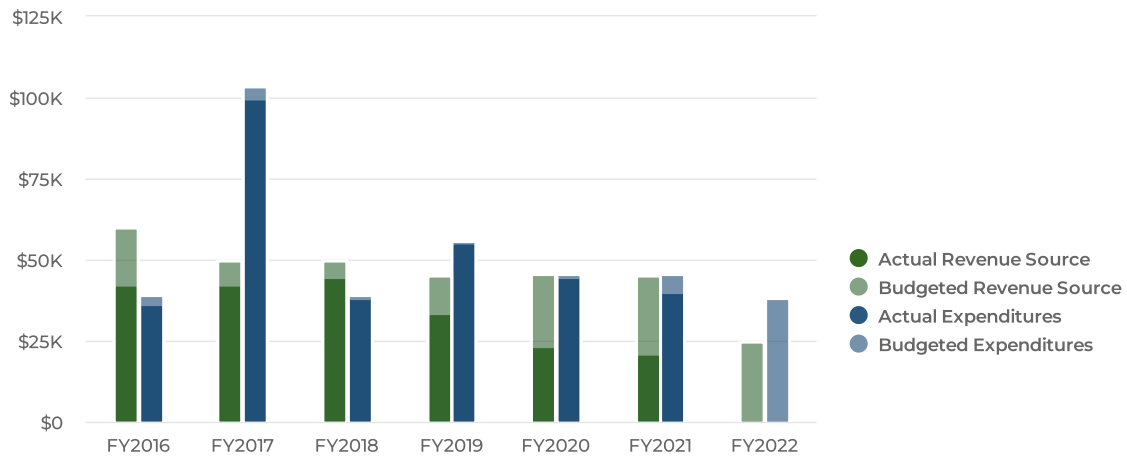
	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Unassigned	\$10,188	\$11,688	14.7%
Total Fund Balance:	\$10,188	\$11,688	14.7%

B Court Technology

This special revenue fund is funded through a \$4.00 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of the court. The Court Technology Fund is designed to provide funding for the purchase of technological enhancements for the Municipal Court including: computer systems, computer networks, computer hardware and software, imaging systems, replacement computers, printers, other equipment currently in use in the Municipal Court, or docket management systems. Currently, this fund is utilized to pay for the maintenance, technical support, and on-line payment access for the Municipal Court Record System software. This fund also pays for the maintenance, technical support, supplies, and repairs for 23 ticket writers.

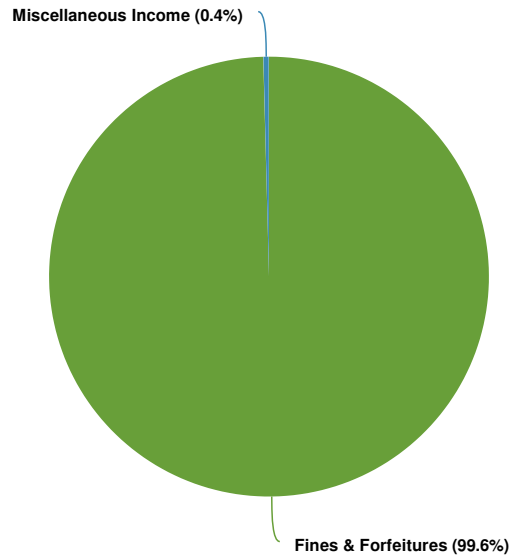
Summary

The Town of Bedford is projecting \$25.1K of revenue in FY2022, which represents a 44.8% decrease over the prior year. Budgeted expenditures are projected to decrease by 16.2% or \$7.41K to \$38.3K in FY2022.

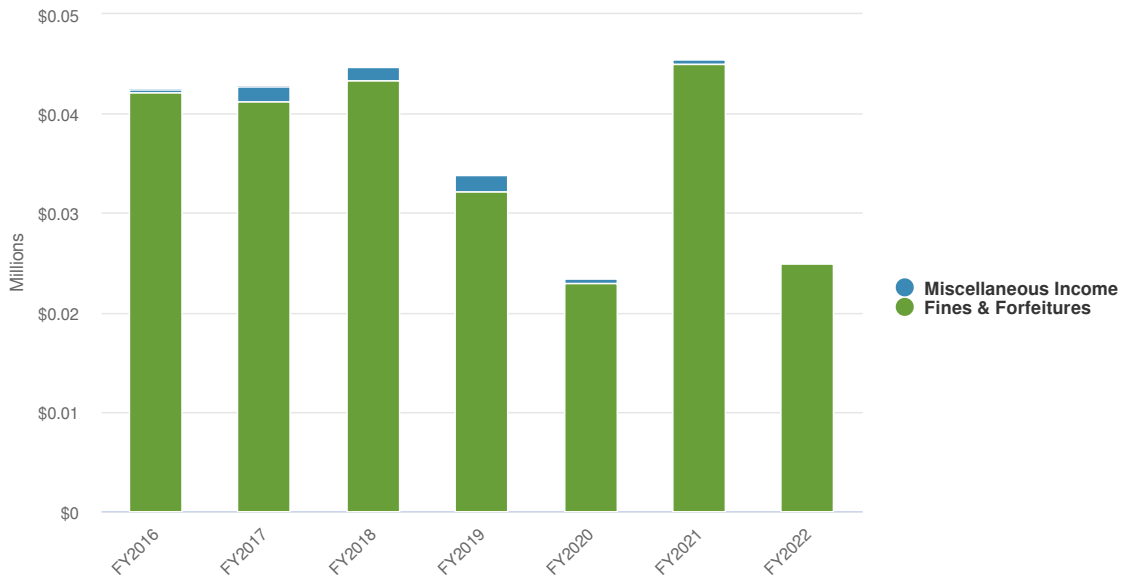


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

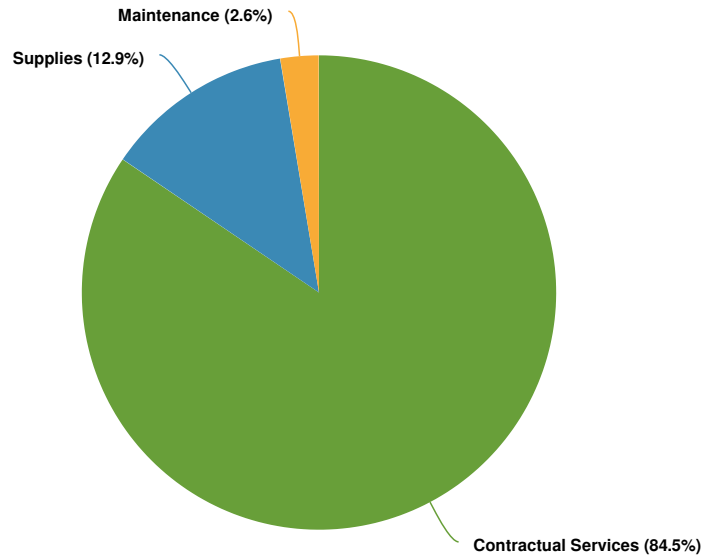


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	\$43,353	\$32,240	\$22,924	\$45,000	\$25,000	-44.4%
Miscellaneous Income	\$1,358	\$1,662	\$474	\$450	\$100	-77.8%

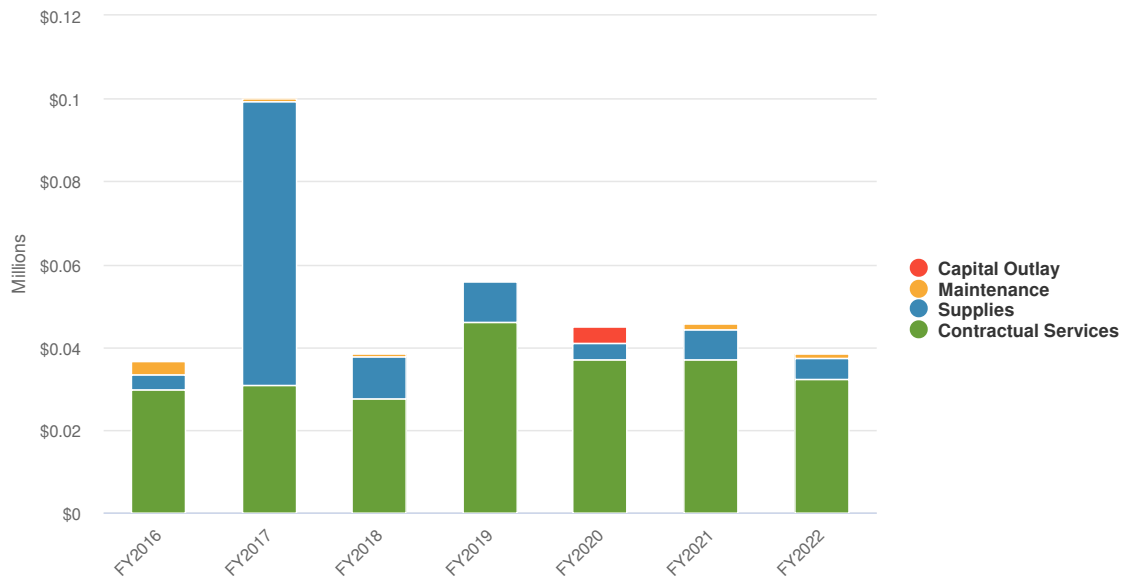
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Revenue Source:	\$44,711	\$33,902	\$23,398	\$45,450	\$25,100	-44.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

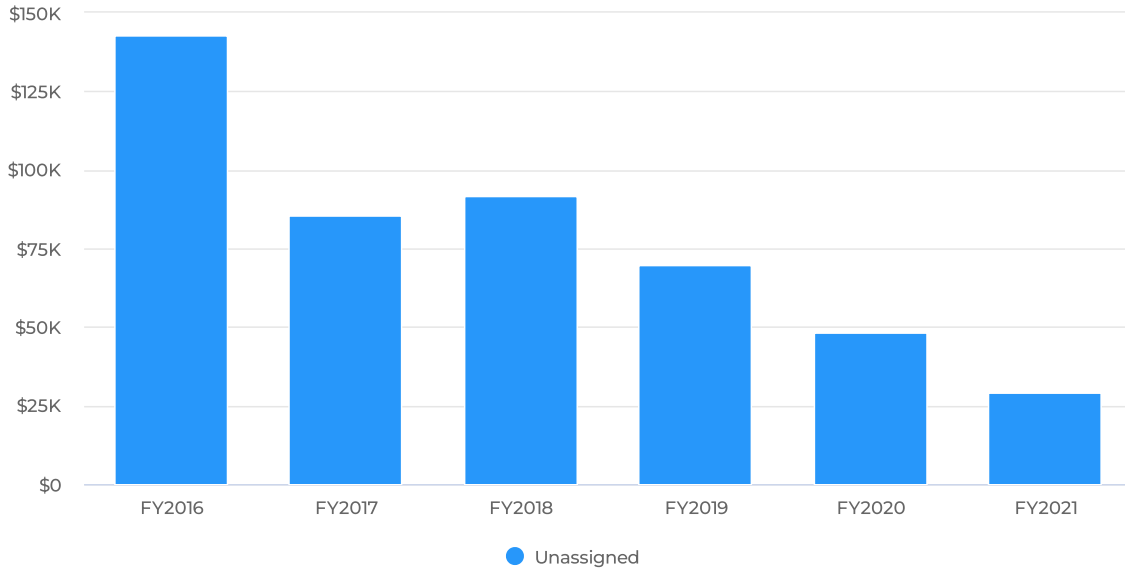


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$27,453	\$46,067	\$36,990	\$37,110	\$32,360	-12.8%
Supplies	\$10,287	\$9,705	\$4,132	\$7,000	\$4,940	-29.4%
Maintenance	\$713	\$0	\$0	\$1,600	\$1,000	-37.5%
Capital Outlay	\$0	\$0	\$3,865	\$0	\$0	0%
Total Expense Objects:	\$38,453	\$55,772	\$44,987	\$45,710	\$38,300	-16.2%

Fund Balance

With fine revenue lower than budgeted, fund balance has been utilized for approved expenditures.

Fund Balance Projections



	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$142,665	\$85,324	\$91,582	\$69,712	\$48,123	\$29,026	-39.7%
Total Fund Balance:	\$142,665	\$85,324	\$91,582	\$69,712	\$48,123	\$29,026	-39.7%

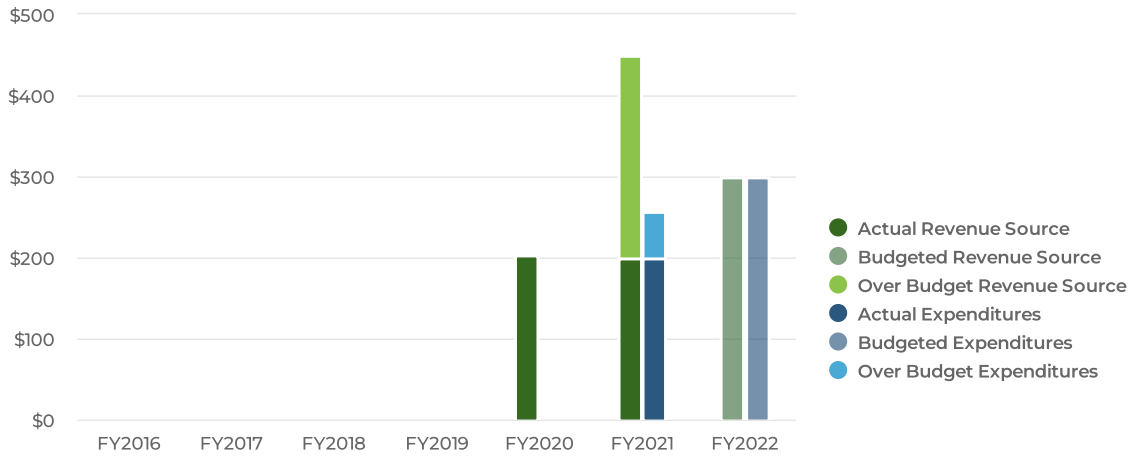


Municipal Jury Fund

This special revenue fund is funded through a \$0.10 fee assessed with each citation collected from the defendant upon conviction for a misdemeanor offense in the Municipal Court as a cost of court. The Municipal Jury Fund is utilized to cover a portion of the cost to fund juror reimbursements and otherwise finance jury services. This fund was established in FY 2019-2020.

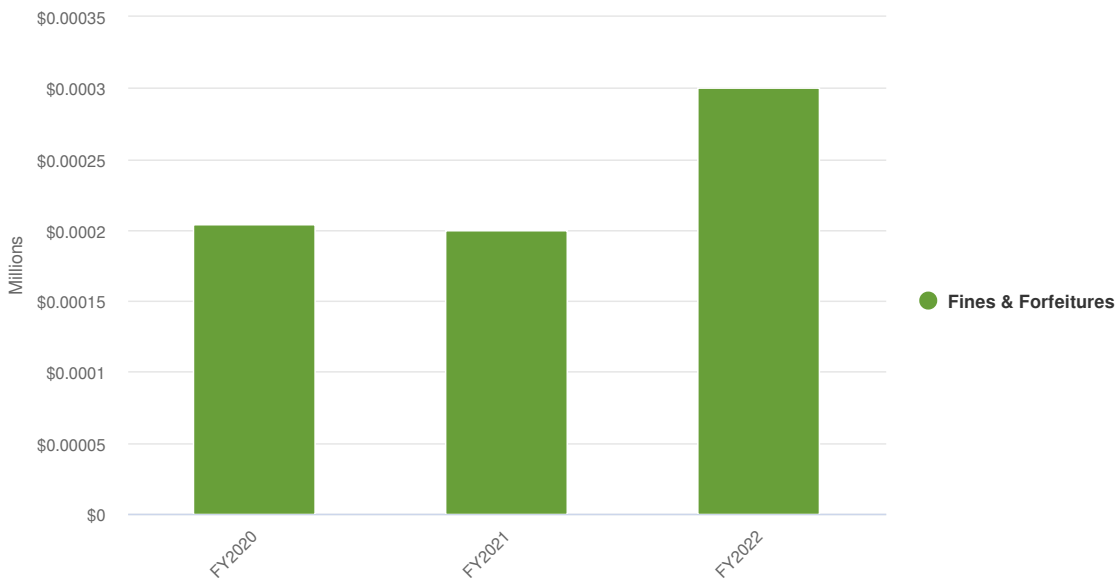
Summary

The Town of Bedford is projecting \$300 of revenue in FY2022, which represents a 50% increase over the prior year. Budgeted expenditures are projected to increase by 50% or \$100 to \$300 in FY2022.



Revenues by Source

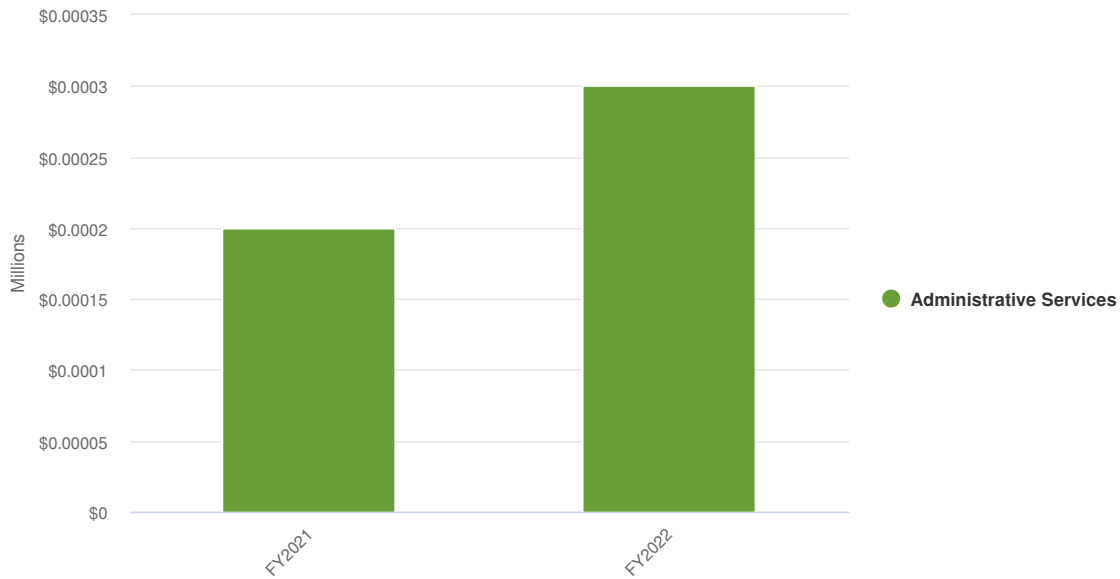
Budgeted and Historical 2022 Revenues by Source



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	\$0	\$0	\$204	\$200	\$300	50%
Total Revenue Source:	\$0	\$0	\$204	\$200	\$300	50%

Expenditures by Function

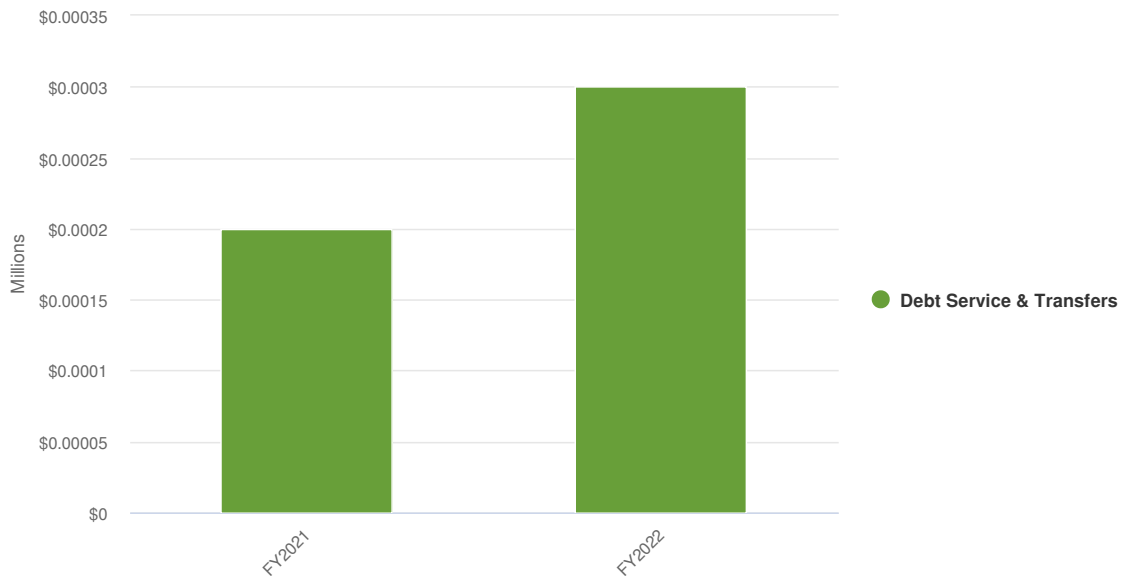
Budgeted and Historical Expenditures by Function



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Administrative Services	\$0	\$0	\$0	\$200	\$300	50%
Total Expenditures:	\$0	\$0	\$0	\$200	\$300	50%

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type

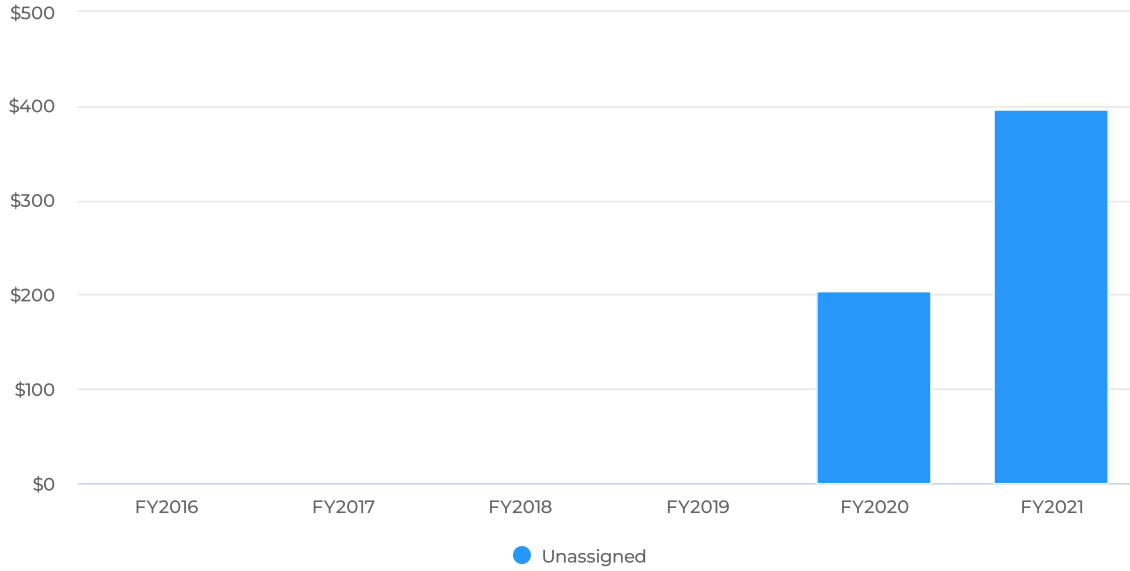


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	\$0	\$0	\$0	\$200	\$300	50%
Total Expense Objects:	\$0	\$0	\$0	\$200	\$300	50%

Fund Balance

This fund was established in FY 2019-2020 and its only expenditure is an operating transfer to the General Fund for jury service expenses.

Fund Balance Projections



	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	
Unassigned	\$204	\$397	94.8%
Total Fund Balance:	\$204	\$397	94.8%



Swat - Netcast Fund

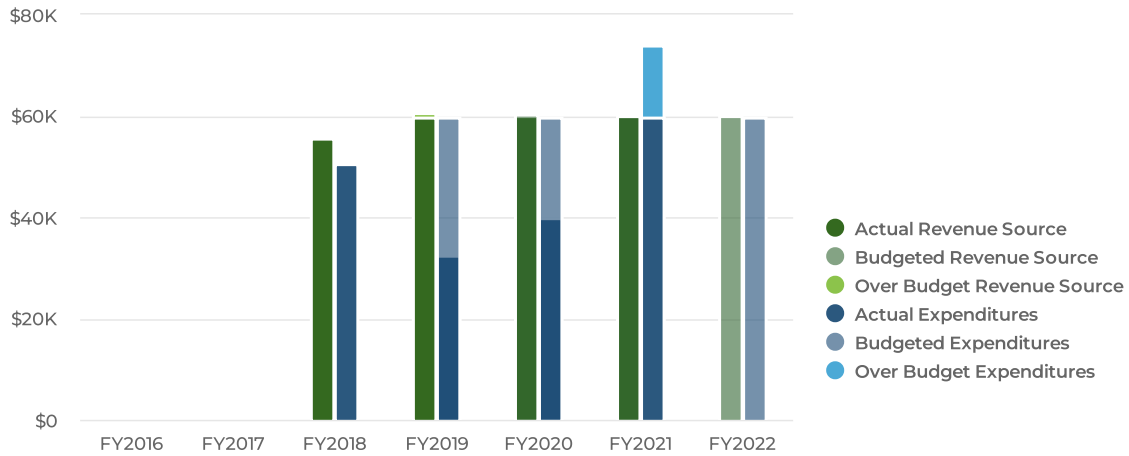
The Police Department, along with the cities of Hurst, Euless, and Grapevine, combined resources, manpower, administrative tasks, and equipment to form a regionalized SWAT Team known as the Northeast Tarrant County Area SWAT Team (NETCAST).

Member cities specially train to respond to incidents including, but not limited to: barricaded persons, hostage situations, high-risk warrant services, and acts of terrorism. These tasks are best accomplished with a small group of highly disciplined officers specifically trained to deal with such emergencies, utilizing special weapons, tactics, and equipment. Combining resources into a regionalized team, member cities benefit from economies of scale in SWAT equipment purchases and overtime allocations.

This governmental fund was created for SWAT-NETCAST during FY2018 to which each of the four participating agencies contribute equally. Qualifying expenditures are then paid for through the SWAT-NETCAST fund.

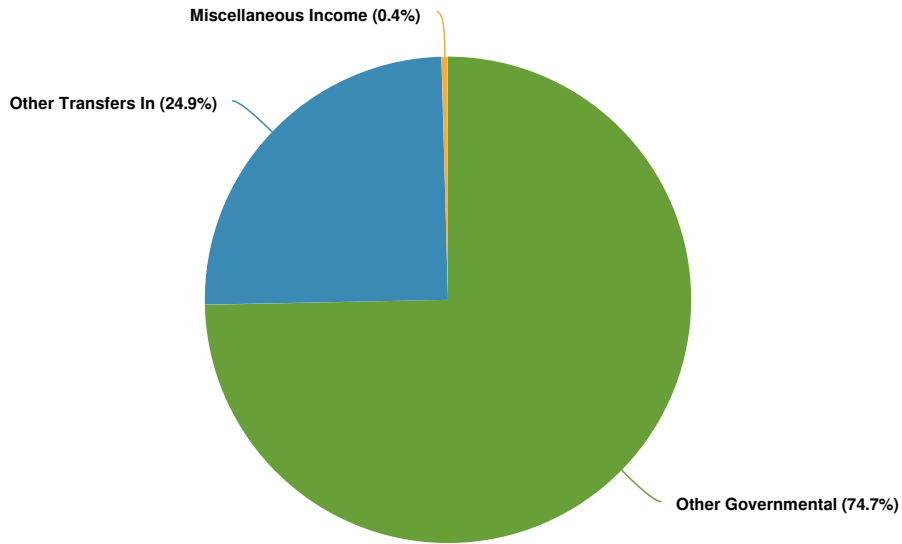
Summary

The Town of Bedford is projecting \$60.25K of revenue in FY2022, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$60K in FY2022.

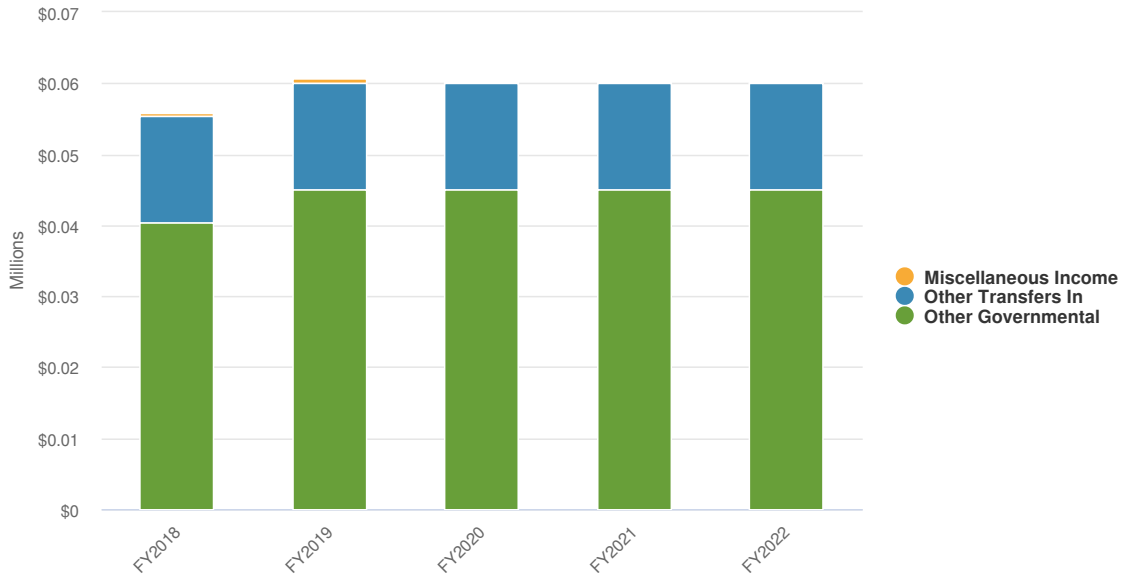


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

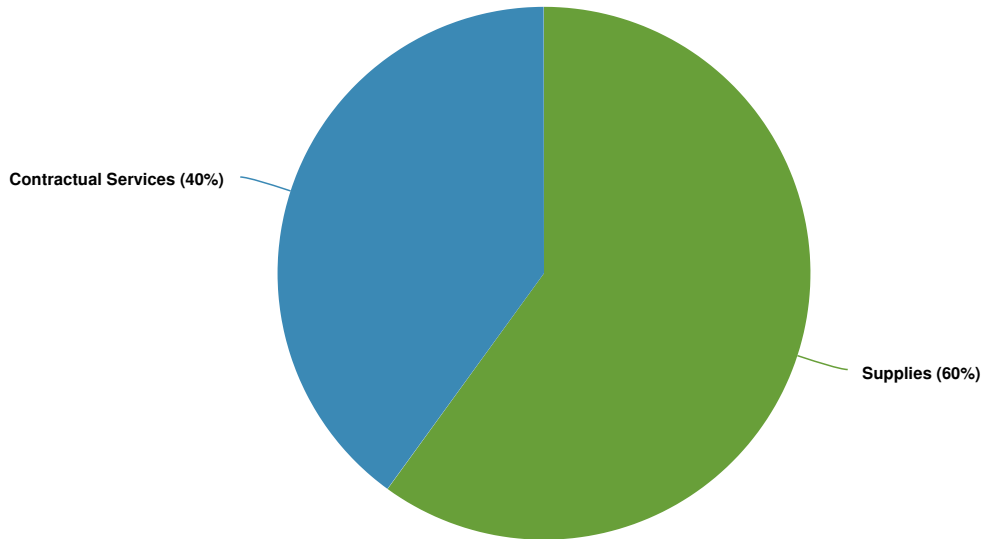


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$350	\$732	\$284	\$250	\$250	0%
Other Governmental	\$40,442	\$45,000	\$45,000	\$45,000	\$45,000	0%

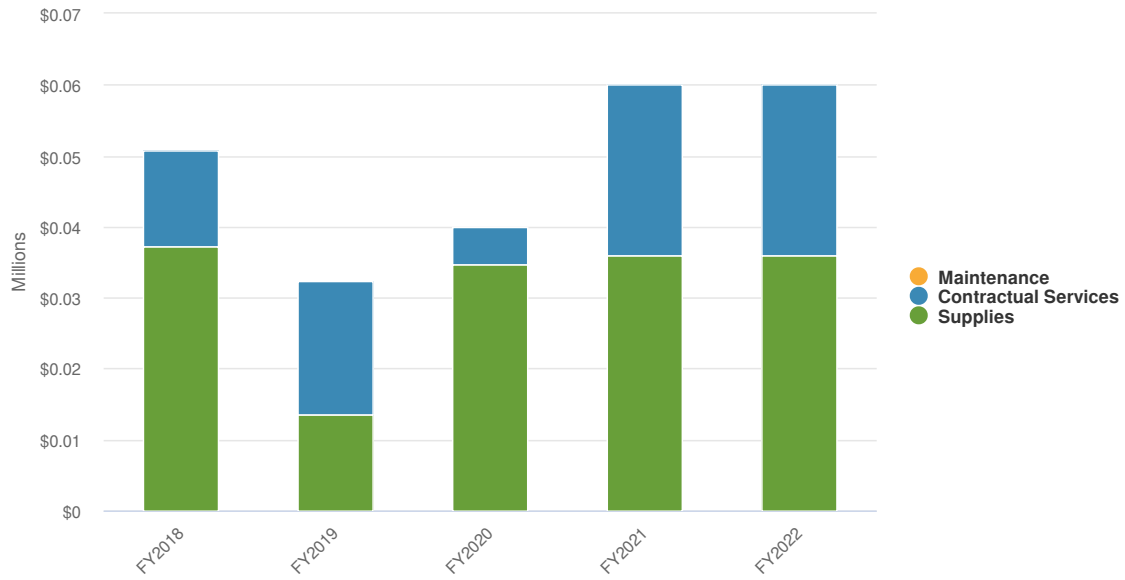
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Other Transfers In	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	0%
Total Revenue Source:	\$55,792	\$60,732	\$60,284	\$60,250	\$60,250	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

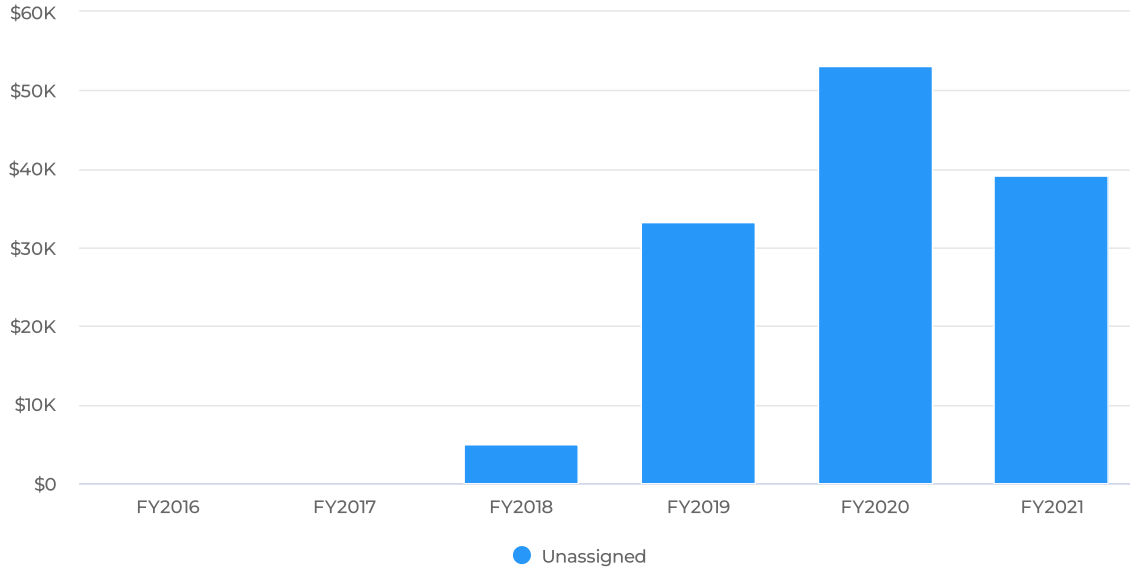


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$13,490	\$18,854	\$5,096	\$24,000	\$24,000	0%
Supplies	\$37,296	\$13,608	\$34,771	\$36,000	\$36,000	0%
Maintenance	\$0	\$0	\$23		\$0	N/A
Total Expense Objects:	\$50,786	\$32,462	\$39,890	\$60,000	\$60,000	0%

Fund Balance

Expenditures in this fund are dependent upon the needs of the regional SWAT team. As such, fund balance fluctuations are a result of annual usage and may vary depending on equipment needs and operational expenses.

Fund Balance Projections



	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	
Unassigned	\$5,007	\$33,277	\$53,194	\$39,267	-26.2%
Total Fund Balance:	\$5,007	\$33,277	\$53,194	\$39,267	-26.2%



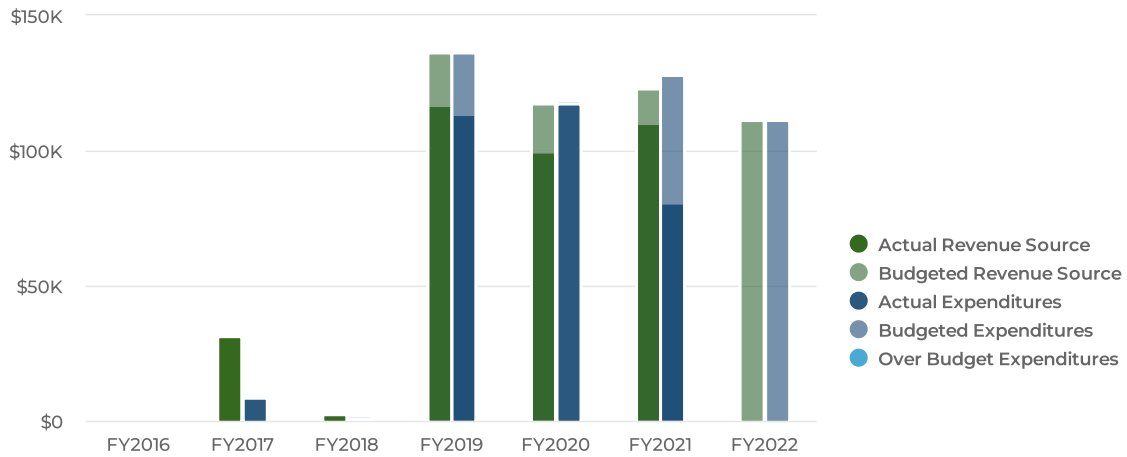
Comm Vehicle Enforce Fund

This special revenue fund was established to account for the revenue and expenditures of the Commercial Vehicle Enforcement Program. The objective of the Commercial Vehicle Enforcement Program is to reduce commercial motor vehicle accidents through the enforcement of Motor Carrier Safety Regulations; to protect the state highways from unnecessary damage by securing compliance with state laws regulating weight of commercial vehicles; to ensure equitable payment of commercial vehicle registration fees by enforcement of registration laws; to protect the rights, privileges, and safety of the general public in the use of the public highway system by securing compliance with traffic laws and regulations applicable to the operation of all vehicles.

The Commercial Vehicle Enforcement Program was implemented in late 2016, and is staffed by one officer who reports to the Traffic Sergeant, with an existing partnership between the Commercial Vehicle Enforcement Programs in Grapevine, Hurst, Euless and Southlake.

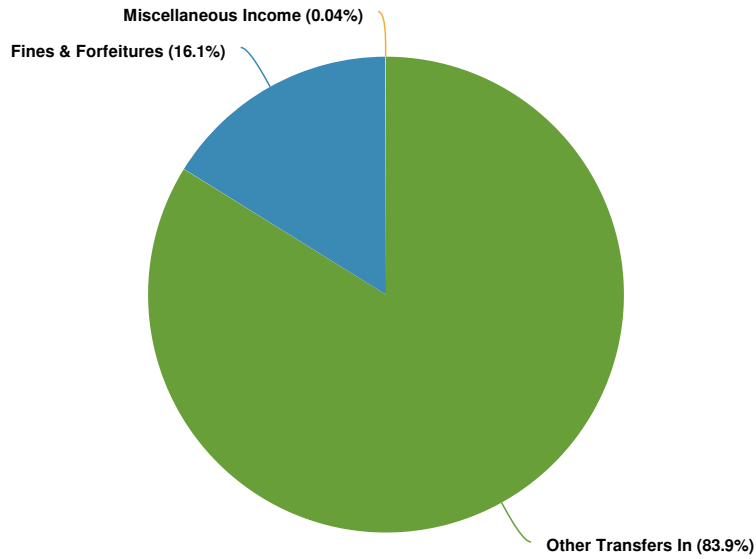
Summary

The Town of Bedford is projecting \$111.8K of revenue in FY2022, which represents a 9.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 13.1% or \$16.86K to \$111.72K in FY2022.

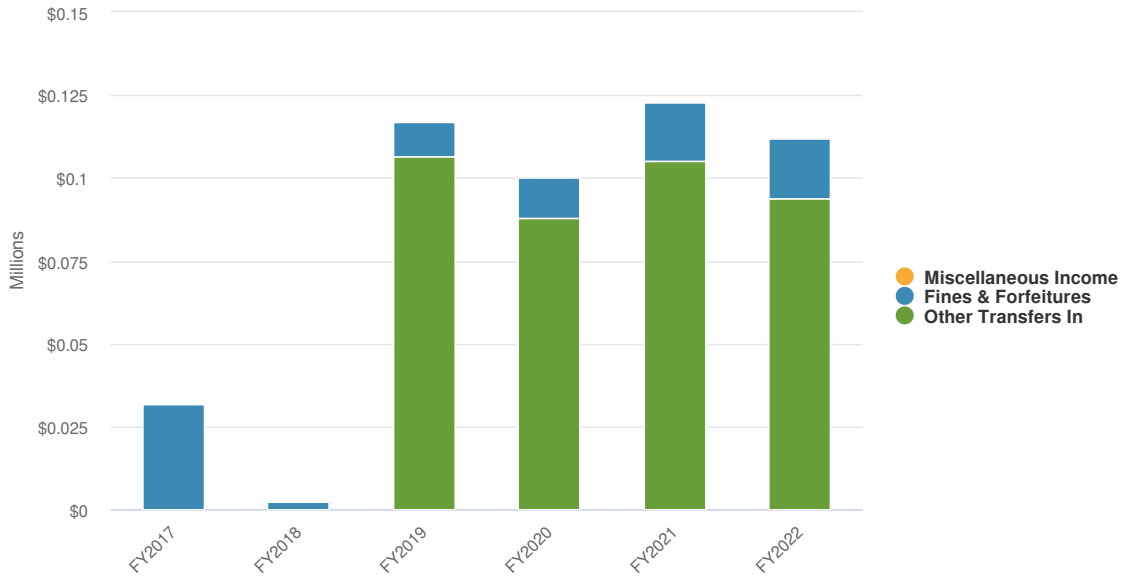


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

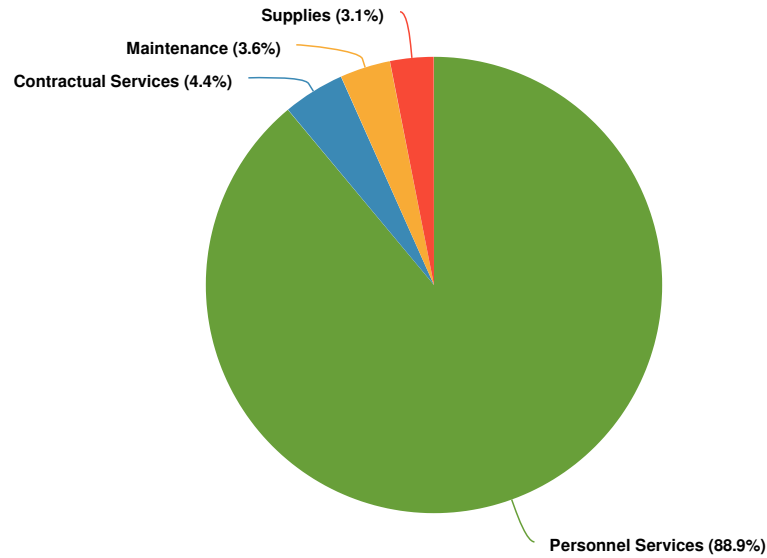


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Fines & Forfeitures	\$2,180	\$10,001	\$12,340	\$18,000	\$18,000	0%
Miscellaneous Income	\$395	\$421	\$109	\$100	\$50	-50%
Other Transfers In	\$0	\$106,700	\$87,710	\$105,000	\$93,750	-10.7%

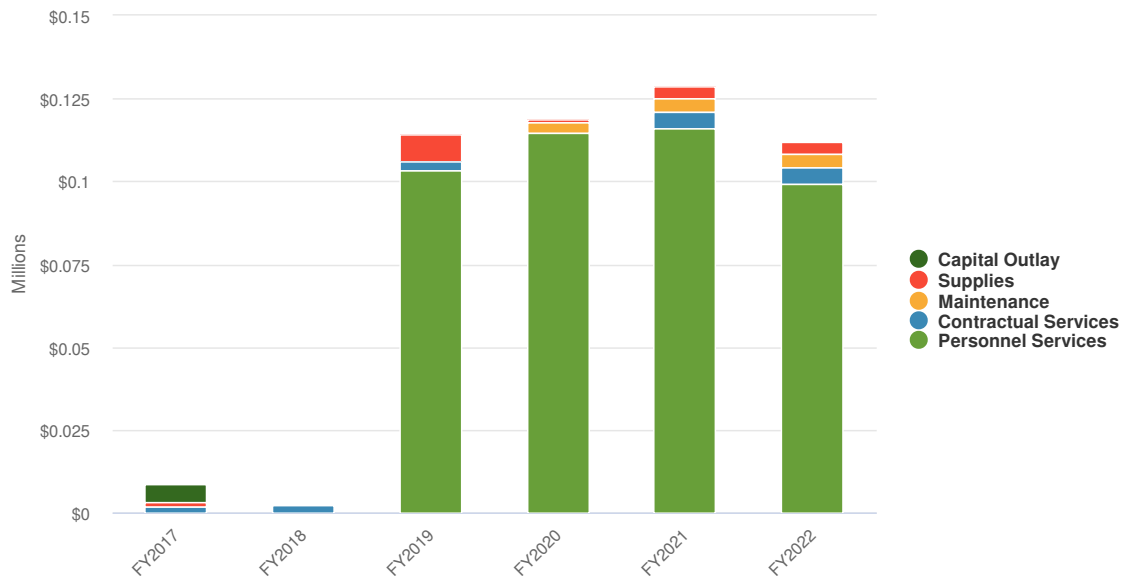
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Revenue Source:	\$2,575	\$117,122	\$100,159	\$123,100	\$111,800	-9.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

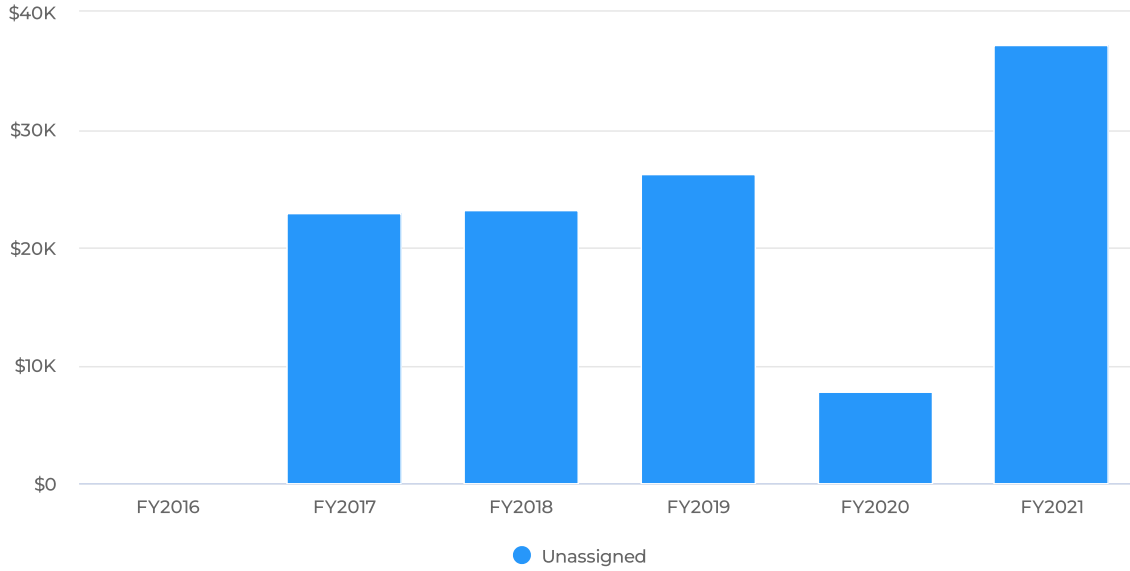


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Police	\$0	\$103,439	\$114,655	\$116,235	\$99,370	-14.5%
Total Personnel Services:	\$0	\$103,439	\$114,655	\$116,235	\$99,370	-14.5%
Contractual Services						
Police	\$2,271	\$2,743	\$157	\$4,900	\$4,900	0%
Total Contractual Services:	\$2,271	\$2,743	\$157	\$4,900	\$4,900	0%
Supplies						
Police	\$0	\$7,907	\$658	\$3,450	\$3,450	0%
Total Supplies:	\$0	\$7,907	\$658	\$3,450	\$3,450	0%
Maintenance						
Police	\$0	\$0	\$3,190	\$4,000	\$4,000	0%
Total Maintenance:	\$0	\$0	\$3,190	\$4,000	\$4,000	0%
Total Expense Objects:	\$2,271	\$114,089	\$118,660	\$128,585	\$111,720	-13.1%

Fund Balance

This fund's revenue and projections fluctuate based on the activity of the Commercial Vehicle program. The revenue is supplemented by a transfer from the General Fund, which may be adjusted during the audit period.

Fund Balance Projections



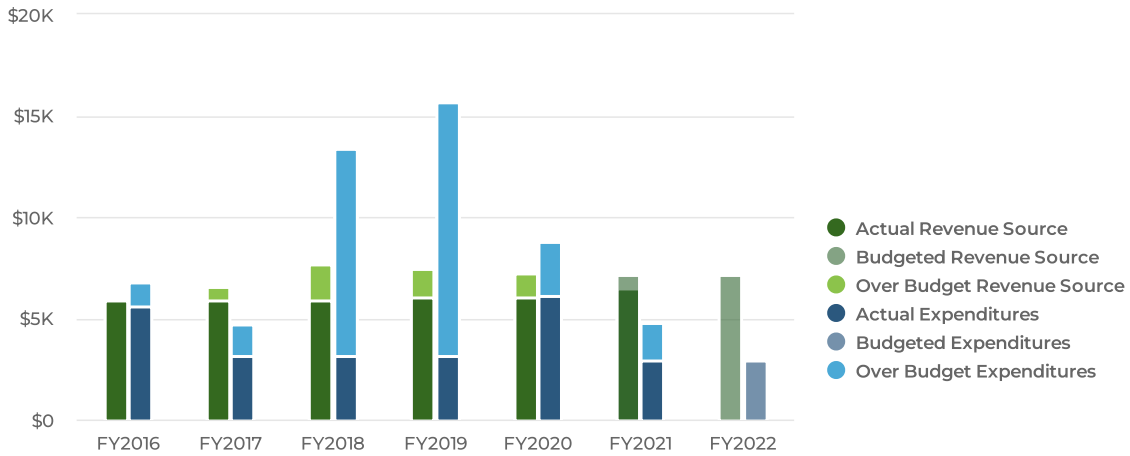
	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$22,939	\$23,242	\$26,208	\$7,707	\$37,246	383.2%
Total Fund Balance:	\$22,939	\$23,242	\$26,208	\$7,707	\$37,246	383.2%

Public Safety Trng Fund

This special revenue fund is comprised of monies received from the Texas Comptroller of Public Accounts in accordance with Occupations Code, Chapter 1701. These funds are available for use to enhance personnel development and departmental efficiencies through education and training of full-time peace officers, and for full-time departmental civilian personnel as authorized by the Chief of Police.

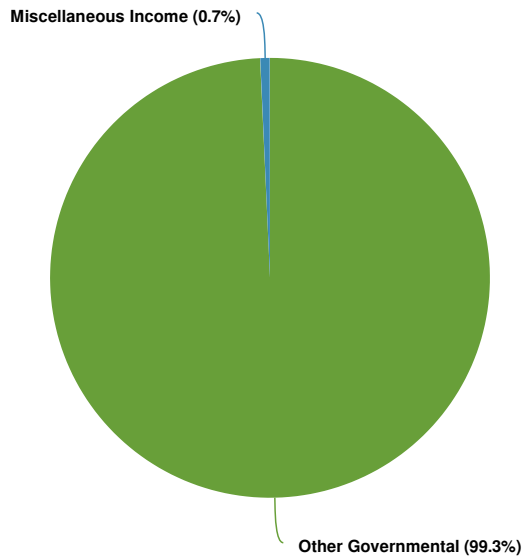
Summary

The Town of Bedford is projecting \$7.15K of revenue in FY2022, which represents a 0.7% decrease over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$3K in FY2022.

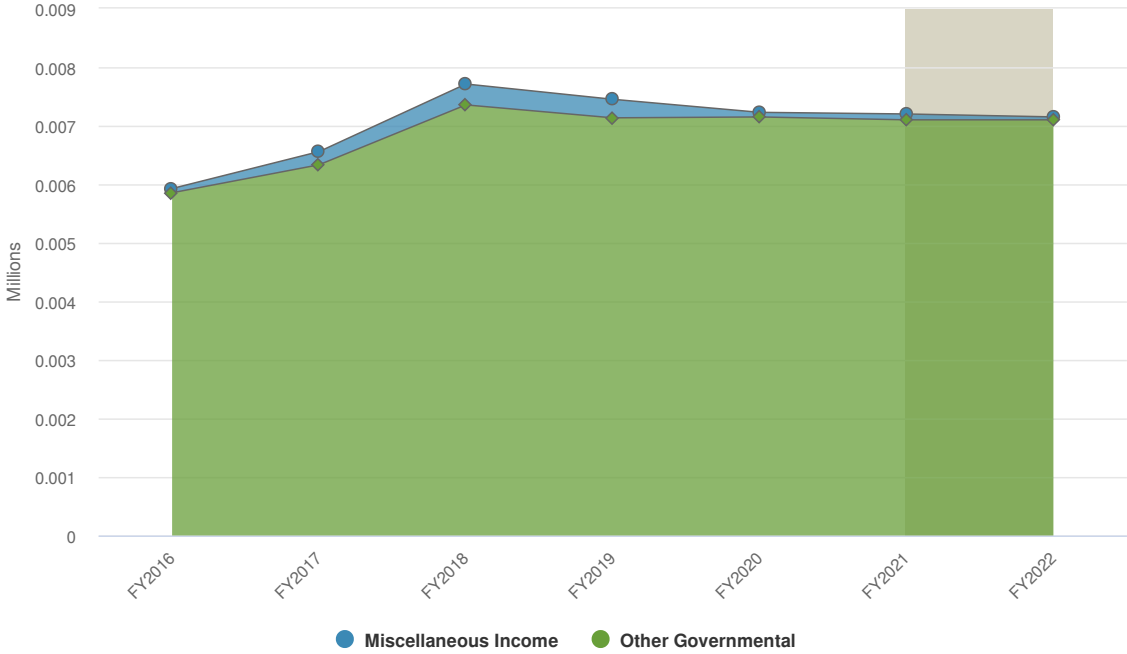


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

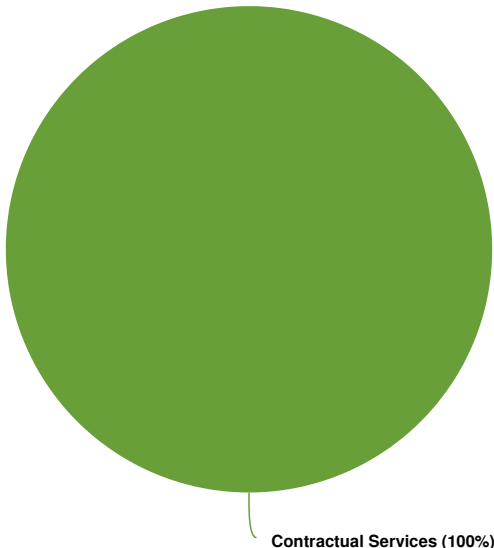


Grey background indicates budgeted figures.

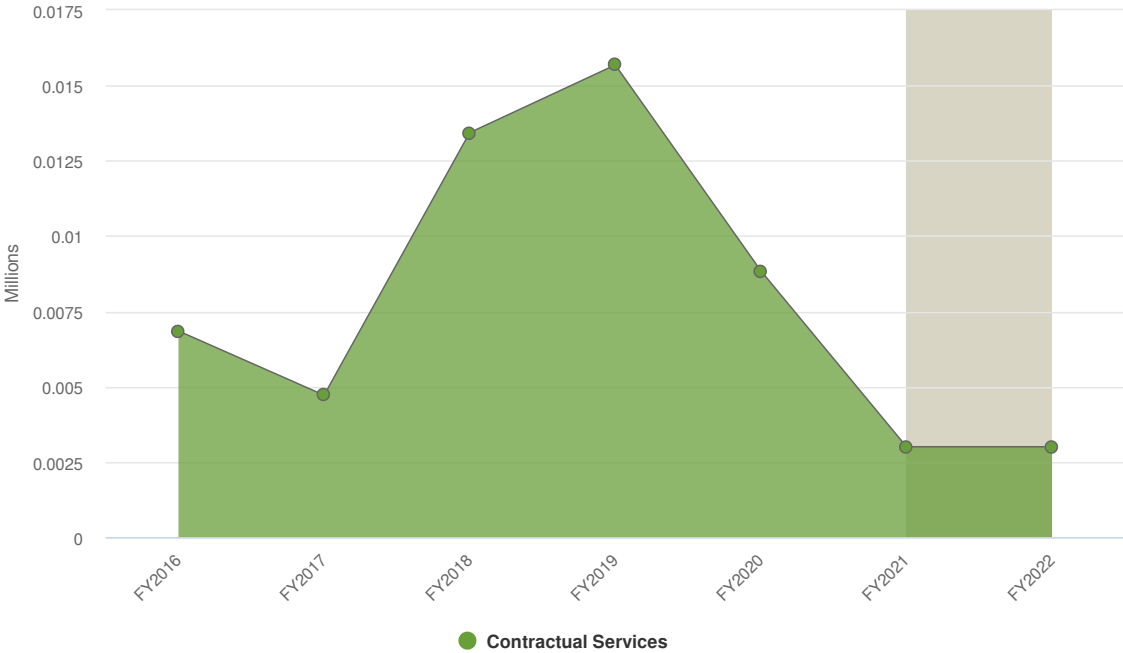
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$357	\$317	\$79	\$100	\$50	-50%
Other Governmental	\$7,355	\$7,134	\$7,149	\$7,100	\$7,100	0%
Total Revenue Source:	\$7,712	\$7,451	\$7,228	\$7,200	\$7,150	-0.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



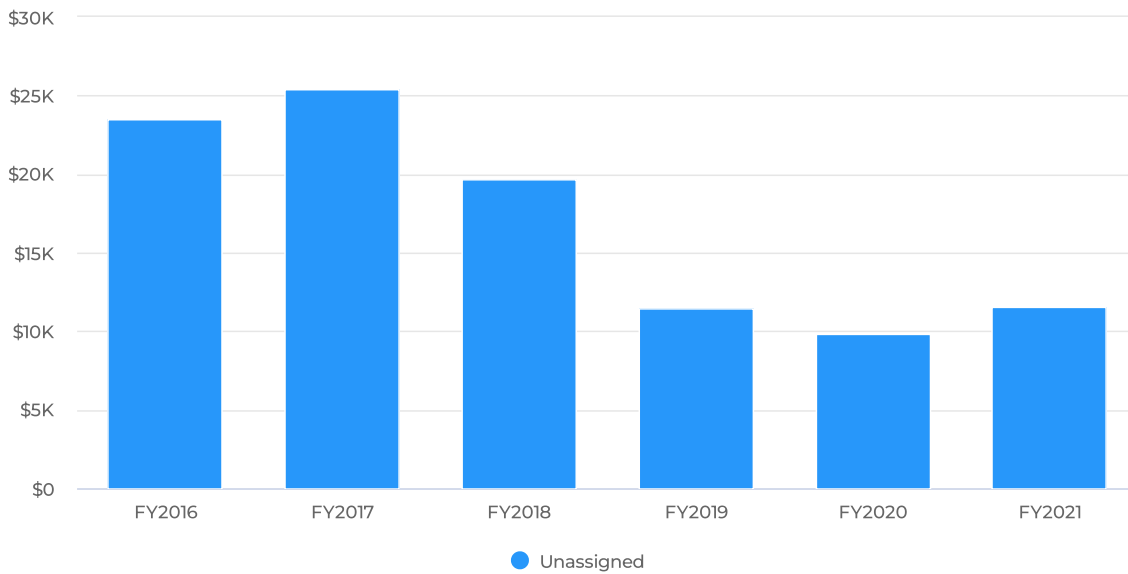
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$13,433	\$15,682	\$8,843	\$3,000	\$3,000	0%
Total Expense Objects:	\$13,433	\$15,682	\$8,843	\$3,000	\$3,000	0%

Fund Balance

The monies in this fund are restricted by state statute, therefore use of funds varies annually, resulting in fluctuations of the fund balance.

Fund Balance Projections

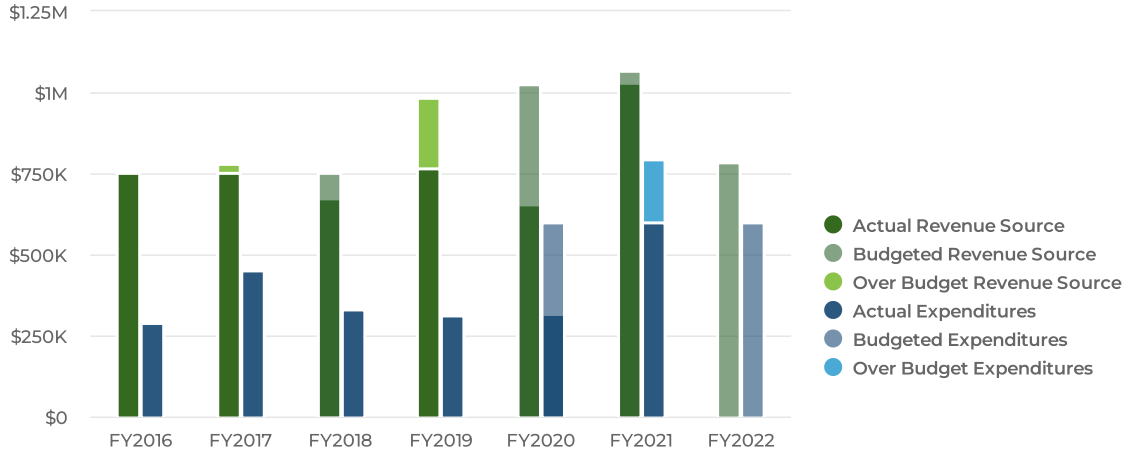


	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$23,549	\$25,393	\$19,671	\$11,440	\$9,825	\$11,538	17.4%
Total Fund Balance:	\$23,549	\$25,393	\$19,671	\$11,440	\$9,825	\$11,538	17.4%

This enterprise fund was established for emergency and scheduled repairs of the water distribution system and the wastewater collection system. The funds are an established operation transfer from the Water and Wastewater Divisions.

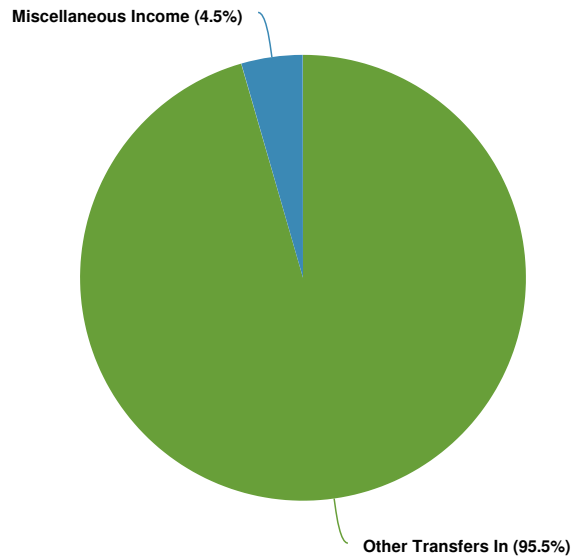
Summary

The Town of Bedford is projecting \$785K of revenue in FY2022, which represents a 26.6% decrease over the prior year. Budgeted expenditures are projected to increase by 0% or N/A to \$600K in FY2022.

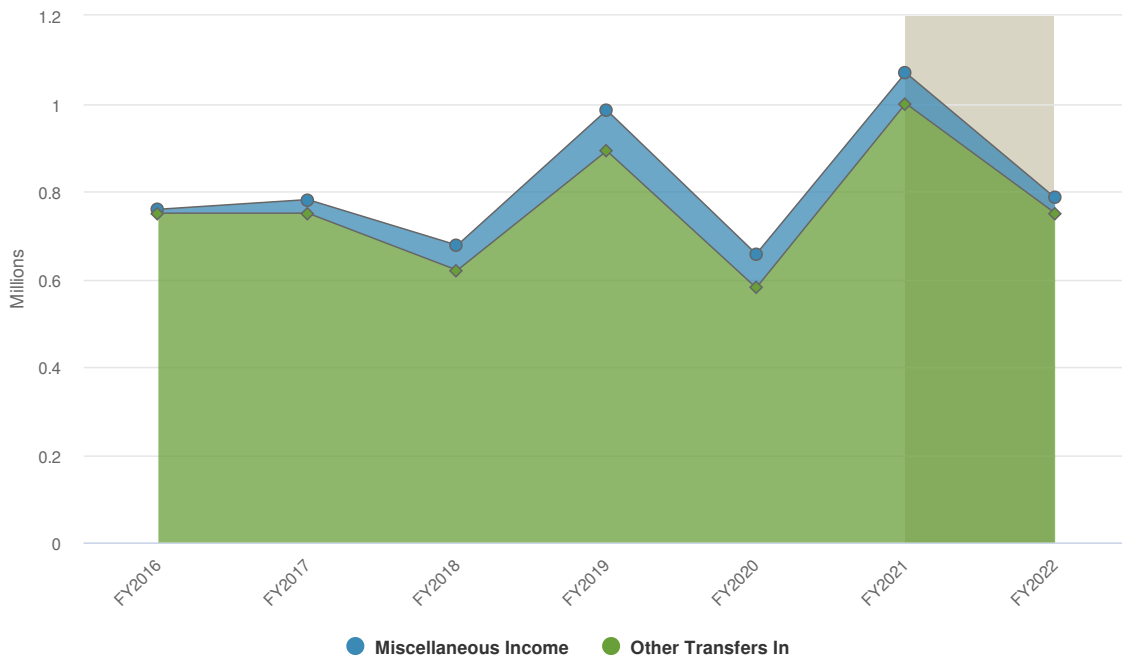


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

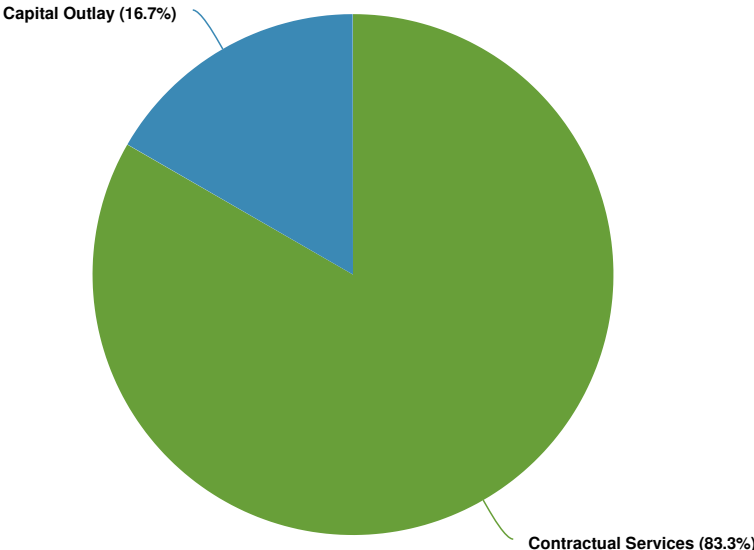


Grey background indicates budgeted figures.

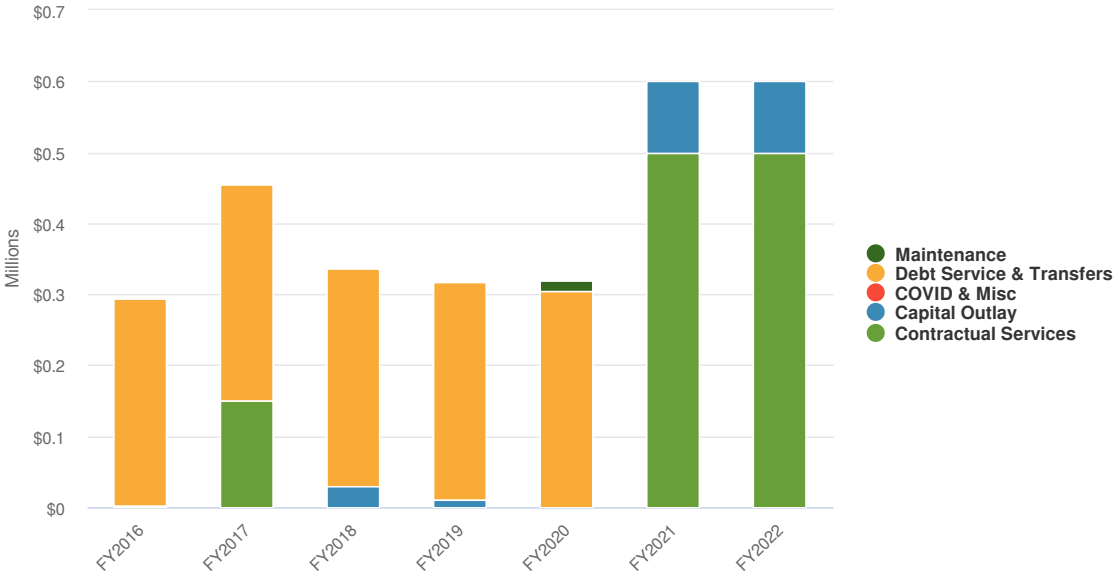
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$57,082	\$92,669	\$76,968	\$70,000	\$35,000	-50%
Other Transfers In	\$620,000	\$892,000	\$580,000	\$1,000,000	\$750,000	-25%
Total Revenue Source:	\$677,082	\$984,669	\$656,968	\$1,070,000	\$785,000	-26.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



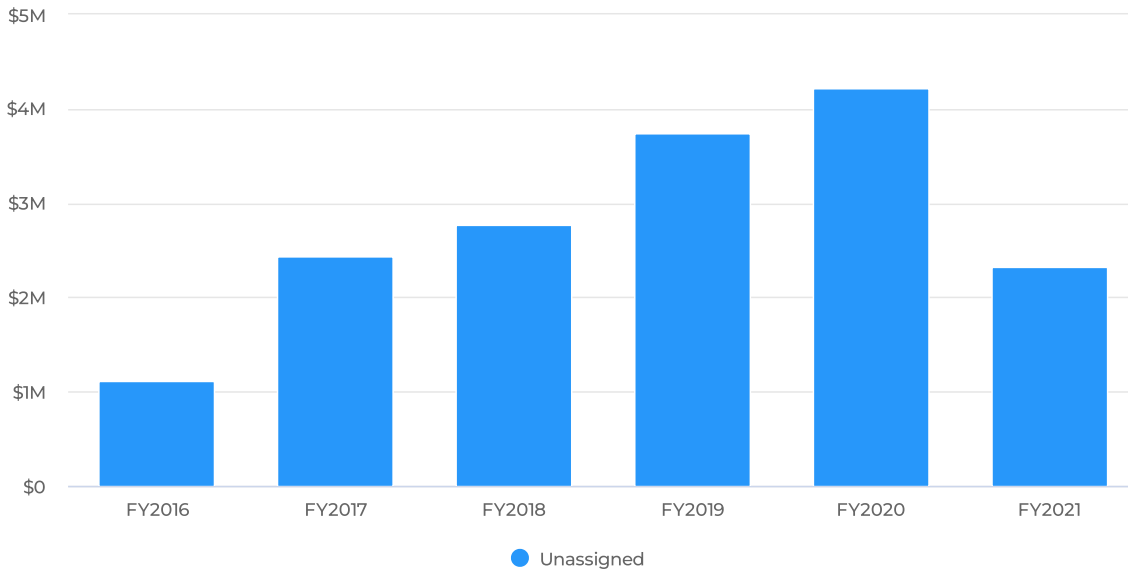
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services	\$0	\$0	\$0	\$500,000	\$500,000	0%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$0	\$0	\$15,520		\$0	N/A
Debt Service & Transfers	\$306,065	\$306,065	\$303,501	\$0	\$0	0%
Capital Outlay	\$29,547	\$11,004	\$0	\$100,000	\$100,000	0%
Total Expense Objects:	\$335,612	\$317,069	\$319,021	\$600,000	\$600,000	0%

Fund Balance

As an enterprise fund, the fund balance numbers provided are based on the working capital of each fiscal year. These amounts vary depending on the cash status of the fund at the beginning of the fiscal year.

Fund Balance Projections



	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$2,431,999	\$2,765,073	\$3,738,586	\$4,219,603	\$2,329,547	-44.8%
Total Fund Balance:	\$2,431,999	\$2,765,073	\$3,738,586	\$4,219,603	\$2,329,547	-44.8%

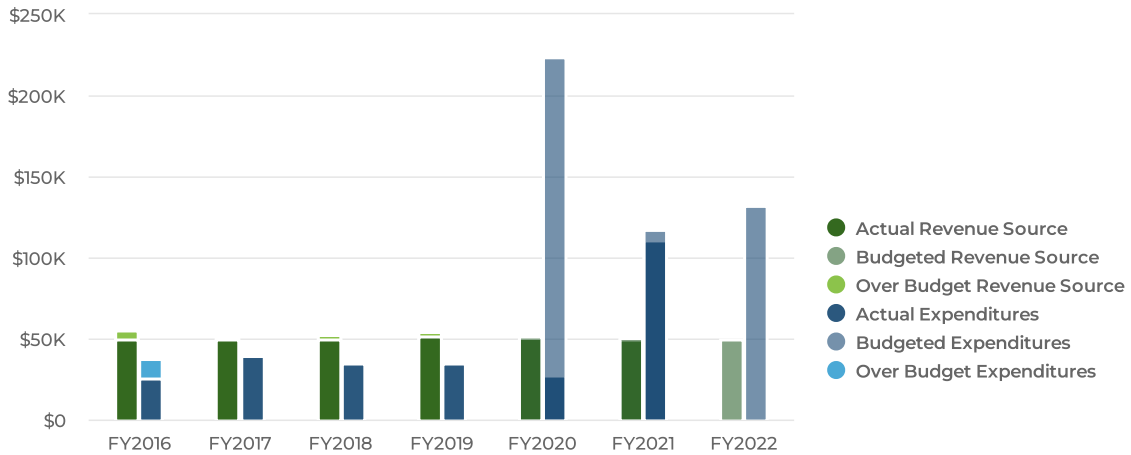


Water Fund - Vehicle Replacement

This enterprise fund was established in Fiscal Year 2012 for the replacement of vehicles and equipment that support the Water and Wastewater Divisions. The funds are an established operation transfer from the Water Distribution Division.

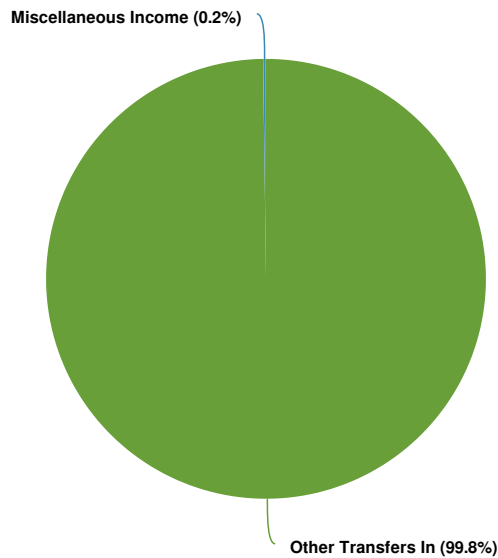
Summary

The Town of Bedford is projecting \$50.1K of revenue in FY2022, which represents a 2.1% decrease over the prior year. Budgeted expenditures are projected to increase by 12.6% or \$14.8K to \$132.3K in FY2022.

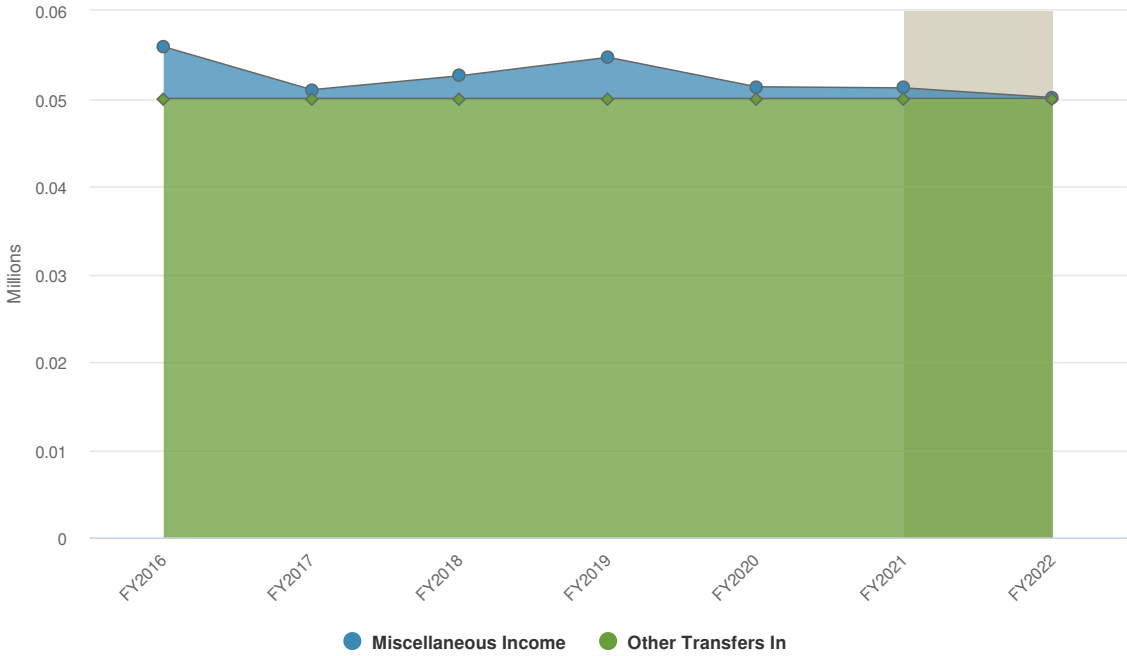


Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source

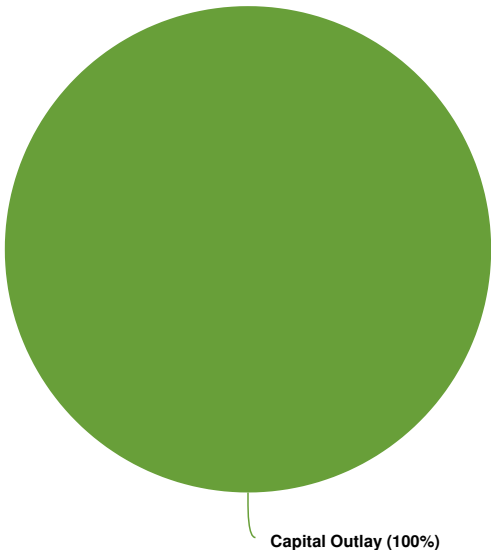


Grey background indicates budgeted figures.

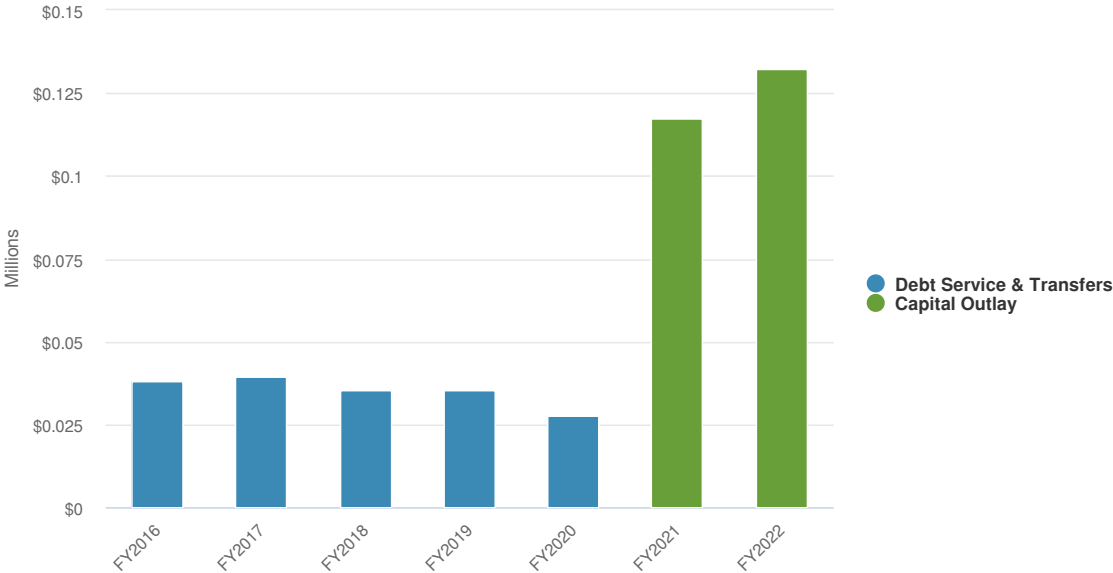
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						
Miscellaneous Income	\$2,582	\$4,685	\$1,326	\$1,200	\$100	-91.7%
Other Transfers In	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total Revenue Source:	\$52,582	\$54,685	\$51,326	\$51,200	\$50,100	-2.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



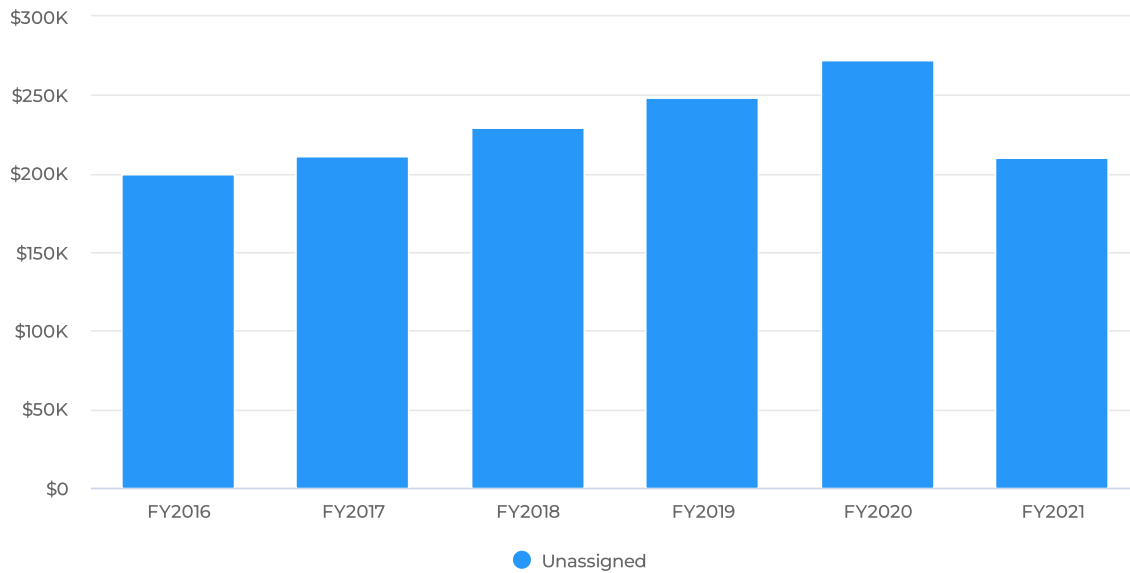
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Debt Service & Transfers	\$35,208	\$35,208	\$27,755		\$0	N/A

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Capital Outlay	\$0	\$0	\$0	\$117,500	\$132,300	12.6%
Total Expense Objects:	\$35,208	\$35,208	\$27,755	\$117,500	\$132,300	12.6%

Fund Balance

This fund is used to accumulate funding for a pay-as-you go plan in capital replacement. Expenditures vary annually depending on need.

Fund Balance Projections



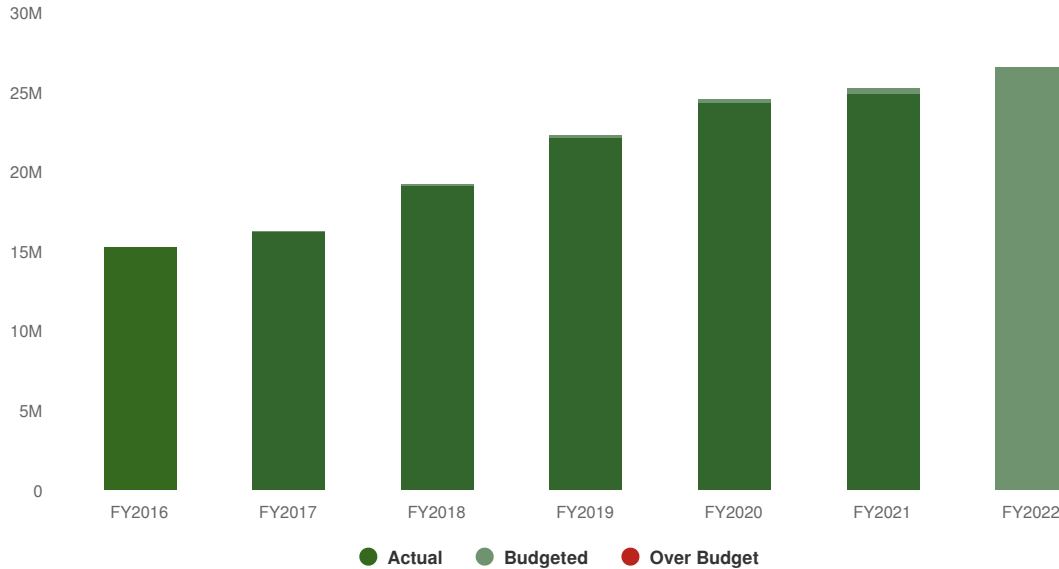
	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	% Change
Fund Balance	Actual	Actual	Actual	Actual	Actual	Actual	
Unassigned	\$200,124	\$211,585	\$228,958	\$248,436	\$272,007	\$210,642	-22.6%
Total Fund Balance:	\$200,124	\$211,585	\$228,958	\$248,436	\$272,007	\$210,642	-22.6%

FUNDING SOURCES

Property Taxes Summary

\$26,644,610 **\$1,331,857**
(5.26% vs. prior year)

Property Taxes Proposed and Historical Budget vs. Actual



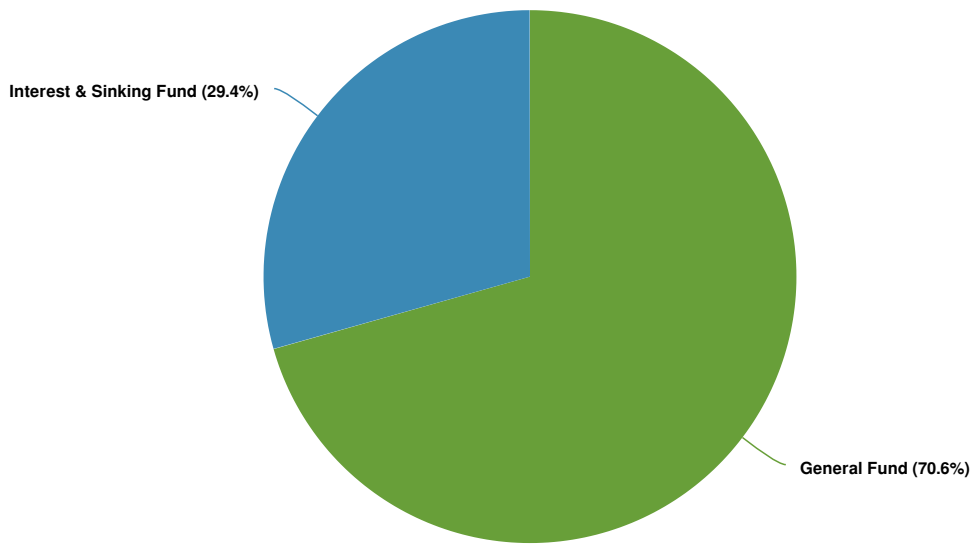
Property taxes make up the largest single revenue source for General Fund operations. The property tax rate is made up of two segments. The first is the Operations and Maintenance (O&M) rate. This amount is dedicated to daily operations of the City that fall within the General Fund. Services such as Police, Fire, Parks and Recreation, Library, Senior Center, Neighborhood Services, Inspections, Finance, and General Governmental functions are included in the General Fund. The second segment of the tax rate is the Debt Service rate. This is the tax rate that is pledged to repay long term debt obligations of the City.

Property taxes are assessed on real and personal property based on the value of the property on January 1 of each year. Property tax revenues have varied somewhat over the last several fiscal years. The fiscal year tax rate adopted for 2020-2021 for the City of Bedford is \$0.552000 per \$100 valuation. This rate is composed of a debt rate of \$0.165010 and maintenance and operations rate of \$0.386990. The 2020-2021 tax rate was \$0.569000 per \$100 valuation and was composed of a debt rate of \$0.184367 and maintenance and operations rate of \$0.384633.

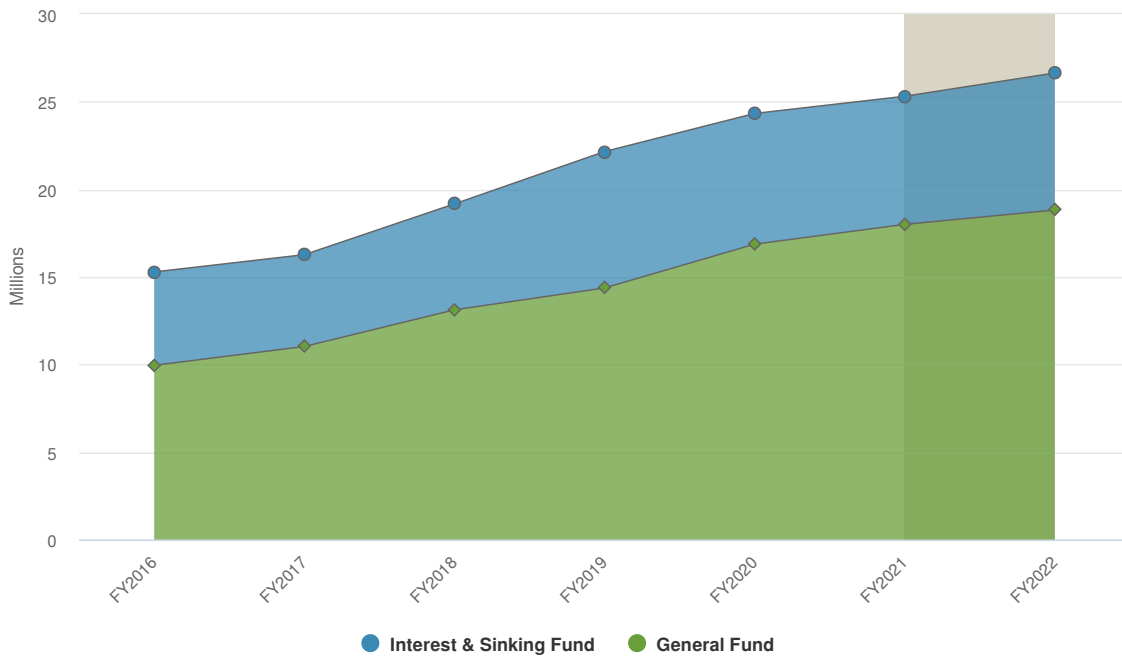
The appraisal of property within the City is the responsibility of the Tarrant Appraisal District. Excluding agricultural and open-space land, which may be taxed on the basis of productive capacity, the Appraisal District is required under the Property Tax Code to appraise all property within the District on the basis of 100% of its market value. Taxes become due October 1 of the appraisal year and become delinquent on February 1 of the following year.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

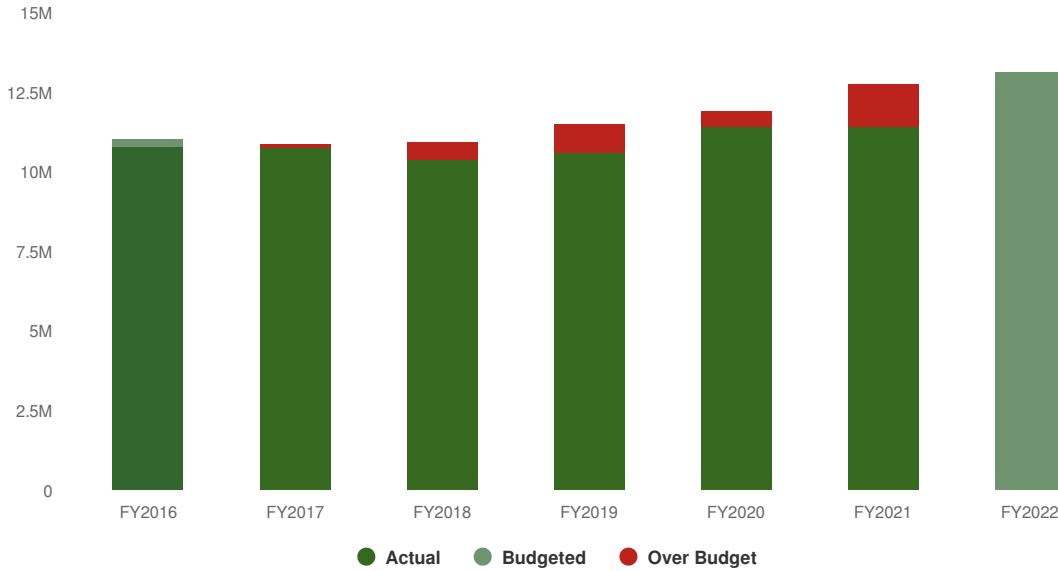
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Property Taxes	\$13,117,540	\$14,367,520	\$16,868,658	\$17,998,533	\$18,818,790	4.6%
Total General Fund:	\$13,117,540	\$14,367,520	\$16,868,658	\$17,998,533	\$18,818,790	4.6%
Interest & Sinking Fund						
Property Taxes	\$6,049,321	\$7,786,791	\$7,462,741	\$7,314,220	\$7,825,820	7%
Total Interest & Sinking Fund:	\$6,049,321	\$7,786,791	\$7,462,741	\$7,314,220	\$7,825,820	7%
Total:	\$19,166,861	\$22,154,311	\$24,331,399	\$25,312,753	\$26,644,610	5.3%

Sales Taxes Summary

\$13,144,000 **\$1,739,000**
 (15.25% vs. prior year)

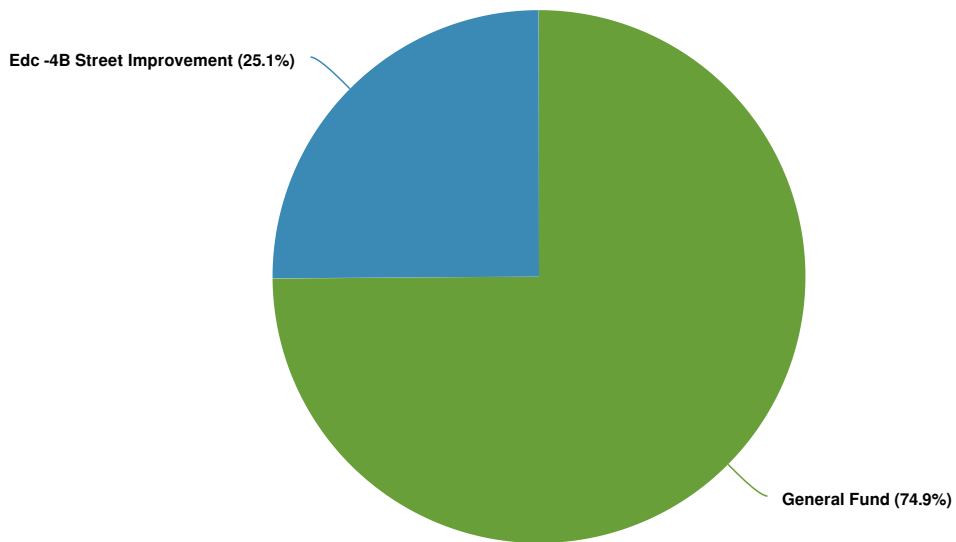
Sales Taxes Proposed and Historical Budget vs. Actual



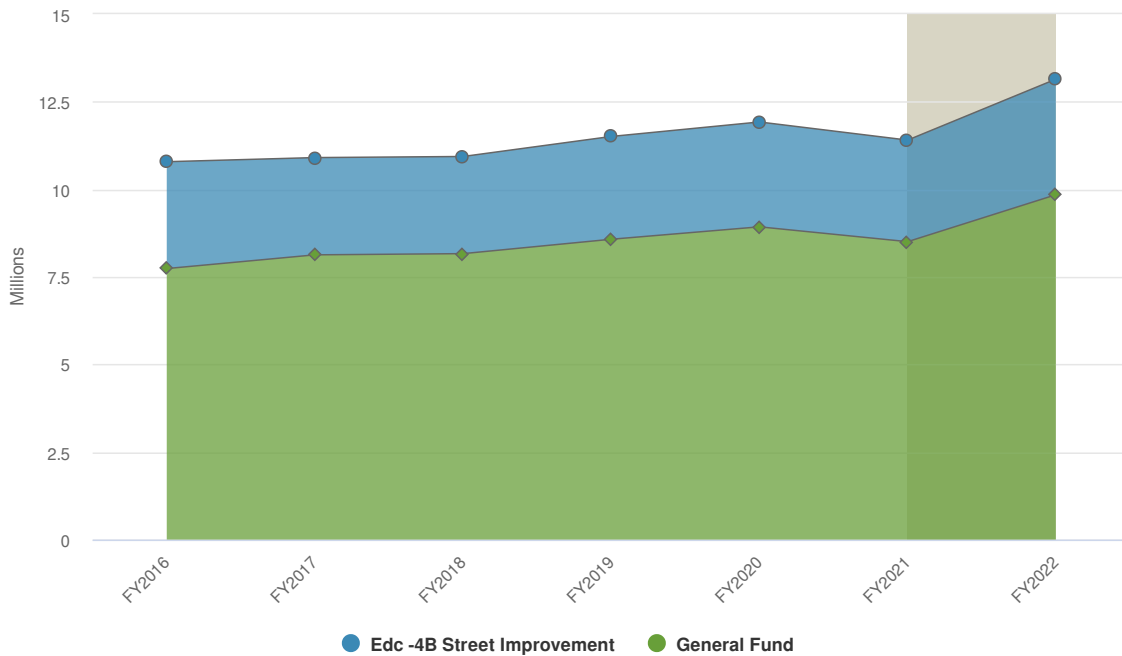
Sales tax is collected by the State from the sale of goods and services. The General Fund receives 1% of each dollar taxed within the City. In January of 1995, the citizens of Bedford voted to adopt an additional sales and use tax within the City to reduce the property tax. This additional 0.5% became effective in October of 1995. Sales tax revenue increased by \$1,739,000 from the FY 2020-2021 budget as monthly collections have seen steady growth. Budget amounts are determined by staff following a review of the monthly reports and evaluating a rolling average. Staff also takes into account local economic conditions when determining a reasonable budget amount.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund

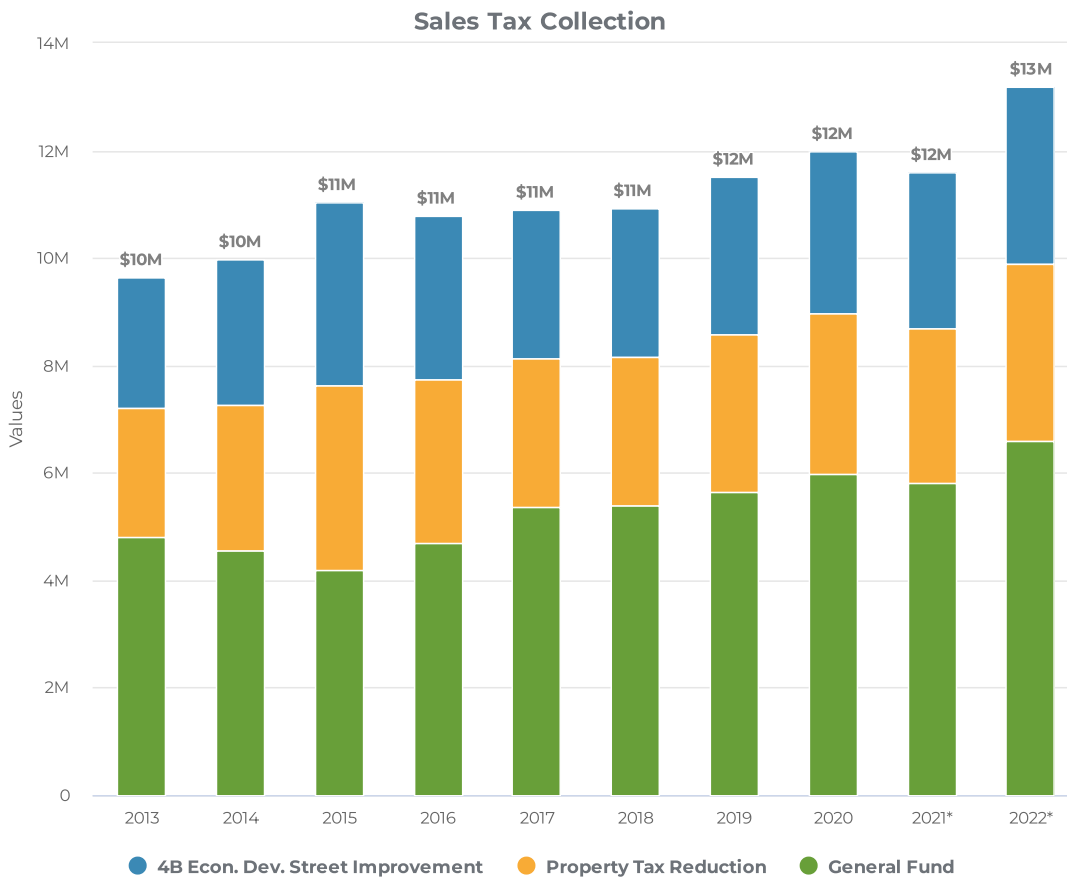


Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Sales Taxes	\$8,162,981	\$8,573,871	\$8,928,293	\$8,505,000	\$9,844,000	15.7%
Total General Fund:	\$8,162,981	\$8,573,871	\$8,928,293	\$8,505,000	\$9,844,000	15.7%
Edc -4B Street Improvement						
Sales Taxes	\$2,773,735	\$2,934,711	\$2,993,879	\$2,900,000	\$3,300,000	13.8%
Total Edc -4B Street Improvement:	\$2,773,735	\$2,934,711	\$2,993,879	\$2,900,000	\$3,300,000	13.8%
Total:	\$10,936,716	\$11,508,582	\$11,922,172	\$11,405,000	\$13,144,000	15.2%

Sales Tax Collection by Type



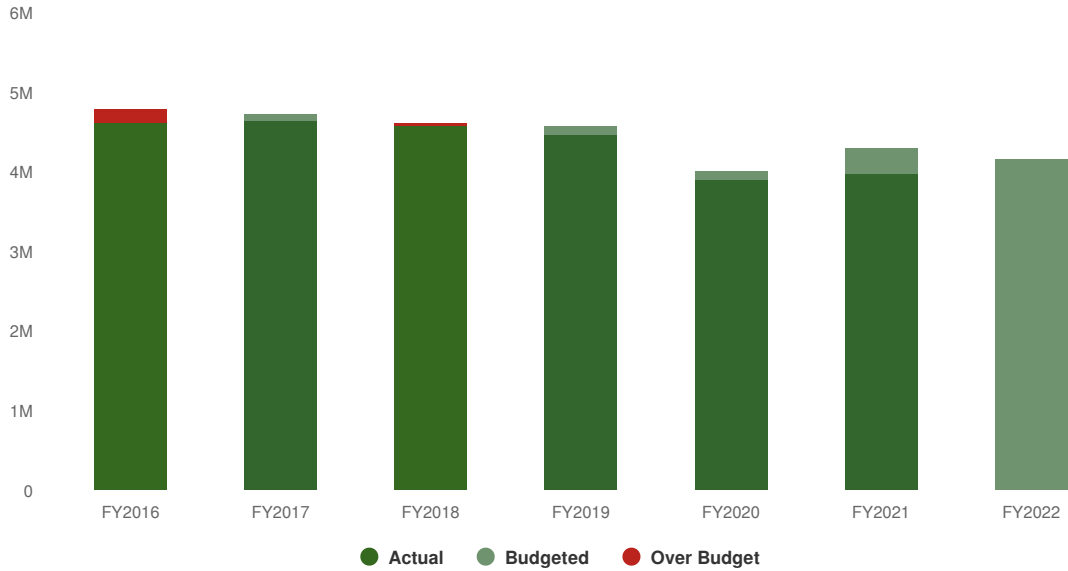
The City receives 2% of the Sales Tax on purchases in Bedford. This is further split into three parts based on their allowed use. One percent is available for use by the General Fund. The citizens of Bedford elected to use one-half percent for a reduction in the property tax rate. This amount is used in the truth-in-taxation calculation in determining the tax rate each year and also available in the General Fund. Finally, Bedford voters approved a half-cent sales tax to be used for road maintenance and improvement needs, which went into effect on April 1, 1998. The 4B funding is used for a program of annual preventative maintenance of City streets. The Bedford Street Improvement Economic Development Corporation was created to direct and authorize all expenditures, with the City Council having final approval. The Council appointed Corporation is comprised of citizens and elected officials.

These amounts are net of economic development incentives. Figures shown for FY 2021 and FY 2022 are budgeted amounts.

Franchise Fees & Other Taxes Summary

\$4,179,000 **-\$119,000**
 (-2.77% vs. prior year)

Other Taxes Proposed and Historical Budget vs. Actual



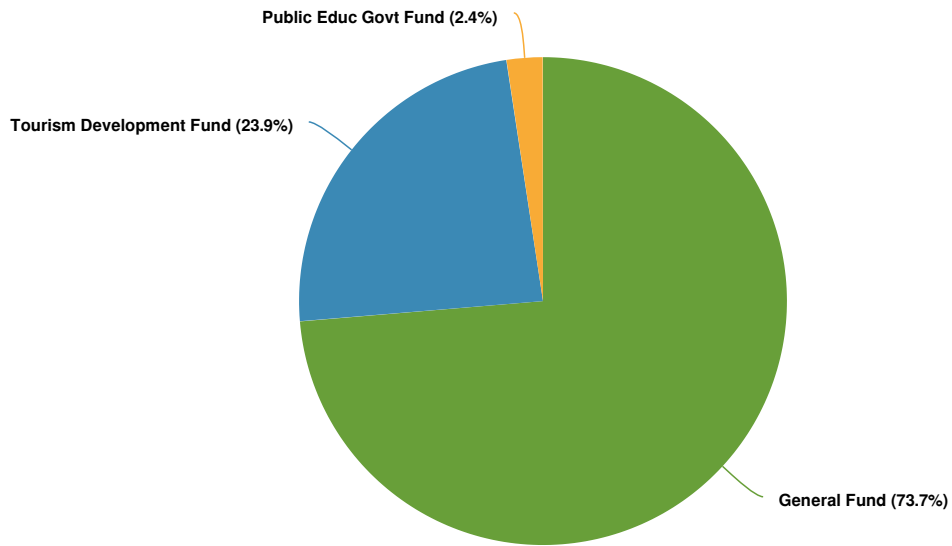
Franchise taxes are collected from utilities and are fees charged for the continued use of public right-of-way. The fee structure varies from a percentage of gross receipts to a unit fee based on the number of connections within the city limits. Franchise taxes continue to be monitored closely due to the deregulation of the telephone industry, significant fluctuations in natural gas prices and implementation of electric deregulation. Recent legislative changes on how telecommunication and cable industries pay franchise taxes has resulted in a decrease in those revenue budgets. The City also maintains a cable channel, which is funded by a 1% franchise tax from cable providers to support the government channel.

Hotel occupancy taxes are collected from each of the nine hotels within the City limits. The City hotel occupancy tax rate is 7% of taxable receipts and revenues are submitted on a monthly basis. This revenue source is the primary funding of the Tourism Fund. The anticipated revenue is the same as last year, but staff is continually monitoring due to the effects of the pandemic on the industry.

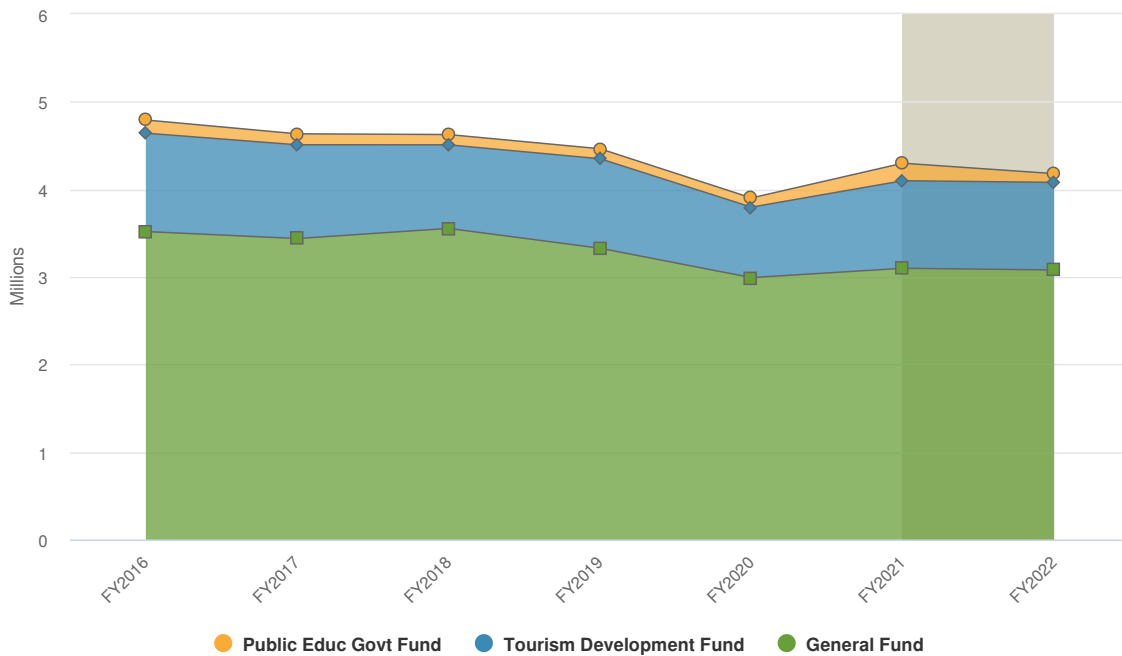
The final tax type in this category are Mixed Beverage taxes. Businesses with a mixed beverage permit must collect and remit mixed beverage sales tax on each mixed beverage (distilled spirits, beer, ale, and wine) they sell, prepare or serve. The mixed beverage sales tax rate is 8.25 percent of mixed beverages.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



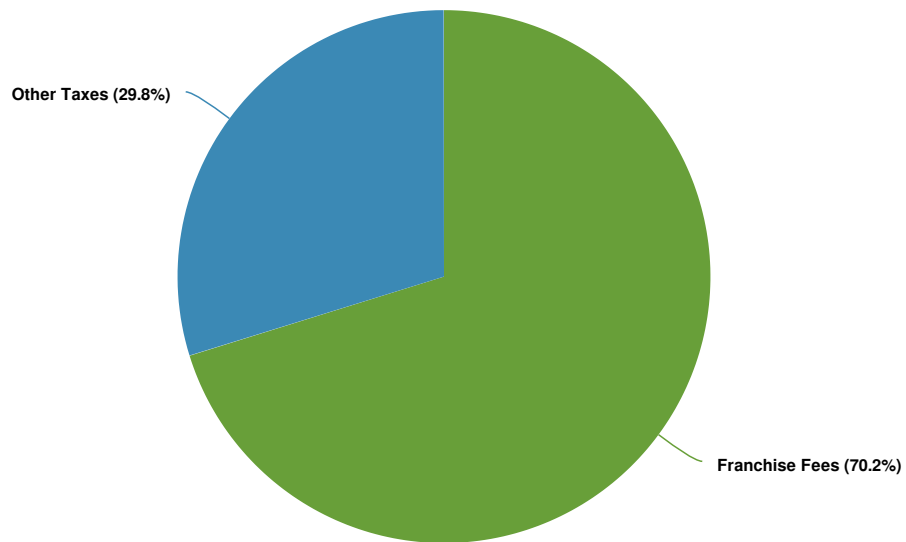
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)

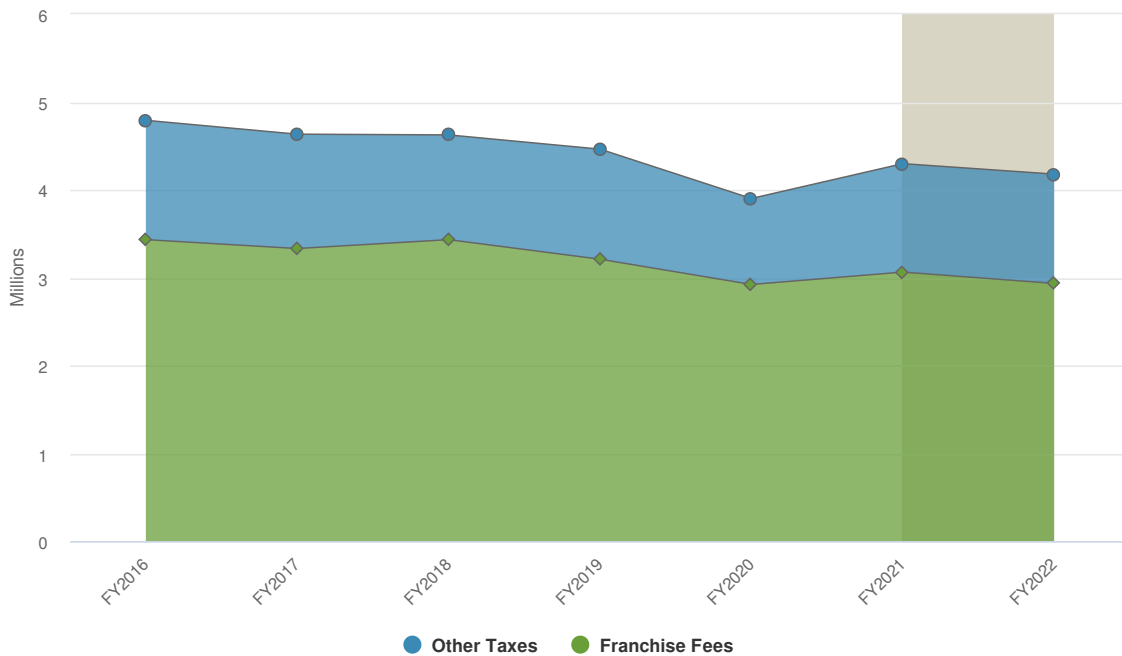
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Other Taxes						
MIXED BEVERAGE TAX	\$237,958	\$231,100	\$174,390	\$235,000	\$245,000	4.3%
Total Other Taxes:	\$237,958	\$231,100	\$174,390	\$235,000	\$245,000	4.3%
Franchise Fees						
FRANCHISE-GAS	\$355,323	\$301,666	\$286,586	\$300,000	\$300,000	0%
FRANCHISE-TELEPHONE	\$254,720	\$214,641	\$141,271	\$180,000	\$180,000	0%
FRANCHISE-ELECTRICITY	\$1,700,195	\$1,612,047	\$1,591,411	\$1,600,000	\$1,600,000	0%
FRANCHISE-TRASH	\$364,373	\$343,968	\$400,795	\$330,000	\$400,000	21.2%
FRANCHISE-CABLE	\$586,989	\$569,892	\$343,441	\$400,000	\$300,000	-25%
FRANCHISE-RECYCLING	\$53,591	\$53,773	\$53,503	\$53,000	\$54,000	1.9%
Total Franchise Fees:	\$3,315,191	\$3,095,987	\$2,817,007	\$2,863,000	\$2,834,000	-1%
Total General Fund:	\$3,553,149	\$3,327,087	\$2,991,397	\$3,098,000	\$3,079,000	-0.6%
Public Educ Govt Fund						
Franchise Fees						
FRANCHISE-CABLE	\$117,398	\$113,978	\$105,131	\$200,000	\$100,000	-50%
Total Franchise Fees:	\$117,398	\$113,978	\$105,131	\$200,000	\$100,000	-50%
Total Public Educ Govt Fund:	\$117,398	\$113,978	\$105,131	\$200,000	\$100,000	-50%
Tourism Development Fund						
Other Taxes						
HOTEL/MOTEL OCCUPANCY TAX	\$954,751	\$1,022,188	\$729,835	\$1,000,000	\$1,000,000	0%
DELINQUENT OCCUPANCY TAX	\$0	\$0	\$74,860		\$0	N/A
Total Other Taxes:	\$954,751	\$1,022,188	\$804,695	\$1,000,000	\$1,000,000	0%
Total Tourism Development Fund:	\$954,751	\$1,022,188	\$804,695	\$1,000,000	\$1,000,000	0%
Total:	\$4,625,298	\$4,463,253	\$3,901,223	\$4,298,000	\$4,179,000	-2.8%

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



Grey background indicates budgeted figures.

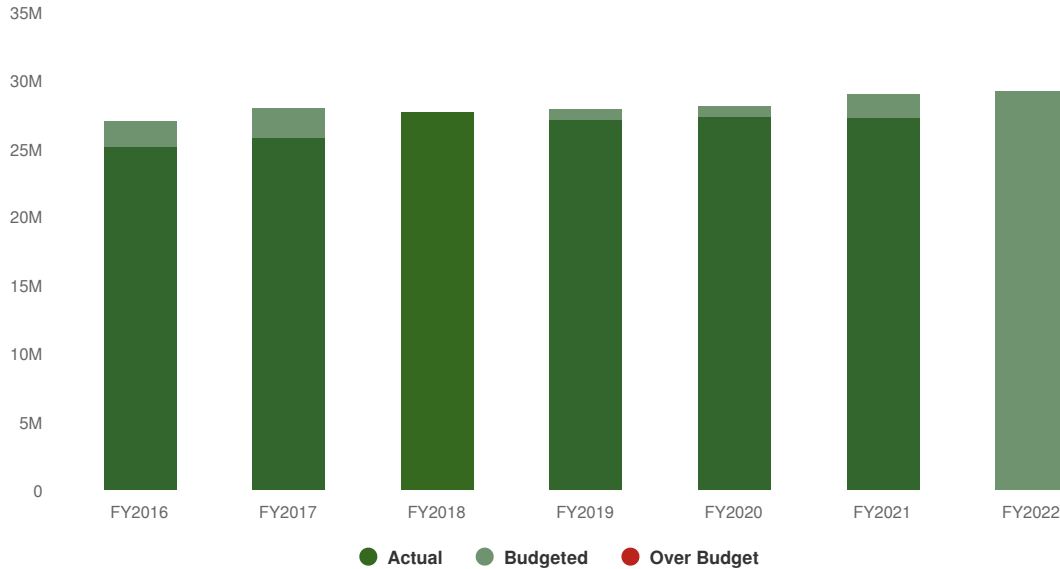
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Other Taxes						
MIXED BEVERAGE TAX	\$237,958	\$231,100	\$174,390	\$235,000	\$245,000	4.3%
HOTEL/MOTEL OCCUPANCY TAX	\$954,751	\$1,022,188	\$729,835	\$1,000,000	\$1,000,000	0%
DELINQUENT OCCUPANCY TAX	\$0	\$0	\$74,860		\$0	N/A
Total Other Taxes:	\$1,192,709	\$1,253,288	\$979,085	\$1,235,000	\$1,245,000	0.8%
Franchise Fees						
FRANCHISE-GAS	\$355,323	\$301,666	\$286,586	\$300,000	\$300,000	0%
FRANCHISE-TELEPHONE	\$254,720	\$214,641	\$141,271	\$180,000	\$180,000	0%
FRANCHISE-ELECTRICITY	\$1,700,195	\$1,612,047	\$1,591,411	\$1,600,000	\$1,600,000	0%
FRANCHISE-TRASH	\$364,373	\$343,968	\$400,795	\$330,000	\$400,000	21.2%
FRANCHISE-CABLE	\$586,989	\$569,892	\$343,441	\$400,000	\$300,000	-25%
FRANCHISE-RECYCLING	\$53,591	\$53,773	\$53,503	\$53,000	\$54,000	1.9%
FRANCHISE-CABLE	\$117,398	\$113,978	\$105,131	\$200,000	\$100,000	-50%
Total Franchise Fees:	\$3,432,589	\$3,209,965	\$2,922,138	\$3,063,000	\$2,934,000	-4.2%
Total Revenue Source:	\$4,625,298	\$4,463,253	\$3,901,223	\$4,298,000	\$4,179,000	-2.8%

Charges for Services Summary

\$29,276,810 **\$184,873**
 (0.64% vs. prior year)

Charges for Services Proposed and Historical Budget vs. Actual



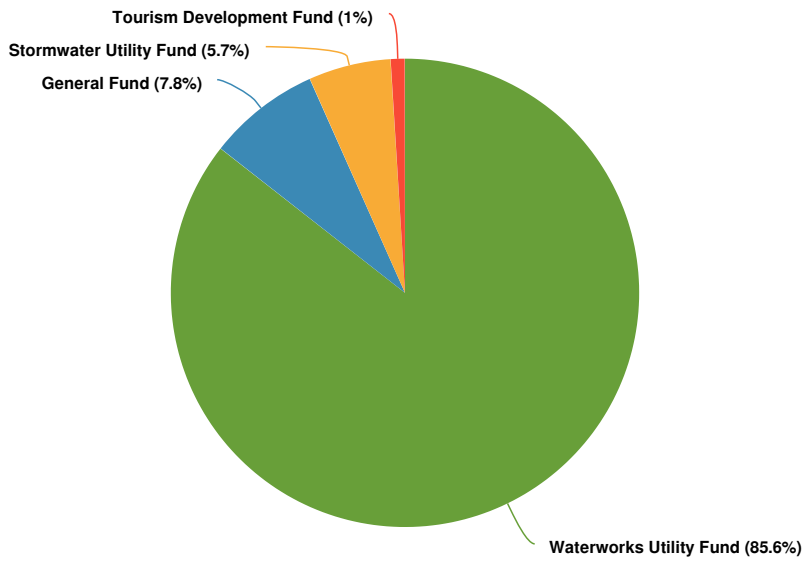
Charges for services includes revenue collected for emergency medical services and recreation programs. Over the past few years this revenue has fluctuated dramatically and therefore is not considered to be a stable source of revenue for ongoing City operations. Recreation revenue is reduced currently with the closure of the recreation facility while the new building is constructed. Revenue for ambulance services is based on historical collections and adjusted based on the observed rate of growth.

The largest revenue source in this category (\$25.1M) comes from the water charges and sewer charges collected from utility customers. These budget amounts are based on the current rates for these services and estimations on amount of water sold or wastewater treated. These estimations take into account the historical amount sold and the impact of average temperatures on the volume of water sold. Like the Water & Sewer Fund, the Stormwater Fund's largest source of revenue comes from the fees collected for the maintenance of the stormwater system.

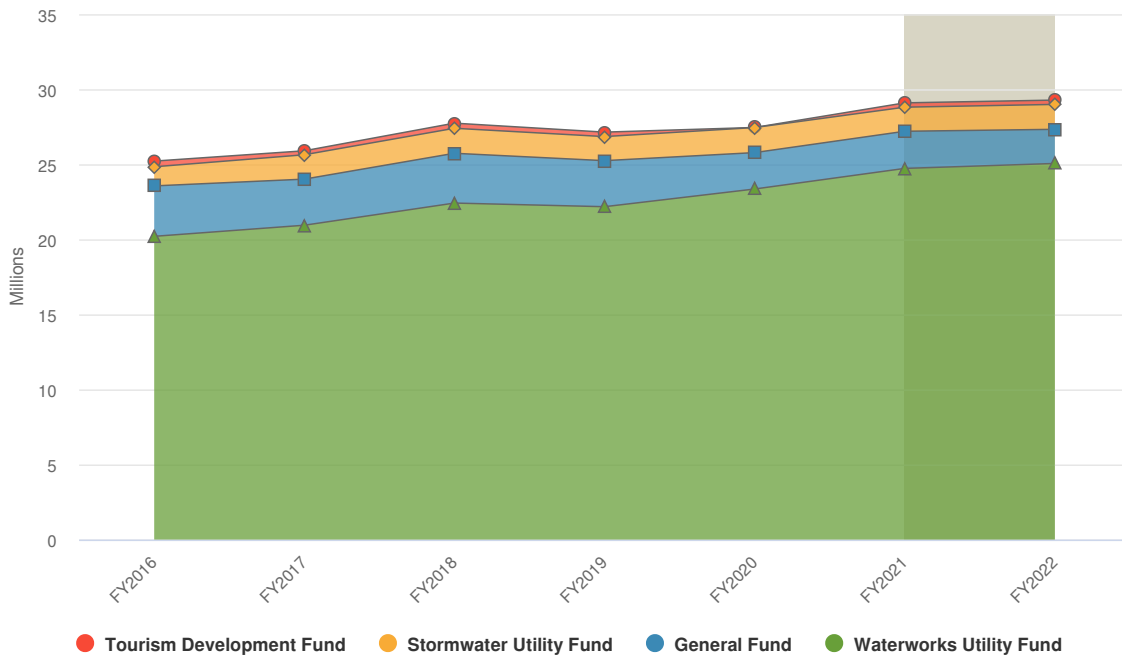
Charges for services in the Tourism fund include the revenue generated from events. This amount is an estimate based on prior year revenues as the current year events occur after the completion of the budget process.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



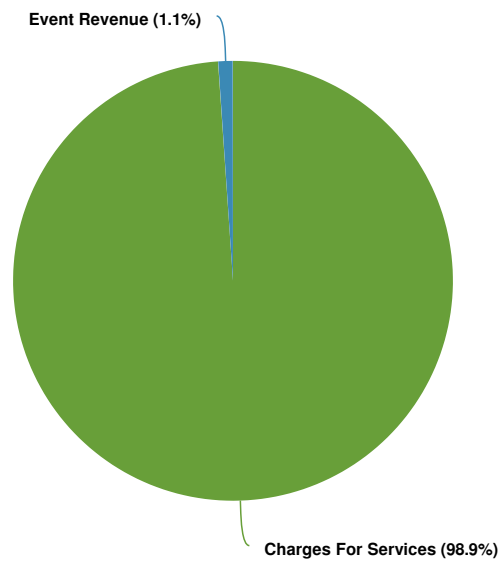
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)

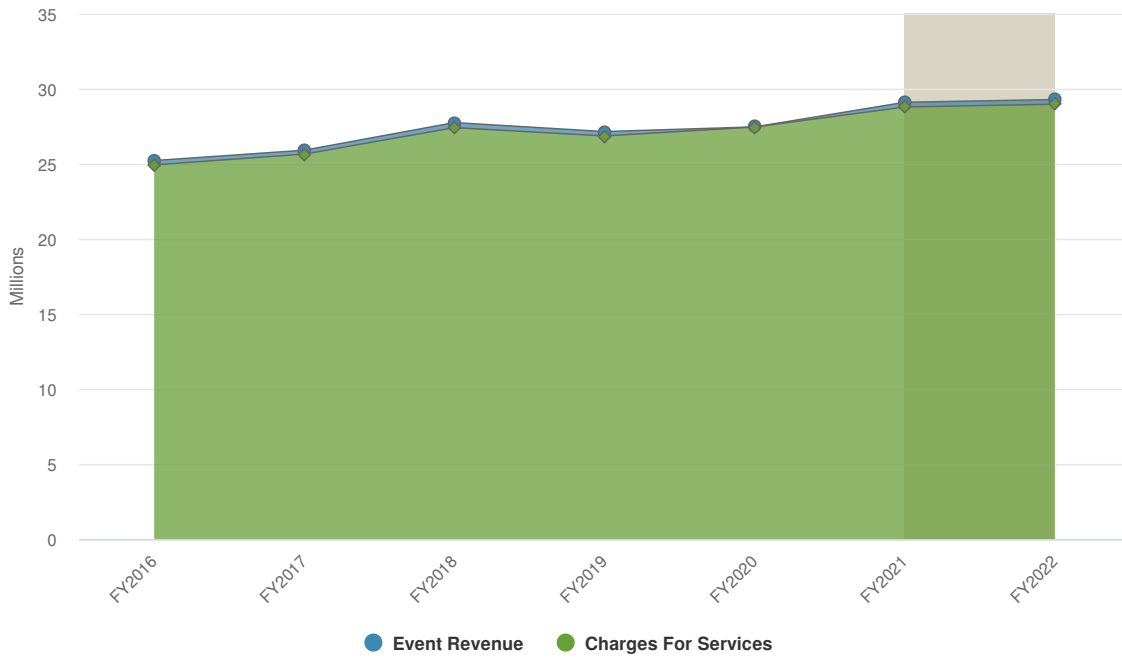
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Charges For Services	\$3,316,940	\$3,067,355	\$2,424,666	\$2,446,350	\$2,246,350	-8.2%
Event Revenue	\$0	\$0	\$0	\$27,500	\$27,500	0%
Total General Fund:	\$3,316,940	\$3,067,355	\$2,424,666	\$2,473,850	\$2,273,850	-8.1%
Tourism Development Fund						
Charges For Services	\$6,065	\$4,955	\$0	\$3,600	\$3,600	0%
Event Revenue	\$335,374	\$292,481	\$4,161	\$284,500	\$284,500	0%
Total Tourism Development Fund:	\$341,439	\$297,436	\$4,161	\$288,100	\$288,100	0%
Waterworks Utility Fund						
Charges For Services	\$22,416,313	\$22,173,615	\$23,352,757	\$24,724,987	\$25,054,860	1.3%
Total Waterworks Utility Fund:	\$22,416,313	\$22,173,615	\$23,352,757	\$24,724,987	\$25,054,860	1.3%
Stormwater Utility Fund						
Charges For Services	\$1,665,337	\$1,603,428	\$1,670,008	\$1,605,000	\$1,660,000	3.4%
Total Stormwater Utility Fund:	\$1,665,337	\$1,603,428	\$1,670,008	\$1,605,000	\$1,660,000	3.4%
Total:	\$27,740,029	\$27,141,834	\$27,451,592	\$29,091,937	\$29,276,810	0.6%

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



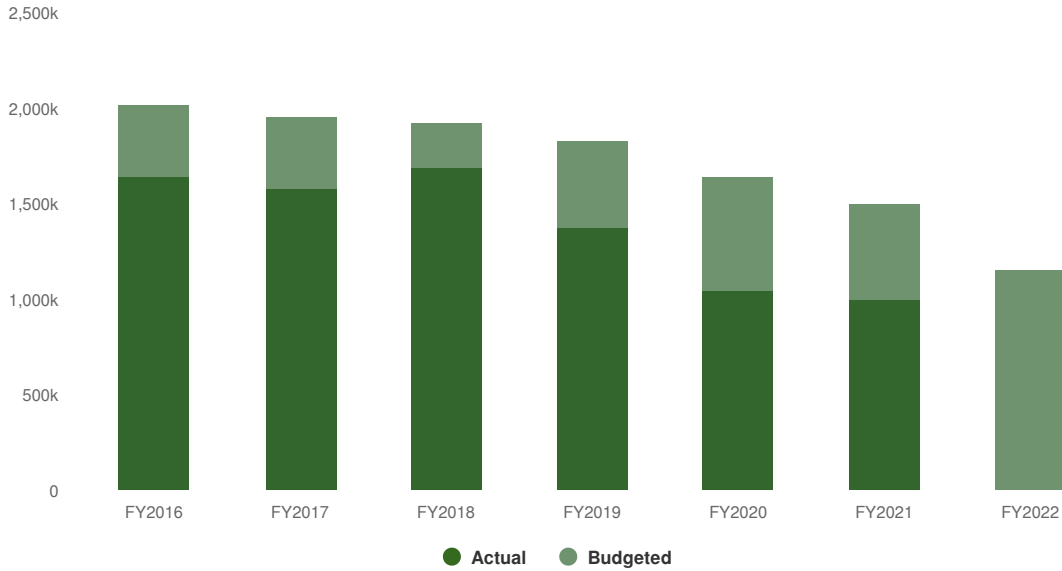
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source							
Charges For Services	\$27,404,655	\$26,849,353	\$27,447,431	\$28,779,937	\$28,964,810	\$28,964,810	0.6%
Event Revenue	\$335,374	\$292,481	\$4,161	\$312,000	\$312,000	\$312,000	0%
Total Revenue Source:	\$27,740,029	\$27,141,834	\$27,451,592	\$29,091,937	\$29,276,810	\$29,276,810	0.6%

Fines Summary

\$1,155,800 **-\$344,900**
(-22.98% vs. prior year)

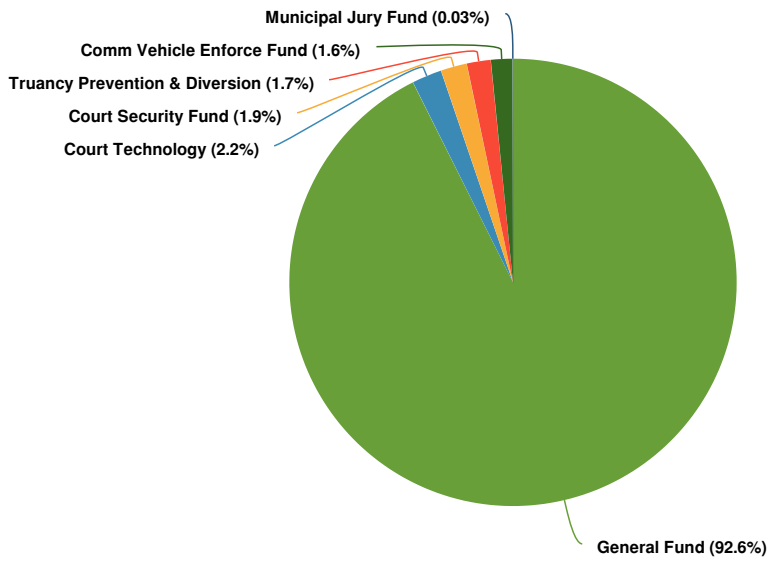
Fines Proposed and Historical Budget vs. Actual



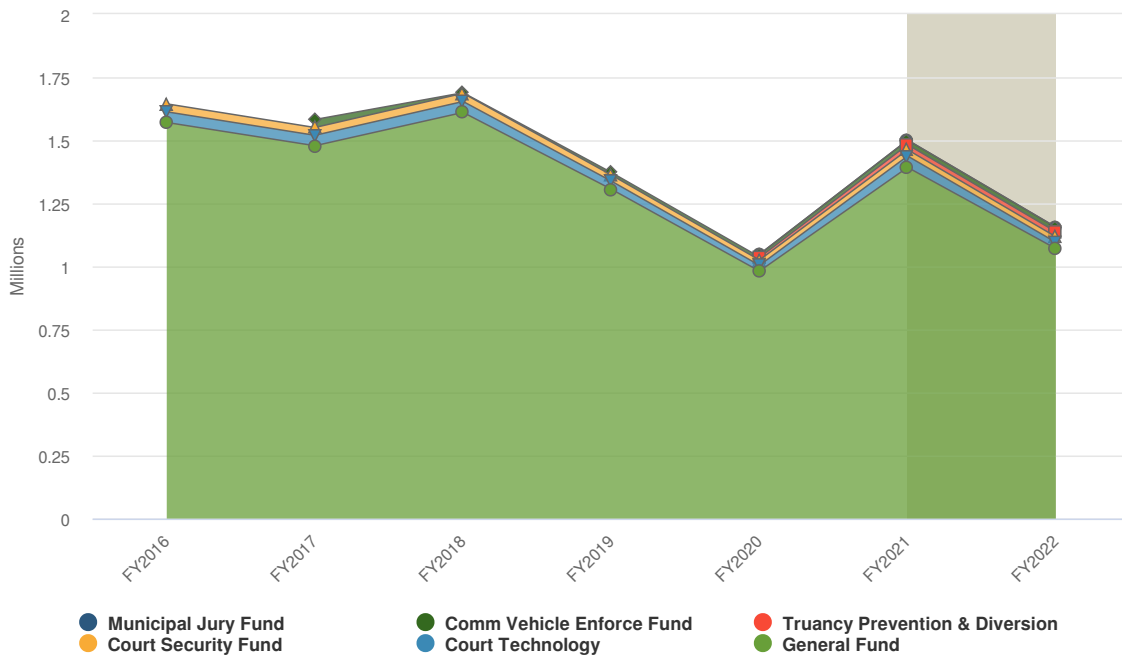
Fines are revenues received by the City primarily from Municipal Court for Class C misdemeanor violations. Also included in this category are fines collected by the library for overdue books. The City maintains several special revenue funds whose revenue comes from fines as a cost of the court and have a restricted purpose based on state legislation. Fine revenue has been reduced in the upcoming budget based on the actual amount collected in prior years while officers on a traffic assignment are temporarily reassigned to support patrol activities.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

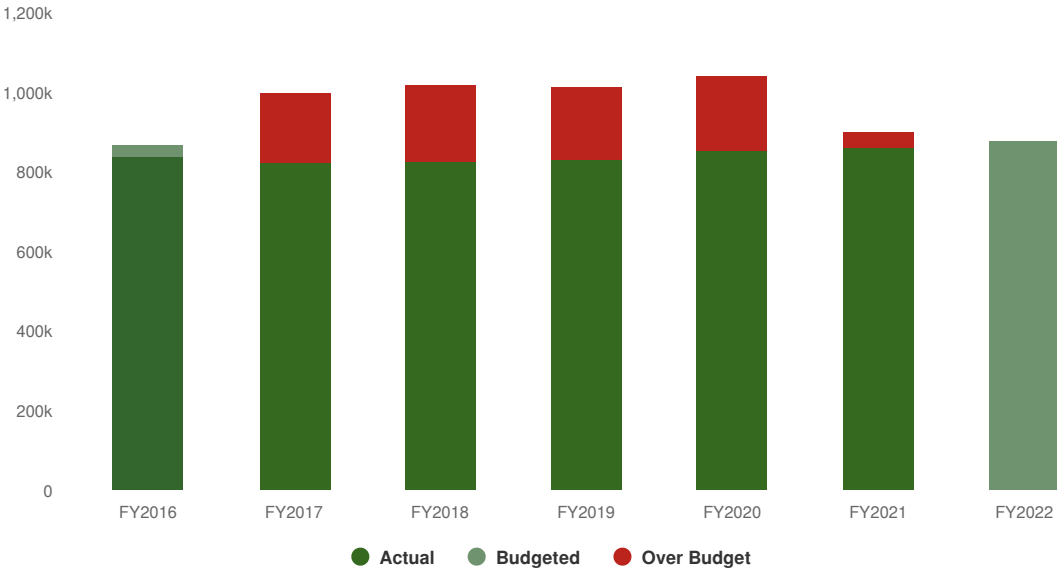
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Fines & Forfeitures	\$1,610,508	\$1,306,123	\$981,241	\$1,392,500	\$1,070,500	-23.1%
Total General Fund:	\$1,610,508	\$1,306,123	\$981,241	\$1,392,500	\$1,070,500	-23.1%
Comm Vehicle Enforce Fund						
Fines & Forfeitures	\$2,180	\$10,001	\$12,340	\$18,000	\$18,000	0%
Total Comm Vehicle Enforce Fund:	\$2,180	\$10,001	\$12,340	\$18,000	\$18,000	0%
Court Security Fund						
Fines & Forfeitures	\$32,523	\$24,179	\$21,066	\$25,000	\$22,000	-12%
Total Court Security Fund:	\$32,523	\$24,179	\$21,066	\$25,000	\$22,000	-12%
Truancy Prevention & Diversion						
Fines & Forfeitures	\$0	\$0	\$10,188	\$20,000	\$20,000	0%
Total Truancy Prevention & Diversion:	\$0	\$0	\$10,188	\$20,000	\$20,000	0%
Municipal Jury Fund						
Fines & Forfeitures	\$0	\$0	\$204	\$200	\$300	50%
Total Municipal Jury Fund:	\$0	\$0	\$204	\$200	\$300	50%
Court Technology						
Fines & Forfeitures	\$43,353	\$32,240	\$22,924	\$45,000	\$25,000	-44.4%
Total Court Technology:	\$43,353	\$32,240	\$22,924	\$45,000	\$25,000	-44.4%
Total:	\$1,688,564	\$1,372,543	\$1,047,963	\$1,500,700	\$1,155,800	-23%

Licenses & Permits Summary

\$879,250 **\$17,000**
 (1.97% vs. prior year)

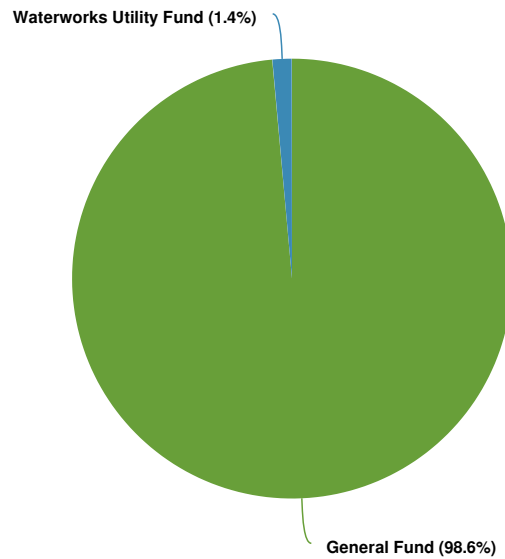
Licenses & Permits Proposed and Historical Budget vs. Actual



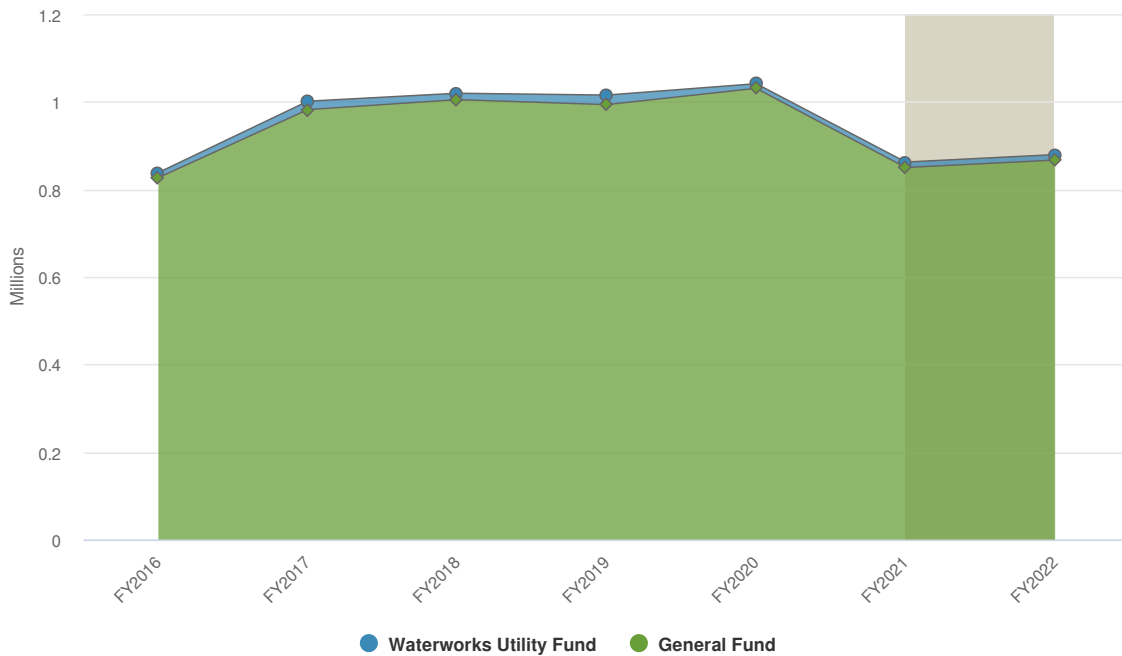
This category includes a wide variety of building-related permits, fire marshal permits, alarm permits, sign permits, etc. Revenue for several classifications of licenses and permits is projected to increase slightly for next year based on the historical collections in the revenue accounts.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

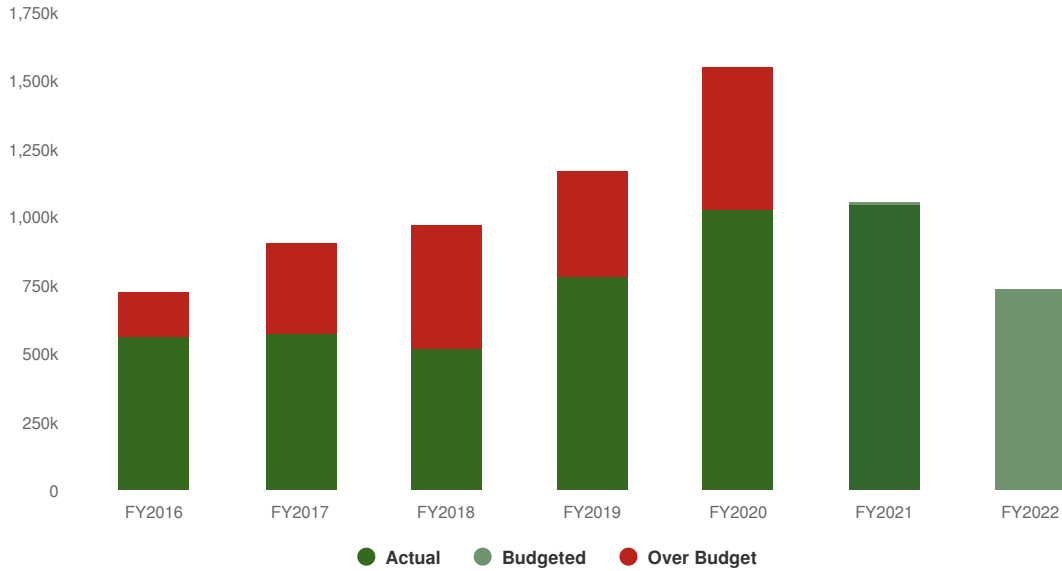
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Licenses And Permits	\$1,004,797	\$993,418	\$1,030,638	\$849,750	\$866,750	2%
Total General Fund:	\$1,004,797	\$993,418	\$1,030,638	\$849,750	\$866,750	2%
Waterworks Utility Fund						
Licenses And Permits	\$14,595	\$21,802	\$10,547	\$12,500	\$12,500	0%
Total Waterworks Utility Fund:	\$14,595	\$21,802	\$10,547	\$12,500	\$12,500	0%
Total:	\$1,019,392	\$1,015,220	\$1,041,185	\$862,250	\$879,250	2%

Miscellaneous Income Summary

\$739,920 **-\$319,357**
 (-30.15% vs. prior year)

Miscellaneous Income Proposed and Historical Budget vs. Actual

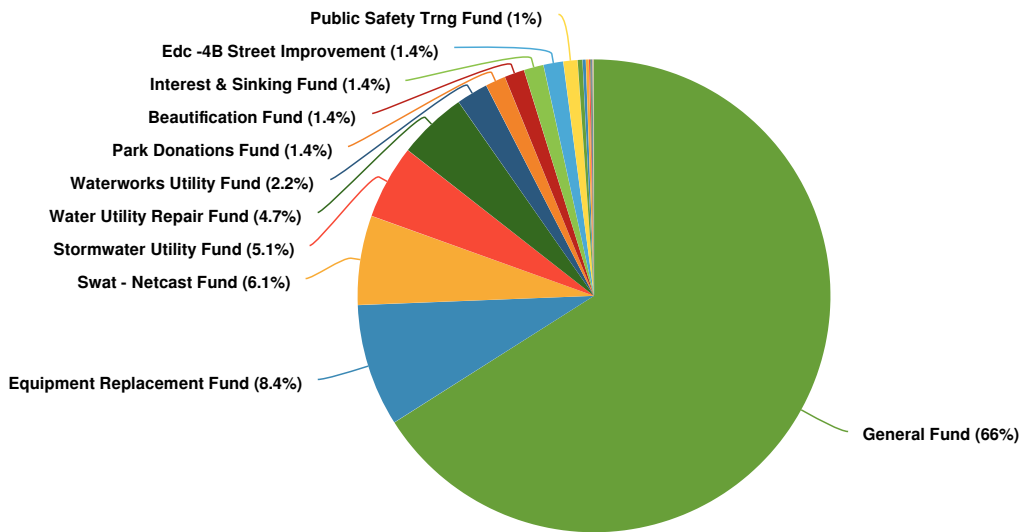


Interest revenue is conservatively estimated based on investment of 100% of idle cash as stated in the City of Bedford Investment Policy. Due to interest rates fluctuations, interest revenue will be closely monitored and adjustments in the City's investment portfolio will be made accordingly in all funds. Based on current market conditions, interest revenue has been decreased for this budget.

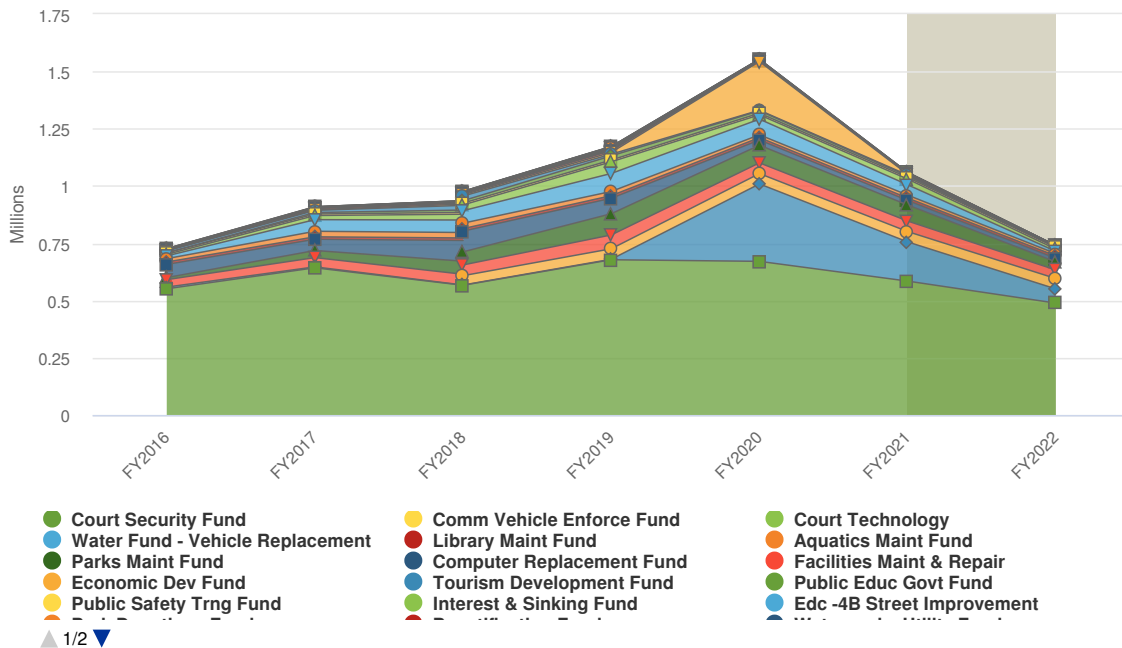
Miscellaneous revenue also includes sale of surplus property and various types of non-recurring revenue. The City of Bedford is fortunate to participate in a number of joint ventures with surrounding communities to provide joint services. Programs such as the school resource officers and Teen Court are examples of these types of programs.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)

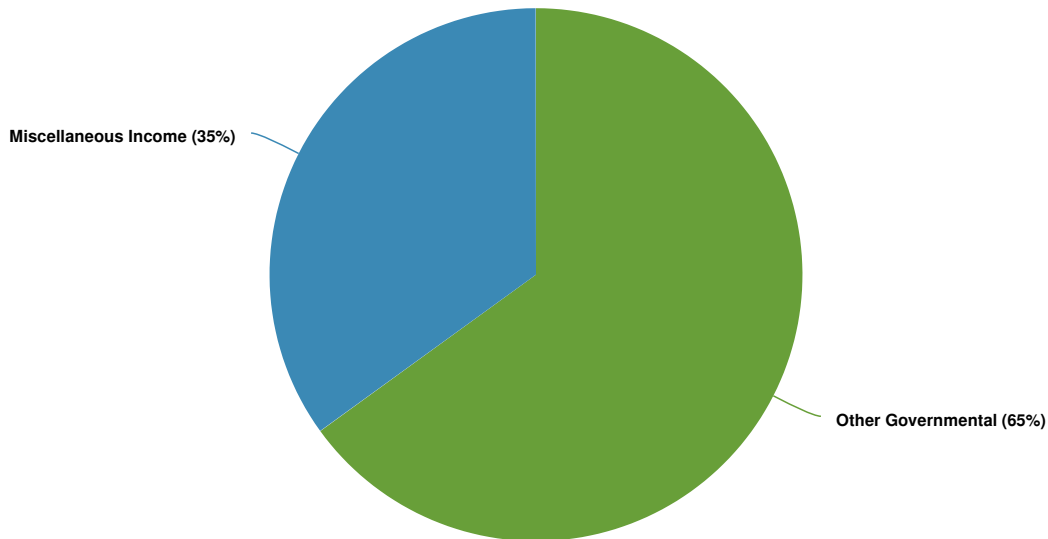
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Miscellaneous Income	\$319,288	\$330,380	\$294,828	\$229,900	\$129,900	-43.5%
Other Governmental	\$246,989	\$347,371	\$375,896	\$354,577	\$358,520	1.1%
Total General Fund:	\$566,277	\$677,751	\$670,724	\$584,477	\$488,420	-16.4%
Economic Dev Fund						
Miscellaneous Income	\$5,318	\$7,839	\$212,743	\$3,000	\$1,500	-50%
Total Economic Dev Fund:	\$5,318	\$7,839	\$212,743	\$3,000	\$1,500	-50%
Public Educ Govt Fund						
Miscellaneous Income	\$10,502	\$18,296	\$10,382	\$7,000	\$2,500	-64.3%
Total Public Educ Govt Fund:	\$10,502	\$18,296	\$10,382	\$7,000	\$2,500	-64.3%
Comm Vehicle Enforce Fund						
Miscellaneous Income	\$395	\$421	\$109	\$100	\$50	-50%
Total Comm Vehicle Enforce Fund:	\$395	\$421	\$109	\$100	\$50	-50%
Parks Maint Fund						
Miscellaneous Income	\$2,145	\$4,225	\$2,007	\$1,500	\$500	-66.7%
Total Parks Maint Fund:	\$2,145	\$4,225	\$2,007	\$1,500	\$500	-66.7%
Computer Replacement Fund						
Miscellaneous Income	\$1,307	\$2,806	\$1,453	\$1,000	\$500	-50%
Total Computer Replacement Fund:	\$1,307	\$2,806	\$1,453	\$1,000	\$500	-50%
Aquatics Maint Fund						
Miscellaneous Income	\$1,858	\$3,103	\$1,202	\$1,200	\$300	-75%
Total Aquatics Maint Fund:	\$1,858	\$3,103	\$1,202	\$1,200	\$300	-75%
Library Maint Fund						
Miscellaneous Income	\$786	\$1,289	\$654	\$500	\$250	-50%
Total Library Maint Fund:	\$786	\$1,289	\$654	\$500	\$250	-50%
Facilities Maint & Repair						
Miscellaneous Income	\$4,689	\$7,338	\$2,647	\$2,500	\$750	-70%
Total Facilities Maint & Repair:	\$4,689	\$7,338	\$2,647	\$2,500	\$750	-70%
Equipment Replacement Fund						
Miscellaneous Income	\$1,139	\$2,130	\$338,050	\$171,000	\$1,500	-99.1%
Other Governmental				\$0	\$60,500	N/A
Total Equipment Replacement Fund:	\$1,139	\$2,130	\$338,050	\$171,000	\$62,000	-63.7%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Interest & Sinking Fund						
Miscellaneous Income	\$25,275	\$51,035	\$18,865	\$25,000	\$10,000	-60%
Total Interest & Sinking Fund:	\$25,275	\$51,035	\$18,865	\$25,000	\$10,000	-60%
Tourism Development Fund						
Miscellaneous Income	\$20,479	\$7,454	\$2,521	\$3,650	\$1,650	-54.8%
Total Tourism Development Fund:	\$20,479	\$7,454	\$2,521	\$3,650	\$1,650	-54.8%
Swat - Netcast Fund						
Miscellaneous Income	\$350	\$732	\$284	\$250	\$250	0%
Other Governmental	\$40,442	\$45,000	\$45,000	\$45,000	\$45,000	0%
Total Swat - Netcast Fund:	\$40,792	\$45,732	\$45,284	\$45,250	\$45,250	0%
Court Security Fund						
Miscellaneous Income	\$61	\$47	\$13	\$0	\$0	0%
Total Court Security Fund:	\$61	\$47	\$13	\$0	\$0	0%
Park Donations Fund						
Miscellaneous Income	\$1,186	\$1,979	\$959	\$750	\$200	-73.3%
Other Governmental	\$22,608	\$16,354	\$11,080	\$12,000	\$10,000	-16.7%
Total Park Donations Fund:	\$23,794	\$18,333	\$12,039	\$12,750	\$10,200	-20%
Beautification Fund						
Miscellaneous Income	\$10,918	\$11,239	\$10,500	\$10,500	\$10,200	-2.9%
Total Beautification Fund:	\$10,918	\$11,239	\$10,500	\$10,500	\$10,200	-2.9%
Public Safety Trng Fund						
Miscellaneous Income	\$357	\$317	\$79	\$100	\$50	-50%
Other Governmental	\$7,355	\$7,134	\$7,149	\$7,100	\$7,100	0%
Total Public Safety Trng Fund:	\$7,712	\$7,451	\$7,228	\$7,200	\$7,150	-0.7%
Edc -4B Street Improvement						
Miscellaneous Income	\$54,584	\$78,654	\$68,349	\$45,000	\$10,000	-77.8%
Total Edc -4B Street Improvement:	\$54,584	\$78,654	\$68,349	\$45,000	\$10,000	-77.8%
Court Technology						
Miscellaneous Income	\$1,358	\$1,662	\$474	\$450	\$100	-77.8%
Total Court Technology:	\$1,358	\$1,662	\$474	\$450	\$100	-77.8%
Waterworks Utility Fund						
Miscellaneous Income	\$90,513	\$67,560	\$22,878	\$20,000	\$16,000	-20%

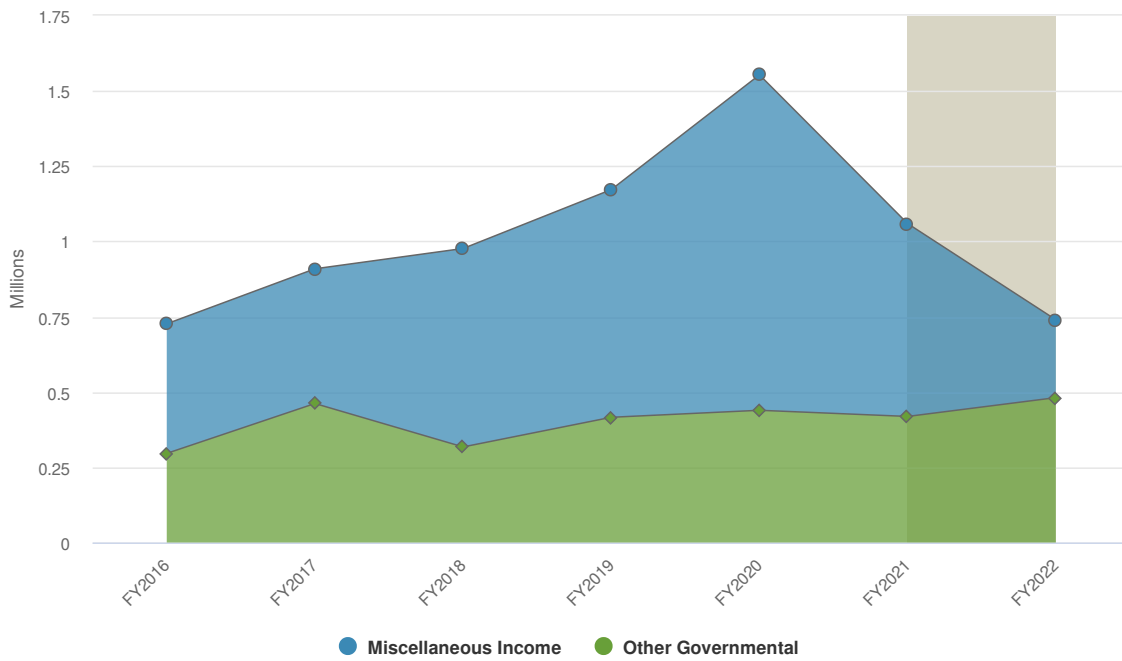
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Waterworks Utility Fund:	\$90,513	\$67,560	\$22,878	\$20,000	\$16,000	-20%
Stormwater Utility Fund						
Miscellaneous Income	\$46,936	\$60,429	\$46,819	\$46,000	\$37,500	-18.5%
Total Stormwater Utility Fund:	\$46,936	\$60,429	\$46,819	\$46,000	\$37,500	-18.5%
Water Utility Repair Fund						
Miscellaneous Income	\$57,082	\$92,669	\$76,968	\$70,000	\$35,000	-50%
Total Water Utility Repair Fund:	\$57,082	\$92,669	\$76,968	\$70,000	\$35,000	-50%
Water Fund - Vehicle Replacement						
Miscellaneous Income	\$2,582	\$4,685	\$1,326	\$1,200	\$100	-91.7%
Total Water Fund - Vehicle Replacement:	\$2,582	\$4,685	\$1,326	\$1,200	\$100	-91.7%
Total:	\$976,502	\$1,172,148	\$1,553,235	\$1,059,277	\$739,920	-30.1%

Revenues by Source

Projected 2022 Revenues by Source



Budgeted and Historical 2022 Revenues by Source



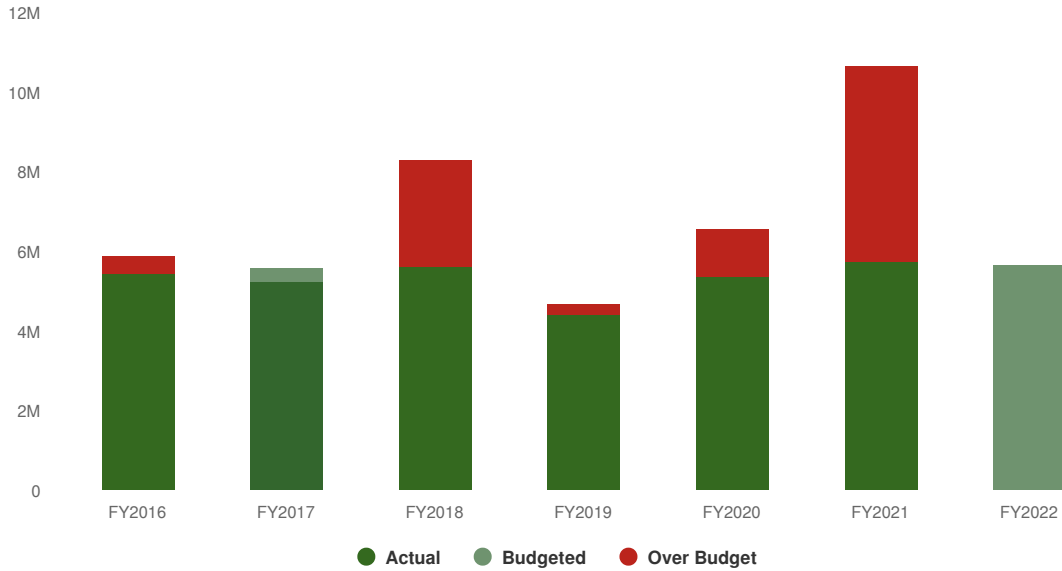
Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Revenue Source							
Miscellaneous Income	\$659,108	\$756,289	\$1,114,110	\$640,600	\$258,800	\$258,800	-59.6%
Other Governmental	\$317,394	\$415,859	\$439,125	\$418,677	\$481,120	\$481,120	14.9%
Total Revenue Source:	\$976,502	\$1,172,148	\$1,553,235	\$1,059,277	\$739,920	\$739,920	-30.1%

Operating Transfers Summary

\$5,664,959
-\$81,547
 (-1.42% vs. prior year)

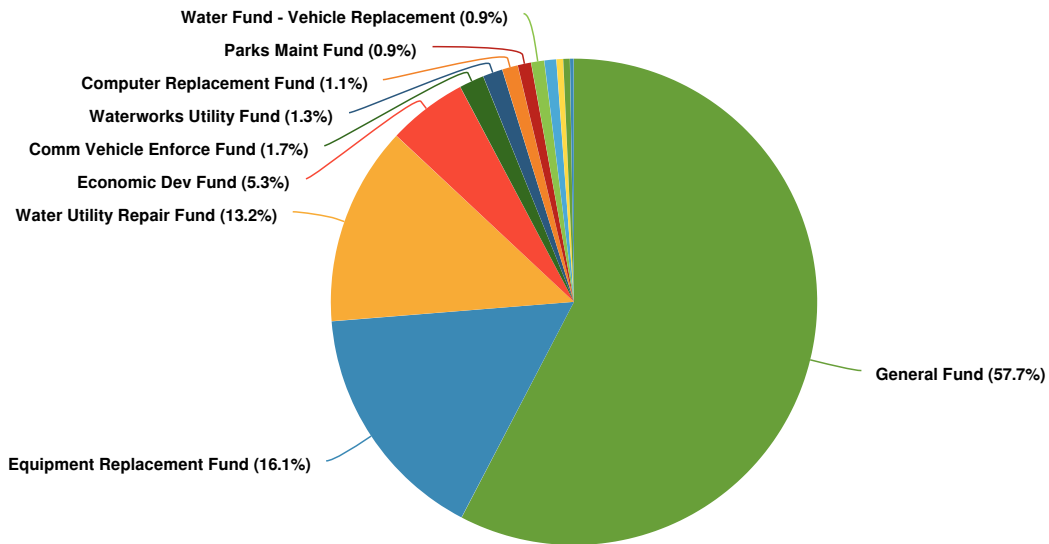
Operating Transfers Proposed and Historical Budget vs. Actual



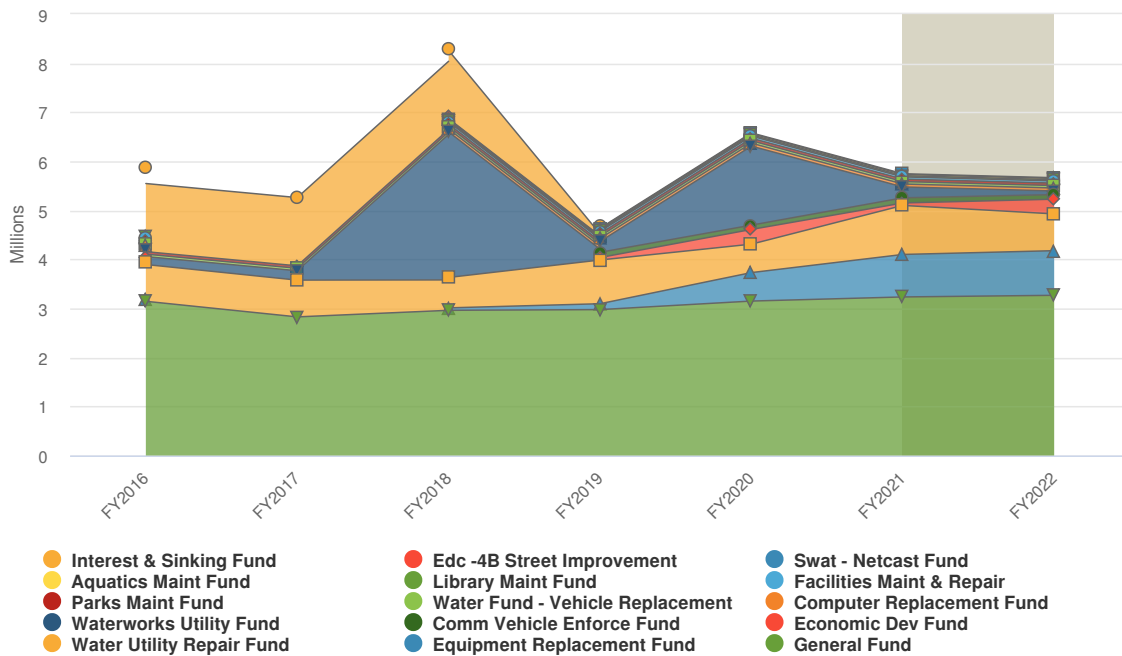
Operating transfers serve a two-fold purpose. The transfers reimburse the General Fund for administrative services and other support functions that the General Fund operations provide for other funds. Transfers are also budgeted for various maintenance funds to accumulate funding for pay-as-you go equipment replacement and maintenance projects.

Revenue by Fund

2022 Revenue by Fund



Budgeted and Historical 2022 Revenue by Fund



Grey background indicates budgeted figures.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Other Transfers In	\$2,960,634	\$2,974,878	\$3,149,277	\$3,233,133	\$3,266,622	1%
Total General Fund:	\$2,960,634	\$2,974,878	\$3,149,277	\$3,233,133	\$3,266,622	1%
Economic Dev Fund						
Other Transfers In	\$0	\$50,000	\$300,000	\$50,000	\$300,000	500%
Total Economic Dev Fund:	\$0	\$50,000	\$300,000	\$50,000	\$300,000	500%
Comm Vehicle Enforce Fund						
Other Transfers In	\$0	\$106,700	\$87,710	\$105,000	\$93,750	-10.7%
Total Comm Vehicle Enforce Fund:	\$0	\$106,700	\$87,710	\$105,000	\$93,750	-10.7%
Parks Maint Fund						
Other Transfers In	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total Parks Maint Fund:	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Computer Replacement Fund						
Other Transfers In	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	0%
Total Computer Replacement Fund:	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	0%
Aquatics Maint Fund						
Other Transfers In	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Total Aquatics Maint Fund:	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Library Maint Fund						
Other Transfers In	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Total Library Maint Fund:	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Facilities Maint & Repair						
Other Transfers In	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	0%
Total Facilities Maint & Repair:	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	0%
Equipment Replacement Fund						
Other Transfers In	\$50,000	\$119,752	\$580,600	\$866,550	\$910,150	5%
Total Equipment Replacement Fund:	\$50,000	\$119,752	\$580,600	\$866,550	\$910,150	5%
Interest & Sinking Fund						
Other Transfers In	\$1,390,747	\$40,936	\$0	\$0	\$0	0%
Total Interest & Sinking Fund:	\$1,390,747	\$40,936	\$0	\$0	\$0	0%
Swat - Netcast Fund						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Other Transfers In	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	0%
Total Swat - Netcast Fund:	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	0%
Edc -4B Street Improvement						
Other Transfers In	\$41,478	\$0	\$0		\$0	N/A
Total Edc -4B Street Improvement:	\$41,478	\$0	\$0		\$0	N/A
Waterworks Utility Fund						
Other Transfers In	\$2,968,061	\$221,823	\$1,611,823	\$221,823	\$74,437	-66.4%
Total Waterworks Utility Fund:	\$2,968,061	\$221,823	\$1,611,823	\$221,823	\$74,437	-66.4%
Water Utility Repair Fund						
Other Transfers In	\$620,000	\$892,000	\$580,000	\$1,000,000	\$750,000	-25%
Total Water Utility Repair Fund:	\$620,000	\$892,000	\$580,000	\$1,000,000	\$750,000	-25%
Water Fund - Vehicle Replacement						
Other Transfers In	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total Water Fund - Vehicle Replacement:	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total:	\$8,300,920	\$4,676,089	\$6,579,410	\$5,746,506	\$5,664,959	-1.4%

DEPARTMENTS

City Council



The Mayor and City Council are the elected governing body of the City. The Mayor and City Council act as the policymaking body of the City and are responsible for adopting all ordinances and resolutions, approving major expenditure items, and annually establishing the City's Program of Services through the adoption of the budget. They further establish a broader direction for the City through the adoption of vision and mission statements, as well as focus areas. Their vision statement is: "Bedford is a vibrant, transformational community. We achieve this through our pursuit of economic vitality, fostering sustainable neighborhoods and commercial areas and providing excellent customer service to our residents."

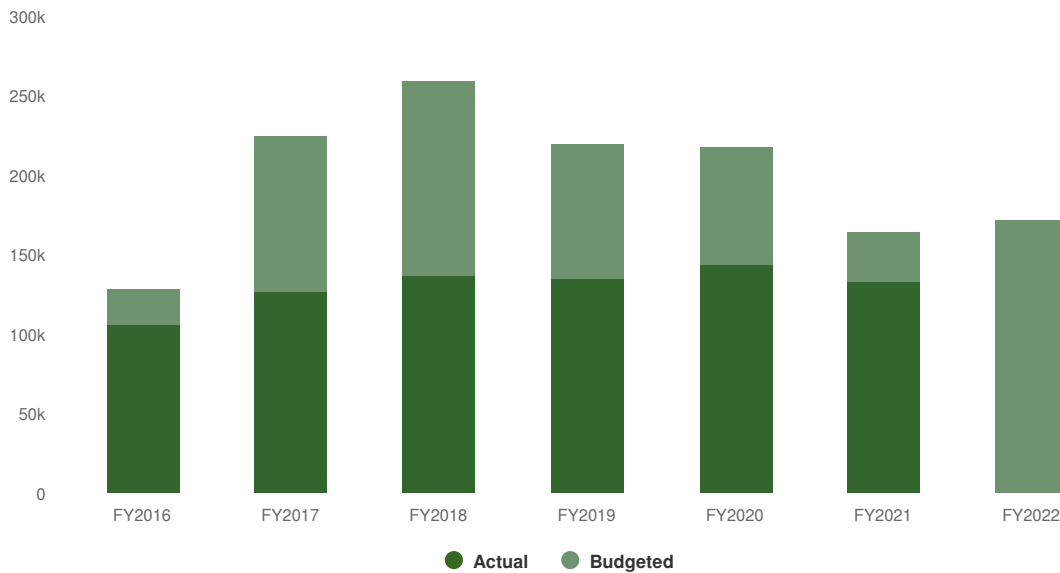
The City Council and staff engaged in a strategic planning process in June 2017 and February 2018. The Council formally adopted their strategic plan on May 8, 2018, which consists of the following five strategic focus areas:

1. Revitalization
2. Economic Vitality
3. Transformation
4. Organizational Excellence
5. Communicate and Engage with Citizens

Expenditures Summary

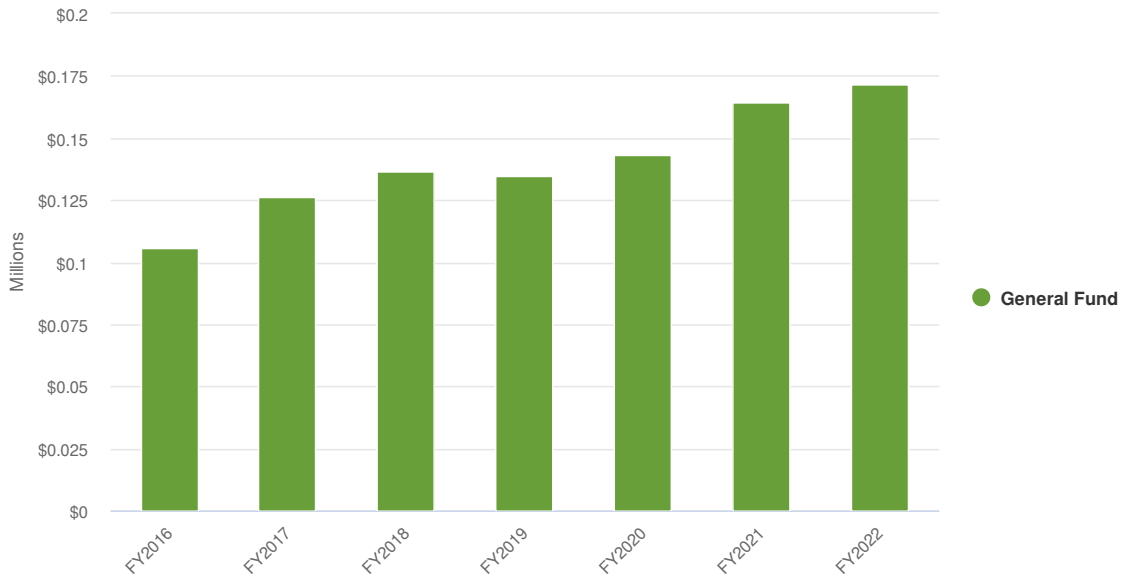
\$171,440 **\$7,290**
(4.44% vs. prior year)

City Council Proposed and Historical Budget vs. Actual



Expenditures by Fund

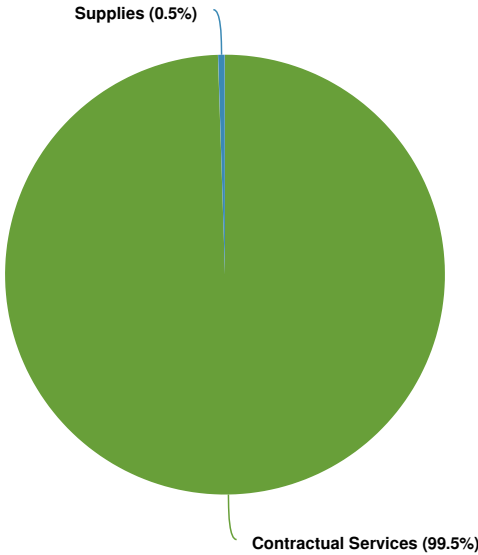
Budgeted and Historical 2022 Expenditures by Fund



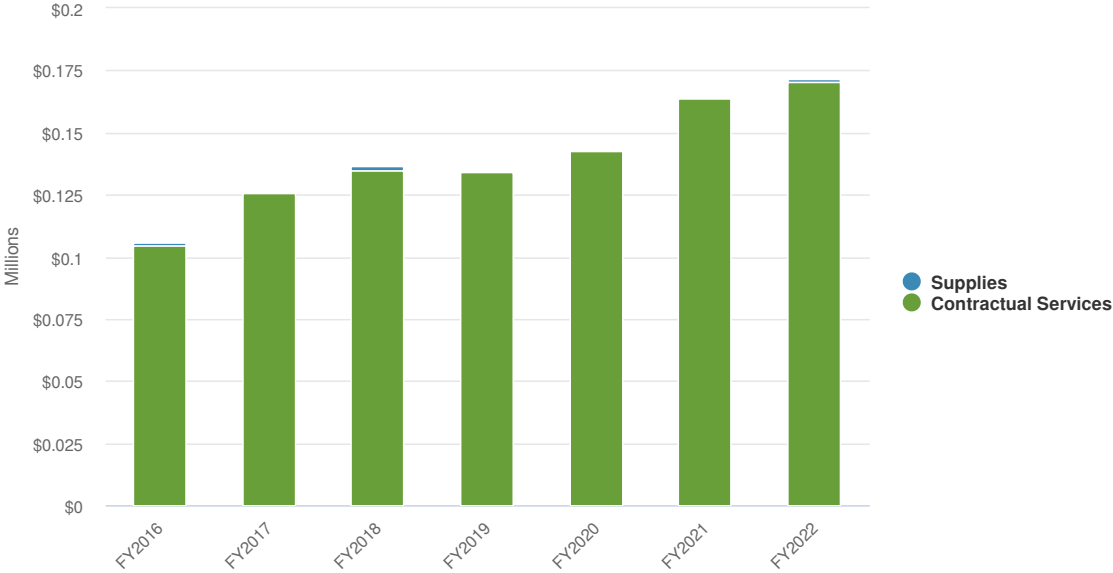
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Contractual Services	\$134,732	\$134,163	\$142,712	\$163,450	\$170,590	4.4%
Supplies	\$1,883	\$419	\$656	\$700	\$850	21.4%
Total General Fund:	\$136,615	\$134,582	\$143,368	\$164,150	\$171,440	4.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Contractual Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Government	\$134,732	\$134,163	\$142,712	\$163,450	\$170,590	4.4%
Total Contractual Services:	\$134,732	\$134,163	\$142,712	\$163,450	\$170,590	4.4%
Supplies						
General Government	\$1,883	\$419	\$656	\$700	\$850	21.4%
Total Supplies:	\$1,883	\$419	\$656	\$700	\$850	21.4%
Total Expense Objects:	\$136,615	\$134,582	\$143,368	\$164,150	\$171,440	4.4%

City Manager



Jimmy Stathatos
City Manager

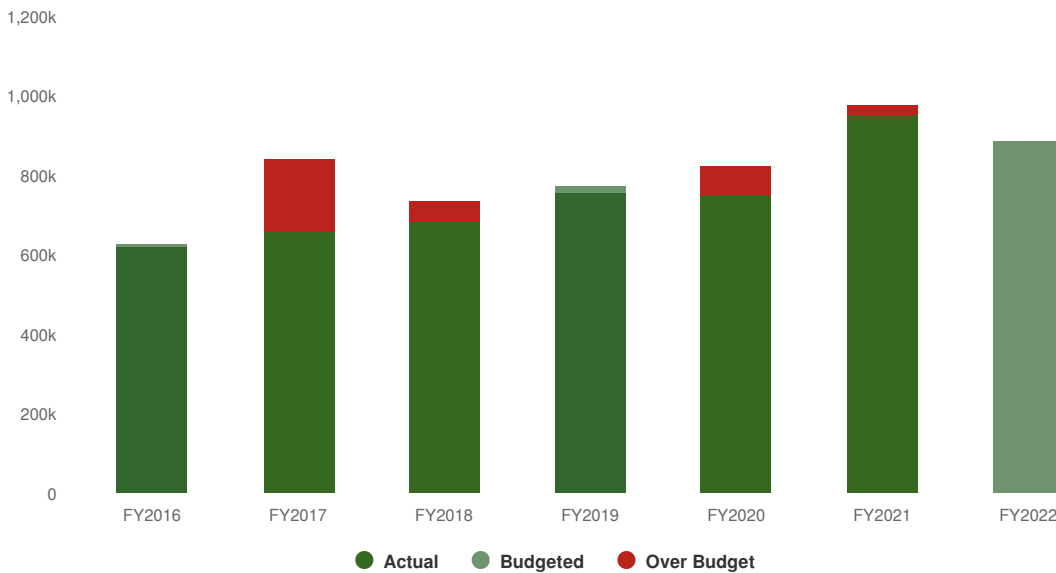
The City of Bedford operates under a Council-Manager form of government. The appointed City Manager is responsible for the daily operation of the City and is accountable to the City Council in carrying out adopted policy. The City Manager advises the City Council on the state of City operations and maintains open communication on any current issues.

The City Manager's Office provides direction and oversight to all City departments. They also work to ensure that citizens' needs and concerns are addressed in an expedient manner. This is done through coordination with all departments and a cohesive approach to problem-solving.

Expenditures Summary

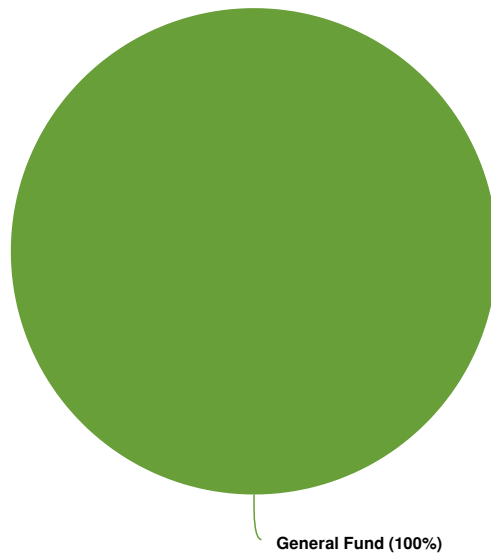
\$886,251 **-\$63,798**
(-6.72% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual

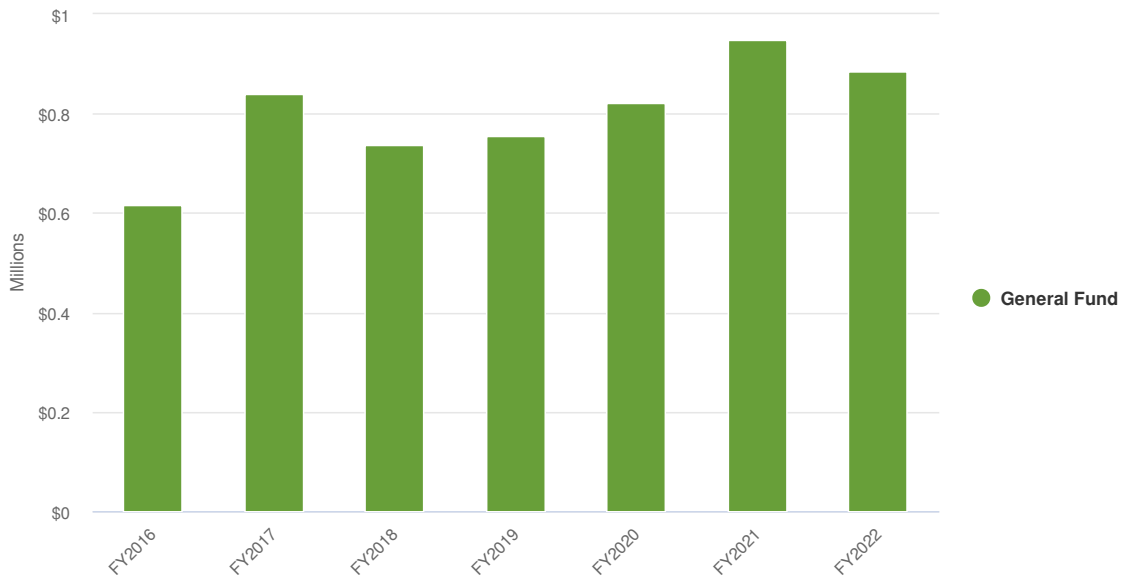


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

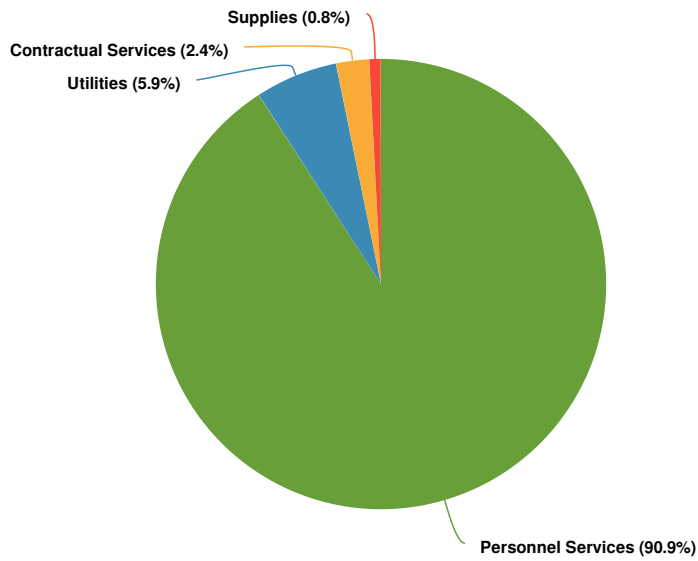


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$691,675	\$699,378	\$798,131	\$865,149	\$805,361	-6.9%
Contractual Services	\$39,969	\$23,313	\$18,357	\$24,170	\$20,990	-13.2%
Supplies	\$5,820	\$6,955	\$6,081	\$8,230	\$7,400	-10.1%

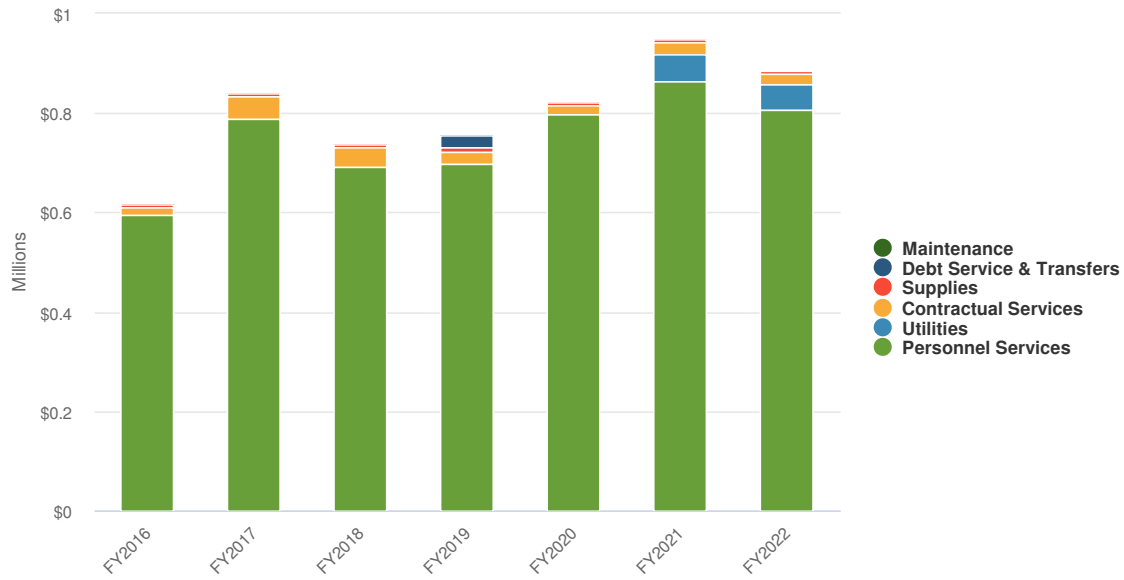
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Debt Service & Transfers	\$0	\$25,000	\$0		\$0	N/A
Utilities	\$0	\$0	\$0	\$52,500	\$52,500	0%
Total General Fund:	\$737,464	\$754,646	\$822,569	\$950,049	\$886,251	-6.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

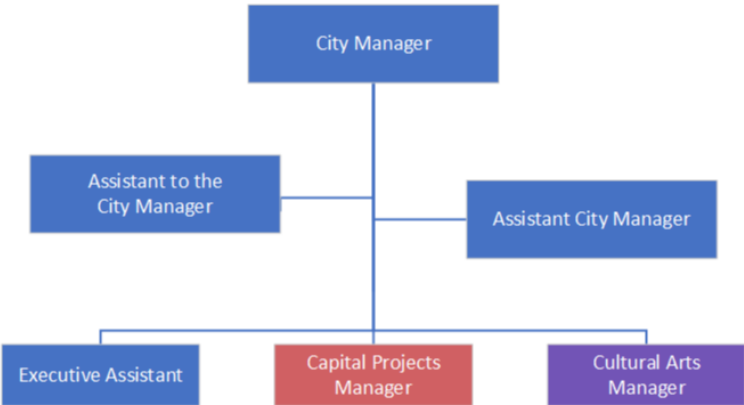


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
General Government	\$691,675	\$699,378	\$798,131	\$865,149	\$805,361	-6.9%
Total Personnel Services:	\$691,675	\$699,378	\$798,131	\$865,149	\$805,361	-6.9%
Contractual Services						
General Government	\$39,969	\$23,313	\$18,357	\$24,170	\$20,990	-13.2%
Total Contractual Services:	\$39,969	\$23,313	\$18,357	\$24,170	\$20,990	-13.2%
Supplies						
General Government	\$5,820	\$6,955	\$6,081	\$8,230	\$7,400	-10.1%
Total Supplies:	\$5,820	\$6,955	\$6,081	\$8,230	\$7,400	-10.1%
Debt Service & Transfers						
General Government	\$0	\$25,000	\$0		\$0	N/A
Total Debt Service & Transfers:	\$0	\$25,000	\$0		\$0	N/A
Utilities						
General Government	\$0	\$0	\$0	\$52,500	\$52,500	0%
Total Utilities:	\$0	\$0	\$0	\$52,500	\$52,500	0%
Total Expense Objects:	\$737,464	\$754,646	\$822,569	\$950,049	\$886,251	-6.7%

Organizational Chart

City Manager

City of Bedford



POSITION FUNDING

General Fund	Blue
Tourism Fund	Purple
Water & Sewer Fund	Green
Stormwater Fund	Yellow
Commercial Vehicle Enforcement Fund	Orange
Special Projects	Red



City Secretary



Michael Wells
City Secretary

The City Secretary Division is responsible for accurately recording, publishing, indexing, and maintaining City Council records to include minutes, ordinances, resolutions, contracts, agreements, and other legal documents of the City of Bedford. Serving as the City's Records Management Officer, this office oversees a records management policy and records destruction policy to provide efficient, economical, and effective controls over the creation, distribution, organization, maintenance, and space allocation for all City records. It also handles requests made for City documents under the provisions of the Public Information Act. The City Secretary coordinates the election process for all City elections. This office coordinates daily communication and operations with the Mayor/Council, prepares and executes Council packets, processes alcohol and beverage registrations and reports, issues release of liens, and works with the City Manager's Office to respond to customer service complaints and issues.

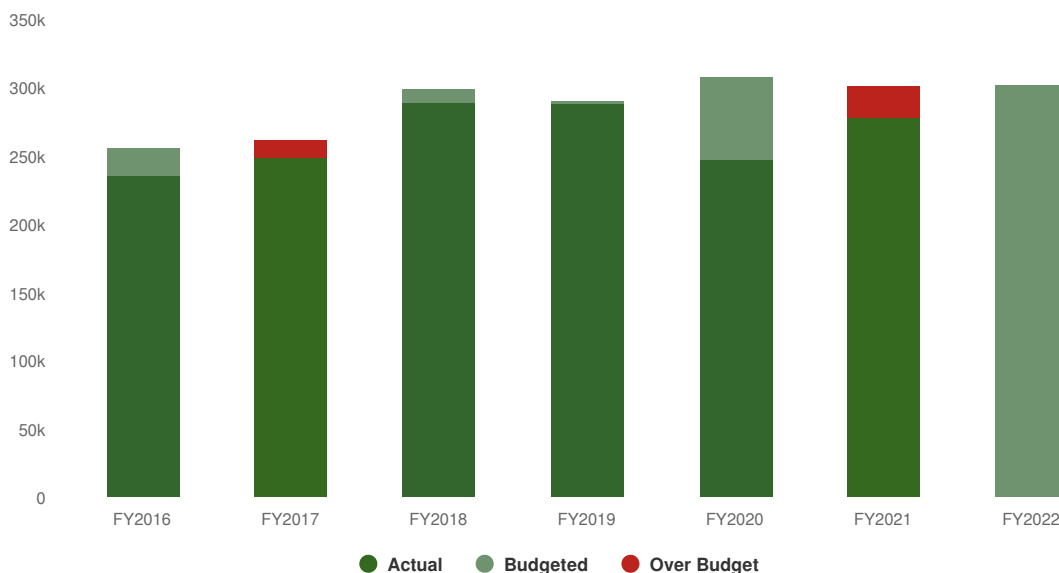
FY 2020-2021 Highlights

- Developed processes to allow citizens to continue to participate in Council meetings during COVID-19 shutdown.
- Processed 562 public information requests with an average response time of 1.54 days.
- Updated public information forms and procedures to further increase efficiency and responsiveness.
- Destroyed approximately 400 boxes of records that had reached their retention threshold in compliance with State law and the City's Records Management Policy.
- Processed 11 Community Powered Revitalization applications.
- Successfully oversaw the November 2020 Local Option Election, the May 2021 General Election and the August 2021 Special Election.

Expenditures Summary

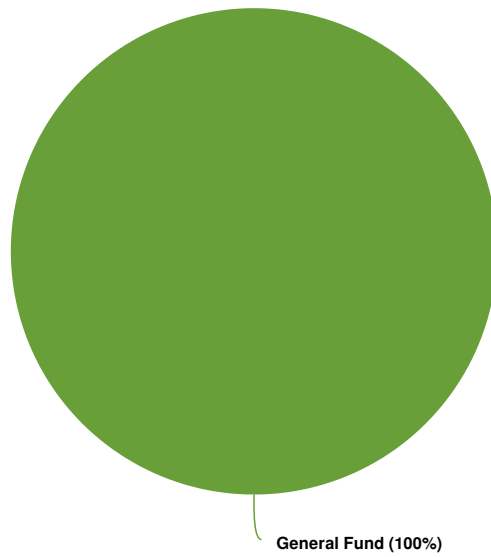
\$302,260 **\$23,946**
(8.6% vs. prior year)

City Secretary Proposed and Historical Budget vs. Actual

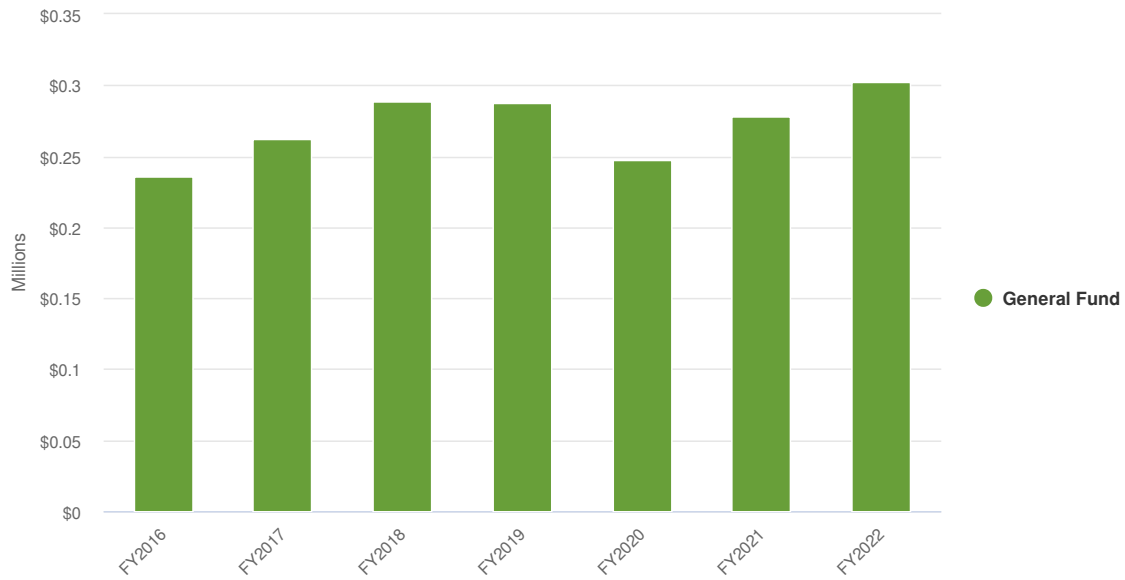


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund



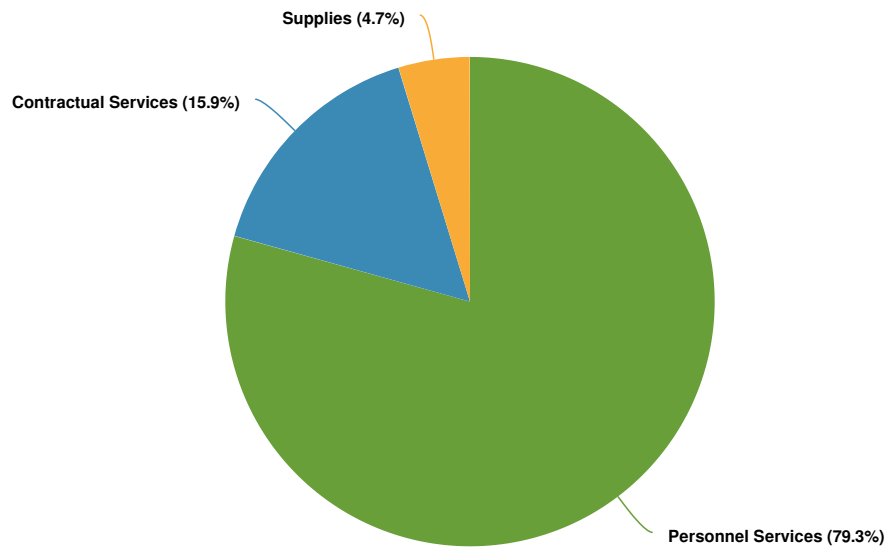
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$228,457	\$238,875	\$211,564	\$228,124	\$239,800	5.1%
Contractual Services	\$49,222	\$35,469	\$26,472	\$37,240	\$48,210	29.5%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Supplies	\$9,431	\$10,488	\$7,795	\$9,950	\$14,250	43.2%
Maintenance	\$1,896	\$3,094	\$1,896	\$3,000	\$0	-100%
Total General Fund:	\$289,006	\$287,926	\$247,727	\$278,314	\$302,260	8.6%

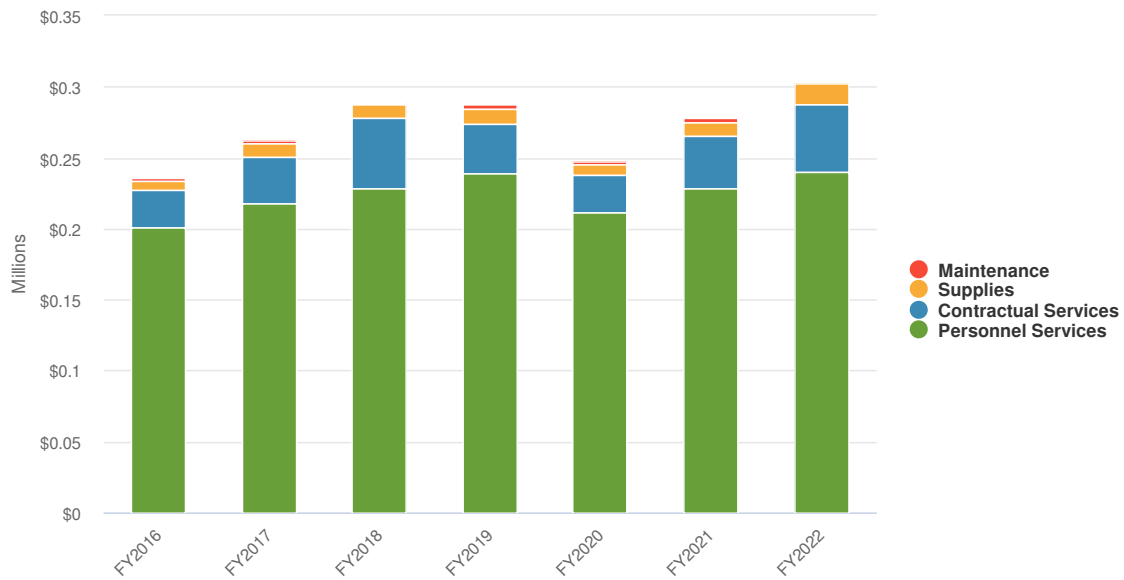
Expenditures by Expense Type

For FY 2022, the City Secretary is expanding the use of Laserfiche for electronic record storage. This includes additional budget to purchase scanners and increased license costs for the service.

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

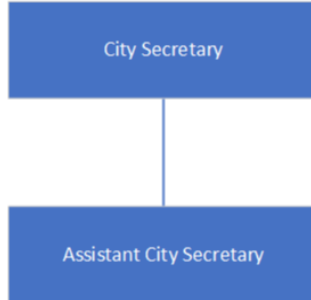


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
General Government	\$228,457	\$238,875	\$211,564	\$228,124	\$239,800	5.1%
Total Personnel Services:	\$228,457	\$238,875	\$211,564	\$228,124	\$239,800	5.1%
Contractual Services						
General Government	\$49,222	\$35,469	\$26,472	\$37,240	\$48,210	29.5%
Total Contractual Services:	\$49,222	\$35,469	\$26,472	\$37,240	\$48,210	29.5%
Supplies						
General Government	\$9,431	\$10,488	\$7,795	\$9,950	\$14,250	43.2%
Total Supplies:	\$9,431	\$10,488	\$7,795	\$9,950	\$14,250	43.2%
Maintenance						
General Government	\$1,896	\$3,094	\$1,896	\$3,000	\$0	-100%
Total Maintenance:	\$1,896	\$3,094	\$1,896	\$3,000	\$0	-100%
Total Expense Objects:	\$289,006	\$287,926	\$247,727	\$278,314	\$302,260	8.6%

Organizational Chart

City Secretary

City of Bedford



POSITION FUNDING

General Fund	
Tourism Fund	
Water & Sewer Fund	
Stormwater Fund	
Commercial Vehicle Enforcement Fund	
Special Projects	

Goals

Revitalization

- Process liens in a timely and efficient manner.

Organizational Excellence

- Update the City's Records Management Policy based on changes in State law and technology, and with input from other City departments.
- Process alcohol beverage registrations in a timely and efficient manner.

Communicate & Engage with Citizens

- Prepare Council agenda packets without error and in a timely fashion, as well as making them available on the City's website.
- Attend all City Council meetings, as well as preparing minutes without error and properly archiving them.
- Respond to requests for public information in a timely and efficient manner, and in accordance with State law.
- Coordinate City elections in accordance with State law and the City's Charter, and make important information regarding the election easily accessible to the voters.
- Coordinate the appointment process for the City's Boards and Commissions and maintain accurate records for these Boards and Commissions both in the City's files and the City's website.

Performance Measures

Measure	Type	Actual 19/20	Target 20/21	Projected 20/21
# of Staff	Input	2	2	2
# of Board and Commission Members	Input	102	102	102
# of Elections Conducted	Output	0	2	3
# of Regular Council Meetings Attended	Output	22	23	23
# of Special Council Meetings and Work Sessions Attended	Output	17	12	9
# of Ordinances and Resolutions Indexed	Output	103	130	111
# of Minutes Pages Produced	Output	225	225	191
# of Public Information Requests Processed	Output	395	430	562
# of Alcoholic Beverage Registrations Filed	Output	14	6	10
# of Liens /Release of Liens Processed	Output	3	3	6
# of Board and Commission Applications Processed	Output	45	55	22
# of Boxes of Records Destroyed	Output	0	400	400
Division Budget as a % of the General Fund	Efficiency	0.76%	0.73%	0.77%
% of City Council Minutes Approved Without Changes	Effectiveness & Outcomes	100%	100%	100%
% of Agendas Posted Without Errors	Effectiveness & Outcomes	100%	100%	100%
% of Board and Commission Positions Filled	Effectiveness & Outcomes	86%	90%	N/A
% of Public Information Requests Responded to in Ten Days or Less	Effectiveness & Outcomes	99.5%	99%	98.8%
% of Public Information Requests Responded to in Five Days or Less	Effectiveness & Outcomes	87.1%	90%	91.8%
Average # of Days to Respond to Public Information Requests	Effectiveness & Outcomes	1.83	1.75	1.54
Received Texas Municipal Clerks Association Municipal Clerk's Office Achievement of Excellence Award (Awarded Every Two Years)	Effectiveness & Outcomes	Yes	N/A	N/A

Communications



Molly Fox
Director of Communications

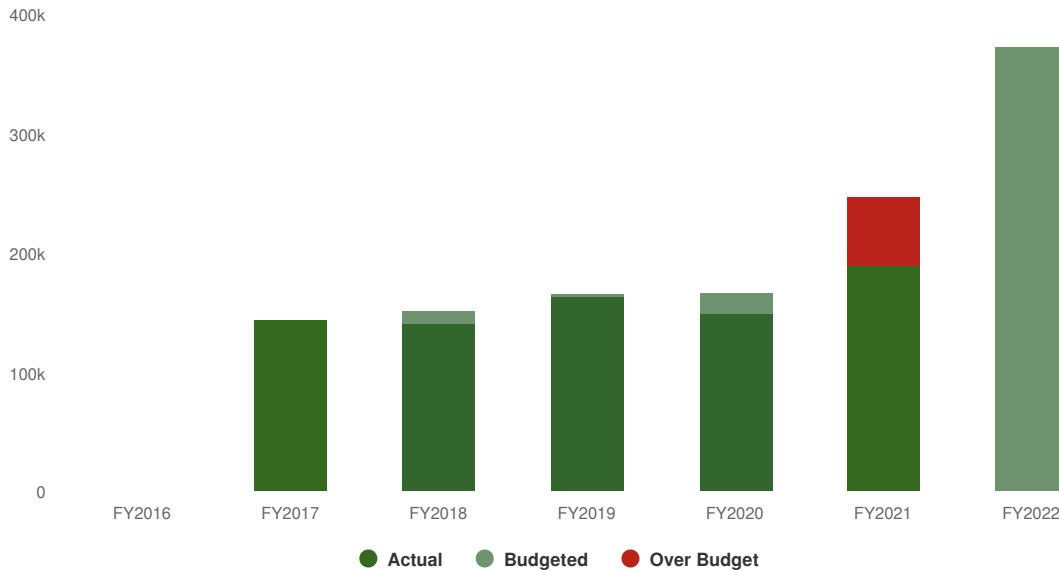
The Communications Division serves as the liaison between the citizens, staff, and the City of Bedford, in addition to working with neighboring communities. Communications staff provide timely information promoting awareness of City services, major projects, and community events through the use of print, broadcast, and digital media. This includes overseeing all external communication efforts, including the City of Bedford website, Bedford TV public access channel programming, social media channels, print publications, media relations, video production, and crisis communication. The team also develops promotional campaigns to enhance the image of all City departments.

Expenditures Summary

For FY 2022, the Communications Division was approved for a Video Producer position. Increases in the budget cover the salary for the position and additional supply and training expenses. Adjustments have also been made to the training budget for the Division based on new employee needs.

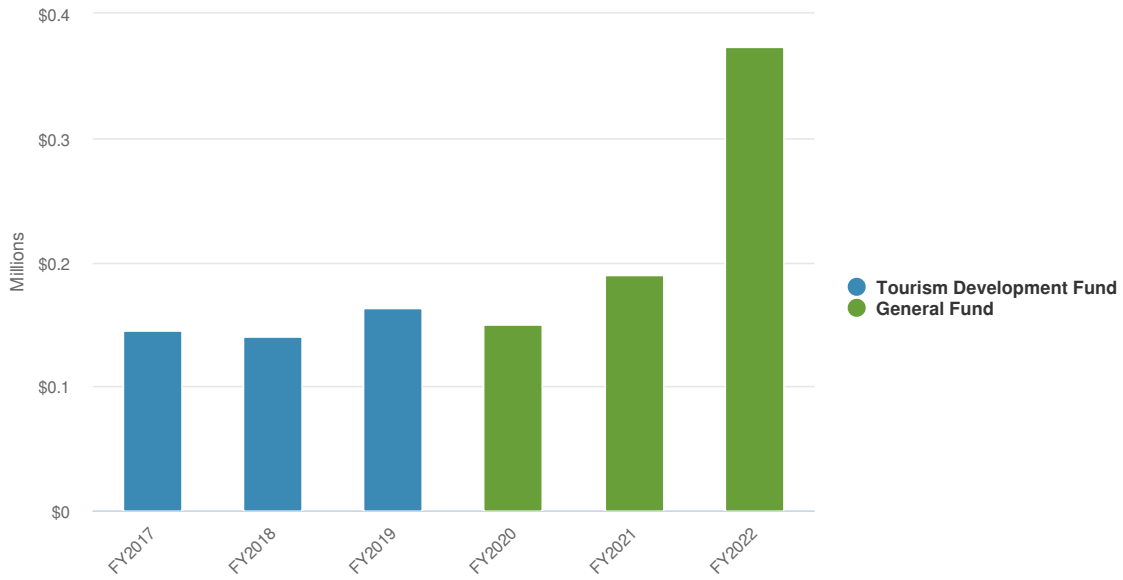
\$373,785 **\$184,109**
(97.06% vs. prior year)

Communications Proposed and Historical Budget vs. Actual



Expenditures by Fund

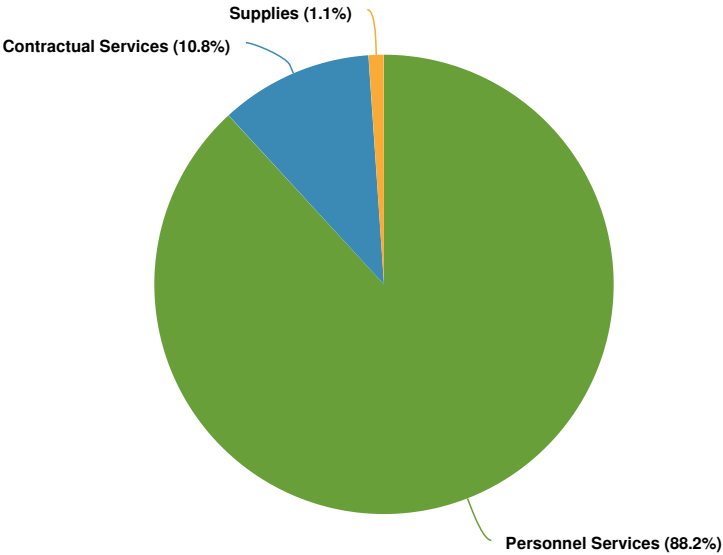
Budgeted and Historical 2022 Expenditures by Fund



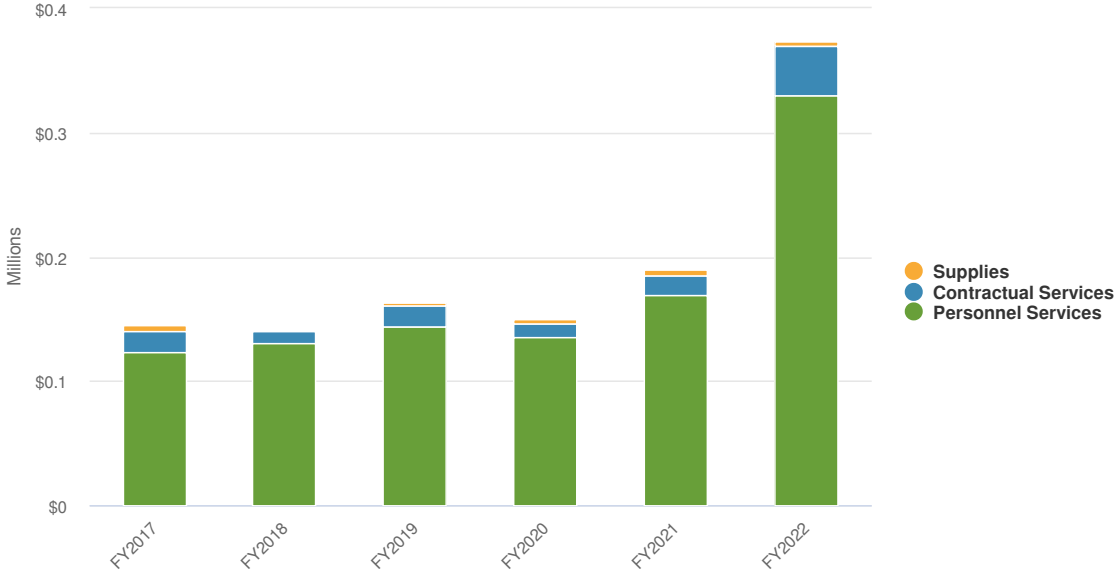
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$0	\$0	\$135,616	\$168,906	\$329,550	95.1%
Contractual Services	\$0	\$0	\$10,892	\$16,470	\$40,235	144.3%
Supplies	\$0	\$0	\$2,917	\$4,300	\$4,000	-7%
Total General Fund:	\$0	\$0	\$149,425	\$189,676	\$373,785	97.1%
Tourism Development Fund						
Personnel Services	\$130,008	\$144,363	\$0	\$0		N/A
Contractual Services	\$9,736	\$16,057	\$0	\$0		N/A
Supplies	\$969	\$2,803	\$0	\$0		N/A
Total Tourism Development Fund:	\$140,713	\$163,223	\$0	\$0		N/A
Total:	\$140,713	\$163,223	\$149,425	\$189,676	\$373,785	97.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



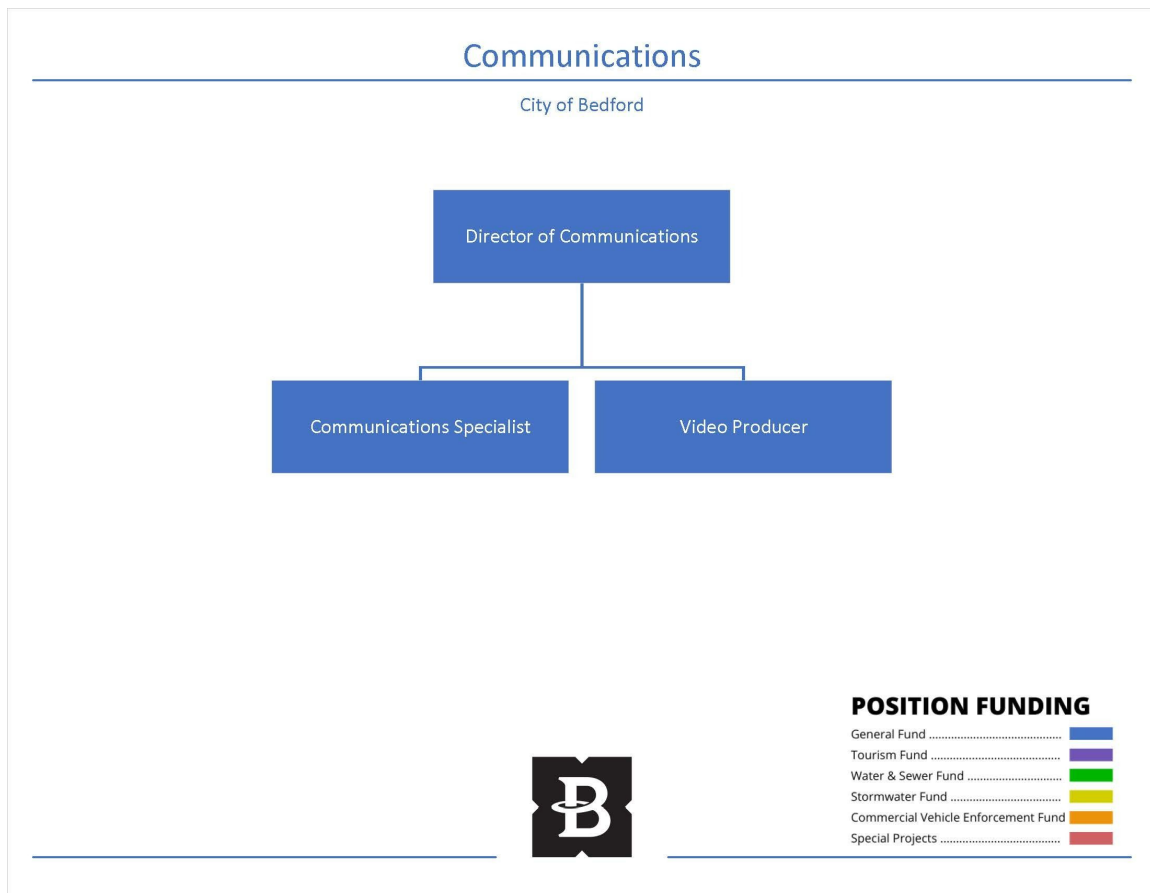
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Government	\$0	\$0	\$135,616	\$168,906	\$329,550	95.1%
Community Services	\$130,008	\$144,363	\$0	\$0		N/A
Total Personnel Services:	\$130,008	\$144,363	\$135,616	\$168,906	\$329,550	95.1%
Contractual Services						
General Government	\$0	\$0	\$10,892	\$16,470	\$40,235	144.3%
Community Services	\$9,736	\$16,057	\$0	\$0		N/A
Total Contractual Services:	\$9,736	\$16,057	\$10,892	\$16,470	\$40,235	144.3%
Supplies						
General Government	\$0	\$0	\$2,917	\$4,300	\$4,000	-7%
Community Services	\$969	\$2,803	\$0	\$0		N/A
Total Supplies:	\$969	\$2,803	\$2,917	\$4,300	\$4,000	-7%
Total Expense Objects:	\$140,713	\$163,223	\$149,425	\$189,676	\$373,785	97.1%

Organizational Chart



Goals

Revitalization

- Highlight what makes Bedford unique
- Tell the City's story through resident and business features

Economic Vitality

- Create awareness of new restaurants and retailers within the community through communication channels
- Communicate infrastructure improvements that have a positive impact on the business and residential community

Transformation

- Improve organizational transparency by communicating important information pertaining to roads, capital projects, events, and other important City of Bedford news.

Organizational Excellence

- Communicate organization's awards and accomplishments
- Improve the City's website content and design by undergoing the website redesign process

Communicate & Engage with Citizens

- Be responsive to resident questions via communication channels with professionalism and respect
- Communicate information that is important and relatable to residents' lives, enhancing the community's knowledge of what is happening within their community
- Provide multiple ways for residents to provide their feedback so City administrators can have valued feedback when making decisions
- Increase accessibility through an improved website and broadcast system within the Council Chambers

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTE 20/21
Number of FTE's	INPUTS	2	2	2
Number of Facebook Followers on City of Bedford Page	OUTPUTS	8,150	10,700	10,700
Number of Twitter Followers on City of Bedford Page	OUTPUTS	2,300	2,700	2,740
Number of Instagram Followers on City of Bedford Page	OUTPUTS	N/A	N/A	N/A
Number of Council Meetings Attended to Run A/V Equipment	OUTPUTS	22	30	33
Number of Events Photographed	OUTPUTS	N/A	N/A	2
Number of Facebook Posts	OUTPUTS	N/A	N/A	250
Number of Videos Produced	OUTPUTS	N/A	N/A	N/A
Division Budget as a Percentage of the General Fund	EFFICIENCY	0.46%	0.50%	0.72%
Percentage of Publications Prepared on Time	EFFECTIVENESS & OUTCOMES	100%	100%	100%
Percentage of Media Calls Responded to Within 24 Hours	EFFECTIVENESS & OUTCOMES	100%	100%	100%
Percentage of Questions on the City of Bedford's Main Social Media Channels Answered in One Business Day	EFFECTIVENESS & OUTCOMES	N/A	100%	100%
Percentage of Social Media Audits Conducted with Social Media Admins	EFFECTIVENESS & OUTCOMES	N/A	N/A	100%

N/A - New Measure

Information Technology



Levi Miller
Information Technology Director

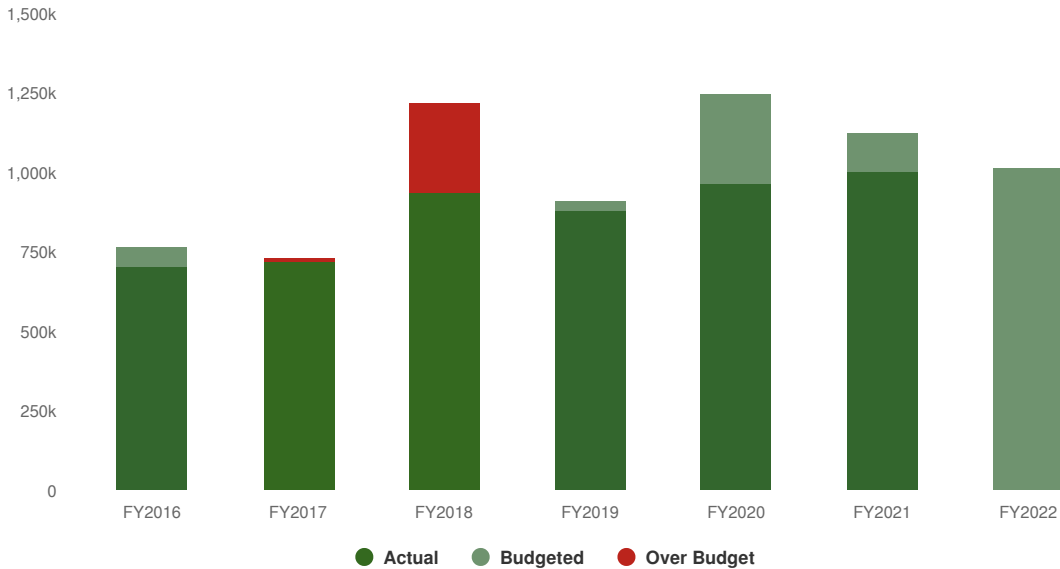
The Information Technology (IT) Division serves other City departments through a series of services that include integrating computer systems, coordinating, negotiating and managing information technology related contracts, technology assistance, and support. The Division creates the technological environment that enables City employees to quickly access vital information using the most efficient and cost-effective hardware and computer systems. Staff is dedicated to providing quality service through teamwork, partnerships, and developing team and individual strengths.

Expenditures Summary

The maintenance agreement for the former Police Records software ended in FY 2021. Therefore, the budget amount was removed in FY 2022.

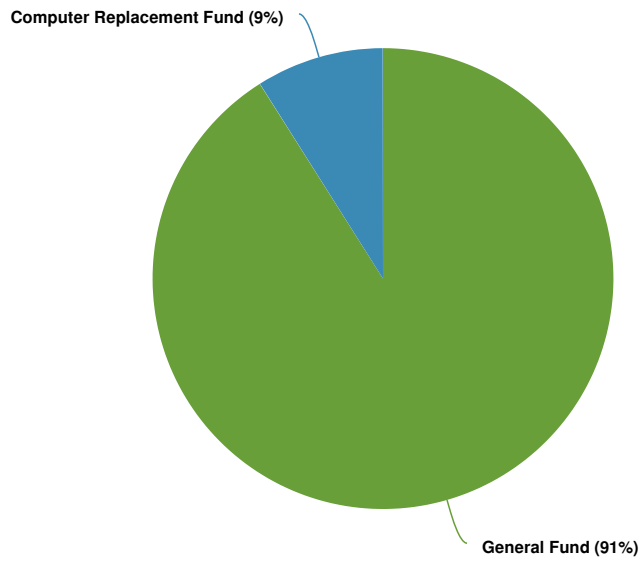
\$1,015,547 **-\$109,201**
(-9.71% vs. prior year)

Information Technology Proposed and Historical Budget vs. Actual

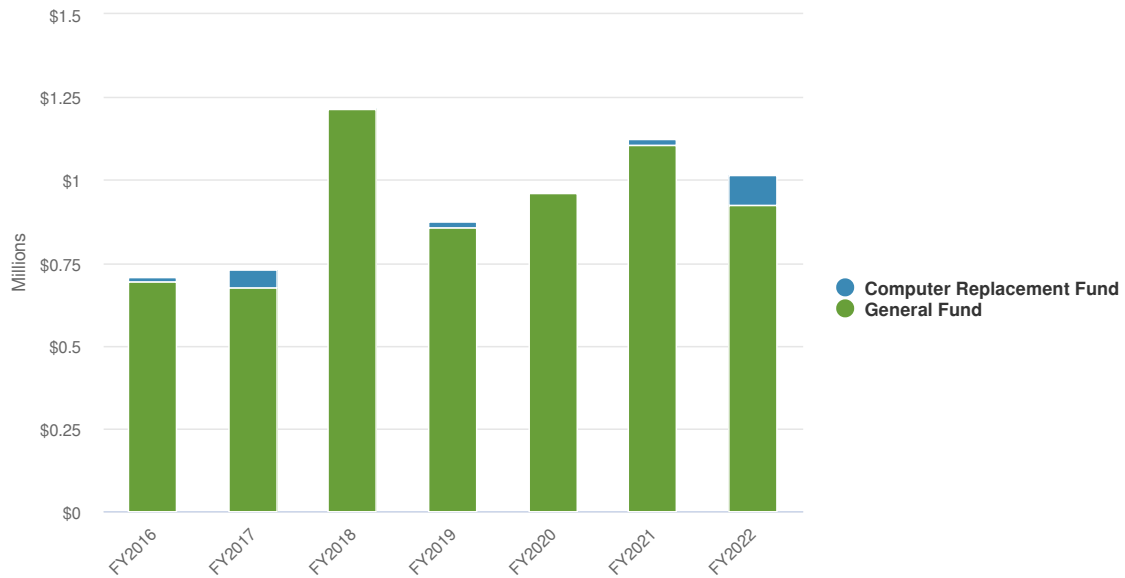


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

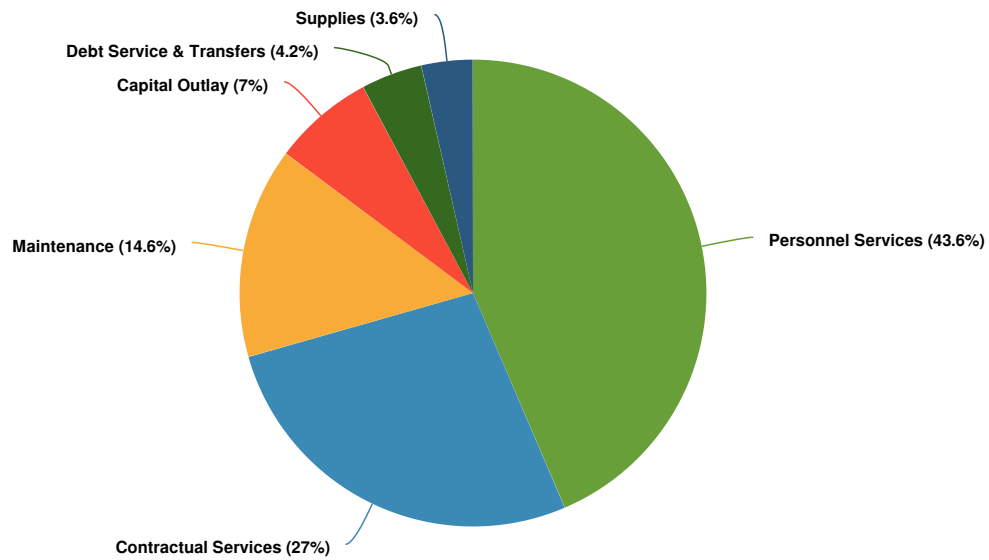


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$407,482	\$389,473	\$413,222	\$436,678	\$442,577	1.4%
Contractual Services	\$237,695	\$158,300	\$238,712	\$321,530	\$274,430	-14.6%
Supplies	\$14,080	\$10,693	\$23,139	\$16,150	\$16,150	0%

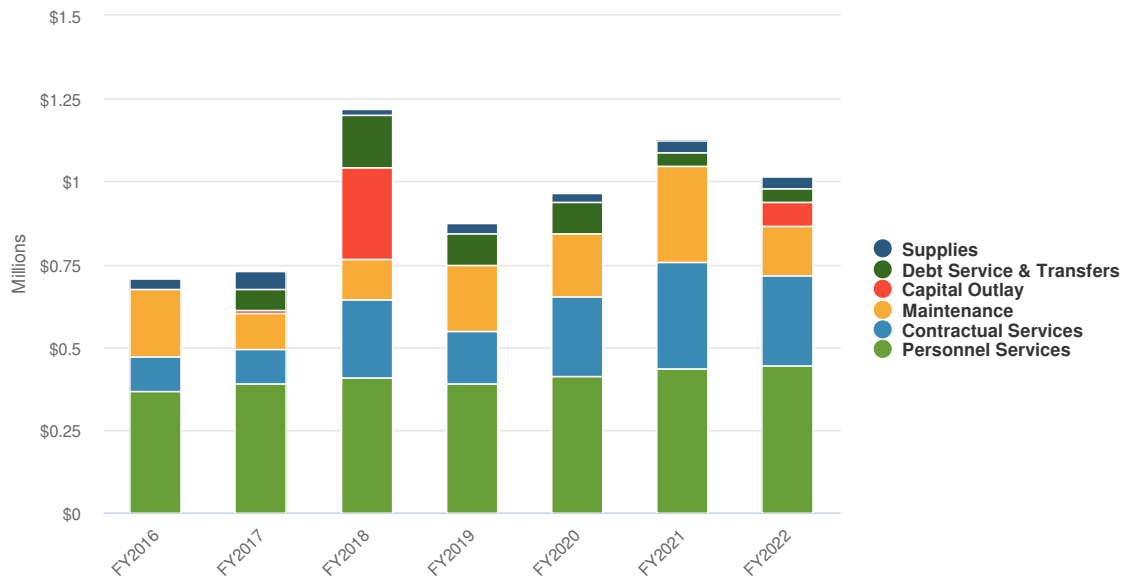
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$122,734	\$201,211	\$192,093	\$287,390	\$148,390	-48.4%
Debt Service & Transfers	\$160,045	\$95,407	\$95,407	\$43,000	\$43,000	0%
Capital Outlay	\$273,437	\$0	\$0		\$0	N/A
Total General Fund:	\$1,215,473	\$855,084	\$962,573	\$1,104,748	\$924,547	-16.3%
Computer Replacement Fund						
Supplies	\$2,337	\$20,626	\$542	\$20,000	\$20,000	0%
Capital Outlay	\$0	\$0	\$0	\$0	\$71,000	N/A
Total Computer Replacement Fund:	\$2,337	\$20,626	\$542	\$20,000	\$91,000	355%
Total:	\$1,217,810	\$875,710	\$963,115	\$1,124,748	\$1,015,547	-9.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Support Services	\$407,482	\$389,473	\$413,222	\$436,678	\$442,577	1.4%
Total Personnel Services:	\$407,482	\$389,473	\$413,222	\$436,678	\$442,577	1.4%
Contractual Services						
Support Services	\$237,695	\$158,300	\$238,712	\$321,530	\$274,430	-14.6%
Total Contractual Services:	\$237,695	\$158,300	\$238,712	\$321,530	\$274,430	-14.6%
Supplies						
Support Services	\$16,417	\$31,319	\$23,681	\$36,150	\$36,150	0%
Total Supplies:	\$16,417	\$31,319	\$23,681	\$36,150	\$36,150	0%
Maintenance						
Support Services	\$122,734	\$201,211	\$192,093	\$287,390	\$148,390	-48.4%
Total Maintenance:	\$122,734	\$201,211	\$192,093	\$287,390	\$148,390	-48.4%
Debt Service & Transfers						
Support Services	\$160,045	\$95,407	\$95,407	\$43,000	\$43,000	0%
Total Debt Service & Transfers:	\$160,045	\$95,407	\$95,407	\$43,000	\$43,000	0%
Capital Outlay						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Support Services	\$273,437	\$0	\$0	\$0	\$71,000	N/A
Total Capital Outlay:	\$273,437	\$0	\$0	\$0	\$71,000	N/A
Total Expense Objects:	\$1,217,810	\$875,710	\$963,115	\$1,124,748	\$1,015,547	-9.7%

Organizational Chart

Information Technology

City of Bedford



POSITION FUNDING

General Fund	Blue
Tourism Fund	Purple
Water & Sewer Fund	Green
Stormwater Fund	Yellow
Commercial Vehicle Enforcement Fund	Orange
Special Projects	Red



Goals

Revitalization

- Revitalize the capability of the Bedford Information Technology department to act as a trusted partner for all city departments.

Economic Vitality

- Ensure the data security and availability of all city functions.

Transformation

- Upgrade and replace all out of date hardware in the city to improve productivity in all departments.

Organizational Excellence

- Continue to strive to provide helpful, timely support for all technological needs of the City of Bedford's staff.

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21
Number of Service Requests	INPUTS	1,099	1,250	1,400
Number of Servers Managed	INPUTS	30	31	33
Number of PC Clients Managed	INPUTS	350	350	350
Number of Mobile Devices Managed	INPUTS	N/A	N/A	175
Division Budget as a % of General Fund	EFFICIENCY	3.01%	2.90%	2.50%
Percent of staff completing Cybersecurity training within 30 days of hire	EFFICIENCY	N/A	N/A	75%
Service Request Satisfaction Rate	EFFECTIVENESS & OUTCOMES	97%	100%	99%

N/A - New Measure

Human Resources



Stephanie Ayers
Director of Human Resources

The Human Resources Division supports City departments by developing, executing, and evaluating programs, processes and procedures to ensure workforce maximization, retention and well-being. The Division is a business partner to the other City departments by providing services that include recruitment and on-boarding, benefits planning and administration, compensation planning and administration, employee relations, policy development and oversight, management coaching, employee training and development, and legal compliance.

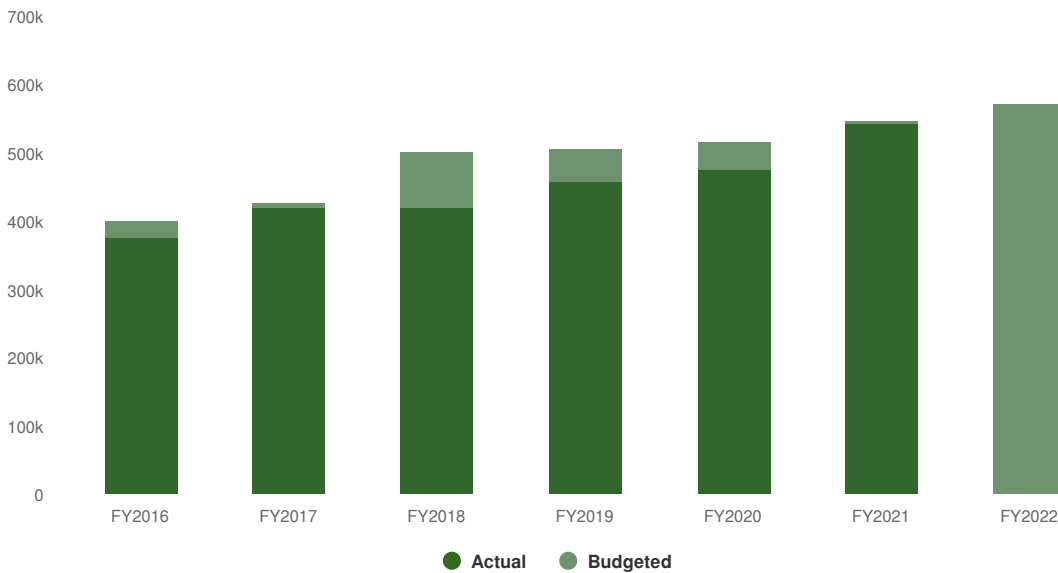
FY 2020-2021 Highlights

- Completed revisions to Policy Manual and implemented new policies.
- Implemented 12 Day Fire Operations FLSA pay cycle.
- Changed general payroll pay dates from Tuesday to Friday.
- Implemented Position Budgeting within the current ERP system.
- Three of the current Human Resources staff completed DICO (Designated Infectious Control Officer) training to learn how to navigate COVID19 exposures.
- Developed Contact Tracing Guidelines for all DICO's to follow as well as Bedford Safe Guidelines for City staff.
- Implemented daily electronic COVID symptom screening system.
- Implemented Aetna Wellness Program.
- Implemented a new carrier for Medical Benefits.
- Implemented city ID system for all City employees.

Expenditures Summary

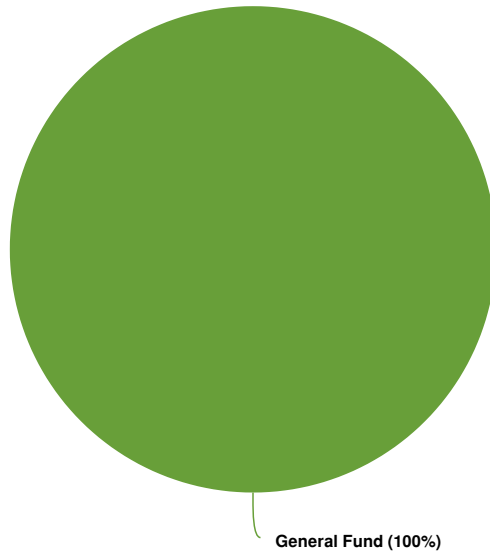
\$571,937 **\$24,852**
(4.54% vs. prior year)

Human Resources Proposed and Historical Budget vs. Actual



Expenditures by Fund

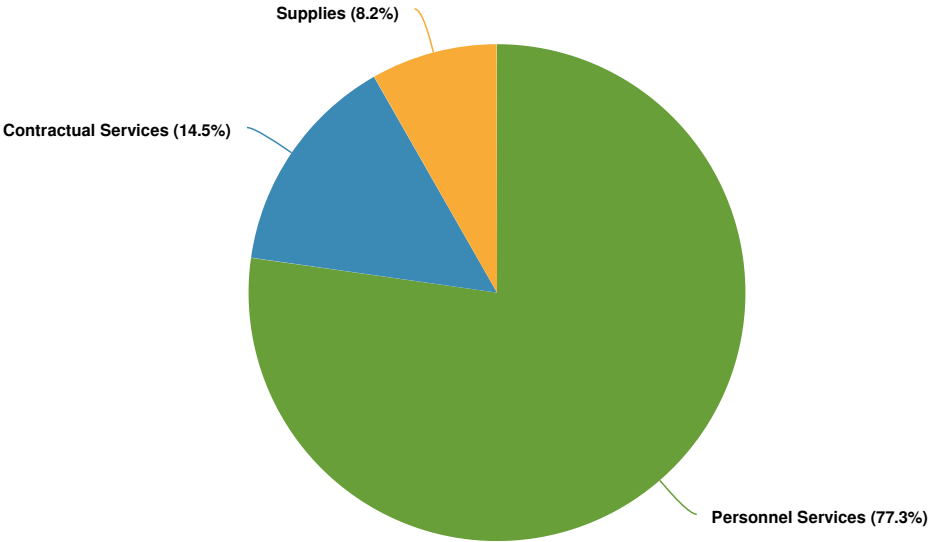
2022 Expenditures by Fund



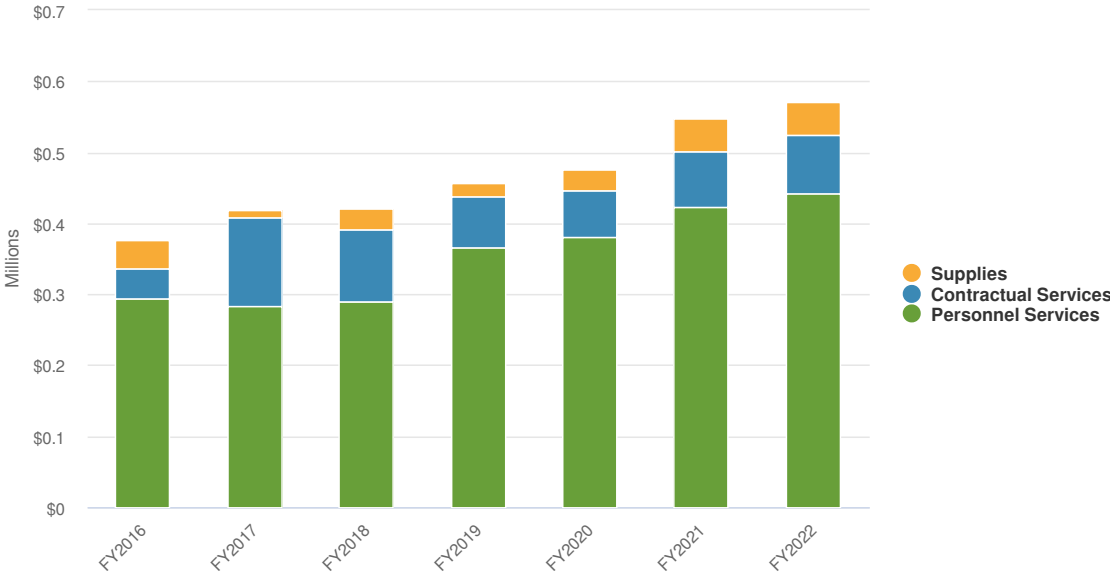
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$290,114	\$365,088	\$379,637	\$422,705	\$441,862	4.5%
Contractual Services	\$102,155	\$72,500	\$66,475	\$79,540	\$82,985	4.3%
Supplies	\$27,762	\$19,704	\$29,569	\$44,840	\$47,090	5%
Total General Fund:	\$420,031	\$457,292	\$475,681	\$547,085	\$571,937	4.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Support Services	\$290,114	\$365,088	\$379,637	\$422,705	\$441,862	4.5%
Total Personnel Services:	\$290,114	\$365,088	\$379,637	\$422,705	\$441,862	4.5%
Contractual Services						
Support Services	\$102,155	\$72,500	\$66,475	\$79,540	\$82,985	4.3%
Total Contractual Services:	\$102,155	\$72,500	\$66,475	\$79,540	\$82,985	4.3%
Supplies						
Support Services	\$27,762	\$19,704	\$29,569	\$44,840	\$47,090	5%
Total Supplies:	\$27,762	\$19,704	\$29,569	\$44,840	\$47,090	5%
Total Expense Objects:	\$420,031	\$457,292	\$475,681	\$547,085	\$571,937	4.5%

Organizational Chart

Human Resources

City of Bedford



POSITION FUNDING

General Fund	■
Tourism Fund	■
Water & Sewer Fund	■
Stormwater Fund	■
Commercial Vehicle Enforcement Fund	■
Special Projects	■



Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21
# HR FTE's	Inputs	4	4	4
# of Payroll's processed	Inputs	39	53	57
# Regular FTE's	Inputs	345	360	329
Job Postings Processed	Outputs	60	65	59
# Employees Onboarded	Outputs	64	65	72
# Employees Offboarded	Outputs	66	45	97
HR Budget as % of General Fund	Efficiency	1.45%	1.44%	1.55%
# HR FTE's per 100 Employee FTE	Efficiency	1 per 80	1 per 90	1 per 80
Voluntary Turnover Rate	Effectiveness & Outcomes	12.48%	8%	15.25%

Facilities Maintenance

Charles Carlisle
Facility/Risk Manager

Facilities Maintenance is responsible for the management of building operations and maintenance activities in order to maintain and improve the City's infrastructure. Facilities Maintenance provides general maintenance, custodial services, heating and air conditioning (HVAC) control, security and fire system monitoring, and outstanding customer service to 13 facilities spread throughout Bedford. Staff also coordinates annual elevator inspections, window cleaning, pest control, carpet cleaning, boiler inspections, fire alarm system inspections, fire extinguisher inspections, and fire sprinkler system inspections.

Risk Management is responsible for overseeing the City's Risk Management program, sale of surplus assets, as well as contractual services related to City facilities. This includes monitoring the City's insurance program for adequacy of coverage, loss prevention, rates, and overseeing all aspects of facility-related contractual services. This Division also works closely with the Texas Municipal League to identify and react to trends that negatively impact the City insurance rates, i.e. increases in work-related injuries with similar circumstances.

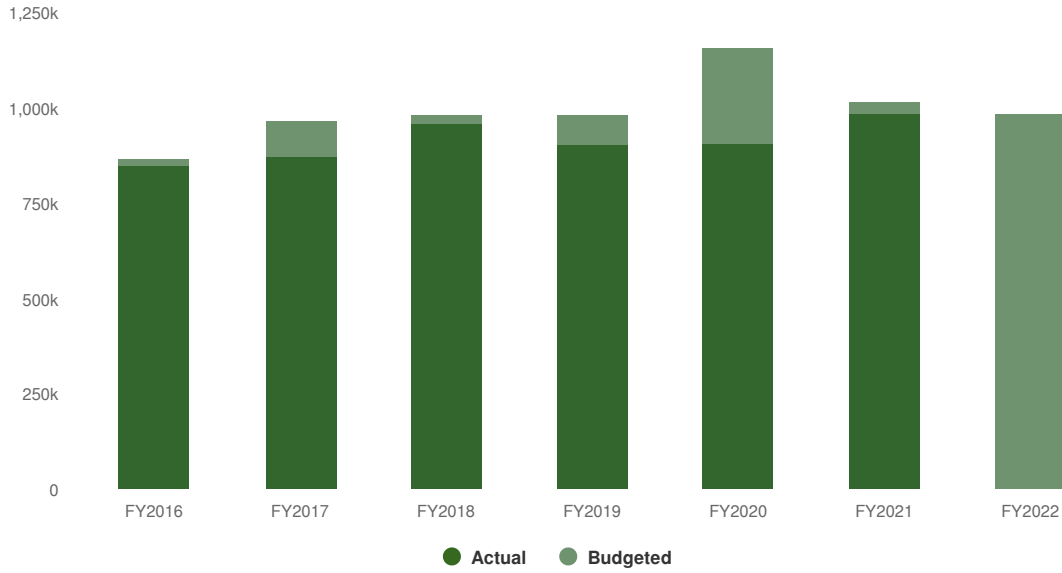
FY 2020-2021 Highlights

- Replaced bunk room HVAC at Station 2.
- Replace carpet in the children's section of the Library.
- Installed new lighting in front of Library.
- Replace carpet at Fire Station 1 Admin.
- Repaired all damage caused by the winter freeze event:
 - Fire Station 1 experienced a broken pipe that flooded most of the Admin area. All wallpaper was removed and walls were updated with texture and paint. All flooring and several damaged pieces of furniture was replaced.
 - Fire Station 3 water tower suffered extensive damage to its fire suppression system, as well as the main water line to the building. All repairs were made in a timely manner.
 - Animal Control had several pipes burst that were repaired the same day.
 - Risk management was able to work with the City's insurance company to ensure all repairs were covered.
- In order to improve security at Police Departments, both east and west gate arms were replaced with more secure swing gates that prevent the public from gaining free access to the rear parking lot. In addition, fencing on the east side of the building was extended to cover the courtyard area near dispatch. Previously this area was open, allowing access to the courtyard, as well as the rear parking lot.
- Completed improvements to the Police Department that included the following: Removed all wallpaper in the patrol area and replaced with updated texture and paint. Updated break room with new flooring, cabinets, countertops, lighting, and appliances.

Expenditures Summary

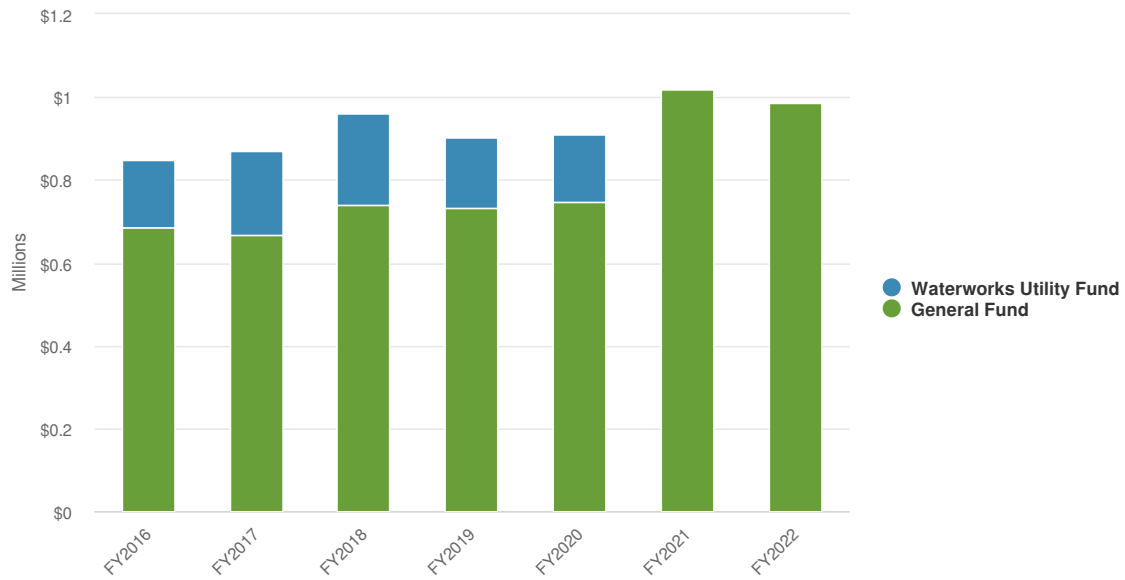
\$987,143 **-\$32,579**
(-3.19% vs. prior year)

Facilities Maintenance Proposed and Historical Budget vs. Actual



Expenditures by Fund

Budgeted and Historical 2022 Expenditures by Fund

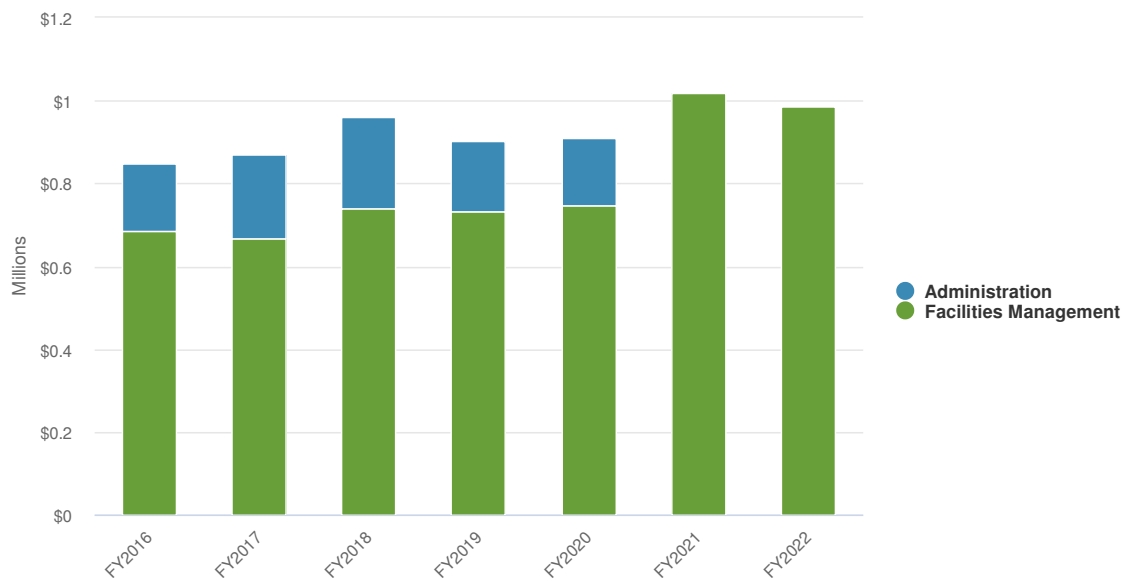


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$339,319	\$330,607	\$344,640	\$592,992	\$563,393	-5%
Contractual Services	\$108,999	\$148,036	\$130,370	\$151,410	\$148,430	-2%
Supplies	\$51,690	\$47,828	\$45,792	\$49,390	\$49,390	0%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$221,098	\$186,543	\$193,718	\$219,500	\$219,500	0%
COVID & Misc	\$0	\$0	\$3,464	\$0	\$0	0%
Utilities	\$19,153	\$20,854	\$20,953	\$6,430	\$6,430	0%
Capital Outlay	\$0	\$0	\$8,781	\$0	\$0	0%
Total General Fund:	\$740,259	\$733,868	\$747,718	\$1,019,722	\$987,143	-3.2%
Waterworks Utility Fund						
Personnel Services	\$212,164	\$161,474	\$154,869	\$0		N/A
Contractual Services	\$1,058	\$1,089	\$539	\$0		N/A
Supplies	\$708	\$307	\$311	\$0		N/A
Maintenance	\$0	\$0	\$395			N/A
Utilities	\$6,353	\$6,672	\$5,023	\$0		N/A
Total Waterworks Utility Fund:	\$220,283	\$169,542	\$161,137	\$0		N/A
Total:	\$960,542	\$903,410	\$908,855	\$1,019,722	\$987,143	-3.2%

Expenditures by Function

Budgeted and Historical Expenditures by Function

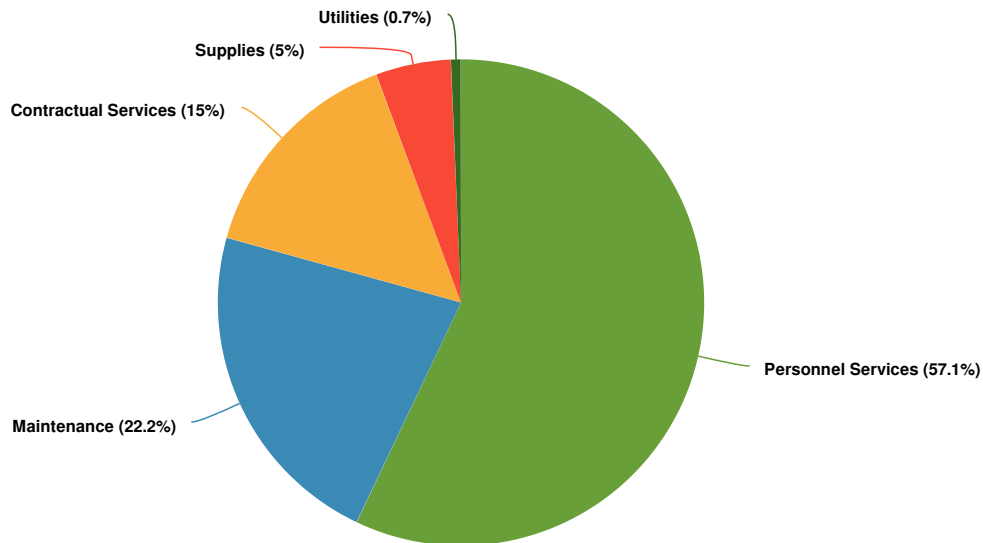


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Support Services						
Administration						
Personnel Services	\$212,164	\$161,474	\$154,869	\$0		N/A

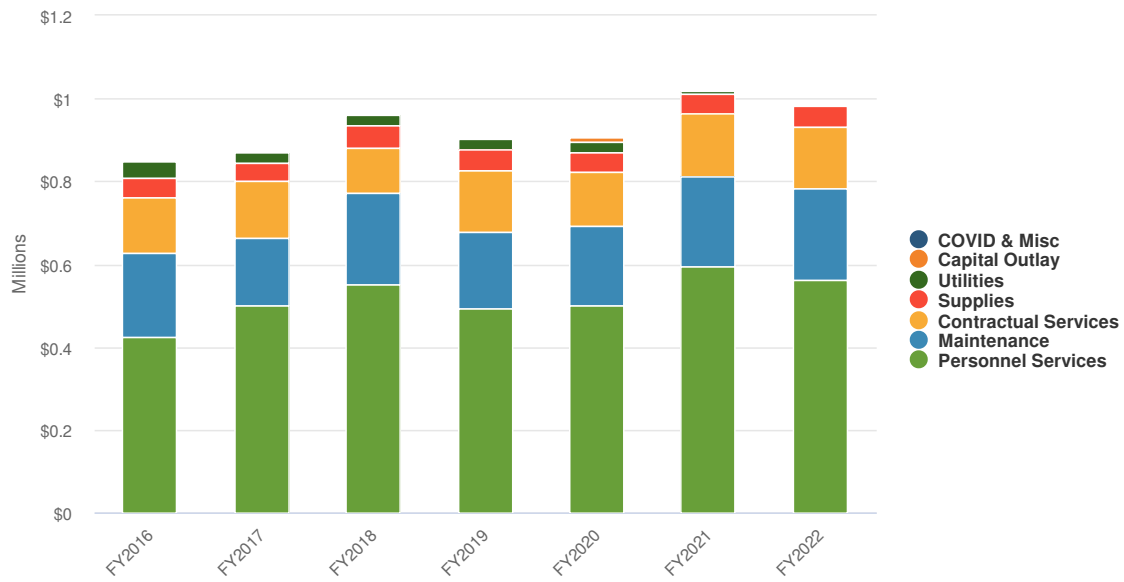
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$1,058	\$1,089	\$539	\$0		N/A
Supplies	\$708	\$307	\$311	\$0		N/A
Maintenance	\$0	\$0	\$395			N/A
Utilities	\$6,353	\$6,672	\$5,023	\$0		N/A
Total Administration:	\$220,283	\$169,542	\$161,137	\$0		N/A
Facilities Management						
Personnel Services	\$339,319	\$330,607	\$344,640	\$592,992	\$563,393	-5%
Contractual Services	\$108,999	\$148,036	\$130,370	\$151,410	\$148,430	-2%
Supplies	\$51,690	\$47,828	\$45,792	\$49,390	\$49,390	0%
Maintenance	\$221,098	\$186,543	\$193,718	\$219,500	\$219,500	0%
COVID & Misc	\$0	\$0	\$3,464	\$0	\$0	0%
Utilities	\$19,153	\$20,854	\$20,953	\$6,430	\$6,430	0%
Capital Outlay	\$0	\$0	\$8,781	\$0	\$0	0%
Total Facilities Management:	\$740,259	\$733,868	\$747,718	\$1,019,722	\$987,143	-3.2%
Total Support Services:	\$960,542	\$903,410	\$908,855	\$1,019,722	\$987,143	-3.2%
Total Expenditures:	\$960,542	\$903,410	\$908,855	\$1,019,722	\$987,143	-3.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Support Services	\$551,483	\$492,081	\$499,509	\$592,992	\$563,393	-5%
Total Personnel Services:	\$551,483	\$492,081	\$499,509	\$592,992	\$563,393	-5%
Contractual Services						
Support Services	\$110,057	\$149,125	\$130,909	\$151,410	\$148,430	-2%
Total Contractual Services:	\$110,057	\$149,125	\$130,909	\$151,410	\$148,430	-2%
Supplies						
Support Services	\$52,398	\$48,135	\$46,103	\$49,390	\$49,390	0%
Total Supplies:	\$52,398	\$48,135	\$46,103	\$49,390	\$49,390	0%
Maintenance						
Support Services	\$221,098	\$186,543	\$194,113	\$219,500	\$219,500	0%
Total Maintenance:	\$221,098	\$186,543	\$194,113	\$219,500	\$219,500	0%
COVID & Misc						
Support Services	\$0	\$0	\$3,464	\$0	\$0	0%
Total COVID & Misc:	\$0	\$0	\$3,464	\$0	\$0	0%
Utilities						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Support Services	\$25,506	\$27,526	\$25,976	\$6,430	\$6,430	0%
Total Utilities:	\$25,506	\$27,526	\$25,976	\$6,430	\$6,430	0%
Capital Outlay						
Support Services	\$0	\$0	\$8,781	\$0	\$0	0%
Total Capital Outlay:	\$0	\$0	\$8,781	\$0	\$0	0%
Total Expense Objects:	\$960,542	\$903,410	\$908,855	\$1,019,722	\$987,143	-3.2%

Organizational Chart

Facilities Maintenance

City of Bedford



POSITION FUNDING

General Fund	■
Tourism Fund	■
Water & Sewer Fund	■
Stormwater Fund	■
Commercial Vehicle Enforcement Fund	■
Special Projects	■



Development



Andrea Roy
Director of Development

ECONOMIC DEVELOPMENT

The mission of the Economic Development division is to enhance the quality of life for residents and the sustainability of City businesses through the retention and revitalization of existing businesses and neighborhoods and the promotion, recruitment, and coordination of new commercial and residential development in the City. Staff is focused on comprehensive economic development throughout the City and those efforts are assisted through a partnership with the Hurst-Euless-Bedford (HEB) Chamber of Commerce. Staff works independently and cooperatively to market Bedford, the Hurst-Euless-Bedford (HEB) area, Northeast Tarrant County, and the region. The Economic Development division provides excellent customer service to the private sector development community, Bedford businesses, prospective businesses, residents, and visitors. These services provide emphasis on improving the business climate through specific efforts in the following projects and activities: new development, redevelopment, workforce development, business retention and expansion, and small business development.

PLANNING AND ZONING

The mission of the Planning and Zoning Division is to promote the efficient and orderly development of private properties and to encourage the growth and enhancement of business relative to the City's Comprehensive Land Use Plan. The Planning and Zoning division promotes the health, safety, and general welfare of the community by utilizing planning principles and land use patterns developed in the Comprehensive Land Use Plan, which strives to prevent adverse or undesirable effects from incompatible land uses. Planning and Zoning activities ensure that there is sufficient suitable land for future development, while protecting and improving the physical environment. These efforts protect and maintain property values and ensure that land uses are properly situated in relation to one another. The division provides expertise in developing policy so that properties can be adequately serviced by public services and facilities. Additionally, these procedures preserve and assist in the development of the community's economic base. The division's customers include the private sector development community, Bedford businesses, prospective businesses, residents, visitors, and other City departments.

PERMITS AND INSPECTIONS

The mission of the Permits and Inspections division is to oversee plan review and permit issuance to ensure that proposed construction work meets safety requirements of the City's Code of Ordinances; that the process is performed with the highest professional standards to fulfill the needs of the community; and to provide exceptional personalized service by providing timely, efficient and thorough building inspections. The Permits and Inspections division provides permits and inspection services for citizens, property owners, businesses, contractors, and authorized agents. Permit and inspection services are provided for applicants that intend to make improvements to, or change the occupancy of a building or structure.

NEIGHBORHOOD SERVICES

The mission of the Neighborhood Services Division is to be responsible for addressing nuisance and property standard violations of the City's Code of Ordinances. Enforcement of the Code of Ordinances is to provide residents and businesses with a safe and healthy community. Violations typically include, but not limited to: high grass and weeds, trash and debris, dilapidated fences, unlawful dumping, un-permitted signage, and "junk" motor vehicles. The main goal of enforcement is to gain compliance with the Code of Ordinances through engagement, education, and empowerment utilizing cooperative efforts, follow-ups, and legal procedures when necessary. This is all done in an effort to preserve neighborhood integrity and to sustain property values.

FY 2020-2021 Highlights

ECONOMIC DEVELOPMENT

- Coordination with Chick-fil-A corporate offices to finalize Economic Development Program Agreement regarding utility relocation and street reconfiguration; Coordination with Turning Point Beer regarding Economic Program Agreement regarding brewery expansion; Monitor program year milestones and execute rebates on 13 active Economic Development Program agreements.
- Coordination with a public-private Economic Development Partnership Consultant to establish the creation of a Tax Increment Refinancing Zone (TIRZ) for the City-owned property known as Bedford Commons and other areas within the City limits suitable for redevelopment. The non-contiguous area of the TIRZ was approved by Council and has now been designated and received approval from Tarrant County Commissioners Court.
- Coordination with developers, neighborhood group(s) and consultants regarding land use concerns within the Bedford Commons development zone.
- Large scale, impactful projects include: Residence Inn (2000 Hwy 121-new construction); Bedford Medical Center (1400 Hospital Pkwy-new construction); Histology Lab (1800 Plaza Pkwy-structure and interior); Texas Health HEB Hospital (1600 Hospital Pkwy-new construction); Goody Goody Liquor (1612 Airport Fwy-new construction); Spec's Liquor (1520 Airport Fwy-expansion, remodel, reroof)
- Other projects include existing building remodels on the following properties: Fellowship of the Parks Church (2045 Bedford Rd); Bedford Oaks Family Vet (1600 Bedford Rd); CVS Health Hub (601 N Industrial Blvd); Turning Point Beer (1309 Brown Trail); Big's Bar & Grill (1601 Airport Fwy); Wendy's (3924 SH-121); QuikTrip (2201 Central Dr); North Texas Neurosurgical and Spine Center (1604 Hospital Pkwy Suite 403).

PLANNING AND ZONING

- Facilitated meetings with potential developers and consultants on Bedford Commons design guidelines.
- Worked with Chick-fil-A engineers to finalize zoning issues and site plan details for their upcoming restaurant at 1850 Central Drive, the northeast corner of Central Drive and Hwy 183. Final zoning and site plan approval was received by the City Council on 10/27/2020.
- Facilitated zoning and site plan cases for three (3) new packaged liquor store locations in Bedford; Goody Goody Liquor, Spec's Wine & Liquor and Liquor Depot. These cases were precipitated by the passing of a referendum to allow packaged liquor sales in Bedford on 11/03/2020.
- Processed a variety of new zoning applications ranging from retail, medical and hospitality to residential developments.
- Worked with local Planning Consultant to process classification additions and changes to the City's Zoning Ordinance/Permitted Uses schedule.
- Participated in legal training for new Planning and Zoning Commission members.

PERMITS AND INSPECTIONS

- Received approximately \$846,491 in permit fees.
- Issued 2,970 building and trade permits.
- Performed 78 Multi-Family property maintenance inspections.
- Performed 3,862 building inspections.
- Performed 1,140 plan reviews.
- Issued 163 Certificate of Occupancy permits for new businesses in the City.
- Initiated temporary Permit Fee waiver program for building and construction permits for services required as a result of damage from February 2021 winter storms. This program waived fees for building and construction permits during the period of February 24-May 24, 2021.

NEIGHBORHOOD SERVICES

- Processed changes to the City's Code of Ordinances to further define Trash/Debris (54-67) and Nuisance (54-68), per City Council direction.
- Introduced initiatives to address illegally placed Clothing Donation Bins, High Weeds/Grass on Undeveloped Sites, and the placement of Trash/Recycle Bins in Public View
- 3009 Glenwood Court - After years of zoning and code violations associated with multiple illegally constructed structures in the rear yard of 3009 Glenwood, the City of Bedford was granted a temporary injunction by the Tarrant County 67th District Court in early February 2021, which required the removal of these structures by the property owner within 30 days. When the structures were not removed after thirty days, the City was granted permission to remove the structures and return the property to its original state. The removal of the structures was done in early March 2021. Additional violations on the property included open sewage collection, dangerous electrical wiring, trash, and debris. Prior to the removal, the City had made numerous attempts with the

homeowner to address these code issues without success. While litigation between the City and the property owner is ongoing, the code case has been closed out, providing for Neighborhood Services staff to place their efforts elsewhere in the community.

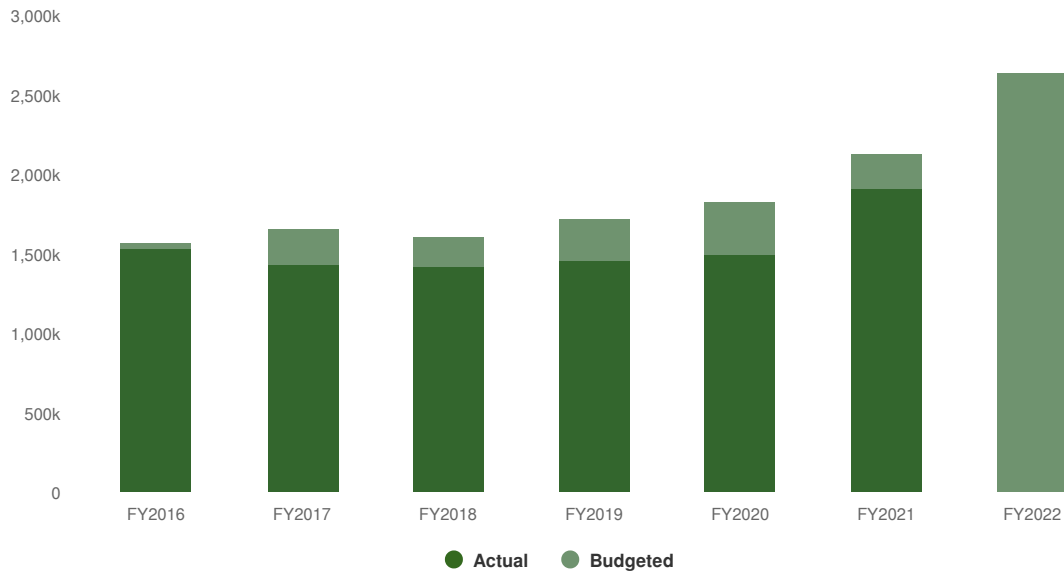
- 3228 Hickory - The property at 3228 Hickory was a habitual code offender, continuously placing excessive amounts of trash and debris in the yard of the home. The City was forced to abate the property a couple of years ago, and again most recently in mid-February 2021. In order to prevent continuous offenses and nonstop efforts by Neighborhood Services staff, the City worked diligently with the homeowners and eventually entered into an agreement to waive assessment of the abatement fees incurred by the City, if the violator, who lived in the home, was removed from the premises permanently. The homeowners signed the agreement on April 30 and the violator moved out of the home on May 1st. The debris has been removed. Regular monitoring will occur at the site to ensure accumulation of the debris does not occur and the home remains in compliance. This unique approach will save the City significant time and effort going forward and allow Neighborhood Services officers to focus on other initiatives.
- Community Education/Outreach - Neighborhood Services staff have begun to identify areas in which we can work with our Communications Office to better inform our residents and property owners of certain policies that are likely not generally known by the public. For example, property owners are responsible for maintaining the right-of-way immediately adjacent to their private property. Also, many residents aren't aware that there are timing restrictions regarding when a homeowner's trash/ recycling bins may be put out prior to pick-up and put away after pick-up. We are excited to work with our Communication Team to put together some creative ways (videos, etc.) to share this information with our residents.
- Policy - Neighborhood Services Staff have been working with the City's new legal counsel to begin to address possible Code revisions, which will provide clarity for both residents and the Neighborhood Services Officers enforcing these regulations. City Staff plan to bring these (and likely more) proposed edits forward for Council's consideration in June 2021.
 - Abandoned & Junked Motor Vehicles (Article IX)
 - All-Weather Surface (Amending Section 114-154, Parking of Commercial Vehicles on Residential Property)
 - Search Warrants (Amending Chapter 42, Court, by Amending Section 42-67)
 - Additional possible amendments:
 - Stagnant Water/Pool Demolition (possible adoption of new requirements)
 - Noise Nuisance (possible revisions for clarification)
 - Chronic Violators (formalize policy)
 - Declaration of Nuisance (possible clarification of definition)

Expenditures Summary

In Economic Development, funding was added in FY 2022 for a Master Plan Update and the annual maintenance for the new permitting software, OpenGov. In Neighborhood Services, one officer position was frozen in this year's budget. In Planning & Zoning, the GIS position was eliminated beginning with FY 2022.

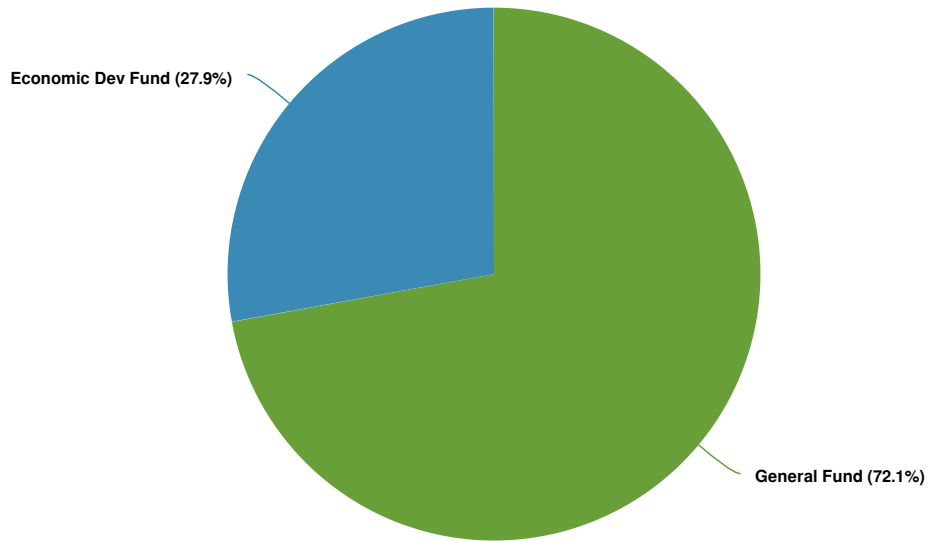
\$2,637,725 **\$508,103**
(23.86% vs. prior year)

Development Proposed and Historical Budget vs. Actual

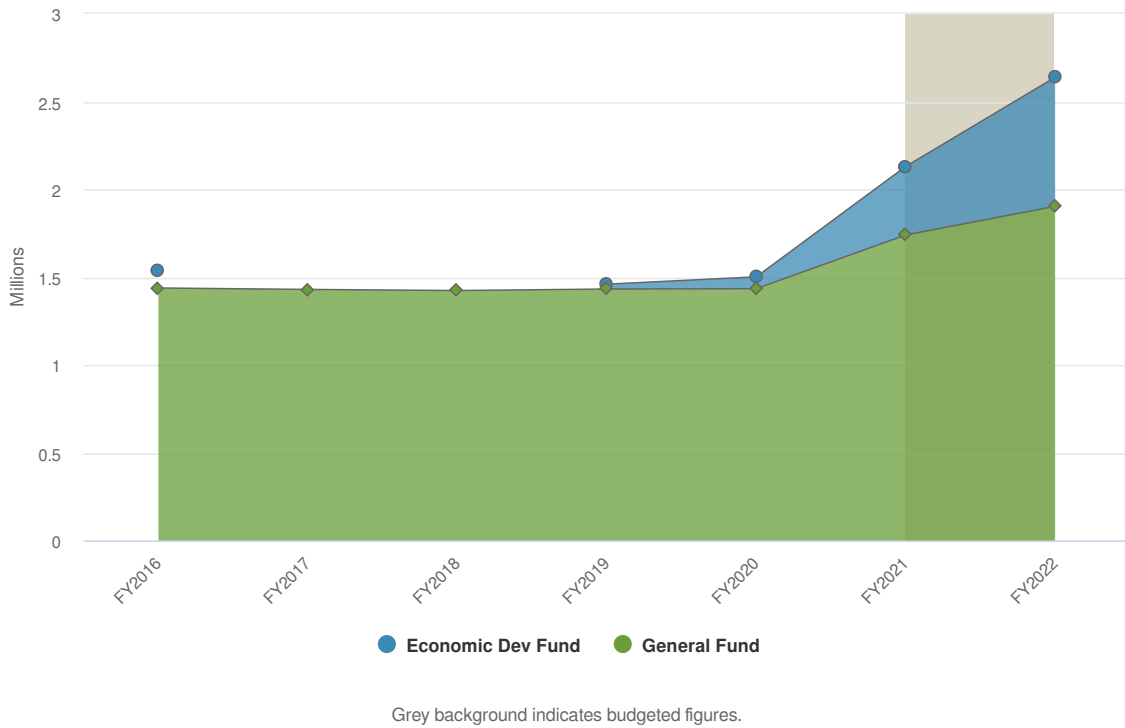


Expenditures by Fund

2022 Expenditures by Fund



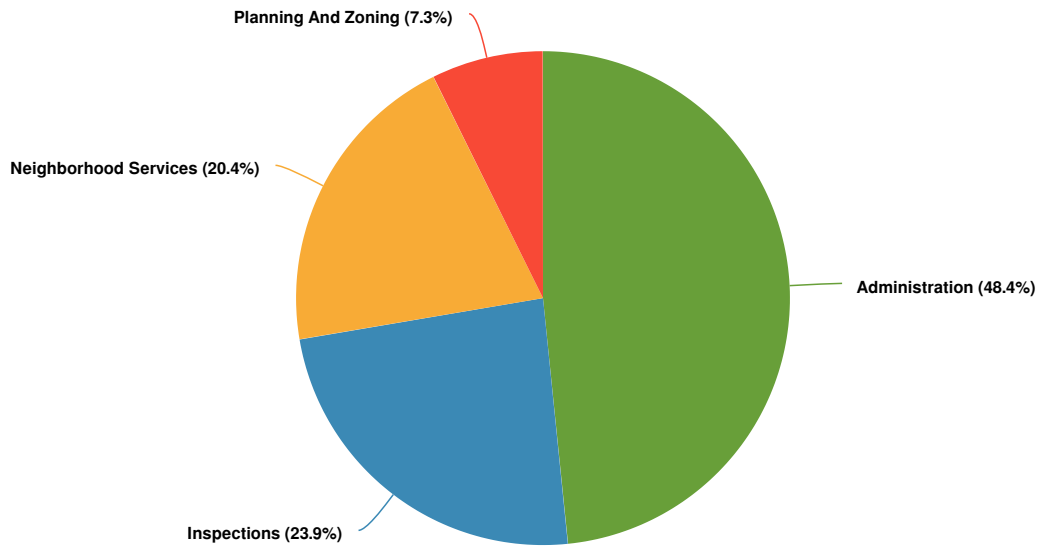
Budgeted and Historical 2022 Expenditures by Fund



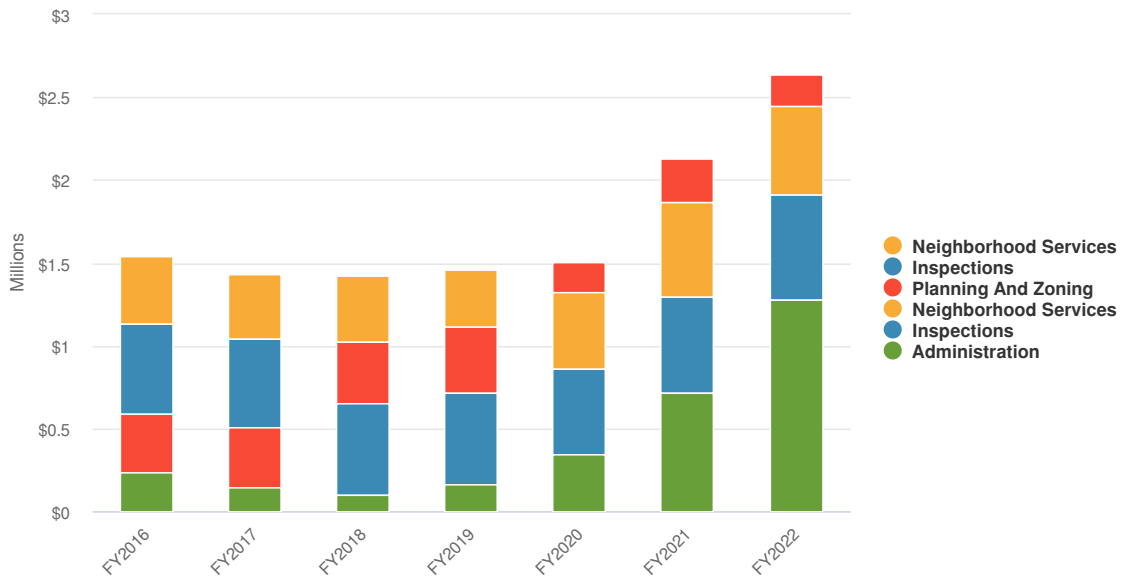
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$1,292,058	\$1,268,930	\$1,264,509	\$1,485,532	\$1,440,535	-3%
Contractual Services	\$94,543	\$118,853	\$134,165	\$181,080	\$389,180	114.9%
Supplies	\$36,652	\$44,055	\$35,097	\$47,730	\$47,730	0%
Utilities	\$0	\$0	\$0	\$25,280	\$25,280	0%
Total General Fund:	\$1,423,253	\$1,431,838	\$1,433,771	\$1,739,622	\$1,902,725	9.4%
Economic Dev Fund						
Contractual Services	\$0	\$27,656	\$67,394	\$390,000	\$735,000	88.5%
Total Economic Dev Fund:	\$0	\$27,656	\$67,394	\$390,000	\$735,000	88.5%
Total:	\$1,423,253	\$1,459,494	\$1,501,165	\$2,129,622	\$2,637,725	23.9%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

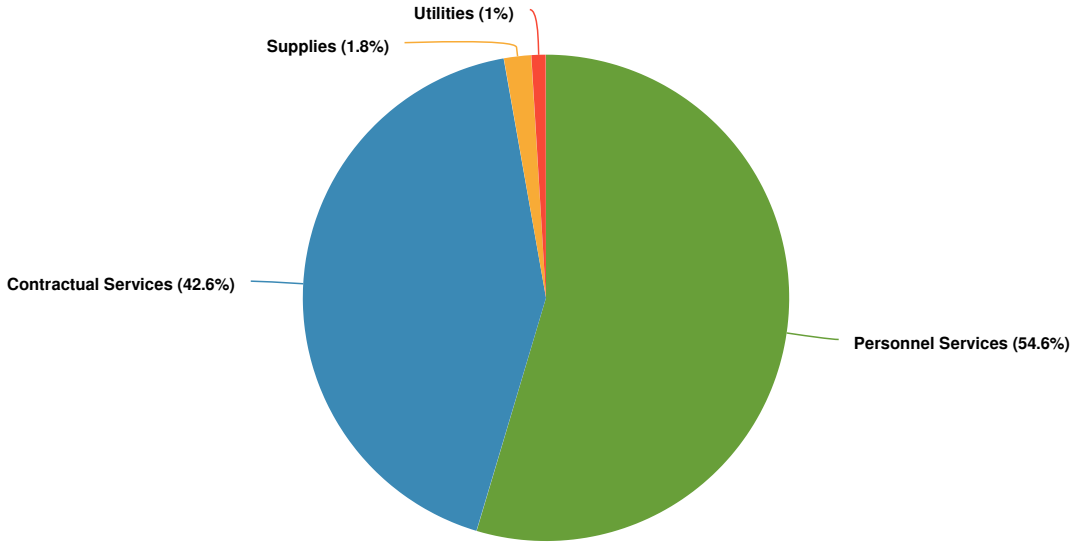


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Development						

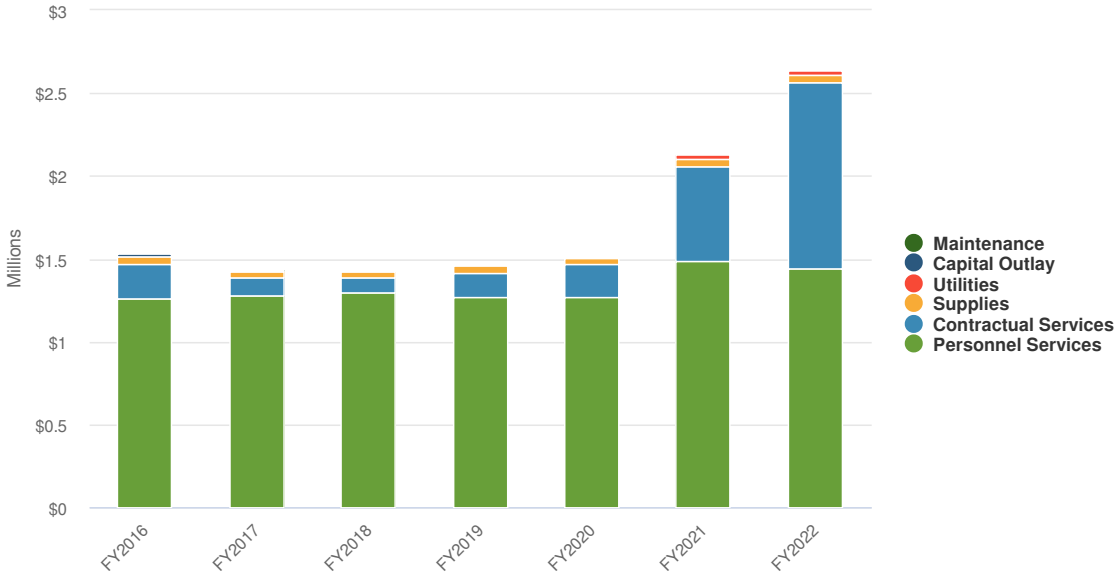
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Administration						
Personnel Services	\$57,931	\$78,779	\$222,480	\$236,984	\$254,611	7.4%
Contractual Services	\$35,183	\$69,984	\$108,315	\$438,060	\$980,460	123.8%
Supplies	\$9,249	\$17,154	\$12,628	\$16,030	\$16,030	0%
Utilities	\$0	\$0	\$0	\$25,280	\$25,280	0%
Total Administration:	\$102,363	\$165,917	\$343,423	\$716,354	\$1,276,381	78.2%
Neighborhood Services						
Personnel Services	\$0	\$0	\$407,794	\$455,455	\$419,586	-7.9%
Contractual Services	\$0	\$0	\$49,030	\$103,150	\$108,110	4.8%
Supplies	\$0	\$0	\$6,811	\$9,290	\$9,290	0%
Total Neighborhood Services:	\$0	\$0	\$463,635	\$567,895	\$536,986	-5.4%
Inspections						
Personnel Services	\$522,258	\$523,908	\$489,833	\$553,615	\$605,351	9.3%
Contractual Services	\$9,822	\$10,534	\$10,851	\$10,820	\$9,060	-16.3%
Supplies	\$15,911	\$13,967	\$12,458	\$17,260	\$17,260	0%
Total Inspections:	\$547,991	\$548,409	\$513,142	\$581,695	\$631,671	8.6%
Planning And Zoning						
Personnel Services	\$366,298	\$382,625	\$144,402	\$239,478	\$160,987	-32.8%
Contractual Services	\$1,850	\$10,720	\$33,363	\$19,050	\$26,550	39.4%
Supplies	\$3,013	\$5,466	\$3,200	\$5,150	\$5,150	0%
Total Planning And Zoning:	\$371,161	\$398,811	\$180,965	\$263,678	\$192,687	-26.9%
Total Development:	\$1,021,515	\$1,113,137	\$1,501,165	\$2,129,622	\$2,637,725	23.9%
Police						
Neighborhood Services						
Personnel Services	\$345,571	\$283,618	\$0	\$0		N/A
Contractual Services	\$47,688	\$55,271	\$0	\$0		N/A
Supplies	\$8,479	\$7,468	\$0	\$0		N/A
Total Neighborhood Services:	\$401,738	\$346,357	\$0	\$0		N/A
Total Police:	\$401,738	\$346,357	\$0	\$0		N/A
Total Expenditures:	\$1,423,253	\$1,459,494	\$1,501,165	\$2,129,622	\$2,637,725	23.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



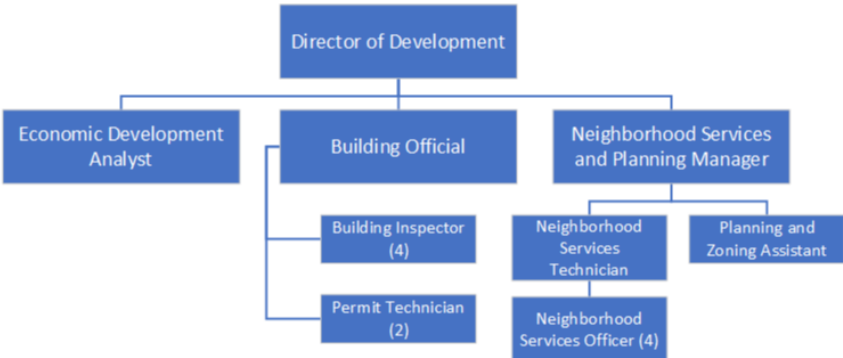
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Development	\$946,487	\$985,312	\$1,264,509	\$1,485,532	\$1,440,535	-3%
Police	\$345,571	\$283,618	\$0	\$0		N/A
Total Personnel Services:	\$1,292,058	\$1,268,930	\$1,264,509	\$1,485,532	\$1,440,535	-3%
Contractual Services						
Development	\$46,855	\$91,238	\$201,559	\$571,080	\$1,124,180	96.9%
Police	\$47,688	\$55,271	\$0	\$0		N/A
Total Contractual Services:	\$94,543	\$146,509	\$201,559	\$571,080	\$1,124,180	96.9%
Supplies						
Development	\$28,173	\$36,587	\$35,097	\$47,730	\$47,730	0%
Police	\$8,479	\$7,468	\$0	\$0		N/A
Total Supplies:	\$36,652	\$44,055	\$35,097	\$47,730	\$47,730	0%
Utilities						
Development	\$0	\$0	\$0	\$25,280	\$25,280	0%
Total Utilities:	\$0	\$0	\$0	\$25,280	\$25,280	0%
Total Expense Objects:	\$1,423,253	\$1,459,494	\$1,501,165	\$2,129,622	\$2,637,725	23.9%

Organizational Chart

Development

City of Bedford



POSITION FUNDING

General Fund	Blue
Tourism Fund	Purple
Water & Sewer Fund	Green
Stormwater Fund	Yellow
Commercial Vehicle Enforcement Fund	Orange
Special Projects	Red



Goals

Economic Development

Revitalization

- Aid in the revitalization of obsolete facilities through redevelopment, rehabilitation, and other available means.
- Create outreach programs to facilitate and incentivize the revitalization of older residential neighborhoods.

Economic Vitality

- Positively influence growth and redevelopment of the City of Bedford's business community.
- Take advantage of the opportunities revealed by the North Tarrant Express expansion.

Transformation

- Strive to develop a highly skilled and flexible workforce to meet the needs of the community's businesses by networking with education and business leaders and by taking an active role in identifying opportunities to enhance the workforce.
- Direct specific recruiting efforts towards arts-related businesses.

Organizational Excellence

- Implementation of an Enterprise System, which will increase efficiencies in processing all development permits (Building Inspections, Planning, and Engineering), code initiatives and violations, various inspections, and Planning & Zoning cases. This system will allow for shorter turnaround times on all permits, consistent processing times, better oversight of active permits, increased communications among reviewers and the applicants, and thorough and searchable records across all involved departments, among many other items. Beyond the increase in processing all development permits and code cases, the system will provide for increased reporting capabilities, which will allow the city to track analytics beyond any current capabilities, and in real time. The new system begins to place the applicants in control of their applications, while still connecting applicants to City Staff; this accessible and searchable information will reduce walk-ins and phone calls to Development Staff. The system also contributes to increased transparency.
- Maintain economic development related databases to meet the needs of the development community.
- Obtain favorable management decisions to invest human and capital resources in Bedford.

Communicate & Engage with Citizens

- Stimulate participation in shop-local programs such as "Shop Bedford First".
- Promote participation in neighborhood programs via the Neighborhood Services Division.
- Participate in Hurst-Euless-Bedford Chamber events, ribbon cuttings, luncheons, etc.

Planning and Zoning

Revitalization

- Enforce the Zoning Ordinance and Comprehensive Land Use Plan to protect the vitality of the neighborhoods, and seek opportunities to enhance them.
- Align zoning language to help implement neighborhood programs.

Economic Vitality

- Prepare projects for development which allow for continued economic growth in the City.

Transformation

- Master Plan, Zoning and Subdivision Ordinance Updates - A Planning and/or Engineering Firm will be secured to provide the City with an updated Master Plan, which has not been updated since 2010, and is extremely outdated. Based on the outcome of the Master Plan amendments, the selected firm will then update the City's Zoning and Subdivision Ordinance accordingly. Currently, these documents are outdated and inconsistent, not addressing current issues pertinent to the ongoing development and redevelopment of the City. It is critical that these documents are updated, as they are not consistent with current laws and interpretations and do not speak to a variety of more current development options.
- Seek out opportunities to further develop arts and culture within the City.

Organizational Excellence

- Give the best customer service by answering zoning inquiry phone calls and preparing cases for Planning and Zoning Commission, Zoning Board of Adjustment, and City Council.
- Provide timely information and manage planning and zoning cases efficiently through the process.

Communicate & Engage with Citizens

- Place recorded public meetings on website.
- Follow state-mandated processes to notify property owners within 200 feet of a change in the property, whether it be zoning or otherwise.

Permits and Inspections

Revitalization

- Assist contractors and developers to encourage, promote and secure revitalization and new development.

Economic Vitality

- Provide quality and consistent inspections to be conducted for commercial, residential, and multi-family properties.

Transformation



- Support for Phase Next design and construction.
- Seek out opportunities to further develop arts and culture within the City.

Organizational Excellence

- Improve and enhance existing inspection services to ensure the health, safety, and welfare of the community.

Communicate & Engage with Citizens

- Assist in providing proper interpretation for building codes, policies, and procedures to contractors and the general public.

Neighborhood Services

Revitalization

- Implementation of Bedford Urban Revitalization Program (BURP) to identify and address quality of life issues and property values.

Economic Vitality

- Implementation of Bedford Helping Bedford (BHB) program to garner citizen involvement in neighborhood revitalization.

Transformation

- Continued proactive efforts by the Neighborhood Services Division to address and resolve ordinance violations.
- Engage and educate residents who have repeated "code" issues and to assist in the reduction/elimination of repeat issues.

Organizational Excellence

- Ensure timely follow-ups to identify neighborhood violations 100% of the time.
- Maintain a 60%/40% division of NSD initiated violations versus those generated by the public.

Communicate & Engage with Citizens

- To create a partnership with the municipal court for a Community Service Program.
- Increased face-to-face interaction with residents and business owners.

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21
Economic Development				
Gross Retail Square Footage	Input	2,923,382	2,950,000	2,930,000
Gross Office Square Footage	Input	2,701,276	2,700,000	2,701,000
Labor Force	Input	26,903	27,990	27,450
Total Population	Input	49,330	49,582	48,815
# of Total Businesses	Input	1,355	1,335	1,300
Taxable Commercial Real Property Value (millions)	Output	\$1,920.81	\$1,995.00	\$1,995.00
New Taxable Commercial Property Value (millions)	Output	\$4.25	\$5.00	\$5.85
Taxable Business Property Value (millions)	Output	\$226.16	\$230.00	\$235.00
# of New Residential Units	Output	2	5	5
Total Sales Tax Revenue (millions)	Output	\$11.74	\$12.00	\$12.20
# of New Businesses	Output	98	100	77
Commercial Remodel Values (millions)	Output	\$43.91	\$20.00	\$20.59
Total Taxable Property Values (billions)	Output	\$4.98	\$5.00	\$5.19
Taxable Property Value per \$1 Economic Development Budget	Efficiency	\$17,471	\$15.321	\$15.911
# of Unique Visitors to Economic Development Web Page Anually	Efficiency	178	150	150
Division Budget as a % of General Fund	Efficiency	0.84%	0.86%	1.16%
Taxable Sales per Capita	Effectiveness & Outcomes	\$4,367	\$4,345	\$4,439
Taxable Sales Per Business	Effectiveness & Outcomes	\$156,043	\$161,377	\$166,692
Single Family Appraised Property Value	Effectiveness & Outcomes	\$246,813	\$252,209	\$253,000
% Change in Taxable Commercial Property Value	Effectiveness & Outcomes	8%	4%	4%
% Change in Taxable Residential Property Value	Effectiveness & Outcomes	6%	2%	0%
Planning and Zoning				
# of Ordinances/Resolutions Presented to City Council	Input	7	10	10
# of Variances/Special Exceptions	Input	2	3	3
# of Civic/Special Event/Outside Sales Permits	Input	79	25	50
# of Rezoning - Staff Reports/Ordinances	Output	7	6	6
# of Specific Use Permits - Staff Reports/Ordinances	Output	7	16	10
# of Platting (Amended Plats, Replats, Preliminary and Final Plats) - Recorded Plats	Output	8	6	4
# of Variances and Special Exceptions - Case Introduction	Output	2	3	3
# of Site Plans - Staff Reports/Resolutions	Output	2	3	3
# of Text Amendments -Staff Reports/Ordinances	Output	1	3	3
# of Development Review Committee Meetings Attended	Output	19	20	20
# of Planning and Zoning Meetings Attended	Output	10	20	20
# of Zoning Board of Adjustment Meetings Attended	Output	2	3	3
# of City Council Meetings Attended	Output	13	20	20
# of Workshops with Planning and Zoning Commission Attended	Output	2	2	1
% of Zoning/Platting Reviews Completed in 3 Days	Efficiency	100%	100%	100%
% of Civic/Special Event/Outside Sales Permits Completed in 7 Days	Efficiency	100%	100%	100%

% of Open Records Requests/Zoning Verification Letters Completed in 5 Days	Efficiency	100%	99%	99%
% of Development Review Committee Comments Completed in 5 Days	Efficiency	100%	98%	98%
Division Budget as a % of General Fund	Efficiency	0.55%	0.69%	0.41%
Average # of Days for Zoning Applications to Ordinance	Effectiveness & Outcomes	60	60	60
Average # of Days for Plat Applications	Effectiveness & Outcomes	30	30	30
Average # of Days for Variance/Special Exception Applications	Effectiveness & Outcomes	30	30	30
Average # of Days for Site Plans to Ordinance	Effectiveness & Outcomes	60	60	60
Average # of Days for Zoning Ordinance Text Amendments	Effectiveness & Outcomes	60	60	60
Average # of Days for Civic & Special Event Permits	Effectiveness & Outcomes	7	7	7
Permits and Inspections				
# of Building Officials	Input	1	1	1
# of Building Inspectors	Input	4	4	4
# of Permit Technicians	Input	2	2	2
# of Permit Applications Processed	Output	2,585	3,500	2,970
# of Commercial Permits Processed	Output	498	450	176
# of Residential Permits Processed	Output	1,606	1,850	2,505
# of Certificate of Occupancy Permits Processed	Output	183	175	163
# of Plan Reviews Processed	Output	1,031	1,200	1,140
# of Building Inspections Performed	Output	3,914	5,350	3,862
# of Multifamily Inspections Performed	Output	70	70	78
Division Budget as a % of General Fund	Efficiency	1.56%	1.53%	1.61%
Average # of Days to Process Commercial Permit Applications	Efficiency	15	15	15
Average # of Days to Process Residential Permit Applications	Efficiency	10	10	10
Average # of Days to Process Certificate of Occupancy Permit Applications	Efficiency	2	2	2
Average # of Days to Process Commercial Plan Review	Efficiency	10	10	10
Average # of Days to Perform Building Inspections	Efficiency	1	1	1
Average # of Days to Perform Multifamily Property Inspections	Efficiency	5	5	5
% of Staff Time (Permit Tech) to Process Permit Applications	Effectiveness & Outcomes	95%	95%	95%
% of Staff Time (Building Official) to Process Plan Review	Effectiveness & Outcomes	85%	85%	85%
% of Staff Time (Building Inspector) to Perform Building / Multifamily Inspections	Effectiveness & Outcomes	98%	98%	98%
Value of New Residential Property	Effectiveness & Outcomes	\$483,500	\$0	\$335,780

Value of New Commercial Property	Effectiveness & Outcomes	\$1,250,000	\$1,100,000	\$2,925,000
Total Revenue Generated	Effectiveness & Outcomes	\$1,025,230	\$1,000,000	\$846,491
Neighborhood Services				
# of Neighborhood Services Manager	Input	1	1	1
# of Neighborhood Services Supervisor	Input	0	1	0
# of Neighborhood Services Officers	Input	4	4	4
# of Neighborhood Services Admin	Input	1	1	1
# of Neighborhood Services Senior Officer	Input	1	0	0
# of Violations	Output	N/A	3,000	1,582
# of Signs Picked Up	Output	N/A	1,000	897
# of Follow-ups	Output	N/A	3,000	2,373
% of Face-to-Face Interactions	Output	N/A	80%	30%
Division Budget as a % of General Budget	Efficiency	1.41%	1.49%	1.40%
# of Corrected Violations	Efficiency	N/A	3,000	N/A
# of Citations	Efficiency	N/A	150	24
% of Total Compliance	Effectiveness & Outcomes	N/A	90%	N/A
% of District 1 Compliance	Effectiveness & Outcomes	N/A	99%	N/A
% of District 2 Compliance	Effectiveness & Outcomes	N/A	99%	N/A
% of District 3 Compliance	Effectiveness & Outcomes	N/A	99%	N/A
% of District 4 Compliance	Effectiveness & Outcomes	N/A	99%	N/A
% of Complaints Initiated by Officers vs. Public Initiated	Effectiveness & Outcomes	N/A	70%	N/A
# of Volunteer Hours	Effectiveness & Outcomes	N/A	120	0

Administrative Services



Maria Joyner
Director of Finance

Finance

The Finance Division strives to be the standard of excellence in the development and implementation of innovative programs and processes. The Finance Division is responsible for the oversight and management of the City's assets. Moreover, Finance is primarily responsible for ensuring proper stewardship of the City's financial resources by properly classifying and accounting for every dollar the City collects and spends. The areas of responsibility that fall under the Finance Department include: financial reporting, budgeting, banking, cash and investment management, debt management, capital financing, accounting, purchasing, accounts payable, general and fire payrolls, ambulance billing, accounts receivable, revenue monitoring, utility payments, billing, and municipal court.

In addition, this Division is responsible for coordinating the annual budget process, annual audit process and preparing the Comprehensive Annual Financial Report, as well as supporting schedules. Finance also manages the City-wide Purchase Card program and accurately reports financial statement information. The citizens of Bedford can rely on Finance to accurately manage, disclose, and safeguard the City's financial assets.

Municipal Court

The Municipal Court is a court of record that has jurisdiction within the City of Bedford's territorial limits over all Class C misdemeanor cases brought under City ordinances and the Texas State Statutes. The mission of the Bedford Municipal Court is to provide the City of Bedford with adjudication of Class C misdemeanor criminal laws within the City limits and warrant issuance/collection services. The Municipal Court has the responsibility to remain educated and informed on all laws that pertain to the Municipal Courts of Texas and the impact that those laws will have on the City of Bedford and Court functions. This Division processes all documentation in accordance with State law and judicial procedures. This includes: payment of fines, distribution of court costs into mandated State accounts and City of Bedford accounts, daily cash reconciliation, defendant correspondence, citation entry/import, preparation and issuance of all Class C misdemeanor alias and capias warrants, filing of citizen complaints, scheduling of trial/court/attorney dockets, processing of cash and surety bonds, forfeiting of cash bonds, time pay and show cause hearings, expunction hearings, and filing of attorney motions. The Municipal Court is also responsible for all open records requests, discovery requests, and judicial open record requests.

Teen Court

The Hurst-Eules-Bedford (HEB) Teen Court is responsible for the management of a diversionary program that allows juvenile offenders with Class C misdemeanors from the Hurst, Eules, and Bedford Municipal Courts an alternative to the criminal justice system. This program allows teen or adult volunteers and community members to be involved in the judicial system. Participants from all three cities are offered sentencing alternatives in lieu of fines, including educational programs. Numerous local educational programs are presented to the teens and parents on Teen Court night. Teen Court is overseen by an Advisory Board comprised of citizens appointed by the City Councils at Hurst, Eules, and Bedford. The Advisory Board's mission statement is: Provide counsel to the Teen Court to guide and support students and parents, and positively connect with the community.

Customer Service

To better assist the needs of the visitors who come to the City, the Customer Service Division is often regarded as the Ambassadors for the Bedford Community. Customer Service staff assists customers with helpful information regarding utilities, solid waste, recycling, storm drainage, hazardous waste vouchers and contacts for other governmental services. This Division is responsible for managing the utility billing for services including: water, sewer, solid waste, recycling and storm drainage. Customer Service edits and manages the meter reading process and oversees the printing and mailing of water utility bills to residential, apartment and commercial customers. In addition, this Division informs the public of local areas of interest, various services and programs provided by City Departments and emergency notifications that could temporarily hinder current service levels.

FY 2020-2021 Highlights

Finance

- The Finance Division has maintained its 'AA' long-term bond rating for the City's general obligation (GO) bonds and its public property finance contractual obligations, which categorizes the City as having a stable outlook.
- The Government Finance Officers Association (GFOA) awarded the 25th consecutive year Distinguished Budget Presentation Award for the fiscal year beginning October 1, 2020.
- The Government Finance Officers Association (GFOA) awarded the 24th consecutive year Certificate of Achievement for Excellence in Financial Reporting to the City of Bedford for its Comprehensive Annual Financial Report (CAFR) for fiscal year ended September 30, 2020.

Municipal Court

- Participated in the 2021 State of Texas "Great Texas Warrant Round Up" clearing 415 warrants, while generating \$86,776.07 in revenue.
- Collaborated with Linebarger, Goggan, Blair, & Sampson LLP for area specific increased collection efforts regarding defendants with outstanding warrants.
- Participated in the 2020 Municipal Courts Week whereby our efforts for advocating traffic safety and awareness were recognized by the Texas Municipal Court Education Center in Austin, TX.
- Established virtual court dockets to accommodate defendants, attorneys, judges, and criminal justice participants to insure adequate communication during the COVID-19 pandemic.
- Conducted a holiday food drive to increase warrant compliance and allow for defendants to start a payment plan.
- Conducted a school supply drive to increase warrant compliance and allow for defendants to start a payment plan.

Teen Court

- In May 2021, HEB Teen Court Advisory Board awarded four teen volunteers with scholarships totaling \$5,000. These four teens provided over 356 community volunteer hours to the HEB Teen Court.
- Established virtual court dockets and enrollments to accommodate teen defendants to insure adequate communication during the COVID-19 pandemic.

Customer Service

- Implemented Interactive Voice Response (IVR) system to pay a water bill over the phone. There are multiple payment options using this system including some added payment features; the use of an electronic check, a checking account, a savings account, Discover, American Express, MasterCard, Visa (Debit and/or Credit).
- Rate increase in the water, sewer, trash and recycling rates, effective January 1, 2021.
- Collaborated with a third party vendor to do a water, sewer and drainage rate study for a period of (5) five years. A presentation was presented to the City Council for a selection of (4) four options over a (5) five year time frame. Customer Service staff reviewed all 15,269 accounts to ensure each utility rate, meter type and other charges were being billed accurately.
- Staff received training for the new platform and updates to the online payment system.
- Participated and received training with the new bank implementation.
- Collaborated with the IT Department to implement a Mass Adjustment process to credit residential and apartment accounts a 2,000 gallons water credit due to the winter storm.
- Assisted in creating a program to capture consumption for the months of December through April, discarding the highest month for the 2021 sewer averaging.

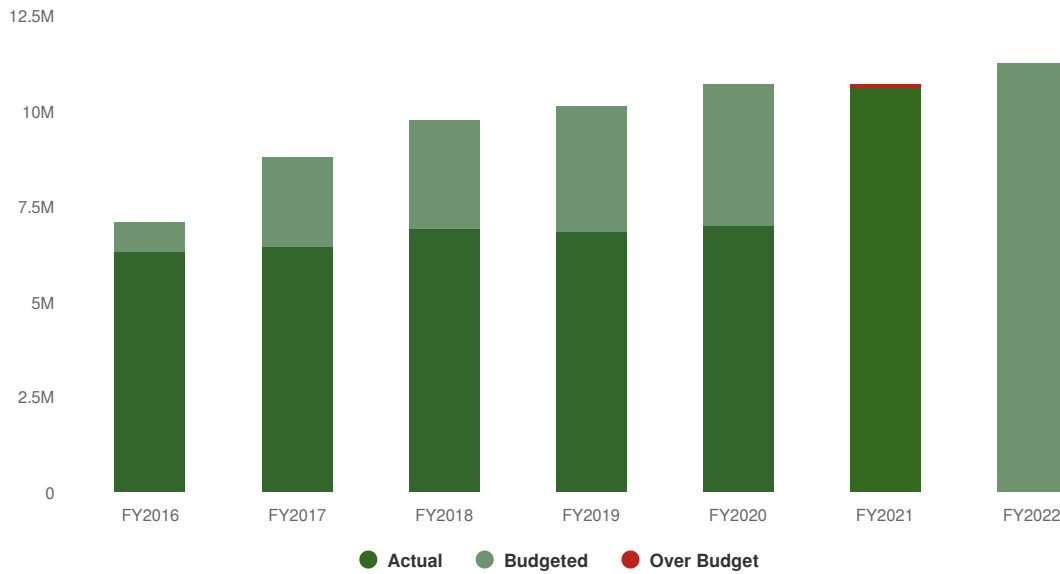
Expenditures Summary

In Finance, the Strategic Services Manager position was moved to the Finance Division, along with the related funding for training and dues. Additionally, funding was included for the upcoming Single Audit due to the amount of Federal funding received during the previous fiscal year.

In Non-Departmental, budget amounts for the changes in employee health and dental insurance for all General Fund employees were placed in the Non-Departmental budget of both General Fund and Water Fund as specific allocations were not known at the time of budget adoption. The City Council also returned to printing and mailing the Bedford Connection to all residents, and the funding for this was reinstated in the FY 2022 budget. Finance requested funding for the Tyler Content Manager module to enhance the accounting software, which was approved. There were also increases in the Legal services budget and a new transfer for the Library Technology Fund included in this budget.

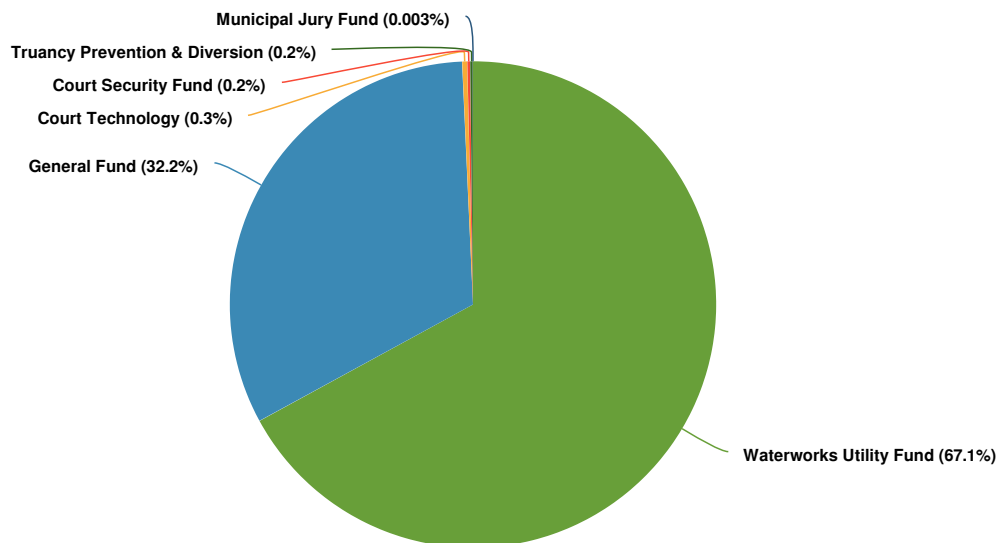
\$11,299,253 **\$693,817**
 (6.5% vs. prior year)

Administrative Services Proposed and Historical Budget vs. Actual

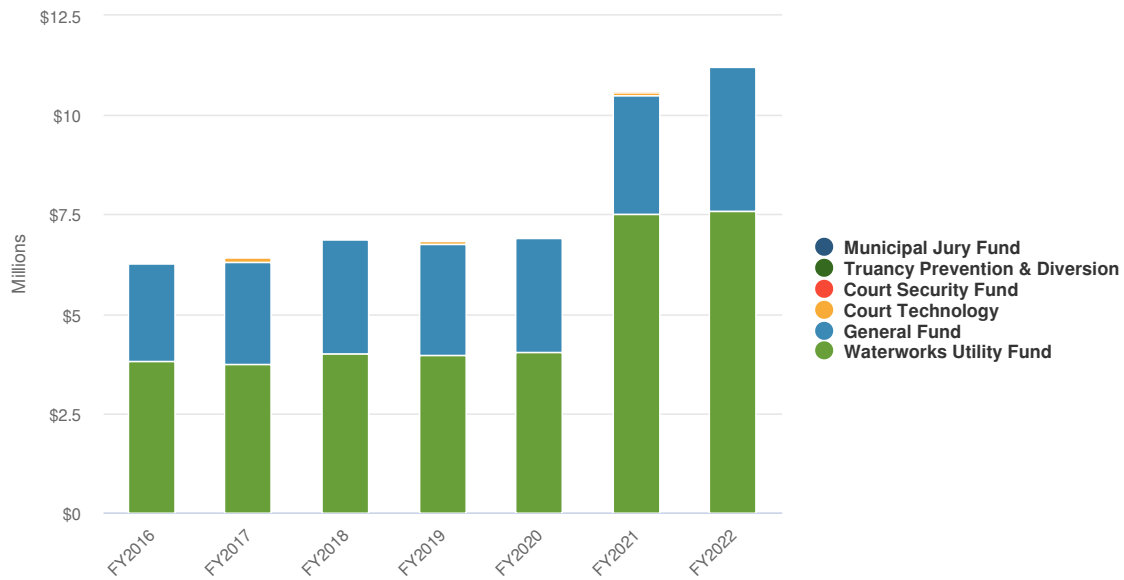


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

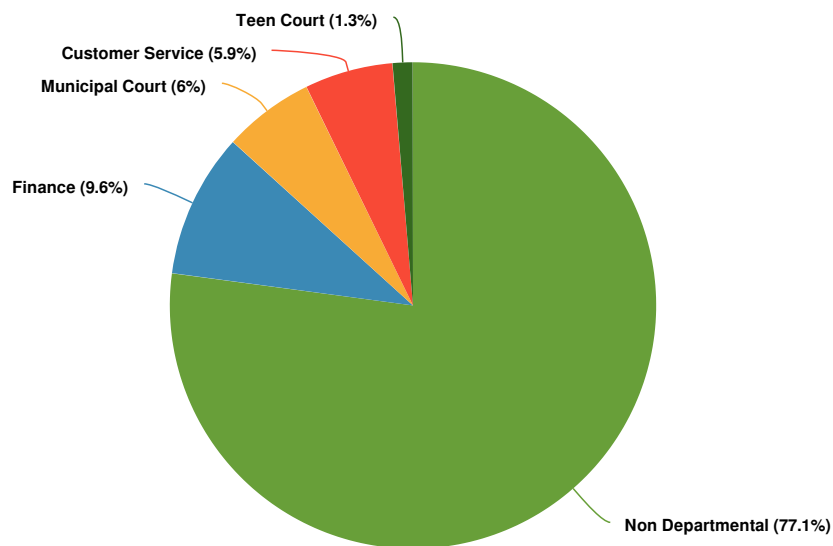


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$1,009,272	\$968,966	\$864,182	\$1,158,789	\$1,581,399	36.5%
Contractual Services	\$1,290,270	\$1,386,340	\$1,224,718	\$1,357,795	\$1,421,225	4.7%
Supplies	\$96,406	\$39,267	\$27,612	\$38,320	\$138,850	262.3%
Maintenance	\$246,095	\$196,157	\$295,167	\$245,000	\$295,100	20.4%
Debt Service & Transfers	\$186,016	\$177,711	\$428,677	\$180,000	\$205,000	13.9%
COVID & Misc	\$0	\$0	-\$63	\$0	\$0	0%
Utilities	\$47,231	\$48,121	\$40,866	\$20,570	\$0	-100%
Total General Fund:	\$2,875,290	\$2,816,562	\$2,881,159	\$3,000,474	\$3,641,574	21.4%
Court Security Fund						
Debt Service & Transfers	\$32,000	\$25,660	\$21,100	\$25,000	\$22,000	-12%
Total Court Security Fund:	\$32,000	\$25,660	\$21,100	\$25,000	\$22,000	-12%
Truancy Prevention & Diversion						
Debt Service & Transfers	\$0	\$0	\$0	\$20,000	\$20,000	0%
Total Truancy Prevention & Diversion:	\$0	\$0	\$0	\$20,000	\$20,000	0%
Municipal Jury Fund						
Debt Service & Transfers	\$0	\$0	\$0	\$200	\$300	50%
Total Municipal Jury Fund:	\$0	\$0	\$0	\$200	\$300	50%
Court Technology						

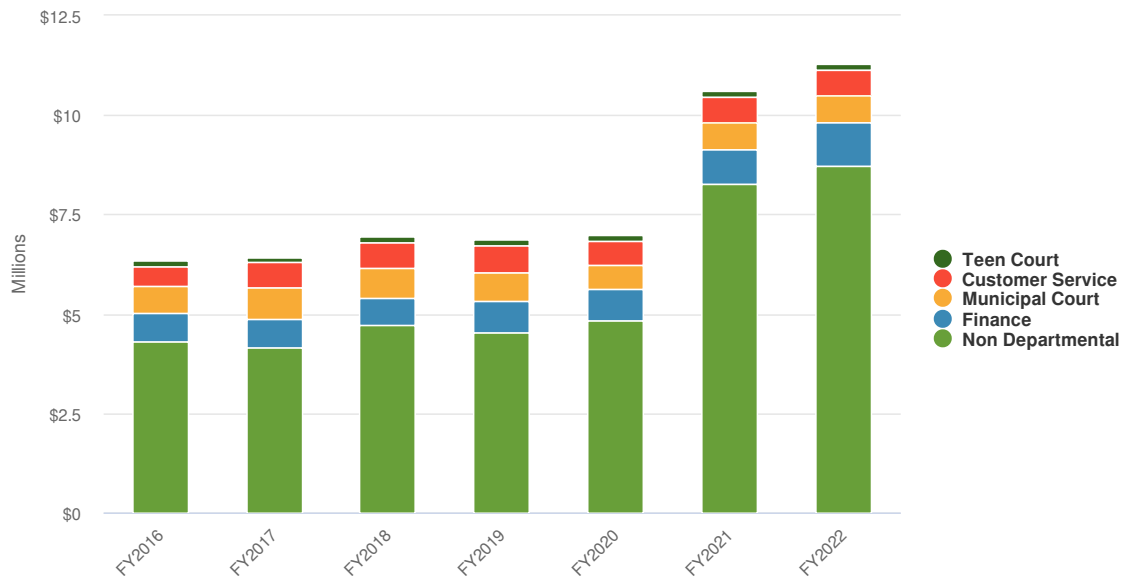
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$27,453	\$46,067	\$36,990	\$37,110	\$32,360	-12.8%
Supplies	\$10,287	\$9,705	\$4,132	\$7,000	\$4,940	-29.4%
Maintenance	\$713	\$0	\$0	\$1,600	\$1,000	-37.5%
Capital Outlay	\$0	\$0	\$3,865	\$0	\$0	0%
Total Court Technology:	\$38,453	\$55,772	\$44,987	\$45,710	\$38,300	-16.2%
Waterworks Utility Fund						
Personnel Services	\$523,764	\$527,188	\$467,412	\$332,688	\$375,223	12.8%
Contractual Services	\$413,520	\$337,416	\$400,377	\$370,340	\$357,740	-3.4%
Supplies	\$82,778	\$78,095	\$80,168	\$82,350	\$82,650	0.4%
Maintenance	\$34,773	\$31,238	\$21,319	\$43,850	\$74,350	69.6%
Debt Service & Transfers	\$2,911,335	\$2,963,734	\$3,049,797	\$6,684,824	\$6,687,116	0%
Utilities	\$18,702	\$19,983	\$12,806	\$0	\$0	0%
Total Waterworks Utility Fund:	\$3,984,872	\$3,957,654	\$4,031,879	\$7,514,052	\$7,577,079	0.8%
Total:	\$6,930,615	\$6,855,648	\$6,979,125	\$10,605,436	\$11,299,253	6.5%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

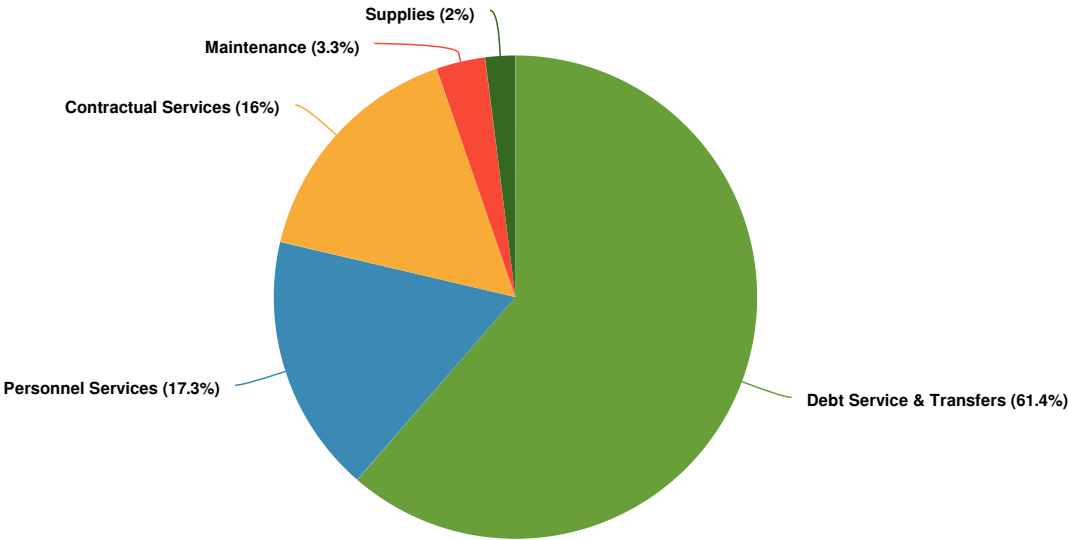


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Administrative Services						
Finance						
Personnel Services	\$449,814	\$502,985	\$507,263	\$628,718	\$817,525	30%
Contractual Services	\$203,768	\$244,722	\$259,624	\$236,270	\$261,660	10.7%
Supplies	\$11,311	\$5,852	\$5,066	\$6,460	\$8,240	27.6%
Utilities	\$47,231	\$48,121	\$40,866	\$20,570	\$0	-100%
Total Finance:	\$712,124	\$801,680	\$812,819	\$892,018	\$1,087,425	21.9%
Customer Service						
Personnel Services	\$360,789	\$344,811	\$309,762	\$332,688	\$345,323	3.8%
Contractual Services	\$175,987	\$89,601	\$77,638	\$92,510	\$93,210	0.8%
Supplies	\$82,388	\$77,187	\$79,609	\$82,000	\$82,300	0.4%
Maintenance	\$0	\$580	\$3,414	\$1,500	\$1,500	0%
Debt Service & Transfers	\$0	\$142,000	\$142,000	\$142,000	\$142,000	0%
Utilities	\$18,702	\$19,983	\$12,806	\$0	\$0	0%
Total Customer Service:	\$637,866	\$674,162	\$625,229	\$650,698	\$664,333	2.1%
Non Departmental						
Personnel Services	\$83,700	\$42,104	\$33,429	\$0	\$230,000	N/A
Contractual Services	\$1,178,572	\$1,232,440	\$1,128,187	\$1,233,930	\$1,253,220	1.6%
Supplies	\$62,479	\$15,231	\$9,108	\$13,650	\$112,650	725.3%

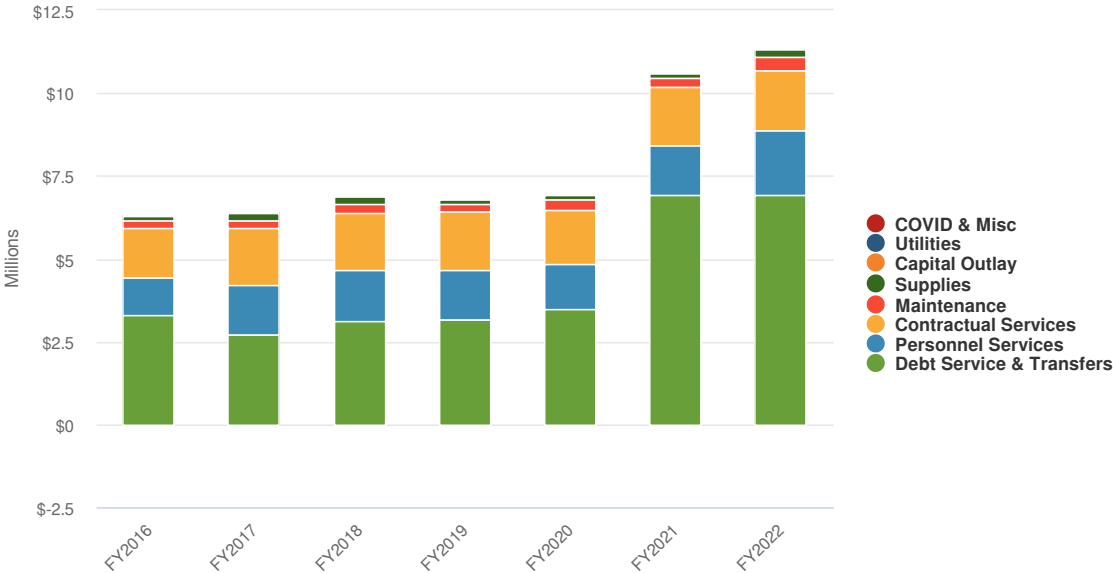
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$280,760	\$226,746	\$313,072	\$287,350	\$367,950	28%
Debt Service & Transfers	\$3,097,351	\$2,999,445	\$3,336,474	\$6,722,824	\$6,750,116	0.4%
Total Non Departmental:	\$4,702,862	\$4,515,966	\$4,820,270	\$8,257,754	\$8,713,936	5.5%
Municipal Court						
Personnel Services	\$510,931	\$500,178	\$358,682	\$393,750	\$420,320	6.7%
Contractual Services	\$169,003	\$185,090	\$192,379	\$198,765	\$199,475	0.4%
Supplies	\$29,364	\$25,648	\$16,229	\$21,010	\$18,790	-10.6%
Maintenance	\$713	\$0	\$0	\$1,600	\$1,000	-37.5%
Debt Service & Transfers	\$32,000	\$25,660	\$21,100	\$45,200	\$42,300	-6.4%
COVID & Misc	\$0	\$0	-\$63	\$0	\$0	0%
Capital Outlay	\$0	\$0	\$3,865	\$0	\$0	0%
Total Municipal Court:	\$742,011	\$736,576	\$592,192	\$660,325	\$681,885	3.3%
Teen Court						
Personnel Services	\$127,802	\$106,076	\$122,458	\$136,321	\$143,454	5.2%
Contractual Services	\$3,913	\$17,970	\$4,257	\$3,770	\$3,760	-0.3%
Supplies	\$3,929	\$3,149	\$1,900	\$4,550	\$4,460	-2%
Maintenance	\$108	\$69	\$0	\$0	\$0	0%
Total Teen Court:	\$135,752	\$127,264	\$128,615	\$144,641	\$151,674	4.9%
Total Administrative Services:	\$6,930,615	\$6,855,648	\$6,979,125	\$10,605,436	\$11,299,253	6.5%
Total Expenditures:	\$6,930,615	\$6,855,648	\$6,979,125	\$10,605,436	\$11,299,253	6.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



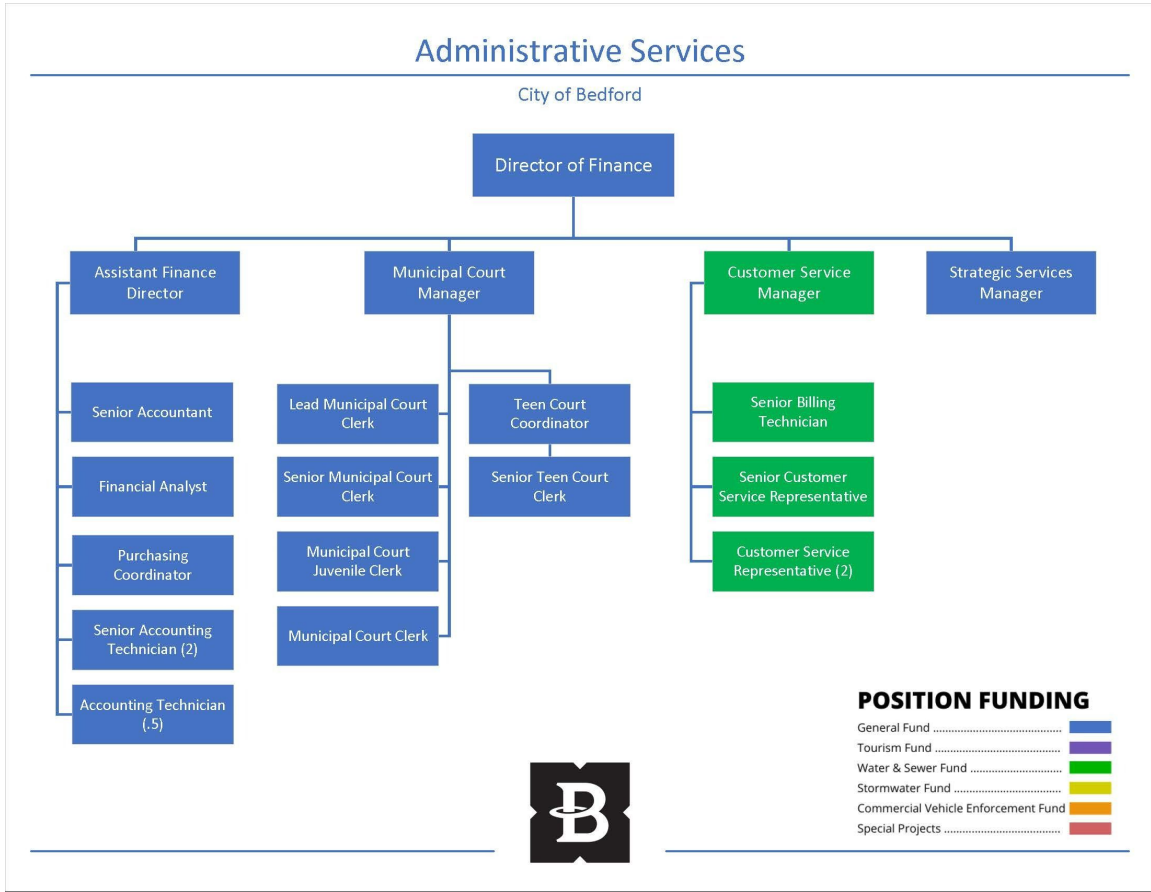
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Administrative Services	\$1,533,036	\$1,496,154	\$1,331,594	\$1,491,477	\$1,956,622	31.2%
Total Personnel Services:	\$1,533,036	\$1,496,154	\$1,331,594	\$1,491,477	\$1,956,622	31.2%
Contractual Services						
Administrative Services	\$1,731,243	\$1,769,823	\$1,662,085	\$1,765,245	\$1,811,325	2.6%
Total Contractual Services:	\$1,731,243	\$1,769,823	\$1,662,085	\$1,765,245	\$1,811,325	2.6%
Supplies						
Administrative Services	\$189,471	\$127,067	\$111,912	\$127,670	\$226,440	77.4%
Total Supplies:	\$189,471	\$127,067	\$111,912	\$127,670	\$226,440	77.4%
Maintenance						
Administrative Services	\$281,581	\$227,395	\$316,486	\$290,450	\$370,450	27.5%
Total Maintenance:	\$281,581	\$227,395	\$316,486	\$290,450	\$370,450	27.5%
Debt Service & Transfers						
Administrative Services	\$3,129,351	\$3,167,105	\$3,499,574	\$6,910,024	\$6,934,416	0.4%
Total Debt Service & Transfers:	\$3,129,351	\$3,167,105	\$3,499,574	\$6,910,024	\$6,934,416	0.4%
COVID & Misc						
Administrative Services	\$0	\$0	-\$63	\$0	\$0	0%
Total COVID & Misc:	\$0	\$0	-\$63	\$0	\$0	0%
Utilities						
Administrative Services	\$65,933	\$68,104	\$53,672	\$20,570	\$0	-100%
Total Utilities:	\$65,933	\$68,104	\$53,672	\$20,570	\$0	-100%
Capital Outlay						
Administrative Services	\$0	\$0	\$3,865	\$0	\$0	0%
Total Capital Outlay:	\$0	\$0	\$3,865	\$0	\$0	0%
Total Expense Objects:	\$6,930,615	\$6,855,648	\$6,979,125	\$10,605,436	\$11,299,253	6.5%

Organizational Chart



Goals

Finance

Organizational Excellence

- Adhere to policies and changes in legislative statutes governing all aspects of financial accounting.
- Maximize the highest yield on investments while maintaining safety and liquidity of public funds and minimizing risk.
- Achieve the Certificate of Excellence in Financial Reporting Award annually from the Government Finance Officers Association of the U.S. and Canada.
- Achieve the Distinguished Budget Presentation Award from the Government Finance Officers Association of the U.S. and Canada.
- Monitor market conditions and determine feasibility of potential debt refunding opportunities.
- Promote the highest ethical standards in presenting financial information fairly and free of material misstatements.

Municipal Court

Organizational Excellence

- Provide a fair and impartial process to defendants and complainants.
- Keep all procedures and policies effective and up to date with legislative changes.
- Focus on employee development by continuing to provide training to personnel through the Texas Court Clerk Association, Texas Municipal Court Education Center, and Texas Municipal Court Association.
- Conduct an internal audit on all closed cases.

Communicate & Engage with Citizens

- Maximize Municipal Court efficiency and enhance the customer experience through the use of technology.

Teen Court

Revitalization

- Provide efficient and courteous assistance to City and community events by providing teen defendants as volunteers.
- Strengthen the ties the teen defendants have to the communities by providing adult volunteers and community service opportunities.

Communicate & Engage with Citizens

- Provide efficient and courteous assistance to City and community events by providing teen defendants as volunteers.
- Encourage adult and teen volunteers within the community to work side-by-side to provide a sense of engagement within the community.

Customer Service

Economic Vitality

- Customer Service emails Republic Waste Services to pick up any missed trash or recycling, ensuring neighborhoods are kept neat and clean.

Organizational Excellence

- The Customer Service team responds to all inquires and concerns, handling calls and emails in an efficient and timely manner.
- The team is courteous and respectful and will go "the extra mile" to assist citizens in understanding their water bills, provide hazardous waste vouchers, assist with payment options, offer assistance with their on-line and eyeonwater accounts.

Communicate & Engage with Citizens

- The Customer Service team coordinates with Public Works to better educate the residents on watering restrictions and conservation methods.
- The team provides educational information and any assistance to all residents on how to use the eyeonwater.com application and software.
- Encourage all customers to be involved in using the Badger software to view their consumption for usage, check for any potential leaks and to set up leak alerts for notification purposes.
- The team assists any resident needing guidance or assistance with the on-line payment system.

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21	TARGET 21/22
# of Manual Journal Entries	Input	1,099	1,100	1,150	1,100
# of Purchase Card Users	Input	180	203	178	180
# of A/P Invoices	Input	3,177	3,350	5,593	5,5560
# of Citations Filed	Input	7,649	12,000	8,567	10,000
# of Warrants Issued	Input	5,166	7,000	4,330	5,000
# of Community Service Placements Provided	Input	12	25	12	15
# of Volunteers Managed	Input	43	38	15	20
# of Cases Annually (Enrolled)	Input	278	250	230	250
# of Defendants Annually (Enrolled)	Input	226	200	208	225
Dollar Value of a Volunteer Hour (www.independentsector.org)	Input	\$27.20	\$25.43	\$28.54	\$28.54
# of Water Customers	Input	23,271	23,260	23,265	26,270
# of Meter Reads	Input	183,080	183,168	183,084	183,090
# of Gallons Billed	Input	2,349,863	2,150,000	2,223,000	2,500,000
# of Gallons Purchased	Input	2,222,927	2,210,000	2,222,927	2,223,000
# of Service Orders	Input	3,615	3,400	7,026	7,000
Average % of Portfolio Yield	Output	0.60%	1.60%	0.31%	0.40%
Total Outstanding Debt (thousands)	Output	\$140,526	\$133,260	\$140,530	\$132,350
Amount of Total Fine Revenue Received	Output	\$903,000	\$1,200,000	\$885,527	\$1,000,000
# of Payment Transactions Processed	Output	6,319	10,000	6,637	7,500
# of Online / Phone Payments Processed	Output	2,945	2,500	3,135	3,500
# of Cases Given Time Served Credit (Jail / Indigent)	Output	135	500	55	150
# of Open Records Requests Processed	Output	386	450	397	450
# of Cases Set for Attorney Docket	Output	3,276	4,000	3,817	4,500
# of Cases Set for Trial Docket	Output	80	150	76	100
# of Warrants Closed	Output	4,159	6,000	3,817	4,250
# of Community Service Hours Completed by Defendants	Output	3,519	3,200	5,331	6,000
# of Community Service Hours Completed by Volunteers	Output	452	700	153	350
Water Revenue	Output	\$14,442,013	\$14,864,242	\$14,573,781	\$15,098,790
Sewer Revenue	Output	\$8,650,713	\$9,516,246	\$8,673,374	\$9,611,570
Water Purchased	Output	\$7,889,742	\$8,322,870	\$6,979,368	\$8,322,870
# of Connects & Disconnects	Output	3,218	3,300	2,822	3,000
# of Payments Received	Output	174,447	168,000	171,866	172,500
# of Utility Bills Processed	Output	180,412	180,100	180,408	180,420
# of Days to Reconcile City Bank Accounts	Efficiency	15	15	15	15
% of City Funds Invested	Efficiency	93.00%	98.50%	90.50%	92.00%
% of Property Taxes Collected	Efficiency	99.92%	99.60%	98.60%	99.50%
Department Budget as a % of General Fund	Efficiency	8.79%	7.88%	9.08%	9.14%
Department Budget as a % of Water Fund	Efficiency	20.59%	30.27%	20.06%	27.58%
Average # of Payment Transactions Processed per Clerk	Efficiency	1,264	2,000	1,327	1,500
Average # of Cases Docketed per Clerk	Efficiency	1,530	2,400	1,713	2,000
Average # of Community Service Hours per Defendant	Efficiency	16	16	22	25
Average # of Community Service Hours per Volunteer	Efficiency	10	10	3	4

Received Unmodified Audit Opinion	Effectiveness & Outcomes	Yes	Yes	Yes	Yes
Received GFOA Certificate of Achievement Award	Effectiveness & Outcomes	Yes	Yes	Yes	Yes
Received GFOA Distinguished Budget Presentation Award	Effectiveness & Outcomes	Yes	Yes	Yes	Yes
Bond Rating on General Obligation Bonds	Effectiveness & Outcomes	AA	AA	AA	AA
% of Purchase Card Usage vs. Total City Purchases	Effectiveness & Outcomes	12.00%	15.00%	5.00%	5.00%
Rebate amount for the Purchase Card Program	Effectiveness & Outcomes	\$44,174	\$46,000	\$43,316	\$43,000
% of Total Cases Set for Attorney Docket	Effectiveness & Outcomes	43%	34%	44%	43%
% of Total Cases Set for Trial Docket	Effectiveness & Outcomes	1%	1%	1%	1%
# of Warrants Cleared During the Great Texas Warrant Round Up	Effectiveness & Outcomes	517	600	415	450
Total Outstanding Fines / Fees Collected During the Great Texas Warrant Round Up	Effectiveness & Outcomes	\$72,312	\$80,000	\$86,776	\$95,000
Total Outstanding Fines / Fees Cleared During the Great Texas Warrant Round Up	Effectiveness & Outcomes	\$161,487	\$175,000	\$93,623	\$135,000
% of Teen Court Cases Completed Successfully	Effectiveness & Outcomes	70%	70%	70%	70%
Average Time to Completed Teen Court Requirements	Effectiveness & Outcomes	90 Days	90 Days	90 Days	90 Days
Value of Defendant Community Service Hours to the Community	Effectiveness & Outcomes	\$95,700	\$90,000	\$152,000	\$171,000
Value of Volunteer Community	Effectiveness & Outcomes	\$12,290	\$18,000	\$4,360	\$10,000
Water Revenue per Capita	Efficiency	\$174.47	\$299.45	\$177.68	\$177.68
Water Purchased Cost as a % of Total Water Revenue	Effectiveness & Outcomes	54.71%	55.99%	47.89%	50.00%
# of Delinquent Notices	Effectiveness & Outcomes	15,286	16,000	15,396	15,500
% of Manual Payments vs. Automated Payments	Effectiveness & Outcomes	8%	5%	10%	10%

Bedford Police Department



Jeff Williams
Police Chief

The Bedford Police Department provides leadership and support to all members of the public, as well as all Police personnel through fiscal responsibility and modeling of the City's values. The Department is committed to strengthening and maintaining an atmosphere of community partnership, providing transparency to the citizens, supporting continued training and leadership development of personnel, and providing opportunities for career growth and employee retention. The Department employs 129 full-time employees, consisting of 81 sworn personnel and 48 non-sworn personnel, and is organized into nine Divisions: Administration, Animal Control, Community Services and Professional Standards, Criminal Investigations, Detention Services, Dispatch, Patrol, Records and Traffic. Additionally, the Department participates in regionalized teams such as the Northeast Tarrant County Area SWAT Team (NETCAST), Combined Reconstruction and Accident Specialist of Hurst-Eules-Bedford (CRASH) and partners with the Cities of Eules and Hurst for Mental Health and Crime Victim resources. While the primary focus of the Department is to ensure a safe environment for residents and business, several programs and services exist to address community needs and foster partnerships with the community. Programs designed to promote positive relationships are the Citizens Police Academy, Volunteers In Policing Service (VIPS), Police Explorers Post 2121 and the Social Media Program. Services offered to assist the community and address challenges include the Bedford Citizen Observation Program (BCOP), Safe Return Program, Santa Cops, the Safe Exchange Zone, Residential Security Survey, Vacation House Watch, the fostering program through the Animal Shelter and the Behavioral Intervention Unit.

FY 2020-2021 Highlights

- Statistical data for CY2020 was submitted ahead of the State's deadline and in accordance with the National Incident Based Reporting (NIBR) guidelines.
- Increased the average completion rate for public information requests completed within 5 days to a rate of 99%.
- An inventory of the property room was completed, and items related to cases in which the offenses are outside the statute of limitations were disposed.
- Bedford PD Explorer Post 2121 assisted with the Chunk your Junk, HEB Reads and Clean up Bedford events. The Explorers Post also served as actors in the Department's annual Rapid Response Training in June 2021.
- The Santa Cops program provided Christmas to 20 families (37 children).
- Maintained continuous positive interaction with the community during the COVID-19 pandemic via social media posts. The Department also participated in community events, while practicing safe distancing, such as birthday and nursing home 'parades' and clap-outs for the sixth grade classes transitioning to junior high school.
- Behavioral Intervention Unit (BIU) was reassigned to the Community Services Division. The BIU partners with the Cities of Hurst and Eules to provide mental health and crime victim services to maintain a positive rapport, assess needs, and bring in additional community resources when appropriate.
- Members of the Dispatch Center participated in a food drive sponsored by Tarrant County 911 to benefit Girls, Inc. Tarrant County.
- The Dispatch Center assisted the Fire Department with the Fire Department Best Practices Review as it related to implementation and continuation of policies and practices.
- The Criminal Investigations Division quickly identified the suspect involved in an incident involving explosives, allowing NETCAST (Northeast Tarrant County Area SWAT Team) to quickly and safely apprehend the subject without consequence.
- The Department conducted firearms training consisting of Low Light Techniques and basic firearms safety.
- The Criminal Investigations Division (CID) fosters continued partnerships with local resources to include One Safe Place, SafeHaven, The Women's Center, Texas Health Resources Hurst-Eules-Bedford, the Hurst-Eules-Bedford ISD, Springwood Hospital, Millwood Hospital, John Peter Smith Hospital and UnBound North Texas. These relationships have allowed the Behavioral Intervention Unit and CID to better serve those in need by having direct communication with professionals, and creating immediate connections between the resource and the individual.
- The Criminal Investigations Division partners with Adult Probation & Pretrial to be made aware when offenders of personal violence bond out of jail with certain bond conditions. Additionally, the Division can be made aware when an offender has violated their parole.
- The Patrol Field Training Program successfully instructed and guided thirteen new officers through the process.

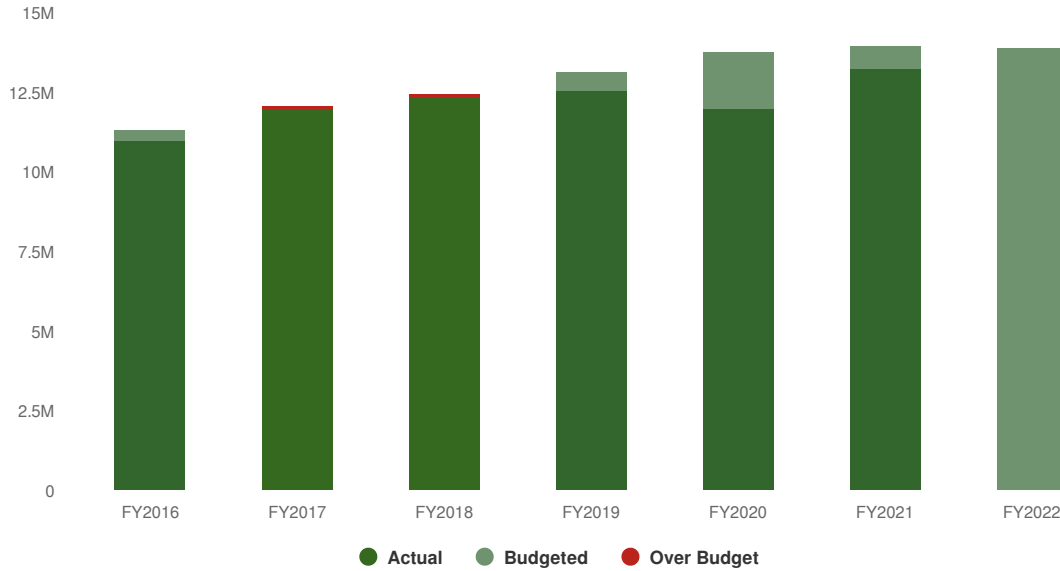
Expenditures Summary

The Police Department conducted a complete operational review of the Department during FY 2020-2021. As a result, nine positions were eliminated in the Department. Additionally, an interlocal agreement was approved that combined the operations of the Detention Center with the City of Eules. As a result, the Detention Center was closed in Bedford. This

eliminated a further 14 positions and all expenses. Instead, there is a budget for the annual payment to the City of Euless for these services. These savings are offset by the pay plan adjustments included in the budget to address compensation needs for the Department.

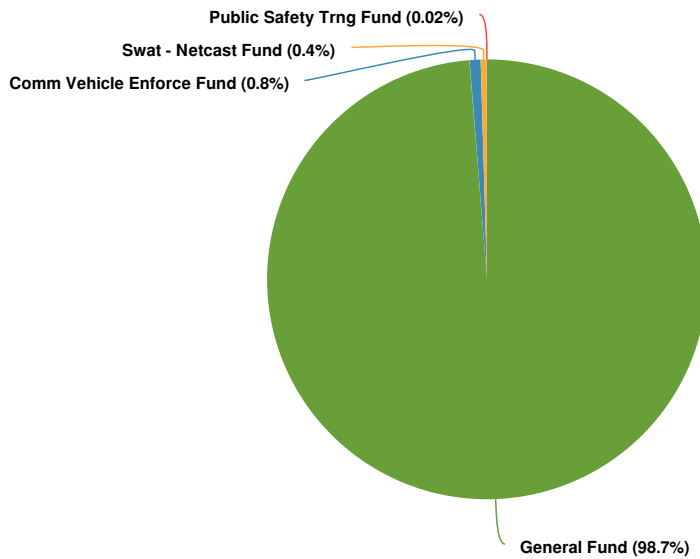
\$13,897,715 **-\$83,262**
 (-0.6% vs. prior year)

Police Proposed and Historical Budget vs. Actual

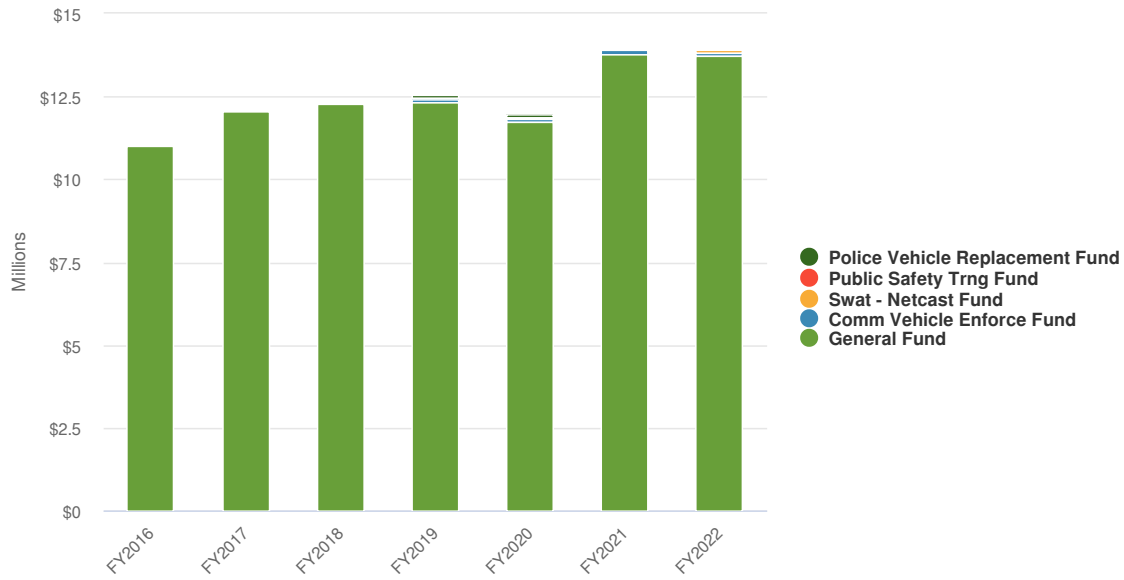


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

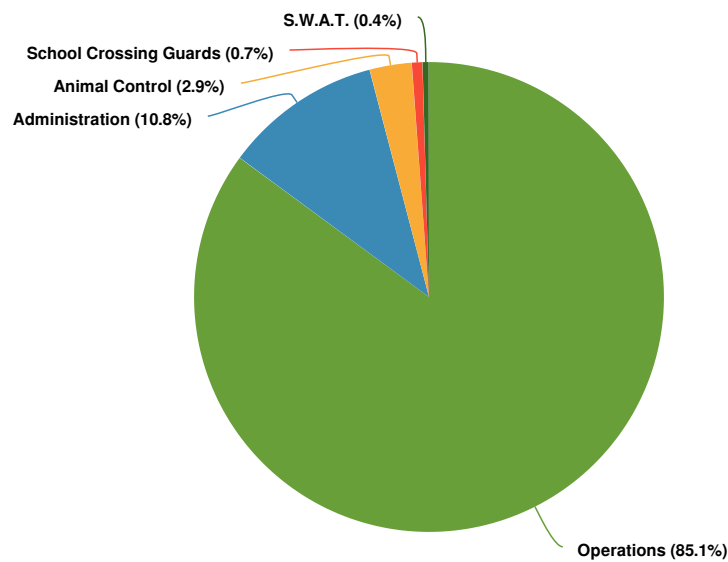


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$11,129,703	\$11,297,683	\$10,793,075	\$12,569,295	\$11,899,480	-5.3%
Contractual Services	\$331,100	\$323,565	\$312,213	\$327,830	\$1,023,725	212.3%
Supplies	\$303,037	\$310,855	\$281,626	\$355,110	\$342,900	-3.4%
Maintenance	\$18,119	\$15,008	\$13,033	\$23,500	\$63,170	168.8%
Debt Service & Transfers	\$210,984	\$250,954	\$231,964	\$165,447	\$242,510	46.6%
Utilities	\$97,987	\$112,818	\$89,497	\$128,210	\$128,210	0%
Capital Outlay	\$204,887	\$0	\$0	\$220,000	\$23,000	-89.5%
Total General Fund:	\$12,295,817	\$12,310,883	\$11,721,408	\$13,789,392	\$13,722,995	-0.5%
Comm Vehicle Enforce Fund						
Personnel Services	\$0	\$103,439	\$114,655	\$116,235	\$99,370	-14.5%
Contractual Services	\$2,271	\$2,743	\$157	\$4,900	\$4,900	0%
Supplies	\$0	\$7,907	\$658	\$3,450	\$3,450	0%
Maintenance	\$0	\$0	\$3,190	\$4,000	\$4,000	0%
Total Comm Vehicle Enforce Fund:	\$2,271	\$114,089	\$118,660	\$128,585	\$111,720	-13.1%
Police Vehicle Replacement Fund						
Debt Service & Transfers	\$77,628	\$77,627	\$77,628	\$0		N/A
Total Police Vehicle Replacement Fund:	\$77,628	\$77,627	\$77,628	\$0		N/A
Swat - Netcast Fund						

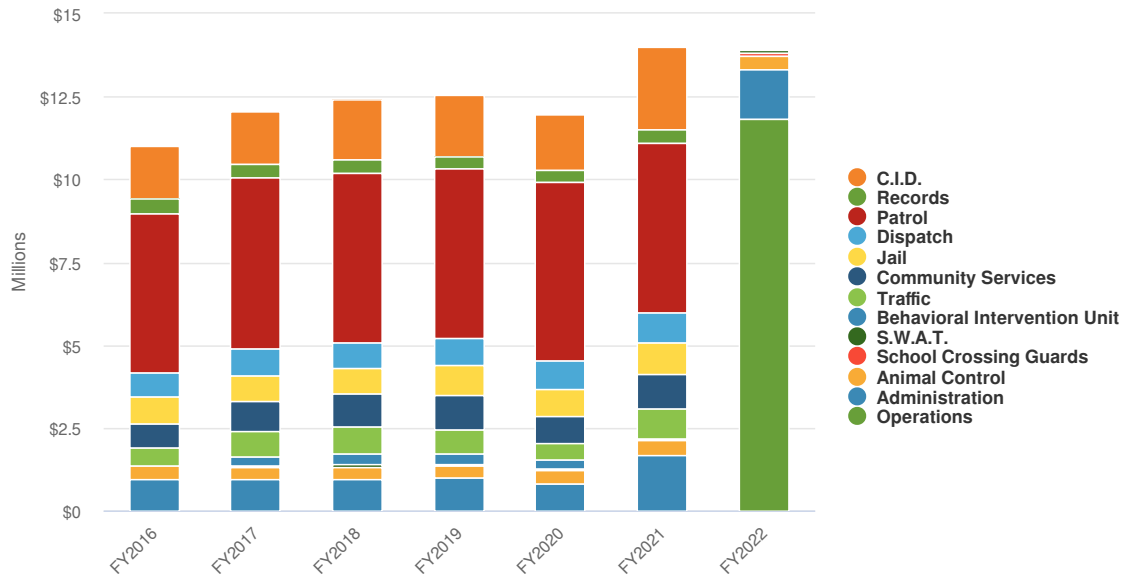
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$13,490	\$18,854	\$5,096	\$24,000	\$24,000	0%
Supplies	\$37,296	\$13,608	\$34,771	\$36,000	\$36,000	0%
Maintenance	\$0	\$0	\$23		\$0	N/A
Total Swat - Netcast Fund:	\$50,786	\$32,462	\$39,890	\$60,000	\$60,000	0%
Public Safety Trng Fund						
Contractual Services	\$12,839	\$13,928	\$7,242	\$3,000	\$3,000	0%
Total Public Safety Trng Fund:	\$12,839	\$13,928	\$7,242	\$3,000	\$3,000	0%
Total:	\$12,439,341	\$12,548,989	\$11,964,828	\$13,980,977	\$13,897,715	-0.6%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



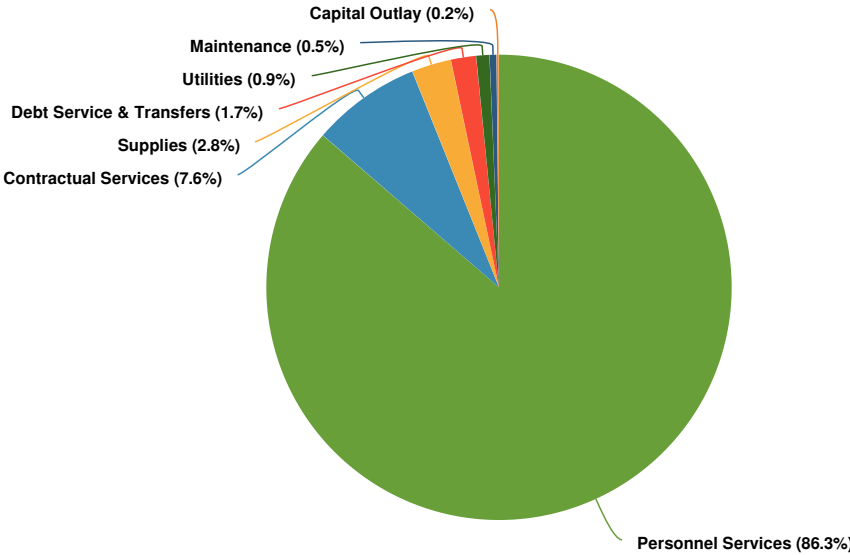
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Police						
Administration						
Personnel Services	\$618,246	\$608,177	\$474,805	\$1,072,917	\$1,018,186	-5.1%
Contractual Services	\$214,392	\$212,110	\$218,571	\$200,775	\$268,125	33.5%
Supplies	\$19,512	\$51,462	\$31,421	\$36,430	\$38,730	6.3%
Maintenance	\$0	\$1,357	\$3,882	\$6,900	\$50,310	629.1%
Debt Service & Transfers	\$0	\$15,000	\$15,000	\$15,000	\$15,000	0%
Utilities	\$85,310	\$100,126	\$78,531	\$114,290	\$114,290	0%
Capital Outlay	\$0	\$0	\$0	\$220,000	\$0	-100%
Total Administration:	\$937,460	\$988,232	\$822,210	\$1,666,312	\$1,504,641	-9.7%
Animal Control						
Personnel Services	\$360,235	\$339,886	\$384,708	\$418,116	\$366,610	-12.3%
Contractual Services	\$4,286	\$4,087	\$5,643	\$4,320	\$7,330	69.7%
Supplies	\$17,068	\$16,122	\$14,681	\$16,530	\$16,530	0%
Maintenance	\$47	\$0	\$0	\$0	\$0	0%
Utilities	\$12,677	\$12,692	\$10,966	\$13,920	\$13,920	0%
Total Animal Control:	\$394,313	\$372,787	\$415,998	\$452,886	\$404,390	-10.7%
Community Services						
Personnel Services	\$948,329	\$1,042,626	\$789,771	\$1,032,028	\$0	-100%
Contractual Services	\$7,530	\$6,575	\$5,397	\$9,520	\$0	-100%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Supplies	\$19,096	\$17,687	\$15,591	\$21,920	\$0	-100%
Total Community Services:	\$974,955	\$1,066,888	\$810,759	\$1,063,468	\$0	-100%
C.I.D.						
Personnel Services	\$1,776,428	\$1,799,902	\$1,668,968	\$2,412,092	\$0	-100%
Contractual Services	\$15,930	\$16,072	\$8,765	\$32,290	\$0	-100%
Supplies	\$24,295	\$23,110	\$17,241	\$29,480	\$0	-100%
Maintenance	\$0	\$0	\$0	\$100	\$0	-100%
Total C.I.D.:	\$1,816,653	\$1,839,084	\$1,694,974	\$2,473,962	\$0	-100%
School Crossing Guards						
Personnel Services					\$101,530	N/A
Total School Crossing Guards:					\$101,530	N/A
S.W.A.T.						
Contractual Services	\$13,490	\$18,854	\$5,096	\$24,000	\$24,000	0%
Supplies	\$37,296	\$13,608	\$34,771	\$36,000	\$36,000	0%
Maintenance	\$0	\$0	\$23	\$0	\$0	0%
Debt Service & Transfers	\$15,000	\$0	\$0			N/A
Total S.W.A.T.:	\$65,786	\$32,462	\$39,890	\$60,000	\$60,000	0%
Patrol						
Personnel Services	\$4,667,642	\$4,765,470	\$5,014,129	\$4,879,911	\$0	-100%
Contractual Services	\$32,812	\$32,827	\$29,908	\$21,310	\$0	-100%
Supplies	\$174,699	\$151,245	\$164,481	\$200,820	\$0	-100%
Maintenance	\$11,477	\$3,017	\$6,537	\$8,680	\$0	-100%
Debt Service & Transfers	\$223,436	\$161,435	\$161,436	\$0	\$0	0%
Capital Outlay	\$33,809	\$0	\$0	\$0	\$0	0%
Total Patrol:	\$5,143,875	\$5,113,994	\$5,376,491	\$5,110,721	\$0	-100%
Traffic						
Personnel Services	\$559,867	\$517,339	\$341,136	\$693,055	\$0	-100%
Contractual Services	\$3,921	\$8,155	\$2,727	\$6,000	\$0	-100%
Supplies	\$25,919	\$37,555	\$22,760	\$33,100	\$0	-100%
Maintenance	\$6,018	\$9,316	\$5,464	\$10,080	\$0	-100%
Debt Service & Transfers	\$50,176	\$152,146	\$133,156	\$150,447	\$0	-100%
Capital Outlay	\$171,078	\$0	\$0	\$0	\$0	0%
Total Traffic:	\$816,979	\$724,511	\$505,243	\$892,682	\$0	-100%
Dispatch						
Personnel Services	\$776,636	\$830,611	\$856,236	\$916,633	\$0	-100%

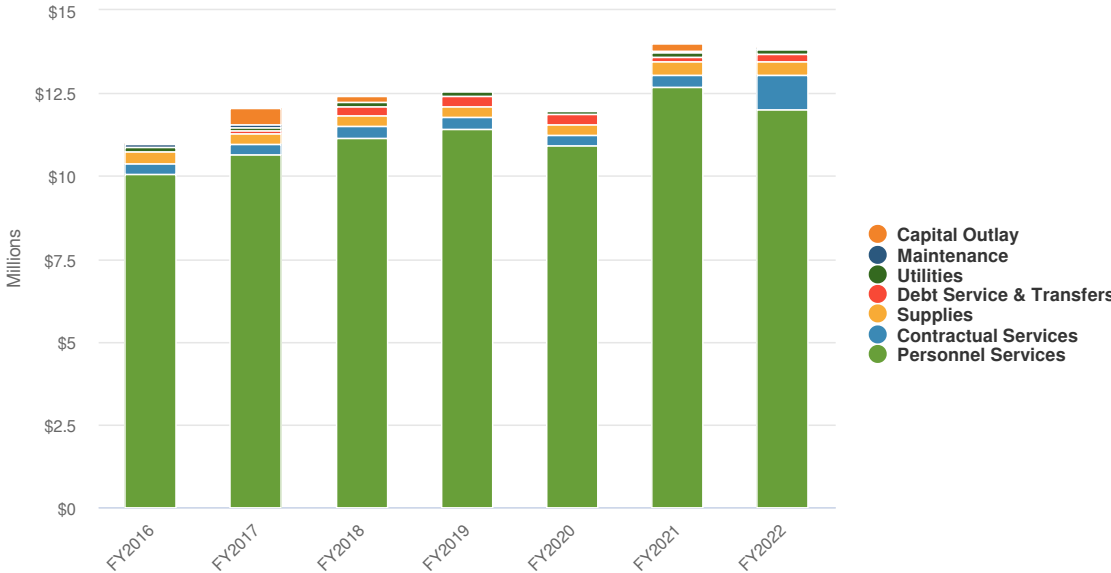
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$2,205	\$3,401	\$1,374	\$2,205	\$0	-100%
Supplies	\$969	\$1,296	\$956	\$1,590	\$0	-100%
Total Dispatch:	\$779,810	\$835,308	\$858,566	\$920,428	\$0	-100%
Jail						
Personnel Services	\$716,100	\$824,700	\$802,645	\$877,551	\$0	-100%
Contractual Services	\$41,725	\$35,007	\$25,467	\$51,650	\$0	-100%
Supplies	\$6,856	\$6,072	\$6,758	\$8,610	\$0	-100%
Maintenance	\$577	\$1,318	\$340	\$1,740	\$0	-100%
Total Jail:	\$765,258	\$867,097	\$835,210	\$939,551	\$0	-100%
Records						
Personnel Services	\$399,041	\$368,932	\$339,233	\$383,227	\$0	-100%
Contractual Services	\$3,880	\$2,924	\$2,978	\$7,660	\$0	-100%
Supplies	\$11,263	\$11,145	\$6,419	\$10,080	\$0	-100%
Total Records:	\$414,184	\$383,001	\$348,630	\$400,967	\$0	-100%
Behavioral Intervention Unit						
Personnel Services	\$307,179	\$303,479	\$236,099	\$0		N/A
Contractual Services	\$19,529	\$19,078	\$18,782	\$0		N/A
Supplies	\$3,360	\$3,068	\$1,976	\$0		N/A
Total Behavioral Intervention Unit:	\$330,068	\$325,625	\$256,857	\$0		N/A
Operations						
Personnel Services					\$10,512,524	N/A
Contractual Services					\$756,170	N/A
Supplies					\$291,090	N/A
Maintenance					\$16,860	N/A
Debt Service & Transfers					\$227,510	N/A
Capital Outlay					\$23,000	N/A
Total Operations:					\$11,827,154	N/A
Total Police:	\$12,439,341	\$12,548,989	\$11,964,828	\$13,980,977	\$13,897,715	-0.6%
Total Expenditures:	\$12,439,341	\$12,548,989	\$11,964,828	\$13,980,977	\$13,897,715	-0.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

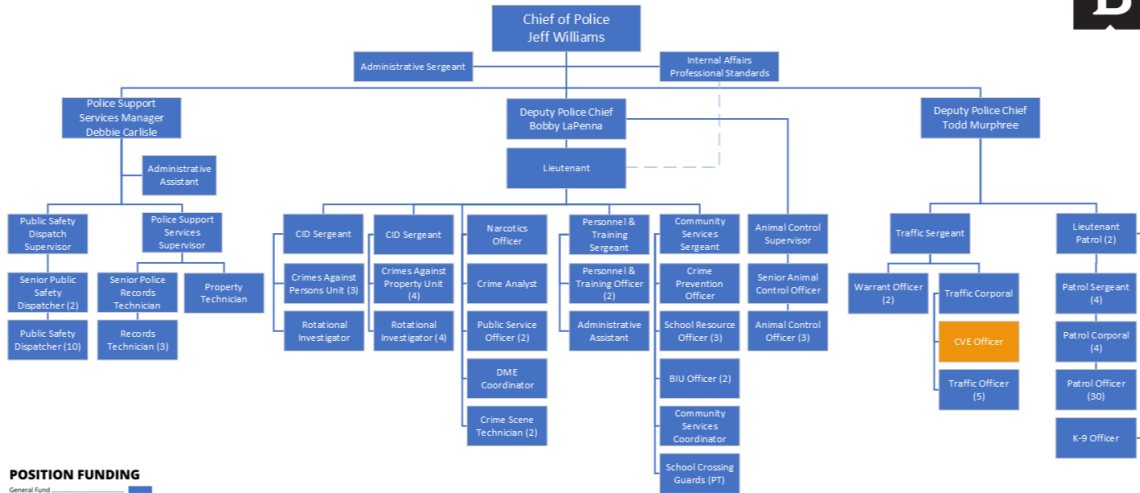


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Police	\$11,129,703	\$11,401,122	\$10,907,730	\$12,685,530	\$11,998,850	-5.4%
Total Personnel Services:	\$11,129,703	\$11,401,122	\$10,907,730	\$12,685,530	\$11,998,850	-5.4%
Contractual Services						
Police	\$359,700	\$359,090	\$324,708	\$359,730	\$1,055,625	193.4%
Total Contractual Services:	\$359,700	\$359,090	\$324,708	\$359,730	\$1,055,625	193.4%
Supplies						
Police	\$340,333	\$332,370	\$317,055	\$394,560	\$382,350	-3.1%
Total Supplies:	\$340,333	\$332,370	\$317,055	\$394,560	\$382,350	-3.1%
Maintenance						
Police	\$18,119	\$15,008	\$16,246	\$27,500	\$67,170	144.3%
Total Maintenance:	\$18,119	\$15,008	\$16,246	\$27,500	\$67,170	144.3%
Debt Service & Transfers						
Police	\$288,612	\$328,581	\$309,592	\$165,447	\$242,510	46.6%
Total Debt Service & Transfers:	\$288,612	\$328,581	\$309,592	\$165,447	\$242,510	46.6%
Utilities						
Police	\$97,987	\$112,818	\$89,497	\$128,210	\$128,210	0%
Total Utilities:	\$97,987	\$112,818	\$89,497	\$128,210	\$128,210	0%
Capital Outlay						
Police	\$204,887	\$0	\$0	\$220,000	\$23,000	-89.5%
Total Capital Outlay:	\$204,887	\$0	\$0	\$220,000	\$23,000	-89.5%
Total Expense Objects:	\$12,439,341	\$12,548,989	\$11,964,828	\$13,980,977	\$13,897,715	-0.6%

Organizational Chart

Police Department City of Bedford



POSITION FUNDING

- General Fund
- Tourism Fund
- Water & Sewer Fund
- Stormwater Fund
- Commercial Vehicle Enforcement Fund
- Special Projects

Goals

Administration

Transformation

- Continue to develop local, state, and federal resources to implement or enhance Police Department programs.

Organizational Excellence

- Continue seeking state and federal grant opportunities in order to implement/enhance programs and services and/or purchase new technology.
- Implement mandated leadership education and training for supervisors

Communicate & Engage with Citizens

- Support and encourage the Department's Community Relations Division to create/implement programs designed to incorporate citizen involvement for the purpose of enhancing communities.

Animal Control

Organizational Excellence

- Continue to develop new strategies and/or opportunities to increase pet adoption rates.
- Respond to public concerns accordingly, providing follow-up when necessary.
- Continue to support staff development to increase knowledge on best practices in animal care.

Communicate & Engage with Citizens

- *Continue promoting responsible pet ownership by attending off-site civic events and hosting Pet Fairs.*
- *Develop public education programs to enhance awareness of domestic and wildlife animals.*
- *Continue to encourage and further enhance Shelter volunteer participation.*

Commercial Vehicle Enforcement

Transformation

- *Be pro-active in making contact with operators of commercial vehicles to ensure compliance with state and federal laws, and ensure the safety of the vehicles.*

Organizational Excellence

- Obtain crash certifications to expand knowledge on crash investigations involving commercial vehicles.

Community Services

Organizational Excellence

- Provide thorough, accurate, and impartial investigations of formal, informal, and internal complaints.
- Comply with all State mandated requirements and deadlines regarding the certification and training of all Department personnel.

Communicate & Engage with Citizens

- Continue to be a presence and resource of information to all citizens, residents and businesses.
- Continue to enhance and promote citizen involvement through the Department's Volunteers in Policing Services (V.I.P.S.) and Explorers Program.
- Create new opportunities for law enforcement personnel to engage citizens in a casual setting.

Criminal Investigations

Transformation

- Continue to develop intelligence sharing in cooperation with the Department's Crime Analyst and neighboring agencies in order to further investigative leads relating to property and violent crime.
- Continue efforts to impact the rate of repeat victimization.

Organizational Excellence

- Continue to maintain a low open case load average per detective/investigator.
- Crime Analyst - provide the Patrol and Criminal Investigations Divisions with timely and specific crime analysis and statistical data for deployment and investigative purposes.

Communicate & Engage with Citizens

- Provide continued follow-ups with victims to facilitate recovery and healing.

Dispatch

Transformation

- Ensure all warrants of arrest and/or protective order confirmations are entered accurately and disseminated to local and other law enforcement agencies.

Organizational Excellence

- Creating opportunities for expanded training and networking with other agencies and dispatchers.
- Ensure State mandated training and licensing requirements are met.
- Ensure all affected personnel are current on TCIC/NCIC certification.

Patrol

Transformation

- Protect and preserve neighborhoods and attract commercial development through the maintenance of a low crime rate.

Organizational Excellence

- Continue utilizing statistical data, analysis, and call history to maximize the deployment of Patrol and Traffic personnel.
- Continue to seek funding to purchase equipment/technology that will assist the Patrol Division in the deterrence of crime and improve officer safety.

Communicate & Engage with Citizens

- Attend City and Departmental events to encourage and foster positive relationships with citizens.

Records

Organizational Excellence

- Maintain a 98% rate of completing requests for public information within five days.
- Take proactive steps in locating rightful property owners and process the release of property as quickly as possible.
- Conduct routine and frequent disposals of property, and conduct an annual inventory of items.
- Ensure compliance with the State Record Retention Schedule by identifying and archiving Felony 1 cases meeting certain criteria.

Traffic

Transformation

- Provide a visible presence in school zones and take enforcement action as needed.

Organizational Excellence

- Supplement and assist the Patrol Division during periods of heavy call loads and/or critical incident management situations.

Communicate & Engage with Citizens

- Respond to citizen complaints regarding areas of traffic concern, determine the severity of the issue, and take appropriate enforcement measures to reduce any problems.

Performance Measures

	MEASURE	TYPE	
1	# of Authorized Sworn Positions	Inputs	89
2	# of Authorized Non-Sworn Positions	Inputs	55
3	# of Calls for Service - Animal Services	Inputs	1,755
4	# of Animals Impounded	Inputs	779
5	# of Adoptions for Domestic Animals	Outputs	381
6	# of Fleet Crashes	Outputs	NM
7	# of Pursuits	Outputs	NM
8	# of Use of Force Incidents	Outputs	NM
9	# of Cases Investigated	Outputs	2,926
10	# of Evidence Items Processed (Crime Scene)	Outputs	NM
11	# of Scenes Processed	Outputs	50
12	# of Mental Health Follow-Up Contacts by Behavioral Intervention Unit	Outputs	295
13	# of Domestic Violence Follow-Up Contacts by Behavioral Intervention Unit	Outputs	250
14	# of Citizen Police Academy Graduates	Outputs	NM
15	# of Crime Watch Meetings Hosted	Outputs	NM
16	# of Community Service Outreach Events	Outputs	NM
17	Volunteer Hours Provided to Department	Outputs	5,562
18	# of Special Events Worked by Volunteers	Outputs	NM
19	# of Training Hours Conducted In-House	Outputs	NM
20	# of 9-1-1 Calls Received	Outputs	27,936
21	# of Non-Emergency Calls Received	Outputs	47,864
22	Total Calls for Service (Dispatched and Officer Initiated)	Outputs	36,879
23	# of Accident Investigations by Traffic Officers	Outputs	515
24	# of Fatality Accidents	Outputs	NM
25	# of Commercial Vehicle Enforcement Inspections Completed	Outputs	104
26	# of Traffic Stops	Outputs	7,848
27	# of Citations Issued	Outputs	7,458
28	# of SWAT Operations in Bedford	Outputs	NM
29	# of Drone Deployments	Outputs	NM
30	# of Drone Flight Hours	Outputs	NM
31	# of Property Items Logged into Evidence	Outputs	4,617
32	# of Training Hours Conducted Externally	Efficiency	NM
33	# of Background Investigations Completed	Efficiency	NM
34	# of Open Records Requests	Efficiency	NM
35	# of Alarm Permits Processed	Efficiency	1,858
36	Department Budget as a % of the General Fund	Efficiency	35.74%
37	Priority 1 Response Time	Efficiency	4:09*
38	Priority 2 Response Time	Efficiency	NM
39	# of Drug Items Destroyed	Effectiveness & Outcomes	NM
40	# of Property Items Disposed	Effectiveness & Outcomes	376
41	# of Firearms Disposed	Effectiveness & Outcomes	NM
42	# of Employee Injuries	Effectiveness & Outcomes	NM
43	Live Release Rate for Adoptable Animals	Effectiveness & Outcomes	100%
44	Person Crime Clearance Rate (National Clearance Rate: 45.6%)	Effectiveness & Outcomes	65%
45	Property Crime Clearance Rate (National Clearance Rate: 16%)	Effectiveness & Outcomes	23%
46	# of Crime Victims Assisted through the Crime Victims Liaison	Effectiveness & Outcomes	667
47	# served by Santa Cops	Effectiveness & Outcomes	NM
48	Cost savings by Volunteers	Effectiveness & Outcomes	\$151,280
49	# of Applications Received	Effectiveness & Outcomes	607
50	# of Officers Hired	Effectiveness & Outcomes	NM
51	# of Support Staff Hired	Effectiveness & Outcomes	NM
52	# of Reports Generated	Effectiveness & Outcomes	4,682

53	# of Arrests	Effectiveness & Outcomes	1,670
54	# of Directed Enforcement Assignments	Effectiveness & Outcomes	NM
55	# of Criminal Apprehensions	Effectiveness & Outcomes	NM
56	# of Firearms Seized	Effectiveness & Outcomes	NM
57	# of Narcotics Related Seizures	Effectiveness & Outcomes	NM

NM - New Measure

*Transition to new Computer Aided Dispatch/Record Management System occurred in January 2020 which may result in a lower than actual time. Figure based on annualizing the average of the first quarter of FY2020 (10/01/2019-12/31/2019).

Fire



Bill Walker
Fire Chief

The Administration Division is responsible for the overall management of the Fire Department. Specifically, responsibilities include personnel services and management, records management, budget management, and personnel training in the areas of Fire Suppression, EMS, Hazardous Materials, Safety and Specialized Rescue Operations, severe weather and other emergency management functions.

The Administration Division is also responsible for the Fire Marshal's Office, which includes enforcement of all fire codes, fire origin and cause determination, arson investigations, building plan review, and public fire education, including the Citizen's Fire Academy and the annual Open House. Fire Marshal's office is also responsible for issuance of permits including but not limited to: fire alarm, fire sprinkler, and vent-a-hood protection systems.

The Emergency Operations Division is responsible for responding to the emergency needs of the citizens and visitors to the City 24 hours a day. These needs consist of, but are not limited to: fire suppression, rescue, emergency medical services, and hazardous materials emergencies. Emergency Operations Division is responsible in ensuring all personnel meet minimum training and certifications requirements as defined by Texas Commission on Fire Protection (TCFP) and the Texas Department of State Health Services (TDSHS).

The Emergency Operations Division also actively participates in public education programs. These programs include fire safety education, the Department's Fire & Life Safety Education (F.A.L.S.E.) Clown Troupe, Citizen's Fire Academies, Station Tours, and Smoke Detector Programs.

FY 2020-2021 Highlights

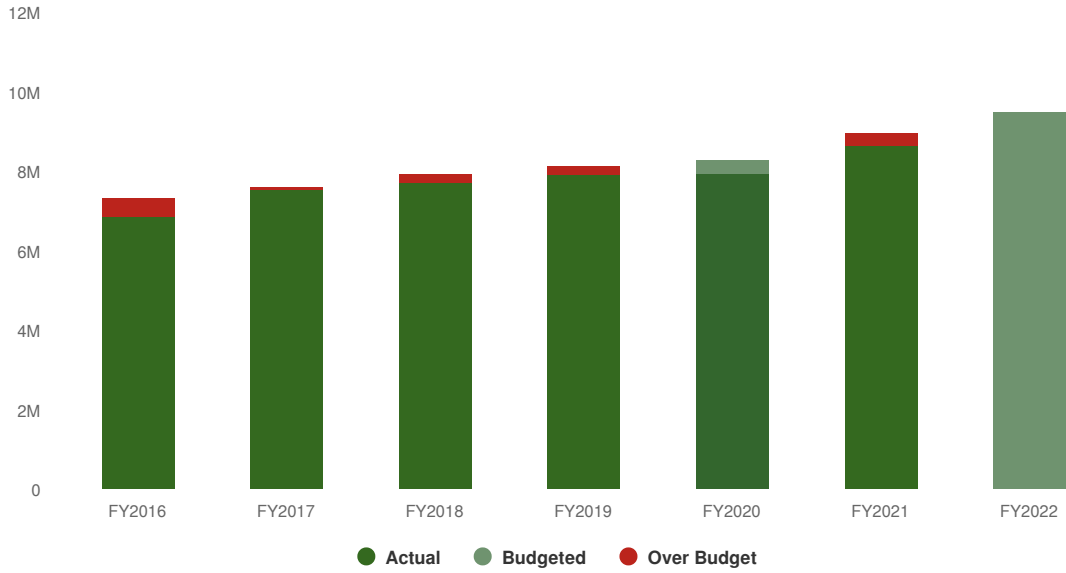
- New Records Management system for fire reporting.
- Best Practices
- ISO Rating
- New Ladder Truck
- New Engine

Expenditures Summary

In FY 2021, a portion of the salaries for positions dedicated to COVID response were budgeted from the allocation of funding from the CARES Act from the Federal Government. In FY 2022, these amounts have reverted to the General Fund. Additionally, this year's budget includes funding for a part-time Emergency Management Coordinator. The budget also includes increases in program funding, updates to the training room and increases in the training budget. The savings identified city-wide allowed for improvements to the Public Safety step plan, which resulted in an increased personnel budget for the Fire Department.

\$9,525,971 **\$885,552**
(10.25% vs. prior year)

Fire Proposed and Historical Budget vs. Actual



Expenditures by Fund

Budgeted and Historical 2022 Expenditures by Fund

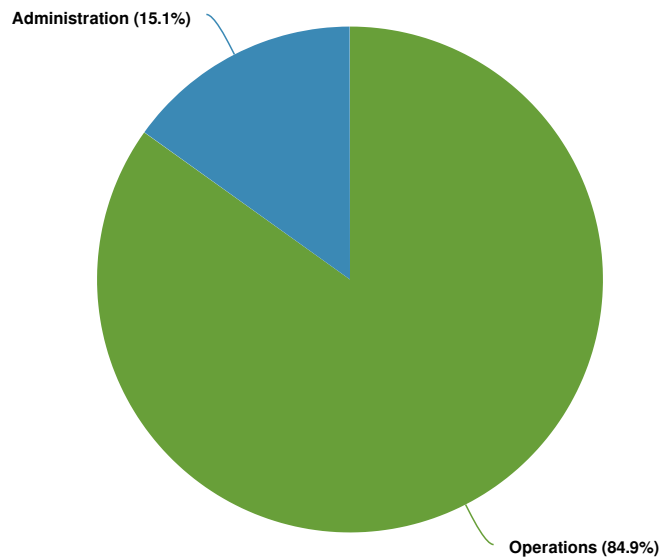


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$6,966,850	\$7,289,414	\$7,017,230	\$7,626,401	\$8,407,139	10.2%
Contractual Services	\$269,135	\$240,896	\$280,776	\$255,387	\$343,677	34.6%
Supplies	\$483,844	\$318,416	\$408,324	\$423,685	\$437,385	3.2%

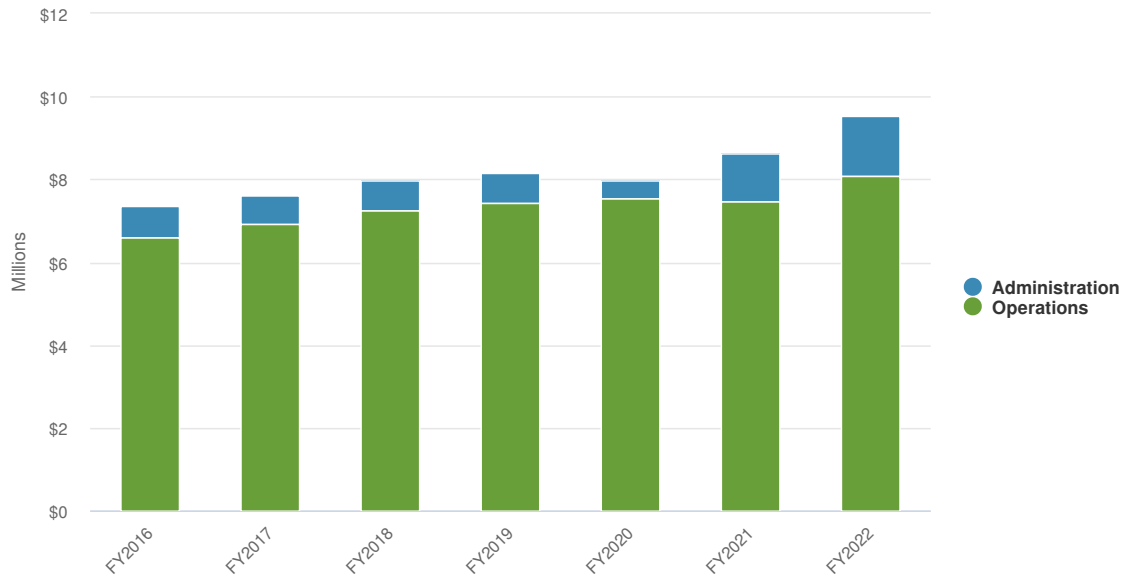
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$162,565	\$206,422	\$176,140	\$169,490	\$175,230	3.4%
Debt Service & Transfers	\$35,102	\$35,311	\$0	\$1,966	\$7,050	258.6%
Utilities	\$49,707	\$51,895	\$41,297	\$53,490	\$53,490	0%
Capital Outlay	\$0	\$0	\$47,900	\$110,000	\$102,000	-7.3%
Total General Fund:	\$7,967,203	\$8,142,354	\$7,971,667	\$8,640,419	\$9,525,971	10.2%
Public Safety Trng Fund						
Contractual Services	\$594	\$1,754	\$1,601		\$0	N/A
Total Public Safety Trng Fund:	\$594	\$1,754	\$1,601		\$0	N/A
Total:	\$7,967,797	\$8,144,108	\$7,973,268	\$8,640,419	\$9,525,971	10.2%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

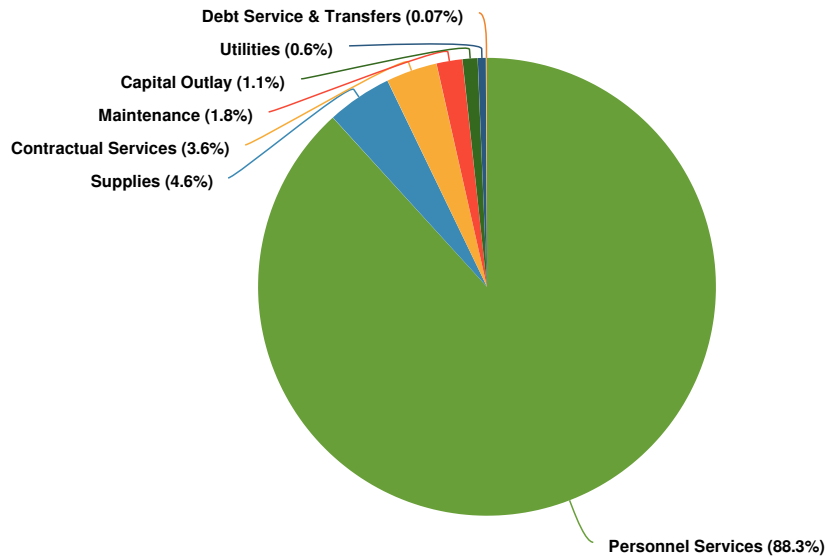


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Fire						
Administration						
Personnel Services	\$624,332	\$627,003	\$345,256	\$1,037,812	\$1,287,062	24%
Contractual Services	\$55,555	\$59,196	\$52,560	\$83,976	\$97,266	15.8%
Supplies	\$29,575	\$32,677	\$27,876	\$33,060	\$46,760	41.4%
Maintenance	\$138	\$1,254	\$435	\$480	\$480	0%
Debt Service & Transfers	\$0	\$0	\$0		\$7,050	N/A
Total Administration:	\$709,600	\$720,130	\$426,127	\$1,155,328	\$1,438,618	24.5%
Operations						
Personnel Services	\$6,342,518	\$6,662,411	\$6,671,974	\$6,588,589	\$7,120,077	8.1%
Contractual Services	\$214,174	\$183,454	\$229,817	\$171,411	\$246,411	43.8%
Supplies	\$454,269	\$285,739	\$380,448	\$390,625	\$390,625	0%
Maintenance	\$162,427	\$205,168	\$175,705	\$169,010	\$174,750	3.4%
Debt Service & Transfers	\$35,102	\$35,311	\$0	\$1,966	\$0	-100%
Utilities	\$49,707	\$51,895	\$41,297	\$53,490	\$53,490	0%
Capital Outlay	\$0	\$0	\$47,900	\$110,000	\$102,000	-7.3%
Total Operations:	\$7,258,197	\$7,423,978	\$7,547,141	\$7,485,091	\$8,087,353	8%

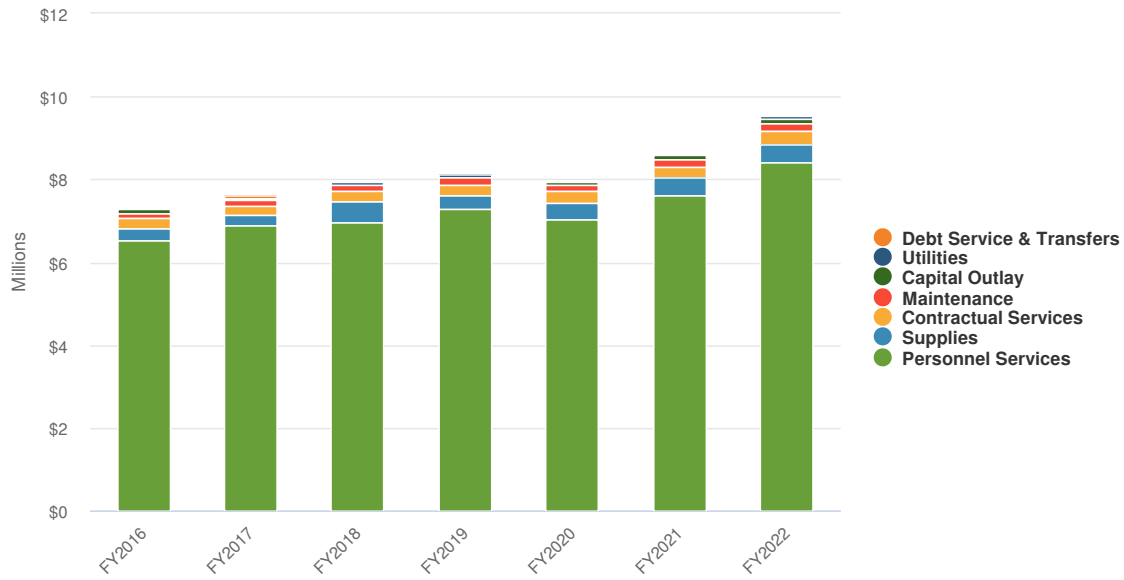
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Fire:	\$7,967,797	\$8,144,108	\$7,973,268	\$8,640,419	\$9,525,971	10.2%
Total Expenditures:	\$7,967,797	\$8,144,108	\$7,973,268	\$8,640,419	\$9,525,971	10.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



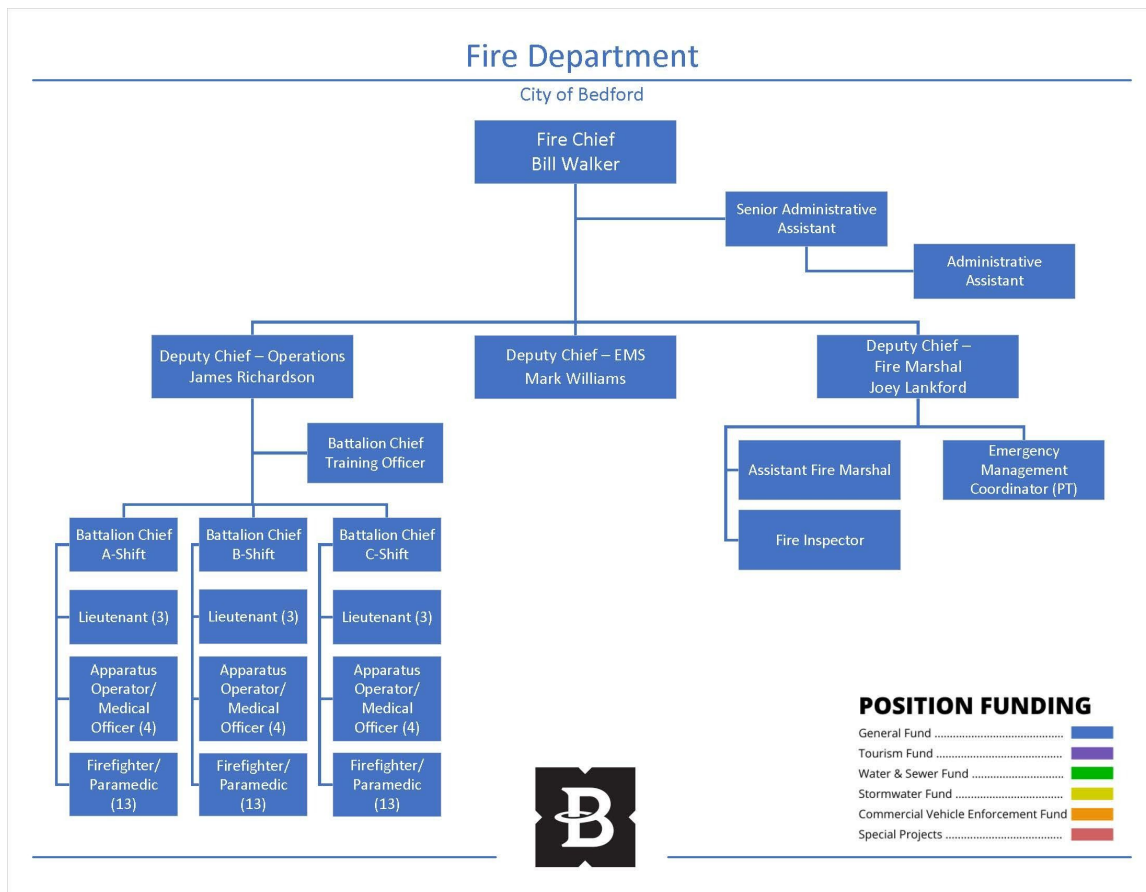
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects							
Personnel Services							
Fire	\$6,966,850	\$7,289,414	\$7,017,230	\$7,626,401	\$8,407,139	\$8,407,139	10.2%
Total Personnel Services:	\$6,966,850	\$7,289,414	\$7,017,230	\$7,626,401	\$8,407,139	\$8,407,139	10.2%
Contractual Services							
Fire	\$269,729	\$242,650	\$282,377	\$255,387	\$343,677	\$343,677	34.6%
Total Contractual Services:	\$269,729	\$242,650	\$282,377	\$255,387	\$343,677	\$343,677	34.6%
Supplies							
Fire	\$483,844	\$318,416	\$408,324	\$423,685	\$437,385	\$437,385	3.2%
Total Supplies:	\$483,844	\$318,416	\$408,324	\$423,685	\$437,385	\$437,385	3.2%
Maintenance							
Fire	\$162,565	\$206,422	\$176,140	\$169,490	\$175,230	\$175,230	3.4%
Total Maintenance:	\$162,565	\$206,422	\$176,140	\$169,490	\$175,230	\$175,230	3.4%
Debt Service & Transfers							
Fire	\$35,102	\$35,311	\$0	\$1,966	\$7,050	\$7,050	258.6%
Total Debt Service & Transfers:	\$35,102	\$35,311	\$0	\$1,966	\$7,050	\$7,050	258.6%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2022 Budgeted	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Utilities							
Fire	\$49,707	\$51,895	\$41,297	\$53,490	\$53,490	\$53,490	0%
Total Utilities:	\$49,707	\$51,895	\$41,297	\$53,490	\$53,490	\$53,490	0%
Capital Outlay							
Fire	\$0	\$0	\$47,900	\$110,000	\$102,000	\$102,000	-7.3%
Total Capital Outlay:	\$0	\$0	\$47,900	\$110,000	\$102,000	\$102,000	-7.3%
Total Expense Objects:	\$7,967,797	\$8,144,108	\$7,973,268	\$8,640,419	\$9,525,971	\$9,525,971	10.2%

Organizational Chart



Goals

Revitalization

- Lead the Community Risk Reduction effort by implementing risk mitigation and intervention strategies throughout the city.

Economic Vitality

- Provide the technical expertise required for the implementation and enforcement of all fire codes to enhance safety throughout the city.
- Ensure that the Fire Department complies with all applicable local, state, and federal laws.
- Maintain Class 1 designation which ensures lowest insurance rates for Bedford business community.

Transformation

- Increase the opportunities to send Bedford Fire Department personnel to outside training and leadership development courses to expose our personnel to best practices nationwide.
- Facilitate employee growth and provide reliable succession planning through a commitment to continuing education and training for all levels within the organization.
- Continue to evaluate all operations and seek the most operationally effective way to deploy our personnel to meet the increasing demand for service.
- Create a joint Police and Fire training facility within the City limits of Bedford to best meet public safety training needs while maximizing unit and personnel readiness and to avoid interruptions in service.

Organizational Excellence

- Ensure best practices, while always looking for creative solutions, in all administrative and operational policies, practices and programs.
- Provide the highest quality emergency medical care to the citizens and visitors of the City through the use of the most up-to-date medical protocols and recognized treatment practices in emergency healthcare.
- Continue to support and participate in the NEFDA programs to seek efficient and cost-effective methods of providing specialized emergency services.
- Provide state of the art training, apparatus, living quarters, tools, equipment, and personal protective equipment to our personnel to ensure they are prepared to safely and effectively provide the highest-level service to the community of Bedford.
- Provide an outstanding work environment that supports all employees and allows them to meet their potential at every rank.
- Manage the Division's fiscal resources within the allocated budget.

Communicate & Engage with Citizens

- Ensure citizens, of all ages are educated in the areas of fire prevention.
- Fire Department hosts Open Houses and Public Safety Expos.
- Attend Community Outreach Events.
- Fire Department will effectively communicate through Social Media Communication.
- Continue to offer and conduct Citizen's Fire Academy events to the residents of the city.
- Continue to conduct life safety education programs to school children through the F.A.L.S.E. Alarm Clown Gang fire prevention shows.

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21
# of Sworn Department Positions	Input	69	69	69
# of Non-Sworn Department Positions	Input	3	3	3
# of Fire Investigators	Input	3	3	3
# of Arson Investigators	Input	6	6	6
# of Personnel Assigned per Shift	Input	21	21	21
# of Engine Companies in Service	Input	2	2	2
# of Truck Companies in Service	Input	1	1	1
# of Mobile Intensive Care Units (MICU) in Service	Input	3	3	3
# of Reserved Engines	Input	1	1	1
# of Reserved Trucks	Input	1	1	1
# of Reserved MICU	Input	2	2	2
# of Command Staff Meetings	Output	24	30	12
# of Shift Meetings	Output	12	18	8
# of Citizen Fire Academy Classes	Output	0	1	0
# of Fire Safety Educational Classes	Output	15	1	3
# of Plans Reviewed	Output	136	175	121
# of Permits Issued	Output	84	120	66
# of Fire Safety Inspections Performed	Output	2,653	2,100	2,822
# of Certificate of Occupancy Inspections Performed	Output	249	280	230
# of Fire Investigations	Output	30	35	22
# of Arson Investigations	Output	6	10	8
# of Smoke Detector Programs Completed	Output	0	2	0
# of Ambulance Subscription Memberships	Output	531	600	651
# of EMS Responses	Output	4,857	5,000	5,000
# of Calls Station 1 Responded to	Output	NM	NM	NM
# of Calls Station 2 Responded to	Output	NM	NM	NM
# of Calls Station 3 Responded to	Output	NM	NM	NM
# of Mutual Aids Given	Output	NM	NM	NM
# of Mutual Aids Received	Output	NM	NM	NM
# of EMS Transports	Output	3,381	3,400	3,400
# of Motor Vehicle Accident Responses	Output	NM	NM	NM
Total Fire Training Hours	Output	4,664.95	7,000	10,000
Total EMS Training Hours	Output	648.75	3,000	3,000
# of Fires Confined to Structure, Object, Area or Room of Origin	Efficiency	NM	NM	NM
# of Firefighters Injured on the Job	Efficiency	3	0	0
Average EMS Time on Scene (minutes)	Efficiency	16:40	16:45	16:45
# of Sworn Firefighters per 1,000 Population	Efficiency	1.39	1.39	1.7
# of Fire Investigations Cleared	Efficiency	26	34	20
# of Citizens Attending Citizens Fire Academy	Efficiency	0	0	0
False Alarm Fees Received	Efficiency	NM	NM	NM
Department Budget as a % of the General Fund	Efficiency	24.31%	22.68%	25.15%
% of Fire Safety Inspection Violations Corrected	Effectiveness & Outcomes	96%	100%	97%
% of Ambulance Subscribers Utilizing Services	Effectiveness & Outcomes	16%	15%	15%
# of Homes covered from the Smoke Detector Program	Effectiveness & Outcomes	530	0	0

NM - New Measure



Public Works



Cheryl Taylor
Director of Public Works

The Fleet Maintenance Division is responsible for the preventive maintenance and unscheduled repairs on City vehicles and equipment. The Division's activities include fuel card management, North Texas Tollway Authority First Responder toll tag program management, TxTag program management, staff training on safe operation of vehicles and equipment, vehicle registration and maintaining inventory of stocked parts. The Division manages the Enterprise vehicle replacement program by processing new vehicles, removal of City owned property and decals to prepare the replaced vehicles for auction and processing the invoices for payment. The Division is also responsible for maintaining the City's compliance with the North Central Texas Council of Governments Clean Fleet Program.

The Street Division is responsible for the maintenance of the City's street infrastructure, curb and gutter, sidewalks and driveway approaches. The Division is also responsible for the installation and maintenance of traffic control devices, including traffic signals, lane and intersection markings and street signs. The monthly maintenance of traffic signals includes inspection of all video detection inputs and outputs, testing of the battery backup system, alignment and placement of signal heads, testing of all the pedestrian push buttons for crosswalks and testing the emergency pre-emption (Opticom) utilized by Police and Fire. Yearly traffic signal maintenance includes testing of the signal controller, which controls the signal light functions, and testing of the conflict monitor that verifies the controller and sends data that complies with traffic guidelines. The Division also completes traffic counts that are utilized for traffic studies in an effort to determine traffic flow and vehicular speed. The information from the studies are utilized by the Development Department for prospective and current businesses, the Police Department for detecting if a street has a problem with excessive speeding and to complete warrant studies to determine the need for traffic safety devices, such as signs or signals.

The Public Works Administration Division provides leadership, support and mentorship to the Street Improvement Economic Development Corporation, Fleet Maintenance Services, Streets, Water, Wastewater and Stormwater Divisions of the Public Works Department. The Division, through fiscal responsibility, provides essential services to the citizens of the City of Bedford in a prompt, courteous, safe, efficient and cost-effective manner. The Division performs the administrative functions for the Department to ensure effective delivery of services to the residents and businesses of the City of Bedford.

The Water Division is responsible for delivering safe, clean water at an adequate pressure to customers. This is accomplished through the maintenance of water lines, meter change outs, repair and maintenance of fire hydrants, valve maintenance and repair, operation of two wells and the chemical feed systems used to treat the water they produce. These chemical feed systems are monitored by City personnel and the Supervisory Control and Data Acquisition System (SCADA), and daily bacterial testing of the water system. Dead end mains are flushed monthly as required by the Texas Commission on Environmental Quality, to sustain an adequate chlorine residual in the far reaches of the system. The division is also responsible for managing the Cross Connection Control Program, which protects the water supply system, by eliminating potential sources of contamination resulting from illegal cross connections and backflow. The program includes overseeing the registration of licensed backflow prevention technicians, inspection of new backflow devices, and ensuring that required backflow devices are tested annually and remain in compliance with City Ordinance and Texas Commission on Environmental Quality guidelines.

The City of Bedford Wastewater Division is responsible for the protection of public health and environmental safety through the collection and disposal of household and commercial sewer waste. This is accomplished by the repair and maintenance of sewer mains, line cleaning and video inspection of the City sewer mains and services. Rehabilitation of the sewer lines and manholes is performed to help reduce the infiltration of rainwater and sanitary sewer discharge.

The Stormwater Administration Division is responsible for providing adequate collection and transportation of stormwater with the least amount of damage to real or personal property. This is accomplished by maintaining the drainage channels and the stormwater collection system through debris removal and erosion control throughout the City. The Division is also pro-active in the treatment of standing water to combat mosquitoes and rodent control in the drainage channels and at City facilities. Division staff members oversee the multiple outreach programs offered to residents and visitors of the City.

FY 2020-2021 Highlights

Fleet

- Received and processed 18 vehicles through the Enterprise vehicle replacement program.
- Prepared 17 vehicles for auction by removing City-owned equipment and decals from vehicles.
- Completed the North Central Texas Council of Government 2021 Clean Fleet report and received the Silver award.
- Canceled and replaced vehicle fuel cards and ordered new cards for the replacement vehicles.
- Managed and assigned NTTA tags for all emergency response vehicles.
- Began utilizing new software, Manager Plus, to better manage vehicle maintenance needs.
- Maintained 277 vehicles/equipment.
- Completed 601 work orders.

Street/Traffic

- Mill and overlay on Forest Ridge Drive, from Bedford Road to SH183, L Don Dodson, from Central Drive to Forest Ridge Drive, and Forest Ridge Drive from Harwood to Cheek Sparger Road. Work was approved by the 4B Board in January 2021. An Interlocal agreement with Tarrant County was approved by City Council on February 9, 2020. Tarrant County Precinct 3 completed the milling portion for all locations in March 2021 and Reynolds Asphalt completed the overlay portion for all locations in March 2021.
- Bedford Court East reconstruction from Brown Trail to Hurst city limits – Reconstruction was completed in November 2020.
- Crack and joint sealing at various locations – Contract with Curtco, Inc. was renewed on December 8, 2020. Work started in March 2021 and was completed in April 2021.
- Fabricated 279 street signs
- Repaired 259 linear feet of curb/gutter.
- Overlaid 3,929 square yards of street pavement with hot-mix asphalt.
- Reconstructed 564 square feet of sidewalk.

Administration

- Submitted all annual reporting in order to remain in compliance with regulatory authorities.
- Assisted emergency services dispatch to answer over 1,000 calls during the winter storm.
- Remodeled four restrooms to be ADA compliant, relocated and built a new locker room for utility workers, and added a new office for Utilities Superintendent.

Water Distribution

- Unlocked 465-meter boxes during the winter storm event.
- Met and completed all TCEQ compliance regulations
- Completed 2,794 work orders.
- Ten water main leaks were repaired.
- Installed 17 water meters.
- Repaired/maintained 380 fire hydrants.
- Removed water meter locks from all residential water meters.
- Community outreach events were canceled due to COVID-19 Pandemic.

Wastewater

- Met current Sanitary Sewer Overflow Initiative (SSOI) compliance measures.
- Completed 225 work orders.
- Cleared 42,865 linear feet from the wastewater collection system line.
- Inspected 84 manholes.
- Completed 6 FOG outreach programs (virtual and in-person).
- Issued 157 grease trap permits.

Stormwater

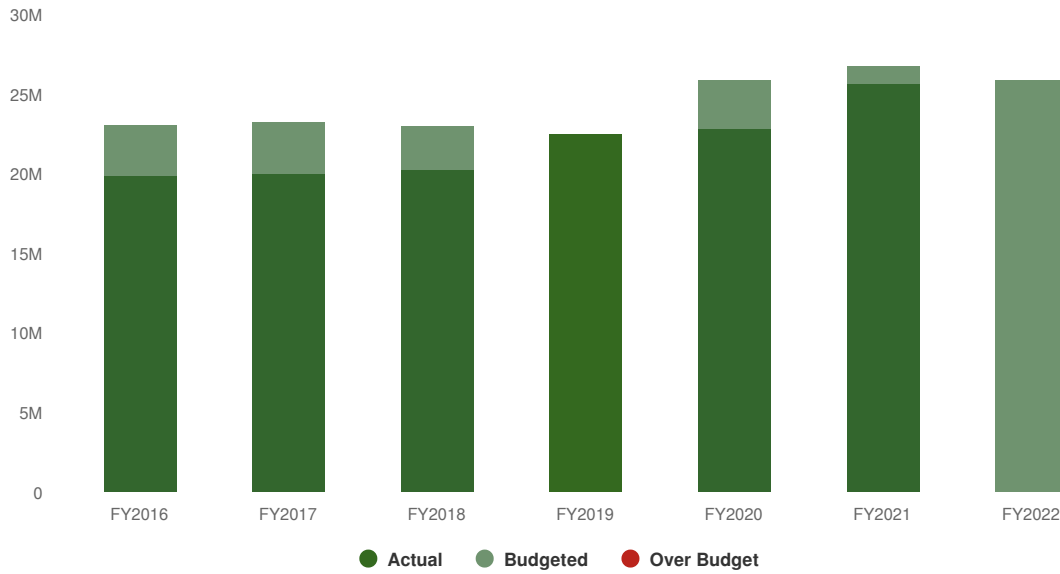
- Treated 122,650 feet of creeks for mosquitoes.
- Completed 104 work orders.
- Maintained 97,437 linear feet of flumes and drainage channels.
- Removed sediment from 53,009 linear feet of flumes and drainage channels.
- TV inspected 1,445 linear feet of storm drain lines.
- Community outreach events were canceled due to COVID-19 Pandemic.

Expenditures Summary



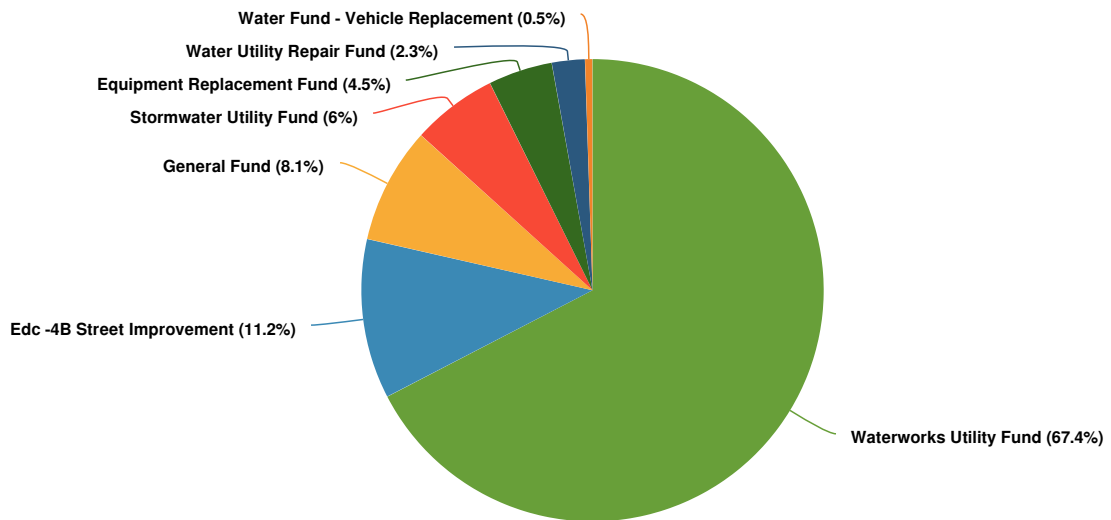
\$25,942,917 **-\$832,386**
 (-3.11% vs. prior year)

Public Works Proposed and Historical Budget vs. Actual

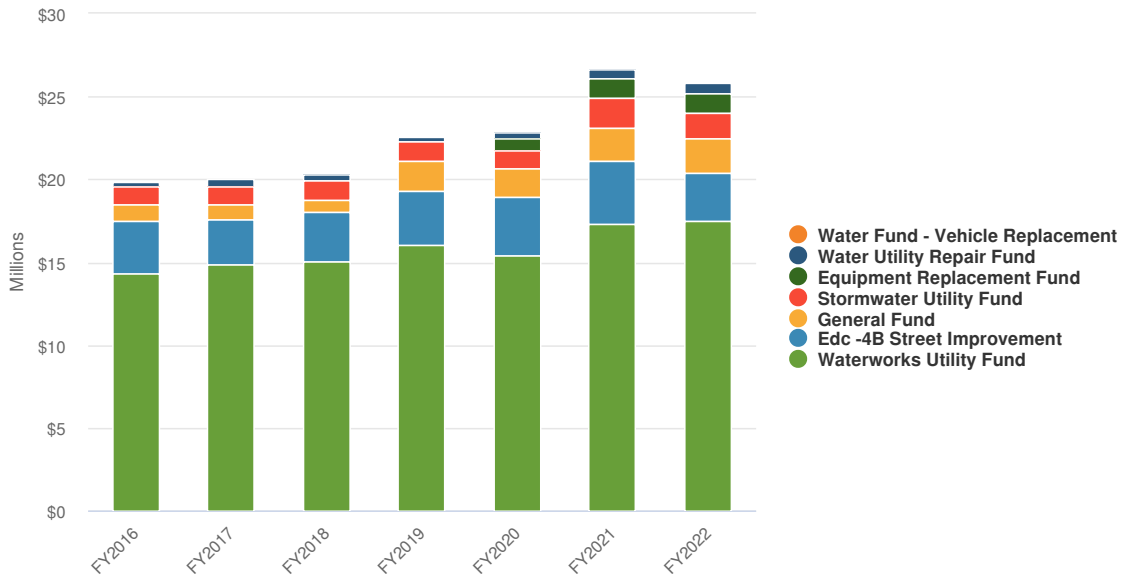


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

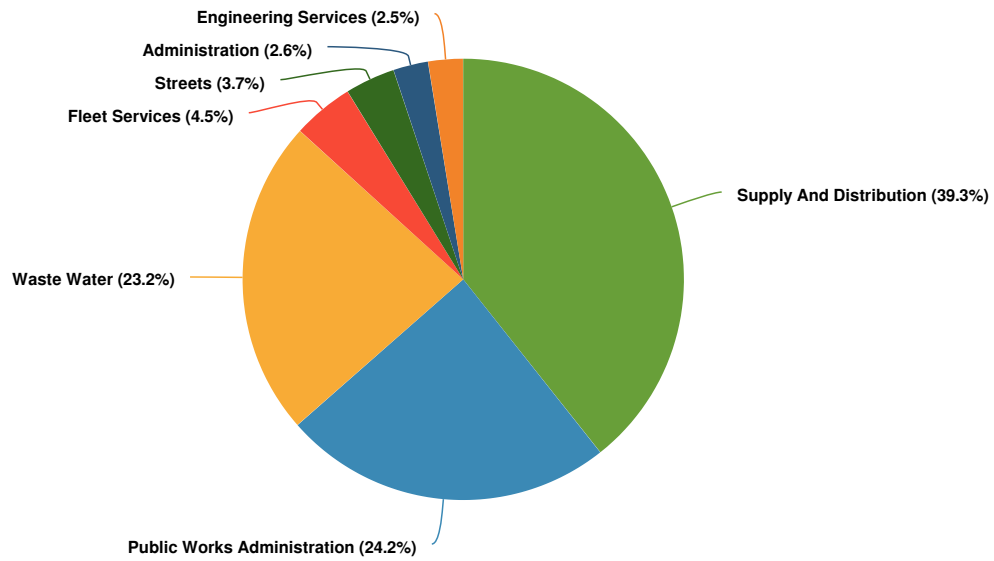


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$427,901	\$795,247	\$760,541	\$912,321	\$975,055	6.9%
Contractual Services	\$8,442	\$423,644	\$18,991	\$14,670	\$14,630	-0.3%
Supplies	\$14,206	\$38,376	\$23,542	\$27,500	\$27,500	0%
Maintenance	\$3,910	\$120,207	\$78,645	\$60,400	\$60,400	0%
Debt Service & Transfers	\$0	\$119,752	\$580,600	\$722,600	\$689,900	-4.5%
COVID & Misc	\$0	\$0	\$62	\$0	\$0	0%
Utilities	\$295,494	\$313,860	\$268,061	\$328,280	\$328,280	0%
Capital Outlay					\$12,500	N/A
Total General Fund:	\$749,953	\$1,811,086	\$1,730,442	\$2,065,771	\$2,108,265	2.1%
Equipment Replacement Fund						
Contractual Services	\$0	\$0	\$729,298	\$1,047,320	\$1,064,410	1.6%
Supplies	\$0	\$0	\$0	\$69,610	\$98,950	42.1%
Total Equipment Replacement Fund:	\$0	\$0	\$729,298	\$1,116,930	\$1,163,360	4.2%
Edc -4B Street Improvement						
Contractual Services	\$835,687	\$1,994,891	\$1,855,479	\$2,223,508	\$1,630,380	-26.7%
Supplies	\$20,748	\$35,943	\$33,578	\$48,800	\$48,800	0%
Maintenance	\$499,228	\$707,490	\$364,779	\$606,060	\$187,440	-69.1%
Debt Service & Transfers	\$1,419,834	\$76,788	\$278,115	\$345,960	\$1,013,468	192.9%
Capital Outlay	\$203,625	\$429,288	\$1,036,236	\$544,120	\$20,000	-96.3%

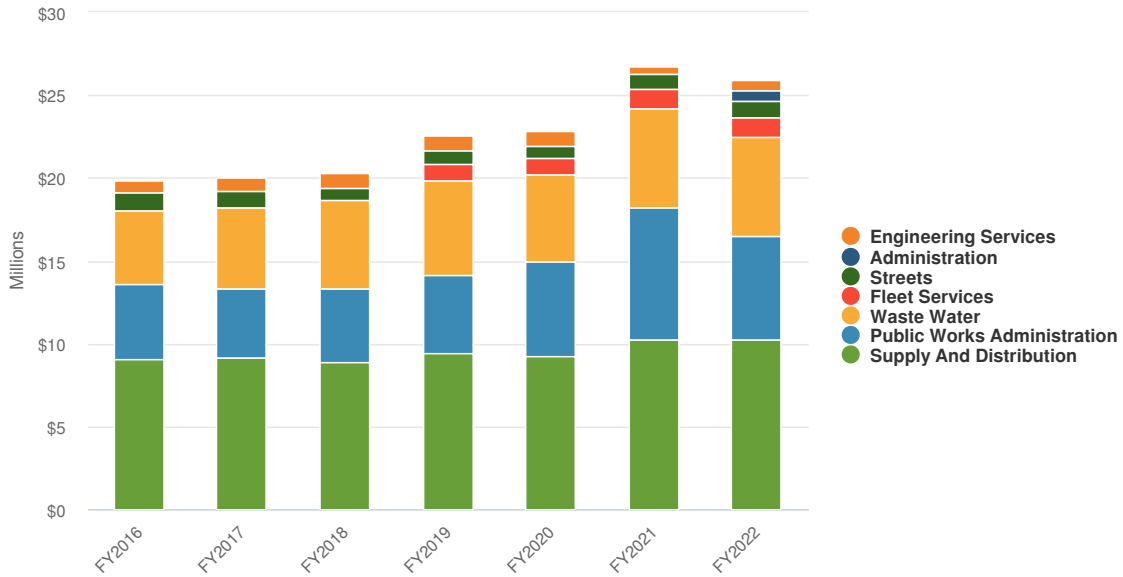
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Edc -4B Street Improvement:	\$2,979,122	\$3,244,400	\$3,568,187	\$3,768,448	\$2,900,088	-23%
Waterworks Utility Fund						
Personnel Services	\$1,910,885	\$1,968,647	\$1,780,948	\$2,131,845	\$2,216,977	4%
Contractual Services	\$11,987,572	\$12,870,172	\$12,979,224	\$13,748,561	\$13,748,270	0%
Supplies	\$132,356	\$116,779	\$104,615	\$137,270	\$143,590	4.6%
Maintenance	\$209,631	\$204,974	\$159,850	\$232,680	\$232,230	-0.2%
Debt Service & Transfers	\$670,277	\$800,000	\$238,000	\$897,220	\$978,020	9%
Utilities	\$126,485	\$98,701	\$126,398	\$165,440	\$165,440	0%
Total Waterworks Utility Fund:	\$15,037,206	\$16,059,273	\$15,389,035	\$17,313,016	\$17,484,527	1%
Stormwater Utility Fund						
Personnel Services	\$304,112	\$339,366	\$286,689	\$354,813	\$357,220	0.7%
Contractual Services	\$133,373	\$125,121	\$92,510	\$230,770	\$230,770	0%
Supplies	\$30,274	\$29,953	\$34,231	\$42,500	\$42,500	0%
Maintenance	\$31,623	\$44,955	\$14,743	\$49,980	\$50,280	0.6%
Debt Service & Transfers	\$684,102	\$599,634	\$650,034	\$1,115,575	\$873,607	-21.7%
Total Stormwater Utility Fund:	\$1,183,484	\$1,139,029	\$1,078,207	\$1,793,638	\$1,554,377	-13.3%
Water Utility Repair Fund						
Contractual Services	\$0	\$0	\$0	\$500,000	\$500,000	0%
Maintenance	\$0	\$0	\$15,520		\$0	N/A
Debt Service & Transfers	\$306,065	\$306,065	\$303,501	\$0	\$0	0%
Capital Outlay	\$29,547	\$11,004	\$0	\$100,000	\$100,000	0%
Total Water Utility Repair Fund:	\$335,612	\$317,069	\$319,021	\$600,000	\$600,000	0%
Water Fund - Vehicle Replacement						
Capital Outlay	\$0	\$0	\$0	\$117,500	\$132,300	12.6%
Total Water Fund - Vehicle Replacement:	\$0	\$0	\$0	\$117,500	\$132,300	12.6%
Total:	\$20,285,377	\$22,570,857	\$22,814,190	\$26,775,303	\$25,942,917	-3.1%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



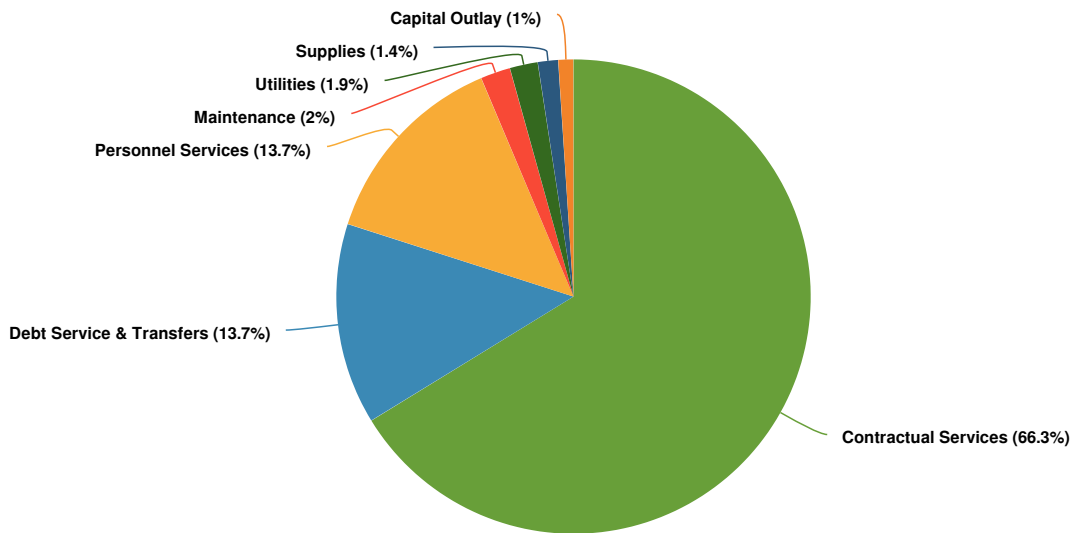
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Public Works						
Public Works Administration						
Personnel Services	\$304,112	\$339,366	\$286,840	\$771,849	\$772,264	0.1%
Contractual Services	\$969,060	\$2,120,012	\$2,677,822	\$4,038,929	\$3,462,220	-14.3%
Supplies	\$51,022	\$65,896	\$67,950	\$190,360	\$222,700	17%
Maintenance	\$530,851	\$752,445	\$395,249	\$690,500	\$272,180	-60.6%
Debt Service & Transfers	\$2,410,001	\$982,487	\$1,231,650	\$1,558,755	\$1,393,087	-10.6%
Utilities	\$0	\$0	\$0	\$31,330	\$31,330	0%
Capital Outlay	\$233,172	\$440,292	\$1,036,236	\$644,120	\$120,000	-81.4%
Total Public Works Administration:	\$4,498,218	\$4,700,498	\$5,695,747	\$7,925,843	\$6,273,781	-20.8%
Fleet Services						
Personnel Services	\$0	\$279,277	\$324,506	\$348,876	\$365,231	4.7%
Contractual Services	\$0	\$408,352	\$10,527	\$10,570	\$10,570	0%
Supplies	\$0	\$23,186	\$19,662	\$20,050	\$20,050	0%
Maintenance	\$0	\$120,207	\$78,645	\$60,400	\$60,400	0%
Debt Service & Transfers	\$0	\$119,752	\$580,600	\$722,600	\$689,900	-4.5%
COVID & Misc	\$0	\$0	\$375		\$0	N/A
Capital Outlay					\$12,500	N/A
Total Fleet Services:	\$0	\$950,774	\$1,014,315	\$1,162,496	\$1,158,651	-0.3%
Engineering Services						
Personnel Services	\$743,848	\$719,579	\$689,695	\$471,606	\$593,051	25.8%
Contractual Services	\$19,998	\$71,739	\$125,882	\$47,250	\$48,090	1.8%
Supplies	\$49,030	\$36,672	\$33,904	\$7,480	\$10,800	44.4%
Maintenance	\$35,182	\$25,678	\$42,975	\$0	\$0	0%
Debt Service & Transfers	\$277	\$0	\$0	\$0	\$9,500	N/A
Utilities	\$33,021	\$34,439	\$24,277	\$0	\$0	0%
Total Engineering Services:	\$881,356	\$888,107	\$916,733	\$526,336	\$661,441	25.7%
Administration						
Personnel Services					\$2,670	N/A
Debt Service & Transfers					\$662,508	N/A
Total Administration:					\$665,178	N/A
Streets						
Personnel Services	\$427,901	\$515,970	\$436,035	\$563,445	\$609,824	8.2%
Contractual Services	\$8,442	\$15,292	\$8,464	\$4,100	\$4,060	-1%
Supplies	\$14,206	\$15,190	\$3,880	\$7,450	\$7,450	0%
Maintenance	\$3,910	\$0	\$0	\$0	\$0	0%

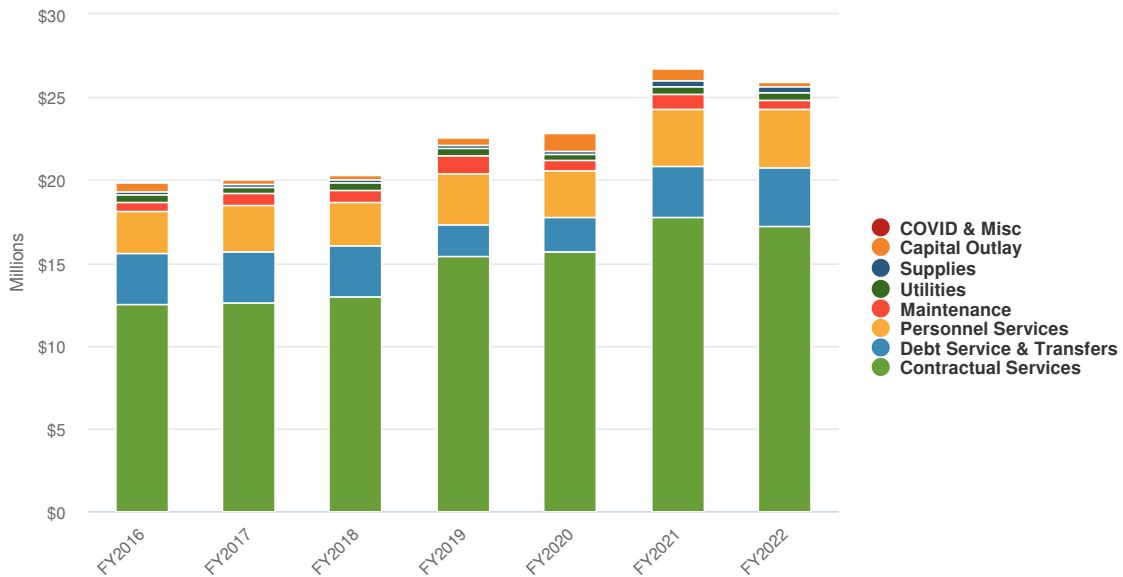
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
COVID & Misc	\$0	\$0	-\$313	\$0	\$0	0%
Utilities	\$295,494	\$313,860	\$268,061	\$328,280	\$328,280	0%
Total Streets:	\$749,953	\$860,312	\$716,127	\$903,275	\$949,614	5.1%
Supply And Distribution						
Personnel Services	\$810,559	\$878,323	\$802,189	\$812,633	\$745,956	-8.2%
Contractual Services	\$7,569,817	\$7,965,587	\$8,052,952	\$8,646,430	\$8,644,470	0%
Supplies	\$58,576	\$54,262	\$51,360	\$71,460	\$71,460	0%
Maintenance	\$159,805	\$168,117	\$107,132	\$178,720	\$178,270	-0.3%
Debt Service & Transfers	\$170,000	\$300,000	\$100,000	\$300,000	\$300,000	0%
Utilities	\$93,464	\$64,262	\$102,121	\$134,110	\$134,110	0%
Capital Outlay	\$0	\$0	\$0	\$117,500	\$132,300	12.6%
Total Supply And Distribution:	\$8,862,221	\$9,430,551	\$9,215,754	\$10,260,853	\$10,206,566	-0.5%
Waste Water						
Personnel Services	\$356,478	\$370,745	\$288,913	\$430,570	\$460,256	6.9%
Contractual Services	\$4,397,757	\$4,832,846	\$4,799,855	\$5,017,550	\$5,019,050	0%
Supplies	\$24,750	\$25,845	\$19,210	\$28,880	\$28,880	0%
Maintenance	\$14,644	\$11,179	\$9,536	\$19,500	\$19,500	0%
Debt Service & Transfers	\$500,000	\$500,000	\$138,000	\$500,000	\$500,000	0%
Total Waste Water:	\$5,293,629	\$5,740,615	\$5,255,514	\$5,996,500	\$6,027,686	0.5%
Total Public Works:	\$20,285,377	\$22,570,857	\$22,814,190	\$26,775,303	\$25,942,917	-3.1%
Total Expenditures:	\$20,285,377	\$22,570,857	\$22,814,190	\$26,775,303	\$25,942,917	-3.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



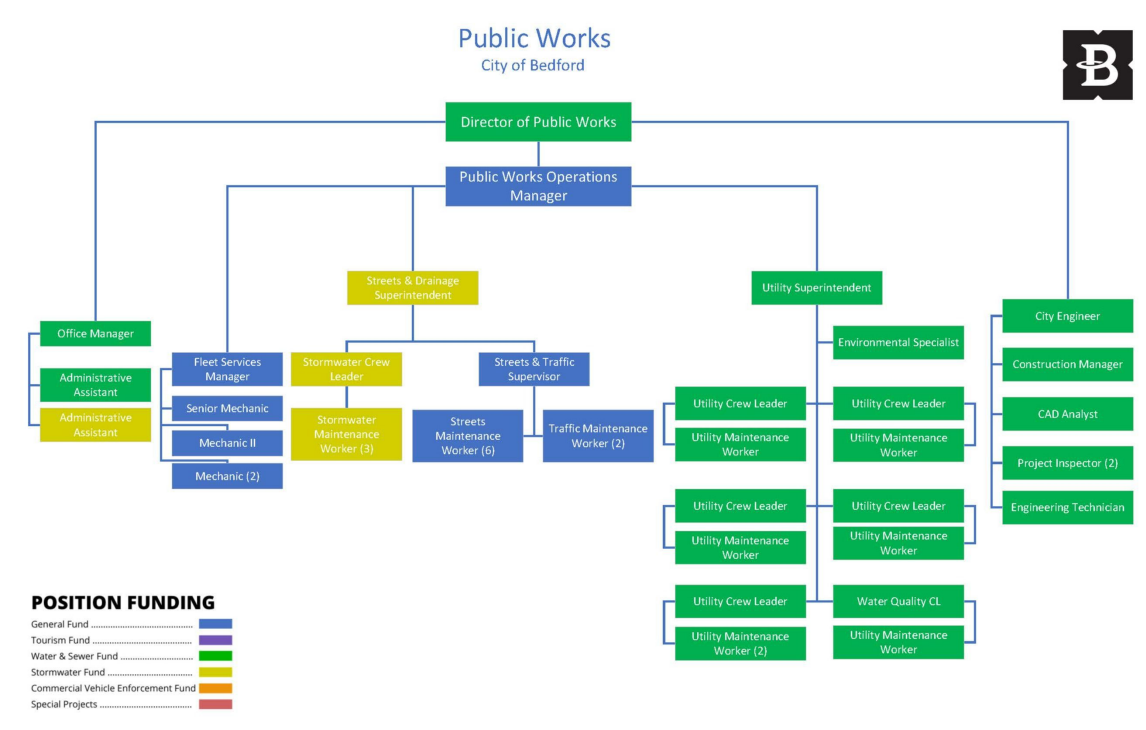
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services	\$2,642,898	\$3,103,260	\$2,828,178	\$3,398,979	\$3,549,252	4.4%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$12,965,074	\$15,413,828	\$15,675,502	\$17,764,829	\$17,188,460	-3.2%
Supplies	\$197,584	\$221,051	\$195,966	\$325,680	\$361,340	10.9%
Maintenance	\$744,392	\$1,077,626	\$633,537	\$949,120	\$530,350	-44.1%
Debt Service & Transfers	\$3,080,278	\$1,902,239	\$2,050,250	\$3,081,355	\$3,554,995	15.4%
COVID & Misc	\$0	\$0	\$62	\$0	\$0	0%
Utilities	\$421,979	\$412,561	\$394,459	\$493,720	\$493,720	0%
Capital Outlay	\$233,172	\$440,292	\$1,036,236	\$761,620	\$264,800	-65.2%
Total Expense Objects:	\$20,285,377	\$22,570,857	\$22,814,190	\$26,775,303	\$25,942,917	-3.1%

Organizational Chart



Goals

Fleet

Organizational Excellence

- Coordinate with user departments to ensure customer satisfaction.
- Continue employee training to develop the skills needed for reduction of vehicle/equipment down-time. * Remain in compliance with State and Federal regulations for vehicle maintenance and repairs.
- Remain in compliance with the North Central Texas Council of Governments' Clean Fleet program.

Streets

Revitalization

- Installation of new sidewalks when requested and where deemed necessary.

Transformation

- Continue repair and maintenance on all City maintained signs, signal lights and school zone warning systems.
- Continue maintenance of the street infrastructure, sidewalks, curb and gutter.

Organizational Excellence

- Continue performing and maintaining traffic counts throughout the City in an effort to determine traffic flow.

Communicate & Engage with Citizens

- Respond to all customer requests and resolve in an effective manner.

Administration

Organizational Excellence

- Submit all annual reporting in order to remain in compliance with regulatory authorities.
- Provide a safe, effective, rewarding, productive, and supportive work environment for all personnel.
- Manage the Division's fiscal resources within the allocated budget.

Communicate & Engage with Citizens

- Continue public education and awareness of Public Work's programs.
- Provide educational information and any assistance to all residents on how to use the EyeOnWater app or website.
- Educate the residents on watering restrictions and conservation methods.
- Responds to all inquires and concerns, handling calls and emails in an efficient and timely manner.
- Attend community outreach events.
- Communicate projects and activities through Social Media Communication.

Water Distribution

Transformation

- Address the aging infrastructure and upgrade the areas with antiquated water mains.

Organizational Excellence

- Continue to provide quality water and service to the citizens and businesses of Bedford.
- Continue examining the system for ways to improve the water quality to meet the needs of the citizens.

Communicate & Engage with Citizens

- Respond to customer concerns in a timely and courteous manner.
- Use today's technology to assist citizens in monitoring water usage for water conservation, through the addition of the newly installed water meters.
- Build on public education and awareness of water conservation and environmental issues that affect water quality.

Wastewater

Revitalization

- Maintain and assess the system to ensure adequate capacity for future expansion.

Organizational Excellence

- Continue to inspect and assess the collection system's condition.
- Prioritize areas for future rehabilitation projects in conjunction with street and water rehabilitation projects.
- To provide a sound collection system that reduces overflows and infiltration.

Communicate & Engage with Citizens

- Respond to customer requests quickly and resolve them in an effective manner.
- Build on public education and awareness of waste discharge and environmental issues that affect the wastewater system.
- Continue educating local businesses, apartment complexes and residents about the Fats, Oils and Grease Program.

Stormwater

Transformation

- Continue with erosion control of creek channels to reduce the amount of real or personal property damage.

Organizational Excellence

- Take a regional approach to mosquito control.
- Continue routine maintenance and repair of drainage channels and the storm sewer system.
- Remain in compliance with Texas Commission on Environmental Quality Stormwater Management Plan.

Communicate & Engage with Citizens

- Respond to customer requests quickly and resolve in an effective manner.
- Build on public education and awareness of mosquito control and the Stormwater Management Plan.

Performance Measures

MEASURE	Division	TYPE	ACTUAL 19/20	TARGET 20/21	PRC
# of CIP Projects Completed	Administration	Output	8	6	
# of Annual Regulatory Reports	Administration	Output	9	9	
Department Budget as a % of Water & Sewer Fund	Administration	Efficiency	78.59%	69.73%	7
Department Budget as a % of General Fund	Administration	Efficiency	5.28%	5.42%	
% of Annual Regulatory Reports Submitted by Due Date	Administration	Effectiveness & Outcomes	100%	100%	
# of Work Orders Generated	Engineering	Input	318	200	
# of Floodplain Information Requests	Engineering	Output	16	10	
No of Inspections Performed	Engineering	Output	1,715	1,000	
No of Right-of-Way Permits Processed	Engineering	Output	240	250	
% of Development Requests for Information Responded to within five (5) Working Days	Engineering	Effectiveness & Outcomes	100%	100%	
# of Field Staff	Streets & Traffic	Input	8	9	
# of Work Orders Generated	Streets & Traffic	Input	1,077	1,000	
# of Signalized Intersections Maintained	Streets & Traffic	Output	26	27	
# of School Zone Warning Systems Maintained	Streets & Traffic	Output	24	24	
# of Signs Fabricated	Streets & Traffic	Output	231	300	
Square Yards of Street Pavement Repaired	Streets & Traffic	Output	12,075	2,000	
Linear Feet of Curb/Gutter Repaired	Streets & Traffic	Output	9,760	1,250	
Square Feet of Reconstructed Sidewalk	Streets & Traffic	Efficiency	2,260	15,000	
% of Citizen Requests for Sign Maintenance Responded to within 7 days	Streets & Traffic	Effectiveness & Outcomes	100%	100%	
% of Signals Receiving Full Preventive Maintenance	Streets & Traffic	Effectiveness & Outcomes	11%	100%	
# of Field Staff	Stormwater	Input	3	4	
Linear Feet of Storm Drain Lines TV Inspected	Stormwater	Output	10,010	10,000	
# of Work Orders Generated	Stormwater	Output	465	350	
# of Mosquitoes Tested for West Nile Virus	Stormwater	Efficiency	1,094	4,000	
% of Mosquito Pools Tested Positive for West Nile Virus	Stormwater	Effectiveness & Outcomes	3%	2%	
# of Field Staff	Water Distribution	Input	11	11	
# of Work Orders Generated	Water Distribution	Input	7,065	5,000	
# of Water Storage Tanks Inspected/Maintained	Water Distribution	Output	5	5	
# of Water Main Breaks Repaired	Water Distribution	Output	14	24	
# of Water Meters Installed	Water Distribution	Output	41	100	
# of Fire Hydrants Maintained or Repaired	Water Distribution	Output	102	1,000	
# of Water Valves Maintained or Repaired	Water Distribution	Output	62	100	
# of Dead End Mains Flushed per Month	Water Distribution	Output	103	1,150	
# of Backflow Prevention Device Reports Reviewed for Compliance	Water Distribution	Output	1,141	2,400	
# of Taste and Odor Complaints	Water Distribution	Output	13	20	
# of Bacti Samples Taken per Year	Water Distribution	Efficiency	1,197	672	
% of Fire Hydrants Receiving Preventative Maintenance	Water Distribution	Effectiveness & Outcomes	54%	100%	
% of Water Valves Exercised in the City	Water Distribution	Effectiveness & Outcomes	19%	35%	
# of Field Staff	Wastewater	Input	7	7	
# of Work Orders Generated	Wastewater	Output	521	1,000	

Linear Feet of Wastewater Collection System Line Cleaned	Wastewater	Output	224,925	184,000	2
# of Manholes Inspected	Wastewater	Output	516	605	
Linear Feet of Wastewater Lines TV Inspected	Wastewater	Output	17,411	16,500	1
# of Liquid Waste Trip Tickets Reviewed	Wastewater	Output	352	510	
# of Grease/Grit Trap Permits Issues	Wastewater	Output	99	180	
# of Waste Hauler Permits Issued	Wastewater	Output	16	18	
% of Wastewater Collection System Lines Cleaned	Wastewater	Effectiveness & Outcomes	41.7%	22%	:
% of Manholes Inspected	Wastewater	Effectiveness & Outcomes	18.76%	22%	:
No of Mechanics	Fleet	Input	4	5	
# of Staff Training Sessions Planned	Fleet	Input	48	5	
# of Vehicles and Equipment Maintained	Fleet	Output	423	450	
# of Work Orders Generated	Fleet	Output	1,616	1,660	
# of Preventative Maintenance Work Orders Generated	Fleet	Output	432	435	
# of Unscheduled Work Orders Generated	Fleet	Output	1,140	1,225	
# of Staff Hours Involved for Training Courses Attended	Fleet	Efficiency	78	90	
Avg Time In Hours To Complete a Level A Preventive Maintenance Service	Fleet	Efficiency	0.5	0.5	
Avg Time In Hours To Complete a Level B Preventive Maintenance Service	Fleet	Efficiency	0.8	0.75	
Avg Time In Hours To Complete a Level D Preventive Maintenance Service	Fleet	Efficiency	1.5	2.0	
% of Planned Training Sessions Attended	Fleet	Effectiveness & Outcomes	100%	100%	
% of Preventive Maintenance Work Orders	Fleet	Effectiveness & Outcomes	28%	26%	
% of Unscheduled Work Order	Fleet	Effectiveness & Outcomes	69%	74%	

Library



Maria Redburn
Director of Library

The Bedford Public Library (BPL) enriches, empowers, and transforms lives by serving as a learning center, community anchor, and technology center. BPL fuels Bedford's passion for reading and learning through innovative collections, programs, and digital content. BPL will play an integral role in helping citizens reenter the workforce through library technology, instructional assistance, and self-directed learning. BPL has always been known for its innovative programming and signature events. Due to the COVID-19 Crisis, the Library shifted spending to address technology needs by adding WIFI boosters to cover the Library Greenspace and parking lot, adding hotspots and Chromebooks for Bedford residents to checkout, and implementing a new Public Services Management System for printing, faxing, and scanning. With over 148,000 items in its collection, BPL provides the community access to books, e-books, audiobooks, music CDs, DVDs, tablets, and more. Maximizing resources, BPL partners with the HEB ISD, community organizations, and other City departments to obtain grants and reach citizens where they live, work, and play.

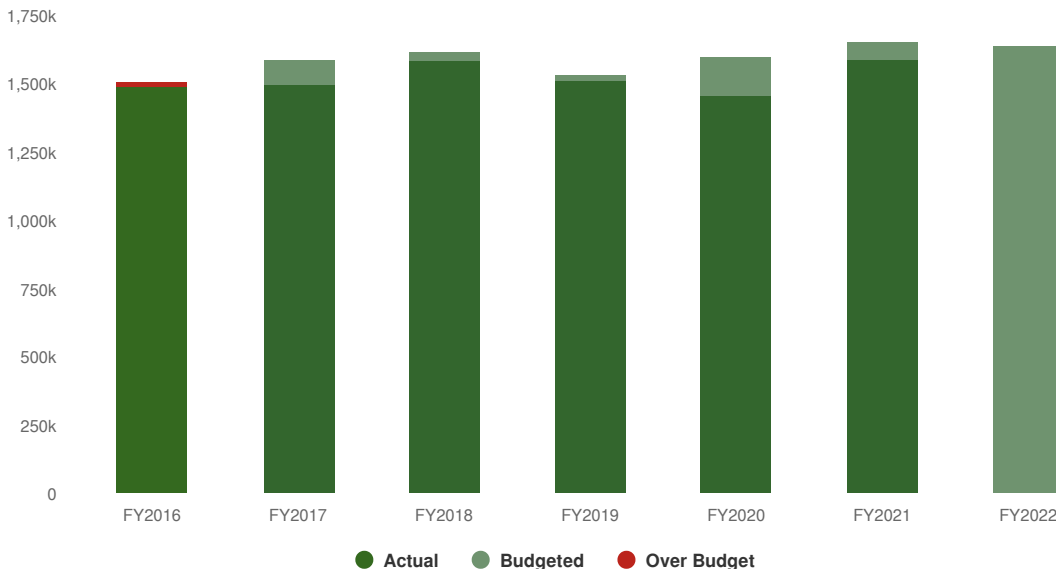
FY 2020-2021 Highlights

- Awarded the American School Board Journal 2020 National Magna Award for HEB Reads!
- Received the Texas Municipal Library Directors Association Achievement of Excellence in Libraries Award
- Expanded Library of Things to include Chromebooks and hotspots
- Received \$33,900 in donations from the Foundation and Friends
- Added WIFI boosters to cover the Library Greenspace and parking lot to increase access to the Internet
- Implemented a new Public Service Management System for reserving computers, mobile printing, faxing, and scan services
- Replaced Children's Area carpet

Expenditures Summary

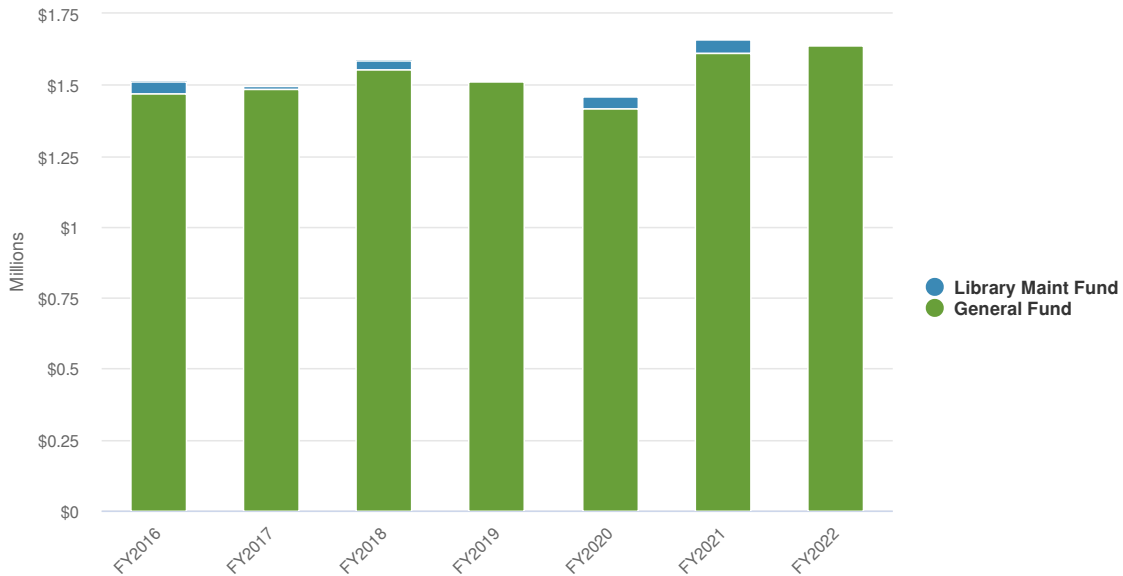
\$1,639,457 **-\$18,034**
(-1.09% vs. prior year)

Library Proposed and Historical Budget vs. Actual



Expenditures by Fund

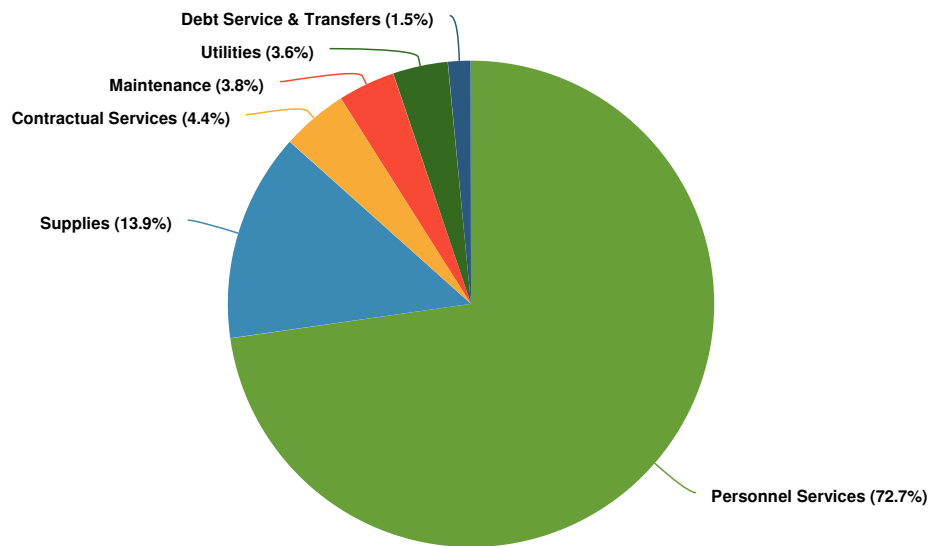
Budgeted and Historical 2022 Expenditures by Fund



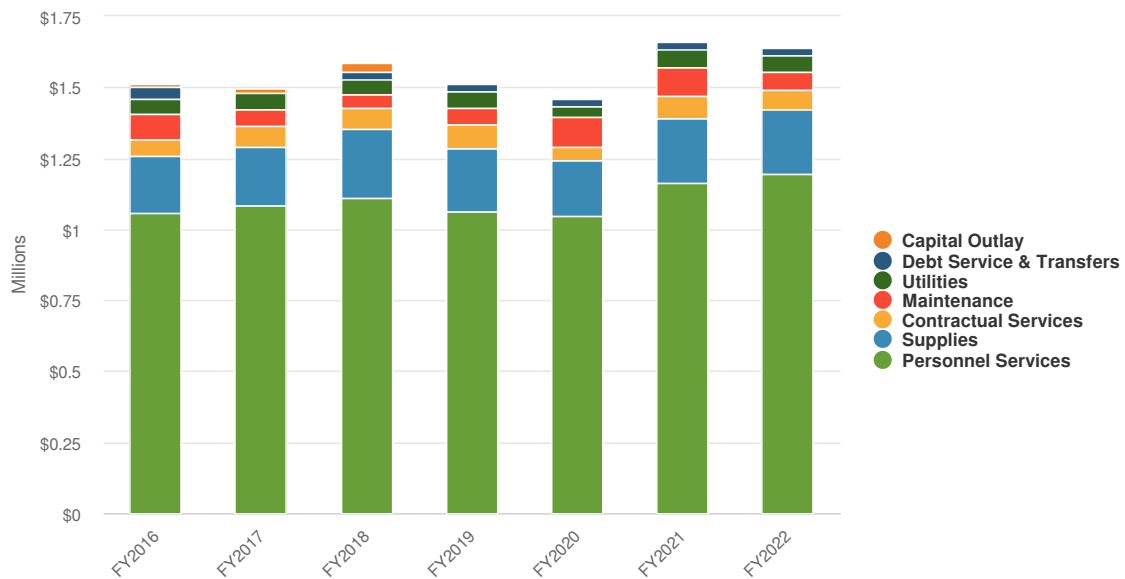
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$1,110,573	\$1,064,609	\$1,047,141	\$1,165,721	\$1,192,687	2.3%
Contractual Services	\$72,598	\$86,210	\$50,388	\$74,610	\$71,820	-3.7%
Supplies	\$244,381	\$219,500	\$193,454	\$226,920	\$227,590	0.3%
Maintenance	\$46,370	\$58,084	\$61,141	\$60,460	\$62,580	3.5%
Debt Service & Transfers	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Utilities	\$56,247	\$58,341	\$39,381	\$59,780	\$59,780	0%
Total General Fund:	\$1,555,169	\$1,511,744	\$1,416,505	\$1,612,491	\$1,639,457	1.7%
Library Maint Fund						
Maintenance	\$0	\$0	\$41,294	\$45,000	\$0	-100%
Capital Outlay	\$29,723	\$0	\$0	\$0	\$0	0%
Total Library Maint Fund:	\$29,723	\$0	\$41,294	\$45,000	\$0	-100%
Total:	\$1,584,892	\$1,511,744	\$1,457,799	\$1,657,491	\$1,639,457	-1.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



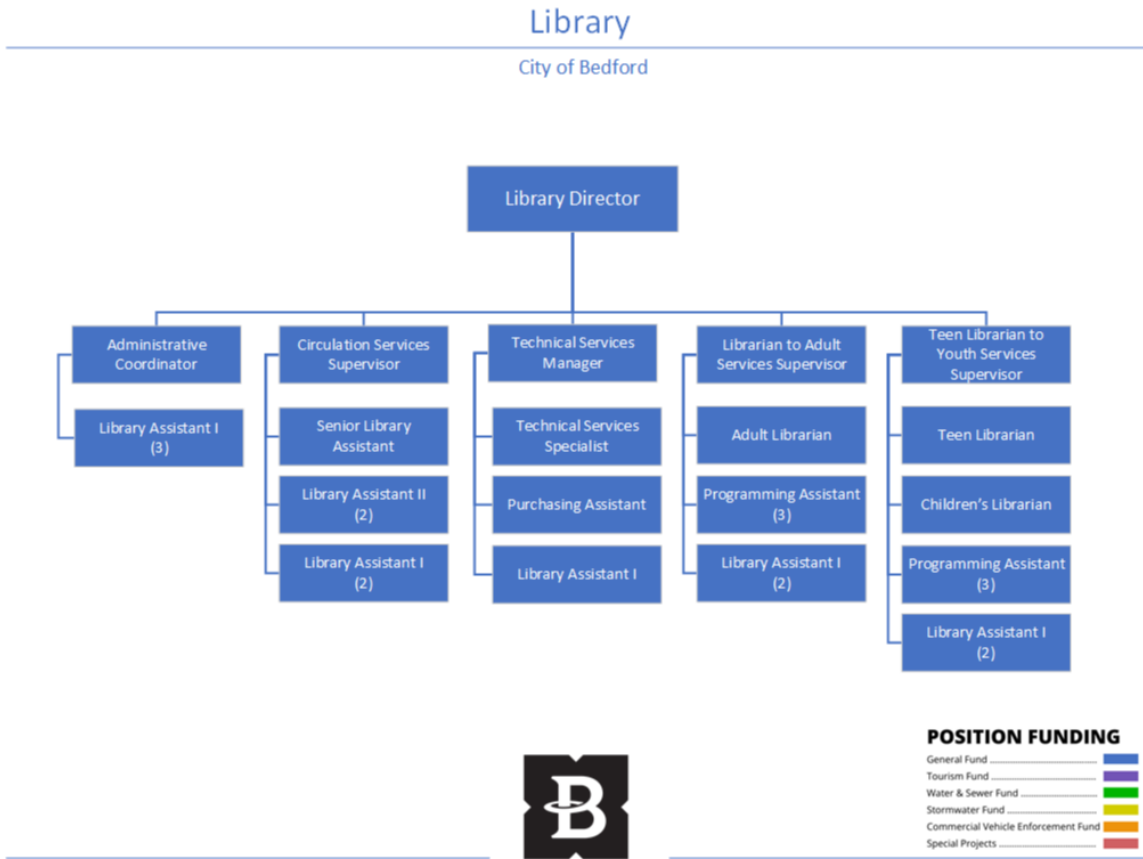
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Community Services	\$1,110,573	\$1,064,609	\$1,047,141	\$1,165,721	\$1,192,687	2.3%
Total Personnel Services:	\$1,110,573	\$1,064,609	\$1,047,141	\$1,165,721	\$1,192,687	2.3%
Contractual Services						
Community Services	\$72,598	\$86,210	\$50,388	\$74,610	\$71,820	-3.7%
Total Contractual Services:	\$72,598	\$86,210	\$50,388	\$74,610	\$71,820	-3.7%
Supplies						
Community Services	\$244,381	\$219,500	\$193,454	\$226,920	\$227,590	0.3%
Total Supplies:	\$244,381	\$219,500	\$193,454	\$226,920	\$227,590	0.3%
Maintenance						
Community Services	\$46,370	\$58,084	\$102,435	\$105,460	\$62,580	-40.7%
Total Maintenance:	\$46,370	\$58,084	\$102,435	\$105,460	\$62,580	-40.7%
Debt Service & Transfers						
Community Services	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Total Debt Service & Transfers:	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0%
Utilities						
Community Services	\$56,247	\$58,341	\$39,381	\$59,780	\$59,780	0%
Total Utilities:	\$56,247	\$58,341	\$39,381	\$59,780	\$59,780	0%
Capital Outlay						
Community Services	\$29,723	\$0	\$0	\$0	\$0	0%
Total Capital Outlay:	\$29,723	\$0	\$0	\$0	\$0	0%
Total Expense Objects:	\$1,584,892	\$1,511,744	\$1,457,799	\$1,657,491	\$1,639,457	-1.1%

Organizational Chart



Goals

Revitalization

- Maintain the library and safeguard the integrity of the architecture and aesthetic appeal of the facility and grounds.

Economic Vitality

- Administer a state-of-the-art library to attract new residents to Bedford.
- Deliver signature events, quality programming, and collections to be a destination for families in North Texas.
- Connect job seekers with free resources and workforce development opportunities to help them gain employment or get a better job.
- Support local businesses.

Transformation

- Develop alternative funding sources through grants, sponsorships, naming rights, donations, and resource sharing opportunities to support library needs.

Organizational Excellence

- Follow library industry best practices to ensure the quality of services, collections, and programs.
- Fuel Bedford's passion for reading by evaluating, selecting, and merchandising collections.
- Provide ongoing staff training on emerging technologies and customer service.

Communicate & Engage with Citizens

- Conduct an annual library satisfaction survey.
- Promote library collections, programs, and services.
- Evaluate and use various social media platforms to promote library activities.
- Work closely with the Library Advisory Board, Foundation, and Friends to communicate the impact of the Library within the community and raise funds to support the Library.

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21
# of Items in Collection	Input	112,639	110,000	111,101
# of Registered Library Cards	Input	35,208	35,000	33,476
# of Items Circulated	Output	419,262	580,000	405,965
# of Reference Transactions	Output	47,580	71,000	42,954
Collection Turnover Rate	Efficiency	3.72	4	3.65
Annual Cost of Library Service Per Capita	Efficiency	\$27.32	\$30.00	\$30.27
Division Budget as a % of the General Fund	Efficiency	4.32%	4.23%	4.24%
Library Customer Satisfaction with Meeting Library Household Needs	Effectiveness & Outcomes	96.5%	90%	93.5%
% of Population who have a Library Card	Effectiveness & Outcomes	48%	50%	45%
Digital Materials Circulated as a % of Overall Circulation	Effectiveness & Outcomes	11%	10%	12%

Parks

Don Henderson
Parks Superintendent

The Parks Division is dedicated to providing Bedford citizens with a well maintained parks system. The Parks Division is responsible for the maintenance and operation of 154.5 acres of park land, including the facilities and infrastructure on those properties, such as the municipal aquatic centers, athletic fields, lighting, irrigation, and restrooms. In addition, the Parks Division manages the City-wide mowing and chemical application contracts which service medians, right-of-ways, grounds at City facilities, well sites, and drainage ways.

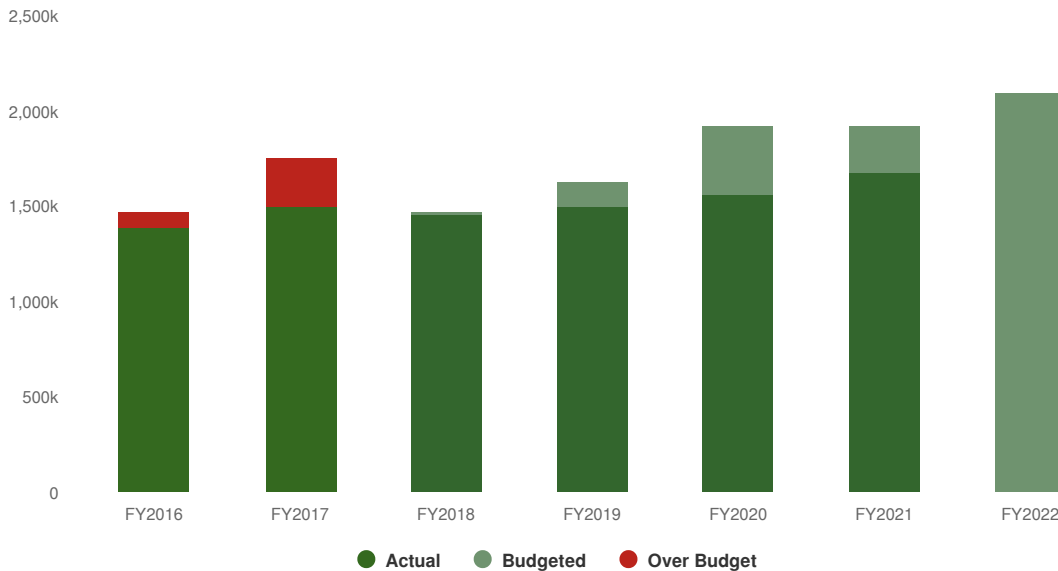
FY 2020-2021 Highlights

- New Picnic benches installed at Brook Hollow Park, Dewey Tenant Park and Stormie Jones Park.
- Two bridge at Brook Hollow park and Cheek Sparger Trail have be refurbished with new tread walk material and painted.
- Retaining wall replaced with new diamond wall brick material at generation Park Lake.
- Installation of a new wildlife ramp at Generation Park Lake which will not only help the wildlife exit and entering the lake but also Texas Park and Wildlife Department with fish stocking and survey of all fish species in the lake.
- Chosen for a basketball court donation from the Nancy Lieberman Foundation charities, which is a \$70,000 value for the community.
- Installation of new rock formation for wildlife exiting of the lake.
- 15 Benches installed along Bedford linear trails.

Expenditures Summary

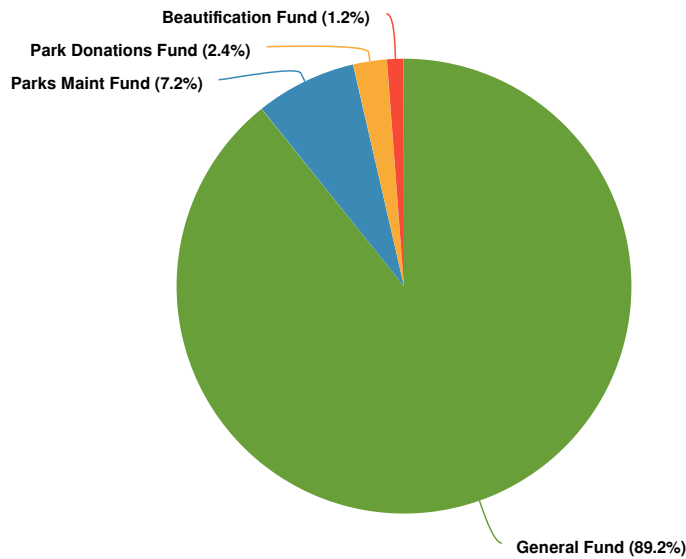
\$2,090,312 **\$172,325**
(8.98% vs. prior year)

Parks Proposed and Historical Budget vs. Actual

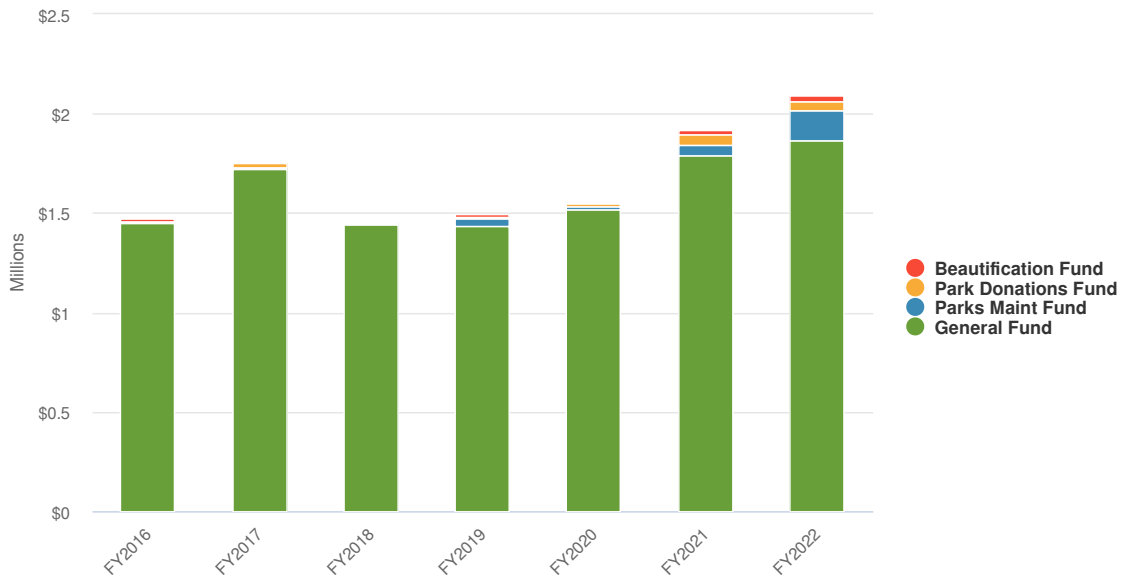


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

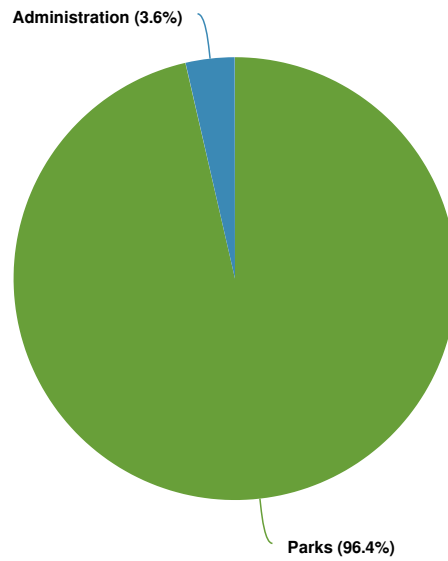


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$845,997	\$848,965	\$911,252	\$1,132,467	\$1,115,942	-1.5%
Contractual Services	\$216,928	\$220,092	\$280,426	\$276,800	\$276,800	0%
Supplies	\$69,464	\$70,843	\$64,189	\$69,090	\$67,890	-1.7%

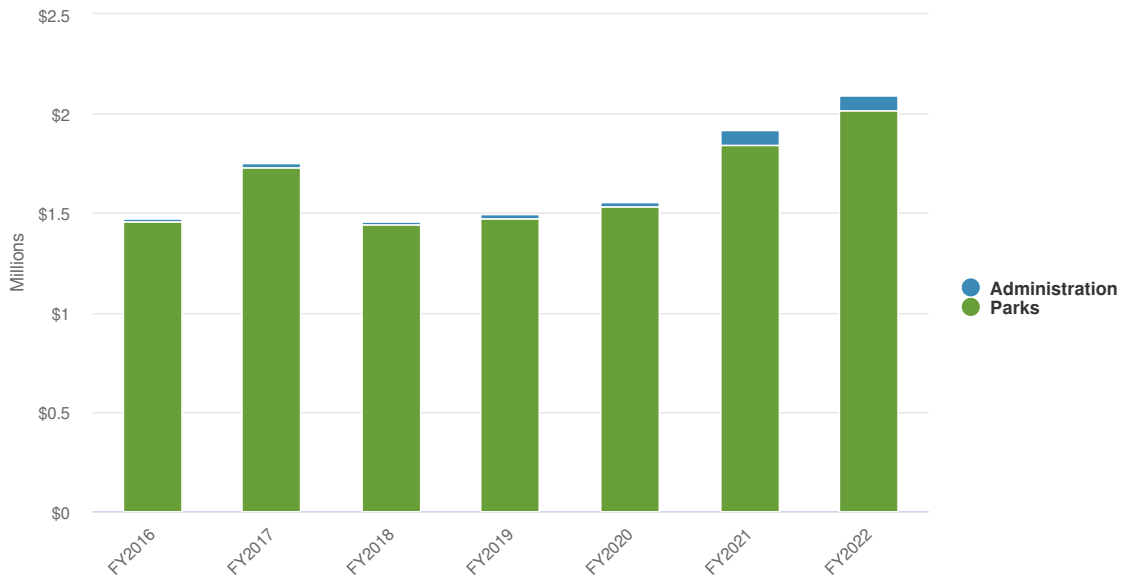
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$78,321	\$71,151	\$63,562	\$70,490	\$70,490	0%
Debt Service & Transfers	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Utilities	\$180,854	\$173,805	\$150,220	\$194,140	\$194,140	0%
Capital Outlay	\$0	\$0	\$0	\$0	\$90,050	N/A
Total General Fund:	\$1,441,564	\$1,434,856	\$1,519,649	\$1,792,987	\$1,865,312	4%
Parks Maint Fund						
Supplies	\$0	\$0	\$115		\$0	N/A
Maintenance	\$0	\$5,400	\$16,177	\$0	\$0	0%
Capital Outlay	\$0	\$35,643	\$0	\$50,000	\$150,000	200%
Total Parks Maint Fund:	\$0	\$41,043	\$16,292	\$50,000	\$150,000	200%
Park Donations Fund						
Contractual Services	\$0	\$0	\$326	\$50,000	\$50,000	0%
Supplies	\$7,669	\$5,003	\$14,277		\$0	N/A
Total Park Donations Fund:	\$7,669	\$5,003	\$14,603	\$50,000	\$50,000	0%
Beautification Fund						
Supplies	\$8,678	\$12,709	\$4,261	\$25,000	\$25,000	0%
Total Beautification Fund:	\$8,678	\$12,709	\$4,261	\$25,000	\$25,000	0%
Total:	\$1,457,911	\$1,493,611	\$1,554,805	\$1,917,987	\$2,090,312	9%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

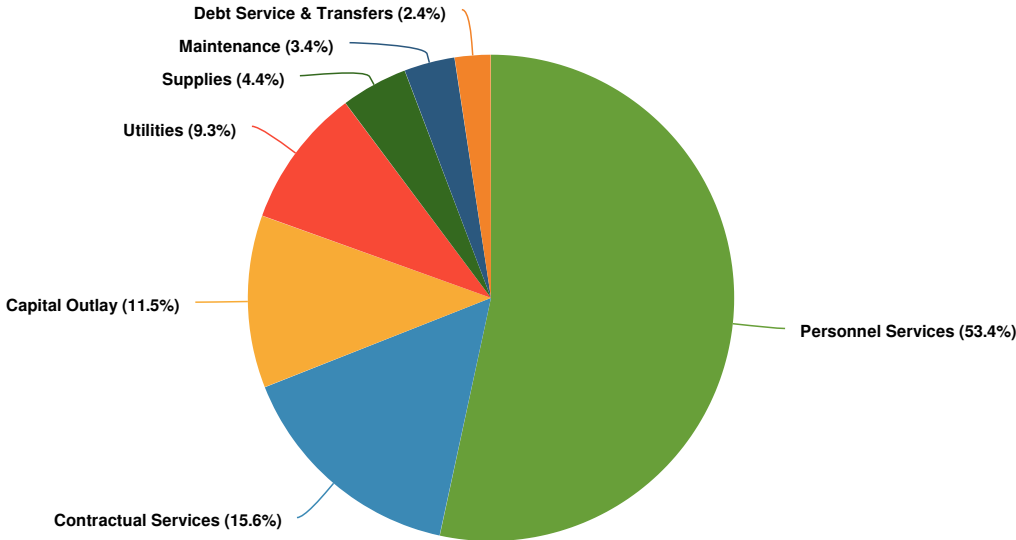


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Community Services						

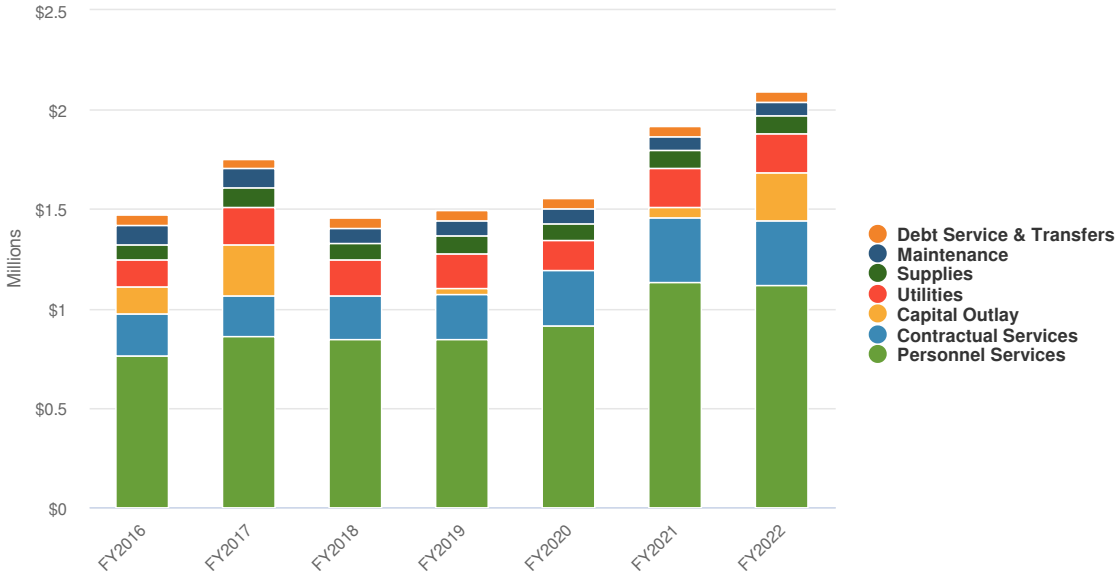
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Administration						
Contractual Services	\$0	\$0	\$326	\$50,000	\$50,000	0%
Supplies	\$16,347	\$17,712	\$18,538	\$25,000	\$25,000	0%
Total Administration:	\$16,347	\$17,712	\$18,864	\$75,000	\$75,000	0%
Parks						
Personnel Services	\$845,997	\$848,965	\$911,252	\$1,132,467	\$1,115,942	-1.5%
Contractual Services	\$216,928	\$220,092	\$280,426	\$276,800	\$276,800	0%
Supplies	\$69,464	\$70,843	\$64,304	\$69,090	\$67,890	-1.7%
Maintenance	\$78,321	\$76,551	\$79,739	\$70,490	\$70,490	0%
Debt Service & Transfers	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Utilities	\$180,854	\$173,805	\$150,220	\$194,140	\$194,140	0%
Capital Outlay	\$0	\$35,643	\$0	\$50,000	\$240,050	380.1%
Total Parks:	\$1,441,564	\$1,475,899	\$1,535,941	\$1,842,987	\$2,015,312	9.4%
Total Community Services:	\$1,457,911	\$1,493,611	\$1,554,805	\$1,917,987	\$2,090,312	9%
Total Expenditures:	\$1,457,911	\$1,493,611	\$1,554,805	\$1,917,987	\$2,090,312	9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



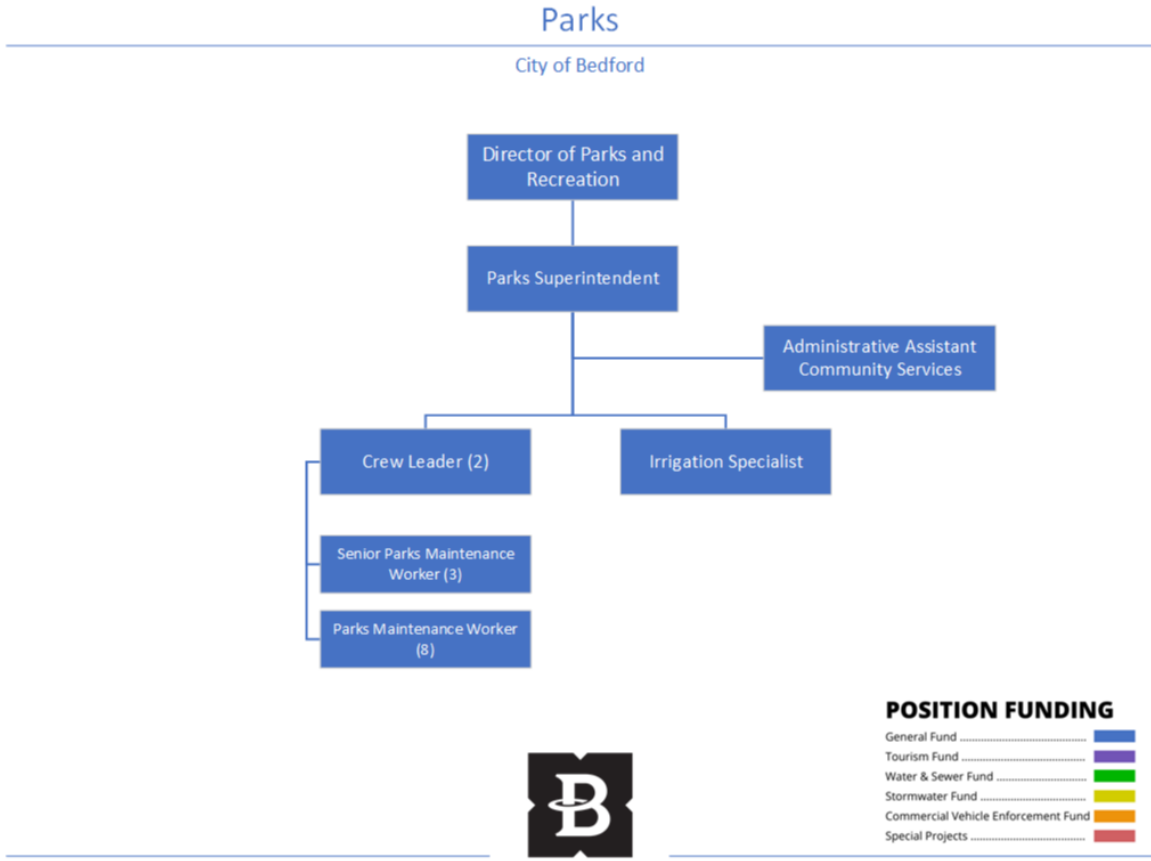
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Community Services	\$845,997	\$848,965	\$911,252	\$1,132,467	\$1,115,942	-1.5%
Total Personnel Services:	\$845,997	\$848,965	\$911,252	\$1,132,467	\$1,115,942	-1.5%
Contractual Services						
Community Services	\$216,928	\$220,092	\$280,752	\$326,800	\$326,800	0%
Total Contractual Services:	\$216,928	\$220,092	\$280,752	\$326,800	\$326,800	0%
Supplies						
Community Services	\$85,811	\$88,555	\$82,842	\$94,090	\$92,890	-1.3%
Total Supplies:	\$85,811	\$88,555	\$82,842	\$94,090	\$92,890	-1.3%
Maintenance						
Community Services	\$78,321	\$76,551	\$79,739	\$70,490	\$70,490	0%
Total Maintenance:	\$78,321	\$76,551	\$79,739	\$70,490	\$70,490	0%
Debt Service & Transfers						
Community Services	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total Debt Service & Transfers:	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Utilities						
Community Services	\$180,854	\$173,805	\$150,220	\$194,140	\$194,140	0%
Total Utilities:	\$180,854	\$173,805	\$150,220	\$194,140	\$194,140	0%
Capital Outlay						
Community Services	\$0	\$35,643	\$0	\$50,000	\$240,050	380.1%
Total Capital Outlay:	\$0	\$35,643	\$0	\$50,000	\$240,050	380.1%
Total Expense Objects:	\$1,457,911	\$1,493,611	\$1,554,805	\$1,917,987	\$2,090,312	9%

Organizational Chart



Goals

Revitalization

- Installation of a Dream Court at Central Park with the help of the Nancy Libermen Foundation
- Opening of the newly renovated Generations Park, 2022
- Adding additional Park amenities to our Park system

Economic Vitality

- Improvements to our baseball fields and scheduling 30 weekend tournaments per year, bringing people and families to Bedford

Organizational Excellence

- Continued drive for efficiency and excellence within the Parks department

Performance Measures

MEASURE	TYPE	ACTUAL 19/20	TARGET 20/21	PROJECTED 20/21
# of FTEs	INPUTS	15	15	15
# of Athletic Fields	INPUTS	9	9	6
# of Pavilions	INPUTS	9	9	8
Jogging Trails (linear feet)	INPUTS	23,496	23,496	23,496
Total Park Acreage	INPUTS	145.5	145.5	145.5
# of Staff Training Hours	OUTPUTS	350	154	250
# of Maintenance Hours on Structure	OUTPUTS	800	1,681	1,681
# of Horticulture Hours	OUTPUTS	2,500	2,889	2,900
# of Irrigation Hours	OUTPUTS	1,100	1197	1197
# of Hours Spent on Mowing and Trimming of Parks	OUTPUTS	4,400	4,016	4,100
# of Trash Maintenance Hours	OUTPUTS	6,500	2115	2,200
# of Hours Spent on Aquatics	OUTPUTS	1,100	494	500
# of Maintenance Hours per Ballfields	OUTPUTS	350	77	80
Maintenance and Operation Cost per Capita	EFFICIENCY	31.33	41.86%	41.86%
# of Park Acres per FTE	EFFICIENCY	10.33	10.26	10.26
Total Maintenance Hours per FTE	EFFICIENCY	1,600	1,424	1,424
% of Inquires Responded to Within 24 Hours	EFFICIENCY	95%	95%	95%
Division Budget as a % of General Fund	EFFICIENCY	4.63%	4.71%	4.34%
Cost of Mowing Contract per Acre	EFFECTIVENESS & OUTCOMES	1,400	1,433	1,433
Park Acreage per Capita	EFFECTIVENESS & OUTCOMES	353	324	324

Recreation Division



Recreation Division

The Recreation Division is dedicated to promoting health, wellness, and community engagement for all ages within the City of Bedford. This is achieved through the oversight and management of the Recreation staff and continued growth of programs and special events. These events include seasonal events such as the Valentine's Day Dance, the Glow and Go Egg Hunt, Dog Days of Summer, and Boo-Bash Halloween event. This is also accomplished through upcoming unique programming for youth, adult, and senior populations. Staff provides information and referral services to connect seniors with area-aging services such as Meals on Wheels, the Alzheimer's Association, Senior Care and Living opportunities, and Social Security. The Recreation Division is essential in the overall quality of life for all ages of the community in the City of Bedford. Phase Next has proven that recreation is important to the community and this Division encompasses the community need for recreational activities for all ages.

FY 2020-2021 Highlights

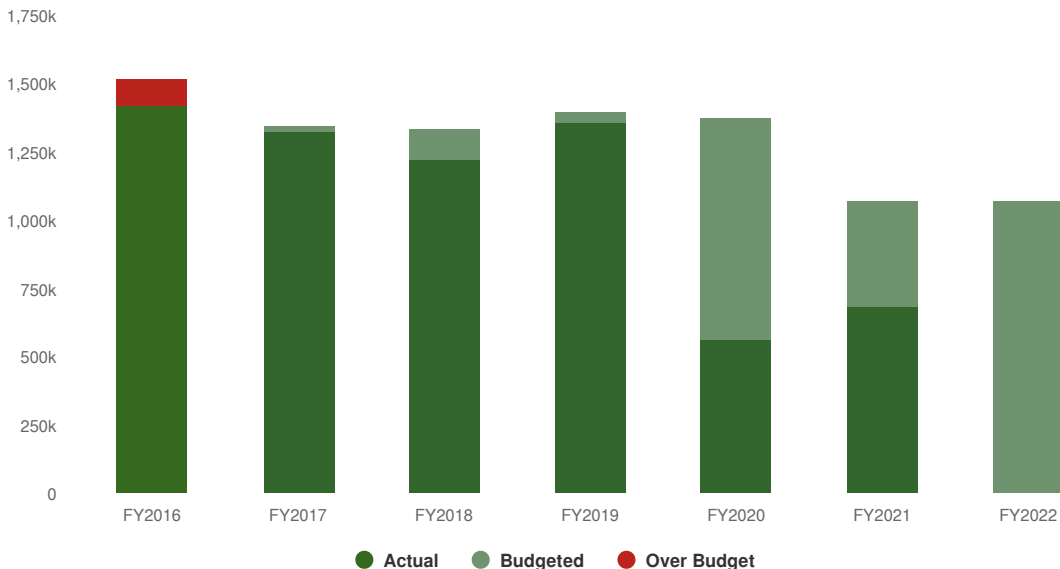
- Made the move to Old Bedford School, moved all Senior classes and programs.
- Successfully transitioned the Senior dance to the library.
- Offered drive-thru programs, such as the Christmas Event.
- Managed challenging summer to offer programs to our residents with seasonal staff shortages.
- Supported Project Managers with Phase Next project.
- Opened and celebrated the new Sparkling Ice Playground.

Expenditures Summary

Changes for FY 20/21 included the closure of the BRAC and the transition out of Covid-19 protocols.

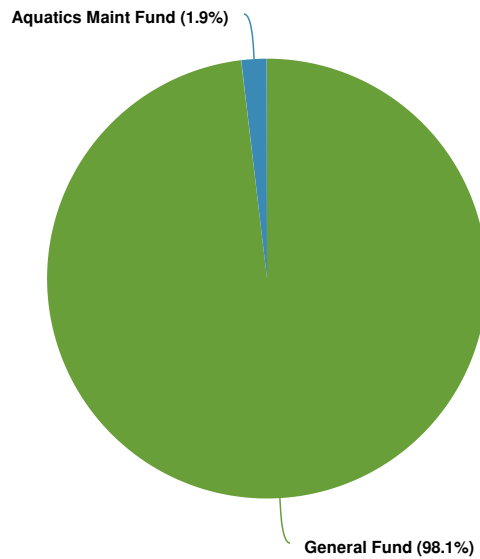
\$1,072,301 **-\$3,438**
 (-0.32% vs. prior year)

Recreation Proposed and Historical Budget vs. Actual

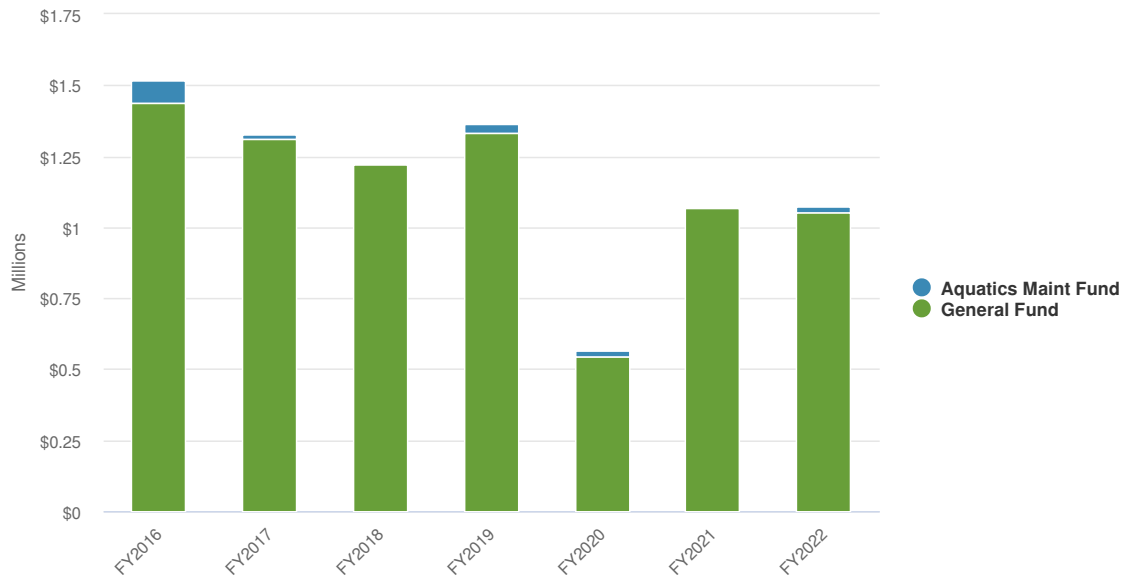


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

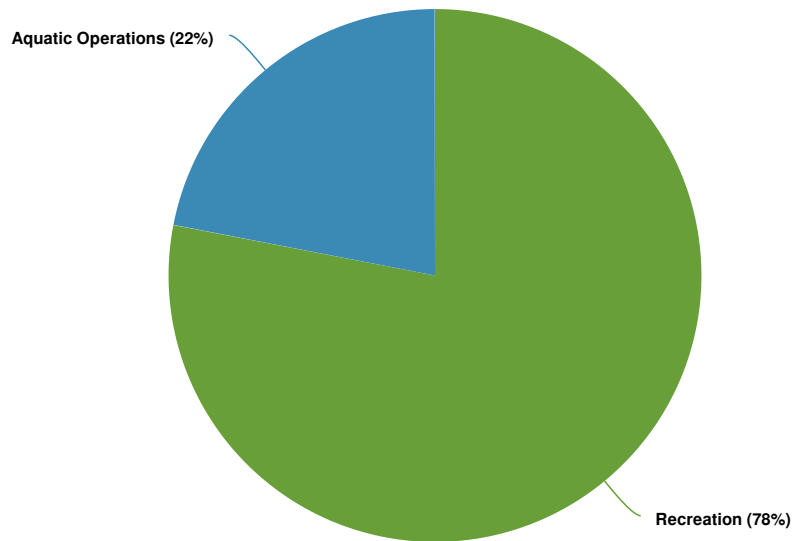


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Personnel Services	\$914,661	\$1,009,382	\$428,606	\$687,679	\$710,681	3.3%
Contractual Services	\$91,881	\$97,653	\$38,794	\$128,810	\$114,950	-10.8%
Supplies	\$80,689	\$86,824	\$11,609	\$101,200	\$91,930	-9.2%

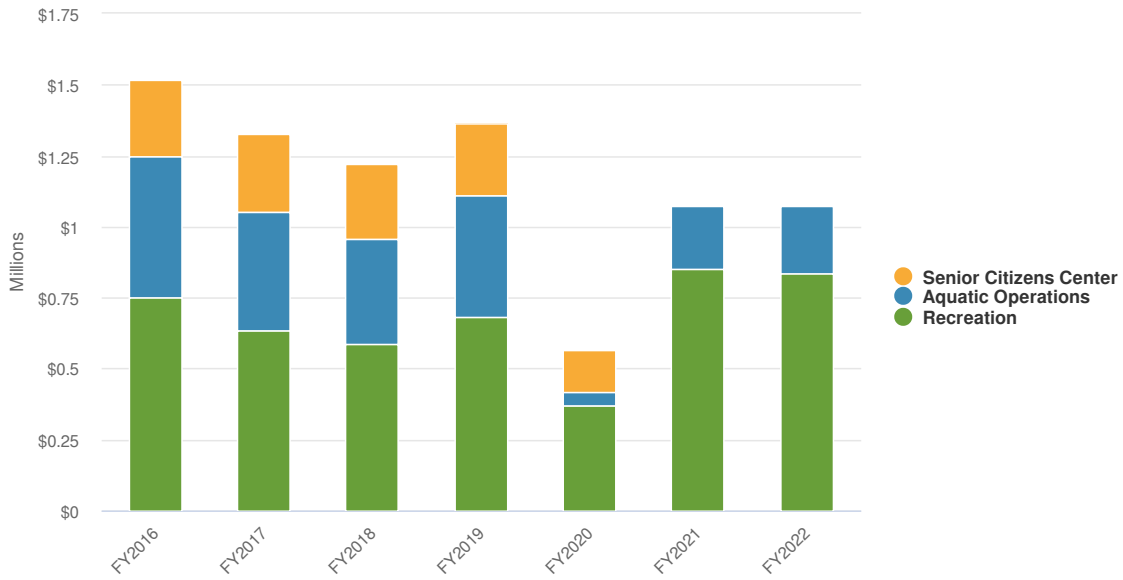
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Maintenance	\$28,024	\$20,173	\$9,502	\$28,570	\$22,430	-21.5%
Utilities	\$108,171	\$119,406	\$57,127	\$119,480	\$112,310	-6%
Total General Fund:	\$1,223,426	\$1,333,438	\$545,638	\$1,065,739	\$1,052,301	-1.3%
Aquatics Maint Fund						
Supplies	\$0	\$5,801	\$5,456	\$10,000	\$20,000	100%
Maintenance	\$0	\$22,461	\$843	\$0	\$0	0%
Capital Outlay	\$0	\$0	\$11,622	\$0	\$0	0%
Total Aquatics Maint Fund:	\$0	\$28,262	\$17,921	\$10,000	\$20,000	100%
Total:	\$1,223,426	\$1,361,700	\$563,559	\$1,075,739	\$1,072,301	-0.3%

Expenditures by Function

Budgeted Expenditures by Function



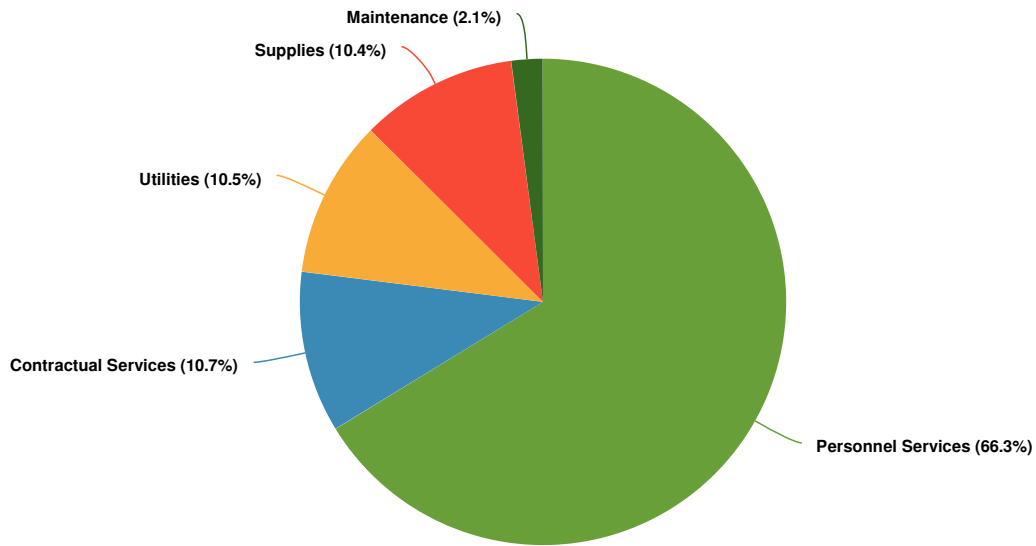
Budgeted and Historical Expenditures by Function



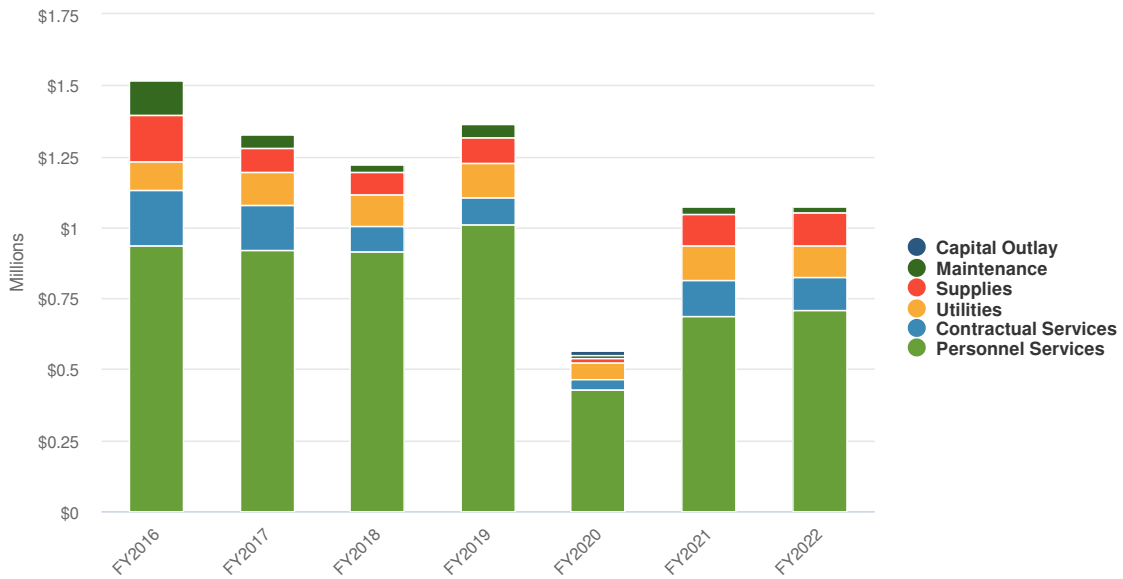
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Community Services						
Personnel Services	\$914,661	\$1,009,382	\$428,606	\$687,679	\$710,681	2.3%
Contractual Services	\$91,881	\$97,653	\$38,794	\$128,810	\$114,950	-12.7%
Supplies	\$80,689	\$92,625	\$17,065	\$111,200	\$111,930	-4.3%
Maintenance	\$28,024	\$42,634	\$10,345	\$28,570	\$22,430	-35.1%
Utilities	\$108,171	\$119,406	\$57,127	\$119,480	\$112,310	-11.5%
Capital Outlay	\$0	\$0	\$11,622	\$0	\$0	N/A
Total Community Services:	\$1,223,426	\$1,361,700	\$563,559	\$1,075,739	\$1,072,301	-0.3%
Total Expenditures:	\$1,223,426	\$1,361,700	\$563,559	\$1,075,739	\$1,072,301	-0.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



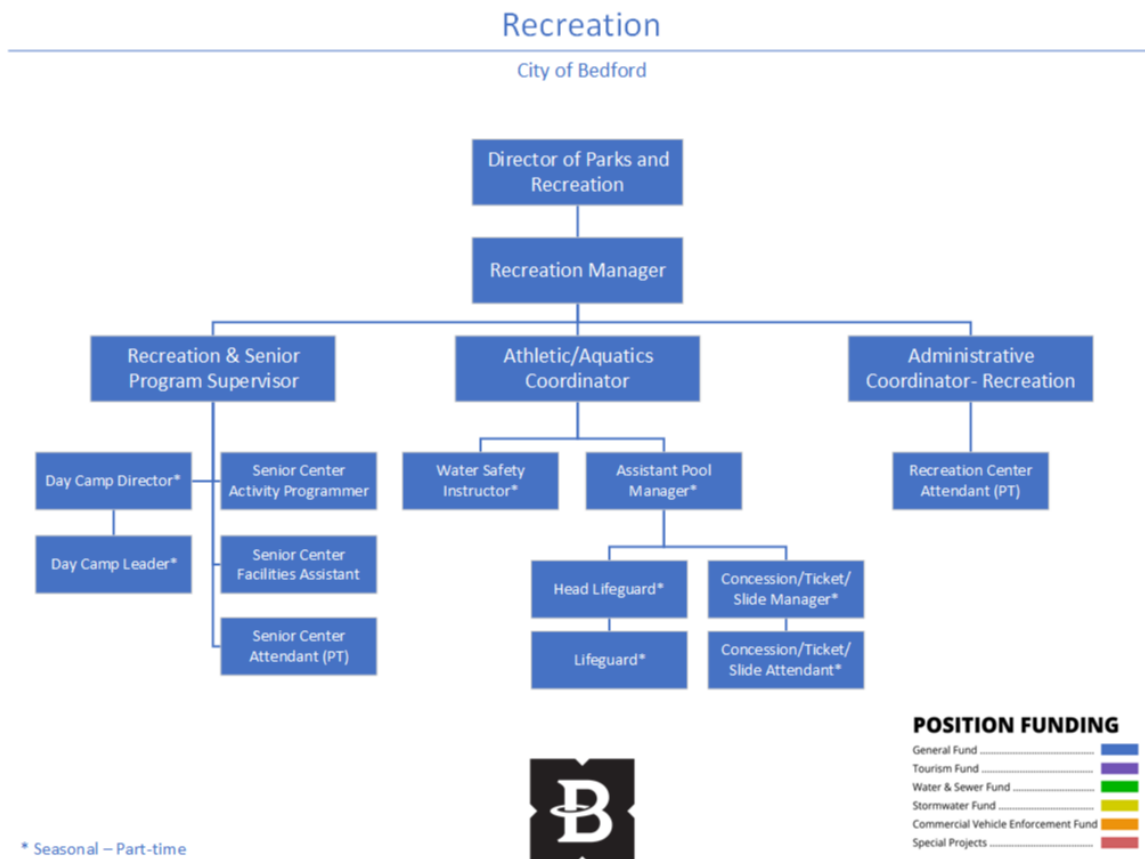
Budgeted and Historical Expenditures by Expense Type



Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services	\$914,661	\$1,009,382	\$428,606	\$687,679	\$710,681	3.3%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Contractual Services	\$91,881	\$97,653	\$38,794	\$128,810	\$114,950	-10.8%
Supplies	\$80,689	\$92,625	\$17,065	\$111,200	\$111,930	0.7%
Maintenance	\$28,024	\$42,634	\$10,345	\$28,570	\$22,430	-21.5%
Utilities	\$108,171	\$119,406	\$57,127	\$119,480	\$112,310	-6%
Capital Outlay	\$0	\$0	\$11,622	\$0	\$0	0%
Total Expense Objects:	\$1,223,426	\$1,361,700	\$563,559	\$1,075,739	\$1,072,301	-0.3%

Organizational Chart



Goals

Economic Vitality

- Expand partnerships with local groups to provide programs and services

Transformation

- Look for fresh new ways to revitalize old programs/event
- Expand programs/events with new ideas
- Focus on programming to attract the new generations of senior citizens.

Organizational Excellence

- Continue to provide relevant information in a timely manner so the community will stay informed

Communicate & Engage with Citizens

- Increase programs for Seniors (recreational, social, educational, supportive, informative)
- Increase and expand outdoor recreational programs for the duration of the Phase Next project
- Increase aquatic programs and rentals at Roy Savage Pool for Summer 2022 (swim lessons, water exercise, water safety)

Tourism & Special Events



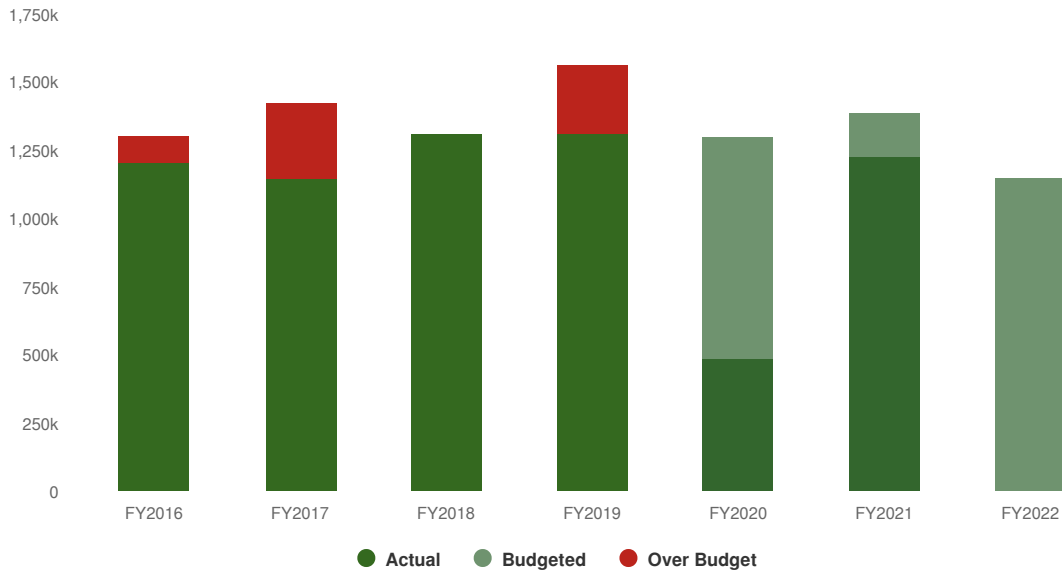
Wendy Hartnett
Special Events Manager

Tourism Administration focuses on attracting visitors to Bedford by managing the special events, tourism, arts-related programming, and cultural functions for the City of Bedford. Primary activities in this Division are composed of the production of world class events, including the City of Bedford 4thFEST and the City of Bedford Signature Festival, serving as the staff liaison to the Bedford hotels and the Hotel Association, and management oversight of the Old Bedford School. The Division also serves as the staff liaison for the Cultural Commission and oversees the arts and cultural programming. These events include the City of Bedford Artsfest, the Twilight Concerts, Storefront Exhibits, and other cultural programming.

Expenditures Summary

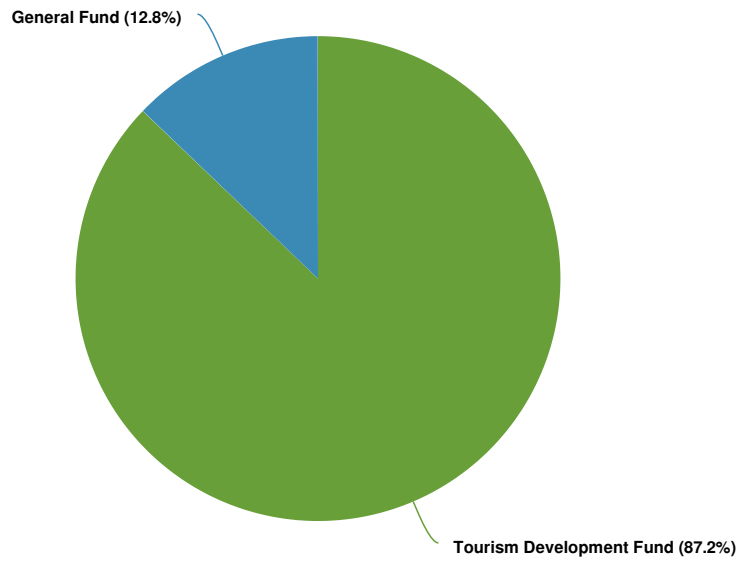
\$1,150,198 **-\$234,922**
(-16.96% vs. prior year)

Special Events Proposed and Historical Budget vs. Actual

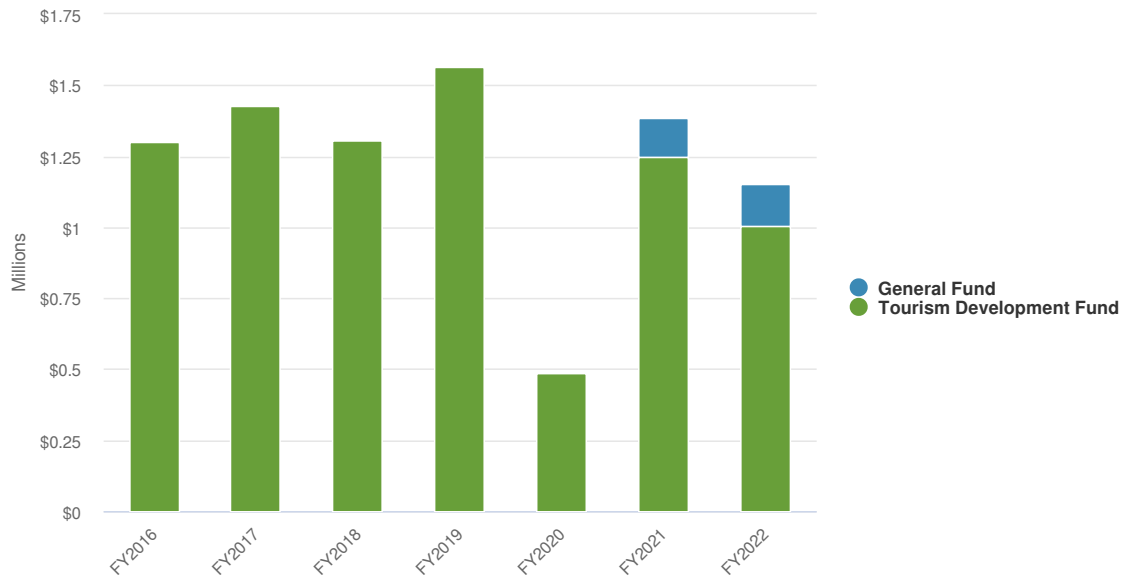


Expenditures by Fund

2022 Expenditures by Fund



Budgeted and Historical 2022 Expenditures by Fund

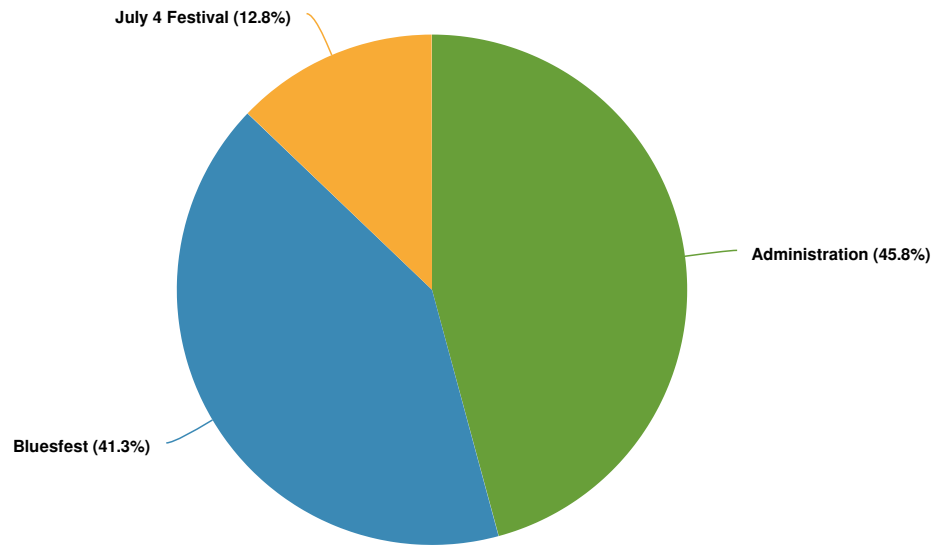


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
General Fund						
Contractual Services	\$0	\$0	\$0	\$136,550	\$147,800	8.2%
Total General Fund:	\$0	\$0	\$0	\$136,550	\$147,800	8.2%

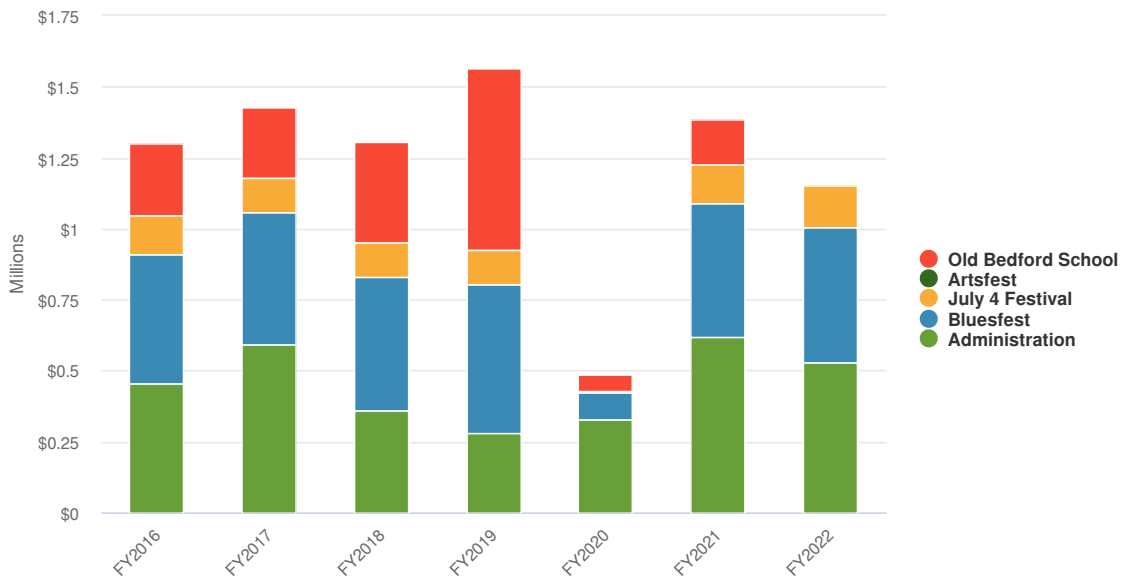
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Tourism Development Fund						
Personnel Services	\$245,649	\$213,399	\$152,342	\$357,946	\$183,310	-48.8%
Contractual Services	\$677,775	\$718,396	\$145,769	\$686,560	\$674,455	-1.8%
Supplies	\$27,003	\$23,650	\$34,571	\$20,930	\$21,800	4.2%
Maintenance	\$11,791	\$76,746	\$30,529	\$43,490	\$0	-100%
Debt Service & Transfers	\$100,829	\$85,025	\$105,815	\$106,644	\$122,833	15.2%
Utilities	\$27,003	\$18,110	\$15,953	\$33,000	\$0	-100%
Capital Outlay	\$217,769	\$429,217	\$0	\$0	\$0	0%
Total Tourism Development Fund:	\$1,307,819	\$1,564,543	\$484,979	\$1,248,570	\$1,002,398	-19.7%
Total:	\$1,307,819	\$1,564,543	\$484,979	\$1,385,120	\$1,150,198	-17%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

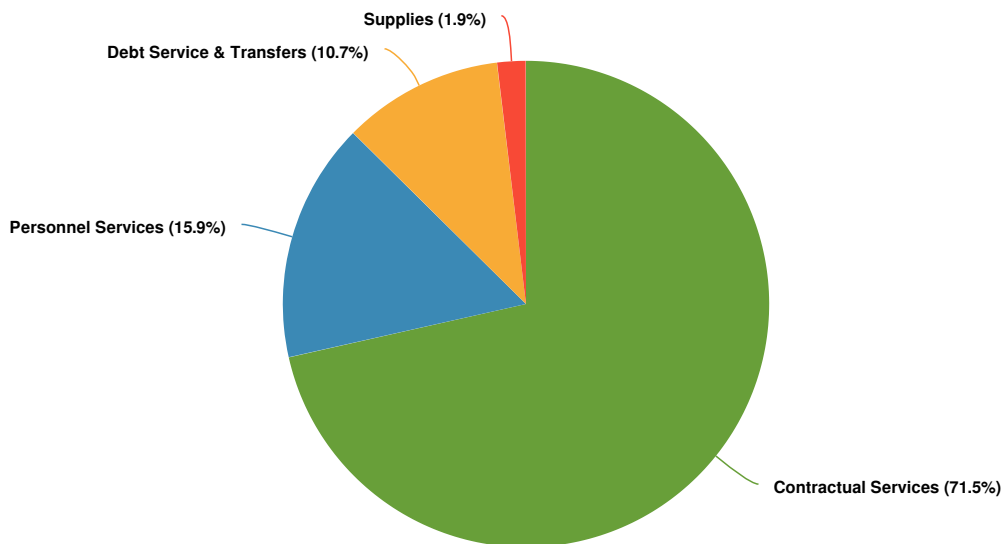


Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expenditures						
Community Services						
Administration						
Personnel Services	\$141,900	\$99,857	\$152,272	\$282,869	\$183,310	-35.2%
Contractual Services	\$80,030	\$68,471	\$46,598	\$207,640	\$198,955	-4.2%
Supplies	\$26,943	\$23,480	\$27,682	\$19,350	\$21,800	12.7%
Maintenance	\$0	\$1,332	\$0		\$0	N/A
Debt Service & Transfers	\$100,829	\$85,025	\$105,815	\$106,644	\$122,833	15.2%
Utilities	-\$292	\$900	-\$2,025		\$0	N/A
Capital Outlay	\$9,548	\$0	\$0	\$0	\$0	0%
Total Administration:	\$358,958	\$279,065	\$330,342	\$616,503	\$526,898	-14.5%
Old Bedford School						
Personnel Services	\$103,749	\$113,542	\$70	\$75,077	\$0	-100%
Contractual Services	\$4,994	\$5,488	\$3,808	\$7,920	\$0	-100%
Supplies	\$60	\$170	\$6,889	\$1,580	\$0	-100%
Maintenance	\$11,791	\$75,414	\$30,529	\$43,490	\$0	-100%
Utilities	\$27,295	\$17,210	\$17,978	\$33,000	\$0	-100%
Capital Outlay	\$208,221	\$429,217	\$0		\$0	N/A
Total Old Bedford School:	\$356,110	\$641,041	\$59,274	\$161,067	\$0	-100%

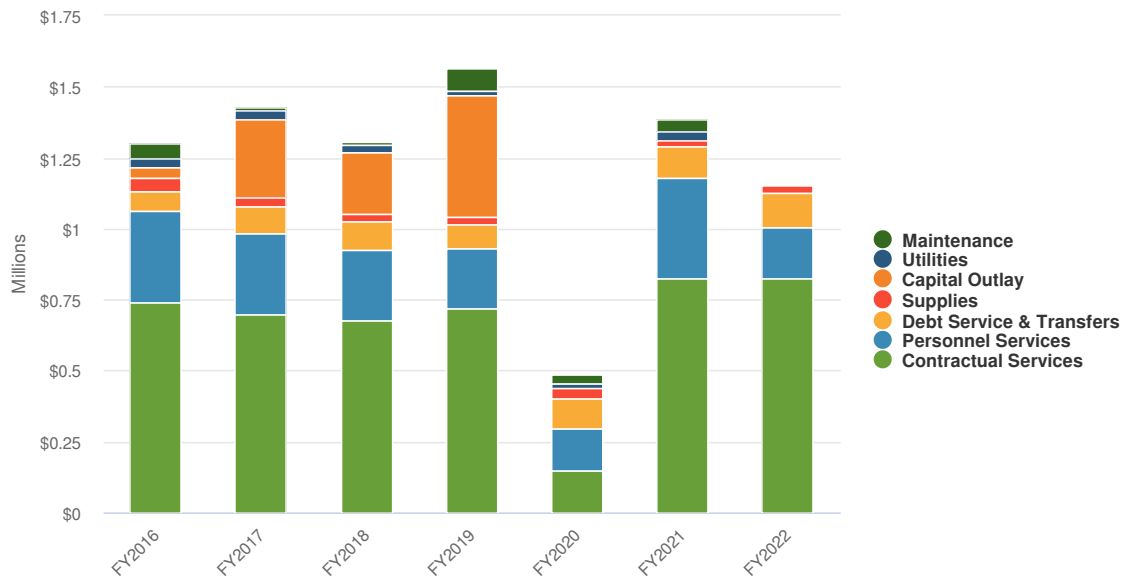
Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Bluesfest						
Contractual Services	\$469,394	\$524,918	\$93,118	\$471,000	\$475,500	1%
Total Bluesfest:	\$469,394	\$524,918	\$93,118	\$471,000	\$475,500	1%
July 4 Festival						
Contractual Services	\$123,281	\$119,417	\$2,194	\$136,550	\$147,800	8.2%
Total July 4 Festival:	\$123,281	\$119,417	\$2,194	\$136,550	\$147,800	8.2%
Artsfest						
Contractual Services	\$76	\$102	\$51	\$0		N/A
Total Artsfest:	\$76	\$102	\$51	\$0		N/A
Total Community Services:	\$1,307,819	\$1,564,543	\$484,979	\$1,385,120	\$1,150,198	-17%
Total Expenditures:	\$1,307,819	\$1,564,543	\$484,979	\$1,385,120	\$1,150,198	-17%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

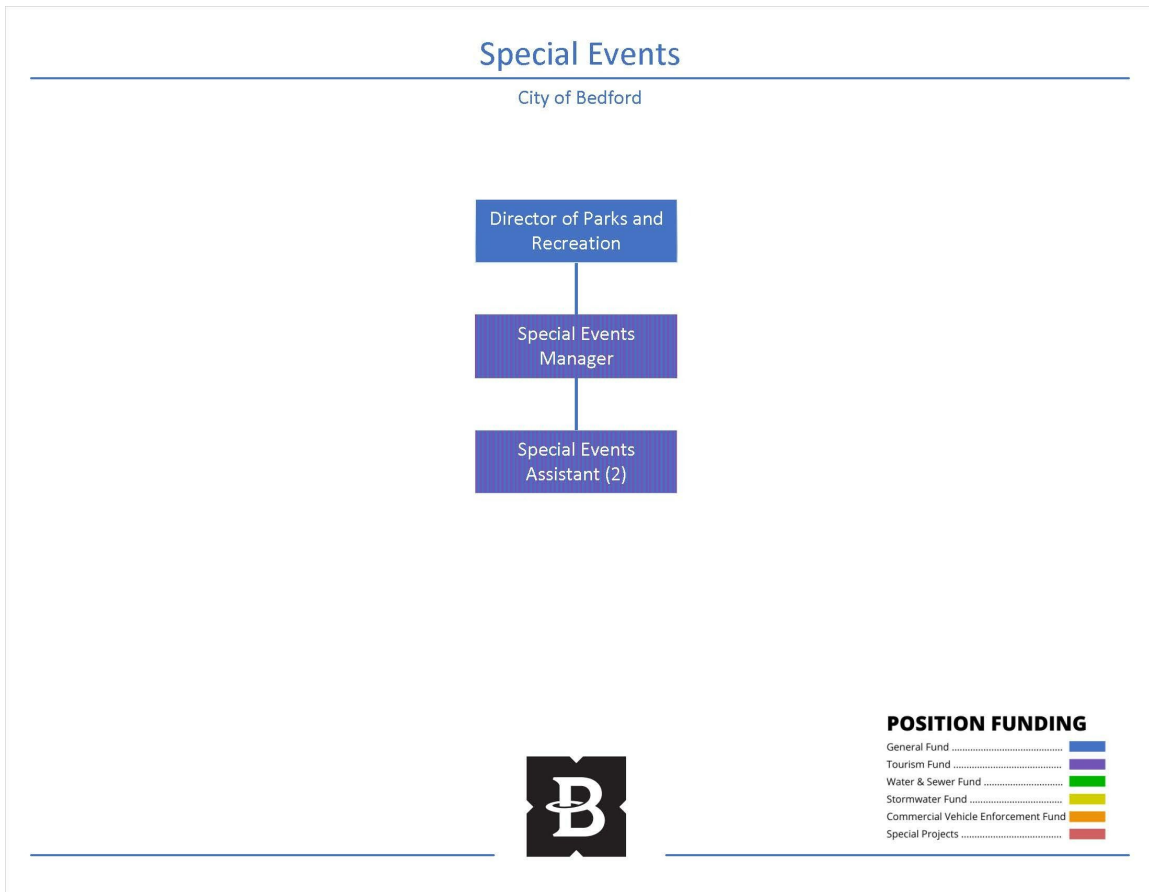


Due to the COVID-19 Pandemic, FY 2020 saw the cancellation of all major City events. Due to the uncertainty of duration, the budget was approved with the premise that events would return.

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Expense Objects						
Personnel Services						
Community Services	\$245,649	\$213,399	\$152,342	\$357,946	\$183,310	-48.8%
Total Personnel Services:	\$245,649	\$213,399	\$152,342	\$357,946	\$183,310	-48.8%
Contractual Services						
Community Services	\$677,775	\$718,396	\$145,769	\$823,110	\$822,255	-0.1%
Total Contractual Services:	\$677,775	\$718,396	\$145,769	\$823,110	\$822,255	-0.1%
Supplies						
Community Services	\$27,003	\$23,650	\$34,571	\$20,930	\$21,800	4.2%
Total Supplies:	\$27,003	\$23,650	\$34,571	\$20,930	\$21,800	4.2%
Maintenance						
Community Services	\$11,791	\$76,746	\$30,529	\$43,490	\$0	-100%
Total Maintenance:	\$11,791	\$76,746	\$30,529	\$43,490	\$0	-100%
Debt Service & Transfers						
Community Services	\$100,829	\$85,025	\$105,815	\$106,644	\$122,833	15.2%

Name	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Budgeted	FY2022 Adopted Budget	FY2021 Budgeted vs. FY2022 Adopted Budget (% Change)
Total Debt Service & Transfers:	\$100,829	\$85,025	\$105,815	\$106,644	\$122,833	15.2%
Utilities						
Community Services	\$27,003	\$18,110	\$15,953	\$33,000	\$0	-100%
Total Utilities:	\$27,003	\$18,110	\$15,953	\$33,000	\$0	-100%
Capital Outlay						
Community Services	\$217,769	\$429,217	\$0	\$0	\$0	0%
Total Capital Outlay:	\$217,769	\$429,217	\$0	\$0	\$0	0%
Total Expense Objects:	\$1,307,819	\$1,564,543	\$484,979	\$1,385,120	\$1,150,198	-17%

Organizational Chart



CAPITAL IMPROVEMENTS

Capital Improvements: One-year Plan

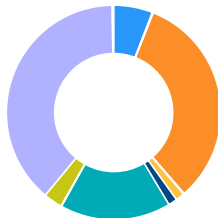
The City of Bedford Capital Improvement Program (CIP) is a process by which the City develops a plan for major capital expenditures. CIP projects include improvements that are relatively expensive, non-recurring, have a multi-year useful life, and result in fixed assets. For example, the construction and acquisition of new buildings; additions or renovations to existing buildings; construction and reconstruction of streets; improvements to water, sanitary sewer, and drainage; and purchases of land and major equipment. Due to the nature and total cost of most of the City's CIP, General Obligation and Revenue Bonds and Certificates of Obligation are major sources of funding.

Departments submit their requests for projects annually during the budget process. City Management reviews the requests and determines what will be included for funding in the proposed budget. The City Council makes the final determination on which projects will be included in the budget based on available funding. Projects are reviewed based on need, priority from a study (if relevant) and funding availability. Projects that are requested but unable to be included in the budget show a funding source of "unfunded," indicating their status, but leaving the need known in case funding becomes available in the current fiscal year.

Total Capital Requested \$30,353,095

52 Capital Improvement Projects

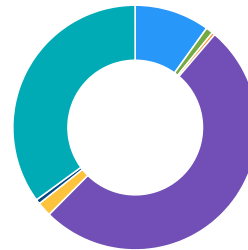
Total Funding Requested by Department



Facilities Management (6%)	\$1,780,150.00
Police (0%)	\$48,000.00
Supply And Distribution (33%)	\$9,890,417.00
Fleet Services (0%)	\$43,500.00
Public Works Administration (1%)	\$400,000.00
Fire (1%)	\$405,800.00
Waste Water (17%)	\$5,063,000.00
Public Works (0%)	\$33,000.00
Streets (3%)	\$855,375.00
Parks (39%)	\$11,762,853.00
Finance (0%)	\$71,000.00

TOTAL **\$30,353,095.00**

Total Funding Requested by Source



Unfunded (10%)	\$3,249,150.00
General Fund (1%)	\$306,360.00
Water Vehicle Replacement Fund (0%)	\$132,300.00
Certificates of Obligation (51%)	\$16,750,417.00
Other (2%)	\$621,000.00
Maintenance Fund (1%)	\$200,000.00
General Obligation Bond (35%)	\$11,472,793.00

TOTAL **\$32,732,020.00**

The majority of the projects requested for FY 2022 are infrastructure projects that will not have an impact on operational costs. There is potential savings in preventing line breaks, but staff is unable to quantify an impact.

The Generations Park and Performing Arts center will have an impact on upcoming budgets, but final operational decisions are still in process of being evaluated. Estimates are not available at this time.

Equipment replacements can generally be expected to save on maintenance costs and reduce down-time from older equipment. These impacts are generally not a significant impact on the budget.

Public Works Requests

Itemized Requests for 2022

LED Lighting at Public Works in Fleet, Warehouse and Offices.	\$8,000
--	----------------

Improve lighting in the work area, lower the cost of electricity use and eliminate the vapor lights used in the fleet and warehouses.

Ceiling Grid Replacement	\$25,000
---------------------------------	-----------------

Replace existing ceiling grid tiles that are water stained, broken and ceiling grid track coming loose.

Total: \$33,000

Supply And Distribution Requests

Itemized Requests for 2022

Cummings Water Tower Rehabilitation

\$315,000

The Cummings tower is in need of rehabilitation on both the inside and the outside of the water tower due to non-compliance with updated regulations set forth by the Texas Commission on Environmental Quality (TCEQ) and the Federal government. The...

Diesel Powered Light Tower

\$30,000

Replace the current battery-powered light tower with a diesel-powered light tower and generator combo. The light tower has had multiple battery replacements and the current light boom does not operate properly when extended, thus creating unsafe...

Motorola APX 4000 Radio Replacement

\$24,800

Public Works has three models of radios that are currently being used. Some are more than 20 years old. At least ten radios don't hold a charge and the connections at the base charger don't function properly. Batteries and parts...

John Deere Excavator 60G

\$77,500

Replace the current 35 HP John Deere excavator 50D (Unit #999) with a more compact 53 HP John Deere excavator 60G that is capable of operating up to 13,620 lbs. Parts are unavailable for Unit #999 and retrofitting parts is not cost-efficient. The...

SWIFT Water Line Replacement - Forest Ridge Addition and Bell Manor Addition Units 3, 4

\$1,621,415

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Forest Ridge Drive (Harwood to Bedford Road)

\$900,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Water and Sewer Renewal (Brown Trail from Bedford Road to Pipeline Road, Bedford Road from Brown Trail to Hurst City Limits, Robindale Drive, Robindale Court, SH 121/183 Creek Crossing from Oak Hurst Drive to Tennis Drive)

\$1,600,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Pipeline Road (Raider Drive to Arwine Cemetery Road)

\$1,700,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Joiner Acres Subdivision

\$2,400,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Bedford Road 20-inch Transmission Line (EM Bilger to Forest Ridge) and Bedford Road 8-inch water main renewal (Central Drive to SH 183)

\$450,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Hurst Drive, Brown Trail to Patti Drive

\$130,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...



SWIFT Water Line Replacement in Briar Dr. and Shirley Way from Forest Ridge to Circle	\$201,702
--	------------------

Replace water main in Shirley and Briar with street project.

Install three generators at all Well sites and Public Works Building	\$440,000
---	------------------

Senate Bill 3 requires potable and raw water providers in the rest of the state to develop plans to operate during a lengthy power outage "as soon as safe and practicable following the occurrence of a natural disaster." The new...

Total: \$9,890,417

Fleet Services Requests

Itemized Requests for 2022

Drive on lift with 30,000 lb capacity	\$31,000
--	-----------------

A drive-on lift with a weight capacity of 30,000 lbs and rolling jacks, would allow staff to lift/service larger vehicles such as ambulances, dump trucks (22,000 lbs), and service body one-ton trucks. The lift would also be utilized to change air...

Brake Lathe	\$12,500
--------------------	-----------------

A brake lathe resurfaces rotors and cures noise/vibrations within vehicle braking systems. The current model is 32 years old and is in need of replacement. Parts are difficult to obtain and the need for an updated model is pertinent to routine...

Total: \$43,500

Parks Requests

Itemized Requests for 2022

Kubota U25 Zero Tail Swing Compact Excavator**\$34,550**

Kubota : U25 Zero Tail Swing Compact Excavator. A small excavator that has the maneuverability and performance you need for those hard to reach places. This unit will help the Parks department with new installation of sprinkler system along...

Toro Groundmaster 3200 2wd 72" out front mower**\$21,560**

The Toro Groundmaster 3200 2WD lawn Mower with Air Ride Suspension And 72 Inch Side Discharge Deck. The Groundmaster 3200 out front deck mower is the preferred mower for area's such as golf courses, sports fields, and any other area that...

Toro 7500-D Rear Discharge Mower**\$33,950**

Toro 7500-D series 96" Rear Discharge Lawn Mower Is A highly productive 96-inch deck design that folds up neatly for easy transport, then folds down to handle your biggest jobs in half the time of comparable mowers. It delivers all the speed...

Playground Structure for Under Six Year Olds**\$50,000**

There is a need in our community for a 6 year and under play ground structure unit in the Park system. The Park Advisory Board has recognized that need and has asked staff to help with that project. These funds will help with purchasing and...

Fencing at Meadow Park**\$120,000**

This request is for funds for the replacement of fencing at Meadow Park Athletic complex. The existing fence was installed in 1982 and has far outlived its life expectancy. We are replacing the fencing with a mow strip of concrete at...

Park Shade Structures**\$30,000**

This request is for shade structures of various sizes installed throughout our parks system.

Generations Park**\$9,972,793**

On November 7, 2017, Bedford voters approved a bond proposition to construct, improve, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. This capital improvement will consist of new ballfields,...

Performing Arts Center**\$1,500,000**

On November 7, 2017, Bedford voters approved a bond proposition to construct, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. As part of this capital improvement, an arts and entertainment...

Total: \$11,762,853

Facilities Management Requests

Itemized Requests for 2022

City Hall Building A Generator

\$450,000

The generator that powers City Hall Building A and Building B currently powers both buildings. This proposal is to remove City Hall Building A from the current generator and install a new generator that will power the entire building. The current...

HVAC Replacement for City Hall Building B

\$70,000

Proposal to replace the aging roof top HVAC systems servicing Building B. These units are all at the end of their useful life and are in need of replacement. Through the years, several of these units have needed to have expensive components...

City Hall Building A Roof Replacement

\$146,500

The roof on Building A has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures.

Law Enforcement Center Roof Replacement

\$598,650

The Law Enforcement Center roof has reached its life span and is in need of replacement. This roof is having to be repaired several times a year at significant cost.

Building C HVAC Replacement

\$500,000

The HVAC systems in Building C are all over 20 years old. Several of the units are currently operating in a single stage mode despite being two-stage systems. With most systems, the outside condenser could be replaced, leaving the...

Replace Flooring Station 1

\$15,000

Replace existing carpet with vinyl flooring. Vinyl flooring is preferable in fire stations because it lasts longer and is more hygienic than carpet.

Total: \$1,780,150

Fire Requests

Itemized Requests for 2022

AED Replacement at City Facilities

\$13,800

The City owns and operates 21 Automatic External Defibrillators (AEDs) located in various facilities and City vehicles. These units are aging, with several in need of replacement. Some units are no longer serviceable and will be rendered unusable...

Rescue Tools

\$40,000

Rescue Tools (sometimes called "Jaws of Life) are used to pry, push, pull or cut metal for rescuing trapped victims. These tools are most commonly used for extrications after a vehicle crash. However, rescue tools are occasionally used for...

Defibrillator Replacement (1)

\$40,000

This is the final replacement monitor that we need to purchase in order to complete the total replacement of all four defibrillators. The previous three monitors that we replaced last year with the CARES ACT...

Workout Equipment

\$15,000

The Bedford Fire Department has a mandatory daily fitness program, which is required by Texas Commission on Fire Protection to help all firefighters maintain a fitness level that is required to do the job. This request would purchase or replace...

Extractors/Dryers

\$17,000

The Department currently only operates PPE extractors only. However, the current units are aging and have very limited capacity. New, larger, and more efficient units will better serve the Department by reducing the turnaround time, prolonging the...

Training Room Technology & Furniture Update

\$30,000

The Bedford Fire Department needs to update the Training Room Technology. The audio and video equipment is more than 10 years old and does not work on a consistent basis. Status monitors needs to be placed in the training room as well. The...

Station Alerting System

\$250,000

Replace outdated station alerting system with a modern station alerting system to improve response times and health and safety of personnel. Ongoing maintenance contract unknown at this time but will be available within a week of submittal...

Total: \$405,800

Police Requests

Itemized Requests for 2022

Rifle Replacement - Rotational Schedule

\$25,000

In FY2019/20, Council approved funding to replace the Department's rifle inventory and accessories through a three-year rotational schedule for FY2020, FY2021 and FY2022. The Department will purchase the remaining rifles...

Camera System - Internal/External of Building and Perimeter

\$23,000

To enhance the security and safety of the building for both the public and personnel, approximately 45 cameras will be situated throughout the building and its perimeter. The cameras will be installed in the lobby area, all entrances into the...

Total: \$48,000



Waste Water Requests

Itemized Requests for 2022

Wastewater Rehabilitation - Pipeline Road, Raider Drive to Arwine Cemetery **\$1,200,000**

This project consists of multiple smaller projects for the rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size...

Wastewater Rehabilitation - Joiner Acres Subdivision **\$550,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Briar Drive & Shirley Way **\$160,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Duece Drive (Tennis Drive to Brown Trail) **\$53,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Water and Sewer Renewal 2021-01 (Brown Trail from Bedford Road to Pipeline Road, Bedford Road from Brown Trail to Hurst City Limits, Robindale Drive, Robindale Court, SH 121/183 Creek Crossing from Oak Hurst Drive to Tennis Drive) **\$3,100,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Total: \$5,063,000

Public Works Administration Requests

Itemized Requests for 2022

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road **\$400,000**

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road Kimley Horn (Misty) did the design for this project around 2008. The design will need to be updated.

Total: \$400,000

Streets Requests

Itemized Requests for 2022

SIEDC - Forest Ridge (Harwood to Bedford Road) **\$319,400**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Deuce Drive **\$61,725**

Reconstruction, reclamation, and mill/overlay or various streets.

SIEDC - Gregory and Bedford Court Additions (Gettysberg, McCurry, etc.) **\$245,000**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Morrow Green Garden Homes Addition **\$148,700**

Reconstruction, reclamation, and mill/overlay for various streets.

SIEDC - Walter Street **\$80,550**

Reconstruction, reclamation, and mill/overlay for various streets.

Total: \$855,375

Finance Requests

Itemized Requests for 2022

Logos Server Replacement **\$71,000**

The software for the City's finance system operates on an on-premise server. The server will reach end-of-life with no further updates for the operating system on March 31, 2022, and only security updates and reliability patches until...

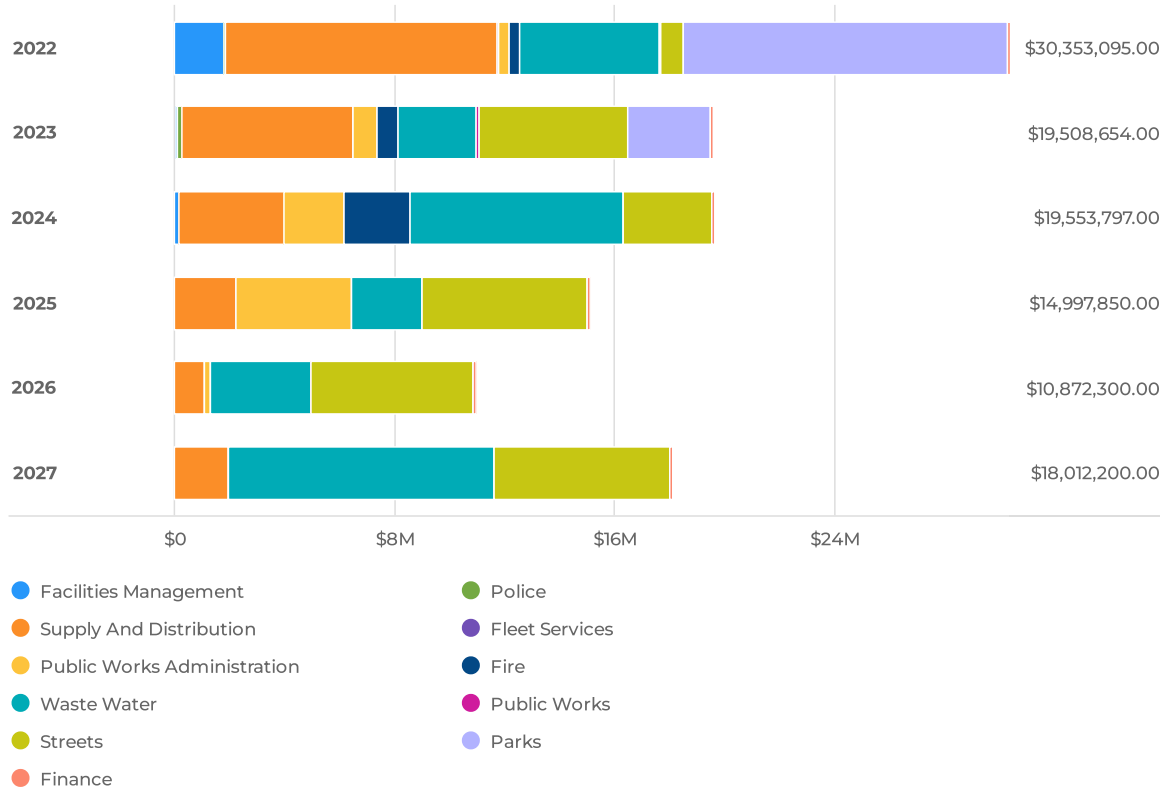
Total: \$71,000

Capital Improvements: Multi-year Plan

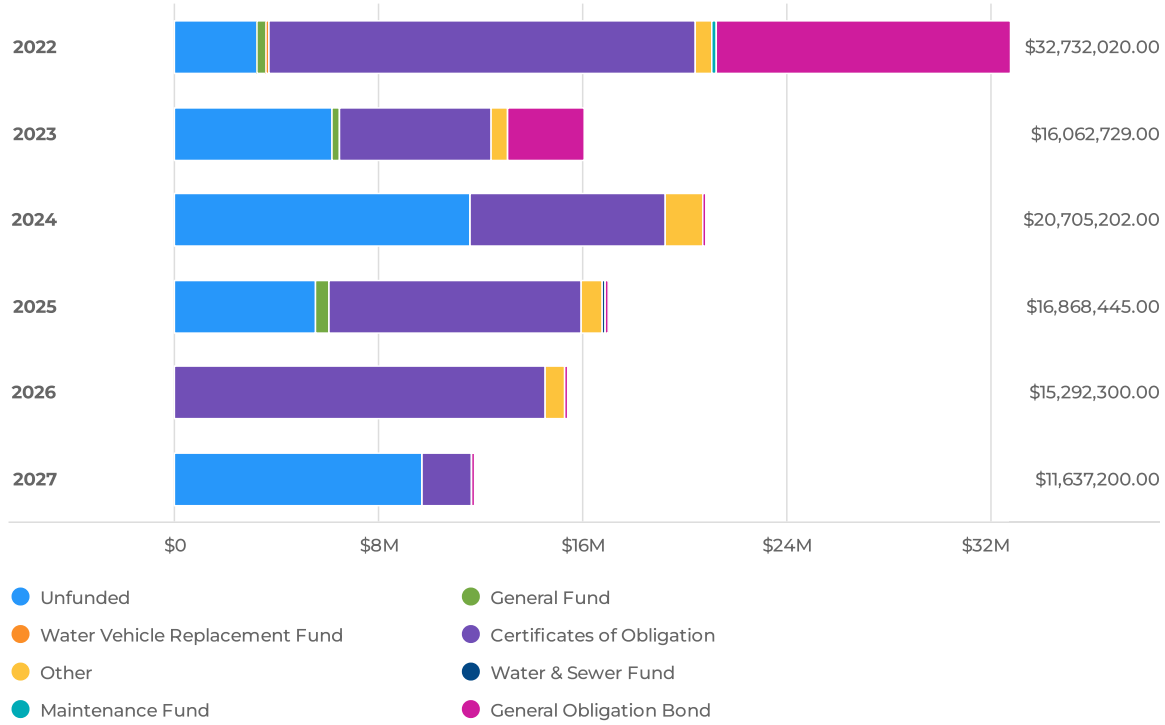
Total Capital Requested \$113,297,896

123 Capital Improvement Projects

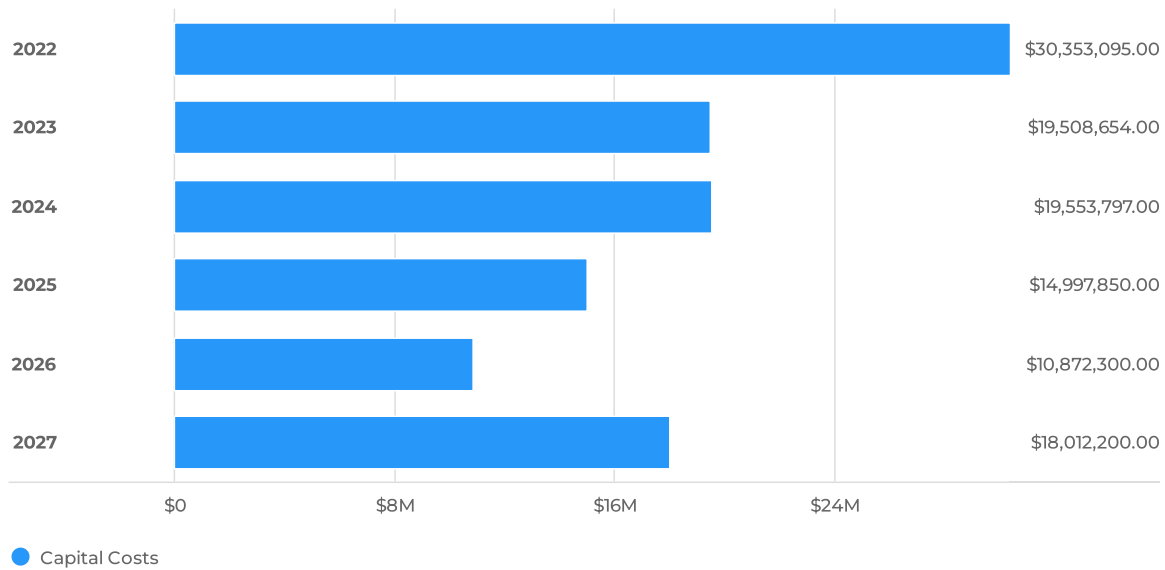
Total Funding Requested by Department



Total Funding Requested by Source



Capital Costs Breakdown



Public Works Requests

Itemized Requests for 2022-2028

LED Lighting at Public Works in Fleet, Warehouse and Offices.	\$8,000
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Improve lighting in the work area, lower the cost of electricity use and eliminate the vapor lights used in the fleet and warehouses.

Ceiling Grid Replacement	\$25,000
---------------------------------	-----------------

Replace existing ceiling grid tiles that are water stained, broken and ceiling grid track coming loose.

Front Office Entrance ADA Compliant	\$60,000
--	-----------------

Currently, the front office has two single entry doors that are 32-inches wide and will not allow a wheelchair to pass through. If a customer in a wheelchair needs to be in the building, staff must take them through the fleet entry and...

Total: \$93,000

Supply And Distribution Requests

Itemized Requests for 2022-2028

Cummings Water Tower Rehabilitation

\$2,415,000

The Cummings tower is in need of rehabilitation on both the inside and the outside of the water tower due to non-compliance with updated regulations set forth by the Texas Commission on Environmental Quality (TCEQ) and the Federal government. The...

Diesel Powered Light Tower

\$30,000

Replace the current battery-powered light tower with a diesel-powered light tower and generator combo. The light tower has had multiple battery replacements and the current light boom does not operate properly when extended, thus creating unsafe...

Motorola APX 4000 Radio Replacement

\$24,800

Public Works has three models of radios that are currently being used. Some are more than 20 years old. At least ten radios don't hold a charge and the connections at the base charger don't function properly. Batteries and parts...

John Deere Excavator 60G

\$77,500

Replace the current 35 HP John Deere excavator 50D (Unit #999) with a more compact 53 HP John Deere excavator 60G that is capable of operating up to 13,620 lbs. Parts are unavailable for Unit #999 and retrofitting parts is not cost-efficient. The...

SWIFT Water Line Replacement - Forest Ridge Addition and Bell Manor Addition Units 3, 4

\$1,621,415

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Forest Ridge Drive (Harwood to Bedford Road)

\$900,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Water and Sewer Renewal (Brown Trail from Bedford Road to Pipeline Road, Bedford Road from Brown Trail to Hurst City Limits, Robindale Drive, Robindale Court, SH 121/183 Creek Crossing from Oak Hurst Drive to Tennis Drive)

\$1,600,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Pipeline Road (Raider Drive to Arwine Cemetery Road)

\$1,700,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Joiner Acres Subdivision

\$2,400,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Murphy Drive, Harwood to Cheeksparger

\$2,222,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Deuce Drive - Tennis Drive to Brown Trail

\$165,600

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...



SWIFT Water Line Replacement - Bedford Road 20-inch Transmission Line (EM Bilger to Forest Ridge) and Bedford Road 8-inch water main renewal (Central Drive to SH 183) \$3,463,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Rankin Drive, Wade Drive to Overhill Drive \$1,976,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Patricia, Glenda to Dora \$936,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Hurst Drive, Brown Trail to Patti Drive \$130,000

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

SWIFT Water Line Replacement - Shady Elm Court, off Shady Brook Drive \$113,500

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will...

New Water Line Installation \$2,104,500

This project consists of the installation of new water main lines to loop the distribution system, tying in dead-end lines, and increasing fire flow capacity. Regents Park Area - Brown Trail to Somerset Terrace Somerset...

SWIFT Water Line Replacement - Bedford Road 8-inch line (Somerset to 183) \$434,000

SWIFT Water Line Replacement - Bedford Road 8-inch line (Somerset to 183)

Skid Steer \$78,500

The current skid steer is a 2008 model and is nearing its end of life. Multiple repairs have been completed and are becoming more frequent and expensive. It will be more cost-effective to replace with a new Skid Steer than to continue...

SWIFT Water Line Replacement in Briar Dr. and Shirley Way from Forest Ridge to Circle \$1,748,083

Replace water main in Shirley and Briar with street project.

SWIFT Water Main Replacement - Martha from Bedford Rd to Donna Ln and Avinell Dr from Wade to Martha \$607,714

Swift water main replacement - Martha from Bedford Rd to Donna Ln and Avinell Dr from Wade to Martha.

Install three generators at all Well sites and Public Works Building \$440,000

Senate Bill 3 requires potable and raw water providers in the rest of the state to develop plans to operate during a lengthy power outage "as soon as safe and practicable following the occurrence of a natural disaster." The new...

Total: \$25,187,612

Fleet Services Requests

Itemized Requests for 2022-2028

Drive on lift with 30,000 lb capacity	\$31,000
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A drive-on lift with a weight capacity of 30,000 lbs and rolling jacks, would allow staff to lift/service larger vehicles such as ambulances, dump trucks (22,000 lbs), and service body one-ton trucks. The lift would also be utilized to change air...

Brake Lathe	\$12,500
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A brake lathe resurfaces rotors and cures noise/vibrations within vehicle braking systems. The current model is 32 years old and is in need of replacement. Parts are difficult to obtain and the need for an updated model is pertinent to routine...

Total: \$43,500

Parks Requests

Itemized Requests for 2022-2028

Kubota U25 Zero Tail Swing Compact Excavator

\$34,550

Kubota : U25 Zero Tail Swing Compact Excavator. A small excavator that has the maneuverability and performance you need for those hard to reach places. This unit will help the Parks department with new installation of sprinkler system along...

Toro Groundmaster 3200 2wd 72" out front mower

\$21,560

The Toro Groundmaster 3200 2WD lawn Mower with Air Ride Suspension And 72 Inch Side Discharge Deck. The Groundmaster 3200 out front deck mower is the preferred mower for area's such as golf courses, sports fields, and any other area that...

Toro 7500-D Rear Discharge Mower

\$33,950

Toro 7500-D series 96" Rear Discharge Lawn Mower Is A highly productive 96-inch deck design that folds up neatly for easy transport, then folds down to handle your biggest jobs in half the time of comparable mowers. It delivers all the speed...

Playground Structure for Under Six Year Olds

\$50,000

There is a need in our community for a 6 year and under play ground structure unit in the Park system. The Park Advisory Board has recognized that need and has asked staff to help with that project. These funds will help with purchasing and...

Fencing at Meadow Park

\$120,000

This request is for funds for the replacement of fencing at Meadow Park Athletic complex. The existing fence was installed in 1982 and has far outlived its life expectancy. We are replacing the fencing with a mow strip of concrete at...

Park Shade Structures

\$30,000

This request is for shade structures of various sizes installed throughout our parks system.

Generations Park

\$9,972,793

On November 7, 2017, Bedford voters approved a bond proposition to construct, improve, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. This capital improvement will consist of new ballfields,...

Performing Arts Center

\$4,500,000

On November 7, 2017, Bedford voters approved a bond proposition to construct, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. As part of this capital improvement, an arts and entertainment...

Total: \$14,762,853

Facilities Management Requests

Itemized Requests for 2022-2028

City Hall Building A Generator

\$450,000

The generator that powers City Hall Building A and Building B currently powers both buildings. This proposal is to remove City Hall Building A from the current generator and install a new generator that will power the entire building. The current...

HVAC Replacement for City Hall Building B

\$70,000

Proposal to replace the aging roof top HVAC systems servicing Building B. These units are all at the end of their useful life and are in need of replacement. Through the years, several of these units have needed to have expensive components...

City Hall Building A Roof Replacement

\$146,500

The roof on Building A has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures.

City Hall Building B Roof Replacement

\$89,900

The roof on Building B has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures. It is recommended that an acrylic...

Building C Roof Replacement

\$163,250

The roof on Building C has reached its life span and is in need of replacement. The roof membrane is in a brittle state that indicates that it has reached its life span.

Law Enforcement Center Roof Replacement

\$598,650

The Law Enforcement Center roof has reached its life span and is in need of replacement. This roof is having to be repaired several times a year at significant cost.

Building C HVAC Replacement

\$500,000

The HVAC systems in Building C are all over 20 years old. Several of the units are currently operating in a single stage mode despite being two-stage systems. With most systems, the outside condenser could be replaced, leaving the...

Replace Flooring Station 1

\$15,000

Replace existing carpet with vinyl flooring. Vinyl flooring is preferable in fire stations because it last longer and is more hygienic than carpet.

Service Center Bay Door Replacement

\$18,000

The bay doors at the Public Works Service Center are in need of replacement. Over the years, each of these doors have been damaged in a variety of different accidents. These damages have been caused by vehicles running into them and objects...

Total: \$2,051,300



Fire Requests

Itemized Requests for 2022-2028

AED Replacement at City Facilities

\$27,600

The City owns and operates 21 Automatic External Defibrillators (AEDs) located in various facilities and City vehicles. These units are aging, with several in need of replacement. Some units are no longer serviceable and will be rendered unusable...

Rescue Tools

\$80,000

Rescue Tools (sometimes called "Jaws of Life) are used to pry, push, pull or cut metal for rescuing trapped victims. These tools are most commonly used for extrications after a vehicle crash. However, rescue tools are occasionally used for...

Defibrillator Replacement (1)

\$40,000

This is the final replacement monitor that we need to purchase in order to complete the total replacement of all four defibrillators. The previous three monitors that we replaced last year with the CARES ACT...

Replacement M155

\$380,000

Medic 155 is a 2009 year ambulance that served six years as a front line unit and has been in a reserve status since 2016. This unit is in need of replacement due to use and updated technology and features available in today's market. The unit...

Workout Equipment

\$45,000

The Bedford Fire Department has a mandatory daily fitness program, which is required by Texas Commission on Fire Protection to help all firefighters maintain a fitness level that is required to do the job. This request would purchase or replace...

New EMS 15

\$300,000

The Department continues to experience an increase in calls for service. Between FY17 and FY18, the Department saw a 9.1% increase in EMS-type calls for service. A new, multi-purpose response unit, known as EMS 15, would assist with the increasing...

Extractors/Dryers

\$51,000

The Department currently only operates PPE extractors only. However, the current units are aging and have very limited capacity. New, larger, and more efficient units will better serve the Department by reducing the turnaround time, prolonging the...

Training Room Technology & Furniture Update

\$30,000

The Bedford Fire Department needs to update the Training Room Technology. The audio and video equipment is more than 10 years old and does not work on a consistent basis. Status monitors needs to be placed in the training room as well. The...

Replacement Mobile Command Unit

\$2,000,000

This information will be available by Chief Lankford at a later date. This is a placeholder for the possible remount or replacement of the Command Unit.

Replacement M153

\$350,000

Information will be available on Monday, June 28th by Chief Williams.

Security Camera System

\$60,000

Design and installation of a security camera system at one of the three fire stations. The system will have cameras inside and outside with recording capabilities. This request would be spread out over three fiscal years in order to do one station...

Station Alerting System**\$250,000**

Replace outdated station alerting system with a modern station alerting system to improve response times and health and safety of personnel. Ongoing maintenance contract unknown at this time but will be available within a week of submittal...

Total: \$3,613,600

Police Requests

Itemized Requests for 2022-2028

Rifle Replacement - Rotational Schedule**\$25,000**

In FY2019/20, Council approved funding to replace the Department's rifle inventory and accessories through a three-year rotational schedule for FY2020, FY2021 and FY2022. The Department will purchase the remaining rifles,...

Camera System - Internal/External of Building and Perimeter**\$23,000**

To enhance the security and safety of the building for both the public and personnel, approximately 45 cameras will be situated throughout the building and its perimeter. The cameras will be installed in the lobby area, all entrances into the...

Traffic Motorcycle Replacement**\$160,000**

The current fleet of five traffic motorcycles was purchased in FY2017/18 in the amount of \$177,800 utilizing a four-year finance agreement. The package included fleet replacement and the purchase/installation of new emergency equipment....

Total: \$208,000

Waste Water Requests

Itemized Requests for 2022-2028

Wastewater Rehabilitation - Pipeline Road, Raider Drive to Arwine Cemetery **\$1,200,000**

This project consists of multiple smaller projects for the rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size...

Wastewater Rehabilitation - Joiner Acres Subdivision **\$550,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Hurricane Creek Trunk Sewer, Harwood to Bedford Road **\$1,464,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Briar Drive & Shirley Way **\$1,227,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Murphy Drive Sewer Main (Harwood to Cheeksparger) **\$2,070,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Bell Manor North Addition Sewer Main (Savannah Way) **\$500,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Duece Drive (Tennis Drive to Brown Trail) **\$407,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Rehab Sewer Mains in Sulphur Branch Drainage Area **\$1,000,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Water and Sewer Renewal 2021-01 (Brown Trail from Bedford Road to Pipeline Road, Bedford Road from Brown Trail to Hurst City Limits, Robindale Drive, Robindale Court, SH 121/183 Creek Crossing from Oak Hurst Drive to Tennis Drive) **\$3,100,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater - Harwood Terrace Addition (Steeplechase Drive to Simpson Terrace) **\$475,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Basin 19.1 W - Warwickshire to SH 183 **\$488,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...

Wastewater Rehabilitation - Hurst Drive (Brown Trail to Dora Street) **\$578,000**

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...



Wastewater Rehabilitation - Patricia Drive (Glenda to Dora)	\$650,300
This project consists of multiple smaller projects for the rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size...	
Wastewater Rehabilitation - Rankin Drive (Wade to Overhill Drive)	\$668,000
This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of...	
Wastewater - 15/18-inch Basin 16.0W Interceptor	\$1,953,700
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 15/18-inch Basin 16.0W Interceptor. Model-predicted overflow.	
Wastewater - 12/15-inch Forest Ridge Dr Development Project	\$1,223,800
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12/15-inch Forest Ridge Dr Development Project, Growth and Redevelopment	
Wastewater - 24-inch Sulphur Branch Creek Interceptor	\$435,600
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 24-inch Sulphur Branch Creek Interceptor, Hydraulic Restriction	
Wastewater - 12/15-inch Sulphur Branch Creek and Shady Lane Interceptors	\$2,296,300
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12/15-inch Sulphur Branch Creek and Shady Lane Interceptors, Model-Predicted Overflow	
Wastewater - 12/15-inch Meadow Park Circle Interceptor	\$1,245,300
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12/15-inch Meadow Park Circle Interceptor, Model-Predicted Overflow	
Wastewater - 12-inch Basin E3 Interceptor	\$730,000
Freese and Nichols Wastewater modeling and I/I Reduction Plan. 12-inch Basin E3 Interceptor, Hydraulic Restriction	
Wastewater - FM Basin 9A SSES	\$154,300
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 9A SSES, Excessive Peaking Factor	
Wastewater - FM Basin 10 SSES	\$338,600
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 10 SSES, High Peaking Factor	
Wastewater - FM Basin 8 SSES	\$239,200
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 8 SSES, High Peaking Factor	
Wastewater - FM Basin 7 SSES	\$328,400
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 7 SSES, High Peaking Factor	
Wastewater - FM Basin 9B SSES Phase 1	\$359,800
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 9B SSES Phase 1, System Maintenance	
Wastewater - FM Basin 9B SSES Phase 2	\$400,200
Freese and Nichols Wastewater modeling and I/I Reduction Plan. FM Basin 9B SSES Phase 2, System Maintenance	
Sewer Main Replacement - Glenda Drive, Belle to Dora	\$1,370,669
Replace sewer main in Glenda Drive from Belle to Dora	

Sewer Renewal in Martha Drive and Avinell Drive - Sewer main in rear of Homes and 12" Outfall in creek

Total: \$31,545,743

Public Works Administration Requests

Itemized Requests for 2022-2028

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road **\$2,300,000**

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road Kimley Horn (Misty) did the design for this project around 2008. The design will need to be updated.

Drainage - System Wide Drainage Study **\$500,000**

This project will consist of a system-wide drainage study to determine the hydraulic loading within the drainage system during rain events. Funding Source: Payment to be made with bonds. Maria to update.

Drainage - Erosion Control Sulphur Branch & Sulphur Branch Tributary, Second Phase of Brookhollow Park **\$2,151,288**

A section of the concrete channel wall adjacent to Brookhollow Park, from Rankin Drive to the pedestrian bridge, collapsed in February 2018 during heavy rainstorms. Various other sections were also compromised. The project consists of the...

Drainage - Rankin Drive (Forest Ridge Drive to Storm Drain) **\$320,000**

Drainage - Rankin Drive (Forest Ridge Drive to Storm Drain)

Drainage - Sulphur Branch Tributary Culvert Improvements at Bridges (Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane) **\$2,400,000**

Culvert improvements at bridge headwalls on Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane.

Replacement of Stormwater flatbed dump truck **\$220,000**

This unit is used to haul supplies such as rock, cement bags, and supplies to job sites and haul off debris from creeks.

Total: \$7,891,288

Streets Requests

Itemized Requests for 2022-2028

SIEDC - Forest Ridge (Harwood to Bedford Road)	\$319,400
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Harwood Road (Hurst City Limits to SH 121 Traffic Signals)	\$2,500,000
Replacement of various signal lights along Harwood Road from Hurst City Limits to SH 121.	
SIEDC - Harwood Road (Hurst City Limits to West of Central Drive)	\$1,332,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Bedford Road Phase 2 (Brown Trail to SH 183/121)	\$412,500
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Bedford Road Phase 3 (SH 183/121 to Central Drive)	\$825,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Bedford Road Phase 1 (Hurst City Limits to Brown Trail)	\$335,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Brown Trail (Harwood Road to Pipeline Road)	\$7,500,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Murphy Drive (Cheek-Sparger Road to Harwood Road)	\$2,840,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Deuce Drive	\$411,500
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Gregory and Bedford Court Additions (Gettysberg, McCurry, etc.)	\$1,623,700
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Morrow Green Garden Homes Addition	\$148,700
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Walter Street	\$537,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Forest Ridge Addition (Boston, Winchester, Knoxville)	\$227,800
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Kelmont Park Addition (Shirley, Briar)	\$1,668,200
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Cheryl Avenue	\$43,500
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Bell Manor Addition and Forest Ridge No 2 Addition	\$1,314,000
Reconstruction, reclamation, and mill/overlay for various streets.	

SIEDC - Oak Valley Addition (Post Oaks - neighborhood 3 years out)	\$195,100
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Russell Lane	\$157,900
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Shady Elm Court	\$99,300
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Rankin Drive	\$471,500
Reconstruction, reclamation, and mill/overlay for various streets. Partial reclamation / partial mill and overlay.	
SIEDC - Brook Hollow Addition (Robindale, Martha, Avinell, etc)	\$217,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Bellvue No 3 Addition (Glenda, Patricia, Hurst)	\$2,300,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Ridge Haven Circle	\$53,500
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC - Bedford Heights Addition [Wayne, Harwood Terrace, Shady Brook (SS)]	\$951,000
Reconstruction, reclamation, and mill/overlay for various streets.	
SIEDC -Shady Brook Addition (Shady Grove, Shady Lake)	\$396,400
Reconstruction, reclamation, and mill/overlay for various streets.	
Street Shed Replacement	\$80,000
The current shed is used to house the street, minor tools, and supplies. The current shed is deteriorating and the outer walls are starting to rot out. The request is to replace rotten wood and walls.	
Preemption for emergency services	\$500,000
The City currently uses the Opticom system to activate signal lights for emergency vehicles to have a green light to pass through a signalized intersection. The current system will be obsolete in the next five years. The new...	
School Zone Warning Beacon Upgrades 4-B	\$150,000
Upgrade the school zone warning beacon system by installing a radar speed sign. The sign shows the speed the vehicle is traveling at, alerting the driver if they are speeding in the school zone. The radar will capture the average speed of vehicles...	
Front end Loader 4-B	\$220,000
To replace a 2006 case loader used for street maintenance. The 2006 case loader will be transferred to the Parks Department. The Parks Department's current wheel loader, a 1991 Michigan, will be auctioned...	
Total: \$27,830,000	

Finance Requests

Itemized Requests for 2022-2028

Logos Server Replacement

\$71,000

The software for the City's finance system operates on an on-premise server. The server will reach end-of-life with no further updates for the operating system on March 31, 2022, and only security updates and reliability patches until...

Total: \$71,000

DEBT

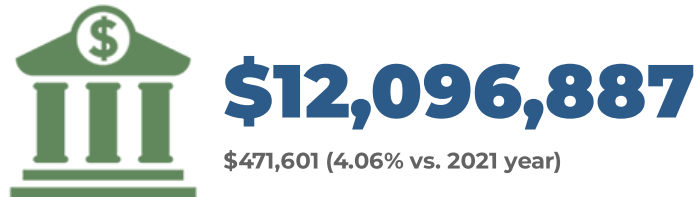
Debt Snapshot

The General Debt Service Fund is used for the accumulation of resources for payment of general long-term debt principal and interest. Resources include an applicable portion of the ad valorem tax levy and related interest income usable from debt service. Funding of the General Debt Service Fund is made on a conservative basis of estimating the collectable portion of the tax levy. From this collectable portion, an allocation of available funds is made between General Fund operating revenue and General Debt Service Fund.

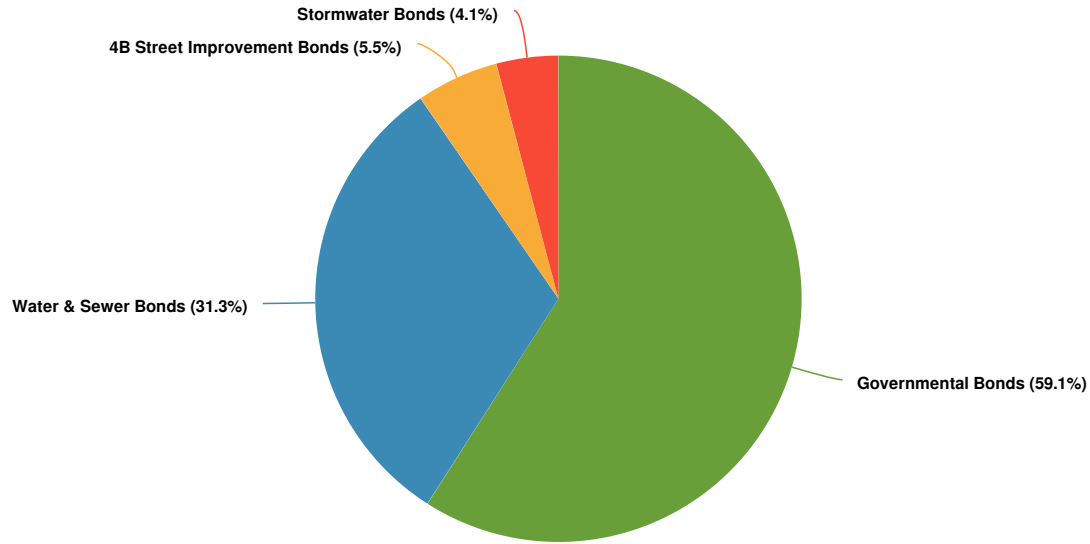
Debt that is supported by the utility systems or sales tax dedicated to Street Improvements are paid from those funds with funding coming from the revenue of the water and sewer charges, stormwater fees, or portion of sales tax dedicated to street improvements as applicable.

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation, including the component for debt service. The City of Bedford's 2021-2022 adopted tax rate falls well below this limit.

The City currently has a bond ranting of AA from S&P.



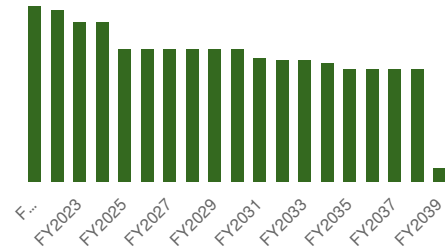
Debt by Type



	FY2021	FY2022	% Change
Debt	Actual	Actual	
Governmental Bonds	\$7,311,470	\$7,144,776	-2.3%
Water & Sewer Bonds	\$3,790,060	\$3,792,353	0.1%
Stormwater Bonds	\$523,756	\$497,250	-5.1%
4B Street Improvement Bonds	\$0	\$662,508	0%
Total Debt:	\$11,625,286	\$12,096,887	4.1%

Governmental Bonds

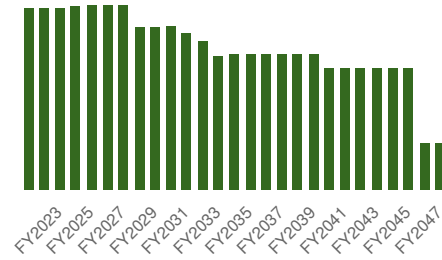
Governmental Bonds are those issuances that are supported by the property tax revenue. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2022	FY2023	FY2024	FY2025	FY2026
Governmental Bonds	Actual	Actual	Actual	Actual	Actual
Series 2020, GO Refunding Bonds	\$467,859	\$94,430	\$93,350	\$92,271	\$91,191
Series 2016, Tax Notes	\$0	\$0	\$0	\$0	\$0
Series 2011, GO Refunding & Improvement Bonds	\$0	\$0	\$0	\$0	\$0
Series 2019, GO Bonds, Taxable	\$341,635	\$340,110	\$338,435	\$341,535	\$339,410
Series 2019, GO Refunding & Improvement Bonds, Phase Next	\$281,025	\$285,925	\$285,600	\$285,125	\$284,500
Series 2019, GO Refunding & Improvement Bonds, Refunding 2010	\$331,575	\$328,850	\$335,825	\$337,425	\$343,650
Series 2019, Tax Notes	\$605,050	\$606,550	\$603,925	\$0	\$0
Series 2018, GO Refunding & Improvement Bonds	\$4,116,331	\$4,113,456	\$4,115,081	\$4,115,831	\$4,115,456
Series 2014, GO Bonds	\$220,088	\$220,813	\$226,313	\$226,588	\$226,713
Series 2014, Public Property Finance Contractual Obligations	\$255,175	\$259,500	\$258,188	\$0	\$0
Series 2013, GO Refunding & Improvement Bonds	\$526,038	\$390,125	\$384,850	\$118,188	\$120,125
Total Governmental Bonds:	\$7,144,776	\$6,639,759	\$6,641,567	\$5,516,963	\$5,521,045

Water & Sewer Bonds

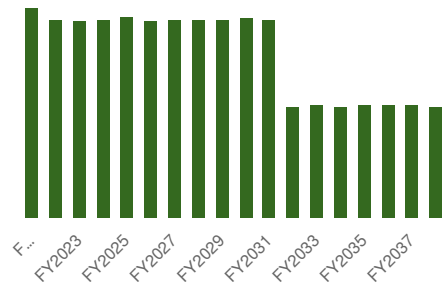
Water & Sewer Bonds are those issuances that are supported by revenue from the Water & Sewer Fund. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2022	FY2023	FY2024	FY2025	FY2026
Water & Sewer Bonds	Actual	Actual	Actual	Actual	Actual
Series 2020, GO Refunding Bonds	\$296,861	\$288,463	\$295,034	\$296,510	\$292,954
Series 2019, GO Refunding & Improvement Bonds, Refunding 2010	\$141,950	\$138,650	\$140,275	\$141,750	\$143,075
Series 2019, Combination Tax & Revenue Certificates of Obligation	\$272,194	\$274,044	\$274,969	\$274,944	\$273,894
Series 2018, GO Refunding & Improvement Bonds	\$348,125	\$344,625	\$345,500	\$345,625	\$345,000
Series 2017, Combination Tax & Revenue Certificates of Obligation	\$969,912	\$974,296	\$972,936	\$975,928	\$973,080
Series 2015, Combination Tax & Revenue Certificates of Obligation	\$1,461,061	\$1,475,775	\$1,488,765	\$1,500,493	\$1,511,149
Series 2012, Combination Tax & Revenue Certificates of Obligation	\$33,837	\$33,614	\$33,359	\$33,080	\$32,780
Series 2012A, Combination Tax & Revenue Certificates of Obligation	\$268,413	\$269,163	\$269,813	\$270,363	\$270,813
Series 2011	\$0	\$0	\$0	\$0	\$0
Total Water & Sewer Bonds:	\$3,792,353	\$3,798,630	\$3,820,651	\$3,838,693	\$3,842,745

Stormwater Bonds

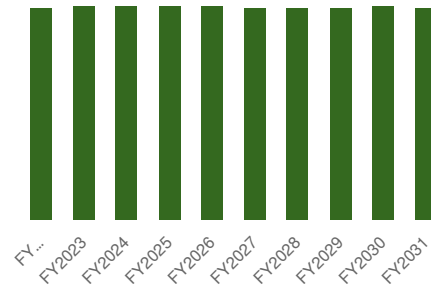
Stormwater Bonds are those issuances that are supported by revenue from the Stormwater Fund. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2022	FY2023	FY2024	FY2025	FY2026
Stormwater Bonds	Actual	Actual	Actual	Actual	Actual
Series 2020, GO Refunding Bonds	\$214,194	\$211,781	\$214,336	\$216,828	\$209,319
Series 2018, GO Refunding & Improvement Bonds	\$283,056	\$280,681	\$282,931	\$284,681	\$281,056
Series 2011	\$0	\$0	\$0	\$0	\$0
Total Stormwater Bonds:	\$497,250	\$492,462	\$497,267	\$501,509	\$490,375

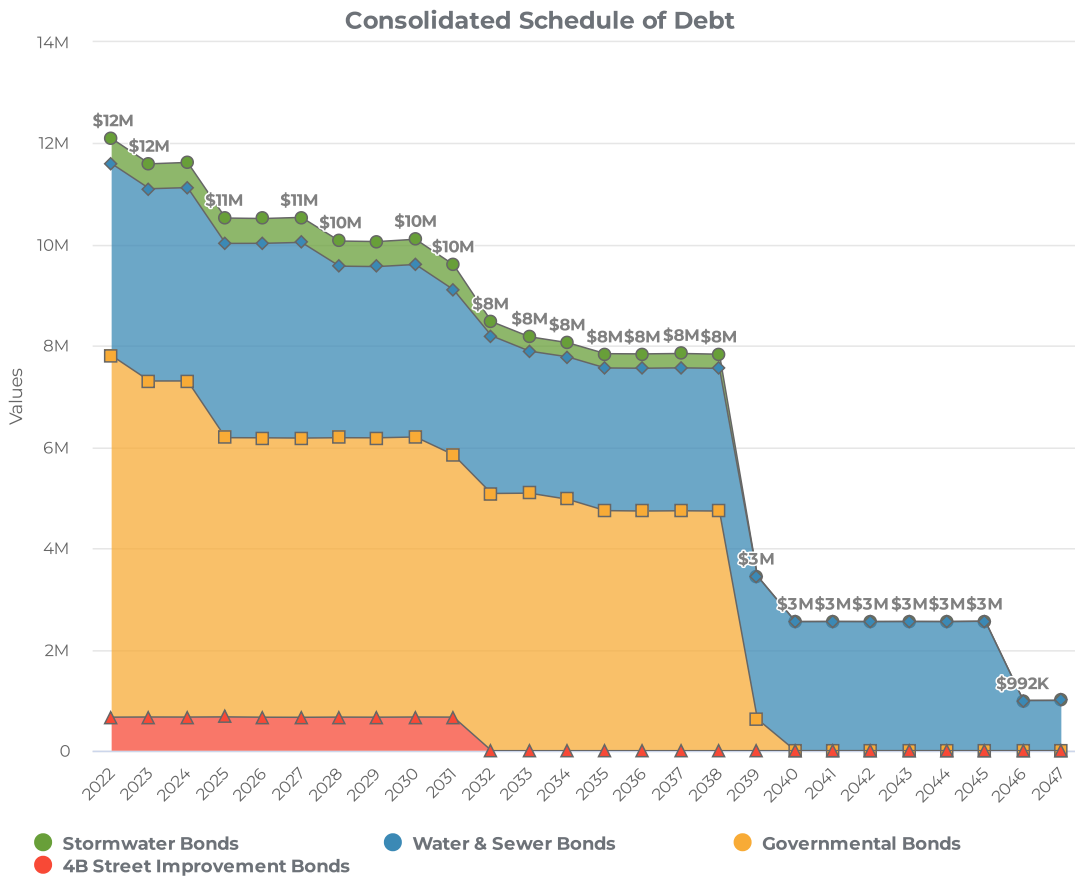
4B Street Improvement Bonds

Street Improvement Economic Development Corporation (SIEDC) Bonds are those issuances that are supported by revenue from the SIEDC (4B) Fund. The purpose of individual issuances can be viewed in the Current Debt Issuances attachment.



	FY2022	FY2023	FY2024	FY2025	FY2026
4B Street Improvement Bonds	Actual	Actual	Actual	Actual	Actual
Series 2021, GO Bonds	\$227,997	\$229,055	\$226,892	\$229,703	\$227,489
Series 2021A, Combination Tax & Revenue Certificates of Obligation	\$434,511	\$436,565	\$437,419	\$438,222	\$438,999
Total 4B Street Improvement Bonds:	\$662,508	\$665,620	\$664,311	\$667,925	\$666,488

Future Payments



APPENDIX

POLICE REQUESTS

Rifle Replacement - Rotational Schedule

In FY2019/20, Council approved funding to replace the Department's rifle inventory and accessories through a three-year rotational schedule for FY2020, FY2021 and FY2022. The Department will purchase the remaining rifles, and sights/optics for the complete inventory.

Submitted By	Debbie Carlisle, Technical Services Manager
Request Owner	Debbie Carlisle, Technical Services Manager
Department	Police
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

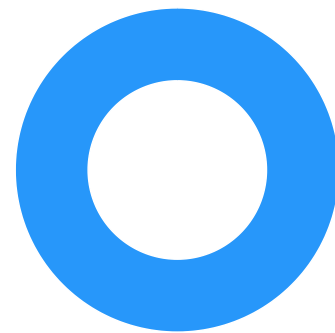
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$25,000

Total Budget *(all years)*
\$25K



● Replacement Cost (100%) \$25,000.

TOTAL **\$25,000.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$25,000
Total	\$25,000

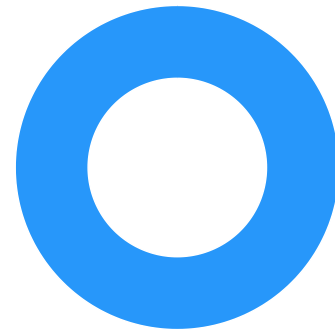
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$25,000

Total Budget *(all years)*
\$25K



● General Fund (100%) \$25,000.00
TOTAL \$25,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$25,000
Total	\$25,000

Camera System - Internal/External of Building and Perimeter

To enhance the security and safety of the building for both the public and personnel, approximately 45 cameras will be situated throughout the building and its perimeter. The cameras will be installed in the lobby area, all entrances into the building, inside the property room and around the perimeter of the back parking lot. Remote access to live-streaming will be accessible by authorized personnel via a smart device, and a monitor will be installed in Dispatch for continuous monitoring. The project cost includes IP cameras, the back office system and cabling, and will be completed by the City's IT Department.

Submitted By	Debbie Carlisle, Technical Services Manager
Request Owner	Debbie Carlisle, Technical Services Manager
Department	Police
Type	Capital Equipment

Request Details	
Disposition of Replac...	Other

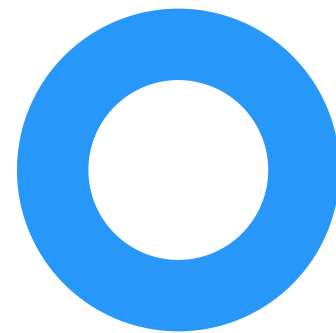
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$23,000

Total Budget *(all years)*
\$23K



● Replacement Cost (100%) \$23,000.00

TOTAL **\$23,000.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$23,000
Total	\$23,000

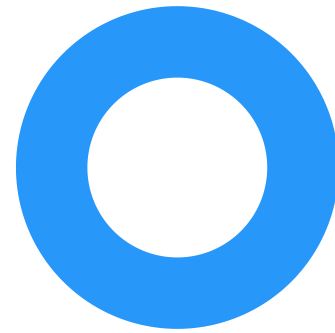
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$23,000

Total Budget *(all years)*
\$23K



● General Fund (100%) \$23,000.00
TOTAL \$23,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$23,000
Total	\$23,000

Traffic Motorcycle Replacement

The current fleet of five traffic motorcycles was purchased in FY2017/18 in the amount of \$177,800 utilizing a four-year finance agreement. The package included fleet replacement and the purchase/installation of new emergency equipment. The intent was to establish a rotational schedule whereby the fleet is replaced every four years and the emergency equipment is replaced every eight years. Replacement of the bikes was to occur in FY2021/22 but was postponed to FY2022/23 based on the mileage and usage of the fleet. The exact trade-in value is unknown at this time however the estimated value at the time of purchase (2018) was \$9,000/bike. The current emergency equipment will be installed on the new bikes, following the rotational schedule.

Submitted By	Debbie Carlisle, Technical Services Manager
Request Owner	Debbie Carlisle, Technical Services Manager
Department	Police
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

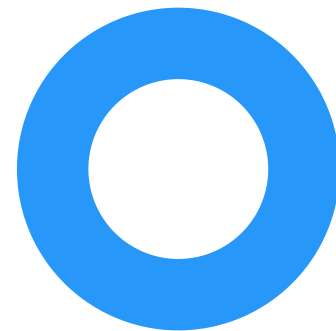
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$160K



● Replacement Cost (100%) \$160,000

TOTAL \$160,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Replacement Cost	\$160,000
Total	\$160,000

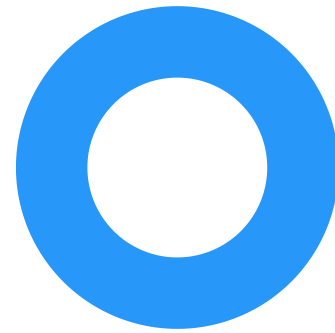
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$160K



● General Fund (100%) \$160,000.00

TOTAL \$160,000.00

Funding Sources Breakdown

Funding Sources	FY2023
General Fund	\$160,000
Total	\$160,000

SUPPLY AND DISTRIBUTION REQUESTS

Cummings Water Tower Rehabilitation

The Cummings tower is in need of rehabilitation on both the inside and the outside of the water tower due to non-compliance with updated regulations set forth by the Texas Commission on Environmental Quality (TCEQ) and the Federal government. The rehabilitation would entail removing the existing exterior paint and applying a fresh coat of paint and replacing the man-way hatch and ladder on the outside of the tower. Interior repairs would require removing the existing epoxy liner, repairing any blisters that have formed in the metal, and the reapplication of a tmemec epoxy coating to the interior bowl. Engineering services would be required regarding specifications of the overall work to be done, including the installation of the hatch and the ladder.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	04/28/2023
Department	Supply And Distribution
Type	Capital Improvement



Cummings Water Tower

Cummings Water Tower

Request Details

Project Type Water Infrastructure Improvement

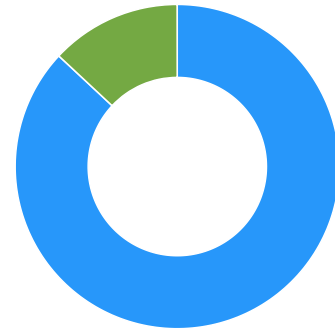
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$315,000

Total Budget *(all years)*
\$2.415M



● Construction (87%)	\$2,100,000.00
● Design (13%)	\$315,000.00
TOTAL	\$2,415,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$315,000	
Construction		\$2,100,000
Total	\$315,000	\$2,100,000

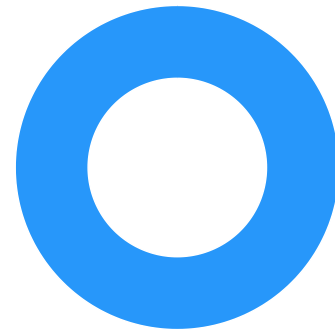
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$315,000

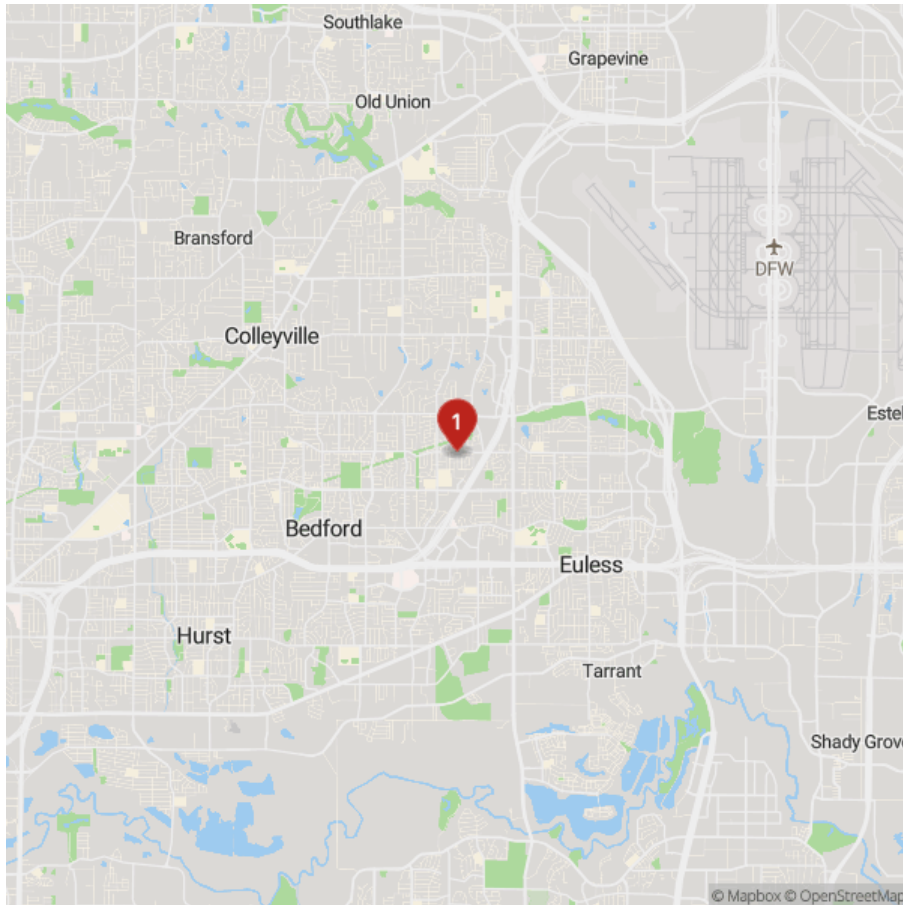
Total Budget *(all years)*
\$2.415M



● Unfunded (100%) \$2,415,000.00
TOTAL \$2,415,000.00

Funding Sources Breakdown		
Funding Sources	FY2022	FY2023
Unfunded	\$315,000	\$2,100,000
Total	\$315,000	\$2,100,000

Project Location



Diesel Powered Light Tower

Replace the current battery-powered light tower with a diesel-powered light tower and generator combo. The light tower has had multiple battery replacements and the current light boom does not operate properly when extended, thus creating unsafe work conditions. This unit is utilized for special events and emergency repairs. Due to battery malfunction, repair times are increased and the light tower battery is unreliable for use during repairs and emergency situations.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Department	Supply And Distribution
Type	Capital Equipment

Supplemental Attachments

Title Description

Light Tower Quote </resource/cleargov-prod/projects/documents/27d5dcee7637bcd3d46f.pdf> Light Tower Quote

Request Details

Disposition of Repl...	Auction
------------------------	---------

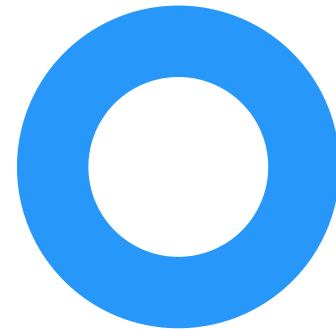
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$30,000

Total Budget *(all years)*
\$30K



● Replacement Cost (100%) \$30,000.

TOTAL \$30,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$30,000
Total	\$30,000

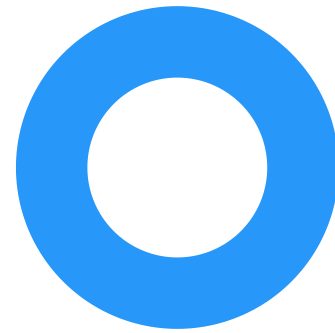
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$30,000

Total Budget *(all years)*
\$30K



● Water Vehicle Replacement Fund I

TOTAL **\$30,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Water Vehicle Replacement Fund	\$30,000
Total	\$30,000

Motorola APX 4000 Radio Replacement

Public Works has three models of radios that are currently being used. Some are more than 20 years old. At least ten radios don't hold a charge and the connections at the base charger don't function properly. Batteries and parts are not available due to the age of the models currently in use. Without having working radios, communication during emergency situations proves problematic. Request a replacement for 10 Motorola radios and chargers that are compatible with the city-wide radio system.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Department	Supply And Distribution
Type	Capital Equipment

Supplemental Attachments

Title Description

Motorola Radio Replacement
 (/resource/cleargov-prod/projects/documents/d28fb49558ed9d1559e0.pdf)
 Motorola Radio Replacement

Request Details

Disposition of Repl...	Other
------------------------	-------

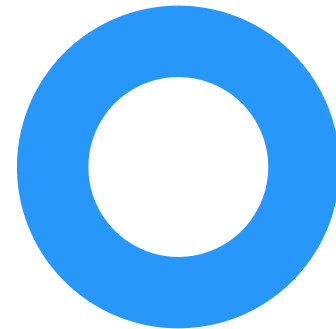
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$24,800

Total Budget *(all years)*
\$24.8K



● Replacement Cost (100%) \$24,800.

TOTAL \$24,800.00

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$24,800
Total	\$24,800

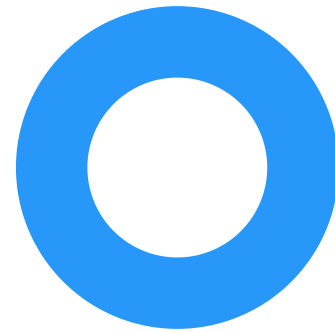
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$24,800

Total Budget *(all years)*
\$24.8K



● Water Vehicle Replacement Fund I

TOTAL **\$24,800.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Water Vehicle Replacement Fund	\$24,800
Total	\$24,800

John Deere Excavator 60G

Replace the current 35 HP John Deere excavator 50D (Unit #999) with a more compact 53 HP John Deere excavator 60G that is capable of operating up to 13,620 lbs. Parts are unavailable for Unit #999 and retrofitting parts is not cost-efficient. The replacement model offers fuel-efficient power modes, such as auto-idle and auto-shut down, unrestricted sightlines, and comes equipped with a standard backfill blade. This equipment is utilized by the Stormwater division for erosion.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Department	Supply And Distribution
Type	Capital Equipment

Supplemental Attachments

Title Description

John Deere Excavator (/resource/cleargov-prod/projects/documents/4133c7e4097c943fc377.pdf) John Deere Excavator 60G Quote

Request Details

Disposition of Repl...	Auction
------------------------	---------

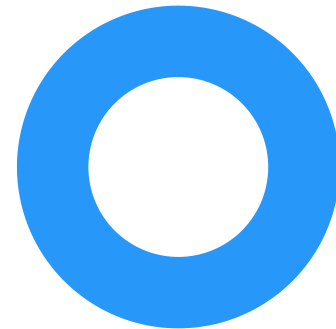
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$77,500

Total Budget *(all years)*
\$77.5K



● Replacement Cost (100%) \$77,500.00

TOTAL **\$77,500.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$77,500
Total	\$77,500

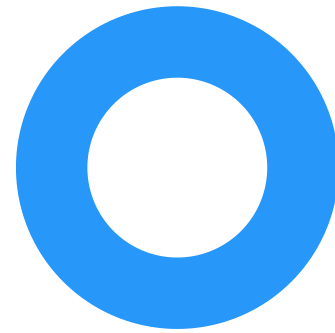
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$77,500

Total Budget *(all years)*
\$77.5K



● Water Vehicle Replacement Fund I

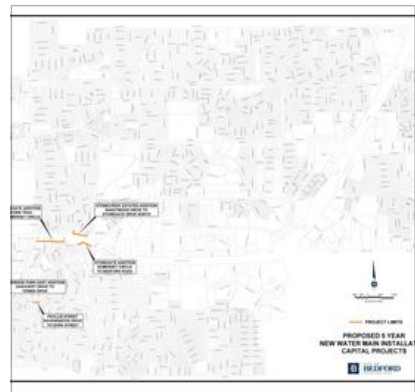
TOTAL **\$77,500.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Water Vehicle Replacement Fund	\$77,500
Total	\$77,500

SWIFT Water Line Replacement - Forest Ridge Addition and Bell Manor Addition Units 3, 4

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple small projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement



New Water Line Installation

New Water Line Installation

Request Details	
Project Type	Water Infrastructure Improvement

Capital Cost

Capital Cost by Year

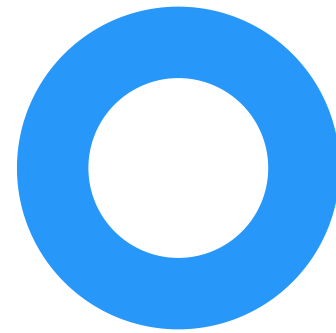
Capital Cost for All Years

FY2022 Budget

\$1,621,415

Total Budget *(all years)*

\$1.621M



● Construction (100%) \$1,621,415.00

TOTAL \$1,621,415.00

Capital Cost Breakdown

Capital Cost	FY2022
Construction	\$1,621,415
Total	\$1,621,415

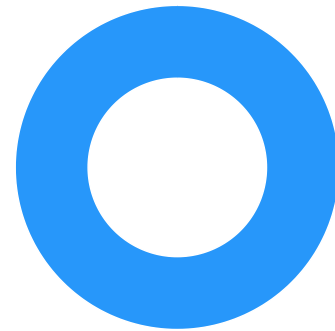
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$1,621,415

Total Budget *(all years)*
\$1.621M



● Certificates of Obligation (100%)\$1,

TOTAL **\$1,621,415.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$1,621,415
Total	\$1,621,415

SWIFT Water Line Replacement - Forest Ridge Drive (Harwood to Bedford Road)

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple small projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

Capital Cost

Capital Cost by Year

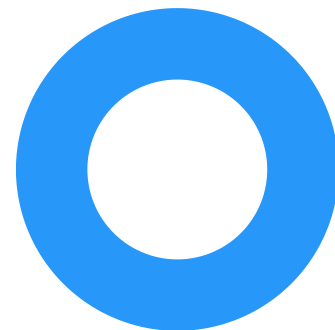
Capital Cost for All Years

FY2022 Budget

\$900,000

Total Budget *(all years)*

\$900K



● Construction (100%) \$900,000.00

TOTAL \$900,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$900,000
Total	\$900,000

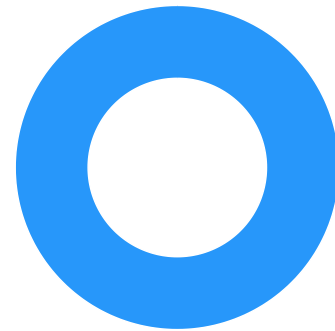
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$900,000

Total Budget *(all years)*
\$900K



● Certificates of Obligation (100%)\$9

TOTAL **\$900,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$900,000
Total	\$900,000

SWIFT Water Line Replacement - Water and Sewer Renewal (Brown Trail from Bedford Road to Pipeline Road, Bedford Road from Brown Trail to Hurst City Limits, Robindale Drive, Robindale Court, SH 121/183 Creek Crossing from Oak Hurst Drive to Tennis Drive)

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple small projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

Capital Cost

Capital Cost by Year

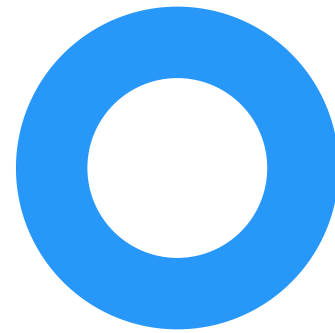
Capital Cost for All Years

FY2022 Budget

\$1,600,000

Total Budget *(all years)*

\$1.6M



● Construction (100%) \$1,600,000.00

TOTAL **\$1,600,000.00**

Capital Cost Breakdown

Capital Cost	FY2022
Construction	\$1,600,000
Total	\$1,600,000

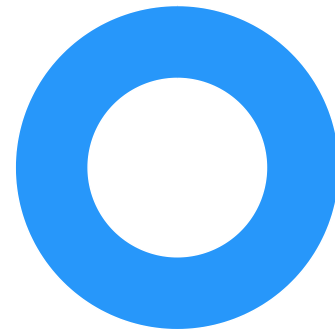
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$1,600,000

Total Budget *(all years)*
\$1.6M



● Certificates of Obligation (100%)\$1,

TOTAL **\$1,600,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$1,600,000
Total	\$1,600,000

Project Location



SWIFT Water Line Replacement - Pipeline Road (Raider Drive to Arwine Cemetery Road)

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple small projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

Capital Cost

Capital Cost by Year

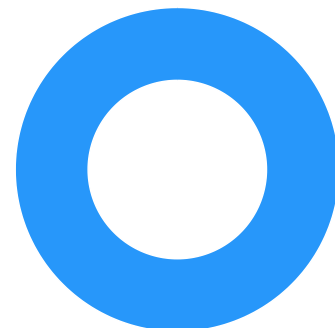
Capital Cost for All Years

FY2022 Budget

\$1,700,000

Total Budget *(all years)*

\$1.7M



● Construction (100%) \$1,700,000.00

TOTAL \$1,700,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$1,700,000
Total	\$1,700,000

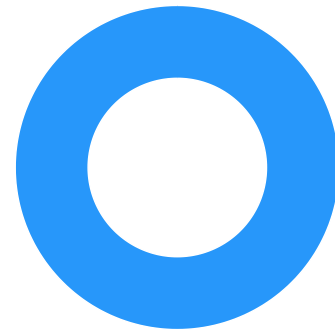
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$1,700,000

Total Budget *(all years)*
\$1.7M



● Certificates of Obligation (100%)\$1,

TOTAL **\$1,700,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$1,700,000
Total	\$1,700,000

SWIFT Water Line Replacement - Joiner Acres Subdivision

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple small projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

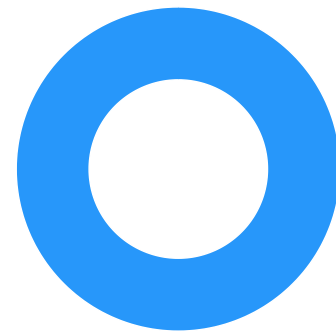
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$2,400,000

Total Budget *(all years)*
\$2.4M



● Construction (100%) \$2,400,000.00

TOTAL **\$2,400,000.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$2,400,000
Total	\$2,400,000

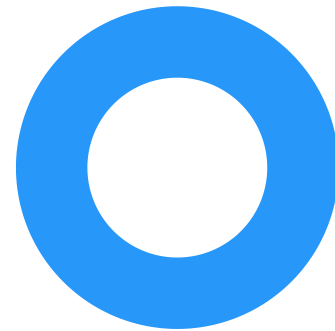
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$2,400,000

Total Budget *(all years)*
\$2.4M



● Certificates of Obligation (100%)\$2.

TOTAL **\$2,400,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$2,400,000
Total	\$2,400,000

SWIFT Water Line Replacement - Murphy Drive, Harwood to Cheeksparger

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple small projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2025
Est. Completion Da...	09/30/2026
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

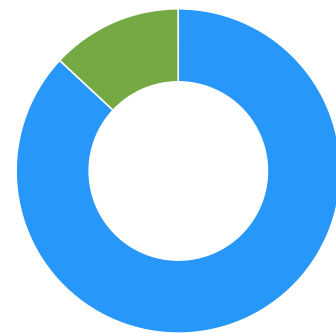
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.222M



Construction (87%)	\$1,932,000.00
Design (13%)	\$290,000.00
TOTAL	\$2,222,000.00

Capital Cost Breakdown		
Capital Cost	FY2026	FY2027
Design	\$290,000	
Construction		\$1,932,000
Total	\$290,000	\$1,932,000

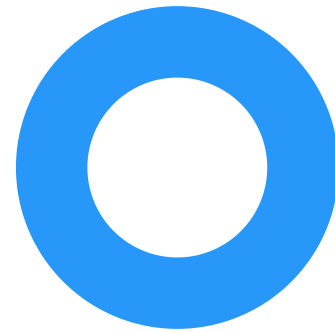
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.222M



● Certificates of Obligation (100%)\$2.

TOTAL \$2,222,000.00

Funding Sources Breakdown		
Funding Sources	FY2026	FY2027
Certificates of Obligation	\$290,000	\$1,932,000
Total	\$290,000	\$1,932,000

SWIFT Water Line Replacement - Deuce Drive - Tennis Drive to Brown Trail

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple smaller projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2024
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

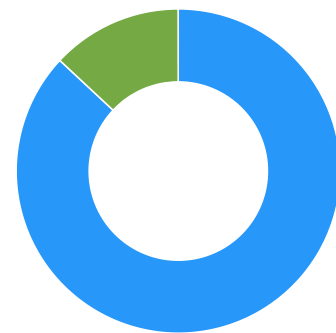
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$165.6K



Construction (87%)	\$144,000.00
Design (13%)	\$21,600.00
TOTAL	\$165,600.00

Capital Cost Breakdown		
Capital Cost	FY2023	FY2024
Design	\$21,600	
Construction		\$144,000
Total	\$21,600	\$144,000

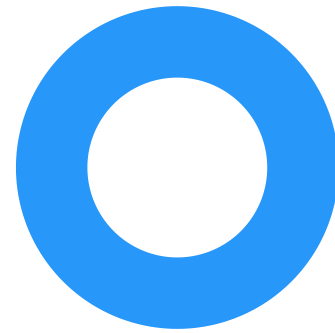
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$165.6K



● Certificates of Obligation (100%) \$165,600.00

TOTAL \$165,600.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
Certificates of Obligation	\$21,600	\$144,000
Total	\$21,600	\$144,000

SWIFT Water Line Replacement - Bedford Road 20-inch Transmission Line (EM Bilger to Forest Ridge) and Bedford Road 8-inch water main renewal (Central Drive to SH 183)

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple smaller projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2024
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

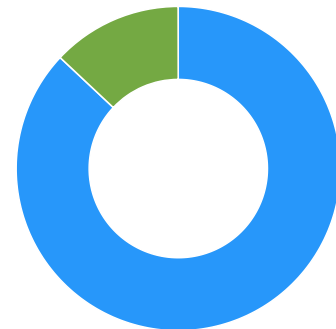
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$450,000

Total Budget *(all years)*
\$3.463M



Construction (87%)	\$3,013,000.00
Design (13%)	\$450,000.00
TOTAL	\$3,463,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2024
Design	\$450,000	
Construction		\$3,013,000
Total	\$450,000	\$3,013,000

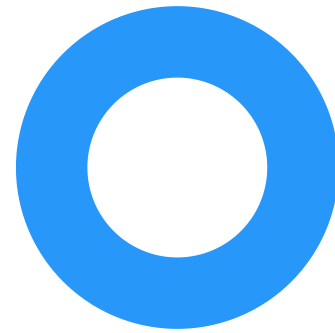
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$450,000

Total Budget *(all years)*
\$3.463M



● Certificates of Obligation (100%)\$3.

TOTAL **\$3,463,000.00**

Funding Sources Breakdown		
Funding Sources	FY2022	FY2024
Certificates of Obligation	\$450,000	\$3,013,000
Total	\$450,000	\$3,013,000

SWIFT Water Line Replacement - Rankin Drive, Wade Drive to Overhill Drive

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple smaller projects for the replacement of these lines.

Cost for W&S - SS only from the bridge to Forest Ridge. Need to confirm SS to the west of Fort Ridge of the bridge.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

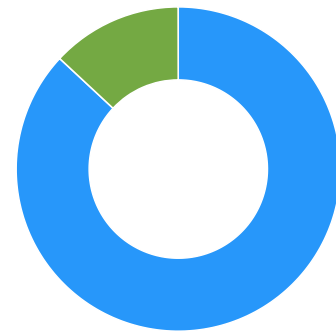
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.976M



Construction (87%)	\$1,718,000.00
Design (13%)	\$258,000.00
TOTAL	\$1,976,000.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Design	\$258,000	
Construction		\$1,718,000
Total	\$258,000	\$1,718,000

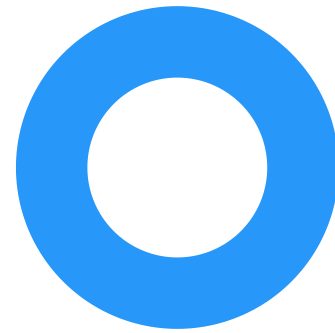
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.976M



● Certificates of Obligation (100%)\$1,

TOTAL \$1,976,000.00

Funding Sources Breakdown		
Funding Sources	FY2024	FY2025
Certificates of Obligation	\$258,000	\$1,718,000
Total	\$258,000	\$1,718,000

SWIFT Water Line Replacement - Patricia, Glenda to Dora

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple smaller projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2026
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

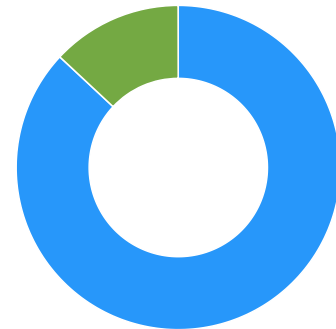
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$936K



Construction (87%)	\$814,000.00
Design (13%)	\$122,000.00
TOTAL	\$936,000.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$122,000	
Construction		\$814,000
Total	\$122,000	\$814,000

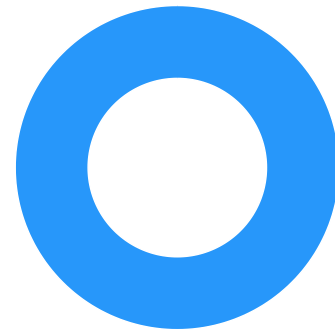
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$936K



● Certificates of Obligation (100%)\$9

TOTAL \$936,000.00

Funding Sources Breakdown		
Funding Sources	FY2025	FY2026
Certificates of Obligation	\$122,000	\$814,000
Total	\$122,000	\$814,000

SWIFT Water Line Replacement - Hurst Drive, Brown Trail to Patti Drive

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple smaller projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

Capital Cost

Capital Cost by Year

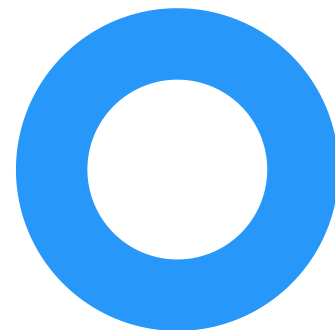
Capital Cost for All Years

FY2022 Budget

\$130,000

Total Budget *(all years)*

\$130K



● Construction (100%)	\$130,000.00
TOTAL	\$130,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$130,000
Total	\$130,000

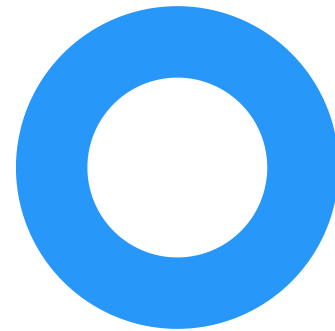
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$130,000

Total Budget *(all years)*
\$130K



● Certificates of Obligation (100%) \$130,000.00

TOTAL **\$130,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$130,000
Total	\$130,000

SWIFT Water Line Replacement - Shady Elm Court, off Shady Brook Drive

Many of the water lines in the City of Bedford are 30 plus years old and are rapidly deteriorating. Many of the water lines that will be replaced have had multiple breaks, placing customers without service and water loss. This large project will consist of multiple smaller projects for the replacement of these lines.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2024
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

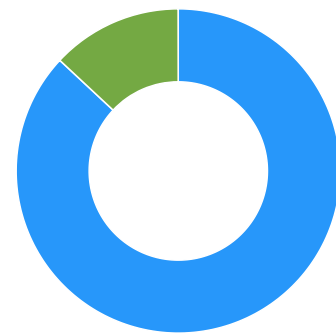
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$113.5K



Construction (87%)	\$98,700.00
Design (13%)	\$14,800.00
TOTAL	\$113,500.00

Capital Cost Breakdown	
Capital Cost	FY2023
Design	\$14,800
Construction	\$98,700
Total	\$113,500

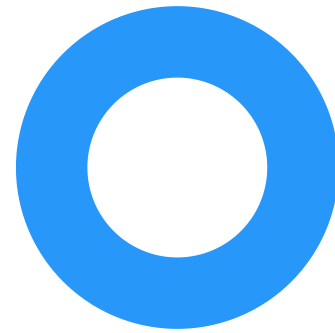
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$113.5K



● Certificates of Obligation (100%)\$11

TOTAL **\$113,500.00**

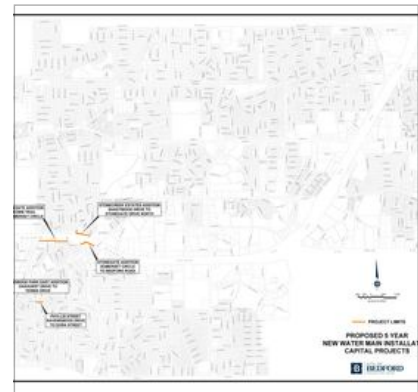
Funding Sources Breakdown	
Funding Sources	FY2023
Certificates of Obligation	\$113,500
Total	\$113,500

New Water Line Installation

This project consists of the installation of new water main lines to loop the distribution system, tying in dead-end lines, and increasing fire flow capacity.

- Regents Park Area - Brown Trail to Somerset Terrace
- Somerset Extension - Bedford Road to Somerset Circle
- Shady Wood Drive - Shady wood to Stonegate Drive North
- Phyllis Extension - Ravenswood to Dora
- Oakhurst Extension - Oakhurst to Tennis Drive

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2023
Department	Supply And Distribution
Type	Capital Improvement



New Water Line Installation

New Water Line Installation

Request Details	
Project Type	Water Infrastructure Improvement

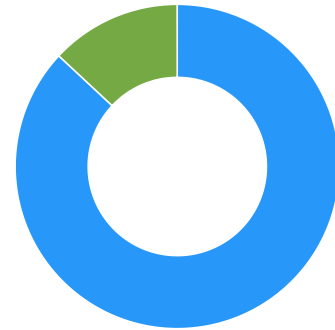
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.105M



● Construction (87%)	\$1,830,000.00
● Design (13%)	\$274,500.00
TOTAL	\$2,104,500.00

Capital Cost Breakdown	
Capital Cost	FY2023
Design	\$274,500
Construction	\$1,830,000
Total	\$2,104,500

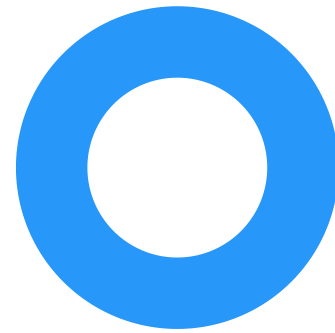
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.105M



● Unfunded (100%) \$2,104,500.00
TOTAL \$2,104,500.00

Funding Sources Breakdown	
Funding Sources	FY2023
Unfunded	\$2,104,500
Total	\$2,104,500

SWIFT Water Line Replacement - Bedford Road 8-inch line (Somerset to 183)

SWIFT Water Line Replacement - Bedford Road 8-inch line (Somerset to 183)

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2024
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

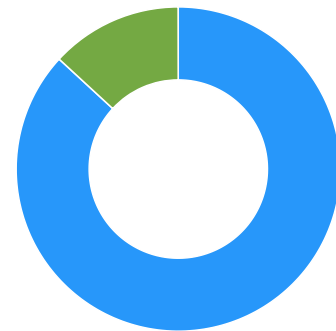
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget (all years)

\$434K



Construction (87%)	\$377,000.00
Design (13%)	\$57,000.00
TOTAL	\$434,000.00

Capital Cost Breakdown

Capital Cost	FY2023	FY2024
Design	\$57,000	
Construction		\$377,000
Total	\$57,000	\$377,000

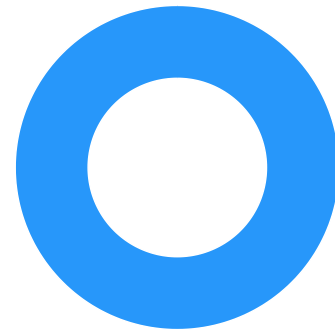
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$434K



● Certificates of Obligation (100%)\$4

TOTAL \$434,000.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
Certificates of Obligation	\$57,000	\$377,000
Total	\$57,000	\$377,000

Skid Steer

The current skid steer is a 2008 model and is nearing its end of life. Multiple repairs have been completed and are becoming more frequent and expensive. It will be more cost-effective to replace with a new Skid Steer than to continue making repairs.

Department	Supply And Distribution
Type	Capital Equipment

Supplemental Attachments

Title	Description
Skid Steer Quote	(/resource/cleargov-prod/projects/documents/5500298a6e2a688de10e.xlsx)
Skid Steer Specs	(/resource/cleargov-prod/projects/documents/a7df8c1aa6e5d3c3c5c6.pdf)

Request Details

Disposition of Repl...	Other
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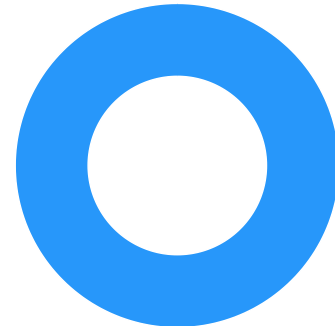
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$78.5K



● Replacement Cost (100%) \$78,500.

TOTAL \$78,500.00

Capital Cost Breakdown	
Capital Cost	FY2025
Replacement Cost	\$78,500
Total	\$78,500

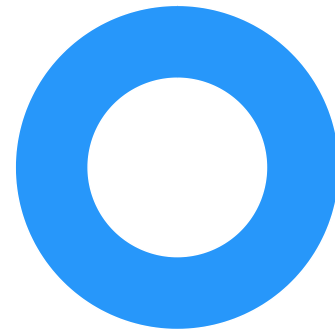
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$78.5K



● Water & Sewer Fund (100%)\$78,500

TOTAL **\$78,500.00**

Funding Sources Breakdown

Funding Sources	FY2025
Water & Sewer Fund	\$78,500
Total	\$78,500

SWIFT Water Line Replacement in Briar Dr. and Shirley Way from Forest Ridge to Circle

Replace water main in Shirley and Briar with street project.

Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

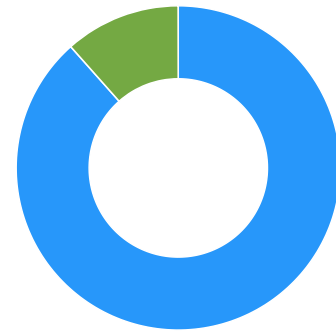
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$201,702

Total Budget *(all years)*
\$1.748M



Construction (88%)	\$1,546,381.00
Design (12%)	\$201,702.00
TOTAL	\$1,748,083.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$201,702	
Construction		\$1,546,381
Total	\$201,702	\$1,546,381

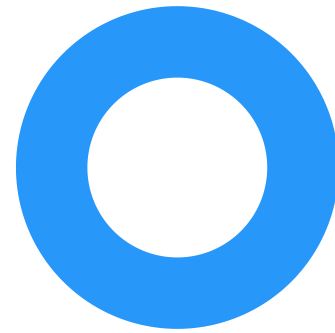
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$201,702

Total Budget *(all years)*
\$1.748M

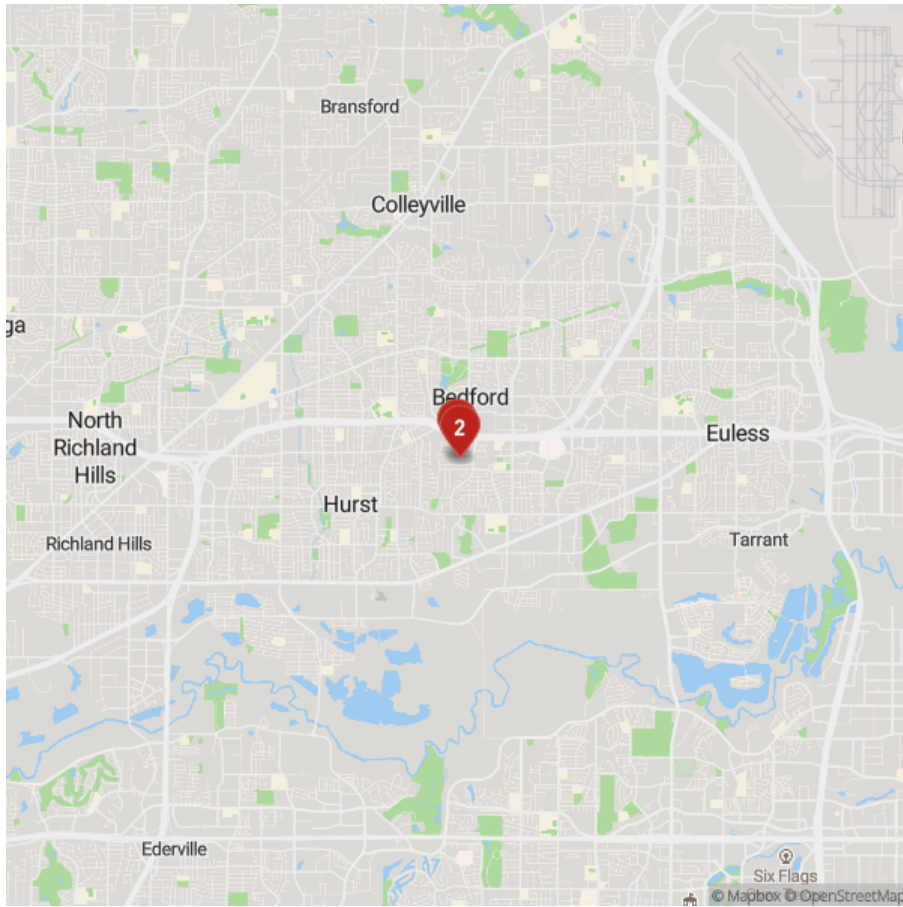


● Certificates of Obligation (100%)\$1,

TOTAL **\$1,748,083.00**

Funding Sources Breakdown		
Funding Sources	FY2022	FY2023
Certificates of Obligation	\$201,702	\$1,546,381
Total	\$201,702	\$1,546,381

Project Location



SWIFT Water Main Replacement - Martha from Bedford Rd to Donna Ln and Avinell Dr from Wade to Martha

Swift water main replacement - Martha from Bedford Rd to Donna Ln and Avinell Dr from Wade to Martha.

Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$607.714K



Construction (50%)	\$303,857.00
Design (50%)	\$303,857.00
TOTAL	\$607,714.00

Capital Cost Breakdown		
Capital Cost	FY2023	FY2025
Design	\$303,857	
Construction		\$303,857
Total	\$303,857	\$303,857

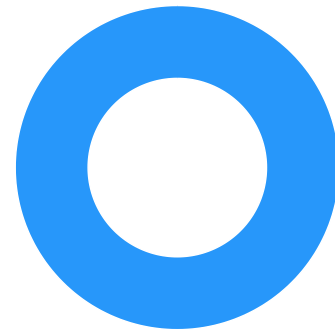
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$607.714K

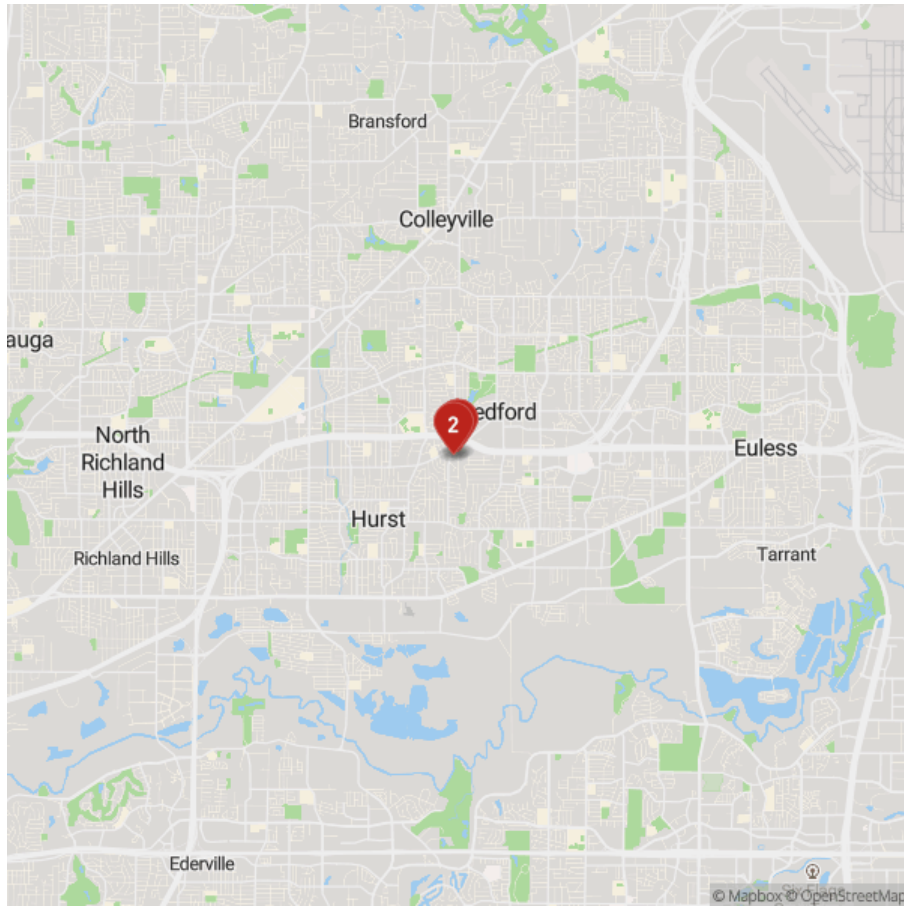


● Certificates of Obligation (100%)\$6

TOTAL **\$607,714.00**

Funding Sources Breakdown		
Funding Sources	FY2023	FY2025
Certificates of Obligation	\$303,857	\$303,857
Total	\$303,857	\$303,857

Project Location



Install three generators at all Well sites and Public Works Building

Senate Bill 3 requires potable and raw water providers in the rest of the state to develop plans to operate during a lengthy power outage “as soon as safe and practicable following the occurrence of a natural disaster.”

The new emergency plans must be submitted to TCEQ by March 1 and implemented by July 1, 2022, to TCEQ.

This project would install generators at the City's two Well sites and the Public Works Building.

Est. Start Date	01/01/2022
Est. Completion Da...	07/01/2022
Department	Supply And Distribution
Type	Capital Improvement

Request Details	
Project Type	Water Infrastructure Improvement

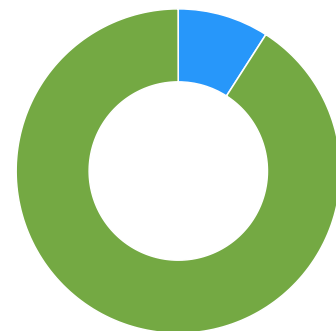
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$440,000

Total Budget *(all years)*
\$440K



● Design (9%)	\$40,000.00
● Equipment & Furnishings (91%)	\$400,000.00
TOTAL	\$440,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Design	\$40,000
Equipment & Furnishings	\$400,000
Total	\$440,000

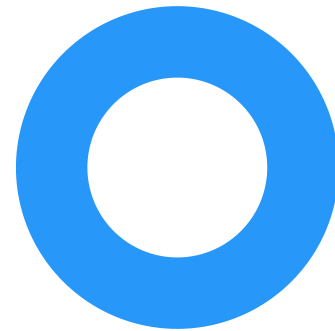
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$440,000

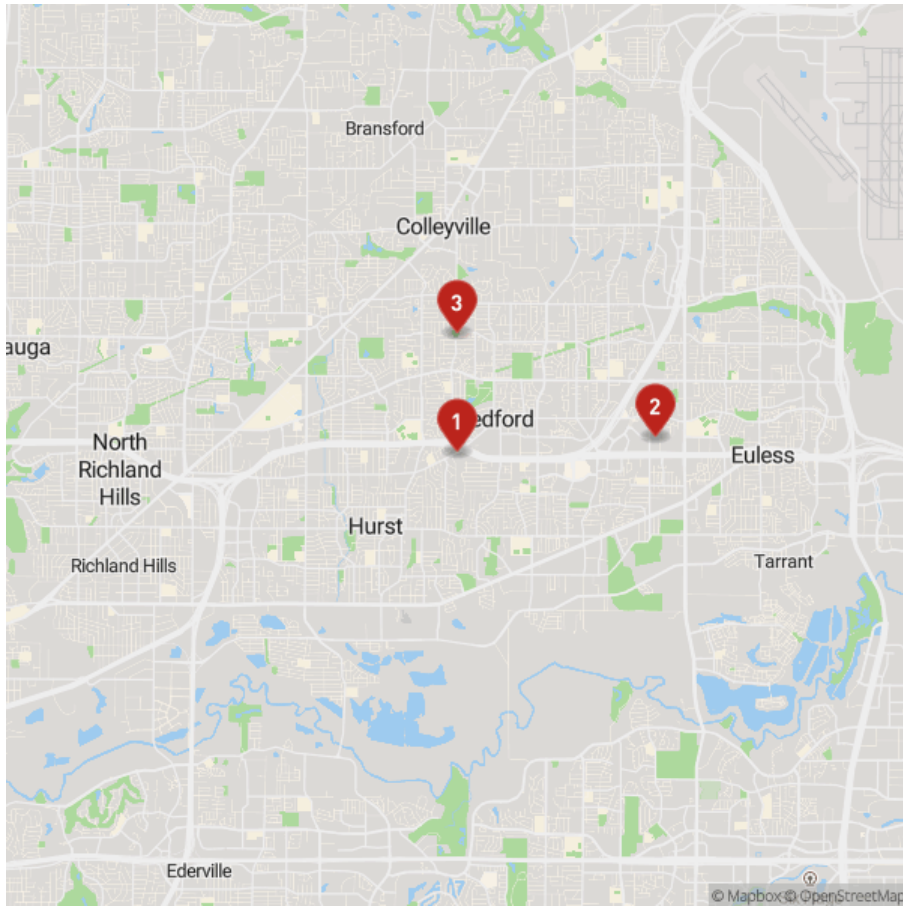
Total Budget *(all years)*
\$440K



● Unfunded (100%) \$440,000.00
TOTAL \$440,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$440,000
Total	\$440,000

Project Location



FLEET SERVICES REQUESTS

Drive on lift with 30,000 lb capacity

A drive-on lift with a weight capacity of 30,000 lbs and rolling jacks, would allow staff to lift/service larger vehicles such as ambulances, dump trucks (22,000 lbs), and service body one-ton trucks. The lift would also be utilized to change air bags and repair/replace broken parts. The current lift has a weight capacity of 6,000 lbs (1/2 ton truck) and cannot lift the larger vehicles for servicing. Additionally, a steel roll up door is needed to accommodate for sufficient lifting clearance. Price is included.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Department	Fleet Services
Type	Capital Equipment

Supplemental Attachments	
Title Description	
30,000 lb Lift and Garage Door	30,000 lb Lift and Garage Door
	(/resource/cleargov-prod/projects/documents/d6de393a24b7e24314c5.pdf)

Request Details	
Disposition of Repl...	Other

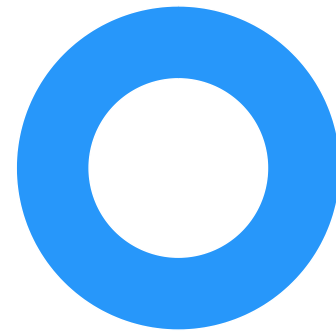
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$31,000

Total Budget *(all years)*
\$31K



● Replacement Cost (100%) \$31,000.00

TOTAL \$31,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$31,000
Total	\$31,000

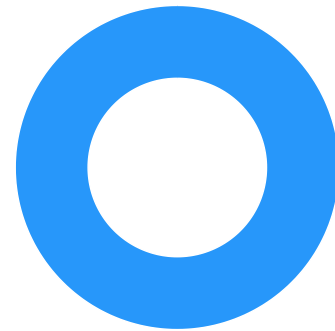
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$31,000

Total Budget *(all years)*
\$31K



● Unfunded (100%)	\$31,000.00
TOTAL	\$31,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$31,000
Total	\$31,000

Brake Lathe

A brake lathe resurfaces rotors and cures noise/vibrations within vehicle braking systems. The current model is 32 years old and is in need of replacement. Parts are difficult to obtain and the need for an updated model is pertinent to routine maintenance of City vehicles. In FY20/21, staff replaced \$4,655 in rotors and \$1,382.85 in pads. An updated brake lathe would allow rotors to be turned two to three times prior to replacement, thus extending the life of the vehicle braking system.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Department	Fleet Services
Type	Capital Equipment

Supplemental Attachments

Title Description

Brake Lathe Quote (/resource/cleargov-prod/projects/documents/de6b315196d5ac4653ed.pdf)

Brake Lathe Quote

Request Details

Disposition of Repl...	Auction
------------------------	---------

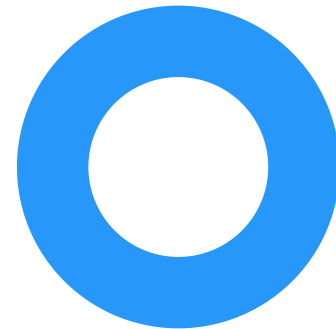
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$12,500

Total Budget *(all years)*
\$12.5K



● Replacement Cost (100%) \$12,500.00

TOTAL \$12,500.00

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$12,500
Total	\$12,500

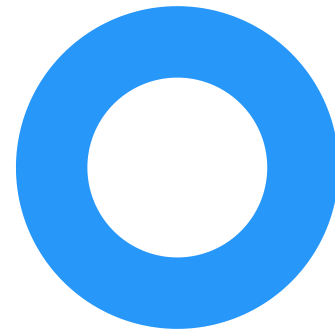
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$12,500

Total Budget *(all years)*
\$12.5K



● General Fund (100%) \$12,500.00
TOTAL \$12,500.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$12,500
Total	\$12,500

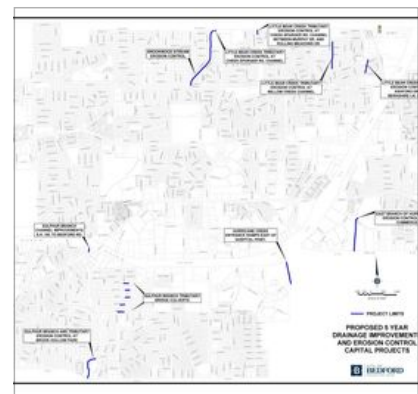
PUBLIC WORKS ADMINISTRATION REQUESTS

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road

Drainage - Sulphur Branch Channel Improvements SH 183 to Bedford Road

Kimley Horn (Misty) did the design for this project around 2008. The design will need to be updated.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Public Works Administration
Type	Capital Improvement



Drainage Improvements and Erosion Control

Drainage Improvements and Erosion Control

Request Details

Project Type Stormwater Infrastructure Improvement

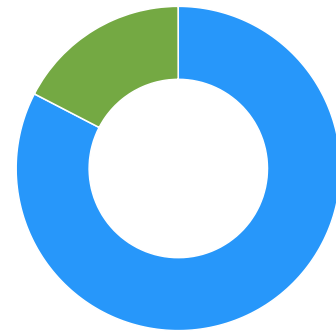
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$400,000

Total Budget *(all years)*
\$2.3M



● Construction (83%)	\$1,900,000.00
● Design (17%)	\$400,000.00
TOTAL	\$2,300,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2024
Design	\$400,000	
Construction		\$1,900,000
Total	\$400,000	\$1,900,000

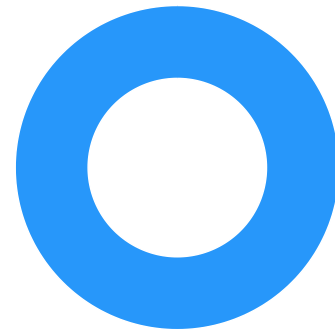
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$400,000

Total Budget *(all years)*
\$2.3M



● Unfunded (100%) \$2,300,000.00

TOTAL \$2,300,000.00

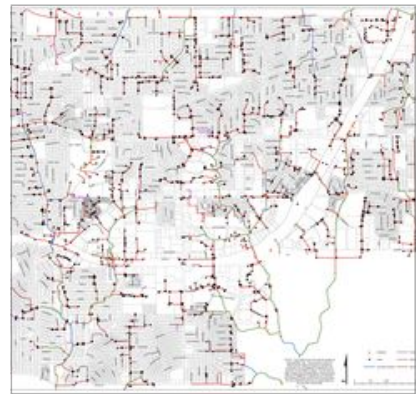
Funding Sources Breakdown		
Funding Sources	FY2022	FY2024
Unfunded	\$400,000	\$1,900,000
Total	\$400,000	\$1,900,000

Drainage - System Wide Drainage Study

This project will consist of a system-wide drainage study to determine the hydraulic loading within the drainage system during rain events.

Funding Source: Payment to be made with bonds. Maria to update.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2023
Department	Public Works Administration
Type	Capital Improvement



System Wide Drainage Study

System Wide Drainage Study

Request Details

Project Type Stormwater Infrastructure Improvement

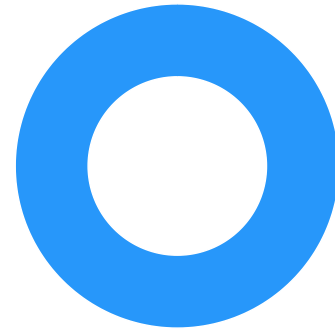
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$500K



● Other (100%)	\$500,000.00
TOTAL	\$500,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Other	\$500,000
Total	\$500,000

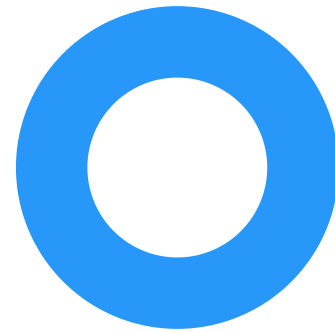
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$500K



● Other (100%)	\$500,000.00
TOTAL	\$500,000.00

Funding Sources Breakdown

Funding Sources	FY2023
Other	\$500,000
Total	\$500,000

Drainage - Erosion Control Sulphur Branch & Sulphur Branch Tributary, Second Phase of Brookhollow Park

A section of the concrete channel wall adjacent to Brookhollow Park, from Rankin Drive to the pedestrian bridge, collapsed in February 2018 during heavy rainstorms. Various other sections were also compromised. The project consists of the reconstruction of approximately 400 linear feet of an existing channel. The project was completed in July 2020.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Public Works Administration
Type	Capital Improvement

Request Details	
Project Type	Stormwater Infrastructure Improvement

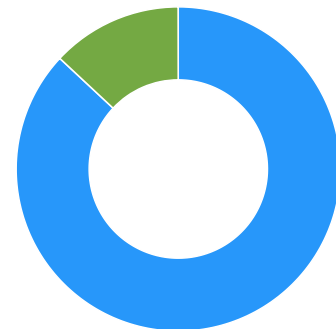
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.151M



Construction (87%)	\$1,870,688.00
Design (13%)	\$280,600.00
TOTAL	\$2,151,288.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Design	\$280,600	
Construction		\$1,870,688
Total	\$280,600	\$1,870,688

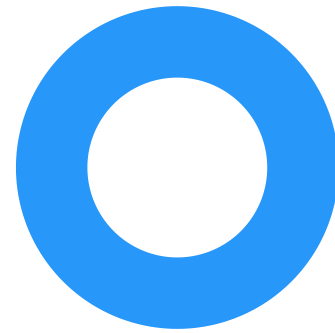
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.151M



● Unfunded (100%) \$2,151,288.00

TOTAL \$2,151,288.00

Funding Sources Breakdown		
Funding Sources	FY2024	FY2025
Unfunded	\$280,600	\$1,870,688
Total	\$280,600	\$1,870,688

Drainage - Rankin Drive (Forest Ridge Drive to Storm Drain)

Drainage - Rankin Drive (Forest Ridge Drive to Storm Drain)

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Public Works Administration
Type	Capital Improvement

Request Details	
Project Type	Stormwater Infrastructure Improvement

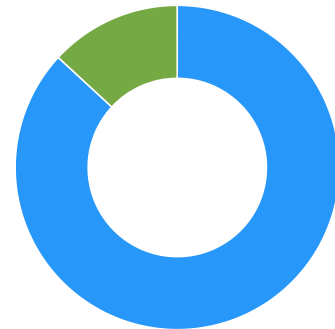
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$320K



Construction (87%)	\$278,000.00
Design (13%)	\$42,000.00
TOTAL	\$320,000.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Design	\$42,000	
Construction		\$278,000
Total	\$42,000	\$278,000

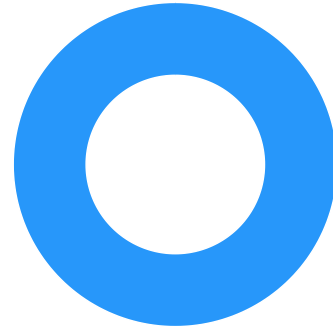
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$320K



● Unfunded (100%) \$320,000.00

TOTAL \$320,000.00

Funding Sources Breakdown

Funding Sources	FY2024	FY2025
Unfunded	\$42,000	\$278,000
Total	\$42,000	\$278,000

Drainage - Sulphur Branch Tributary Culvert Improvements at Bridges (Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane)

Culvert improvements at bridge headwalls on Briar Drive, Shirley Way, Circle Lane, Schumac Lane, and Donna Lane.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2024
Department	Public Works Administration
Type	Capital Improvement

Request Details

Project Type	Stormwater Infrastructure Improvement
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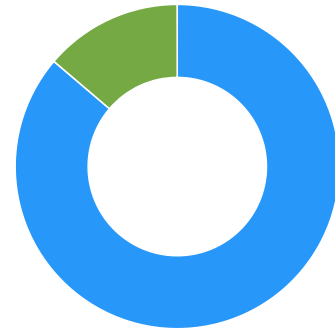
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.4M



Construction (86%)	\$2,070,000.00
Design (14%)	\$330,000.00
TOTAL	\$2,400,000.00

Capital Cost Breakdown

Capital Cost	FY2023	FY2025
Design	\$330,000	
Construction		\$2,070,000
Total	\$330,000	\$2,070,000

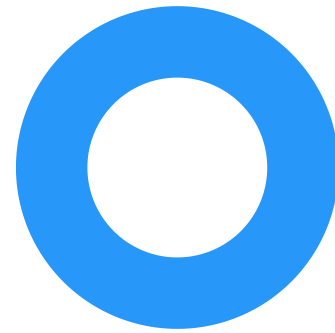
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.4M



● Unfunded (100%) \$2,400,000.00

TOTAL \$2,400,000.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2025
Unfunded	\$330,000	\$2,070,000
Total	\$330,000	\$2,070,000

Replacement of Stormwater flatbed dump truck

This unit is used to haul supplies such as rock, cement bags, and supplies to job sites and haul off debris from creeks.

Department	Public Works Administration
Type	Capital Equipment

Request Details	
Disposition of Replac...	Auction

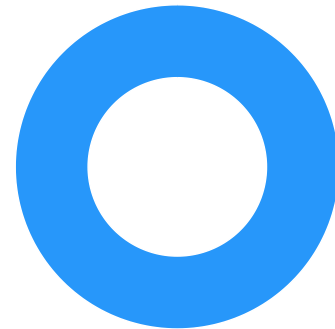
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$220K



● Replacement Cost (100%) \$220,000

TOTAL **\$220,000.00**

Capital Cost Breakdown	
Capital Cost	FY2026
Replacement Cost	\$220,000
Total	\$220,000

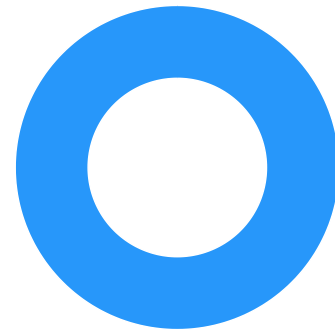
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$220K



● Other (100%)	\$220,000.00
TOTAL	\$220,000.00

Funding Sources Breakdown

Funding Sources	FY2026
Other	\$220,000
Total	\$220,000

FIRE REQUESTS

AED Replacement at City Facilities

The City owns and operates 21 Automatic External Defibrillators (AEDs) located in various facilities and City vehicles. These units are aging, with several in need of replacement. Some units are no longer serviceable and will be rendered unusable soon. The replacement plan includes replacing six units per year over a four-year period. The annual expenditure will be \$13,800. Two years have already been funded for this request which started in fiscal 19/20. We have a remaining two fiscal years left with this request.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

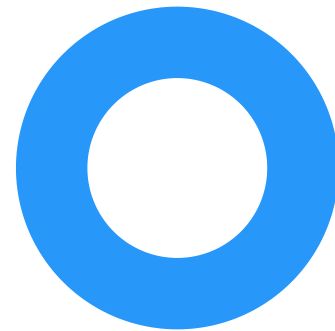
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$13,800

Total Budget *(all years)*
\$27.6K



● Replacement Cost (100%) \$27,600.00

TOTAL **\$27,600.00**

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Replacement Cost	\$13,800	\$13,800
Total	\$13,800	\$13,800

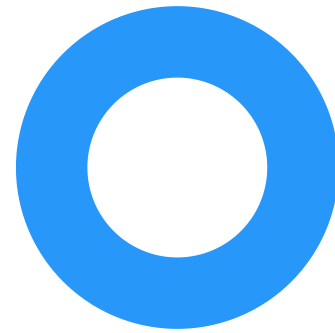
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$13,800

Total Budget *(all years)*
\$27.6K



● General Fund (100%) \$27,600.00
TOTAL \$27,600.00

Funding Sources Breakdown		
Funding Sources	FY2022	FY2023
General Fund	\$13,800	\$13,800
Total	\$13,800	\$13,800

Rescue Tools

Rescue Tools (sometimes called "Jaws of Life) are used to pry, push, pull or cut metal for rescuing trapped victims. These tools are most commonly used for extrications after a vehicle crash. However, rescue tools are occasionally used for other purposes such as building collapse rescue. This request has already been funded for two years starting in fiscal 2020. There are still two years left with this request.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

Capital Cost

Capital Cost by Year

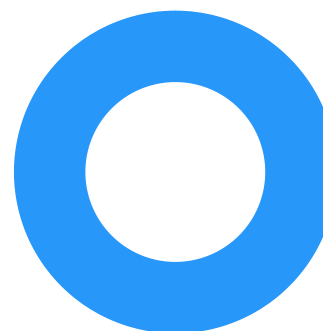
Capital Cost for All Years

FY2022 Budget

\$40,000

Total Budget *(all years)*

\$80K



● Replacement Cost (100%) \$80,000.

TOTAL \$80,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Replacement Cost	\$40,000	\$40,000
Total	\$40,000	\$40,000

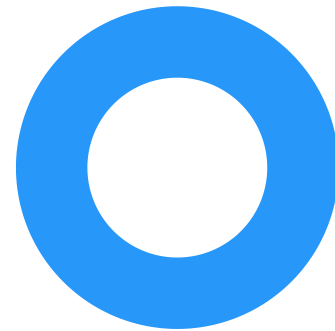
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$40,000

Total Budget *(all years)*
\$80K



● General Fund (100%) \$80,000.00
TOTAL \$80,000.00

Funding Sources Breakdown		
Funding Sources	FY2022	FY2023
General Fund	\$40,000	\$40,000
Total	\$40,000	\$40,000

Defibrillator Replacement (1)

This is the final replacement monitor that we need to purchase in order to complete the total replacement of all four defibrillators. The previous three monitors that we replaced last year with the CARES ACT funding were manufactured in 2011 and the fourth one to be replaced was manufactured in 2013. These are possibly the most important pieces of equipment that we have to save lives. This monitor is \$40,000.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

Capital Cost

Capital Cost by Year

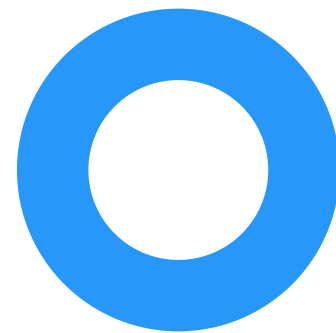
Capital Cost for All Years

FY2022 Budget

\$40,000

Total Budget *(all years)*

\$40K



TOTAL **\$40,000.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$40,000
Total	\$40,000

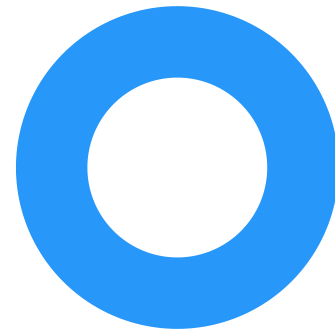
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$40,000

Total Budget *(all years)*
\$40K



● General Fund (100%) \$40,000.00
TOTAL \$40,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$40,000
Total	\$40,000

Replacement M155

Medic 155 is a 2009 year ambulance that served six years as a front line unit and has been in a reserve status since 2016. This unit is in need of replacement due to use and updated technology and features available in today's market. The unit has over 115,000 miles and over 10,000 engine hours.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

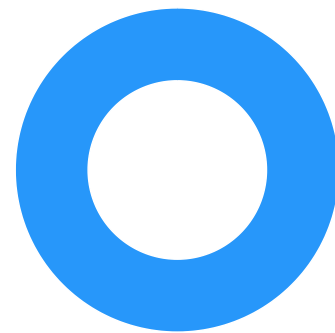
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$380K



● Replacement Cost (100%) \$380,000

TOTAL \$380,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Replacement Cost	\$380,000
Total	\$380,000

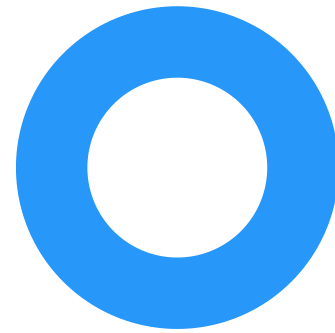
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$380K



● Unfunded (100%) \$380,000.00

TOTAL \$380,000.00

Funding Sources Breakdown	
Funding Sources	FY2023
Unfunded	\$380,000
Total	\$380,000

Workout Equipment

The Bedford Fire Department has a mandatory daily fitness program, which is required by Texas Commission on Fire Protection to help all firefighters maintain a fitness level that is required to do the job. This request would purchase or replace equipment that is aged or improve current equipment with updates.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Auction

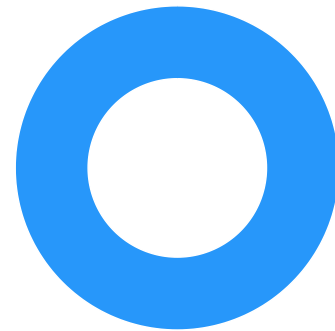
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$15,000

Total Budget *(all years)*
\$45K



● Replacement Cost (100%) \$45,000.

TOTAL \$45,000.00

Capital Cost Breakdown			
Capital Cost	FY2022	FY2023	FY2024
Replacement Cost	\$15,000	\$15,000	\$15,000
Total	\$15,000	\$15,000	\$15,000

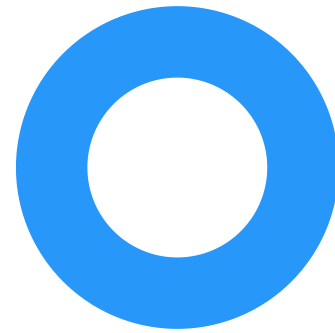
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$15,000

Total Budget *(all years)*
\$45K



● General Fund (100%) \$45,000.00
TOTAL \$45,000.00

Funding Sources Breakdown			
Funding Sources	FY2022	FY2023	FY2024
General Fund	\$15,000	\$15,000	\$15,000
Total	\$15,000	\$15,000	\$15,000

New EMS 15

The Department continues to experience an increase in calls for service. Between FY17 and FY18, the Department saw a 9.1% increase in EMS-type calls for service. A new, multi-purpose response unit, known as EMS 15, would assist with the increasing call volume. While the unit would be able to respond to any call type, it would focus on low acuity and non-emergency response to keep ambulances, trucks and engines available for higher priority calls more of the time.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Other

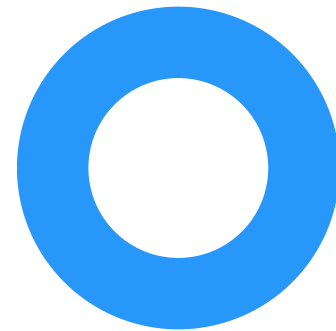
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$300K



● Replacement Cost (100%) \$300,000

TOTAL \$300,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Replacement Cost	\$300,000
Total	\$300,000

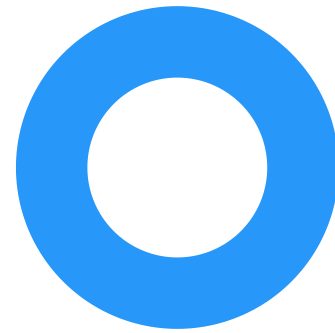
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$300K



● Unfunded (100%) \$300,000.00

TOTAL \$300,000.00

Funding Sources Breakdown	
Funding Sources	FY2023
Unfunded	\$300,000
Total	\$300,000

Extractors/Dryers

The Department currently only operates PPE extractors only. However, the current units are aging and have very limited capacity. New, larger, and more efficient units will better serve the Department by reducing the turnaround time, prolonging the life of the gear and ultimately improving safety by more thoroughly cleaning the gear. Additionally, the addition of PPE dryers will also have benefit by reducing the turnaround time even further.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Other

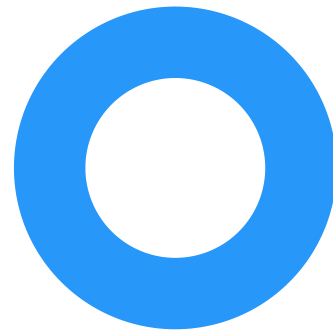
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$17,000

Total Budget *(all years)*
\$51K



● Replacement Cost (100%) \$51,000.00

TOTAL \$51,000.00

Capital Cost Breakdown			
Capital Cost	FY2022	FY2023	FY2024
Replacement Cost	\$17,000	\$17,000	\$17,000
Total	\$17,000	\$17,000	\$17,000

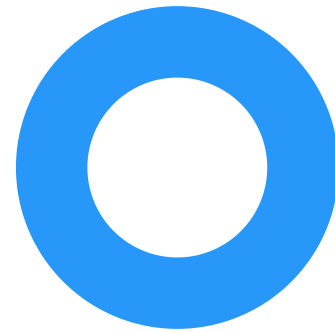
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$17,000

Total Budget *(all years)*
\$51K



● General Fund (100%) \$51,000.00
TOTAL \$51,000.00

Funding Sources Breakdown			
Funding Sources	FY2022	FY2023	FY2024
General Fund	\$17,000	\$17,000	\$17,000
Total	\$17,000	\$17,000	\$17,000

Training Room Technology & Furniture Update

The Bedford Fire Department needs to update the Training Room Technology. The audio and video equipment is more than 10 years old and does not work on a consistent basis. Status monitors needs to be placed in the training room as well. The furniture in the training room does not allow our department to hold more than 30 people at a time for training and many times we need to allow for more people to be in the room at once.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Other

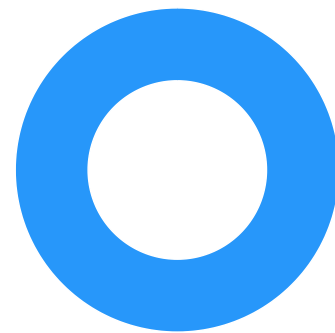
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$30,000

Total Budget *(all years)*
\$30K



● Replacement Cost (100%) \$30,000.

TOTAL **\$30,000.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$30,000
Total	\$30,000

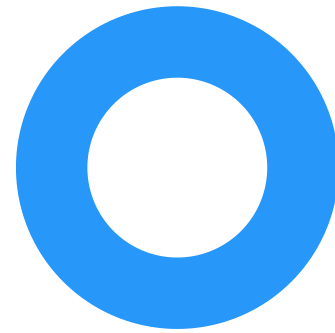
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$30,000

Total Budget *(all years)*
\$30K



● General Fund (100%) \$30,000.00
TOTAL \$30,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$30,000
Total	\$30,000

Replacement Mobile Command Unit

This information will be available by Chief Lankford at a later date. This is a placeholder for the possible remount or replacement of the Command Unit.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

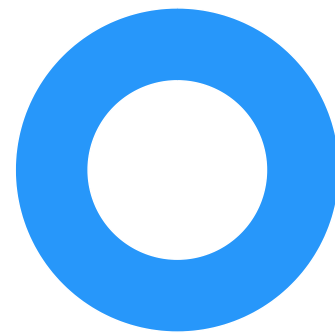
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2M



● Replacement Cost (100%) \$2,000,000.00

TOTAL **\$2,000,000.00**

Capital Cost Breakdown	
Capital Cost	FY2024
Replacement Cost	\$2,000,000
Total	\$2,000,000

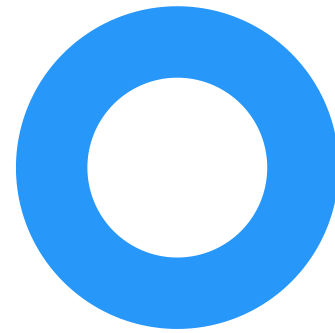
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2M



● Unfunded (100%) \$2,000,000.00

TOTAL **\$2,000,000.00**

Funding Sources Breakdown	
Funding Sources	FY2024
Unfunded	\$2,000,000
Total	\$2,000,000

Replacement M153

Information will be available on Monday, June 28th by Chief Williams.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Trade-In

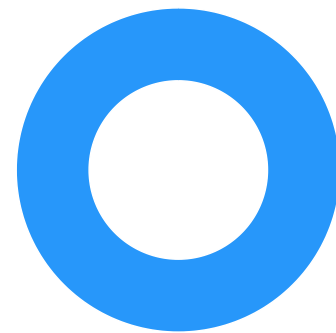
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$350K



● Replacement Cost (100%) \$350,000

TOTAL \$350,000.00

Capital Cost Breakdown	
Capital Cost	FY2024
Replacement Cost	\$350,000
Total	\$350,000

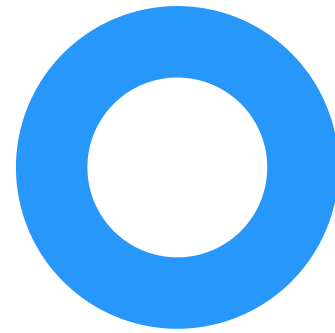
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$350K



● Unfunded (100%) \$350,000.00

TOTAL \$350,000.00

Funding Sources Breakdown	
Funding Sources	FY2024
Unfunded	\$350,000
Total	\$350,000

Security Camera System

Design and installation of a security camera system at one of the three fire stations. The system will have cameras inside and outside with recording capabilities. This request would be spread out over three fiscal years in order to do one station each year.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Other

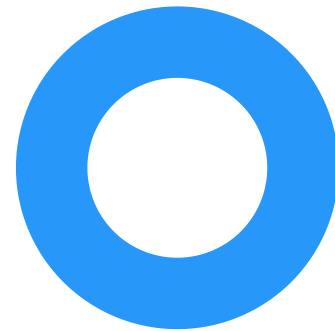
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$60K



● Project Cost (100%) \$60,000.00

TOTAL \$60,000.00

Capital Cost Breakdown			
Capital Cost	FY2023	FY2024	FY2025
Project Cost	\$20,000	\$20,000	\$20,000
Total	\$20,000	\$20,000	\$20,000

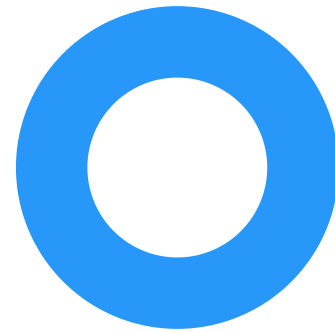
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$60K



● Unfunded (100%) \$60,000.00

TOTAL \$60,000.00

Funding Sources Breakdown			
Funding Sources	FY2023	FY2024	FY2025
Unfunded	\$20,000	\$20,000	\$20,000
Total	\$20,000	\$20,000	\$20,000

Station Alerting System

Replace outdated station alerting system with a modern station alerting system to improve response times and health and safety of personnel. Ongoing maintenance contract unknown at this time but will be available within a week of submittal information.

Submitted By	Cassey Amburn, Sr Administrative Assistant
Request Owner	Cassey Amburn, Sr Administrative Assistant
Department	Fire
Type	Capital Equipment

Request Details	
Disposition of Replac...	Other

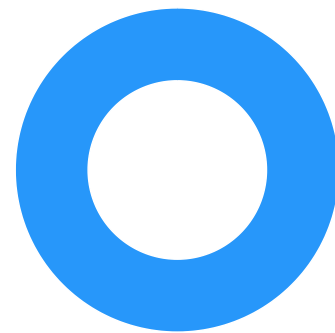
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$250,000

Total Budget *(all years)*
\$250K



● Replacement Cost (100%) \$250,000

TOTAL **\$250,000.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$250,000
Total	\$250,000

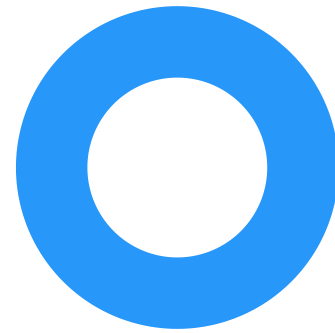
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$250,000

Total Budget *(all years)*
\$250K



● Unfunded (100%) \$250,000.00
TOTAL \$250,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$250,000
Total	\$250,000

WASTE WATER REQUESTS

Wastewater Rehabilitation - Pipeline Road, Raider Drive to Arwine Cemetery

This project consists of multiple smaller projects for the rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

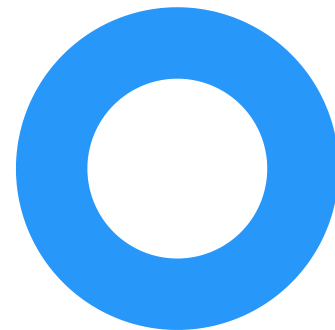
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$1,200,000

Total Budget *(all years)*
\$1.2M



● Construction (100%) \$1,200,000.00

TOTAL \$1,200,000.00

Capital Cost Breakdown

Capital Cost	FY2022
Construction	\$1,200,000
Total	\$1,200,000

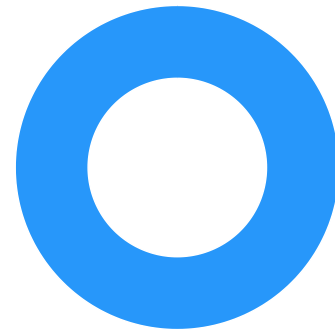
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$1,200,000

Total Budget *(all years)*
\$1.2M



● Certificates of Obligation (100%)\$1,200,000.00

TOTAL **\$1,200,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$1,200,000
Total	\$1,200,000

Wastewater Rehabilitation - Joiner Acres Subdivision

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	09/01/2021
Est. Completion Da...	09/30/2022
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

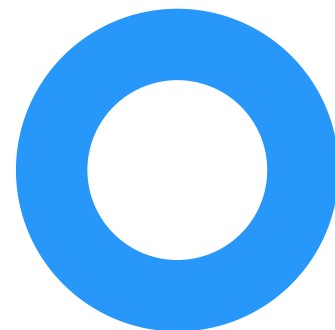
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$550,000

Total Budget *(all years)*
\$550K



● Construction (100%) \$550,000.00

TOTAL \$550,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$550,000
Total	\$550,000

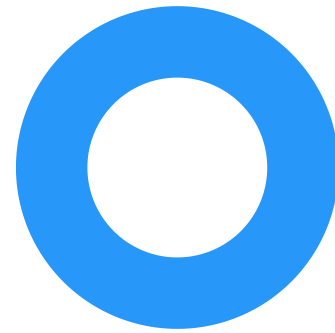
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$550,000

Total Budget *(all years)*
\$550K



● Other (100%)	\$550,000.00
TOTAL	\$550,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Other	\$550,000
Total	\$550,000

Wastewater Rehabilitation - Hurricane Creek Trunk Sewer, Harwood to Bedford Road

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

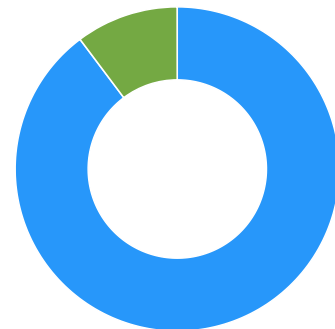
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.464M



Construction (90%)	\$1,314,000.00
Design (10%)	\$150,000.00
TOTAL	\$1,464,000.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Design	\$150,000	
Construction		\$1,314,000
Total	\$150,000	\$1,314,000

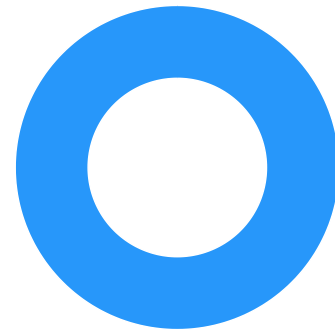
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.464M



● Unfunded (100%) \$1,464,000.00

TOTAL \$1,464,000.00

Funding Sources Breakdown		
Funding Sources	FY2024	FY2025
Unfunded	\$150,000	\$1,314,000
Total	\$150,000	\$1,314,000

Wastewater Rehabilitation - Briar Drive & Shirley Way

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Water replaced in 1984. Sewer partial renewal.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2024
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

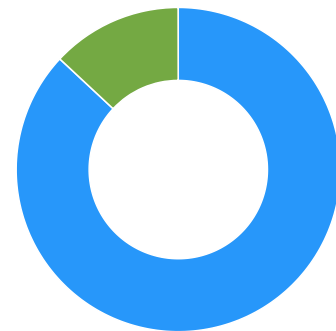
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$160,000

Total Budget *(all years)*
\$1.227M



Construction (87%)	\$1,067,000.00
Design (13%)	\$160,000.00
TOTAL	\$1,227,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$160,000	
Construction		\$1,067,000
Total	\$160,000	\$1,067,000

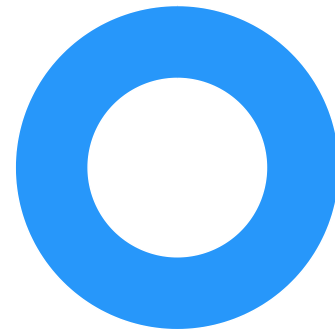
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.227M



● Other (100%)	\$1,227,000.00
TOTAL	\$1,227,000.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
Other	\$160,000	\$1,067,000
Total	\$160,000	\$1,067,000

Wastewater Rehabilitation - Murphy Drive Sewer Main (Harwood to Cheeksparger)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2025
Est. Completion Da...	09/30/2026
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

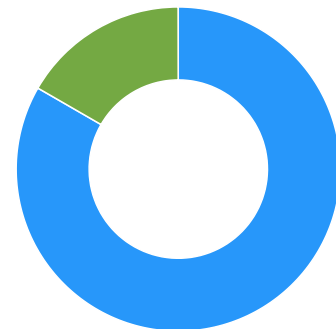
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.07M



Construction (83%)	\$1,725,000.00
Design (17%)	\$345,000.00
TOTAL	\$2,070,000.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$345,000	
Construction		\$1,725,000
Total	\$345,000	\$1,725,000

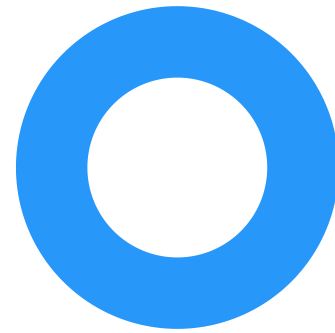
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.07M



● Certificates of Obligation (100%)\$2.

TOTAL \$2,070,000.00

Funding Sources Breakdown		
Funding Sources	FY2025	FY2026
Certificates of Obligation	\$345,000	\$1,725,000
Total	\$345,000	\$1,725,000

Wastewater Rehabilitation - Bell Manor North Addition Sewer Main (Savannah Way)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2024
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

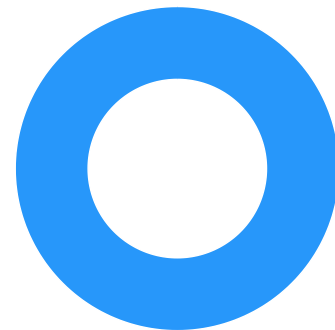
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$500K



● Construction (100%) \$500,000.00

TOTAL \$500,000.00

Capital Cost Breakdown

Capital Cost	FY2023
Construction	\$500,000
Total	\$500,000

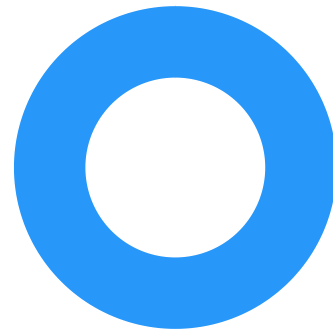
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$500K



● Certificates of Obligation (100%)\$5

TOTAL **\$500,000.00**

Funding Sources Breakdown

Funding Sources	FY2023
Certificates of Obligation	\$500,000
Total	\$500,000

Wastewater Rehabilitation - Duece Drive (Tennis Drive to Brown Trail)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2023
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

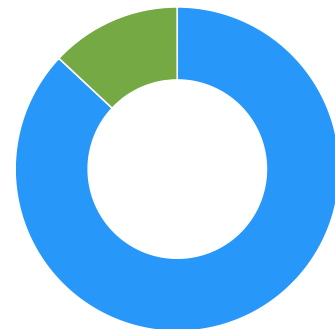
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$53,000

Total Budget *(all years)*
\$407K



Construction (87%)	\$354,000.00
Design (13%)	\$53,000.00
TOTAL	\$407,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$53,000	
Construction		\$354,000
Total	\$53,000	\$354,000

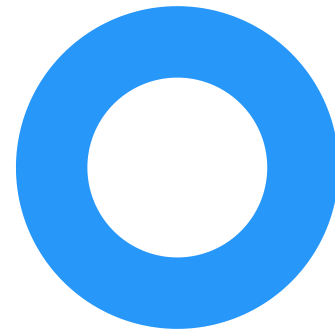
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$407,000

Total Budget *(all years)*
\$407K



● Certificates of Obligation (100%)\$4

TOTAL **\$407,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$407,000
Total	\$407,000

Wastewater Rehabilitation - Rehab Sewer Mains in Sulphur Branch Drainage Area

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2024
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

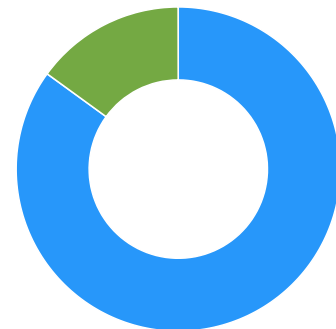
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget (all years)

\$1M



Construction (85%)	\$850,000.00
Design (15%)	\$150,000.00
TOTAL	\$1,000,000.00

Capital Cost Breakdown		
Capital Cost	FY2023	FY2024
Design	\$150,000	
Construction		\$850,000
Total	\$150,000	\$850,000

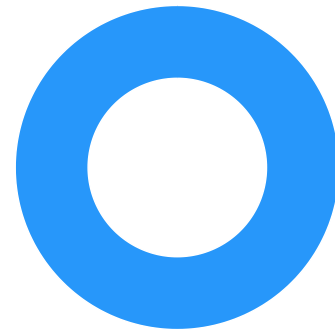
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1M



● Certificates of Obligation (100%)\$1,

TOTAL \$1,000,000.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
Certificates of Obligation	\$150,000	\$850,000
Total	\$150,000	\$850,000

Wastewater Rehabilitation - Water and Sewer Renewal 2021-01 (Brown Trail from Bedford Road to Pipeline Road, Bedford Road from Brown Trail to Hurst City Limits, Robindale Drive, Robindale Court, SH 121/183 Creek Crossing from Oak Hurst Drive to Tennis Drive)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

The design was started in FY 20/21. Construction to begin in FY 21/22.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2020
Est. Completion Da...	09/30/2022
Department	Waste Water
Type	Capital Improvement

Request Details

Project Type	Wastewater Infrastructure Improvement
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Capital Cost

Capital Cost by Year

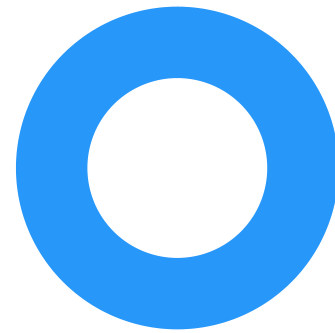
Capital Cost for All Years

FY2022 Budget

\$3,100,000

Total Budget *(all years)*

\$3.1M



● Construction (100%) \$3,100,000.00

TOTAL **\$3,100,000.00**

Capital Cost Breakdown

Capital Cost	FY2022
Construction	\$3,100,000
Total	\$3,100,000

Funding Sources

Funding Sources by Year

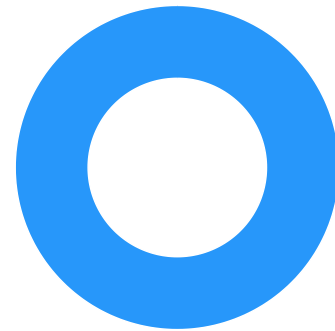
Funding Sources for All Years

FY2022 Budget

\$3,100,000

Total Budget *(all years)*

\$3.1M



● Certificates of Obligation (100%)\$3,

TOTAL **\$3,100,000.00**

Funding Sources Breakdown

Funding Sources	FY2022
Certificates of Obligation	\$3,100,000
Total	\$3,100,000

Wastewater - Harwood Terrace Addition (Steeplechase Drive to Simpson Terrace)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2026
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

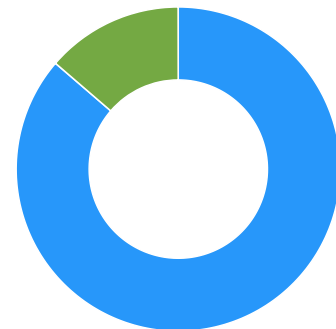
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$475K



Construction (86%)	\$410,000.00
Design (14%)	\$65,000.00
TOTAL	\$475,000.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$65,000	
Construction		\$410,000
Total	\$65,000	\$410,000

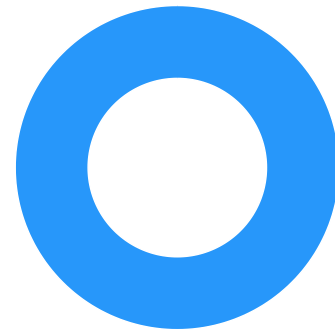
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$475K



● Certificates of Obligation (100%)\$4

TOTAL \$475,000.00

Funding Sources Breakdown		
Funding Sources	FY2025	FY2026
Certificates of Obligation	\$65,000	\$410,000
Total	\$65,000	\$410,000

Wastewater Rehabilitation - Basin 19.1 W - Warwickshire to SH 183

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2026
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

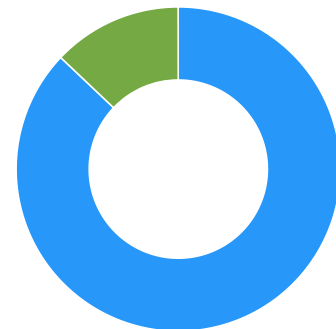
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$488K



Construction (87%)	\$425,000.00
Design (13%)	\$63,000.00
TOTAL	\$488,000.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$63,000	
Construction		\$425,000
Total	\$63,000	\$425,000

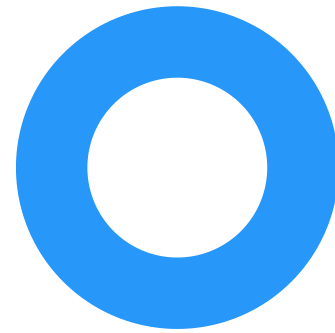
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$488K



● Certificates of Obligation (100%)\$4

TOTAL \$488,000.00

Funding Sources Breakdown

Funding Sources	FY2025	FY2026
Certificates of Obligation	\$63,000	\$425,000
Total	\$63,000	\$425,000

Wastewater Rehabilitation - Hurst Drive (Brown Trail to Dora Street)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Water was replaced in 1997.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2026
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

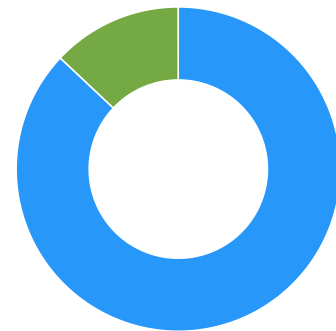
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$578K



Construction (87%)	\$503,000.00
Design (13%)	\$75,000.00
TOTAL	\$578,000.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$75,000	
Construction		\$503,000
Total	\$75,000	\$503,000

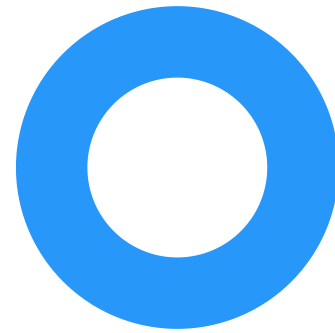
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$578K



● Certificates of Obligation (100%)\$578,000.00

TOTAL **\$578,000.00**

Funding Sources Breakdown

Funding Sources	FY2025	FY2026
Certificates of Obligation	\$75,000	\$503,000
Total	\$75,000	\$503,000

Wastewater Rehabilitation - Patricia Drive (Glenda to Dora)

This project consists of multiple smaller projects for the rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2026
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

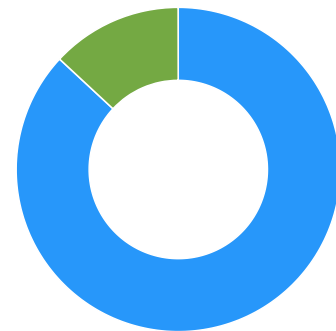
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$650.3K



Construction (87%)	\$565,300.00
Design (13%)	\$85,000.00
TOTAL	\$650,300.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$85,000	
Construction		\$565,300
Total	\$85,000	\$565,300

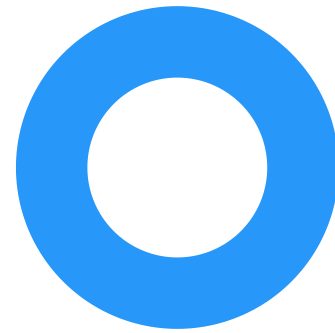
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$650.3K



● Other (100%)	\$650,300.00
TOTAL	\$650,300.00

Funding Sources Breakdown		
Funding Sources	FY2025	FY2026
Other	\$85,000	\$565,300
Total	\$85,000	\$565,300

Wastewater Rehabilitation - Rankin Drive (Wade to Overhill Drive)

This project consists of multiple smaller projects for rehabilitation of the sanitary sewer main lines. This project will complete point repairs, structural failures, reduce infiltration and inflow issues, and in some cases, increase the size of the sewer main line.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

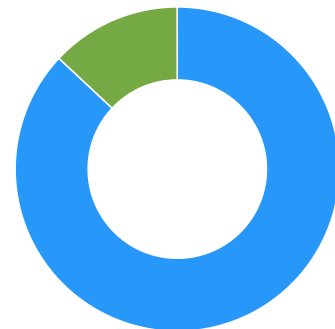
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$668K



Construction (87%)	\$581,000.00
Design (13%)	\$87,000.00
TOTAL	\$668,000.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Design	\$87,000	
Construction		\$581,000
Total	\$87,000	\$581,000

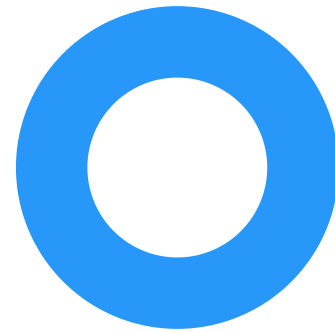
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$668K



● Other (100%)	\$668,000.00
TOTAL	\$668,000.00

Funding Sources Breakdown		
Funding Sources	FY2024	FY2025
Other	\$87,000	\$581,000
Total	\$87,000	\$581,000

Wastewater - 15/18-inch Basin 16.0W Interceptor

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

15/18-inch Basin 16.0W Interceptor. Model-predicted overflow.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

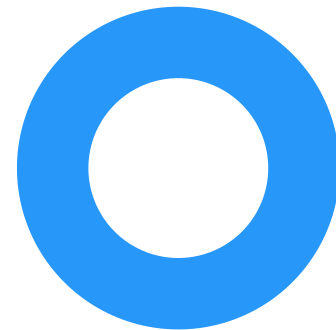
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.954M



Other (100%)	\$1,953,700.00
TOTAL	\$1,953,700.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$1,953,700
Total	\$1,953,700

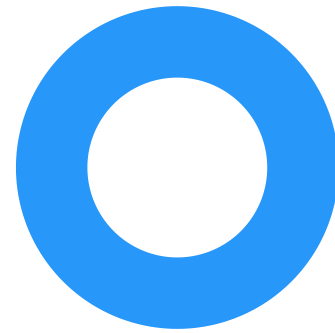
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.954M



● Unfunded (100%) \$1,953,700.00
TOTAL \$1,953,700.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$1,953,700
Total	\$1,953,700

Wastewater - 12/15-inch Forest Ridge Dr Development Project

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

12/15-inch Forest Ridge Dr Development Project, Growth and Redevelopment

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

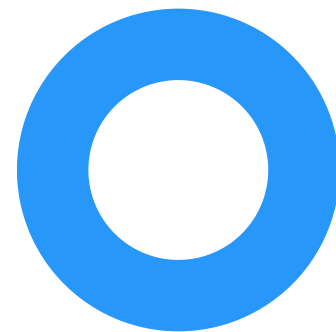
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.224M



Other (100%)	\$1,223,800.00
TOTAL	\$1,223,800.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$1,223,800
Total	\$1,223,800

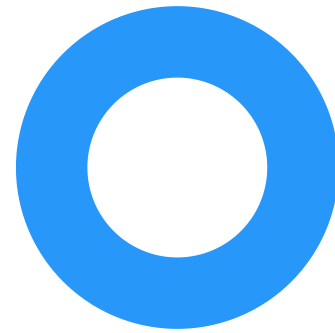
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.224M



● Unfunded (100%) \$1,223,800.00
TOTAL \$1,223,800.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$1,223,800
Total	\$1,223,800

Wastewater - 24-inch Sulphur Branch Creek Interceptor

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

24-inch Sulphur Branch Creek Interceptor, Hydraulic Restriction

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

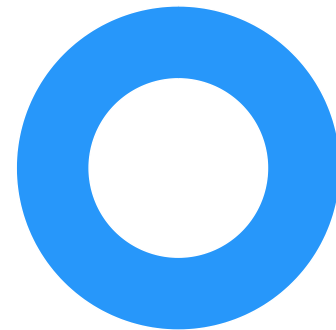
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$435.6K



Other (100%)	\$435,600.00
TOTAL	\$435,600.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$435,600
Total	\$435,600

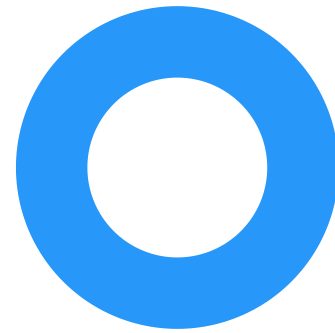
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$435.6K



● Unfunded (100%) \$435,600.00
TOTAL \$435,600.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$435,600
Total	\$435,600

Wastewater - 12/15-inch Sulphur Branch Creek and Shady Lane Interceptors

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

12/15-inch Sulphur Branch Creek and Shady Lane Interceptors, Model-Predicted Overflow

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

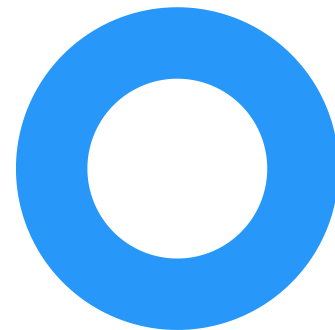
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.296M



Other (100%)	\$2,296,300.00
TOTAL	\$2,296,300.00

Capital Cost Breakdown

Capital Cost	FY2027
Other	\$2,296,300
Total	\$2,296,300

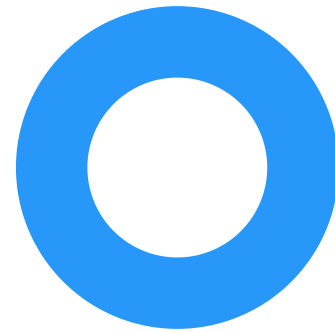
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.296M



● Unfunded (100%) \$2,296,300.00
TOTAL \$2,296,300.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$2,296,300
Total	\$2,296,300

Wastewater - 12/15-inch Meadow Park Circle Interceptor

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

12/15-inch Meadow Park Circle Interceptor, Model-Predicted Overflow

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

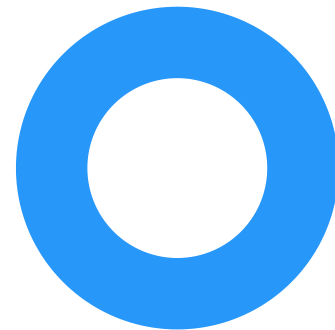
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.245M



Other (100%)	\$1,245,300.00
TOTAL	\$1,245,300.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$1,245,300
Total	\$1,245,300

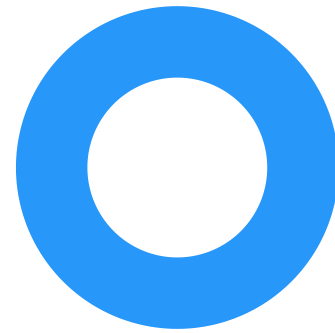
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.245M



● Unfunded (100%) \$1,245,300.00
TOTAL \$1,245,300.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$1,245,300
Total	\$1,245,300

Wastewater - 12-inch Basin E3 Interceptor

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

12-inch Basin E3 Interceptor, Hydraulic Restriction

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

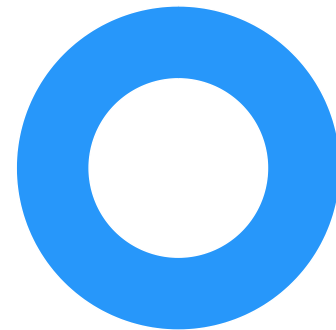
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$730K



Other (100%)	\$730,000.00
TOTAL	\$730,000.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$730,000
Total	\$730,000

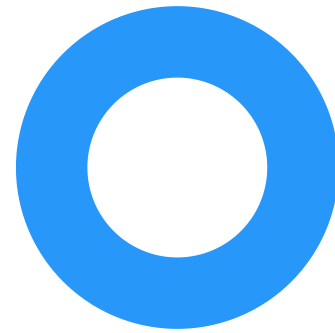
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$730K



● Unfunded (100%) \$730,000.00
TOTAL \$730,000.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$730,000
Total	\$730,000

Wastewater - FM Basin 9A SSES

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

FM Basin 9A SSES, Excessive Peaking Factor

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

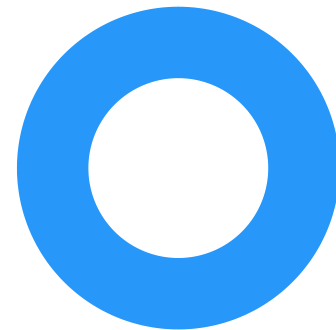
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$154.3K



Other (100%)	\$154,300.00
TOTAL	\$154,300.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$154,300
Total	\$154,300

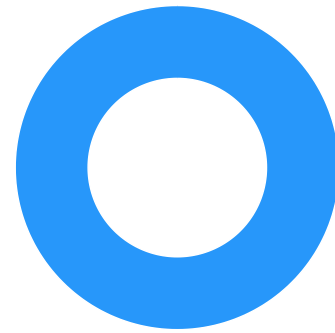
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$154.3K



● Unfunded (100%) \$154,300.00

TOTAL \$154,300.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$154,300
Total	\$154,300

Wastewater - FM Basin 10 SSES

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

FM Basin 10 SSES, High Peaking Factor

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

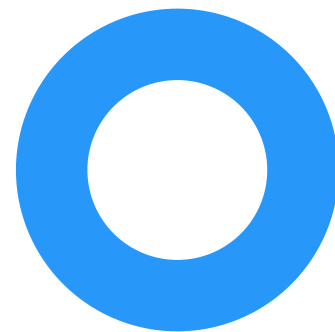
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$338.6K



Other (100%)	\$338,600.00
TOTAL	\$338,600.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$338,600
Total	\$338,600

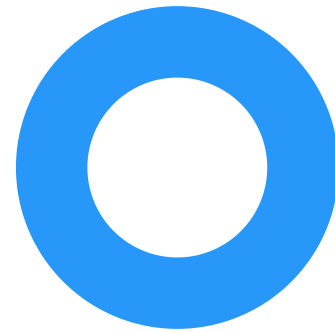
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$338.6K



● Unfunded (100%) \$338,600.00
TOTAL \$338,600.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$338,600
Total	\$338,600

Wastewater - FM Basin 8 SSES

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

FM Basin 8 SSES, High Peaking Factor

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

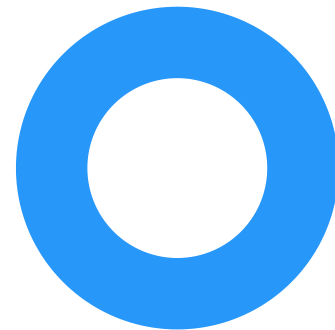
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$239.2K



Other (100%)	\$239,200.00
TOTAL	\$239,200.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$239,200
Total	\$239,200

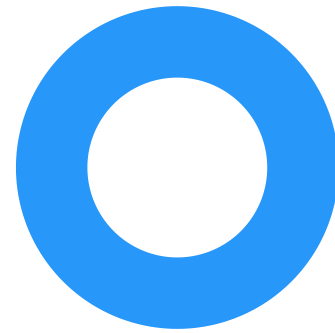
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$239.2K



● Unfunded (100%) \$239,200.00
TOTAL \$239,200.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$239,200
Total	\$239,200

Wastewater - FM Basin 7 SSES

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

FM Basin 7 SSES, High Peaking Factor

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

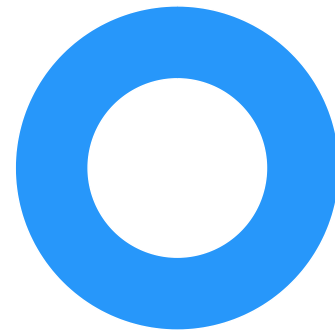
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$328.4K



● Other (100%)	\$328,400.00
TOTAL	\$328,400.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$328,400
Total	\$328,400

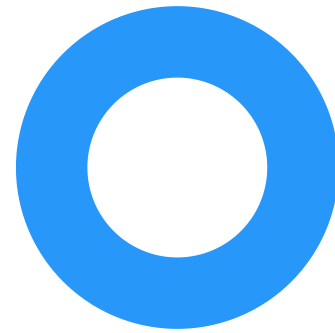
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$328.4K



● Unfunded (100%) \$328,400.00
TOTAL \$328,400.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$328,400
Total	\$328,400

Wastewater - FM Basin 9B SSES Phase 1

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

FM Basin 9B SSES Phase 1, System Maintenance

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

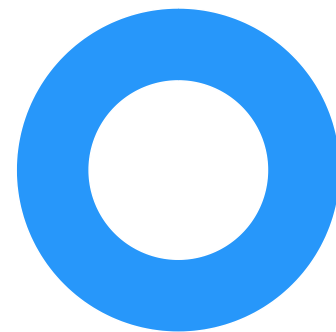
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$359.8K



Other (100%)	\$359,800.00
TOTAL	\$359,800.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$359,800
Total	\$359,800

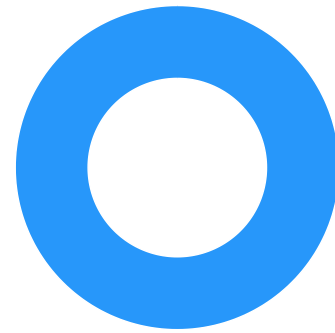
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$359.8K



● Unfunded (100%) \$359,800.00
TOTAL \$359,800.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$359,800
Total	\$359,800

Wastewater - FM Basin 9B SSES Phase 2

Freese and Nichols Wastewater modeling and I/I Reduction Plan.

FM Basin 9B SSES Phase 2, System Maintenance

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2026
Est. Completion Da...	09/30/2027
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

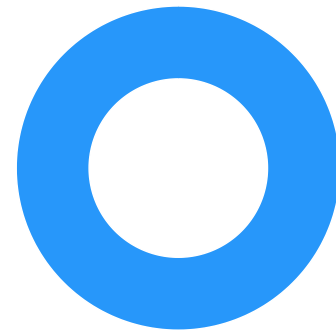
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$400.2K



Other (100%)	\$400,200.00
TOTAL	\$400,200.00

Capital Cost Breakdown	
Capital Cost	FY2027
Other	\$400,200
Total	\$400,200

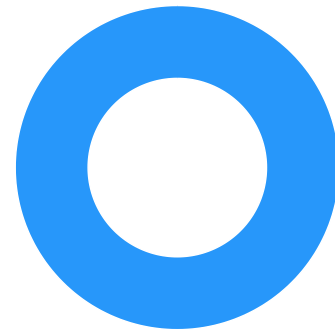
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$400.2K



● Unfunded (100%) \$400,200.00
TOTAL \$400,200.00

Funding Sources Breakdown	
Funding Sources	FY2027
Unfunded	\$400,200
Total	\$400,200

Sewer Main Replacement - Glenda Drive, Belle to Dora

Replace sewer main in Glenda Drive from Belle to Dora

Est. Start Date	10/01/2023
Est. Completion Da...	10/01/2024
Department	Waste Water
Type	Capital Improvement

Request Details	
Project Type	Wastewater Infrastructure Improvement

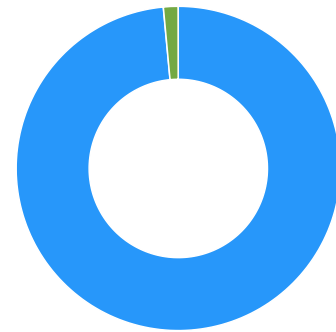
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.371M



Construction (99%)	\$1,350,413.00
Design (1%)	\$20,256.00
TOTAL	\$1,370,669.00

Capital Cost Breakdown		
Capital Cost	FY2023	FY2024
Design	\$20,256	
Construction		\$1,350,413
Total	\$20,256	\$1,350,413

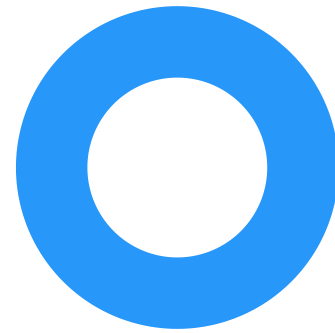
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.371M

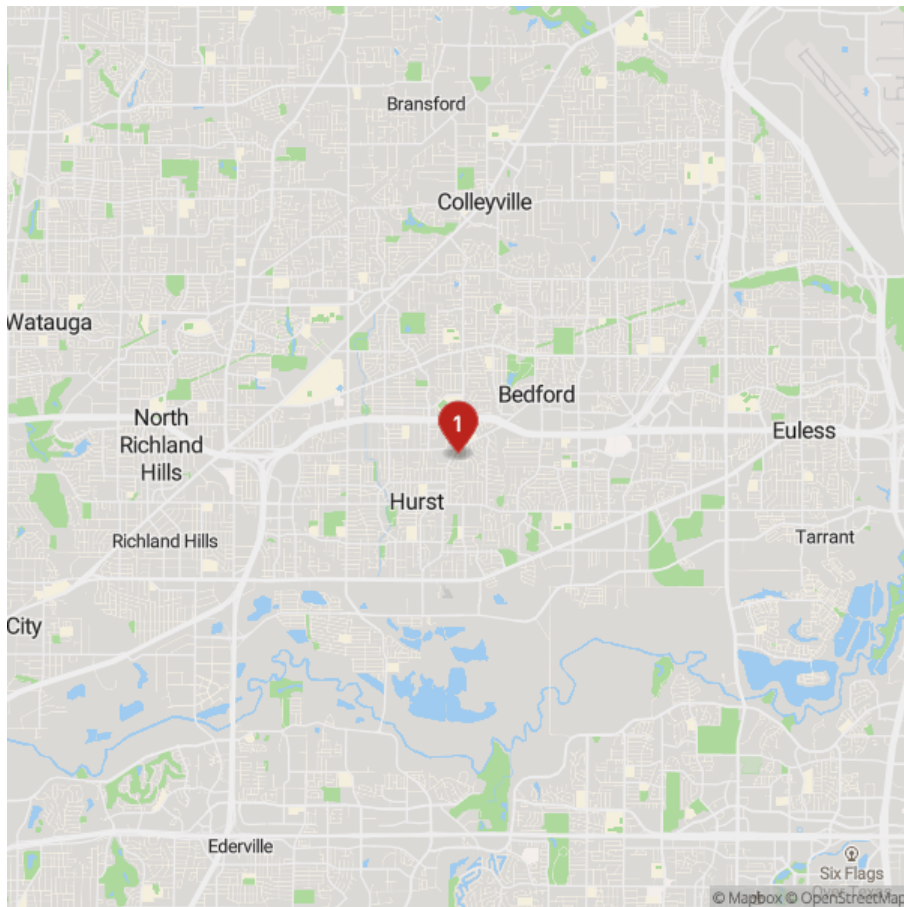


● Unfunded (100%) \$1,370,669.00

TOTAL \$1,370,669.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
Unfunded	\$20,256	\$1,350,413
Total	\$20,256	\$1,350,413

Project Location



Sewer Renewal in Martha Drive and Avinell Drive

Sewer Renewal in Martha Drive and Avinell Drive - Sewer main in rear of Homes and 12" Outfall in creek

Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Waste Water
Type	Capital Improvement

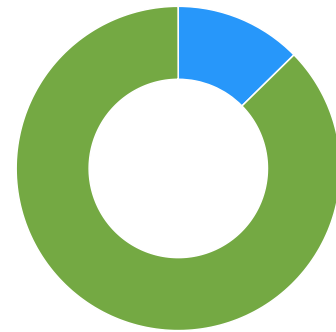
Request Details	
Project Type	Wastewater Infrastructure Improvement

Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*
\$6.093M



● Design (13%)	\$770,435.00
● Other (87%)	\$5,322,139.00
TOTAL	\$6,092,574.00

Capital Cost Breakdown		
Capital Cost	FY2023	FY2024
Design	\$770,435	
Other		\$5,322,139
Total	\$770,435	\$5,322,139

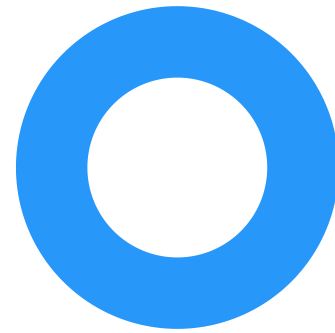
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$6.093M

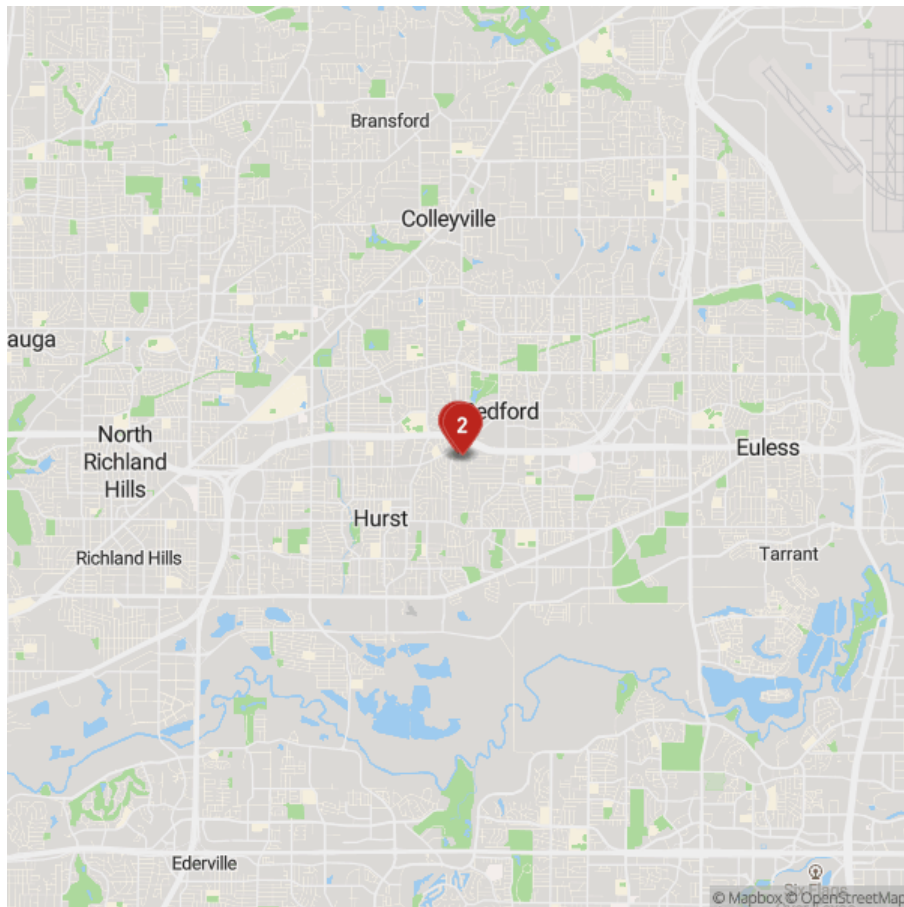


● Unfunded (100%) \$6,092,574.00

TOTAL \$6,092,574.00

Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
Unfunded	\$770,435	\$5,322,139
Total	\$770,435	\$5,322,139

Project Location



STREETS REQUESTS

SIEDC - Forest Ridge (Harwood to Bedford Road)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

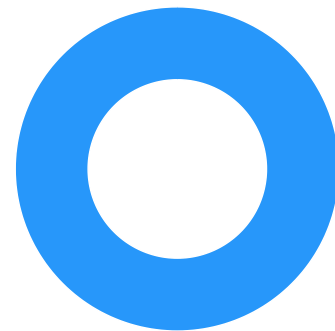
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$319,400

Total Budget *(all years)*
\$319.4K



● Construction (100%)	\$319,400.00
TOTAL	\$319,400.00

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$319,400
Total	\$319,400

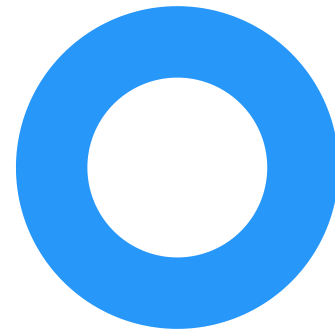
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$319,400

Total Budget *(all years)*
\$319.4K



● Certificates of Obligation (100%)\$3

TOTAL **\$319,400.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$319,400
Total	\$319,400

SIEDC - Harwood Road (Hurst City Limits to SH 121 Traffic Signals)

Replacement of various signal lights along Harwood Road from Hurst City Limits to SH 121.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2020
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

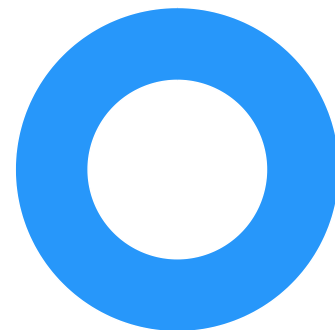
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.5M



● Construction (100%) \$2,500,000.00

TOTAL **\$2,500,000.00**

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$2,500,000
Total	\$2,500,000

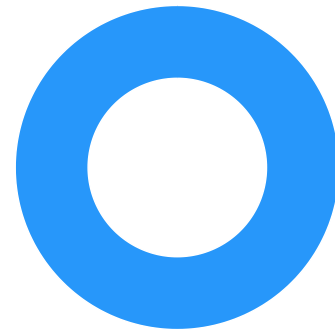
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.5M



● Certificates of Obligation (100%)\$2.

TOTAL **\$2,500,000.00**

Funding Sources Breakdown

Funding Sources	FY2025
Certificates of Obligation	\$2,500,000
Total	\$2,500,000

SIEDC - Harwood Road (Hurst City Limits to West of Central Drive)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

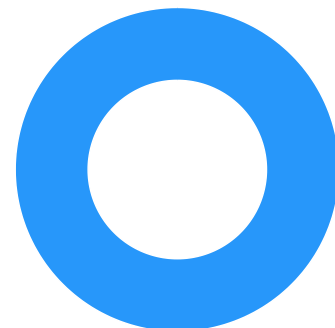
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.332M



● Construction (100%) \$1,332,000.00

TOTAL \$1,332,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Construction	\$1,332,000
Total	\$1,332,000

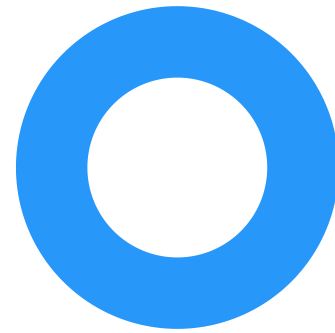
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.332M



● Certificates of Obligation (100%)\$1,332,000.00

TOTAL **\$1,332,000.00**

Funding Sources Breakdown

Funding Sources	FY2023
Certificates of Obligation	\$1,332,000
Total	\$1,332,000

SIEDC - Bedford Road Phase 2 (Brown Trail to SH 183/121)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2024
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

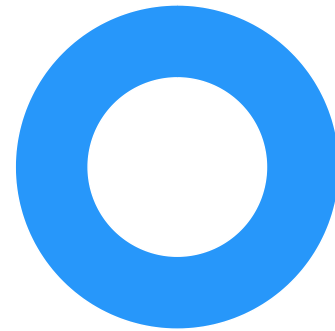
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$412.5K



● Construction (100%)	\$412,500.00
TOTAL	\$412,500.00

Capital Cost Breakdown	
Capital Cost	FY2024
Construction	\$412,500
Total	\$412,500

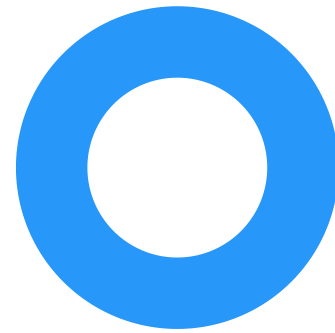
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$412.5K



● Certificates of Obligation (100%)\$4

TOTAL **\$412,500.00**

Funding Sources Breakdown

Funding Sources	FY2024
Certificates of Obligation	\$412,500
Total	\$412,500

SIEDC - Bedford Road Phase 3 (SH 183/121 to Central Drive)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2024
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

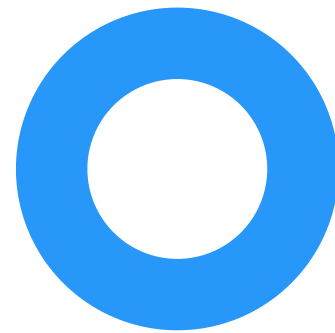
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$825K



● Construction (100%) \$825,000.00

TOTAL \$825,000.00

Capital Cost Breakdown	
Capital Cost	FY2024
Construction	\$825,000
Total	\$825,000

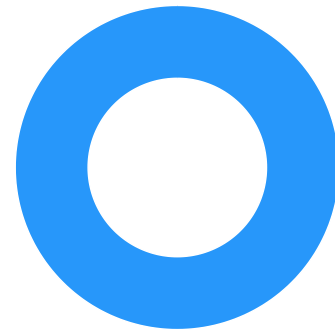
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$825K



● Certificates of Obligation (100%)\$8

TOTAL \$825,000.00

Funding Sources Breakdown	
Funding Sources	FY2024
Certificates of Obligation	\$825,000
Total	\$825,000

SIEDC - Bedford Road Phase 1 (Hurst City Limits to Brown Trail)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

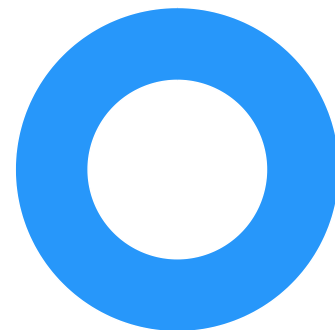
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$335K



● Construction (100%) \$335,000.00

TOTAL \$335,000.00

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$335,000
Total	\$335,000

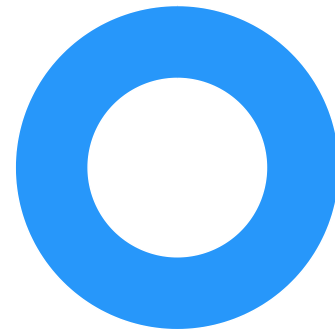
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$335K



● Certificates of Obligation (100%)\$335,000.00

TOTAL **\$335,000.00**

Funding Sources Breakdown

Funding Sources	FY2025
Certificates of Obligation	\$335,000
Total	\$335,000

SIEDC - Brown Trail (Harwood Road to Pipeline Road)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2025
Est. Completion Da...	09/30/2027
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

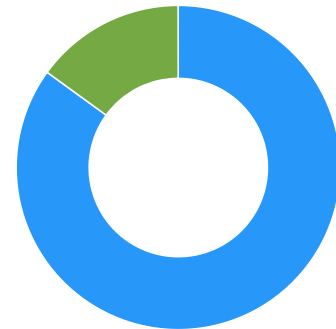
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$7.5M



Construction (85%)	\$6,375,000.00
Design (15%)	\$1,125,000.00
TOTAL	\$7,500,000.00

Capital Cost Breakdown		
Capital Cost	FY2026	FY2027
Design	\$1,125,000	
Construction		\$6,375,000
Total	\$1,125,000	\$6,375,000

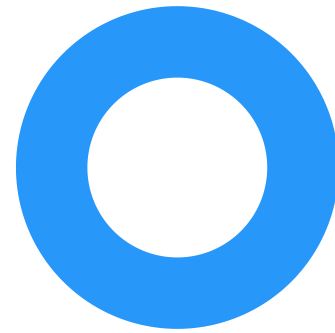
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$7.5M



● Certificates of Obligation (100%)\$7,

TOTAL \$7,500,000.00

Funding Sources Breakdown	
Funding Sources	FY2026
Certificates of Obligation	\$7,500,000
Total	\$7,500,000

SIEDC - Murphy Drive (Cheek-Sparger Road to Harwood Road)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2025
Est. Completion Da...	09/30/2026
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

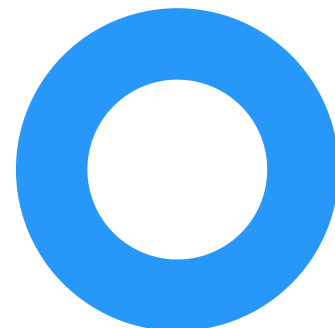
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.84M



● Construction (100%) \$2,840,000.00

TOTAL **\$2,840,000.00**

Capital Cost Breakdown	
Capital Cost	FY2026
Construction	\$2,840,000
Total	\$2,840,000

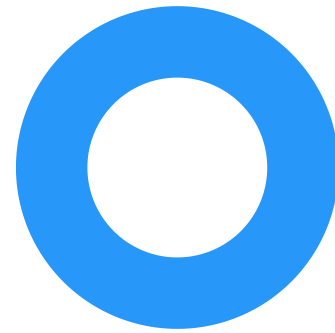
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.84M



● Certificates of Obligation (100%)\$2.

TOTAL **\$2,840,000.00**

Funding Sources Breakdown	
Funding Sources	FY2026
Certificates of Obligation	\$2,840,000
Total	\$2,840,000

SIEDC - Deuce Drive

Reconstruction, reclamation, and mill/overlay or various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

Capital Cost

Capital Cost by Year

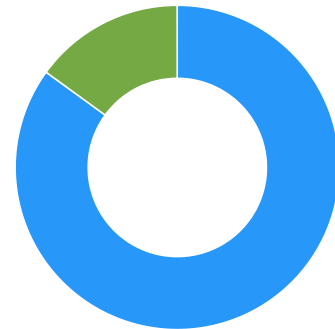
Capital Cost for All Years

FY2022 Budget

\$61,725

Total Budget *(all years)*

\$411.5K



Construction (85%)	\$349,775.00
Design (15%)	\$61,725.00
TOTAL	\$411,500.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$61,725	
Construction		\$349,775
Total	\$61,725	\$349,775

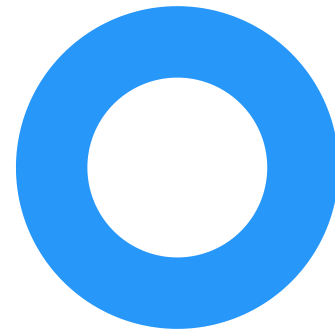
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$411,500

Total Budget *(all years)*
\$411.5K



● Certificates of Obligation (100%)\$4

TOTAL **\$411,500.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$411,500
Total	\$411,500

SIEDC - Gregory and Bedford Court Additions (Gettysberg, McCurry, etc.)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

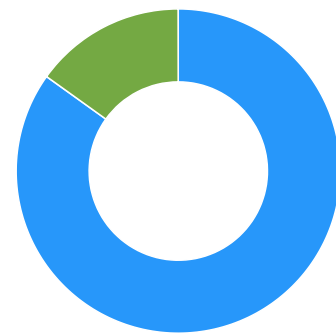
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$245,000

Total Budget *(all years)*
\$1.624M



Construction (85%)	\$1,378,700.00
Design (15%)	\$245,000.00
TOTAL	\$1,623,700.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$245,000	
Construction		\$1,378,700
Total	\$245,000	\$1,378,700

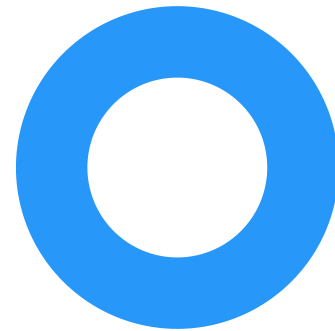
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$1,623,700

Total Budget *(all years)*
\$1.624M



● Certificates of Obligation (100%)\$1,

TOTAL **\$1,623,700.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$1,623,700
Total	\$1,623,700

SIEDC - Morrow Green Garden Homes Addition

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2022
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

Capital Cost

Capital Cost by Year

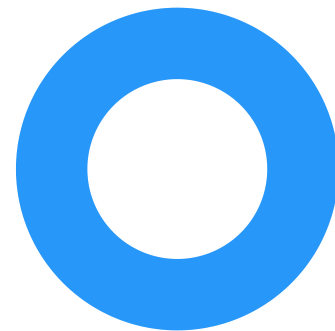
Capital Cost for All Years

FY2022 Budget

\$148,700

Total Budget *(all years)*

\$148.7K



● Construction (100%) \$148,700.00

TOTAL \$148,700.00

Capital Cost Breakdown	
Capital Cost	FY2022
Construction	\$148,700
Total	\$148,700

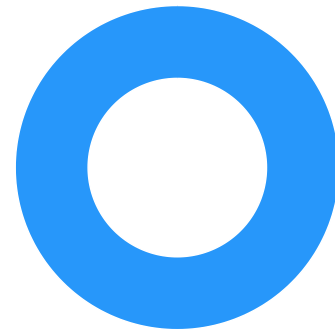
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$148,700

Total Budget *(all years)*
\$148.7K



● Certificates of Obligation (100%)\$14

TOTAL **\$148,700.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Certificates of Obligation	\$148,700
Total	\$148,700

SIEDC - Walter Street

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2021
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

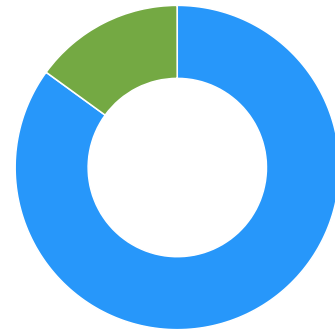
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$80,550

Total Budget *(all years)*
\$537K



Construction (85%)	\$456,450.00
Design (15%)	\$80,550.00
TOTAL	\$537,000.00

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$80,550	
Construction		\$456,450
Total	\$80,550	\$456,450

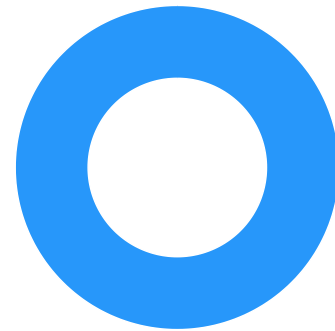
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$537,000

Total Budget *(all years)*
\$537K



● Certificates of Obligation (100%)\$537,000.00

TOTAL **\$537,000.00**

Funding Sources Breakdown

Funding Sources	FY2022
Certificates of Obligation	\$537,000
Total	\$537,000

SIEDC - Forest Ridge Addition (Boston, Winchester, Knoxville)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

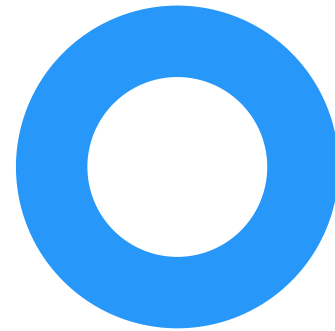
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$227.8K



● Construction (100%) \$227,800.00

TOTAL \$227,800.00

Capital Cost Breakdown	
Capital Cost	FY2023
Construction	\$227,800
Total	\$227,800

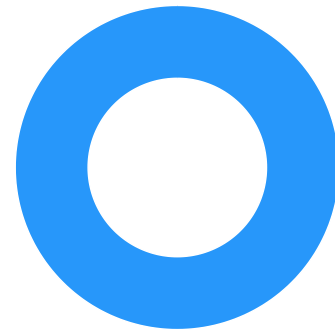
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$227.8K



● Certificates of Obligation (100%)\$2

TOTAL **\$227,800.00**

Funding Sources Breakdown

Funding Sources	FY2023
Certificates of Obligation	\$227,800
Total	\$227,800

SIEDC - Kelmont Park Addition (Shirley, Briar)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

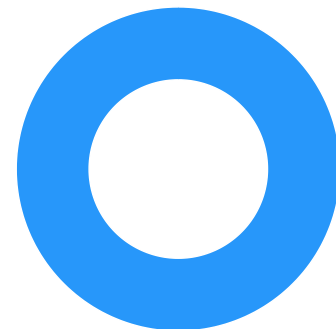
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.668M



● Construction (100%) \$1,668,200.00

TOTAL \$1,668,200.00

Capital Cost Breakdown	
Capital Cost	FY2023
Construction	\$1,668,200
Total	\$1,668,200

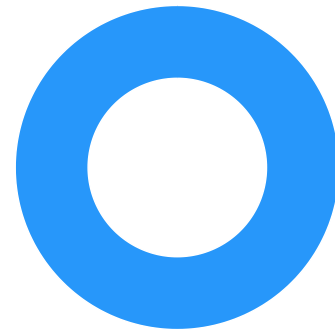
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.668M



● Certificates of Obligation (100%)\$1,

TOTAL **\$1,668,200.00**

Funding Sources Breakdown	
Funding Sources	FY2023
Certificates of Obligation	\$1,668,200
Total	\$1,668,200

SIEDC - Cheryl Avenue

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2022
Est. Completion Da...	09/30/2023
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

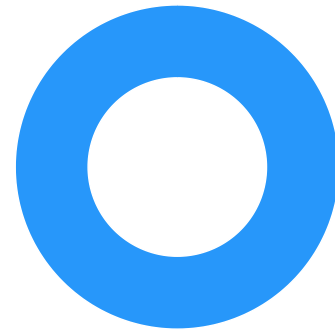
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$43.5K



● Construction (100%)	\$43,500.00
TOTAL	\$43,500.00

Capital Cost Breakdown	
Capital Cost	FY2023
Construction	\$43,500
Total	\$43,500

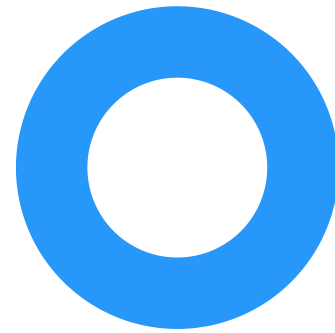
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$43.5K



● Certificates of Obligation (100%)\$4

TOTAL \$43,500.00

Funding Sources Breakdown	
Funding Sources	FY2023
Certificates of Obligation	\$43,500
Total	\$43,500

SIEDC - Bell Manor Addition and Forest Ridge No 2 Addition

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2024
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

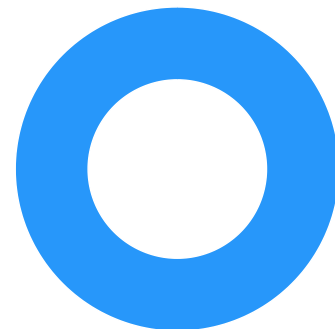
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$1.314M



● Construction (100%) \$1,314,000.00

TOTAL \$1,314,000.00

Capital Cost Breakdown	
Capital Cost	FY2024
Construction	\$1,314,000
Total	\$1,314,000

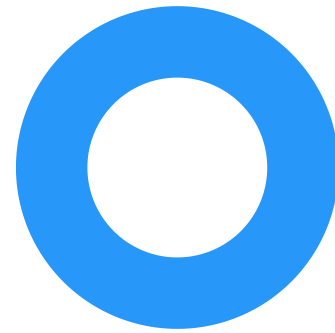
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$1.314M



● Certificates of Obligation (100%)\$1,314,000.00

TOTAL **\$1,314,000.00**

Funding Sources Breakdown

Funding Sources	FY2024
Certificates of Obligation	\$1,314,000
Total	\$1,314,000

SIEDC - Oak Valley Addition (Post Oaks - neighborhood 3 years out)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2024
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

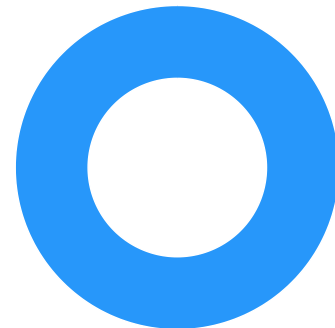
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$195.1K



● Construction (100%)	\$195,100.00
TOTAL	\$195,100.00

Capital Cost Breakdown	
Capital Cost	FY2024
Construction	\$195,100
Total	\$195,100

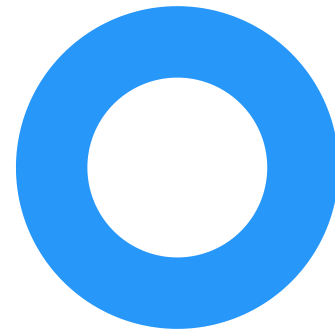
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$195.1K



● Certificates of Obligation (100%) \$195,100

TOTAL **\$195,100.00**

Funding Sources Breakdown

Funding Sources	FY2024
Certificates of Obligation	\$195,100
Total	\$195,100

SIEDC - Russell Lane

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2024
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

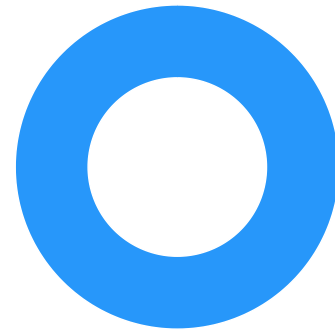
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$157.9K



● Construction (100%)	\$157,900.00
TOTAL	\$157,900.00

Capital Cost Breakdown	
Capital Cost	FY2024
Construction	\$157,900
Total	\$157,900

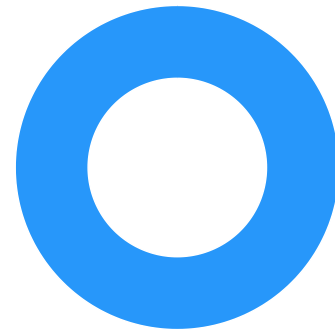
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$157.9K



● Certificates of Obligation (100%) \$157,900.00

TOTAL **\$157,900.00**

Funding Sources Breakdown

Funding Sources	FY2024
Certificates of Obligation	\$157,900
Total	\$157,900

SIEDC - Shady Elm Court

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2023
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

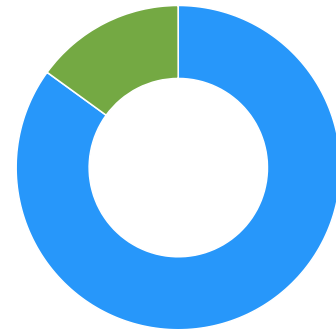
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$99.3K



Construction (85%)	\$84,405.00
Design (15%)	\$14,895.00
TOTAL	\$99,300.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Design	\$14,895	
Construction		\$84,405
Total	\$14,895	\$84,405

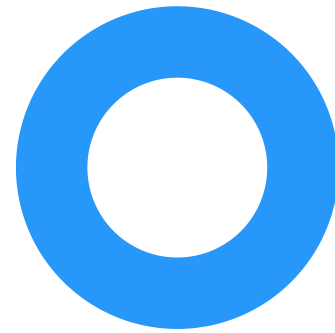
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$99.3K



● Certificates of Obligation (100%)\$9

TOTAL **\$99,300.00**

Funding Sources Breakdown

Funding Sources	FY2024
Certificates of Obligation	\$99,300
Total	\$99,300

SIEDC - Rankin Drive

Reconstruction, reclamation, and mill/overlay for various streets.

Partial reclamation / partial mill and overlay.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

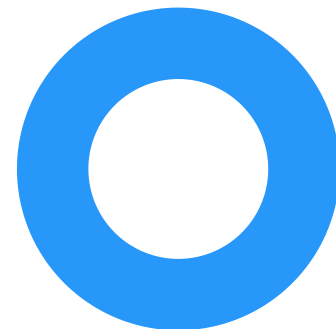
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$471.5K



● Construction (100%) \$471,500.00

TOTAL \$471,500.00

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$471,500
Total	\$471,500

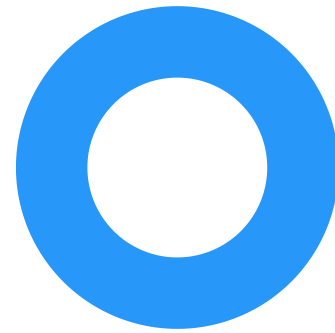
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$471.5K



● Certificates of Obligation (100%)\$4

TOTAL **\$471,500.00**

Funding Sources Breakdown	
Funding Sources	FY2025
Certificates of Obligation	\$471,500
Total	\$471,500

SIEDC - Brook Hollow Addition (Robindale, Martha, Avinell, etc)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

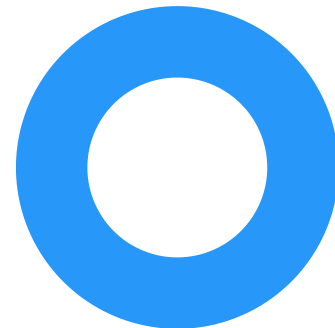
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$217K



● Construction (100%)	\$217,000.00
TOTAL	\$217,000.00

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$217,000
Total	\$217,000

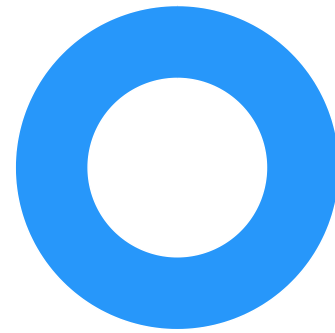
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$217K



● Certificates of Obligation (100%)\$2

TOTAL **\$217,000.00**

Funding Sources Breakdown

Funding Sources	FY2025
Certificates of Obligation	\$217,000
Total	\$217,000

SIEDC - Bellvue No 3 Addition (Glenda, Patricia, Hurst)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2026
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

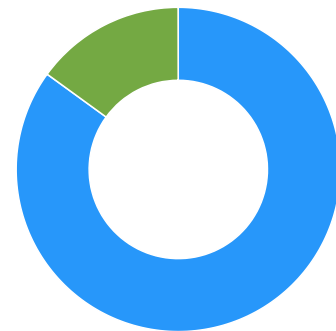
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$2.3M



Construction (85%)	\$1,955,000.00
Design (15%)	\$345,000.00
TOTAL	\$2,300,000.00

Capital Cost Breakdown		
Capital Cost	FY2025	FY2026
Design	\$345,000	
Construction		\$1,955,000
Total	\$345,000	\$1,955,000

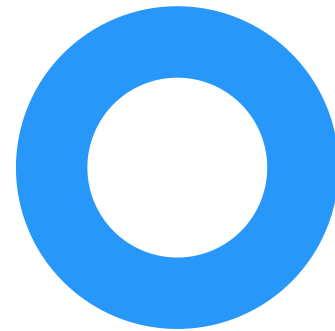
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$2.3M



● Certificates of Obligation (100%)\$2.

TOTAL \$2,300,000.00

Funding Sources Breakdown	
Funding Sources	FY2025
Certificates of Obligation	\$2,300,000
Total	\$2,300,000

SIEDC - Ridge Haven Circle

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

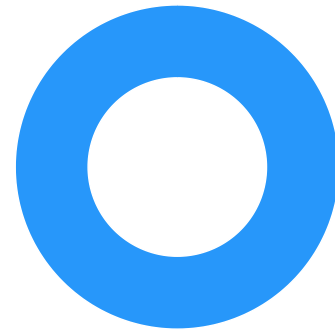
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$53.5K



● Construction (100%)	\$53,500.00
TOTAL	\$53,500.00

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$53,500
Total	\$53,500

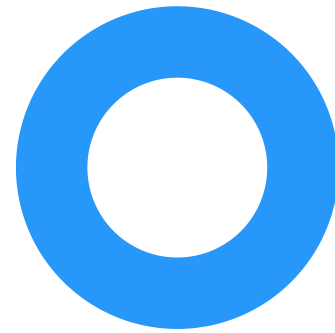
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$53.5K



● Certificates of Obligation (100%)\$53,500.00

TOTAL

\$53,500.00

Funding Sources Breakdown

Funding Sources	FY2025
Certificates of Obligation	\$53,500
Total	\$53,500

SIEDC - Bedford Heights Addition [Wayne, Harwood Terrace, Shady Brook (SS)]

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

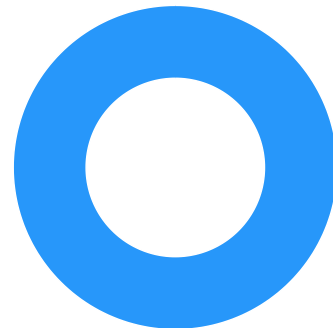
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$951K



● Construction (100%)	\$951,000.00
TOTAL	\$951,000.00

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$951,000
Total	\$951,000

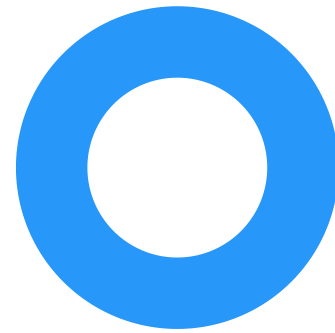
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$951K



● Certificates of Obligation (100%)\$9

TOTAL **\$951,000.00**

Funding Sources Breakdown	
Funding Sources	FY2025
Certificates of Obligation	\$951,000
Total	\$951,000

SIEDC -Shady Brook Addition (Shady Grove, Shady Lake)

Reconstruction, reclamation, and mill/overlay for various streets.

Submitted By	Staci Cervini, Office Manager
Request Owner	Staci Cervini, Office Manager
Est. Start Date	10/01/2024
Est. Completion Da...	09/30/2025
Department	Streets
Type	Capital Improvement

Request Details	
Project Type	Street Improvement

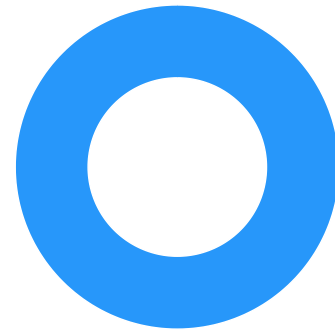
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$396.4K



● Construction (100%) \$396,400.00

TOTAL \$396,400.00

Capital Cost Breakdown	
Capital Cost	FY2025
Construction	\$396,400
Total	\$396,400

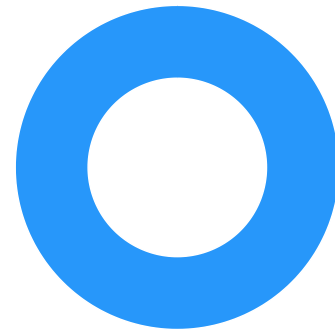
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$396.4K



● Certificates of Obligation (100%)\$3

TOTAL \$396,400.00

Funding Sources Breakdown	
Funding Sources	FY2025
Certificates of Obligation	\$396,400
Total	\$396,400

Street Shed Replacement

The current shed is used to house the street, minor tools, and supplies. The current shed is deteriorating and the outer walls are starting to rot out. The request is to replace rotten wood and walls.

Department	Streets
Type	Other

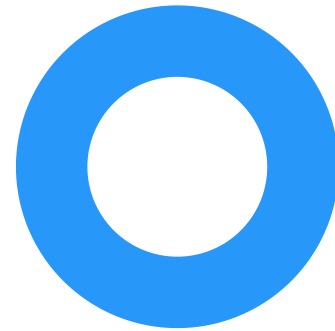
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$80K



● Project Cost (100%) \$80,000.00

TOTAL \$80,000.00

Capital Cost Breakdown	
Capital Cost	FY2025
Project Cost	\$80,000
Total	\$80,000

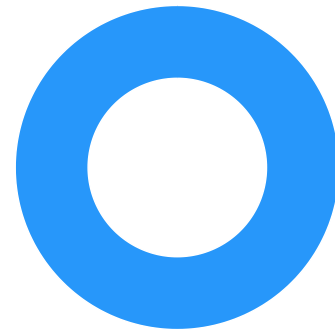
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$80K



● Other (100%)	\$80,000.00
TOTAL	\$80,000.00

Funding Sources Breakdown

Funding Sources	FY2025
Other	\$80,000
Total	\$80,000

Preemption for emergency services

The City currently uses the Opticom system to activate signal lights for emergency vehicles to have a green light to pass through a signalized intersection. The current system will be obsolete in the next five years. The new preemption system (Paradigm) will use the emergency vehicles' GPS location, speed, and the direction the vehicle is traveling. When it is approaching an intersection, the system will clear the intersections for the emergency vehicles to pass through safely. This program would be installed in a total of 64 emergency vehicles (Police and Fire).

Department	Streets
Type	Capital Equipment

Request Details

Disposition of Replac... Other

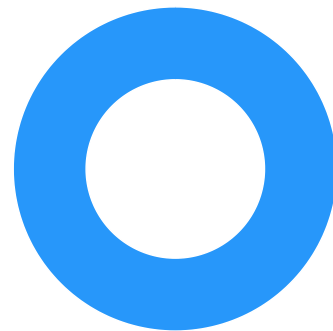
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$500K



● Replacement Cost (100%) \$500,000

TOTAL \$500,000.00

Capital Cost Breakdown	
Capital Cost	FY2025
Replacement Cost	\$500,000
Total	\$500,000

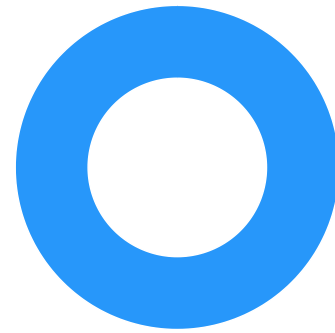
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$500K



● General Fund (100%) \$500,000.00

TOTAL **\$500,000.00**

Funding Sources Breakdown

Funding Sources	FY2025
General Fund	\$500,000
Total	\$500,000

School Zone Warning Beacon Upgrades 4-B

Upgrade the school zone warning beacon system by installing a radar speed sign. The sign shows the speed the vehicle is traveling at, alerting the driver if they are speeding in the school zone. The radar will capture the average speed of vehicles entering the school zone and transmit the data to City staff. The data will determine if there are school zones where speeding is occurring on a consistent basis.

Department	Streets
Type	Capital Equipment

Request Details

Disposition of Replac... Other

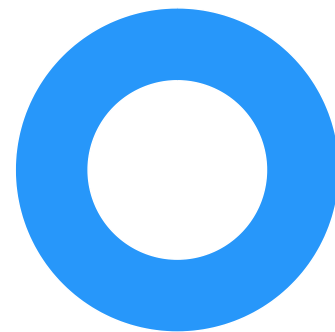
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$150K



● Replacement Cost (100%) \$150,000

TOTAL \$150,000.00

Capital Cost Breakdown		
Capital Cost	FY2024	FY2025
Replacement Cost	\$75,000	\$75,000
Total	\$75,000	\$75,000

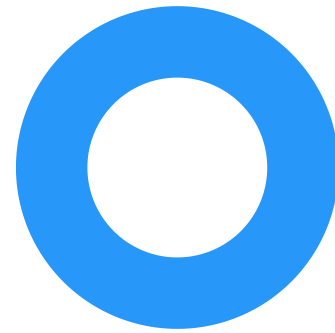
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$150K



● Other (100%)	\$150,000.00
TOTAL	\$150,000.00

Funding Sources Breakdown

Funding Sources	FY2024	FY2025
Other	\$75,000	\$75,000
Total	\$75,000	\$75,000

Front end Loader 4-B

To replace a 2006 case loader used for street maintenance.

Department	Streets
Type	Capital Equipment

The 2006 case loader will be transferred to the Parks Department. The Parks Department's current wheel loader, a 1991 Michigan, will be auctioned off in its place.

Request Details	
Disposition of Replac...	Auction

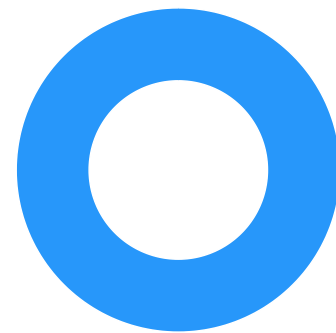
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$220K



● Replacement Cost (100%) \$220,000

TOTAL \$220,000.00

Capital Cost Breakdown	
Capital Cost	FY2024
Replacement Cost	\$220,000
Total	\$220,000

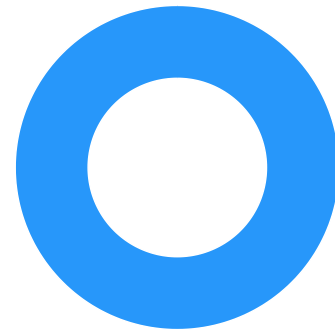
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$220K



● Other (100%)	\$220,000.00
TOTAL	\$220,000.00

Funding Sources Breakdown

Funding Sources	FY2024
Other	\$220,000
Total	\$220,000

PARKS REQUESTS

Kubota U25 Zero Tail Swing Compact Excavator

Kubota : U25 Zero Tail Swing Compact Excavator. A small excavator that has the maneuverability and performance you need for those hard to reach places. This unit will help the Parks department with new installation of sprinkler system along with fix and repair sprinkler systems, underground electrical and water repair.

Submitted By	Don Henderson, Parks Superintendent
Request Owner	Don Henderson, Parks Superintendent
Department	Parks
Type	Capital Equipment



Don Henderson

Kubota: U25 Zero Tail Swing excavator

Supplemental Attachments

Title Description

don (/resource/cleargov-hendersonprod/projects/documents/acr2ce420c6627454435.pdf) Kubota U25 Zero Tail Swing Compact

Request Details

Disposition of Repl... Auction

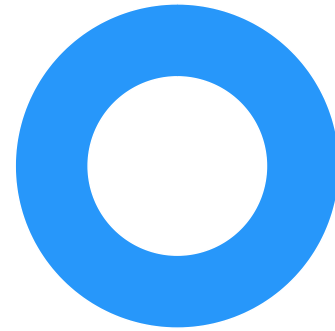
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$34,550

Total Budget *(all years)*
\$34.55K



● Replacement Cost (100%) \$34,550.00

TOTAL **\$34,550.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$34,550
Total	\$34,550

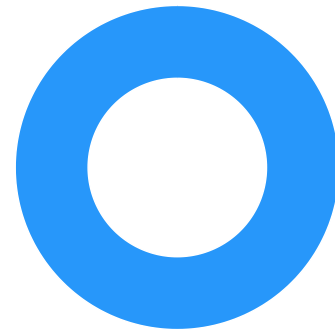
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$34,550

Total Budget *(all years)*
\$34.55K



● General Fund (100%) \$34,550.00
TOTAL \$34,550.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$34,550
Total	\$34,550

Toro Groundmaster 3200 2wd 72" out front mower

The Toro Groundmaster 3200 2WD lawn Mower with Air Ride Suspension And 72 Inch Side Discharge Deck. The Groundmaster 3200 out front deck mower is the preferred mower for area's such as golf courses, sports fields, and any other area that requires a clean crisp finish cut. This Toro Groundmaster 3200 will replace Unit #948 which is a 2009 Toro Groundmaster 7200 which has outlived its life expectancy. Normal life expectancy for this piece of equipment is 5-10 years.

Submitted By	Don Henderson, Parks Superintendent
Request Owner	Don Henderson, Parks Superintendent
Department	Parks
Type	Capital Equipment



Don henderson

3200 2WD 72"DEck Groundmaster mower

Supplemental Attachments

Title Description

don (/resource/cleargov-Hendersonprod/projects/documents/0156f590a2ab094cb316.pdf) 3200 Toro out front mower

Request Details

Disposition of Repl... Auction

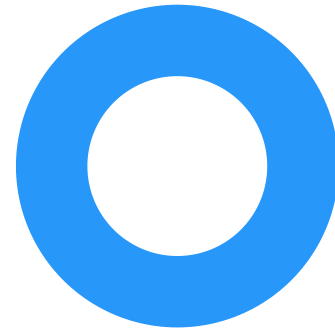
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$21,560

Total Budget *(all years)*
\$21.56K



● Replacement Cost (100%) \$21,560.00

TOTAL **\$21,560.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$21,560
Total	\$21,560

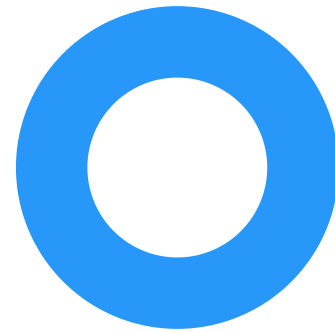
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$21,560

Total Budget *(all years)*
\$21.56K



● General Fund (100%) \$21,560.00
TOTAL \$21,560.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$21,560
Total	\$21,560

Toro 7500-D Rear Discharge Mower

Toro 7500-D series 96" Rear Discharge Lawn Mower Is A highly productive 96-inch deck design that folds up neatly for easy transport, then folds down to handle your biggest jobs in half the time of comparable mowers. It delivers all the speed and maneuverability of a zero-turn, along with the superior quality of cut. This Toro 7500-D Series 96" Mower will replace Unit #24 which is a 2013 Toro Groundsmaster 7200 with a 72" deck which has outlived its life expectancy. Normal life expectancy for this piece of equipment is 5-10 years.

Submitted By	Don Henderson, Parks Superintendent
Request Owner	Don Henderson, Parks Superintendent
Department	Parks
Type	Capital Equipment



Don Henderson
7500-D 96" Deck Mower

Supplemental Attachments	
Title Description	
don Hendersonprod/projects/documents/2a6b37584f53eca1172e.pdf)	7500-D 96" Toro rear discharge mower

Request Details	
Disposition of Repl...	Auction

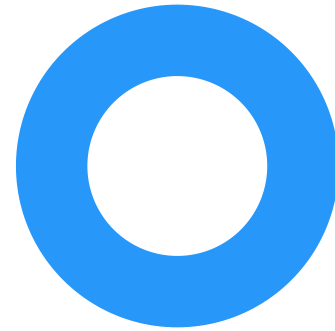
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$33,950

Total Budget *(all years)*
\$33.95K



● Replacement Cost (100%) \$33,950.00

TOTAL **\$33,950.00**

Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$33,950
Total	\$33,950

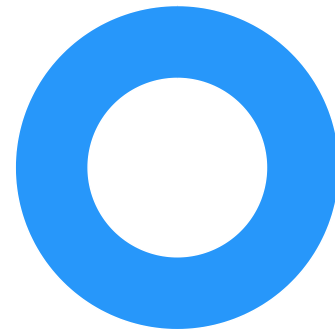
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$33,950

Total Budget *(all years)*
\$33.95K



● General Fund (100%) \$33,950.00

TOTAL \$33,950.00

Funding Sources Breakdown	
Funding Sources	FY2022
General Fund	\$33,950
Total	\$33,950

Playground Structure for Under Six Year Olds

There is a need in our community for a 6 year and under play ground structure unit in the Park system. The Park Advisory Board has recognized that need and has asked staff to help with that project. These funds will help with purchasing and installation of playground unit.

Submitted By	Don Henderson, Parks Superintendent
Request Owner	Don Henderson, Parks Superintendent
Department	Parks
Type	Other

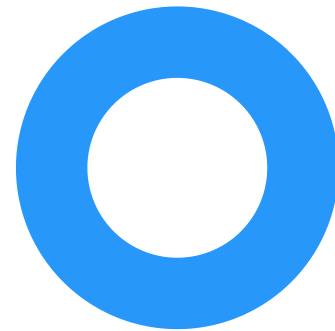
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$50,000

Total Budget *(all years)*
\$50K



● Project Cost (100%)	\$50,000.00
TOTAL	\$50,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$50,000
Total	\$50,000

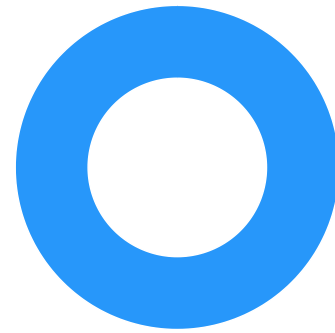
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$50,000

Total Budget *(all years)*
\$50K



● Maintenance Fund (100%) \$50,000.

TOTAL **\$50,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Maintenance Fund	\$50,000
Total	\$50,000

Fencing at Meadow Park

This request is for funds for the replacement of fencing at Meadow Park Athletic complex. The existing fence was installed in 1982 and has far outlived its life expectancy. We are replacing the fencing with a mow strip of concrete at the bottom of the fencing. This will not only help with the life expectancy of the fence but also improve the overall aesthetics of the complex.

Submitted By	Don Henderson, Parks Superintendent
Request Owner	Don Henderson, Parks Superintendent
Department	Parks
Type	Other

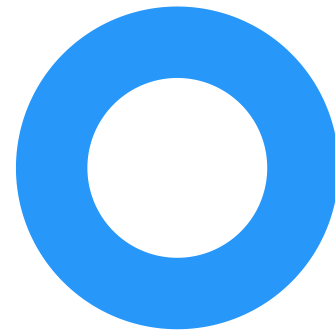
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$120,000

Total Budget *(all years)*
\$120K



● Project Cost (100%)	\$120,000.00
TOTAL	\$120,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$120,000
Total	\$120,000

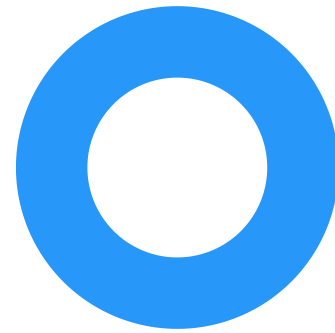
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$120,000

Total Budget *(all years)*
\$120K



● Maintenance Fund (100%) \$120,000

TOTAL **\$120,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Maintenance Fund	\$120,000
Total	\$120,000

Park Shade Structures

This request is for shade structures of various sizes installed throughout our parks system.

Submitted By	Don Henderson, Parks Superintendent
Request Owner	Don Henderson, Parks Superintendent
Department	Parks
Type	Other

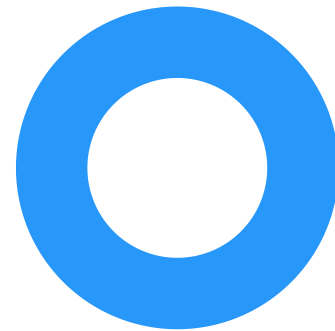
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$30,000

Total Budget *(all years)*
\$30K



● Project Cost (100%)	\$30,000.00
TOTAL	\$30,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$30,000
Total	\$30,000

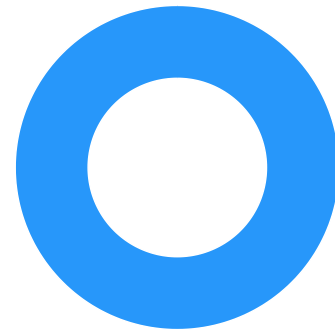
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$30,000

Total Budget *(all years)*
\$30K



● Maintenance Fund (100%) \$30,000.

TOTAL **\$30,000.00**

Funding Sources Breakdown	
Funding Sources	FY2022
Maintenance Fund	\$30,000
Total	\$30,000

Generations Park

On November 7, 2017, Bedford voters approved a bond proposition to construct, improve, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. This capital improvement will consist of new ballfields, a multi-generational event facility, and an indoor/outdoor aquatic center. The City hired a project team that consists of a project manager, civil engineers and architects, and a construction manager at task (CMAR) firm to ensure the capital improvement stays within budget.

Submitted By	Brandi West, Assistant To The City Manager
Request Owner	Brandi West, Assistant To The City Manager
Est. Start Date	11/30/2017
Est. Completion Da...	11/30/2022
Department	Parks
Type	Capital Improvement



Generations Park

Exterior rendering of multi-generational center.

Request Details

Project Type Building Construction

Capital Cost

Capital Cost by Year

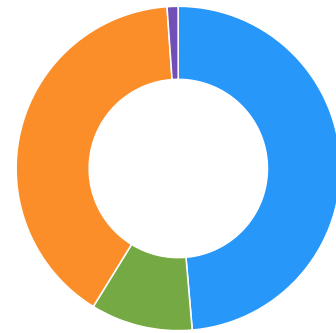
Capital Cost for All Years

FY2022 Budget

\$9,972,793

Total Budget *(all years)*

\$9.973M



● Construction (49%)	\$4,850,000.00
● Design (10%)	\$1,012,793.00
● Equipment & Furnishings (40%)	\$4,000,000.00
● Other (1%)	\$110,000.00
TOTAL	\$9,972,793.00

Capital Cost Breakdown

Capital Cost	FY2022
Design	\$1,012,793
Construction	\$4,850,000
Equipment & Furnishings	\$4,000,000
Other	\$110,000
Total	\$9,972,793

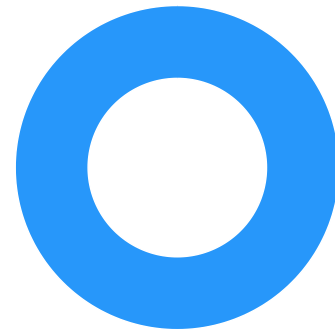
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$9,972,793

Total Budget *(all years)*
\$9.973M

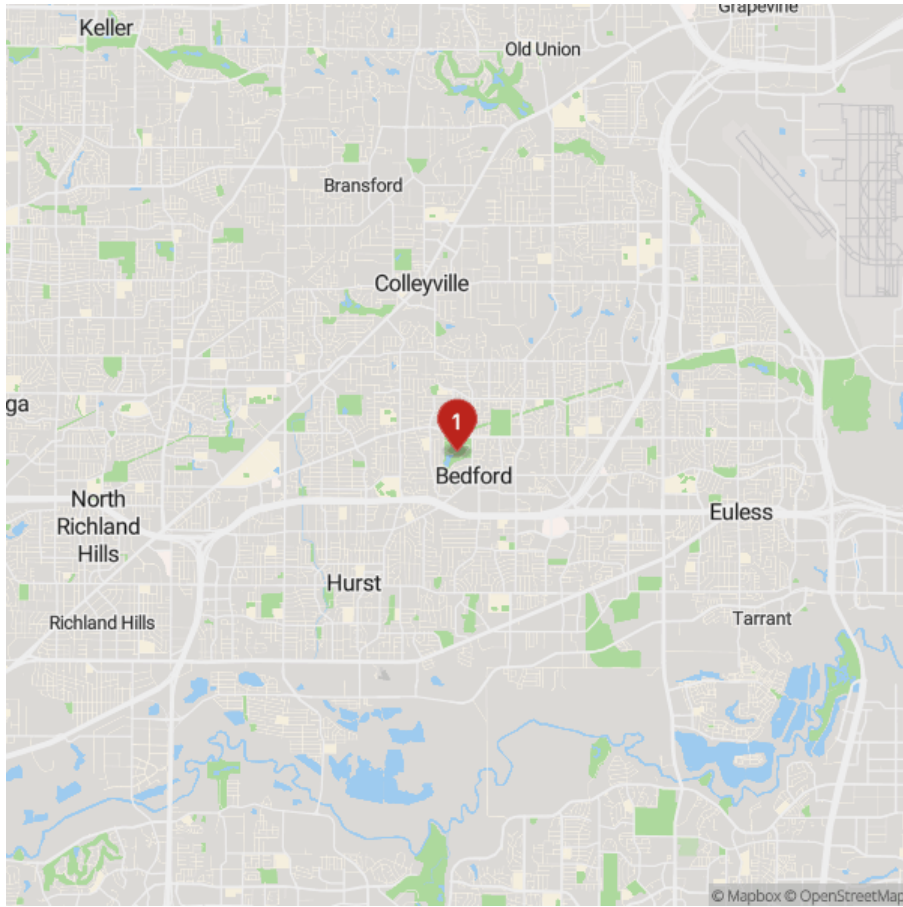


● General Obligation Bond (100%)\$9,

TOTAL **\$9,972,793.00**

Funding Sources Breakdown	
Funding Sources	FY2022
General Obligation Bond	\$9,972,793
Total	\$9,972,793

Project Location



Performing Arts Center

On November 7, 2017, Bedford voters approved a bond proposition to construct, renovate and equip park and recreation facilities within the Boys Ranch Park, also known as Phase Next. As part of this capital improvement, an arts and entertainment facility was proposed. The City Council authorized the design and construction of a Performing Arts Center on the Old Bedford School property for \$5.5 million.

Submitted By	Brandi West, Assistant To The City Manager
Request Owner	Brandi West, Assistant To The City Manager
Est. Start Date	04/22/2021
Est. Completion Da...	06/30/2023
Department	Parks
Type	Capital Improvement

Request Details	
Project Type	Building Construction

Capital Cost

Capital Cost by Year

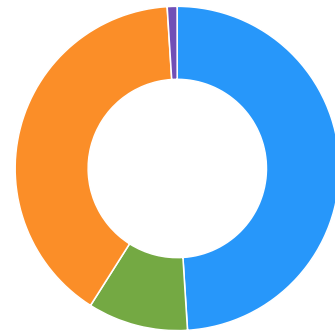
Capital Cost for All Years

FY2022 Budget

\$1,500,000

Total Budget *(all years)*

\$4.5M



- Construction (49%) \$2,205,000.00
 - Design (10%) \$450,000.00
 - Equipment & Furnishings (40%) \$1,800,000.00
 - Other (1%) \$45,000.00
- TOTAL \$4,500,000.00**

Capital Cost Breakdown		
Capital Cost	FY2022	FY2023
Design	\$150,000	\$300,000
Construction	\$735,000	\$1,470,000
Equipment & Furnishings	\$600,000	\$1,200,000
Other	\$15,000	\$30,000
Total	\$1,500,000	\$3,000,000

Funding Sources

Funding Sources by Year

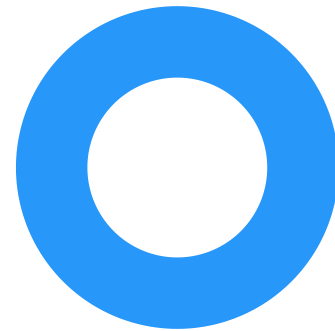
Funding Sources for All Years

FY2022 Budget

\$1,500,000

Total Budget *(all years)*

\$4.5M



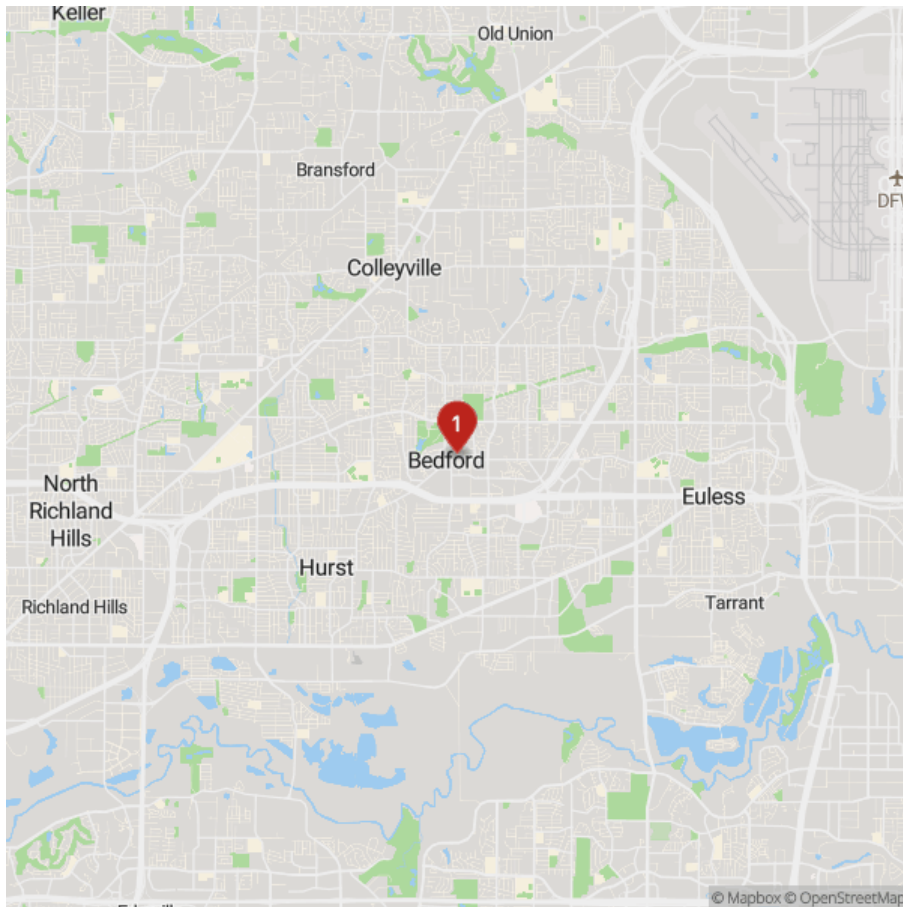
● General Obligation Bond (100%) \$4,500,000.00

TOTAL \$4,500,000.00

Funding Sources Breakdown

Funding Sources	FY2022	FY2023
General Obligation Bond	\$1,500,000	\$3,000,000
Total	\$1,500,000	\$3,000,000

Project Location



FINANCE REQUESTS

Logos Server Replacement

The software for the City's finance system operates on an on-premise server. The server will reach end-of-life with no further updates for the operating system on March 31, 2022, and only security updates and reliability patches until October 10, 2023. Staff has evaluated moving the Logos environment to Tyler's hosting solution, but found it to be cost prohibitive. This request would replace the onsite server for the Logos environment, utilized by Finance for all financial accounting and reporting.

Submitted By	Meg Jakubik
Request Owner	Meg Jakubik
Department	Finance
Type	Capital Equipment

Supplemental Attachments

Title Description

Server Upgrade Quote [\(/resource/cleargov-prod/projects/documents/945795d91e0ffeb15fb7.pdf\)](https://resource/cleargov-prod/projects/documents/945795d91e0ffeb15fb7.pdf)

Request Details

Disposition of Repl...	Other
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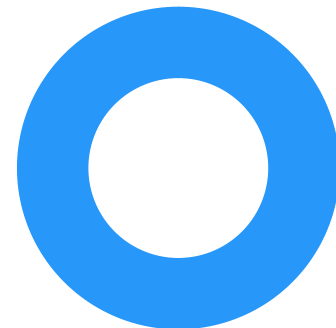
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$71,000

Total Budget *(all years)*
\$71K



● Replacement Cost (100%) \$71,000.00

TOTAL	\$71,000.00
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Capital Cost Breakdown	
Capital Cost	FY2022
Replacement Cost	\$71,000
Total	\$71,000

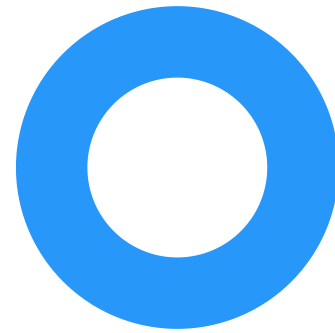
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$71,000

Total Budget *(all years)*
\$71K



● Other (100%)	\$71,000.00
TOTAL	\$71,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Other	\$71,000
Total	\$71,000

FACILITIES MANAGEMENT REQUESTS

City Hall Building A Generator

The generator that powers City Hall Building A and Building B currently powers both buildings. This proposal is to remove City Hall Building A from the current generator and install a new generator that will power the entire building. The current generator only powers the computer room in Building A.

Department	Facilities Management
Type	Other

Capital Cost

Capital Cost by Year

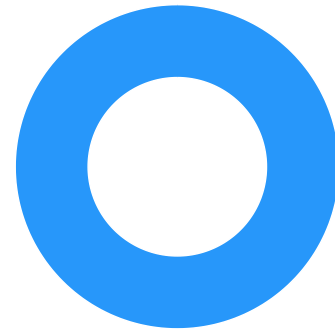
Capital Cost for All Years

FY2022 Budget

\$450,000

Total Budget *(all years)*

\$450K



● Project Cost (100%) \$450,000.00

TOTAL \$450,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$450,000
Total	\$450,000

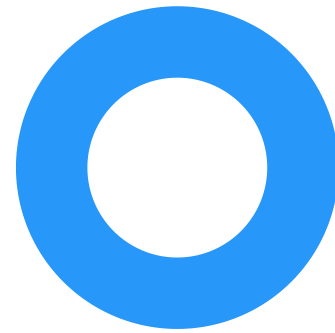
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$450,000

Total Budget *(all years)*
\$450K



● Unfunded (100%) \$450,000.00
TOTAL \$450,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$450,000
Total	\$450,000

HVAC Replacement for City Hall Building B

Proposal to replace the aging roof top HVAC systems servicing Building B. These units are all at the end of their useful life and are in need of replacement. Through the years, several of these units have needed to have expensive components replaced, such as condensors and compressors. As these HVAC units experience major mechanical problems, it is no longer recommended that they be repaired; they should be replaced.

Department	Facilities Management
Type	Other

Capital Cost

Capital Cost by Year

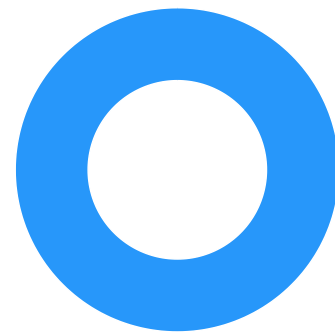
Capital Cost for All Years

FY2022 Budget

\$70,000

Total Budget *(all years)*

\$70K



● Project Cost (100%)	\$70,000.00
TOTAL	\$70,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$70,000
Total	\$70,000

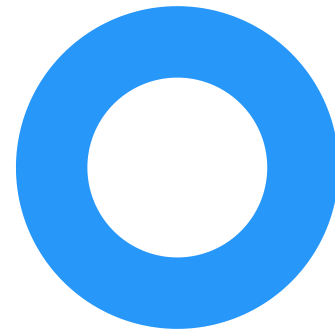
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$70,000

Total Budget *(all years)*
\$70K



● Unfunded (100%) \$70,000.00
TOTAL \$70,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$70,000
Total	\$70,000

City Hall Building A Roof Replacement

The roof on Building A has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures.

Department	Facilities Management
Type	Other

Supplemental Attachments

Title Description

City Hall Report and Bid [\(/resource/cleargov-prod/projects/documents/571536b9e6d68bd4e973.doc\)](/resource/cleargov-prod/projects/documents/571536b9e6d68bd4e973.doc) Report and bid from 2019

Capital Cost

Capital Cost by Year

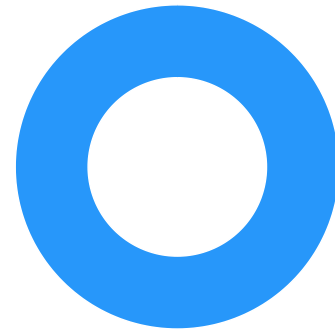
Capital Cost for All Years

FY2022 Budget

\$146,500

Total Budget *(all years)*

\$146.5K



● Project Cost (100%)	\$146,500.00
TOTAL	\$146,500.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$146,500
Total	\$146,500

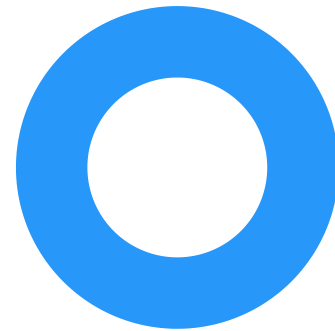
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$146,500

Total Budget *(all years)*
\$146.5K



● Unfunded (100%) \$146,500.00
TOTAL \$146,500.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$146,500
Total	\$146,500

City Hall Building B Roof Replacement

The roof on Building **B** has reached its life span and is in need of replacement. There is a significant amount of ponding water on the roof. Ponding water breaks down the roof membrane and leads to failures. It is recommended that an acrylic coating system is installed.

Department	Facilities Management
Type	Other

Supplemental Attachments

Title Description

Building B Roof Replacement
 (/resource/cleargov-prod/projects/documents/60b90ad38480fb04bc58.doc)

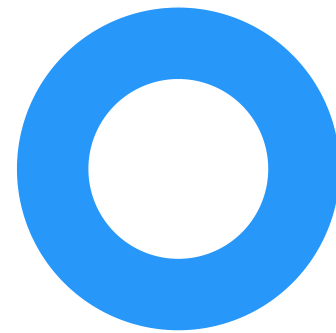
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$89.9K



● Project Cost (100%)	\$89,900.00
TOTAL	\$89,900.00

Capital Cost Breakdown	
Capital Cost	FY2023
Project Cost	\$89,900
Total	\$89,900

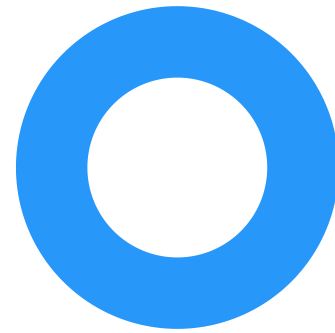
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$89.9K



● Unfunded (100%)	\$89,900.00
TOTAL	\$89,900.00

Funding Sources Breakdown	
Funding Sources	FY2023
Unfunded	\$89,900
Total	\$89,900

Building C Roof Replacement

The roof on Building C has reached its life span and is in need of replacement. The roof membrane is in a brittle state that indicates that it has reached its life span.

Department	Facilities Management
Type	Other

Supplemental Attachments

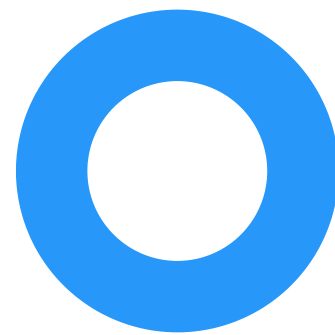
Title Description
 Building C Roof Replacement
 (/resource/cleargov-prod/projects/documents/30e1a6b7503d5a836398.doc)

Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*
\$163.25K



● Project Cost (100%)	\$163,250.00
TOTAL	\$163,250.00

Capital Cost Breakdown	
Capital Cost	FY2024
Project Cost	\$163,250
Total	\$163,250

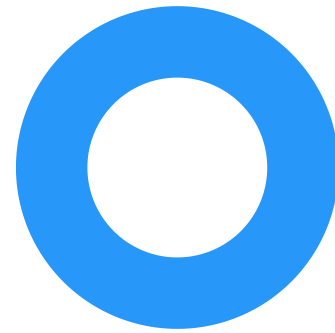
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$163.25K



● Unfunded (100%)	\$163,250.00
TOTAL	\$163,250.00

Funding Sources Breakdown	
Funding Sources	FY2024
Unfunded	\$163,250
Total	\$163,250

Law Enforcement Center Roof Replacement

The Law Enforcement Center roof has reached its life span and is in need of replacement. This roof is having to be repaired several times a year at significant cost.

Department	Facilities Management
Type	Other

Supplemental Attachments

Title Description

LEC Roof Replacement (/resource/cleargov-prod/projects/documents/4187dac7dfc7c256a8b0.pdf) Proposal

LEC Roof Repair Report (/resource/cleargov-prod/projects/documents/0e3062fbe5a862a65a00.pdf)

LEC Roof Repair Report (/resource/cleargov-prod/projects/documents/120ac49e9699b1d6d839.pdf)

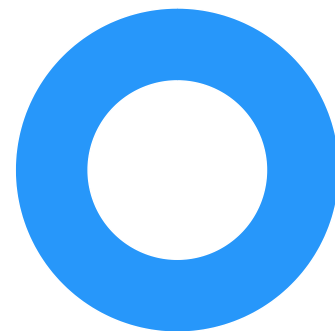
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$598,650

Total Budget (all years)
\$598.65K



● Project Cost (100%)	\$598,650.00
TOTAL	\$598,650.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$598,650
Total	\$598,650

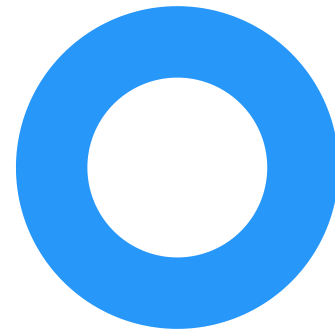
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$598,650

Total Budget *(all years)*
\$598.65K



● Unfunded (100%) \$598,650.00
TOTAL \$598,650.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$598,650
Total	\$598,650

Building C HVAC Replacement

The HVAC systems in Building C are all over 20 years old. Several of the units are currently operating in a single stage mode despite being two-stage systems. With most systems, the outside condenser could be replaced, leaving the airhandlers in place, these airhandlers cannot operate at the pressures required for the new freon. Therefore, the entire system must be replaced. In addition, the entire building needs to be rezoned to accommodate the new floor plan.

Department	Facilities Management
Type	Other

Capital Cost

Capital Cost by Year

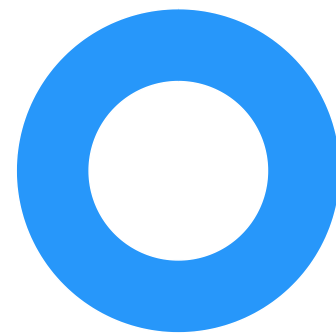
Capital Cost for All Years

FY2022 Budget

\$500,000

Total Budget *(all years)*

\$500K



● Project Cost (100%) \$500,000.00

TOTAL \$500,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$500,000
Total	\$500,000

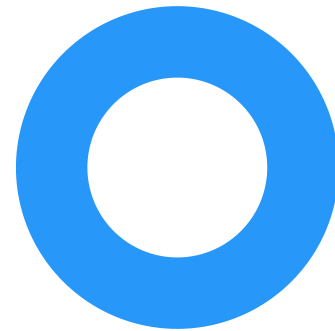
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$500,000

Total Budget *(all years)*
\$500K



● Unfunded (100%) \$500,000.00

TOTAL \$500,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$500,000
Total	\$500,000

Replace Flooring Station 1

Replace existing carpet with vinyl flooring. Vinyl flooring is preferable in firestations because it last longer and is more hyginic than carpet.

Department	Facilities Management
Type	Other

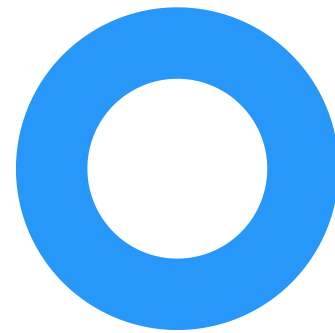
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$15,000

Total Budget *(all years)*
\$15K



● Project Cost (100%)	\$15,000.00
TOTAL	\$15,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$15,000
Total	\$15,000

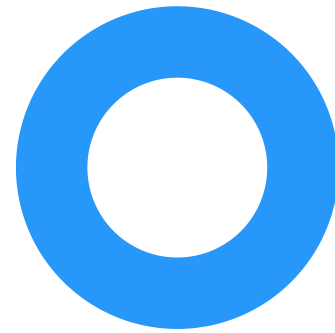
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$15,000

Total Budget *(all years)*
\$15K



● Unfunded (100%)	\$15,000.00
TOTAL	\$15,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$15,000
Total	\$15,000

Service Center Bay Door Replacement

The bay doors at the Public Works Service Center are in need of replacement. Over the years, each of these doors have been damaged in a variety of different accidents. These damages have been caused by vehicles running into them and objects being left in the path of the doors. One door has a puncture through one of the panels.

Department	Facilities Management
Type	Other

Supplemental Attachments

Title Description

Door (/resource/cleargov- Replacementprod/projects/documents/c5630678ba1dbf8ebe02.pdf)

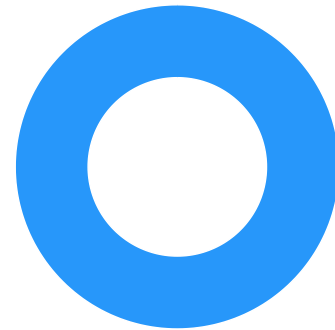
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget *(all years)*

\$18K



Project Cost (100%)	\$18,000.00
TOTAL	\$18,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Project Cost	\$18,000
Total	\$18,000

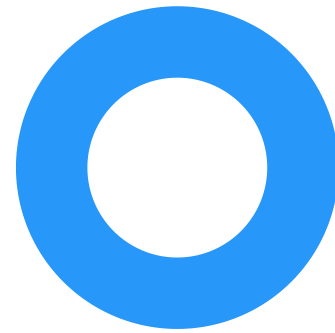
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$18K



● General Fund (100%) \$18,000.00
TOTAL \$18,000.00

Funding Sources Breakdown	
Funding Sources	FY2023
General Fund	\$18,000
Total	\$18,000

PUBLIC WORKS REQUESTS

LED Lighting at Public Works in Fleet, Warehouse and Offices.

Improve lighting in the work area, lower the cost of electricity use and eliminate the vapor lights used in the fleet and warehouses.

Department	Public Works
Type	Other

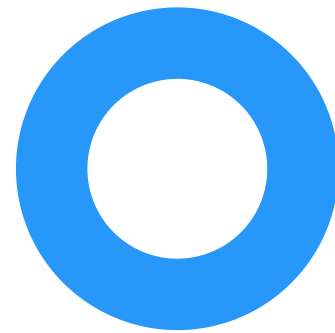
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$8,000

Total Budget *(all years)*
\$8K



● Project Cost (100%)	\$8,000.00
TOTAL	\$8,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$8,000
Total	\$8,000

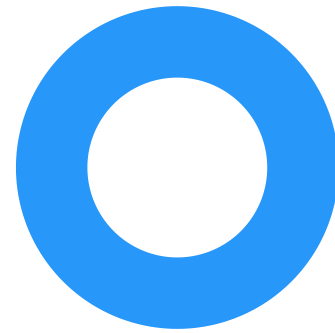
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$8,000

Total Budget *(all years)*
\$8K



● Unfunded (100%)	\$8,000.00
TOTAL	\$8,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$8,000
Total	\$8,000

Ceiling Grid Replacement

Replace existing ceiling grid tiles that are water stained, broken and ceiling grid track coming loose.

Department	Public Works
Type	Other

Supplemental Attachments

Title Description

Public(/resource/cleargov-Worksprod/projects/documents/b25688b9a3cbc36b6eb9.jpg) Current ceiling grid

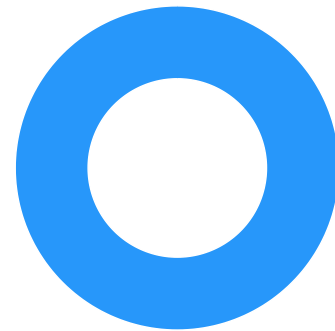
Capital Cost

Capital Cost by Year

Capital Cost for All Years

FY2022 Budget
\$25,000

Total Budget *(all years)*
\$25K



● Project Cost (100%)	\$25,000.00
TOTAL	\$25,000.00

Capital Cost Breakdown	
Capital Cost	FY2022
Project Cost	\$25,000
Total	\$25,000

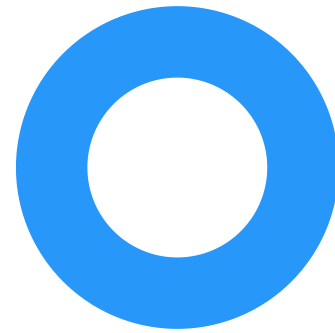
Funding Sources

Funding Sources by Year

Funding Sources for All Years

FY2022 Budget
\$25,000

Total Budget *(all years)*
\$25K



● Unfunded (100%) \$25,000.00
TOTAL \$25,000.00

Funding Sources Breakdown	
Funding Sources	FY2022
Unfunded	\$25,000
Total	\$25,000

Front Office Entrance ADA Compliant

Currently, the front office has two single entry doors that are 32-inches wide and will not allow a wheelchair to pass through. If a customer in a wheelchair needs to be in the building, staff must take them through the fleet entry and through a side door. The request is to replace the front doors to be ADA compliant with a push to auto-open to allow wheelchairs to enter.

Department	Public Works
Type	Other

Supplemental Attachments

Title Description

Public Works Entrance
 (/resource/cleargov-prod/projects/documents/756af106b2476752d9c5.jpg) ADA

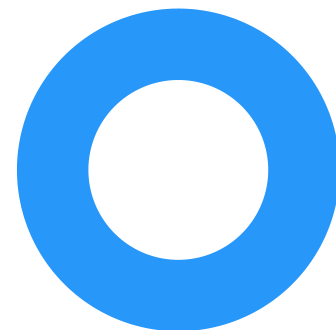
Capital Cost

Capital Cost by Year

Capital Cost for All Years

Total Budget (all years)

\$60K



● Project Cost (100%)	\$60,000.00
TOTAL	\$60,000.00

Capital Cost Breakdown	
Capital Cost	FY2023
Project Cost	\$60,000
Total	\$60,000

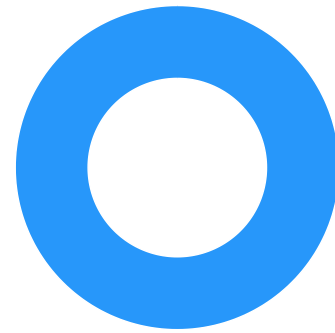
Funding Sources

Funding Sources by Year

Funding Sources for All Years

Total Budget *(all years)*

\$60K



● Unfunded (100%)	\$60,000.00
TOTAL	\$60,000.00

Funding Sources Breakdown	
Funding Sources	FY2023
Unfunded	\$60,000
Total	\$60,000

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Ad Valorem Tax: A tax computed from the assessed valuation of land and improvements.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Appropriation Ordinance: The official enactment by the City Council establishing the legal authority for City officials to obligate and expend resources.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Arbitrage Rebate: A required payment to the taxing authority (Internal Revenue Service) due to the excessive yield earned on the gross proceeds of debt, above the bond yield.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Resources owned or held by the City that have monetary value.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balanced Budget: A budget adopted by the legislative body and authorized by ordinance where proposed expenditures are equal to or less than the proposed revenues.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Budget Calendar: The schedule of dates and used as a guide to complete the various steps of the budget preparation and adoption process.

Budgetary Basis: The City's accounting records for general governmental operations are maintained on a modified accrual basis, with the revenues recognized when they become both available and measurable and expenditures recognized when the services or goods are received and the liabilities are incurred. Accounting records for the City's proprietary funds are maintained on an accrual basis.

Budgetary Control: The control of management of the organization in accordance with an approved budget for the purposes of keeping expenditures within the limitations of available appropriations and revenues.

Budget Document: The compilation of the spending plans for the various funds, along with supporting schedules, tables, and charts which, in total, comprises the annual revenue and expenditures plan.

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Outlay: An expenditure which results in the acquisition of, or addition to, fixed assets, and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Equipment and Vehicles; constitutes a tangible, permanent addition to the value of City assets; cost generally exceeds at least \$1,000; does not constitute repair or maintenance; and, is not readily susceptible to loss.

Capital Project Funds: The capital project funds are used to account for the acquisition or construction of capital facilities being financed from general obligations or certificate of obligation bond proceeds, grants, or transfers from other funds.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Certificates of Obligation (C.O.): Tax supported bonds that are similar to general obligation bonds and can be issued after meeting strict publication requirements and with final approval by the City Council.

City Charter: The document of a home rule City which establishes the City's government structure and provides for the distribution of duties and powers among the various branches of government.

City Council: The Mayor and six Council members collectively acting as the legislative and policymaking body of the City.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Current Taxes: Taxes levied and due within one year.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Department: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

Depreciation: (1) Expiration in service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) That portion of the cost of a capital asset that is charged as an expense during a particular period.

Distinguished Budget Presentation Program: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical recommendations to the fiscal officers preparing them.

Division: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

Effectiveness: A type of performance measure relating to customer/client/public satisfaction with quality, timeliness or other aspects of the service or product delivered.

Efficiency: A type of performance measure relating inputs to outputs to express efficiency measures as costs per unit of output and/or productivity per labor hour.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Financial Policies: Financial policies are used to enable the City to achieve a sound financial position. They are updated and endorsed by the City Council on an annual basis.

Fiscal Year: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Bedford has designated this period to be October 1 through September 30.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: The difference between a governmental fund's assets and liabilities, divided into 5 categories: 1) Nonspendable, 2) Restricted, 3) Committed, 4) Assigned, 5) Unassigned. Portions of the fund balance may be reserved for various purposes such as contingencies or encumbrances at the end of the fiscal year.

Fund Type: In governmental accounting, all funds are classified into eight fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other post employment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund. The General Fund is tax supported and includes most of the basic operating services, i.e., police, fire, streets, parks and recreation, and administration.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Generally Accepted Accounting Principles (G.A.A.P.): Detailed accounting standards and practices for state and local governments as prescribed by the Governmental Accounting Standards Board (GASB).

GFOA: The Government Finance Officers Association of the United States and Canada. The mission of the GFOA is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Governmental Funds: Applies to all funds except for the profit and loss funds (e.g., enterprise fund).

Grant: A contribution by a government or other organization to support a particular function.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Infrastructure: That portion of a city's assets located at or below ground level, including the water system, sewer system, and streets.

Inputs: A type of performance measure reporting the resources used by a department or division to produce outputs and outcomes. Examples include: number of full time equivalents, equipment, facilities and supplies.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest and Sinking (I. & S.): The component of the ad valorem tax rate that funds General Obligation and Certificates of Obligation debt payments.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Long-Term Debt: Unmatured debt of a government expected to be repaid from government funds. An average repayment schedule is 20 years.

Maintenance: All materials or contract expenditures covering repair and upkeep of City Buildings, machinery, equipment, systems, and land.

Major Fund: A fund whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all government and enterprise funds.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Modified Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Assets: Assets in excess of a fund's liabilities that are restricted, invested in capital assets, net of related debt and/or unrestricted.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Old Bedford School (O.B.S.): The Old Bedford School is a restored building built in 1915. It was Bedford's first brick schoolhouse. The Old Bedford School is a division in Community Services and is funded out of the Tourism Fund.

Operating and Maintenance (O. & M.): The component of the ad valorem tax rate that funds day-to-day operating expenses.

Operating Budget: Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and services delivery activities of the City are controlled. State Law requires the use of annual operating budgets.

Outcomes: A type of performance measure which addresses strategic results and gauges the effectiveness of services or programs, shows the extent to which goals, outcomes or objectives have been achieved and/or what has changed or been accomplished as a result of the service.

Outputs: A type of performance measure reporting the number of units provided, the amount of services provided, or the number of people served by a department or division.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Measures: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

Personnel Services: The costs associated with compensating employees for their labor, including salaries and fringe benefits.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Property Taxes: Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

Proprietary Fund: A class of fund types that account for a local government's businesslike activities. Proprietary funds are of two types: enterprise funds and internal service funds. Both use the accrual basis of accounting and receive their revenues from charges to users. (See also Enterprise Fund.)

Public Hearing: The portion of open meetings held to present evidence and provide information on both sides of an issue.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve: An account used to indicate that a portion of fund resources is restricted for a specific purpose or is not available for appropriation and subsequent spending.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Retained Earnings: The accumulated earnings of an enterprise fund which have been retained in the fund and which are not reserved for any specific purpose.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue: Funds that the government receives as income.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Special Revenue Fund: A fund whose revenue source(s) is restricted or committed to a specific purpose other than capital projects or debt service. Usually has one or more revenue resources that is not a transfer from another fund. For example, the Tourism Fund is a special revenue fund that is primarily financed by hotel occupancy taxes. Revenue from this fund is used to finance the ongoing operations of several tourism-related facilities and special events.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: A percentage applied to all taxable property to raise general fund revenue.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Working Capital: The measurement of the operating liquidity of a proprietary fund by subtracting the current liabilities from the current assets.