Filed
Tarrant County Clerk
2:58 pm, Oct 30 2024
Mary Louise Nicholson
County Clerk
by **ngorena**

City of Colleyville

City of Colleyville, TX FY 2023 Adopted Budget



Final Version - 12/16/2022

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INTRODUCTION

Adopted Budget Cover Page

City of Colleyville
Fiscal Year 2022-2023
Budget Cover Page

This budget will raise more revenue from property taxes than last year's budget by an amount of $202,730 which is a 1.3 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $202,730.

The members of the governing body voted on the budget as follows:

FOR: Bobby Lindamood, Kathy Wheat, Brandi Elder, George Bond, George Dodson, Chuck Kelley, Callie Rigney

AGAINST: None

PRESENT and not voting: **None**

ABSENT: None

Property Tax Rate Comparison

	2022-2023	2021-2022
Property Tax Rate:	$0.265618/100	$0.291778/100
No-New-Revenue (Effective) Tax Rate:	$0.265618/100	$0.291778/100
No-New-Revenue Maintenance & Operations Rate:	$0.256026/100	$0.280687/100
Voter-Approval (Rollback) Tax Rate:	$0.300135/100	$0.301602/100
Debt Rate:	$0.009592/100	$0.011091/100

Total debt obligation for City of Colleyville secured by property taxes: $769,010

GFOA Distinguished Budget Presentation Award

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Colleyville
Texas

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morrill

Executive Director

City of Colleyville FY2023 Adopted Budget Transmittal Letter

Dear Fellow Citizens of Colleyville,

The past two years have been trying for all of us in varying degrees. From a world-wide pandemic to a devastating winter storm and an international terror incident in our back yard, Colleyville has been through its share of stresses. Yet through these times, the City of Colleyville has never stopped working for you. When other levels of government closed down, Colleyville employees continued to staff our offices. We answered phones, responded to calls for help, and reached out to make sure we were doing everything in our power to support you. When restaurants and retail establishments were facing state-mandated operating restrictions and potential closures, the City went into action to support these businesses via grants and several rounds of our City-wide gift card program in an effort to put dollars directly into the pockets of our embattled small businesses. When an unprecedented winter storm took power and water from our residents' homes, the City repurposed its facilities to be warming centers, staffed around the clock and providing food, water, and shelter for anyone in need. And when an international terrorist held our neighbors at gunpoint at Congregation Beth Israel, our police department worked with national law enforcement agencies to bring the incident to a close while keeping our residents safe and informed. Through all of these events, our staff and elected officials have made a concerted effort to communicate openly with our citizens and businesses on a routine basis so that, if nothing else, you had the information you needed to make your own decisions in this difficult environment. It truly has been a time like no other for us, and we're proud to have made it through with all of you.

Perhaps one of the many lessons we can take from the past few years is that local government holds a responsibility unlike any other. Of all of the levels of public service that you pay for, we are the first line, closest to you, and the first to respond. Our programs and services fall within a few miles of your homes and businesses, and can be seen just outside your windows. Our staff and elected officials keep this at the front of our minds as we prepare our plans and priorities for each upcoming fiscal year. With that, we are pleased to present the adopted FY 2023 Combined Annual Operating Budget for the City of Colleyville. This budget includes program funding for first responders, infrastructure maintenance, utility support, parks and recreation facilities, and all supporting administrative efforts. It was developed to not only provide for the needs of today but to meet the needs of the future as well. Our budget is balanced and prepared in accordance with state law, the Colleyville City Charter, ordinances, and budget policies. Additionally, there are no substantive changes between the initial proposed FY 2023 budget and the adopted FY 2023 budget.

The City provides a full range of municipal services provided through operating funds (utilizing taxes, fines, fees and service charges, primarily), special revenue funds (utilizing sales taxes and hotel taxes), and capital project funds. Whenever possible, the most restrictive funding source is used first, ultimately limiting the costs borne by the primarily property tax-supported general fund.

The combined expenditures of the City's major operating funds are as follows:

FY 2023 Adopted	General Fund	Utility Fund	Drainage Fund	Debt Service Fund	Hotel Tax Fund
Operating Revenues	$26,227,785	$19,832,854	$1,045,000	$603,660	$275,000
Operating Expenditures	$25,297,424	$19,832,854	$ 721,619	$769,010	$273,569

One measure of a City's financial strength is its level of reserves. While the City Council has approved a conservative fiscal policy of a 90-day reserve requirement, the City's operating funds are projected to exceed the minimum requirement as of September 30, 2022. Additionally, any operating surplus experienced by our operating funds at the

end of the fiscal year will be moved to one of our capital funds to assist in cash-funding our 5-year capital improvement plan.

Fund Type	Number of Days	Balance as of 9/30/22
General	114	$ 7,735,498
Utility	119	$7,827,583
Drainage	259	$ 718,287
Debt Service	165	$ 872,399
Hotel Tax	323	$ 187,191

These reserves earn interest, bolster cash flow, and are available for unanticipated expenditures or emergencies. As a non-recurring revenue source, beginning fund balances are used to fund capital or other one-time expenses only. The City Council has provided direction to maintain at least a 100-day operating reserve in the General Fund and Utility Fund, with any excess reserves or operating surpluses transferred to the Capital Projects Fund and Utility Capital Projects Fund, respectively, to be used for capital projects. The Drainage Fund and Debt Service Fund carry higher reserve levels, with those reserves occasionally drawn upon to cash fund a drainage capital project or down payment on the lease-purchase of vehicles and major apparatus.

BUDGET STRATEGY & DEVELOPMENT

Strategy in Action

In January 2017, the City Council held a Visioning Workshop and created a new Strategic Plan, with support from an outside facilitator and senior staff. The Strategic Plan included an updated Vision, Mission, and Values. The Strategic Plan also articulated six overall goals and several strategies to achieve each, as shown below in the version that was updated in June 2018. For each strategy identified, one or more objectives were assigned.

City of Colleyville Strategic Plan

(updated June 2018)



Preparation of any budget requires the allocation of finite resources. Staff's role is to guide the process by creating and managing a budget that reflects the City Council's and the community's highest priorities. Development of the fiscal year 2022 budget was guided by the priorities outlined in the City of Colleyville's Strategic Plan. Additionally, Colleyville elected officials hold a work session each June to reaffirm or modify these goals. Every new effort and element of the City's budget, including existing programs, is tied to one or more of these goals, strategies, and objectives.

In addition to affirming the City's overall strategic plan, Council further identified 10 high priority objectives for the upcoming 2023 fiscal year:

City Council 2022-2023 High Priority Objectives



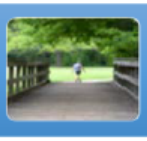
Approve additional funding to provide dedicated School Resource Officers in every public school in Colleyville



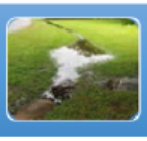
Remain fiscally conservative and carefully manage the tax rate



Complete the redevelopment plan for the Northern Gateway and the sale of the Southern Gateway



Continue to enhance existing parks, develop new park amenities, and add trail connections



Develop a drainage, creek, and waterways maintenance program and funding mechanism

Grow and strengthen the City's relationship with GCISD



Provide a streamlined process for Council involvement at various community functions and organization meetings



Evaluate current technology platforms and processes to identify opportunities for improvement



Focus on infrastructure and road maintenance approach, providing some relief after several significant reconstruction projects



Support our first responders and ensure they have the support and tools needed

Issues & Challenges

Colleyville benefits from a strong residential base, which helps mitigate the negative effects of economic fluctuations, such as those we have seen recently. Property values all over Texas has been experiencing tremendous growth recently, and Colleyville is no exception. While the City is close to build-out, Colleyville did see close to $60 million in new property growth in both the current year and previous year, most of which is located outside of the Tax Increment Financing District. One of the City Council's highest priorities has been minimizing the tax burden of our citizens, so

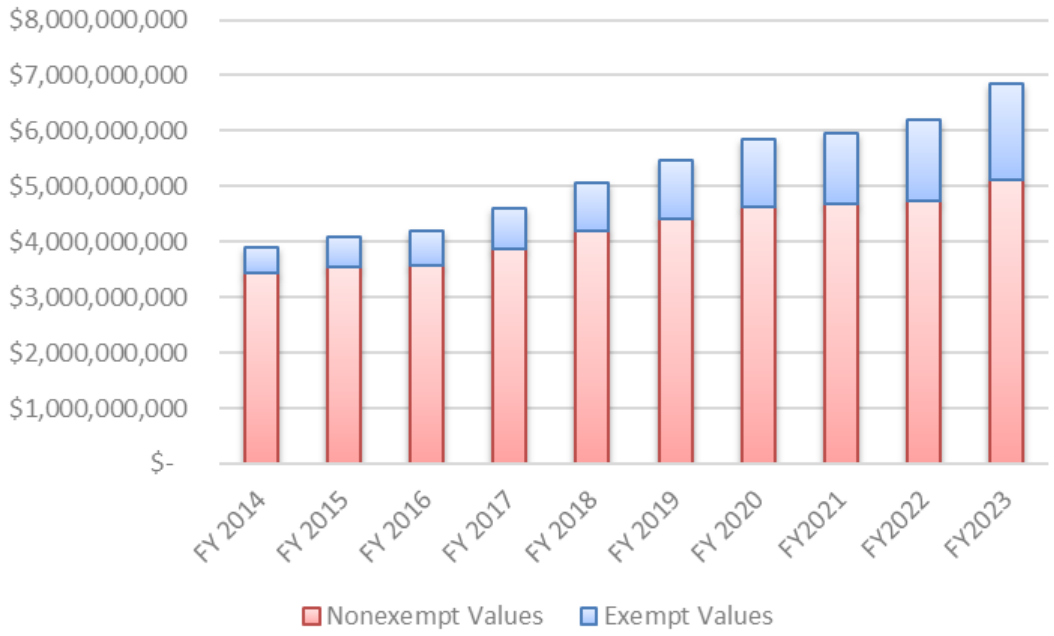
this new growth is crucial to maintaining that goal. Each year, careful consideration is given to the amount of revenue (and associated tax rate) needed, as opposed to simply maintaining a tax rate that brings in additional revenue due to increased property values. The City Council's budgeting strategy is that any tax rate above the no-new-revenue rate must be fully justified for specific programs or services. For reference, the no-new-revenue rate is a tax rate that aims to keep the average property owner's tax bill static from year-to-year, meaning only brand new property that didn't exist in the previous year can result in new revenue. Fiscal Year 2023 represents the fifth consecutive fiscal year in which the budget is funded with the no-new-revenue tax rate.

Sales tax is the second largest General Fund revenue source. The City's primary commercial corridor is located on Colleyville Boulevard (SH26), which has recently completed its construction (expanding from four-to-six lanes with medians) and beautification efforts. Our biggest sales tax earners tend to be large grocers and liquor stores. As those businesses carry items many shoppers consider to be essential, their sales tend to fluctuate much less than other economic sectors. However, about 11%, or $1.3 million worth of tax does come from our restaurant/bar industry, which is much more susceptible to economic pressures such as a recessions or, in the case of 2020-2021, government shutdowns. COVID-related closures did have an impact on this industry, but sales tax as a whole did not decrease. Rather, Colleyville saw 36% growth in this revenue from 2020 through 2022. This amounts to an extra $2.7 million in resources to fund the City's operations. In fact, FY22 was the first year the City's sales tax came in over $10 million. For the purposes of budgeting conservatively, however, staff balanced the FY23 budget with a more modest outlook.

In keeping with its history of being proactive and creative in supporting local establishments during business interruptions, the City has continued to utilize grants and it's new a gift card program to try and spur consumers to patronize local restaurants and retailers. These programs were heavily utilized during the pandemic and were very well received by all involved, so staff intends to keep them active for the foreseeable future. It is important to note that these efforts have been lauded by the Texas Municipal League and the Texas Economic Development Council for their creativity and innovation.

Colleyville continues to prioritize and address the City's critical infrastructure including streets, water, wastewater, sidewalks/trails, and parks. This budget includes a robust 5-year Capital Improvement Plan (CIP), completely funded with cash, to insure infrastructure is maintained and built new where needed to maintain an exceptional quality of life for residents and businesses.

As fortunate as the City has been, Colleyville isn't without its revenue issues. Among them is a marked increase in the number of properties that qualify for a property tax exemption. While Colleyville does not currently have a homestead exemption as some surrounding areas do, the City does offer a property tax exemption for citizens aged 65 and older. When applied, this exemption discounts the taxable value of the residence by $65,000 and subsequently freezes the tax bill owed on the property for as long as the exemption is in place. Growth in the amount of exempt properties each year further suppresses any total assessed value growth, reducing the amount the City can raise from its tax rate. Over a ten-year period, these exemptions went from being 12% of the total assessed value to 25.2% as of the most recent assessment. For a City that prides itself on keeping its property tax rate low, this trend will continue to present a challenge.



There are two other revenue pressures facing Colleyville, one of which began in FY 2020 and will continue forward. First, the proposed budget accounts for H.B. 3535 which was approved by the Texas Legislature during the 84th Legislative Session. This legislation will significantly reduce franchise fee revenue by allowing companies that provide telecommunications and cable or video services to pick whether they want to pay telecommunications franchise fees or cable/video franchise fees, but not both. The City has already experienced a decline in this franchise fee revenue, which peaked in FY19 at almost $2.3 million and subsequently declined to almost $2.1 million in FY22. Staff has conservatively budgeted for this revenue going forward. The second issue reflected in this budget is Colleyville's approach toward residential build-out, which necessitates transitioning to more of a redevelopment and rehabilitation focus. This transition is poised to reduce building permit and associated development fee revenue in the coming years.

Priorities and Fiscal Year 2023 Focus

The adopted budget accomplishes a number of priorities, including the following highlights:

- **Maintains a low tax rate**

2022 certified values increased 10.2% in total compared to 2021 certified values. The fiscal year 2023 proposed budget includes a proposed tax rate of $0.265618/$100 of valuation, a $0.02616 reduction from the current $0.291778 tax rate. ***This marks the fifth year that Colleyville has adopted the calculated no-new-revenue rate***, meaning that the City's property tax rate is adjusted downward as property values increase. This is designed to keep taxpayers' bills from increasing on average, with the City instead relying on the tax revenue from new property developments to fund budget increases.

- **Provides a balanced budget**

The fiscal year 2023 proposed budget is a balanced budget, consistent with both the City's Charter and state law requirements. Operating expenditures are funded with operating revenues. Operating funds maintain a fund balance above the 90-day reserve at all times, as required by the City's financial policies. The City's practice is to a maintain fund balance of at least 100 days, which is accomplished in the proposed budget.

- **Better aligns speci c expenditures with restricted funds**

As with each year, staff examined the budget line-by-line in an effort to place expenditures in the most appropriate fund. In past years, this effort led to more efficient utilization of Hotel Tax dollars and Colleyville Economic Development Corporation (CEDC) funds, alleviating significant expenditure burdens on the General Fund's property taxes. The restrictions on the Hotel Tax Fund are that expenditures must be limited to (1) efforts to attract guests to our hotel industry and (2) seven other specific stipulations, one of which is to advertise the City to individuals and businesses. Staff identified the following positions as being qualified for this funding source: the Community Relations Specialist whose job is to advertise Colleyville, and the Colleyville Center Manager who spends approximately 60% of her time on wedding-related activities at the City-owned Colleyville Center. For FY23, the Council has approved two additional full-time positions for the Parks CEDC operations: a Landscape Beautification Supervisor and an additional Parks Maintenance Technician. These positions will be dedicated to maintaining the recent beautification efforts spearheaded by the City.

Restrictions on the CEDC Fund expenses include parks and park facilities, our library, our community center, open space improvements, and other facilities and improvements. From this, staff determined that Colleyville Center's Sales and Event Specialist could be reallocated to the CEDC Fund, as well as the remaining 40% of the Colleyville Center Manager's salary. Staff further identified $260,000 in contractual costs for the mowing of parks properties that could be reallocated from the General Fund to the CEDC Fund in FY22. The City will continue to reallocate costs to this fund where appropriate.
The City also takes advantage of an extra half-cent sales tax dedicated to police funding. This revenue and corresponding expenditures are located in the Crime Control and Prevention District Fund. The City currently funds also moved one additional police officer position from the General Fund into the Colleyville Crime Control and Prevention District Fund (CCCPD), which exists solely to pay for police department operations. In past years, 16 positions have been funded out of the CCCPD, 13 of which are sworn officers. For FY23, staff allocated an additional 6 new School Resource Officer positions in this fund.

This strategy plays an important part in keeping the City's tax rate low, and it will continue to be a focus in future years.

- **Adjusts General Fund revenue to account for legislative changes and transitioning to nearing residential build-out**

Fiscal year 2023 will be the third year operating under the property tax calculation changes from Senate Bill 2, which was approved by the Texas Legislature during the 84th Legislative Session. Among the modifications made, the effective rate is now called the no-new-revenue rate, and rollback rate is now called the voter approval rate. Additionally, cities will be permitted to only raise their tax revenue by 3.5% net of new development revenue before holding a mandatory vote. As discussed earlier, Colleyville is operating with its calculated no-new-revenue tax rate for fiscal year 2023. The adopted budget also reflects Colleyville nearing residential build-out and transitioning to more of a redevelopment and rehabilitation phase by reducing building permit and associated development fee revenue.

- **Demonstrates responsible scal management with corporate-like ef ciency**

City staff has focused on efficiency and sustainability over the last several years, saving well over $1,000,000 in General Fund operating costs. This effort to reduce expenditures was about more than just limiting labor costs and saving dollars. It was an effort to bring corporate-like efficiency to the organization. Our strategy is to only take in the revenue necessary to provide programs and services, rather than accept the maximum possible revenue and then decide how to spend it. This effort continues with the adopted fiscal year 2023 budget. This will be the third full year with the new Enterprise Fleet Management contract to assist the City staff with fleet purchasing and maintenance scheduling, which ultimately saves the City money by timing the disposal of vehicles to maximize return, providing a newer fleet, therefore reducing maintenance costs, and utilizing a fleet with better gas mileage. A consistently refreshed fleet will also provide enhanced safety features for employees who drive the vehicles. The retirement of the fleet service manager in the summer of 2019 provided an opportunity to evaluate how the City conducts its fleet purchasing and maintenance operations. Rather than fill the position, the City has shifted the management oversight to the current field operations supervisor.

The City absorbs costs whenever possible, reallocating dollars to where the need exists rather than being content with the status quo on resource prioritization. This effort pays dividends when attempting to hold service levels steady amidst a global pandemic and subsequent economic recession. Personnel cost increases and maintaining service

levels as well as the health insurance deductible reimbursement program are able to be absorbed without needing any additional property tax revenue. Helping this effort is Colleyville's 2023 health insurance re-rate, which showed no increases in insurance costs.

- **Expands public safety services**

Public safety continues to be one of the community's highest priorities and this budget expands funding for the high level of services Colleyville citizens expect. The fiscal year 2023 budget includes funding for 44 sworn police officers, 13 of whom are funded out of the Colleyville Crime Control and Prevention District (CCCPD) budget (funded by a ½ cent sales tax). Additionally, the City has agreed to create 6 new School Resource Officer positions to help ensure the safety of Grapevine-Colleyville ISD students and facilities. When possible, the City will continue to move officers from the General Fund into the CCCPD fund. The City's strategy is to fund police officers and services from CCCPD as opposed to capital items to connect the sales tax approved by the voters to direct public safety. This strategy has the added benefit of reducing reliance on property tax.

- **Makes long-term plans for adjusting the Utility Capital Improvement Plan rate in order to fund 5-year CIP**

In 2017, the City Council voted to create a new component of the City's utility rates dedicated solely to funding capital projects. The rate is tiered based on meter size and as of FY22 yields approximately $780,000 in revenue each year. In past years, the City had built up a substantial cash balance in the Utility Fund, and these ample reserves have been used to pay for the majority of the projects. Because this excess balance is projected to run out in the coming years, Council has begun adjusting the CIP rate incrementally to provide for adequate capital project funding. This rate was increased to $5.83 per month for the smallest meter sizes in FY22, and no adjustment is necessary for FY23.

- **Includes investment in and replacement of the City's infrastructure**

Year 1 (fiscal year 2023) of the City's 5-Year Capital Improvement Plan (CIP) includes over $27 million in projects to replace aging infrastructure, both above and below ground. These projects include street rehabilitation and reconstruction, water line replacements, park improvements including a new restroom facility and security enhancements, and reinvestment in City facilities such as City Hall, the Colleyville Library, Central Fire Station, and the Justice Center. The CIP also includes funding for drainage improvements and sidewalks/trails. Ensuring that these community assets are well maintained is and will continue to be a high priority. These projects are all fully-funded with cash that is currently available or with revenues projected to be received during this time period. While the City is planning to issue new debt for the purchase and renovation of property for a new recreation center, the City does not plan to heavily rely on debt financing for the future.

- **Furthers beauti cation efforts throughout the community**

The fiscal year 2023 budget also provides funding to further beautification efforts throughout the community. This includes improvements to pedestrian crosswalks and roundabouts, as well as landscaping and street lighting. Funding is also included to complete the installation of towers at the City's northern gateway along the SH26 corridor. The City recognizes that this corridor is truly Colleyville's main street, and the look and feel should be reflective of the exceptional quality found throughout Colleyville.

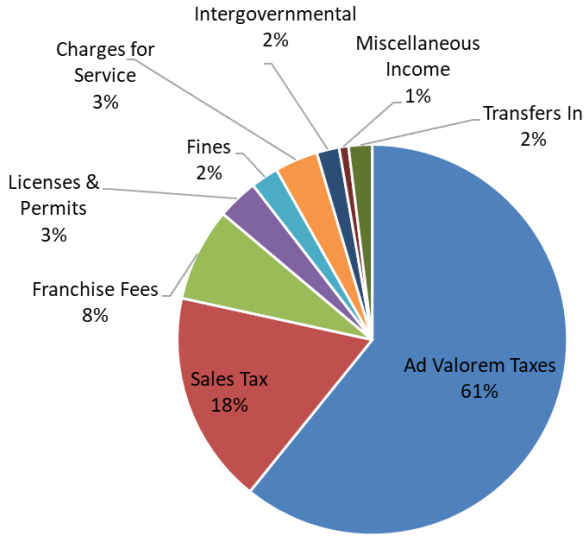
The objective in developing the fiscal year 2023 budget was to achieve a balance between revenues and expenditures, and prioritize operational needs with long-term community investment strategies. As mentioned previously, efforts are made to identify other funding sources before committing general fund dollars to a project or cost, limiting the reliance on the primarily property tax supported general fund. The general fund accounts for the resources and expenditures related to the generally recognized governmental services and/or functions provided by various City departments – it is a governmental fund type.

Revenues

General Fund revenues in the adopted budget total $25,297,424. Major revenue considerations include:

- A tax rate decrease from $0.291778 to $0.265618 per $100 of valuation

- Small increase in property tax revenue due to new property developments only
- Conservatively projected sales tax revenue, despite major gains in FY21/22
- Lower budget for building permits due to the City approaching residential build-out
- Lower budget for franchise fees due to the passing of House Bill 3535 by the Texas Legislature during the 84th session.



Property Tax

The primary source of income for the City is property taxes, accounting for 60.5 percent of total General Fund revenue and 44% of the City's total operating revenue. The biggest budgetary issue in preparing the annual budget is the setting of the property tax rate. Once the roll is received in late July, the tax rate is determined by the debt rate needed to pay for the City's bonded indebtedness and funds needed for maintenance and operation funding in the General Fund.

Colleyville's property valuations for tax year 2022 (fiscal year 2023) are valued at $6,847,833,610, and includes $62,387,350 in new construction. This represents an increase of $634,283,876 (10.2%) over the fiscal year 2022 taxable value. The total taxable value includes TIF zone property, which has a combined taxable value increment of $459,085,629 (TIF Zone #1 adopted in 1998- $441,002,903 and TIF Zone #1A adopted in 2012- $18,082,726). The final TIF value is subject to change, as valuation is still under appeal. However, this does represent an increase of $19,978,356 (4.5%) over the current year TIF valuation. This decrease is at least partially related to COVID-related business closures being a consideration for the appraisal district when assessing property values.

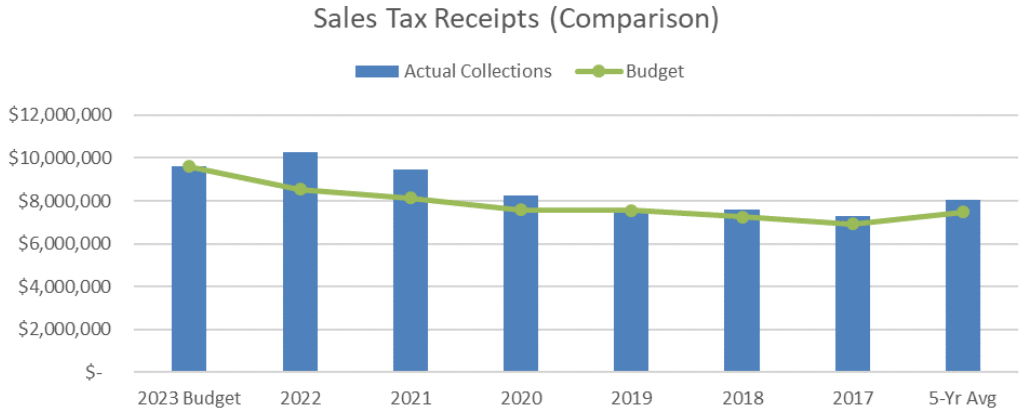
The fiscal year 2023 budget includes a property tax rate of $0.265618 per $100 value. The tax rate is comprised of an operation and maintenance rate of $0.256026, and an interest and sinking rate of $0.009592. The latter component provides funding for retirement of the annual debt obligations. The following table provides historical information on the City's tax rate, average residential property value, and average property tax payment.

Budget Year	Average Residential Property Value	Property Tax Rate	Average Property Tax Payment
2013	$397,889	$0.3559	$1,416.09
2014	$406,040	$0.3559	$1,445.10
2015	$421,497	$0.3559	$1,500.11
2016	$423,650	$0.3559	$1,507.77
2017	$460,461	$0.33913	$1,561.56
2018	$500,748	$0.33383	$1,671.67
2019	$521,831	$0.320800	$1,674.03

2020	$552,770	$0.306807	$1,695.94
2021	$562,115	$0.304365	$1,710.88
2022	$584,915	$0.291778	$1,706.65
2023	$650,119	$0.265618	$1,726.83

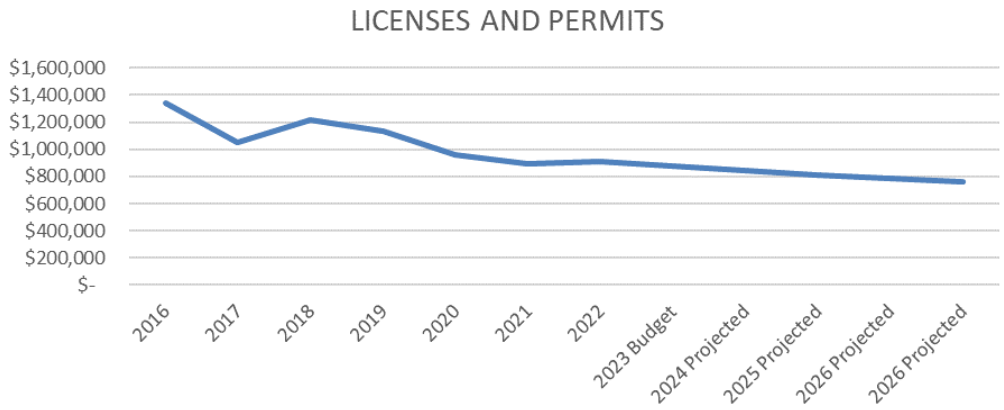
Sales Tax

The second major financial consideration guiding development of the budget is sales tax revenue. The City collects a total two percent sales tax: one percent for General Fund with the remaining one percent allocated for two half-cent special purpose districts. In the last three fiscal years, the City has set sales tax records with a total of 26% growth, or more than $2.7 million. At some point, staff anticipates this strong growth to retract back to more typical patters, with single-digit gains annually. The FY23 sales tax expectations were built off of the FY22 mid-year projection, which was relatively conservative. However, FY22 ended at $10.286 million, which is a 9% gain over FY21, meaning our actual collections for that year exceed our FY23 budget. Colleyville would have to see sales tax decrease by about 7% in order to not meet the FY23 budget.



Licenses and Permits

The City has conservatively budgeted license and permit revenue for fiscal year 2022, acknowledging the early stages of new residential development trends in Colleyville. Large subdivisions are reaching conclusion and smaller infill projects are coming into the City. More and more, the City is seeing remodel and redevelopment in the shape of tear down, build new. As such, revenue expectations are to see steady decreases in subsequent years. The fiscal year 2023 budget for license and permit revenue shows a small decrease from FY22. This category makes up 3.3% of general fund revenues.

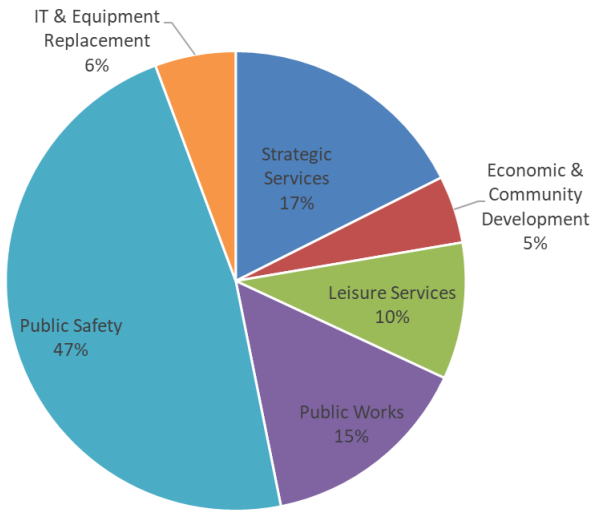


Intergovernmental Revenue

Intergovernmental revenue includes the annual payment from the City of Keller as a result of the municipal court consolidation as well as a school resource officer. Keller is paying a percentage of the total municipal court cost based upon their percentage of total citations issued by both cities.

Expenditures

The illustration below shows how the City plans to spend each tax dollar for the upcoming fiscal year. The total adopted General Fund budget for fiscal year 2022 is $25,149,806. As seen in the chart, 47% of the General Fund is for public safety. When combined with public works, 62% of the General Fund is scheduled for police, fire, and infrastructure services.



UTILITY FUND

The Utility Fund is a proprietary fund structured and operated as a stand-alone business or enterprise. It accounts for all the activities required for the provision of water and sanitary sewer to residents of the city. In fiscal year 2017, the Utility Fund was split into two funds- the Utility Fund and Utility Capital Projects Fund, although these funds are rolled together for financial reporting purposes in the Certified Annual Financial Report (annual audit). The Utility Fund functions as the operating fund. The Utility Capital Projects Fund is where revenues and expenditures for utility capital projects are accounted for. This includes water and wastewater impact fees, revenue from the CIP base rate, and year-end operating surpluses transferred over from the Utility (operating) Fund. Creation of the Utility Capital Projects Fund has allowed for easier tracking, communication, and forecasting. The following sections specifically discuss revenues and expenditures for the Utility Fund.

Revenues

Utility bills include both volumetric and base rates. The City's operating costs for delivery of treated water and collection of wastewater are included in the monthly water and wastewater base rates. The volumetric rate is a direct pass through of the costs the City pays to Trinity River Authority (TRA) for treated water and wastewater treatment. Both the base rates and volumetric rates are reviewed and updated on an annual basis, concurrent with the City's fiscal year for base rates and TRA's fiscal year for volumetric rates. Water and wastewater volumetric charges account for 77 percent of operating revenue and water and wastewater base rates account for 23 percent. Interest, tap fees, and miscellaneous revenues comprise the remainder.

Water Rates

Prior to fiscal year 2016, the Colleyville Utility System operated on a much more traditional, tiered rate structure. Based on an inclining scale from 1,501 gallons used to over 50,000 gallons used, the rates were initially intended to encourage water conservation. In actuality, this resulted in the utility earning far more in revenue than it needed. The years of cash surpluses built up to a point where it was obvious the rate philosophy wasn't working as intended. A consultant was hired and a citizens rate advisory committee was formed to tackle the issue. The final recommendation was to cover the utility's costs with static base rates based on meter size for both operational and capital expenses and to pass through the Trinity River Authority's volumetric costs with a rate based on consumption. The base rates are reviewed annually during the budget process. This year, staff and Council determined that modest increases in the operating and capital (CIP) rates were warranted. Below is a comparison of the monthly rates for fiscal years 2022 and 2023. It should be noted that approximately 96% of all customers in Colleyville have a meter size of 1" or less.

Water Meter Size	1" Meter	1.5" Meter	2" Meter	3" Meter	4" Meter
FY 2022 Water	$14.06	$28.12	$45.00	$84.37	$140.61
FY 2023 Water	$14.83	$29.65	$47.45	$88.96	$148.27
Increase	$0.77	$1.53	$2.45	$4.59	$7.66
FY 2022 Wastewater	$12.32	$12.32	$12.32	$12.32	$12.32
FY 2023 Wastewater	$13.30	$13.30	$13.30	$13.30	$13.30
Increase	$0.98	$0.98	$0.98	$0.98	$0.98
FY 2022 CIP	$5.83	$10.79	$16.75	$30.65	$50.49
FY 2023 CIP	$5.83	$10.79	$16.75	$30.65	$50.49
Increase	$0.00	$0.00	$0.00	$0.00	$0.00
FY 2022 Total	$32.21	$51.23	$74.07	$127.34	$203.42
FY 2023 Total	$33.96	$53.74	$77.50	$132.91	$212.06
Increase	$1.75	$2.51	$3.43	$5.57	$8.64

Expenditures

Utility Fund expenditures total $19,832,854 for the fiscal year 2023 budget. There is no utility-supported bonded debt obligation, as fiscal year 2018 was the last year of debt payments for the Utility Fund. The largest component, 77 percent of the fund, covers the contractual obligation for water and wastewater to the TRA.

DEBT SERVICE FUND

The City budgets for tax-supported debt in the Debt Service Fund. The total fiscal year 2021 Debt Service Fund expenditure budget is $769,010. Prior to FY23, the City had been focused on paying off all outstanding debt and financing all capital needs going forward with cash. However, an opportunity arose to purchase a church campus and the 15 acre property and renovate it for the purpose of a modest recreation center. Seeing as how this had been a desire for the community for years, Council and staff opted to sell a little over $10 million in bonds to finance the project. These bonds will be callable in 2030. All other capital projects are anticipated to be funded using cash on hand.

Furthermore, the city's bond ratings are evidence of Colleyville's financial strength. Currently, all debt obligations of the City are rated AAA by Fitch Ratings and Standard and Poor's. At the beginning of FY23, the City received a confirmation in its general obligation bond rating at AAA from Standard and Poor's, which is the strongest possible municipal rating available. Strong tax base growth coupled with a low tax rate, strong financial performance, and substantial cash balances were the primary reasons for the bond rating. These credit ratings for outstanding debt mean the City's bonds are considered to be of superior investment quality, resulting in lower interest payments for the City.

STORMWATER DRAINAGE UTILITY FUND

In 1993, the City Council adopted a monthly fee assessed on residential and commercial utility billing accounts for stormwater management. The Stormwater Drainage Utility Fund supports the operation and maintenance of the City's drainage system and complies with federally mandated requirements for stormwater systems.

This fund is designated to maintain streets, sewers, and drainage ditches to manage runoff from commercial and residential development, including related personnel and operating costs.

The fund is projected to receive revenues of $1,045,000 in fiscal year 2023, primarily from the collection of the monthly fee. The final annual debt payment for the outstanding bonds were paid off in fiscal year 2021, making this fund debt free. The Drainage Utility Fund has substantial capital improvement plans that were identified from the stormwater master plan that concluded in FY20. All improvements specified in the plan will be paid for through cash.

SPECIAL REVENUE & CAPITAL PROJECT FUNDS

The City Council continues to be innovative in evaluating financing options for various City programs. Use of special revenue funds and capital project funds include:

Hotel Tax Fund

In 1998, Colleyville City Council passed an ordinance establishing a hotel occupancy tax equal to 7 percent of the lodging cost of a hotel room within city limits. Texas state law mandates that the revenue derived from this tax must only be used for expenses that promote the tourism industry, including (but not limited to) convention/civic center facilities, general promotional and tourist advertising for the City, and the encouragement, promotion, improvement and application of the arts. Although authorized in 1998, the City did not have a hotel within its boundaries until 2017. Since that time, all revenue derived from the tax has been used on non-recurring expenses relating to special events. However, beginning in fiscal year 2021 the City allocated operating costs to this fund as authorized by state law. This includes a significant portion of the City's advertising expenses as well as personnel costs for Colleyville's Community Relations Specialist and partial personnel costs for the Colleyville Center Manager and its Sales and Event Specialist. Because all or part of these positions are dedicated to advertising the City and bringing guests in from out of town, they meet the state's tourism requirement for hotel taxes, allowing the City to shift the costs away from the General Fund. This reliance on restricted revenue sources for operational costs is part of the City's ongoing initiative to keep its property tax rate as low as possible.

This fund is budgeted to bring in $275,000 in anticipated revenue while spending $273,569.

Colleyville Tax Increment Financing (TIF) District

The Tax Increment Reinvestment Zone (TIRZ) District, also known as the TIF, was created in 1998. The primary goal of the district is to encourage quality commercial development in the City by using ad valorem revenues from property value growth since the creation of the district, within the district for infrastructure improvements and economic development. The district boundaries predominately occupy property located along State Highway 26, comprising 633 acres of land area. The base value for the district was $75,821,735 in 1998. Incremental values subsequent to January 1998 are taxed at the City's adopted property tax rate. However, the ad valorem revenues are utilized to spur economic development within the district rather than being allocated to the City's overall budget.

Overlapping taxing entities, including Tarrant County College District and the Grapevine-Colleyville Independent School District participate at varying levels in the district by assigning their ad valorem tax dollars. Tarrant County and the Tarrant County Hospital District are no longer participating in contributing to the TIF as their commitment level has already been met. In November 2012, the TIF was amended to expand boundaries to include mostly additional vacant, underutilized land and some commercial property. The additional area added is called TIF #1A, as compared to the original area that is called TIF #1, and had a base value of $30,796,078.

The total taxable value includes TIF zone property, which has a combined taxable value increment of $459,085,629 (TIF Zone #1 adopted in 1998- $441,002,903 and TIF Zone #1A adopted in 2012- $18,082,726). The final TIF value is subject to change, as valuation is still under appeal. This represents an increase of $19,978,356 (4.5%) from the current year TIF valuation of $439,107,273.

Colleyville Crime Control and Prevention District (CCCPD)

The primary goal of the district is to fund public safety and crime control activities throughout the city. The district was created by voter approval in 1999, with oversight of funds assigned to the board of directors, composed of the City Council. State law provides that a district's life is limited to five years, unless voters continue the district by approval of a referendum. In September 2003, Colleyville voters approved continuation of the district for an additional 20 years, and will be up for another vote of continuance in this fiscal year.

Expected revenue from the 0.5 percent special purpose sales tax, use of funds generated from prior years' coverage ratio, and related interest income for the CCCPD budget is $2,403,200. The budget provides funding for compensation for 19 police officers (including 6 new School Resource Officers), 2 part-time public safety officers, 1 part-time accreditation coordinator, vehicle replacements, various minor capital items, specialized training, weapons replacement, and CALEA accreditations, with total expenditures of $2,658,349 for fiscal year 2023. Staff plans for this fund to utilize $255,149 of its ample cash balance.

Colleyville Economic Development Corporation (CEDC)

Authority for the corporation is provided by state statute as a 4B corporation. The 0.5 percent sales and use tax approved by the voters in August 1996 has been an important resource in our Capital Improvement Program for community-related facilities. This fund accounts for the use of bond proceeds and sales tax revenues for municipal park improvements, the purchase of land and equipment for additional parks, and for the construction of a community center and library. Consistent with state law, some funds may be allocated by the board of directors for promotional efforts for special events and marketing.

Expected revenue from the special purpose sales tax and related interest income for the fiscal year 2023 is $2,635,000. The CEDC Board meets in August to approve the budget. Funding provided by this special sales tax has been allocated to community-enhancement initiatives consistent with the authorization of the corporation. Total planned expenses amount to $2,750,951 in FY23, and they include $1.19 million in non-recurring capital costs.

Court Technology Fund

This fund accounts for all activities, in accordance with state statutes, related to the collection and use of the Municipal Court technology fee imposed on convictions on cases adjudicated in the Court – it is a governmental fund type. Available funds are spent on technology repairs, replacements, and upgrades for the court.

Court Security Fund

The Court Security Fund accounts for all activities, in accordance with state statutes, related to the collection and use of the Municipal Court building security fee imposed on convictions on cases adjudicated in the Court – it is a governmental fund type. Available funds are spent on security-related expenses for the court, which includes funding for bailiff services at various trial settings.

Strategic Initiatives Fund

Resources available in the Strategic Initiatives Fund are to be used with the City Council's authorization for programs and projects linked directly to the City's strategic plan. This governmental fund does not have a dedicated revenue source; any income received is from transfers in from other funds. Funds may be allocated at the discretion of the City Council.

Voluntary Library Fund
When voluntary contributions are made to the Library by citizens through their monthly utility bill, those contributions are placed in the Voluntary Library Fund. Contributions are used primarily to support library activities. In fiscal year 2023 the Voluntary Library Fund will pay for all library material purchases and library program costs.

Voluntary Park Fund
When voluntary contributions are made by citizens for improvements to the park system through their monthly utility bill, those contributions are placed in the Voluntary Park Fund. In fiscal year 2023 the Voluntary Park Fund will pay for improvements to various parks and athletic fields. The Voluntary Park Fund will be an important funding source to improvement projects identified in the recently updated Parks Master Plan.

Juvenile Case Manager Fund
The Juvenile Case Manager Fund receives revenues from the collection of the juvenile case manager fee imposed on convictions on cases adjudicated in the court. This fund is used to account for staff, whose primary role is handling juvenile defendants in terms of teen court dockets, all school violations including truancy, failure to attend school and parental noncompliance violations, and mandatory classes for drug, tobacco and alcohol defendants, as permitted by state statute.

Capital Projects Fund
This fund accounts for financial resources to be used for the acquisition or construction of major capital projects – it is a governmental fund type. The capital projects fund has no dedicated revenue source - any income received is from transfers from the general fund, to set aside funding for capital projects that are often multi-year in nature and not appropriate for an annual operating budget.

The City drafts rolling five-year capital improvement plans (CIP) every year with the budget process. Several funds house CIP-related expenditures, but the primary ones involved are the Capital Projects Fund and the TIF Fund. The newly adopted CIP includes over $90 million in projects over its life, and it will be updated each year. With the City's emphasis on being debt-free, all projects are cash-funded.

Capital Equipment Replacement Fund
The capital equipment replacement fund is an internal service fund to account for funding for, and acquisition of, the City's vehicles, maintenance equipment, and computer equipment. It is a governmental fund type and has no revenue source other than transfers from other funds. The fund typically receives annual transfers and serves as a savings account for vehicle and equipment replacement purchases.

Colleyville Tomorrow Fund
The Colleyville Tomorrow Fund is a capital projects fund used to account for proceeds received on gas leases on city-owned property to be used for capital purchases. Funds may be allocated at the discretion of the City Council.

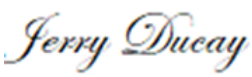
Parks Tomorrow Fund
The Parks Tomorrow Fund is a capital projects fund used to account for proceeds received on gas leases on city-owned parks property for parks capital projects.

Park Land Dedication Fund
The Park Land Dedication Fund is used to account for the acquisition of land for new park sites and to make improvements to or expand existing parks to better serve new development. Fees collected from platting of new residential and commercial property funds the improvements.

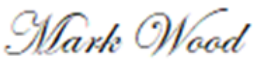
CONCLUSION

The City is committed to ensuring that residents receive excellent value for their tax dollars, with which staff is able to provide the programs, services, and infrastructure investment that form the foundation of the quality of life in Colleyville. The fiscal year 2023 budget is presented with the commitment and confidence that it effectively funds

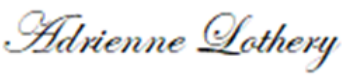
those priorities identified by the City Council. We look forward to working with you to achieve all the goals set forth therein.



Jerry Ducay, City Manager



Mark Wood, Assistant City Manager



Adrienne Lothery, Assistant City Manager

History of City



The area know known as Colleyville was first settled in the mid-1800s and was comprised of five separate small communities centered around area churches and schools. Settlers came to Texas during the nearly ten years of the Independent Republic of Texas, but none settled in the wild and beautiful land between the creeks that would become Colleyville. Colleyville was a small crossroads town between Fort Worth and Grapevine (home of the Dallas-Fort Worth International Airport) located at the present day intersection of East Glade Road and Bransford Road. Coyotes, wild turkey, deer, bear, and nomadic Indians were the main inhabitants of pre-Colleyville. The city was named "Colleyville", to honor a man by the name of Lilburn Howard Colley, who settled in the community in the 1880s. He was the town's only doctor and involved himself in civic activities. After the turn of the century, the Colleyville area became known for its outstanding cantaloupes, watermelons, squash, and tomatoes.

Colleyville was incorporated in January 1956 with less than two square miles and a population of approximately 250. During the late 1970s and early 1980s, Colleyville's close proximity to Dallas-Fort Worth International Airport sparked the growth of high quality residential development. Today, Colleyville is home to over 25,000 residents, and it offers a quiet residential haven for many upper management corporate executives, entrepreneurs, professional athletes, and their families. The city looks to the future to continue to offer its citizens the high quality residential development Colleyville is known for and to continue to add upscale retail development while still maintaining the City’s country atmosphere.

Population Overview

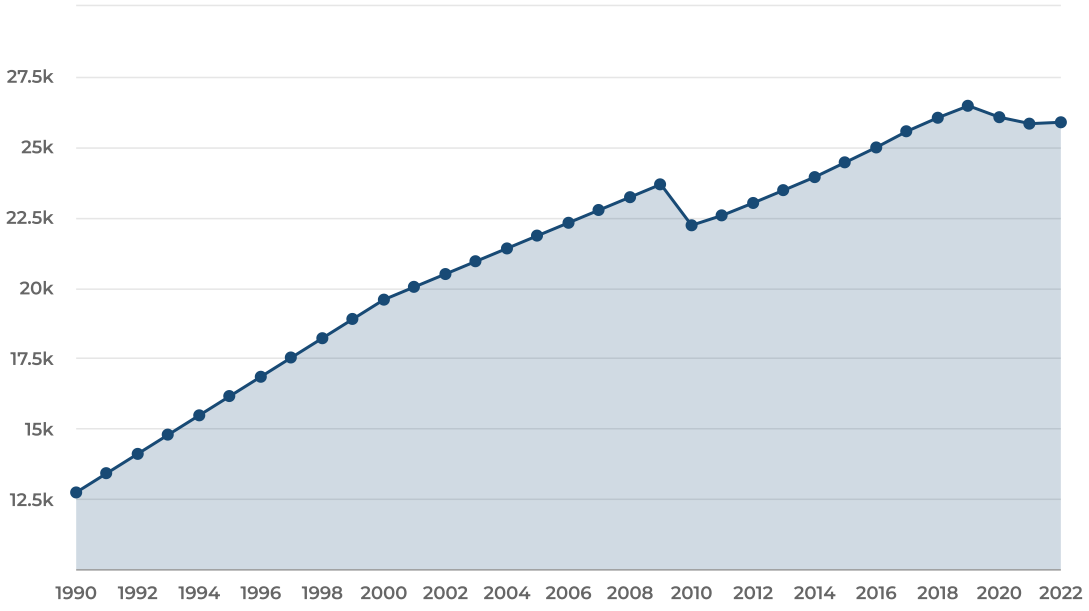
TOTAL POPULATION

25,876

▲ .2%
vs. 2021

GROWTH RANK

619 out of **1222**
Municipalities in Texas



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

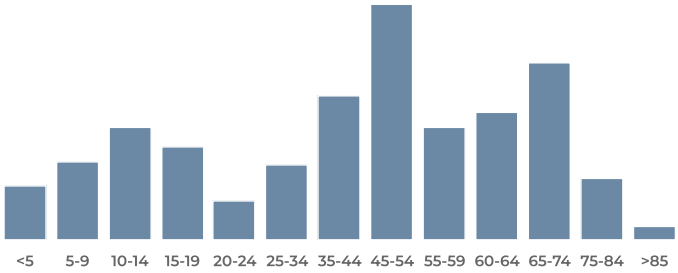
DAYTIME POPULATION

25,078

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

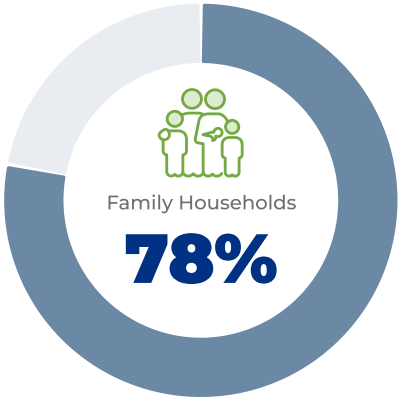
** Data Source: American Community Survey 5-year estimates*

Household Analysis

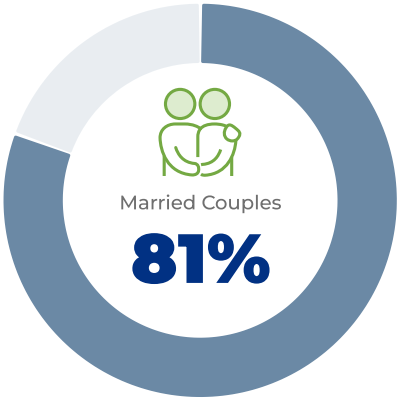
TOTAL HOUSEHOLDS

9,258

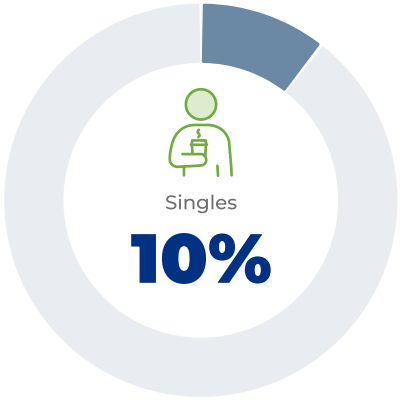
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



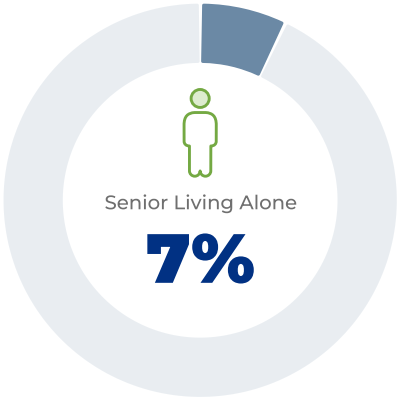
▲ 58%
higher than state average



▲ 60%
higher than state average



▼ 60%
lower than state average

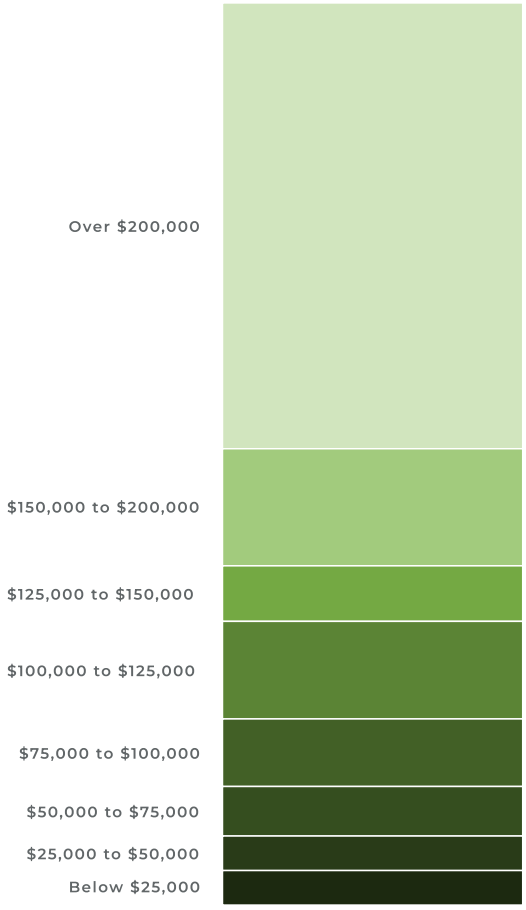


▼ 50%
lower than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

49%

▲ 365%
higher than state average

Median Income

$196,298

▲ 169%
higher than state average

Below $25,000

4%

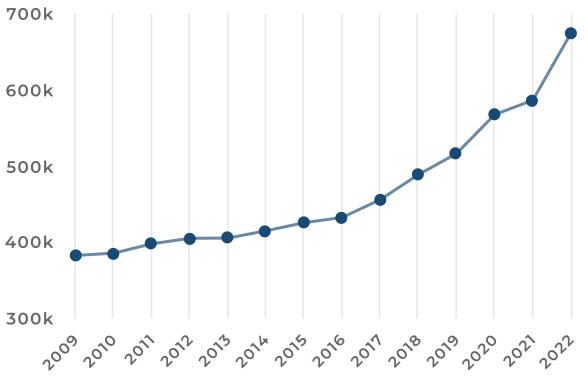
76%
lower than state average

** Data Source: American Community Survey 5-year estimates*

Housing Overview

2022 MEDIAN HOME VALUE

$674,300

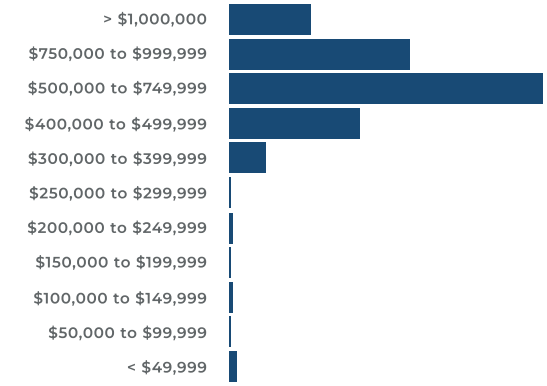


** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS

Colleyville State Avg.

HOME VALUE DISTRIBUTION



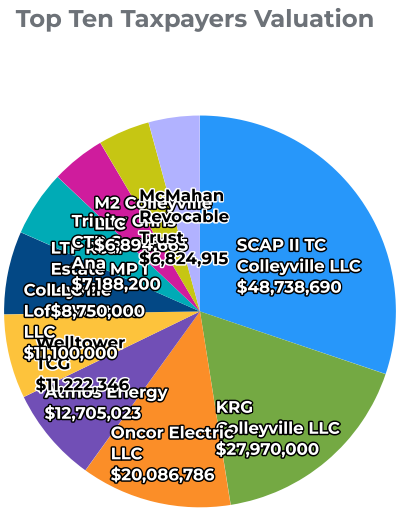
** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

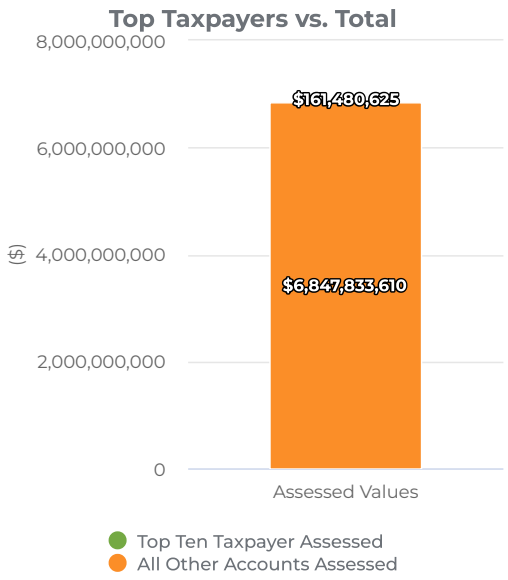
** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

Top Ten Taxpayers (Property Tax)

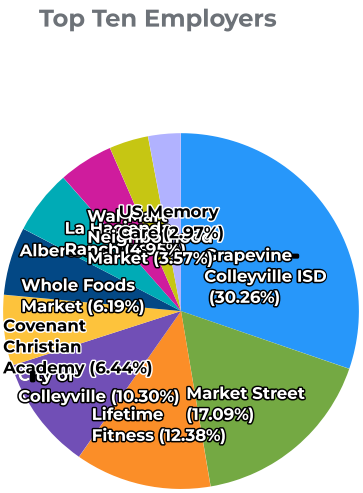
Historically, the City's top taxpayers have only accounted for a small percentage of the total valuation. This is due mostly to Colleyville being a primarily residential municipality.

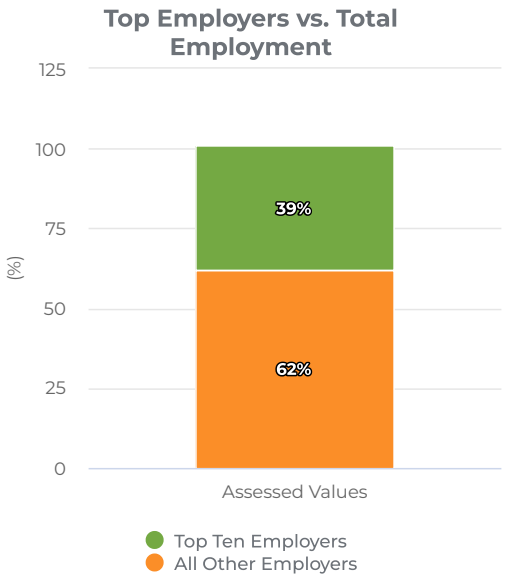
TAXPAYER	2022 VALUATION	% OF TOTAL
SVAP II TC COLLEYVILLE LLC	$48,738,690.00	0.71%
KRG COLLEYVILLE LLC	$27,970,000.00	0.41%
ONCOR ELECTRIC DELIVERY CO LLC	$20,086,786.00	0.29%
ATMOS ENERGY/MID TEX DIVISION	$12,705,023.00	0.19%
WELLTOWER TCG RIDEA LANDLORD LLC	$11,222,346.00	0.16%
COLLEYVILLE LOFTS VENTURE LLC	$11,100,000.00	0.16%
LTF REAL ESTATE MP I LLC	$8,750,000.00	0.13%
TRINITY CHRIS CTR SANTA ANA	$7,188,200.00	0.10%
M2 COLLEYVILLE LLC	$6,894,665.00	0.10%
MCMAHAN REVOCABLE TRUST	$6,824,915.00	0.10%
TOTAL	**$161,480,625.00**	**2.4%**





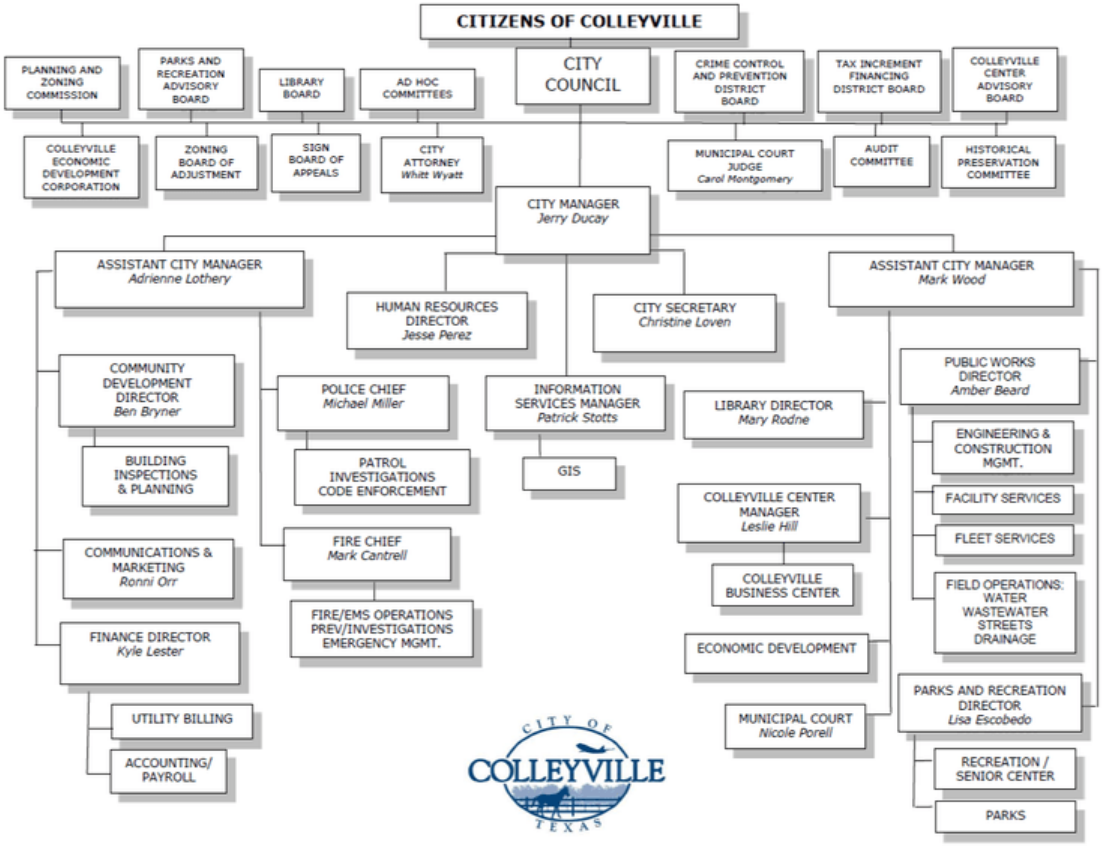
Top Ten Employers (2022)



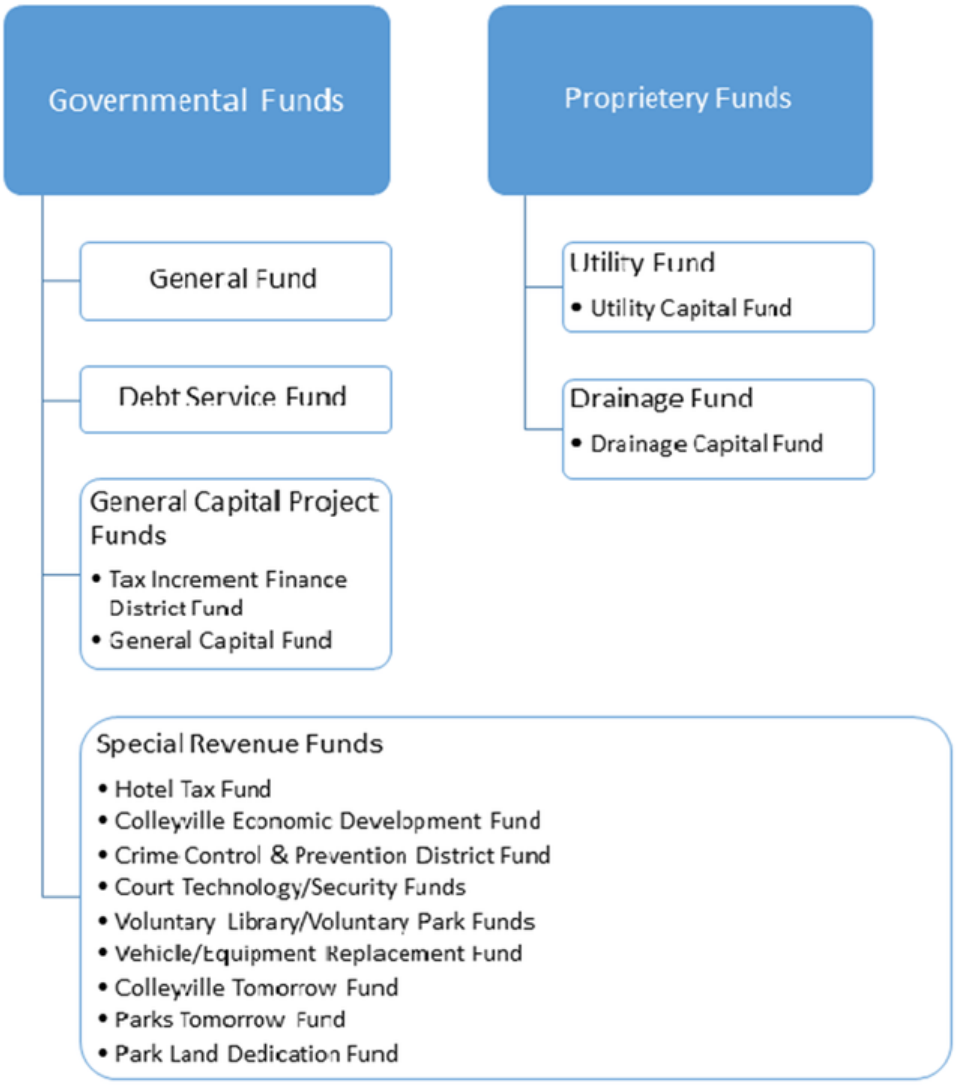


Organization Chart

The City of Colleyville places a high degree of importance on maintaining a lean staff that are capable of wearing many different hats. In pursuit of that, staff is continually encouraged to cross train on subject matters both within their own departments as well as outside of them. In order to provide those opportunities, the City's organizational chart changes once each year, with the two Assistant City Managers switching roles and direct reports. Below is a snapshot of this organizational chart going into FY23.



City of Colleyville, TX Budgetary Fund Structure



The accounting and budgeting system of the City of Colleyville is organized on a fund basis. A fund may be defined as an accounting entity with a separate set of self-balancing accounts which comprise its assets, liabilities, fund balance, revenues and expenditures. The following types of funds are used by the City:

GOVERNMENTAL FUNDS are budgeted on a modified accrual basis. Revenues are budgeted when they will be both measurable and available. Available means collectible within the current period or 60 days thereafter to be used to pay the liabilities of the current period. Expenditures are budgeted for when the liability is expected to be incurred.

GENERAL FUND Accounts for the many operations of the City such as public safety, public works, community development, parks and general administration. This fund includes all financial resources other than those required to be accounted for in another fund. There is a legally adopted annual budget for this fund.

DEBT SERVICE FUND Accounts for the accumulation of resources for and the payment of, general long term debt principal, interest, and related costs. There is a legally adopted annual budget for this fund.

GENERAL CAPITAL PROJECT FUND Accounts for financial resources to be used for the acquisition or construction of major capital facilities. Each year, the City Council adopts a rolling 5-year Capital Improvement Plan (CIP). The General Capital Project Fund houses many of the projects adopted through the CIP, but does not have an annual operating budget.

TAX INCREMENT FINANCING DISTRICT (TIF) Accounts for revenues and expenditures to be collected and used for projects authorized by the TIF charter that was adopted at it's creation in 1998 and its amendment in 2012. All TIF expenses are funded through property taxes collected from all participating taxing entities off of the tax growth within the boundaries of the TIF. In this case, large portions of the property tax revenues from the City of Colleyville, Grapevine-Colleyville Independent School District, and the Tarrant County College District collected along the State Highway 26 commercial corridor are captured to be used for specified improvements along that corridor. Tarrant County and the Tarrant County Hospital District were prior participants in the TIF but met their financial obligation threshold in 2012. Because several taxing entities are participants, the TIF is considered a component unit of the City, governed by a separate Board of Directors. The TIF is set to expire in 2030. The TIF Fund houses many of the projects adopted through the CIP, but does not have an annual operating budget.

SPECIAL REVENUE FUNDS Accounts for the revenues and expenditures associated with a special project or purpose, as all special revenue funds are legally restricted for their uses. Three of these funds have annually adopted operating budgets, and they are as follows:

- The Colleyville Economic Development Corporation (CEDC) Fund is paid for through a half-cent sales tax levied on retail sales sourced inside city limits. Expenses here are limited to operations and capital improvements associated with parks, community centers, and the library.
- Similarly, the Colleyville Crime Control and Prevention District (CCCPD) Fund is also paid for through a separately authorized half-cent sales tax levied on retail sales sourced inside city limits, and allowable expenses here are limited to operations and capital improvements associated with the Colleyville Police Department.
- The Hotel Tax Fund is paid for through revenue derived from lodging taxes on hotel rooms inside city limits, and only be used for expenses that promote the tourism industry, including (but not limited to) convention/civic center facilities, general promotional and tourist advertising for the City, and the encouragement, promotion, improvement and application of the arts. The City's first hotel opened in 2017, all revenue derived from the tax had been used on non-recurring expenses relating to special events. However, beginning in fiscal year 2021 the City allocated operating costs to this fund as authorized by state law. This includes a significant portion of the City's advertising expenses as well as personnel costs for Colleyville's Community Relations Specialist and partial personnel costs for the Colleyville Center Manager and its Sales and Event Specialist. Because all or part of these positions are dedicated to advertising the City and bringing guests in from out of town, they meet the state's tourism requirement for hotel taxes, allowing the City to shift the costs away from the General Fund.

The following special revenue funds do not contain annual operating costs, but instead are used for nonrecurring supplies, contractual, and capital costs. Many of these funds are included on the annually adopted capital improvement plan.

- Court Technology and Security Funds are paid for through fees added to case convictions through the Colleyville/Keller Municipal Court, and can only be spent on technology and security purposes.
- Voluntary Library and Voluntary Parks Funds are paid for through citizen-elected contributions added on to their utility bills. Funds here can only pay for improvements related to Colleyville parks and the library.
- Vehicle and Equipment Replacement Fund is dedicated to long-term replacement of vehicles and technological equipment in the City, and is paid for through annual transfers from the General Fund.
- Colleyville Tomorrow Fund accounts for proceeds received on gas leases on city-owned property, and may only be used for capital purchases.
- Similarly, the Parks Tomorrow Fund accounts for proceeds received on gas leases on city-owned parks property, and may only be used for capital purchases.
- Park Land Dedication Fund accounts for acquisition of land and improvements for new parks sites. Fees collected from platting of new residential and commercial property fund these costs.

PROPRIETARY FUNDS budgeted on a full accrual basis. Under this method revenues are budgeted in the period when earned and expenses are budgeted in the period when they are expected to occur.

ENTERPRISE FUNDS Accounts for operations that are financed in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services be financed or recovered through charges to the user. The Utility Fund and Drainage Utility Fund are examples of this type of fund. The Utility Fund provides water and sewer services and the Drainage Utility Fund provides for maintenance of drainage facilities. There is a legally adopted annual budget for each of these funds.

Both the Utility Fund and Drainage Utility Fund have capital improvement fund components that are budgeted separately. For the purposes of the City's audit, however, the capital and operating components of each are combined.

Basis of Budgeting

Budgets of general governmental type funds are prepared on a modified accrual basis. Under the modified accrual basis of accounting, revenues are recognized when they are measurable (the amount of revenue can be determined) and available (collectable within the current period and 60 days thereafter for property and sales taxes). The following funds are general governmental type funds and their budgets are prepared on that basis: General Fund and Debt Service Fund.

The budget basis for the Utility Fund and Drainage Utility Fund is the full accrual basis. Under the full accrual basis of accounting, revenues are recorded when earned and expenses are recorded at the time they are incurred. For example, unbilled charges for water and sewer usage are estimated and recorded.

Differences between the Basis of Accounting and Basis of Budgeting:

A Comprehensive Annual Financial Report (Annual Report) is prepared by the City at the end of a fiscal year. The basis of this report is "generally accepted accounting principles" (GAAP). This report basically replicates the budget presentation, with the following exceptions in both the Utility Fund and Drainage Utility Fund:

- In these budgets, principal repayments of debt are classified as expenses and in the CAFR they are classified are reductions of a liability as required by GAAP.

- Also in the basis of budgeting in these budgets, the purchases of capital equipment and capital improvements are budgeted as expenses. Under the GAAP basis of accounting, these purchases are classified as assets of the fund in the CAFR.

- Under the GAAP basis of accounting, depreciation expense on capital equipment and capital improvements are recorded annually. This is not recorded as an expense under the basis of budgeting because the purchases of capital equipment and capital improvements are budgeted as expenses in the year of acquisition.

Financial Policies

The City of Colleyville's Financial Policies include several components:

- adopted Investment Policy (attached),
- adopted Fund Balance Policy (attached),
- City of Colleyville Charter requirements, • Bond covenants (if any), and
- State of Texas law.

Key sections of the City's Charter requirements are highlighted below; the complete Charter document is available on the City's website (www.colleyville.com (http://www.colleyville.com/)) (http://www.colleyville.com/).

ANNUAL BUDGET (Section 9.02): The budget shall provide a complete financial plan of all City funds and activities and, except as required by law or this Charter, shall be in such form as the City Manager deems desirable or the Council may require. A budget message explaining the budget both in fiscal terms and in terms of work programs shall be submitted with the budget. It shall outline the proposed financial policies of the City for the ensuing fiscal year, describe the important features of the budget, and indicate any major changes from the current year in financial policies, expenditures, and revenues, with reason for such change. It shall also summarize the City's debt position and include such other material as the City Manager deems advisable. The budget shall begin with a clear, general summary of its contents, shall show in detail all estimated income, indicating the proposed property tax levy, and all proposed expenditures for the ensuing fiscal year.

AMENDMENT BY COUNCIL BEFORE ADOPTION (Section 9.02D): After public hearings, the Council may adopt the budget with or without amendment. It may add or increase programs or amounts and may delete or decrease any programs or amounts, except expenditures required by law or for debt service or for estimated cash deficit, provided that no amendment to the budget shall increase the authorized expenditures to an amount greater than the total of estimated income plus funds available from prior years.

BALANCED BUDGET (Section 9.02): The proposed budgeted expenditures shall not exceed the total of estimated income.

ANNUAL AUDIT (Section 9.06C): At the close of each fiscal year and at such times as may be deemed necessary, the City Council shall cause an independent audit to be made of all accounts of the City by a certified public accountant.

FINANCIAL REPORTS (Section 9.06B): The City Manager shall submit to the Council at its second formal meeting each month the financial condition of the City by budget items, budget estimates versus accruals for the preceding month and for the fiscal year to date.

DEBT ISSUANCE POLICY (Section 9.07):

GENERAL OBLIGATION BONDS: The City shall have the power to borrow money on the credit of the City and to issue general obligation bonds for permanent public improvements or for any other public purpose not prohibited by the Constitution and laws of the State of Texas, and to issue refunding bonds to refund outstanding bonds of the City previously issued. All such bonds shall be issued in conformity with the laws of the State of Texas.

REVENUE BONDS: The City shall have the power to borrow money for the purpose of constructing, purchasing, improving, extending, or repairing of public utilities, recreational facilities or any other self-liquidating function not prohibited by the State of Texas, and to issue revenue bonds to evidence the obligation created thereby. Such bonds shall be a charge upon and payable from properties, or interest therein pledged, or the income there from, or both. The holders of the revenue bonds shall never have the right to demand payment thereof out of monies raised or to be raised by taxation. All such bonds shall be issued in conformity with the laws of the State of Texas.

BONDS INCONTESTABLE: All bonds of the City having been issued and sold and having been delivered to the purchaser thereof, shall thereafter be incontestable and all bonds issued to refund in exchange for outstanding bonds previously issued shall and after said exchange, be incontestable.

USE OF BOND FUNDS: Any and all bond funds approved by a vote of the citizens of Colleyville will be expended only for the purposes stated in the bond issue.

CERTIFICATES OF OBLIGATION: All certificates of obligation issued by the City shall be approved by ordinance and issued in accordance with the laws of the State of Texas.

CITY OF COLLEYVILLE INVESTMENT POLICY Policy (last adopted 12/2021)

It is the policy of the City of Colleyville (the City) to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the entity and conforming to all State of Texas laws and statutes including the Public Funds Investment Act, Chapter 2256 of the Government Code and City ordinances.

Scope

This investment policy applies to all financial assets of the City. These funds are accounted for in the City's Comprehensive Annual Financial Report and include:

- General Fund
- Special Revenue Funds
- Capital Projects Funds
- Enterprise Funds
- Debt Service Funds, including reserves and sinking funds
- Trust and Agency Funds, to the extent not required by law or existing contract to be kept segregated and managed separately

and any new fund created by the City Council, unless specifically exempted by the City Council or by law. All funds may be combined as pooled funds unless specifically prohibited by State law or statute or City ordinance.

Objectives

The primary objectives, in priority order, of the City’s investment activities shall be:

Safety: Safety of principal is the foremost objective of the City in managing its portfolio. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective the City will diversify its investments by investing funds among

a variety of securities offering independent returns and financial institutions. The City will also take into account the marketability of the investment if the need arises to liquidate the investment before maturity.

Liquidity: The City will also maintain sufficient liquidity to provide adequate and timely working funds.

Return on Investments: The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs. The City investment strategy is passive and the portfolio shall be designed with the objective of regularly exceeding the weighted average return on thirteen-week Treasury bills. This is considered a benchmark for riskless investment transactions, and therefore, is a minimum standard for the portfolio's rate of return. For bond funds that fall under the arbitrage provisions of the Tax Reform Act of 1986, the City will attempt to earn allowable bond yield with market conditions permitting.

Delegation of Authority

The City designates the Investment Officers to be the City Manager with overall responsibilities to see that investment objectives are accomplished and the Chief Financial Officer and Accounting Manager with the specific day-today performance of managing the funds of the City.

Ethics and Con ict of Interest

All investment Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or that could impair their ability to make impartial investment decisions. Employees shall disclose to the City of Colleyville and Texas Ethics Commission a statement under the following conditions:

A. If they have a personal business relationship with a business organization offering to engage in an investment transaction with the entity. Under the Public Funds Investment Act, a personal business relationship is defined as:

    1. The investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns $5,000 or
       more of the fair market value of the business organization:

    2. Funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or

    3. The investment officer has acquired from the business organization during the previous year, investments with a book value of $2,500 or more for the personal account of the investment officer.

B. If they are related within the second degree by affinity or consanguinity, as determined by Chapter 573 V.A.T.C.S. to an individual seeking to sell an investment to the City of Colleyville.

Prudence

Investments shall be made with judgement and care – under circumstances then prevailing – which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

The standard of prudence to be used by investment officials shall be the "prudent person", which means the officer may not be an expert but is obligated to act responsibly and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and exercising due

diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

Investment officers shall notify the City Council in writing of any conflicts of interest, as defined by the Public Funds Investment Act, no later than the next regularly scheduled Council meeting.

It is the policy of the City that the Investment Officers perform their duties in accordance with the policies and procedures set forth in this policy. The Investment Officers of the City (City Manager, Chief Financial Officer and Accounting Manager) shall be personally indemnified in the event of investment loss provided the Investment Policy is followed.

Internal Controls

The Chief Financial Officer and Accounting Manager shall establish a system of written internal controls which shall be reviewed annually by the independent auditor. The controls shall be designed to prevent the loss of public funds due to fraud, error, misrepresentation, unanticipated market changes or imprudent actions.

Permissible Instruments

The following is a list of permissible instruments as authorized by the 70th Texas Legislature in the Public Funds Investment Act (TEX. REV. CIV. STAT. ANN. ACT 842A-2) and amended by the 71st Legislature:

1. Obligations of the United States or its agencies or instrumentalities;

2. Direct obligations of the State of Texas or its agencies;

3. Other obligations, the principal of and interest on which are unconditionally guaranteed or insured by the State of Texas or the United States or its agencies or instrumentalities;

4. Obligations of states, agencies, counties, cities, and other political subdivisions of any state having been rated as to investment quality by nationally recognized investment rating firm and having received a rating of not less than "A" or its equivalent;

5. Certificates of deposit issued by state and national depository institutions that have its main office or branch office in this state that are:
    a. Guaranteed or insured by the Federal Deposit Insurance Corporation, FSLIC or its successors; or
    b. Secured by obligations that are described by subdivisions (1) through (4) of this subsection, which are intended to include all direct federal agency or instrumentality issued mortgage backed securities, and which have a market value of not less than the principal amount of the certificates or in any other manner and amount provided by law for deposits of the investing entities;

6. Invest in a local government investment pool as authorized by the Interlocal Cooperation Act (TEX. REV. CIV. STAT. ANN. ACT. 4413 (32c), as amended, and the Public Funds Investment Act (TEX. REV. CIV. STAT. ACT. 842a-2), as amended. The investment pool must comply with the requirements of the Public Funds Investment Act, as amended, as follows:
    a. The investment pool maintains a stable asset value of one dollar as defined in the Public Funds Investment Act;
    b. The investment pool maintains a AAA, or AAAm rating by one of the nationally recognized rating agencies;
    c. The investment pool's maximum average dollar weighted maturity does not exceed 90 days; and

d. The investment pool's continued compliance with the remaining provisions of the Public Funds Investment Act.
e. The eligible investments of the pool are as follows: obligations of the United States or its agencies and instrumentalities, other obligations, the principal of and interest on which are unconditionally guaranteed or insured by the United States, fully collateralized repurchase agreements with a defined termination date secured by obligations of the United States or its agencies and instrumentalities, other obligations, the principal of and interest on which are unconditionally guaranteed or insured by the United States, and SEC registered money market funds authorized by the Public Funds Investment Act and rated in the highest category by at least one nationally recognized rating agency, reverse repurchase agreements with a term of no longer than 90 days.
f. Include in its investment policy and/or operating procedures the following information: a description of eligible investment securities and unacceptable investments, a written statement on investment policy and objectives, a description of interest calculations, distribution, and treatment of gains and losses, security safeguarding, valuation collateralization and auditing, and a fee schedule.

7. Direct repurchase agreements with primary security dealers or financial institutions doing business in the State of Texas having a defined termination date, and secured by U.S. Government or federal agency securities, provided that the ownership of collateral for the repurchase agreement is transferred to the City, and deposited with a safekeeping agent for the duration of the contract and a signed master repurchase agreement has been executed with the counterparty.

8. SEC-registered no-load money market mutual funds with a dollar weighted average portfolio of 90 days or less whose assets consist exclusively of United States Government Securities whose investment objectives include seeking to maintain a stable net asset value of $1.00 per share. Investment in mutual funds shall be limited to a maximum of ten percent (10%) of the City's available funds.

9. Certificate of Deposit Account Registry Service (CDARS) deposited with a certificate of deposit issued by a depository institution that has its main office or branch office in this state that is selected by the investing entity pursuant to the requirements of Section 2256.010 of the Government Code.

The City is not required to liquidate an investment that was authorized at the time of its purchase.

Unacceptable Investment Instruments

The following securities, although authorized by the Public Funds Investment Act, are not eligible investments for the City:

1. Collateralized mortgage obligations and/or obligations of the following structure
   a. obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgagebacked security collateral and pays no principal;
   b. obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
   c. collateralized mortgage obligations that have a stated final maturity date of greater than 10 years; and
   d. collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

2. Commercial paper

3. Banker's acceptances

4. Reverse repurchase agreements (Local Government Investment Pools which the City participates in may engage in reverse repurchase agreements if the term is 90 days or less)

5. No-load mutual funds other than SEC-registered no-load money market mutual funds with a dollar weighted average portfolio of 90 days or less whose assets consist exclusively of United States Government Securities whose investment objectives include seeking to maintain a stable net asset value of $1.00 per share.

6. Guaranteed investment contracts

7. Share certificates of qualifying credit unions

Effect of Loss of Required Rating

An investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have a minimum rating. The Investment Officer shall take all prudent measures that are consistent with the City's investment policy to liquidate the investment(s) that does not have the minimum rating (2256.021). In accordance with Section (2256.005(b)), the Investment Officer shall monitor rating changes in current investments by keeping a monthly record of ratings issued by three nationally recognized rating agencies.

Investment Strategy

The investment strategy by type of fund is as follows:

1. Operating Funds

The investment strategy for operating fund(s) is to assure that anticipated cash flows are matched with adequate investment liquidity. A secondary objective is to create a portfolio, which will experience minimum volatility during economic cycles. These funds shall not have an investment with a stated maturity greater than two years and the weighted average maturity shall not exceed eighteen months.

2. Debt Service Funds

The investment strategy for debt service fund(s) is the assurance of investment liquidity to cover the debt service obligations on the required payment date. Investments purchased shall not have a stated final maturity date which exceeds the corresponding debt service payment date. The weighted average maturity shall not exceed one year.

3. Reserve Funds

The investment strategy for reserve fund(s) is the assurance of investment liquidity adequate to cover the debt service obligations not funded by debt service funds on the required payment date. Investment of reserve funds are controlled by their ordinance, resolution or indenture, and Federal and State law. Bond documents must be examined for each issue, for potential differences with this policy concerning investment instruments, maximum maturity or average life restrictions, call dates or sinking fund redemptions, and applicable arbitrage yields and rebate liability. Provisions contained in the bond documents will supersede provisions of this policy. Weighted average maturity shall be incompliance with bond requirements, as stated.

Reserve funds will be invested using a more conservative approach than the current standard investment strategy when arbitrage rebate rules require refunding excess earnings. All excess earnings received will be segregated to allow a proper determination of interest income to be used in the arbitrage calculation.

4. Special Project or Special Purpose Funds

The investment strategy for special projects or special purpose fund portfolio(s) will have as their primary objective to assure that anticipated cash flows are matched with adequate investment liquidity. The city's final maturity dates of securities held shall not exceed the estimated project completion date. Funds in excess of defined construction payment schedules shall be limited to a maximum final maturity date of three years.

Maturity limitations for single issue reserve funds shall not exceed the sooner of five (5) years, the call provisions of the bond ordinance, or the final maturity of the bond issue.

Annually, the City Council shall formally review the Investment Policy and investment strategy contained with the Policy and record in writing that it has reviewed the Policy and record any changes to either the policy or strategy.

A. Diversification

The City will attempt to limit the risk of loss through diversification of its portfolio and to achieve the aforementioned investment strategies by diversification of instruments.
Diversification by Instrument of Portfolio Maximum Percent

U.S. Treasury Obligations (Bills, Notes and Bonds),	100%
U.S. Government Agency Securities, and Instrumentalities of Government Sponsored Corporations	75%
Certificates of Deposit (CD's) Commercial Bank's	75%
Local Government Investment Pool	75%
Certificate of Deposit Account Registry Service (CDARS)	75%
Tri-Party Repurchase Agreement	75%
SEC registered, no-load mutual fund	10%

Investment Procedures

The City shall enter the following agreements (if applicable): safekeeping, PSA repurchase agreements, wire transfer agreements, banking services contracts, and collateral/depository agreements. These contracts shall include the explicit delegation of authority to persons responsible for the transactions involving these agreements. No person except those designated in the contract may engage in any investment transactions.

On all funds invested in instruments as listed in "Permissible Investments" numbers one through five, oral bids shall be requested from at least two broker/dealers or national banks. The City will accept the bid that provides the highest rate of return within the maturity required and within the parameters of this policy. Records will be kept of the bids offered, bids accepted, and a brief explanation of the decision that was made regarding the investment.

Qualified Institutions

Annually, the City Council shall approve four financial institutions for investment purposes as recommended by the Chief Financial Officer. All firms shall answer the Broker/Dealer questionnaire (Appendix A) and submit their most recent audited financial statements to the City Council for evaluation of credit worthiness. All personnel in

the firms who will be trading or quoting securities to the City Council must maintain a current NASD license and be registered to deal securities in the State of Texas. An investment certification form (Appendix B) on the firm's letterhead signed by a principal of the firm must be on file with the City.

Safekeeping

All marketable securities purchased by the City shall be held in third party safekeeping by an institution designated as primary agent. All securities will be delivered to the third party institution by seller. Personnel in the third party institution will verify the correct security was delivered by the seller ("delivery vs payment"). The third party institution shall issue a safekeeping receipt to the City listing the specific instrument, rate/yield, maturity, CUSIP, and other pertinent information. Collateral on deposit type securities which exceed the FDIC coverage shall be held in a third party safekeeping institution. In the event a third party safekeeping institution is used, a collateral agreement shall be executed between the City Council, depository which pledged the collateral, and the third party custodian of the collateral. The City will retain possession of all original safekeeping receipts and the receipts will state the security is pledged to the City. Either the City Manager, Chief Financial Officer or Accounting Manager must approve release of collateral in writing prior to its removal from the safekeeping account.

Selection of Financial Institutions

Depositories shall be selected through the City's banking services procurement process, which shall include a formal request for application. In selecting depositories, the services available, service costs, and credit-worthiness of institutions shall be considered, and the Investment Officers, shall conduct a comprehensive review of prospective depositories' credit characteristics and financial history.

The City shall select financial institutions from which the City may purchase certificates of deposit in accordance with the Act and this Policy. The City will have a written depository agreement with any financial institution with whom the City has time or demand deposits. The Investment Officer shall monitor the financial condition of financial institutions where certificates of deposit are held. A qualified representative of the financial institution must sign the investment certification form (Appendix B) on the financial institutions letterhead and it must be kept on file with the City.

Collateral Securities for Certificates of Deposit and Demand Accounts The City will accept as collateral for its Certificates of Deposit and demand accounts the following securities:

A. FDIC coverage

B. U.S. Treasury bills, notes and bonds

C. United States Agency and instrumentalities bills or notes

D. GNMA mortgage backed fully modified pass through securities

E. Texas state, city, county or school bonds with a remaining maturity of seven years or less and a rating of "A" or better by Moody's, Fitch Ratings, and Standard and Poor's.

F. Surety Bond

G. Federal Home Loan Bank Letter of Credit issued to the City

Collateral shall be "marked to market" monthly by the Finance Manager. The following percentages constitute the minimum market value for collateral instruments that are pledged for the City's Certificates of Deposit and demand deposits.
Form of Collateral Pledged Collateral Ratio

1. U.S. Treasury bills, notes, and bonds
    a. maturing within 1 year 102%
    b. maturing in 1-5 years 105%
    c. maturing in more than 5 years 110%

2. Actively traded U.S. Government Agency securities
    a. maturing in less than 1 year 103%
    b. maturing in 1-5 years 107%
    c. maturing in more than 5 years 115%
3. GNMA mortgage pass through securities 115%

4. Entities in the State of Texas bonds

    General Obligation Bonds
    a. maturing in less than 1 year 102%
    b. maturing in 1-5 years 105%
    c. maturing in more than 5 years 107%

    Revenue Bonds
    a. maturing in less than 1 year 105%
    b. maturing in 1-5 years 110%
    c. maturing in more than 5 years 115%

Collateral shall be audited annually be the City's independent auditor and may be audited by the City at anytime during normal business hours of the safekeeping bank.

Arbitrage

The Tax Reform Act of 1986 places limitations on the City's yield from investing certain tax-exempt bond proceeds, debt service funds and reserve funds. The rebate provisions require that the City compute earnings on investments from certain issues of bonds on a periodic basis to determine if rebate is required.

To determine the City's arbitrage position, the City is required to calculate the actual yield earned on the investment of the funds and compare it to the yield that would have been earned if the funds had been invested at a rate equal to the yield on the applicable bonds sold by the City. The rebate provisions state that periodically (not less than once every five years and not later than sixty days after maturity of the bonds), the City is required to pay the United States Treasury a rebate of any excess earnings. These restrictions require extreme precision in the monitoring and record keeping of investments, particularly in computing yields to ensure compliance. Failure to comply can dictate that the bonds become taxable, retroactively from the date of issuance.

The investment strategy for bond funds which fall under the arbitrage provisions of the Tax Reform Act of 1986, is that the City will attempt to earn maximum allowable bond yield with market conditions permitting.

Reporting Requirements

The Chief Financial Officer and Accounting Manager shall issue a written report quarterly to the Audit Committee and City Council concerning the City's investment transactions for the preceding quarter and describing in detail the investment position of the City as of the end of the quarter indicating the market values of all investments held during the quarter. The report shall list for each investment held during the quarter: the purchase price of the investment, the par value of the investment, the market value of the investment at the beginning of the quarter, market value of the investment at the end of the quarter, and fully accrued interest for the period. The portfolio shall be marked to market monthly and market pricing information is to be obtained through the use of appropriate external third party software, third party safekeeping service, or a third party independent pricing service. This report shall be in compliance with provisions of the Public Funds Investment Act, as amended. The report shall be signed by the Chief Financial Officer and Accounting Manager, as the investment officers for the City, and state its compliance with the Public Funds Investment Act and adopted investment policy strategy. The quarterly investment reports must be reviewed annually by the City's external audit firm as a part of the City's annual audit and reported to the City Council.

Training Requirements

In accordance with the Act (2256.005 and 2256.008), the Chief Financial Officer and Accounting Manager shall attend 10 hours of investment training within 12 months of assuming duties and 8 hours not less than once in a twoyear period that begins on the first day of the City's fiscal year and consists of the two consecutive fiscal years after that date. Both the Chief Financial Officer and Accounting Manager shall complete ten hours of training every two years as required by the Public Funds Investment Act. This training may be obtained from the following sources: North Central Texas Council of Governments, Government Treasurer's Organization of Texas, Government Finance Officer's of Texas, Texas Municipal League or the University of North Texas Center for Professional Development. The training must include education in investment controls, security risks, strategy risks, market risks, and any other topics as required by the Public Funds Investment Act.

GLOSSARY

AGENCIES - Federal agency securities and/or Government-sponsored entities.

BENCHMARK – A comparative base for measuring the performance or risk tolerance of the investment portfolio. A benchmark should represent a close correlation to the level of risk and the average duration of the portfolio's investments.

BROKER – A broker brings buyers and sellers together for a commission.

CERTIFICATE OF DEPOSIT – A time deposit with a specific maturity evidenced by a certificate. Large-denomination CD's are typically negotiable.

COLLATERAL – Securities, evidence of deposit, or other property which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

DEALER – A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his own account.

DELIVERY VERSUS PAYMENT – Delivery verses payment is the delivery of a security and there is an exchange of money after the delivery of the security.

DISCOUNT SECURITIES – Non-interest bearing money market instruments that are being issued at a discount and redeemed at maturity for full face value, e.g. Treasury
Bills.

DIVERSIFICATION – Dividing instruments among securities offering independent returns.

FEDERAL CREDIT AGENCIES – Agencies of the Federal government set up to supply credit to various classes of institutions and individuals e.g. savings and loans, small business firms, students, farmers, farm cooperatives, and exporters.

FEDERAL DEPOSIT INSURANCE CORPORATION (FDIC) – A federal agency that insures bank deposits, currently up to $100,000 per deposit.

FEDERAL HOME LOAN BANKS (FHLB) – Government sponsored regional wholesale banks which lend funds and provide correspondent banking services to member commercial banks, thrift institutions, credit unions and insurance companies. `The mission of the FHLB is to liquefy the housing related assets of its members who must purchase stock in their district bank.

FEDERAL NATIONAL MORTGAGE ASSOCIATION (FNMA) – FNMA, like GNMA was chartered under the Federal National Mortgage Association Act in 1938. It is a federal corporation and the largest single provider of residential mortgage funds in the United States. FNMA's securities are highly liquid and widely accepted. FNMA assumes and guarantees that all security holders will receive timely payment of principal and interest.

GOVERNMENT NATIONAL MORTGAGE ASSOCIATION (GNMA) – Securities influencing the volume of bank credit guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations. Security holder is backed by the full faith and credit of the US Government.

LIQUIDITY – An asset that can be converted quickly and easily to cash.

LOCAL GOVERNMENT INVESTMENT POOL – An investment by local governments in which their money is pooled as a method for managing local funds.

MARKET VALUE – The price at which a security is trading and could presumably be purchased or sold.

MASTER REPURCHASE AGREEMENT – A written contract that establishes each party's rights in the transactions. A master agreement will specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

MATURITY – The date upon which the principal or stated value of an investment becomes due and payable.

MUTUAL FUND – An investment company that pools money and can invest in a variety of securities, including fixed-income securities and money market instruments. Mutual funds are regulated by the Investment Company Act of 1940 and must abide by Securities and Exchange disclosure guidelines.

PORTFOLIO – Collection of securities held by an investor.

PRIMARY DEALER – A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to informal oversight.

PRUDENT PERSON RULE – An investment standard outlining fiduciary responsibilities of public funds investors relating to investment practices.

RATE OF RETURN – The yield obtainable on a security based on its purchase price or its current market price.

REPURCHASE AGREEMENT – An agreement of one party to sell securities at a specified price to a second party and a simultaneous agreement of the first party to repurchase the securities at a specified price or at a specified later date.
REVERSE REPURCHASE AGREEMENT – An agreement of one party to sell securities at a specified price to a second party and a simultaneous agreement by the first party to resell the securities at a specified price to the second party on demand or at a specified date.

SAFEKEEPING – Holding of assets (e.g. securities) by a financial institution.

TREASURY BILLS – A non-interest bearing discount security issued by the US Treasury to finance the national debt. Most bills are issued to mature in three months, six months, or one year. The yields on these bills are monitored closely for interest rate trends.

TREASURY BONDS – Long term US government debt securities with maturities of ten to thirty years.

TREASURY NOTES – Intermediate term US government debt securities with maturities of one to ten years.

YIELD – The current rate of return on an investment security generally expressed as a percentage of the securities current price.

City of Colleyville

General and Utility Fund Balance Policy Updated at the May 2017 Audit Committee meeting

General:

The objective of this policy is to ensure adequate fund balances are maintained, to have funding available for expenses in the event of unforeseen emergencies and to preserve the credit worthiness of the City for borrowing monies at favorable interest rates. After designations of the available General and Utility Fund Balances are authorized, the remaining respective amount is defined as Unassigned Fund Balance. Operating revenues will sufficiently fund current year operating expenditures. (Operating deficits are normally contrary to City policy as well as reasonable financial prudence.) All Unassigned Fund Balance are eligible for use at the discretion of the City Council. Such determinations will be handled by the City Council on a case-by-case basis. Operating revenues are defined as both (a) current year revenues and (b) revenues generated in prior fiscal years.

Purpose:

Establishing a policy for the fund balance in the General and Utility Funds is to provide a guideline for budgeting decisions and to insure that an adequate unassigned balance is provided to fund operations, by providing sufficient protection against uncollected taxes and shortfalls from municipal revenue sources. The General Fund is the primary operating fund of the City for its nonutility related operations. In addition, the City of Colleyville desires to maintain its current debt rating of AAA. Rating agencies are concerned about a government's credit worthiness and the level of unassigned General and Utility Fund balances are a part of the rating agencies evaluation.

There is no formula for determining an appropriate fund balance. Items to consider include the timing of revenue collections, the local and national economic environment, the volatility of the major revenue sources, and the degree of protection desired to mitigate current and future financial risks. The City of Colleyville obtains a substantial portion of its revenue from property taxes, sales taxes, franchise fees and utility fees.

While the most stable of revenue sources, property tax growth over the coming years will stabilize in growth as the city nears build-out. Sales tax collections are derived from local retail sales and are dependent upon both the local and national economies. The collection of franchise fees, particularly those based upon sales of electricity and natural gas, vary widely depending upon local weather conditions. Utility fees, similar to franchise fees, are subject to weather conditions. As a result, the desired level of unassigned General and Utility Fund General and Utility Fund Balance Policy

balances are higher than the minimum level designated by the Government Finance Officers Association recommended practice on determining the appropriate level of unassigned fund balance for the General and Utility Funds.

De nitions

Fund Equity - A fund's equity is generally the difference between its assets and its liabilities.
Fund Balance - An accounting distinction is made between the portions of fund equity that are spendable and nonspendable. These are broken up into five categories:

1. Nonspendable fund balance - includes amounts that are not in a spendable form or are required to be maintained intact. Examples are inventory or permanent funds.

2. Restricted fund balance - includes amounts that can be spent only for the specific purposes stipulated by external resource providers either constitutionally or through enabling legislation. Examples include

grants and child safety fees.

3. Committed fund balance - includes amounts that can be used only for the specific purposes determined by a formal action of the City Council. Commitments may be changed or lifted only by the City Council.

4. Assigned fund balance - comprises amounts intended to be used by the City of Colleyville for specific purposes. Intent can be expressed by the City Council. In governmental funds other than the General Fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.

5. Unassigned fund balance - is the residual classification of the General Fund and Utility Fund and includes all amounts not contained in other classifications. Unassigned amounts are technically available for any purpose.

Policy

Committed Fund Balance

The City Council is the City's highest level of decision-making authority and the formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is an ordinance approved by the Council at the City Council meeting. The ordinance must either be approved or rescinded, as applicable, prior to the last day of the fiscal year for which the commitment is
General and Utility Fund Balance Policy

made. The amount subject to the constraint may be determined in the subsequent period.

Assigned Fund Balance

The City Council has authorized the City's Chief Financial Officer as the official authorized to assign fund balance to a specific purpose as approved by this fund balance policy and City Council action.

Minimum Unassigned Fund Balance

It is the goal of the City to achieve, and maintain an unassigned fund balance equal to three months of that year’s budgeted expenditures for both the General and Utility Funds. The City Council may declare a fiscal emergency and withdraw any amount of the unassigned General and Utility Fund Balances for purposes of addressing the fiscal emergency. Any such action must also provide for necessary appropriations to restore the designated fund balance to the balance within a three-year.

Order of Expenditure of Funds

When multiple categories of fund balance are available for expenditure (for example, a construction project is being funded partly by a grant, funds set aside by the City Council, and unassigned fund balance), the City will start with the most restricted category and spend those funds first before moving down to the next category with available funds, unless specified otherwise by the City Council.

Procedures:

In order to achieve the objectives of this policy, the following guidelines shall be adhered to:

1. As part of the annual budget process, the Chief Financial Officer will estimate and prepare a projection of the year-end unassigned fund balances. Such projection will include an analysis of trends in fund balance

levels on an historical and future projection basis. The Chief Financial Officer shall present the findings to the City Council as a part of the budget review process for the ensuing fiscal year.

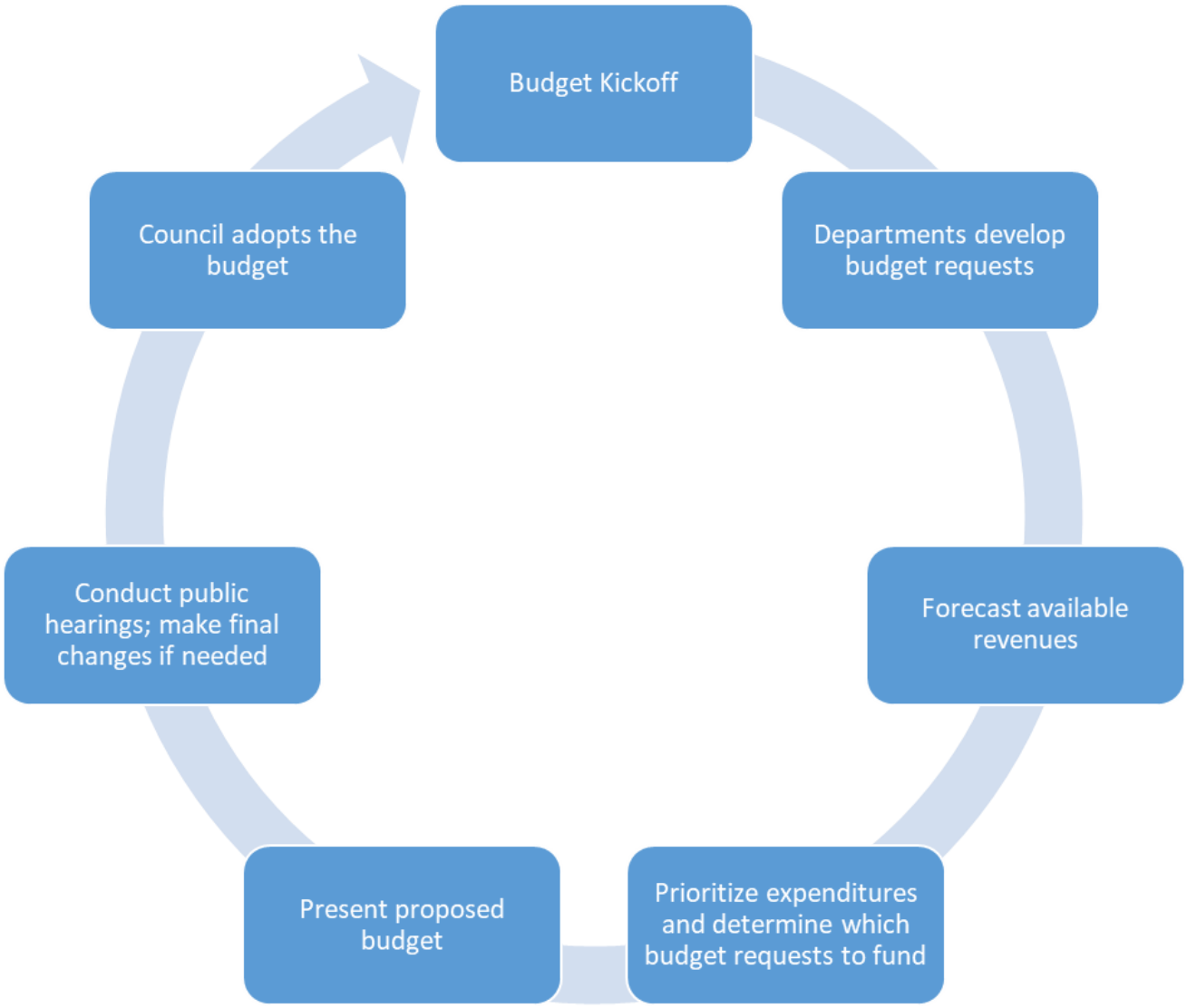
General and Utility Fund Balance Policy

2. Any anticipated balance in excess of the three months of Unassigned Fund Balance in the General and Utility Funds may be budgeted to reduce the ensuing year's property tax levy and/or utility rates or may be allocated by the City Council during the course of the fiscal year for special projects.

3. This policy will be reviewed by the Audit Committee every three years following adoption or sooner, at the direction of the City Council.

Budget Timeline

THE BUDGET PROCESS



The City Charter of the City of Colleyville establishes the fiscal year as October 1 through September 30. The Charter requires the City Manager to submit a proposed budget and accompanying budget message to the City Council each year. The Council reviews the proposed budget at workshops and revises as appropriate prior to general circulation for

public hearings.

The City Manager, two Assistant City Managers, Finance Director, and Human Resources Director (Budget Team) oversee the preparation of the proposed budget. A budget calendar is discussed with the City Council and then distributed to the Leadership Team, which is composed of department and/or division heads. Each department submits additional funding requests to the Budget Team for any additional funding requested above and beyond that provided in the current fiscal year. These requests are reviewed in meetings with the Budget Team where the departments describe the requests and their importance. For fiscal year 2023, the City Council's nine consensus priorities and objectives identified in the City's Strategy Plan were used to guide the Budget Team in developing the City Manager's budget recommendation.

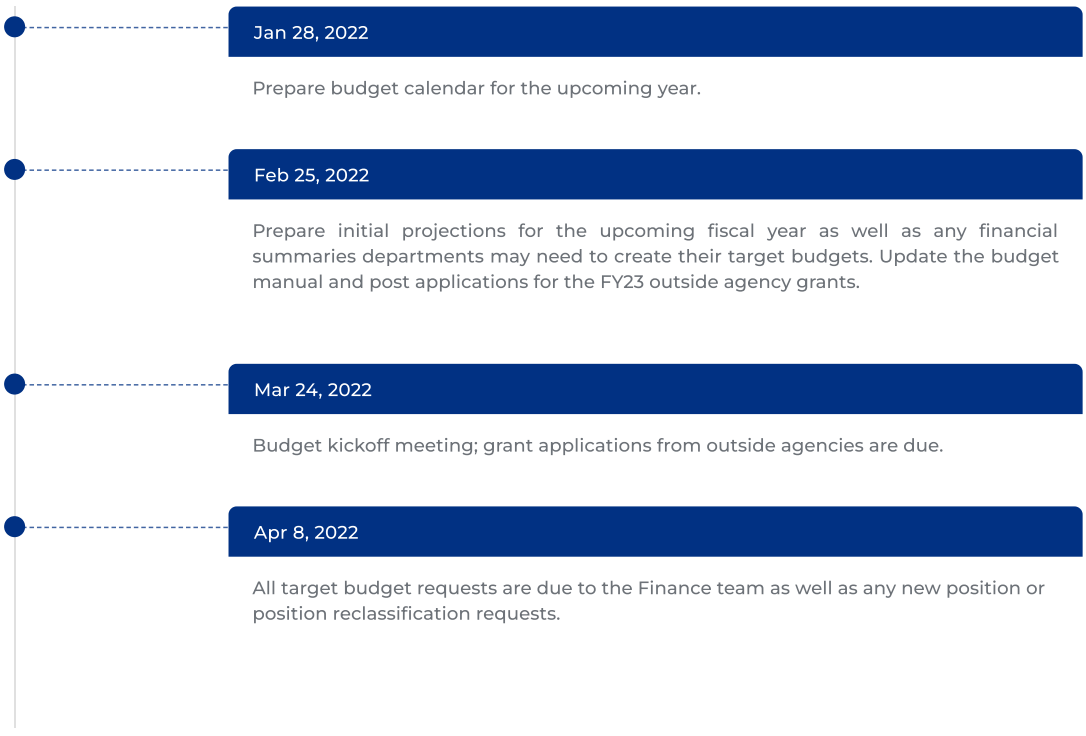
The proposed budget is presented to the City Council by the City Manager at a budget work session. Department heads are available to respond to City Council questions at the work session. The proposed budget is made available to the public and the press on the City's website and the public hearing schedule is confirmed.

Before the public hearings are held, notices of the public hearings on the proposed budget are posted and published in the newspaper. After public hearings at two consecutive regular City Council meetings, the Council may adopt the proposed budget, with or without amendment. The budget ordinance is to be adopted no later than the 30th day of September and requires an affirmative vote of a majority of the Council. The Council adopts the tax rate ordinance at the same meeting as the budget ordinance.

THE BUDGET AMENDMENT PROCESS

To amend the total expenditures of the current year budget, an ordinance is presented to the City Council at a regularly scheduled Council meeting. Public hearings are held on the proposed budget amendment at two consecutive regularly scheduled Council meetings. After the second public hearing, the budget amendment is voted upon by the City Council. After approval, the ordinance becomes an attachment to the original budget.

Per Section 9.04 D of the Charter of the City of Colleyville, Texas, "At any time during the fiscal year the City Manager may transfer part or all of any unencumbered appropriation balance among programs within a department, division, or office and upon written request by the City Manager, the Council may by ordinance transfer part or all of any unencumbered appropriation balance from one department, office, or agency to another."



Apr 12, 2022

Issue request for proposals for health insurance for the upcoming fiscal year.

Apr 20, 2022

All remaining budget requests are due to the Finance team.

Apr 25, 2022

Budget meetings between department representatives, the Finance team, and the City Manager's Office.

May 20, 2022

Preliminary appraised property values are available from the Tarrant County Appraisal District.

Jun 21, 2022

City Council budget priority setting session.

Jun 21, 2022

Budget work session to review preliminary numbers and health insurance options for the upcoming fiscal year.

Crime Control and Prevention District Board meeting, public hearing on the budget, and budget work session.

Members of the public are invited to listen and share thoughts during these meetings.

Jul 6, 2022

Crime Control and Prevention District budget adoption.

Approve recommended health insurance contract for upcoming fiscal year.

Discussion to update fees and charges for the upcoming fiscal year.

Review five-year capital improvement plan.

Jul 19, 2022

First reading of the Crime Control and Prevention District budget ordinance by City Council. Members of the public are invited to listen and share thoughts during this meeting.

Jul 22, 2022

Certified property tax roll is released by the Tarrant Appraisal District.

Jul 29, 2022

Distribute the City Manager's final proposed budget for the upcoming fiscal year.

Aug 2, 2022

Presentation of the proposed budget, submission of the certified appraisal roll, submission of effective and rollback tax calculations, second reading and approval of the Crime Control and Prevention District budget, and resolution approving the City's proposed tax rate for the upcoming fiscal year.

Members of the public are invited to listen and share thoughts during this meeting.

Aug 9, 2022

Colleyville Economic Development Corporation budget work session.

Aug 23, 2022

Adoption of the Colleyville Economic Development Corporation budget and presentation on the annual activity report.

First public hearing on the proposed tax rate (if needed).

Members of the public are invited to listen and share thoughts during this meeting.

Sep 6, 2022

First reading of: (1) the upcoming fiscal year budget, (2) the tax rate ordinance, (3) the year-end budget amendment for the current fiscal year, (4) the ordinance amending fees and charges for the upcoming fiscal year, and (5) the ordinance amending the water and sewer utility base rates.

Additionally, Council will approve a resolution adopting the Colleyville Economic Development Corporation budget as well as its multi-year capital improvement plan.

Members of the public are invited to listen and share thoughts during this meeting.

Sep 20, 2022

Second reading and official adoption of: (1) the budget ordinance, (2) the tax rate ordinance, (3) the year-end budget amendment ordinance for the current fiscal year, (4) the ordinance amending any fee changes for the upcoming fiscal year, (5) the ordinance amending the water and sewer utility base rates, the resolution adopting the City's five-year capital improvement plan, and (6) a resolution ratifying a property tax revenue increase (if needed).

Members of the public are invited to listen and share thoughts during this meeting.

Oct 1, 2022

The new fiscal year begins.

Dec 30, 2022

Submit adopted budget to the Government Finance Officers' Association for award consideration

BUDGET OVERVIEW

Strategic Plan

Purpose of the Strategic Plan
Colleyville's Strategic Plan acts as a planning and budgeting tool that guides the annual development of the City's budget and in turn the operating and capital program focuses over the next 5-10 years. The City of Colleyville first revised its strategic plan in June of 2018, which began with a visioning workshop. During that time the sitting Council and senior staff were guided in defining the City's strengths, weaknesses, opportunities, and threats, culminating with the identification of the City's vision, mission and values, as well as over-arching goals that further defined specific strategies to be taken by the City. In support of the City's overall Vision, Mission, and Values, citizen driven service expectations and risk mitigation strategies were identified, many of which remain in the plan's current version.

Since the plan was first adopted, Colleyville's budget process has been rooted in adhering to these strategies. Additionally, performance measures are continually developed by staff as a means to align operations with this plan. The Strategic Plan is refreshed each year at a Council-led priorities workshop, which is typically held in June. During this workshop, City Council reviews progress towards initiatives with upper-level staff and analyzes specific projects for inclusion in the operating and capital budget process, including estimated costs, funding sources, and other long-term implications. The current iteration of this plan is as follows:



Examples of specific programs added for FY23 in conjunction with the City's plan are:

- Major Operating initiatives identified
  the addition of 6 new School Resource Officers in conjunction with strategies 2.1 and 2.4
  the addition of 1 new Municipal Court Clerk in the Colleyville/Keller Municipal Court in conjunction with strategies 2.1, 2.2, and 2.4

the addition of 1 Beautification and Landscape Supervisor as well as 1 Parks Matinenance Technician in conjunction with strategies 2.1, 2.2, 5.2, and 5.3

- Major Capital Initiatives identified

  Heroes Park renovations: a significant portion of Colleyville's capital improvement plan is focused on park improvements and leisure options for residents. In conjunction with this, the City has also placed significant emphasis on delivering quality community events, such as Stars and Guitars (Colleyville's 4th of July event), the Harvest Festival, the Holiday Tree Lighting, fine arts events and concerts in the Plaza, Fall and Spring car shows, and movies in the Village, among others. Each of these events are different in scope, attendance, and resource requirements. Therefore, the City would like to develop an area adjacent to City Hall in order to utilize for small-to-mid sized events. The current area is a small park called Heroes Park, and the plan is to expand upon the existing land. This initiative is in conjunction with strategies 3.4, 5.1. 5.2, and 5.3.
  The Colleyville Community Center: in late FY22, the City came pong the opportunity to purchase 15 acres of land containing a 42,000 square foot building currently utilized by a church. The church had decided to vacate and sell the property, inquiring if the City would be interested. City Council subsequently determined the property would be perfect for a modest recreation center, which has been a community-expressed desire for years. The purchase will be made with bonds sold in December of 2023, and renovations will commence shortly thereafter. This initiative is in conjunction with strategies 3.4, 5.1. 5.2, and 5.3.

Strategic Goals Mapped to Departments

This document contains summaries for each operating department across the City. These summaries identify the departments' core services, which are in turn linked to the strategic goals outlined below. Most departments are key players in more than one strategic goal, and this can occasionally shift from year to year. The following table summarizes how these goals are mapped to Colleyville's operating departments:

Strategic Goals map to Departments

Goals	Strategy Map	City Council	City Administration	Economic Development	City Secretary
Operate Transparently	Actively involve and engage stakeholders	X	X		X
	Develop future community leaders				
	Assure convenient access to public information				X
	Communicate thoroughly and strategically		X		X
Deliver High Quality Core Services	Provide responsive, efficient city services		X		X
	Recruit and retain a highly-qualified workforce				
	Effectively leverage information technology				
	Demonstrate stewardship of public resources				
Assure Adequate Infrastructure	Upgrade the condition of major roads and neighborhood streets				
	Ensure regular repair and replacement of water and wastewater facilities				
	Mitigate storm water runoff and flooding risks				
	Thoroughly plan for future capital investments and associated costs				
Enable Responsible Development	Protect our city's semi-rural residential character			X	
	Encourage compatible commercial growth			X	
	Adopt best-practice planning and development processes			X	
Safeguard our Unique Identity	Create and sustain an identifiable municipal brand			X	
	Support a variety of community events, concerts, and celebrations				
	Provide attractive facilities for leisure and recreation				
	Actively seek public/private partnerships				X
Govern Effectively	Articulate a compelling vision and direction for the community	X			
	Ensure clarity of City Council and staff roles and responsibilities		X		X
	Foster our shared values	X	X		X

Strategic Goals map to Departments

Goals	Strategy Map	Finance	Legal	Library	Public Works	Community Development
Operate Transparently	Actively involve and engage stakeholders					X
	Develop future community leaders					
	Assure convenient access to public information					
	Communicate thoroughly and strategically	X				X
Deliver High Quality Core Services	Provide responsive, efficient city services		X	X		
	Recruit and retain a highly-qualified workforce					
	Effectively leverage information technology			X		
	Demonstrate stewardship of public resources	X	X			
Assure Adequate Infrastructure	Upgrade the condition of major roads and neighborhood streets				X	
	Ensure regular repair and replacement of water and wastewater facilities				X	
	Mitigate storm water runoff and flooding risks				X	
	Thoroughly plan for future capital investments and associated costs	X			X	
Enable Responsible Development	Protect our city's semi-rural residential character					X
	Encourage compatible commercial growth					X
	Adopt best-practice planning and development processes					X
Safeguard our Unique Identity	Create and sustain an identifiable municipal brand					X
	Support a variety of community events, concerts, and celebrations			X		
	Provide attractive facilities for leisure and recreation			X		
	Actively seek public/private partnerships			X		
Govern Effectively	Articulate a compelling vision and direction for the community					X
	Ensure clarity of City Council and staff roles and responsibilities					
	Foster our shared values					

Strategic Goals map to Departments

Goals	Strategy Map	Fire	Police	Parks and Recreation	Communications	Colleyville Center
Operate Transparently	Actively involve and engage stakeholders	X	X	X		
	Develop future community leaders					
	Assure convenient access to public information		X		X	
	Communicate thoroughly and strategically				X	
Deliver High Quality Core Services	Provide responsive, efficient city services	X	X	X		X
	Recruit and retain a highly-qualified workforce					
	Effectively leverage information technology				X	
	Demonstrate stewardship of public resources	X		X		
Assure Adequate Infrastructure	Upgrade the condition of major roads and neighborhood streets					
	Ensure regular repair and replacement of water and wastewater facilities					
	Mitigate storm water runoff and flooding risks					
	Thoroughly plan for future capital investments and associated costs	X		X		
Enable Responsible Development	Protect our city's semi-rural residential character		X			
	Encourage compatible commercial growth					
	Adopt best-practice planning and development processes	X				
Safeguard our Unique Identity	Create and sustain an identifiable municipal brand				X	
	Support a variety of community events, concerts, and celebrations	X		X		X
	Provide attractive facilities for leisure and recreation			X		X
	Actively seek public/private partnerships			X		
Govern Effectively	Articulate a compelling vision and direction for the community					
	Ensure clarity of City Council and staff roles and responsibilities		X			
	Foster our shared values					

Strategic Goals map to Departments

Goals	Strategy Map	Human Resources	Municipal Court	Information Services	Capital Equipment Reserve Fund
Operate Transparently	Actively involve and engage stakeholders				
	Develop future community leaders	X			
	Assure convenient access to public information			X	
	Communicate thoroughly and strategically			X	
Deliver High Quality Core Services	Provide responsive, efficient city services	X	X	X	
	Recruit and retain a highly-qualified workforce	X			
	Effectively leverage information technology	X	X	X	
	Demonstrate stewardship of public resources				
Assure Adequate Infrastructure	Upgrade the condition of major roads and neighborhood streets				
	Ensure regular repair and replacement of water and wastewater facilities				
	Mitigate storm water runoff and flooding risks				
	Thoroughly plan for future capital investments and associated costs				X
Enable Responsible Development	Protect our city's semi-rural residential character				
	Encourage compatible commercial growth				
	Adopt best-practice planning and development processes				
Safeguard our Unique Identity	Create and sustain an identifiable municipal brand				
	Support a variety of community events, concerts, and celebrations				
	Provide attractive facilities for leisure and recreation				
	Actively seek public/private partnerships				
Govern Effectively	Articulate a compelling vision and direction for the community				
	Ensure clarity of City Council and staff roles and responsibilities				
	Foster our shared values				

Priorities & Issues

In addition to affirming the City's overall strategic plan, in June of 2022 City Council identified the following 10 high priority objectives for the 2023 fiscal year:

City Council 2022-2023 High Priority Objectives



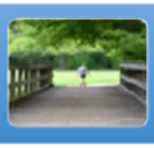
Approve additional funding to provide dedicated School Resource Officers in every public school in Colleyville



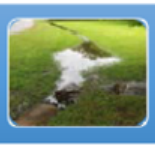
Remain fiscally conservative and carefully manage the tax rate



Complete the redevelopment plan for the Northern Gateway and the sale of the Southern Gateway



Continue to enhance existing parks, develop new park amenities, and add trail connections



Develop a drainage, creek, and waterways maintenance program and funding mechanism

Grow and strengthen the City's relationship with GCISD



Provide a streamlined process for Council involvement at various community functions and organization meetings



Evaluate current technology platforms and processes to identify opportunities for improvement



Focus on infrastructure and road maintenance approach, providing some relief after several significant reconstruction projects



Support our first responders and ensure they have the support and tools needed

The adopted budget accomplishes these priorities as well as a few others in the following ways:

Maintains a low tax rate

2022 certified values increased 10.2% in total compared to 2021 certified values. The fiscal year 2023 proposed budget includes a proposed tax rate of $0.265618/$100 of valuation, a $0.02616 reduction from the current $0.291778 tax rate. ***This marks the fifth year that Colleyville has adopted the calculated no-new-revenue rate***, meaning that the City's property tax rate is adjusted downward as property values increase. This is designed to keep taxpayers' bills from increasing on average, with the City instead relying on the tax revenue from new property developments to fund budget increases.

Budget Year	Average Residential Property Value	Property Tax Rate	Average Property Tax Payment
2013	$397,889	$0.3559	$1,416.09
2014	$406,040	$0.3559	$1,445.10
2015	$421,497	$0.3559	$1,500.11
2016	$423,650	$0.3559	$1,507.77
2017	$460,461	$0.33913	$1,561.56
2018	$500,748	$0.33383	$1,671.67
2019	$521,831	$0.320800	$1,674.03
2020	$552,770	$0.306807	$1,695.94
2021	$562,115	$0.304365	$1,710.88
2022	$584,915	$0.291778	$1,706.65
2023	$650,119	$0.265618	$1,726.83

Provides a balanced budget

The fiscal year 2023 proposed budget is a balanced budget, consistent with both the City's Charter and state law requirements. Operating expenditures are funded with operating revenues. Operating funds maintain a fund balance above the 90-day reserve at all times, as required by the City's financial policies. The City's practice is to a maintain fund balance of at least 100 days, which is accomplished in the proposed budget.

Better aligns speci c expenditures with restricted funds

As with each year, staff examined the budget line-by-line in an effort to place expenditures in the most appropriate fund. In past years, this effort led to more efficient utilization of Hotel Tax dollars and Colleyville Economic Development Corporation (CEDC) funds, alleviating significant expenditure burdens on the General Fund's property taxes. The restrictions on the Hotel Tax Fund are that expenditures must be limited to (1) efforts to attract guests to our hotel industry and (2) seven other specific stipulations, one of which is to advertise the City to individuals and businesses. Staff identified the following positions as being qualified for this funding source: the Community Relations Specialist whose job is to advertise Colleyville, and the Colleyville Center Manager who spends approximately 60% of her time on wedding-related activities at the City-owned Colleyville Center.

Restrictions on the CEDC Fund expenses include parks and park facilities, our library, our community center, open space improvements, and other facilities and improvements. From this, staff determined that Colleyville Center's Sales and Event Specialist could be reallocated to the CEDC Fund, as well as the remaining 40% of the Colleyville Center Manager's salary. Staff further identified $260,000 in contractual costs for the mowing of parks properties that could be reallocated from the General Fund to the CEDC Fund in FY22. The City will continue to reallocate costs to this fund where appropriate.

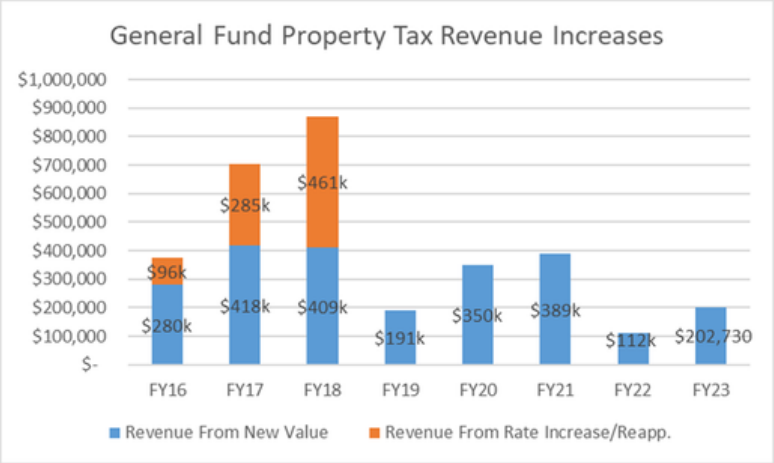
The City also takes advantage of an extra half-cent sales tax dedicated to police funding. This revenue and corresponding expenditures are located in the Crime Control and Prevention District Fund. The City currently funds also moved one additional police officer position from the General Fund into the Colleyville Crime Control and Prevention District Fund (CCCPD), which exists solely to pay for police department operations. In past years, 16 positions have been funded out of the CCCPD, 13 of which are sworn officers. For FY23, staff allocated an additional 6 new School Resource Officer positions in this fund.

This strategy plays an important part in keeping the City's tax rate low, and it will continue to be a focus in future years.

Adjusts General Fund revenue to account for legislative changes and transitioning to nearing residential build-out

Fiscal year 2023 will be the third year operating under the property tax calculation changes from Senate Bill 2, which was approved by the Texas Legislature during the 84th Legislative Session. Among the modifications made, the effective rate is now called the no-new-revenue rate, and rollback rate is now called the voter approval rate. Additionally, cities will be permitted to only raise their tax revenue by 3.5% net of new development revenue before holding a mandatory vote. As discussed earlier, Colleyville is operating with its calculated no-new-revenue tax rate for fiscal year 2023. The adopted budget also reflects Colleyville nearing residential build-out and transitioning to more of a redevelopment and rehabilitation phase by reducing building permit and associated development fee revenue.

As stated above, the City's low tax rate priority means any increase in property tax revenue must be derived from taxation on newly developed property. Although Colleyville is close to build-out, the City did earn $62 million in new taxable property in the current year, most of which is located outside of the Tax Increment Financing District. A graphical representation of the increases in General Fund tax revenue that can be attributed to a rate increase vs. an increase on developed property is below:



Demonstrates responsible scal management with corporate-like ef ciency

City staff has focused on efficiency and sustainability over the last several years, saving well over $1,000,000 in General Fund operating costs. This effort to reduce expenditures was about more than just limiting labor costs and saving dollars. It was an effort to bring corporate-like efficiency to the organization. Our strategy is to only take in the revenue necessary to provide programs and services, rather than accept the maximum possible revenue and then decide how to spend it. This effort continues with the adopted fiscal year 2023 budget. This will be the third full year with the new Enterprise Fleet Management contract to assist the City staff with fleet purchasing and maintenance scheduling, which ultimately saves the City money by timing the disposal of vehicles to maximize return, providing a newer fleet, therefore reducing maintenance costs, and utilizing a fleet with better gas mileage. A consistently refreshed fleet will also provide enhanced safety features for employees who drive the vehicles. The retirement of the fleet service manager in the summer of 2019 provided an opportunity to evaluate how the City conducts its fleet purchasing and maintenance operations. Rather than fill the position, the City has shifted the management oversight to the current field operations supervisor.

The City absorbs costs whenever possible, reallocating dollars to where the need exists rather than being content with the status quo on resource prioritization. This effort pays dividends when attempting to hold service levels steady amidst a global pandemic and subsequent economic recession. Personnel cost increases and maintaining service levels as well

as the health insurance deductible reimbursement program are able to be absorbed without needing any additional property tax revenue. Helping this effort is Colleyville's 2023 health insurance re-rate, which showed no increases in insurance costs.

Expands public safety services

Public safety continues to be one of the community's highest priorities and this budget expands funding for the high level of services Colleyville citizens expect. The fiscal year 2023 budget includes funding for 44 sworn police officers, 13 of whom are funded out of the Colleyville Crime Control and Prevention District (CCCPD) budget (funded by a ½ cent sales tax). Additionally, the City has agreed to create 6 new School Resource Officer positions to help ensure the safety of Grapevine-Colleyville ISD students and facilities. When possible, the City will continue to move officers from the General Fund into the CCCPD fund. The City's strategy is to fund police officers and services from CCCPD as opposed to capital items to connect the sales tax approved by the voters to direct public safety. This strategy has the added benefit of reducing reliance on property tax.

Makes long-term plans for adjusting the Utility Capital Improvement Plan rate in order to fund 5-year CIP

In 2017, the City Council voted to create a new component of the City's utility rates dedicated solely to funding capital projects. The rate is tiered based on meter size and as of FY22 yields approximately $780,000 in revenue each year. In past years, the City had built up a substantial cash balance in the Utility Fund, and these ample reserves have been used to pay for the majority of the projects. Because this excess balance is projected to run out in the coming years, Council has begun adjusting the CIP rate incrementally to provide for adequate capital project funding. This rate was increased to $5.83 per month for the smallest meter sizes in FY22, and no adjustment is necessary for FY23.

Includes investment in and replacement of the City's infrastructure

Year 1 (fiscal year 2023) of the City's 5-Year Capital Improvement Plan (CIP) includes over $27 million in projects to replace aging infrastructure, both above and below ground. These projects include street rehabilitation and reconstruction, water line replacements, park improvements including a new restroom facility and security enhancements, and reinvestment in City facilities such as City Hall, the Colleyville Library, Central Fire Station, and the Justice Center. The CIP also includes funding for drainage improvements and sidewalks/trails. Ensuring that these community assets are well maintained is and will continue to be a high priority. These projects are all fully-funded with cash that is currently available or with revenues projected to be received during this time period. While the City is planning to issue new debt for the purchase and renovation of property for a new recreation center, the City does not plan to heavily rely on debt financing for the future.

Furthers beauti cation efforts throughout the community

The fiscal year 2023 budget also provides funding to further beautification efforts throughout the community. This includes improvements to pedestrian crosswalks and roundabouts, as well as landscaping and street lighting. Funding is also included to complete the installation of towers at the City's northern gateway along the SH26 corridor. The City recognizes that this corridor is truly Colleyville's main street, and the look and feel should be reflective of the exceptional quality found throughout Colleyville.

Issues & Challenges

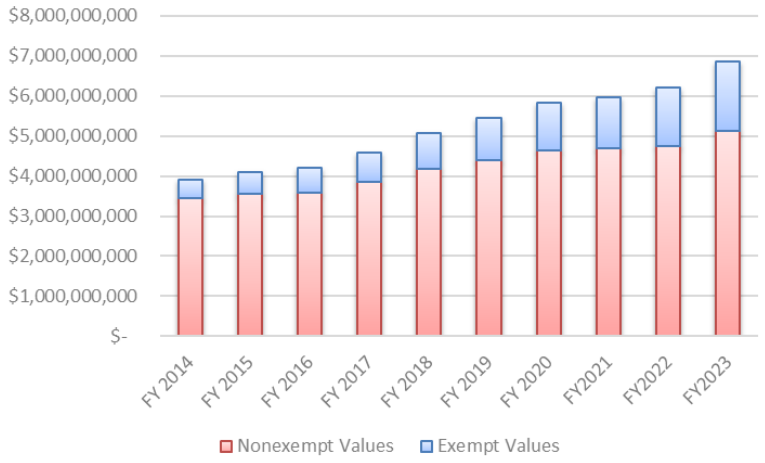
Colleyville benefits from a strong residential base, which helps mitigate the negative effects of economic fluctuations, such as those we have seen recently. Property values all over Texas has been experiencing tremendous growth recently, and Colleyville is no exception. While the City is close to build-out, Colleyville did see close to $60 million in new property growth in both the current year and previous year, most of which is located outside of the Tax Increment Financing District. One of the City Council's highest priorities has been minimizing the tax burden of our citizens, so this new growth is crucial to maintaining that goal. Each year, careful consideration is given to the amount of revenue (and associated tax rate) needed, as opposed to simply maintaining a tax rate that brings in additional revenue due to increased property values. The City Council's budgeting strategy is that any tax rate above the no-new-revenue rate must be fully justified for specific programs or services. For reference, the no-new-revenue rate is a tax rate that aims to keep the average property owner's tax bill static from year-to-year, meaning only brand new property that didn't exist in the previous year can result in new revenue. Fiscal Year 2023 represents the fifth consecutive fiscal year in which the budget is funded with the no-new-revenue tax rate.

Sales tax is the second largest General Fund revenue source. The City's primary commercial corridor is located on Colleyville Boulevard (SH26), which has recently completed its construction (expanding from four-to-six lanes with medians) and beautification efforts. Our biggest sales tax earners tend to be large grocers and liquor stores. As those businesses carry items many shoppers consider to be essential, their sales tend to fluctuate much less than other economic sectors. However, about 11%, or $1.3 million worth of tax does come from our restaurant/bar industry, which is much more susceptible to economic pressures such as a recessions or, in the case of 2020-2021, government shutdowns. COVID-related closures did have an impact on this industry, but sales tax as a whole did not decrease. Rather, Colleyville saw 36% growth in this revenue from 2020 through 2022. This amounts to an extra $2.7 million in resources to fund the City's operations. In fact, FY22 was the first year the City's sales tax came in over $10 million. For the purposes of budgeting conservatively, however, staff balanced the FY23 budget with a more modest outlook.

In keeping with its history of being proactive and creative in supporting local establishments during business interruptions, the City has continued to utilize grants and it's new a gift card program to try and spur consumers to patronize local restaurants and retailers. These programs were heavily utilized during the pandemic and were very well received by all involved, so staff intends to keep them active for the foreseeable future. It is important to note that these efforts have been lauded by the Texas Municipal League and the Texas Economic Development Council for their creativity and innovation.

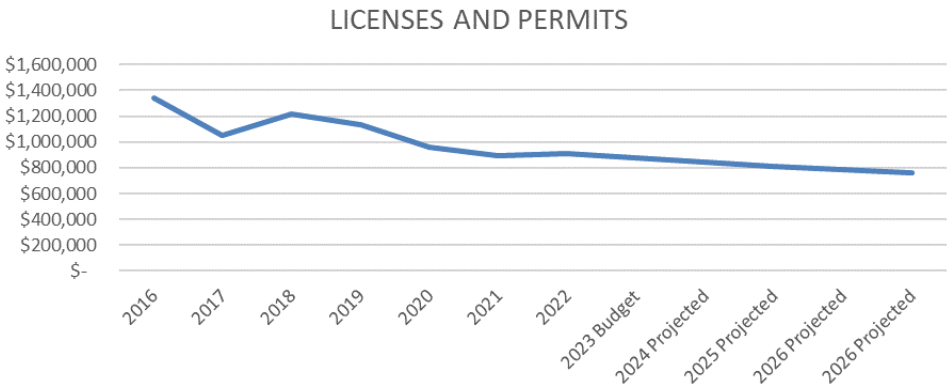
Colleyville continues to prioritize and address the City's critical infrastructure including streets, water, wastewater, sidewalks/trails, and parks. This budget includes a robust 5-year Capital Improvement Plan (CIP), completely funded with cash, to insure infrastructure is maintained and built new where needed to maintain an exceptional quality of life for residents and businesses.

As fortunate as the City has been, Colleyville isn't without its revenue issues. Among them is a marked increase in the number of properties that qualify for a property tax exemption. While Colleyville does not currently have a homestead exemption as some surrounding areas do, the City does offer a property tax exemption for citizens aged 65 and older. When applied, this exemption discounts the taxable value of the residence by $65,000 and subsequently freezes the tax bill owed on the property for as long as the exemption is in place. Growth in the amount of exempt properties each year further suppresses any total assessed value growth, reducing the amount the City can raise from its tax rate. Over a ten-year period, these exemptions went from being 12% of the total assessed value to 25.2% as of the most recent assessment. For a City that prides itself on keeping its property tax rate low, this trend will continue to present a challenge.



There are two other revenue pressures facing Colleyville, one of which began in FY 2020 and will continue forward. First, the proposed budget accounts for H.B. 3535 which was approved by the Texas Legislature during the 84th Legislative Session. This legislation will significantly reduce franchise fee revenue by allowing companies that provide telecommunications and cable or video services to pick whether they want to pay telecommunications franchise fees or cable/video franchise fees, but not both. The City has already experienced a decline in this franchise fee revenue, which peaked in FY19 at almost $2.3 million and subsequently declined to almost $2.1 million in FY22. Staff has conservatively budgeted for this revenue going forward. The second issue reflected in this budget is Colleyville's approach toward

residential build-out, which necessitates transitioning to more of a redevelopment and rehabilitation focus. This transition is poised to reduce building permit and associated development fee revenue in the coming years. Staff anticipates this revenue to steadily decline in the coming years.



Personnel Changes

Colleyville's philosophy is to run the City as if it were a business. In support of that, the City maintains a relatively lean staff, with additions or changes only being made when absolutely necessary and fully justified through the public budget process. For Fiscal Year 2023, City officials identified three primary areas where additional staffing was justified. The Colleyville/Keller Municipal Court has been operating with a lean staff of 5 full-time positions to cover a total population of more than 70,000 people. This already lean staff experienced further stress during FY20 and FY21, when pandemic-related vacancies resulted in full staff turnover. With the workload topping 3,000 citations per clerk, the Court's new administrator successfully demonstrated the benefit one additional clerk would have on the court's operations.

Additionally, the Parks Department will be adding 2 new full-time positions as well: a Landscape Beautification Supervisor and an additional Parks Maintenance Technician. These positions will be dedicated to maintaining the recent beautification efforts spearheaded by the City.

Both of these strategic moves will increase the efficiency of the department as well as reduce necessary overtime for existing staff.

Finally, a new public safety initiative has resulted in the addition of 6 new school resource officers funded through the Crime Control and Prevention District Fund. With recent nationwide concerns regarding school safety, Colleyville Council and citizens have expressed the desire to increase security at Grapevine-Colleyville ISD campuses. These new positions are expected to be filled and in service within the next year and a half.

Below is a summary of staffing by department and fund, as well as an additional roll-up by department.

	DEPARTMENT	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 ADOPTED
General Fund	City Manager's Office	3.20	3.20	3.20	3.20	3.20
	City Secretary's Office	1.50	2.00	2.00	2.00	2.00
	Colleyville Center	4.00	4.00	2.00	2.00	2.00
	Communications/Marketing	0.38	0.38	0.00	0.00	0.00
	Community Development	9.00	9.00	9.00	9.00	9.00
	Economic Development	0.80	0.80	0.80	0.80	0.80
	Finance	4.00	4.00	4.00	4.00	4.00
	Fire	41.50	44.50	44.50	46.00	46.00
	Human Resources	2.00	2.00	2.00	2.00	2.00
	Information Systems Management	3.14	3.64	3.64	3.64	3.64
	Library	5.00	5.00	5.00	5.00	5.00
	Recreation	3.00	3.00	3.00	3.00	3.00
	Municipal Court	4.00	4.00	5.00	5.00	6.00
	Parks	12.00	12.00	12.00	12.00	12.00
	Police	38.00	37.00	37.00	36.00	36.00
	Public Works	16.10	15.10	13.10	12.35	12.35
	Total General Fund FTEs:	**147.62**	**149.62**	**146.24**	**145.99**	**146.99**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Utility Fund	Public Works	20.70	20.70	22.70	23.35	23.35
	Information Systems Management	0.65	0.65	0.65	0.65	0.65
	Utility Billing	4.00	4.00	4.00	4.00	4.00
	Total Utility Fund FTEs:	**25.35**	**25.35**	**27.35**	**28.00**	**28.00**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Drainage Fund	Public Works	6.20	6.20	6.20	6.41	6.41
	Information Systems Management	0.21	0.21	0.21	0.21	0.21
	Total Drainage Fund FTEs:	**6.41**	**6.41**	**6.41**	**6.62**	**6.62**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Crime Control & Prevention District (CCCPD)	Police	11.00	13.73	13.73	14.73	20.73
	Total CCCPD FTEs:	**11.00**	**13.73**	**13.73**	**14.73**	**20.73**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Hotel Tax Fund	Communications/Marketing	0.00	0.00	1.00	1.00	1.00
	Colleyville Center	0.00	0.00	1.20	1.20	1.20
	Total Drainage Fund FTEs:	**0.00**	**0.00**	**2.20**	**2.20**	**2.20**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Juvenile Case Manager Fund	Municipal Court	1.00	1.00	0.00	0.00	0.00
	Total Juvenile Case Manager FTEs:	**1.00**	**1.00**	**0.00**	**0.00**	**0.00**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Capital Projects Fund	Public Works	0.00	0.00	0.75	0.75	0.75
	Total Capital Projects FTEs:	**0.00**	**0.00**	**0.75**	**0.75**	**0.75**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
Economic Development Corporation (CEDC)	Library	7.50	7.50	7.50	7.75	7.75
	Recreation	1.00	1.00	1.00	1.00	3.00
	Colleyville Center	0.00	0.00	0.80	0.80	0.80
	Communications/Marketing	0.63	0.63	0.00	0.00	0.00
	Total CEDC FTEs:	**9.13**	**9.13**	**9.30**	**9.55**	**11.55**

	DEPARTMENT	FY 2019 BUDGETED	FY 2020 PROPOSED	FY 2021 BUDGETED	FY 2022 ADOPTED	FY 2022 ADOPTED
All Funds Summary	General Fund	147.62	149.62	146.24	145.99	146.99
	Utility Fund	25.35	25.35	27.35	28.00	28.00
	Drainage Fund	6.41	6.41	6.41	6.62	6.62
	CCCPD	11.00	13.73	13.73	14.73	20.73
	Hotel Tax Fund	0.00	0.00	2.20	2.20	2.20
	Juvenile Case Manager Fund	1.00	1.00	0.00	0.00	0.00
	Capital Projects Fund	0.00	0.00	0.75	0.75	0.75
	CEDC	9.13	9.13	9.30	9.55	11.55
	Total FTEs:	**200.50**	**205.23**	**205.98**	**207.84**	**216.84**

Personnel Change Summary

City-Wide Totals	FY 2018 ACTUAL	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
City Manager's Office	5.00	3.20	3.20	3.20	3.20	3.20	
City Secretary's Office	2.00	1.50	2.00	2.00	2.00	2.00	
Colleyville Center	4.00	4.00	4.00	4.00	4.00	4.00	
Communications/Marketing	1.00	1.00	1.00	1.00	1.00	1.00	
Community Development	9.00	9.00	9.00	9.00	9.00	9.00	
Economic Development	1.00	0.80	0.80	0.80	0.80	0.80	
Finance	4.00	4.00	4.00	4.00	4.00	4.00	
Fire	42.00	41.50	44.50	44.50	46.00	46.00	
Human Resources	3.00	2.00	2.00	2.00	2.00	2.00	
Information Systems Management	3.14	4.00	4.50	4.50	4.50	4.50	
Library	6.50	12.50	12.50	12.50	12.75	12.75	
Library and Recreation	9.50	0.00	0.00	0.00	0.00	0.00	
Municipal Court	5.00	5.00	5.00	5.00	5.00	6.00	+ 1 Clerk
Parks	13.00	12.00	12.00	12.00	12.00	14.00	+ 2 CEDC Positions
Police	48.75	49.00	50.73	50.73	50.73	56.73	+ 6 SRO's
Public Works	44.11	43.00	42.00	42.75	42.86	42.86	
Recreation	1.00	4.00	4.00	4.00	4.00	4.00	
Utility Billing	4.00	4.00	4.00	4.00	4.00	4.00	
Total FTE's:	**206.00**	**200.50**	**205.23**	**205.98**	**207.84**	**216.84**	

FUND SUMMARIES

All Funds Summary

The City of Colleyville's operational budget is encapsulated in 7 different funds, each with different restrictions.

- The **General Fund** is the least restrictive of these funds, making it the most heavily utilized. This fund touches almost every department in the City and is funded primarily through property and sales taxes. Other revenues, such as general fines, building permits, franchise taxes, and intergovernmental agreements with the City of Keller and Grapevine-Colleyville ISD also contribute.
- The **Utility Fund** is designed to operate as a stand-alone enterprise, with revenues being paid through utility rates that are sufficient to cover all costs contained herein. Oftentimes, many cities will charge its utility fund a franchise fee, resulting in a large payment from the utility fund into their general fund, but Colleyville chooses not to operate this way. The Utility Fund does, however, pay its share of internal services, such as human resources, finance, city management, and information technology, resulting in a transfer into the General Fund of approximately $325,000. By and large, though, this fund solely pays for water and sewer utility services.
- The **Debt Service Fund** is funded predominately through property taxes which are legally obligated to pay the City's debt payments. These funds are legally unable to be used for any other purposed. In future years, the City's Tax Increment Financing Zone (TIRZ) is anticipated to assist with paying for the new 2022 Certificates of Obligation.
- The **Drainage Utility Fund** essentially operates just like the City's Utility Fund, albeit for stormwater and drainage issues rather than water and wastewater treatment. It is funded through monthly charges levied on each customer's water bill.
- The **Hotel Tax Fund** is funded by taxes on any lodging costs inside City limits, and is one of the most restricted funds in the City. Legally, these dollars can only be used for expenses that promote the tourism industry, including (but not limited to) convention/civic center facilities, general promotional and tourist advertising for the City, and the encouragement, promotion, improvement and application of the arts. Although authorized in 1998, the City did not have a hotel within its boundaries until 2017. Since that time, all revenue derived from the tax has been used on non-recurring expenses relating to special events. However, beginning in fiscal year 2021 the City allocated operating costs to this fund as authorized by state law. This includes a significant portion of the City's advertising expenses as well as personnel costs for Colleyville's Community Relations Specialist and partial personnel costs for the Colleyville Center Manager and its Sales and Event Specialist. Because all or part of these positions are dedicated to advertising the City and bringing guests in from out of town, they meet the state's tourism requirement for hotel taxes, allowing the City to shift the costs away from the General Fund.
- The **Crime Control and Prevention District Fund** was created by voter approval in 1999, with oversight of funds assigned to the board of directors, composed of the City Council. Funded through a half-cent sales tax levied on all sales sourced within city limits, funds here are only permitted to be utilized on police expenses. This fund is up for another 20 year continued authorization through general vote in 2023.
- The **Colleyville Economic Development Corporation Fund** was also created by voter approval in 1996, with oversight of funds assigned to a board of directors. This additional half-cent sales tax is dedicated to municipal park improvements, the purchase of land and equipment for parks, and for the construction and operation of a community center and library. Consistent with state law, some funds may be allocated by the board of directors for promotional efforts for special events and marketing.

A breakdown of each fund along with its revenue streams and operational responsibilities are as follows (please note that any surplus balances left over at year's end in the General, Utility, and Drainage Utility Funds will be moved into the City's five-year capital improvement plan):

FUND SUMMARIES AND RELATIONSHIP BETWEEN FUNCTIONAL UNITS AND FUNDS

	GENERAL FUND	UTILITY FUND	DEBT SERVICE FUND	DRAINAGE UTILITY FUND	HOTEL TAX FUND	ECONOMIC DEVELOPMENT FUND	CRIME CONTROL AND PREVENTION DISTRICT FUND	TOTAL OPERATING FUNDS
ESTIMATED BALANCE AT OCTOBER 1, 2022*	**$7,735,498**	**$9,095,362**	**$872,399**	**$718,287**	**$187,191**	**$6,122,495**	**$2,966,813**	**$27,698,046**
AD VALOREM TAXES	$15,856,891	$0	$591,160	$0	$0	$0	$0	$16,448,052
FRANCHISE TAXES	1,947,000	0	0	0	0	0	0	1,947,000
SALES TAXES	4,910,000	0	0	0	272,000	2,400,000	2,400,000	9,982,000
LICENSES AND PERMITS	873,500	0	0	0	0	0	0	873,500
FINES	550,000	200,000	6,500	10,000	0	0	0	766,500
CHARGES FOR SERVICE	865,875	19,153,854	0	1,020,000	0	0	0	21,039,729
INTERGOVERNMENTAL	490,508	450,000	0	0	0	225,000	0	1,165,508
MISCELLANEOUS/INTEREST	198,000	29,000	0	15,000	3,000	10,000	3,200	258,200
INTERFUND TRANSFERS (IN)	536,011	0	6,000	0	0	0	0	542,011
ESTIMATED REVENUES	**$26,227,785**	**$19,832,854**	**$603,660**	**$1,045,000**	**$275,000**	**$2,635,000**	**$2,403,200**	**$53,022,500**
CITY COUNCIL	$ 221,051	$0	$0	$0	$0	$0	$0	$221,051
CITY MANAGER'S OFFICE	822,912	0	0	0	0	2,000	0	824,912
CITY SECRETARY	286,351	0	0	0	0	0	0	286,351
LEGAL	326,008	0	0	0	0	0	0	326,008
HUMAN RESOURCES	347,939	0	0	0	0	0	0	347,939
COMMUNICATIONS	197,145	0	0	0	163,401	226,625	0	$587,171
COURT	621,467	0	0	0	0	0	0	$621,467
FINANCE/UTILITY BILLING	704,888	496,334	0	0	0	0	0	$1,201,221
ECONOMIC DEVELOPMENT	253,713	0	0	0	0	0	0	$253,713
INFORMATION SERVICES	1,049,406	83,079	0	26,841	0	0	0	$1,159,326
COMMUNITY DEVELOPMENT	991,972	0	0	0	0	0	0	$991,972
POLICE	5,796,252	0	0	0	0	0	2,658,349	$8,454,601
FIRE	7,159,414	0	0	0	0	0	0	$7,159,414
LIBRARY	610,526	0	0	0	0	648,981	0	$1,259,507
PARKS & RECREATION	1,754,848	0	0	0	0	1,654,485	0	$3,409,333
COLLEYVILLE CENTER	261,315	0	0	0	110,168	218,859	0	$590,343
PUBLIC WORKS	2,374,528	18,162,819	0	688,166	0	0	0	$21,225,513
NON-DEPARTMENTAL	1,146,688	233,605	0	6,612	0	0	0	$1,386,905
DEBT SERVICE	0	0	769,010	0	0	0	0	$769,010
INTERFUND TRANSFERS (OUT)	371,000	857,017	0	0	0	0	0	$1,228,017
ESTIMATED EXPENDITURES	**$ 25,297,424**	**$19,832,854**	**$769,010**	**$721,619**	**$273,569**	**$2,750,951**	**$2,658,349**	**$52,303,776**
ESTIMATED BALANCE AT SEPTEMBER 30, 2019	**$8,665,860**	**$9,095,362**	**$707,049**	**$1,041,667**	**$188,622**	**$6,006,545**	**$2,711,664**	**$28,416,769**
NET INCREASE/DECREASE **	$930,361	$0	($165,350)	$323,381	$1,431	($115,951)	($255,149)	$1,088,392
REQUIRED RESERVE (90 DAYS OPERATING COSTS)	$6,237,721	$4,890,293	$189,619	$177,934	$67,455	$384,449	$655,483	$11,495,566

NOTES:
* BALANCES ARE UNAUDITED
** THESE FUNDS HAVE PLANNED FUND BALANCE DRAW-DOWNS FOR FY23

While three of the City's operating funds involve purposeful draw-downs in balance, only one decreases by over 10%: the debt service fund. This decrease is the result of revised state-mandated calculations for the debt service tax rate. In short, the new tax rate calculations require cities to make adjustments for any debt service taxes collected in excess of budget. Because Colleyville did collect a higher amount of debt service taxes than budgeted previously, the City is required to reduce its current year collections to account for that.

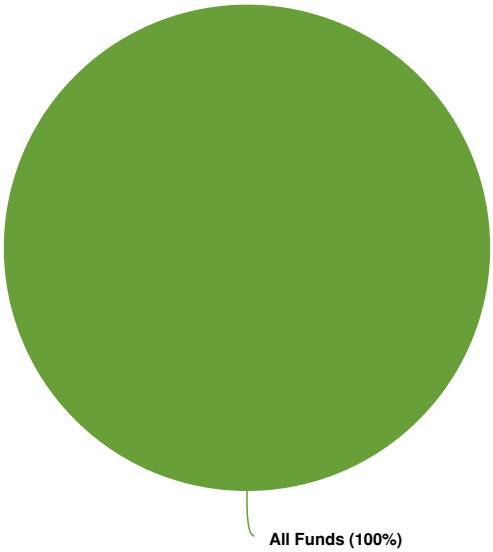
Summary

The City of Colleyville is projecting $53.02M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $52.59M to $52.59M in FY2023.



Revenue by Fund

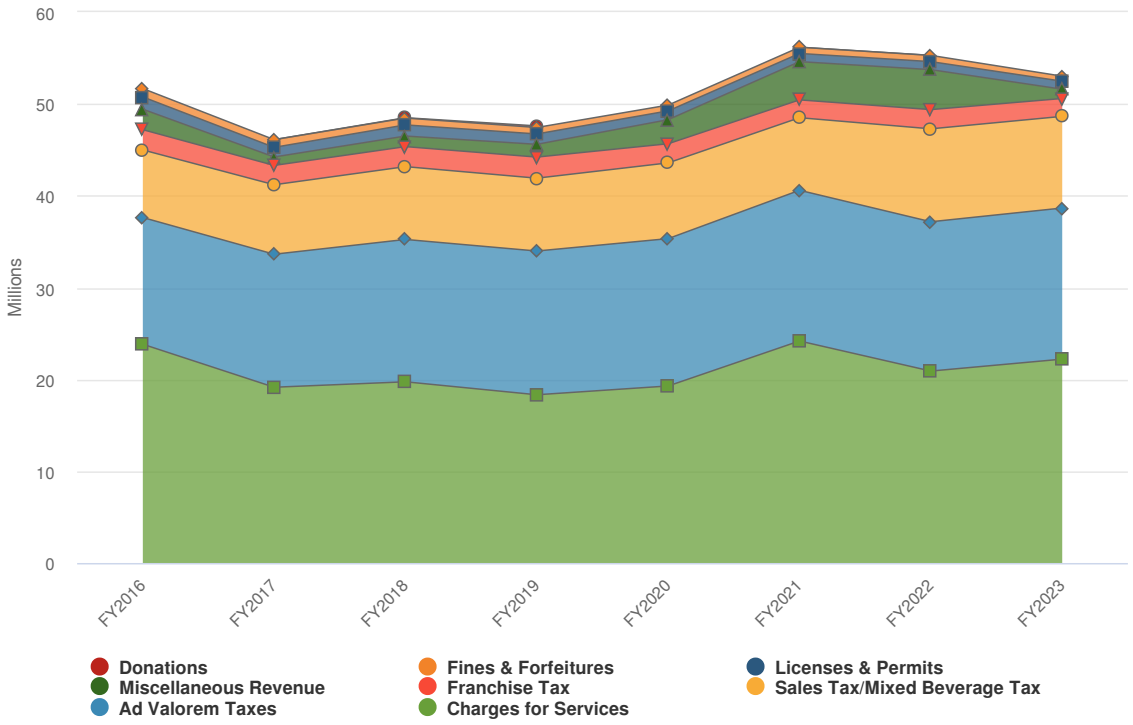
2023 Revenue by Fund



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
All Funds						
General Fund	$28,539,005.53	$25,659,689.00	$29,969,171.70	$29,969,171.70	$26,227,785.26	2.2%
Utility Fund	$16,359,227.09	$17,638,172.00	$18,550,711.00	$18,550,711.00	$19,832,853.79	12.4%
Debt Service Fund	$805,075.76	$627,500.00	$627,500.00	$0.00	$603,660.46	-3.8%
Drainage Fee Fund	$1,011,754.02	$1,030,868.00	$1,019,653.56	$1,019,653.56	$1,045,000.00	1.4%
Colleyville Economic Development Corporation Fund	$7,490,831.39	$2,385,000.00	$2,470,739.00	$2,470,739.00	$2,635,000.00	10.5%
Crime Control & Prevention District Fund	$1,891,747.93	$2,001,200.00	$2,461,286.51	$2,461,286.51	$2,403,200.00	20.1%
Hotel Tax Fund	$79,994.28	$252,500.00	$188,250.00	$188,250.00	$275,000.00	8.9%
Total All Funds:	**$56,177,636.00**	**$49,594,929.00**	**$55,287,311.77**	**$54,659,811.77**	**$53,022,499.51**	**6.9%**

Revenues by Source

Budgeted and Historical 2023 Revenues by Source



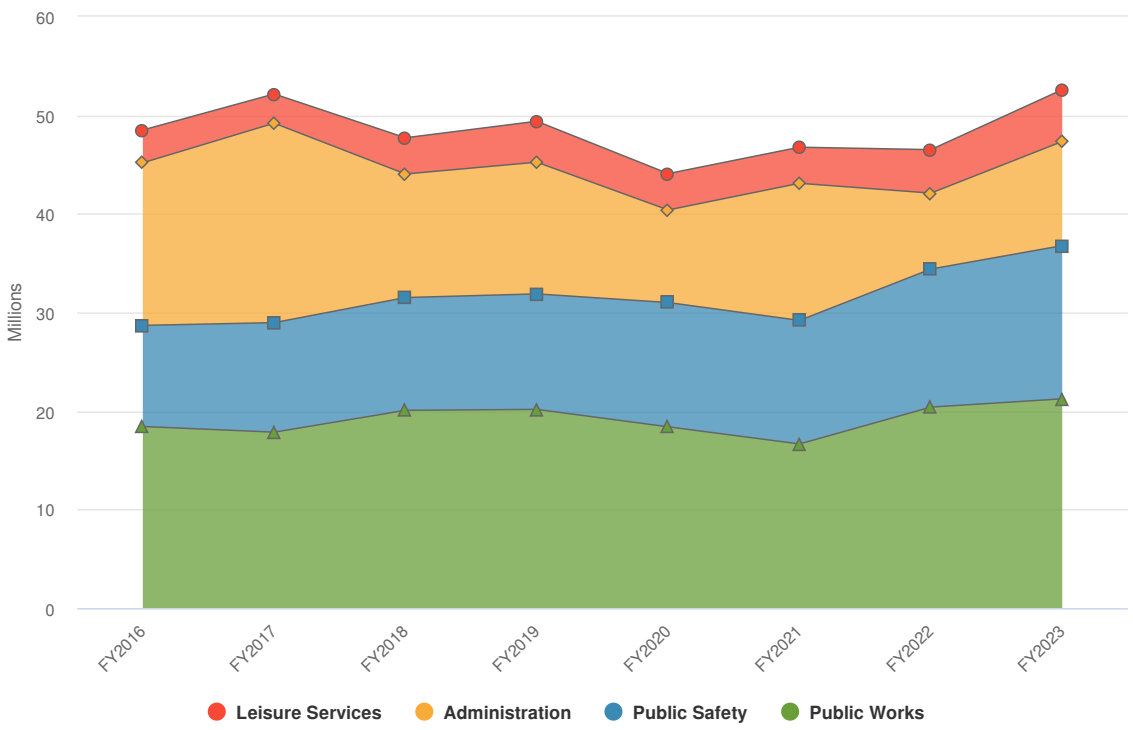
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Ad Valorem Taxes	$16,415,102.26	$16,261,500.00	$16,261,500.00	$15,640,000.00	$16,458,051.93	1.2%
Franchise Tax	$1,941,601.96	$1,973,000.00	$2,095,078.06	$2,095,078.06	$1,947,000.00	-1.3%
Sales Tax/Mixed Beverage Tax	$7,905,549.60	$8,905,000.00	$10,120,956.00	$10,120,956.00	$9,982,000.00	12.1%
Licenses & Permits	$891,042.97	$867,000.00	$873,346.15	$873,346.15	$873,500.00	0.7%
Charges for Services	$24,178,127.23	$19,978,887.00	$20,902,757.56	$20,902,757.56	$22,202,647.58	11.1%
Fines & Forfeitures	$679,013.05	$586,000.00	$678,823.28	$678,823.28	$550,000.00	-6.1%
Miscellaneous Revenue	$4,164,031.99	$1,023,542.00	$4,351,932.20	$4,345,932.20	$1,009,300.00	-1.4%
Donations	$3,166.94	$0.00	$2,918.52	$2,918.52	$0.00	0%
Total Revenue Source:	**$56,177,636.00**	**$49,594,929.00**	**$55,287,311.77**	**$54,659,811.77**	**$53,022,499.51**	**6.9%**

Expenditures by Fund

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
All Funds						
General Fund	$23,674,986.41	$25,130,143.89	$24,989,094.03	$24,989,094.03	$25,297,424.02	0.7%
Utility Fund	$13,590,112.37	$17,638,176.48	$17,282,927.00	$17,282,927.00	$19,832,853.82	12.4%
Debt Service Fund	$864,445.93	$821,898.13	-$821,898.00	$0.00	$1,059,784.19	28.9%
Drainage Fee Fund	$748,040.71	$694,205.00	$651,611.46	$651,611.46	$721,619.44	3.9%
Colleyville Economic Development Corporation Fund	$6,128,176.89	$2,277,476.00	$2,042,187.00	$2,042,187.00	$2,750,950.52	20.8%
Crime Control & Prevention District Fund	$1,483,367.93	$2,217,070.00	$2,117,670.41	$2,117,670.41	$2,658,348.39	19.9%
Hotel Tax Fund	$265,633.22	$247,822.00	$246,618.65	$246,618.65	$273,569.37	10.4%
Total All Funds:	**$46,754,763.46**	**$49,026,791.50**	**$46,508,210.55**	**$47,330,108.55**	**$52,594,549.75**	**7.3%**

Expenditures by Function

Budgeted and Historical Expenditures by Function

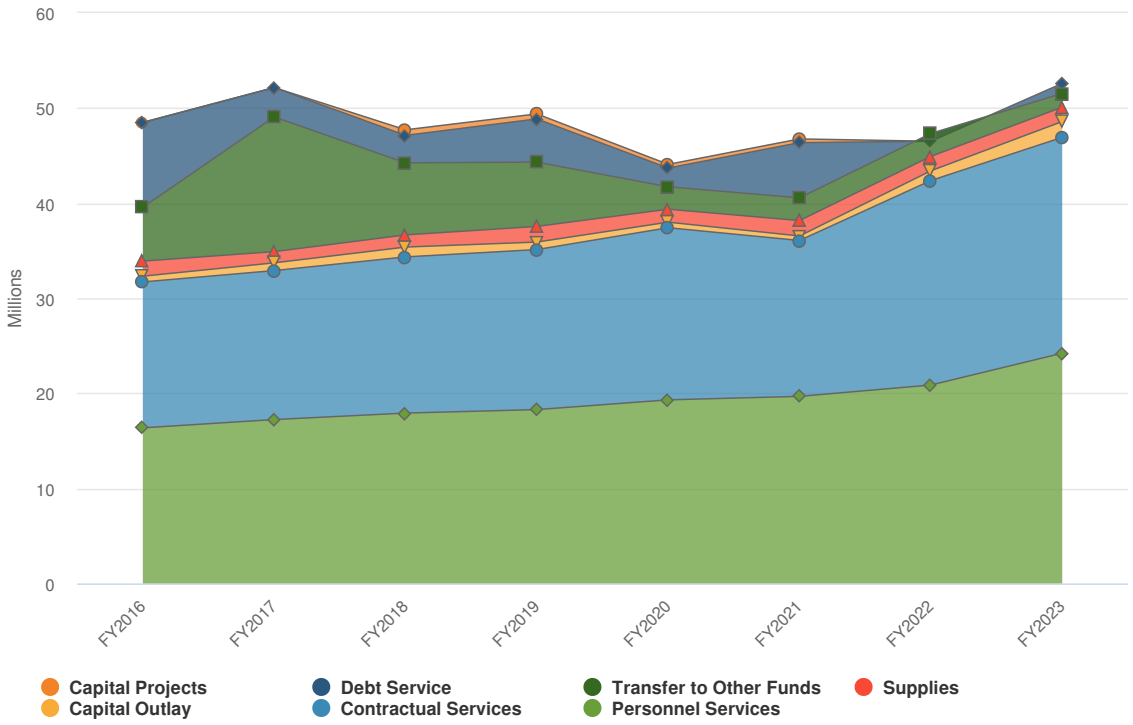


Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$13,911,617.85	$9,421,401.37	$7,706,203.73	$8,528,101.73	$10,565,838.90	12.1%
Leisure Services	$3,659,745.83	$4,586,136.00	$4,409,618.62	$4,409,618.62	$5,259,182.98	14.7%
Public Safety	$12,534,235.59	$14,144,459.13	$14,004,080.35	$14,004,080.35	$15,544,014.40	9.9%
Public Works	$16,649,164.19	$20,874,795.00	$20,388,307.85	$20,388,307.85	$21,225,513.47	1.7%
Total Expenditures:	**$46,754,763.46**	**$49,026,791.50**	**$46,508,210.55**	**$47,330,108.55**	**$52,594,549.75**	**7.3%**

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$19,674,889.08	$21,834,686.00	$20,867,769.74	$20,867,769.74	$24,215,276.67	10.9%
Contractual Services	$16,397,797.91	$20,848,890.68	$21,510,900.37	$21,510,900.37	$22,702,830.20	8.9%
Supplies	$1,620,695.23	$1,524,281.00	$1,517,471.24	$1,517,471.24	$1,510,424.00	-0.9%
Debt Service	$5,809,105.44	$821,898.13	-$821,898.00	$0.00	$1,059,784.19	28.9%

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Capital Outlay	$472,770.90	$1,586,491.00	$1,023,740.02	$1,023,740.02	$1,664,511.70	4.9%
Transfer to Other Funds	$2,387,667.00	$2,410,544.69	$2,410,544.69	$2,410,544.69	$1,441,722.99	-40.2%
Capital Projects	$391,837.90	$0.00	-$317.50	-$317.50	$0.00	0%
Total Expense Objects:	**$46,754,763.46**	**$49,026,791.50**	**$46,508,210.55**	**$47,330,108.55**	**$52,594,549.75**	**7.3%**

Expenditures in the City's Debt Service Fund are comprised of one non-callable municipal bond issue as well as four leases for public safety vehicles. Prior to FY23, the City had been focused on greatly reducing its debt profile and no longer relying on bond dollars for capital improvements. This focus resulted in the calling of outstanding sales tax bonds in 2021, saving the City over $650,000 in interest payments. Recently however, the City came across an opportunity that necessitates debt financing. Colleyville citizens have long requested that the City consider building a general recreation center, but the expense of doing so would likely be in the tens of millions of dollars, if not more. However, one of Colleyville's houses of worship has decided to vacate their property, which consists of 15 acres and a 42,000 square foot building previously used as a church. The cost for purchasing the property as well as upfitting it for recreational purposes is estimated at just over $10 million. This cost will be financed through certificates of obligation issued in December of FY23 and amortized over a 20-year period. If desired, the City is able to call these bonds beginning in 2030. The forthcoming payments for these bonds have been incorporated into the Debt Service Fund's 5-year forecast. Aside from this new issue, only leases for public safety apparatus will continue to be expensed out of this fund for the foreseeable future.

LEGAL DEBT MARGIN

Article XI, Section 5 of the State of Texas Constitution states in part:

".... but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such city."

Article X, Section 3 of the Charter of the City of Colleyville, Texas states:

The maximum tax rate shall not exceed $1.50 on the one hundred dollars ($100.00) valuation of the taxable property with the City.

The tax rate for Fiscal Year ended September 30, 2023 is $0.265618 per $100 of assessed valuation at 100% of the market value. The City of Colleyville operates under a Home Rule Charter, which adopts the constitutional provision.

Calculation of State of Texas Legal Debt Limit

City of Colleyville FY 2022 tax rate $0.265618

Maximum allowable State tax rate $2.50

Percentage of allowable tax rate used 10.63%

Calculation of Charter Legal Debt Limit

City of Colleyville FY 2021 tax rate $0.265618

Maximum allowable Charter tax rate $1.50

Percentage of allowable tax rate used 17.77%

Administratively, the Attorney General of the State of Texas will permit allocation of $1.50 of the $2.50 allowable for the repayment of debt service. The FY 2023 debt portion of the tax rate is $0.009592, which is 0.67% of the permissible debt service allocation.

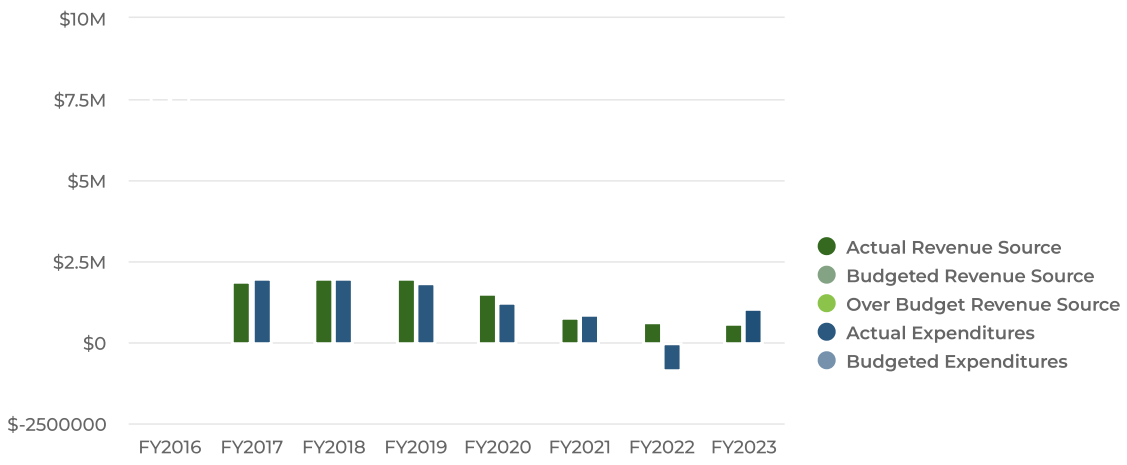
DEBT SERVICE FUND SUMMARY

	PROJECTED FY 2022	PROJECTED FY 2023	PROJECTED FY 2024	PROJECTED FY 2025	PROJECTED FY 2026	PROJECTED FY 2027
BEGINNING FUND BALANCE - 10/1	1,066,797	872,399	416,275	416,275	416,275	416,275
FUND REVENUES						
Current Property Taxes	615,000	591,160	1,178,460	1,119,210	996,560	945,925
Delinquent Property Taxes	1,500	1,500	1,500	1,500	1,500	1,500
Penalty & Interest	5,000	5,000	5,000	5,000	5,000	5,000
Transfer-in TIF Fund**	0	0	250,000	250,000	250,000	250,000
Interest Income/Other	6,000	6,000	6,000	6,000	6,000	6,000
TOTAL REVENUES	**627,500**	**603,660**	**1,440,960**	**1,381,710**	**1,259,060**	**1,208,425**
FUND EXPENDITURES						
2016 G.O. Refunding Bonds	425,000	435,000	445,000	455,000	465,000	475,000
2022 Tax and Revenue CO's	0	0	55,000	55,000	55,000	55,000
2016 Engine Lease	48,485	48,485	48,485	48,485	48,485	0
2018 Ambulance Lease	49,988	0	0	0	0	0
Ambulance Lease	120,000	120,000	120,000	120,000	120,000	120,000
2020 Pumper Lease	120,700	120,700	120,700	120,700	0	0
Projected: Future Truck/Engine Leases	0	0	195,500	138,000	138,000	138,000
Bond Interest	56,225	334,099	454,775	443,025	431,075	418,925
Paying Agent	1,500	1,500	1,500	1,500	1,500	1,500
TOTAL EXPENDITURES	**821,898**	**1,059,784**	**1,440,960**	**1,381,710**	**1,259,060**	**1,208,425**
ENDING FUND BALANCE - 9/30	872,399	416,275	416,275	416,275	416,275	416,275

** The 2022 Tax and Revenue Certificates of Obligation will be partially funded from the Tax Increment Financing (TIF) Fund.

Summary

The City of Colleyville is projecting $627.5**K** of revenue in FY2022, which represents a 19.8% decrease over the prior year. Budgeted expenditures are projected to increase by 0.3% or $2.48**K** to $821.9**K** in FY2022.



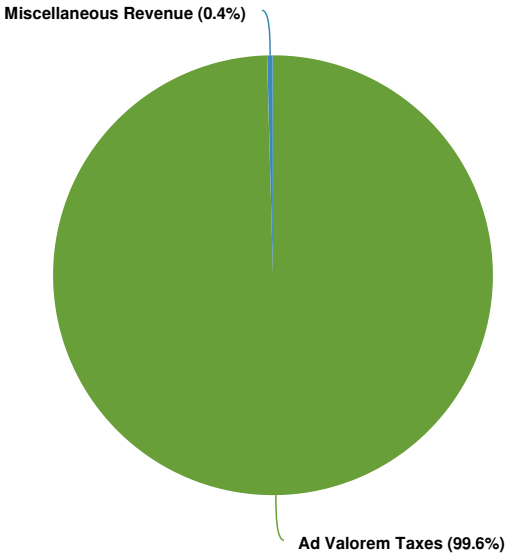
As stated above, the City has made a concerted effort to reducing its debt footprint, particularly as pertains to municipal bonds. The City's Economic Development Corporation recently called $4.775M in bond principle in FY 2021, saving a total of $645K in interest payments through 2029. Unfortunately, the City's remaining bond issue is not callable, meaning Colleyville property tax payers will be funding that debt until it expires in 2027. The remaining bond issue is secured by property tax.

Please note that the City's last bonds were issued in FY 2016. This was a refunding debt issue, meaning it's purpose was to refinance the bonds for a lower interest rate. The issue was structured such that the City received $6.225M in its remaining debt and subsequently paid that same amount to an escrow agent. New bonds were then issued for a lower interest rate. This transaction shows up in the City's general ledger, meaning revenues and expenses for FY 2016 will look substantially higher than in other years.

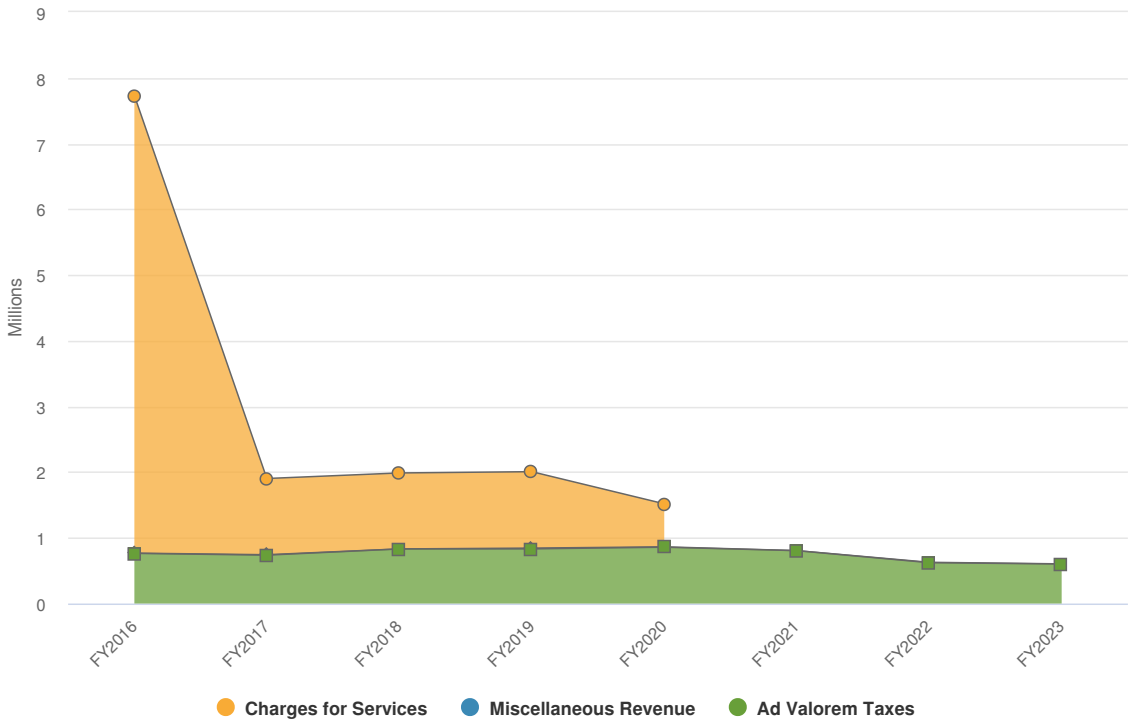
Revenues by Source

Property tax is the largest revenue earner for the debt service fund, as all outstanding and proposed debt is secured by it. The City's Tax Increment Financing District (TIF) will provide some minimal support to the forthcoming debt issue, but by-and-large all funding will be generate from the City's general interest and sinking (I&S) tax rate. Values are expected to have small to moderate increases since the City is close to build-out, but the City is obligated to raise the revenue needed to meet all outstanding debt obligations through its tax levy.

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source



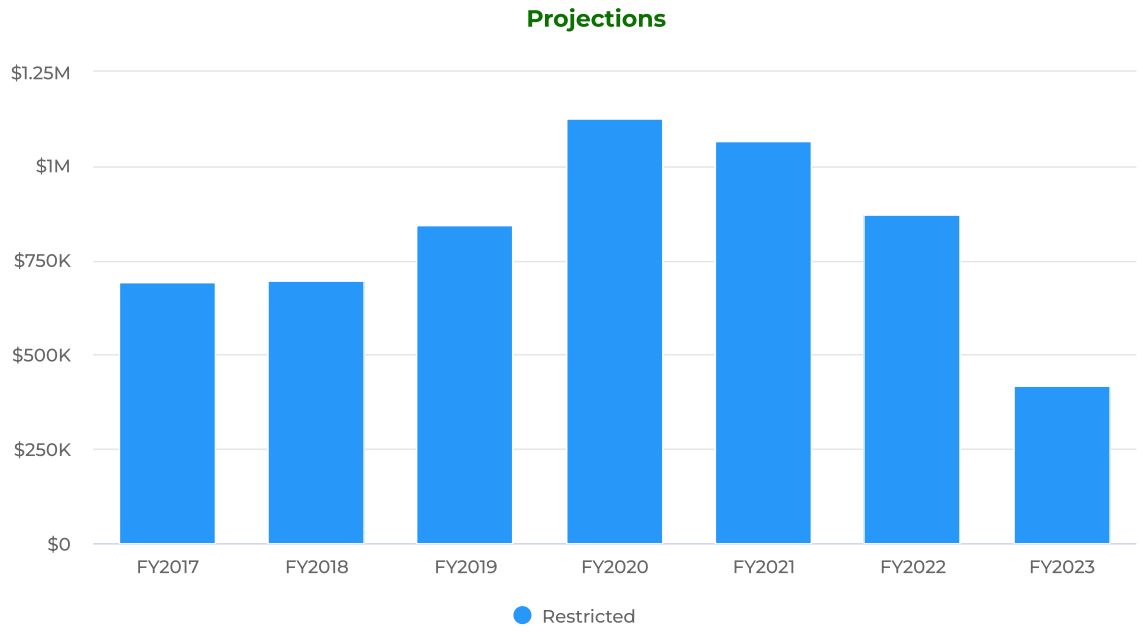
The City's last bonds were issued in FY 2016 as a refunding issue. This means its purpose was to refinance the bonds for a lower interest rate in order to save money over the long term. The issue was structured such that the City received $6.225M in its remaining debt and subsequently paid that same amount to an escrow agent and new bonds were issued for a lower interest rate. This transaction shows up in the City's general ledger, meaning revenues and expenses for FY 2016 will look substantially higher than in other years. Furthermore, the City had portions of debt service costs that were paid for through transfers from the Crime Control and Prevention District as well as the Tax Increment Financing District. Those transfers ceased in FY9 and FY20, respectively, as the districts' portions of the debt had been paid off.

As mentioned earlier, the City's new debt obligations (Series 2023 Tax and Revenue Certificates of Obligation) will show up in future budgets and audits.

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Ad Valorem Taxes	$804,631.15	$621,500.00	$621,500.00	$0.00	$601,160.46	-3.3%
Miscellaneous Revenue	$444.61	$6,000.00	$6,000.00	$0.00	$2,500.00	-58.3%
Total Revenue Source:	**$805,075.76**	**$627,500.00**	**$627,500.00**	**$0.00**	**$603,660.46**	**-3.8%**

Fund Balance

Per the State's new mandated debt service tax calculations, the fund is required to use previously accumulated funds to pay for a portion of the current year's debt service, resulting in a draw down of fund balance similar to the previous two years. Starting in FY24, staff is anticipating earned revenues to cover all expenses.



Financial Summary	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	—	—	
Restricted	$693,195	$697,975	$844,866	$1,126,001	$1,066,797	$872,399	$416,275	-52.3%
Total Fund Balance:	**$693,195**	**$697,975**	**$844,866**	**$1,126,001**	**$1,066,797**	**$872,399**	**$416,275**	**-52.3%**

Drainage Fee Fund

Colleyville's Drainage Fee Fund (also called the Stormwater Utility Fund) was established in 1993, when the City Council adopted a monthly fee assessed on residential and commercial utility billing accounts for stormwater management. These fees support the operation and maintenance of the City's drainage system and complies with federally mandated requirements for stormwater systems.

The full purpose of this fund is to maintain streets, sewers, and drainage ditches in the management runoff from commercial and residential development, including related personnel and operating costs. By creating and maintaining this infrastructure, the City can adequately manage the location and flow of runoff, mitigating flooding and other stormwater-related issues for our residents and businesses.

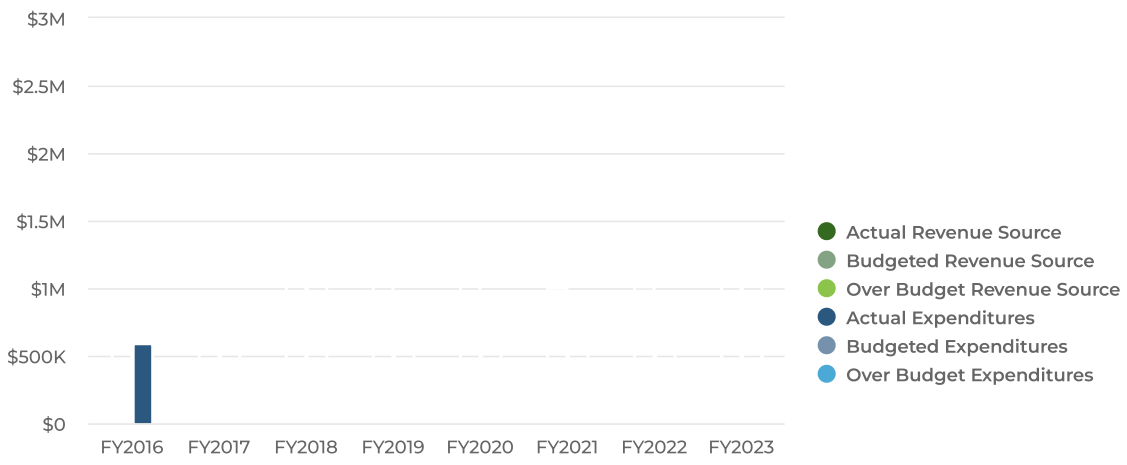
The fund is projected to receive revenues of $1,045,000 in fiscal year 2023, primarily from the collection of the monthly fee. The final annual debt payment for the outstanding bonds were paid off in fiscal year 2021, making this fund debt free. The Drainage Utility Fund has substantial capital improvement plans that were identified from the stormwater master plan that concluded in FY20. All improvements specified in the plan will be paid for through cash. Please note that any net revenue left at the end of the fiscal year will be moved into the Drainage Utility's capital improvement fund for use on the five-year capital improvement plan. A five-year forecast of the fund is as follows:

DRAINAGE UTILITY FUND SUMMARY

	BUDGETED FY 2022	PROJECTED FY 2022	PROJECTED FY 2023	PROJECTED FY 2024	PROJECTED FY 2025	PROJECTED FY 2026	PROJECTED FY 2027
TOTAL BEG. WORKING CAPITAL	718,287	718,287	718,287	718,287	718,287	718,287	718,287
FUND REVENUES							
Drainage Fees	1,015,000	1,009,350	1,020,000	1,025,100	1,030,226	1,035,377	1,040,554
Penalties/Misc	9,626	31,759	10,000	10,100	10,201	10,303	10,406
Interest Income	6,242	150	15,000	15,750	15,908	16,067	16,227
TOTAL OPERATING REVENUES	1,030,868	1,041,259	1,045,000	1,050,950	1,056,334	1,061,747	1,067,189
FUND EXPENSES							
Drainage Operations	510,007	465,612	530,707	547,954	566,342	586,823	608,175
Stormwater Management	153,021	159,129	157,459	163,587	169,981	176,943	184,213
IS GIS	24,564	26,871	26,841	27,835	28,867	29,996	31,172
Non-Departmental	6,612	7,500	6,612	6,735	6,889	7,046	7,208
TOTAL OPERATING EXPENSES	694,204	659,111	721,619	746,111	772,079	800,808	830,769
NET REVENUE	336,664	382,148	323,381	304,839	284,255	260,939	236,420
WORKING CAPITAL	1,054,950	1,100,434	1,041,667	1,023,126	1,002,542	979,226	954,707
NET TRANSFER TO CAPITAL PROJECTS	336,664	382,148	323,381	304,839	284,255	260,939	236,420
NET ENDING AVAILABLE WORKING CAPITAL	718,287	718,287	718,287	718,287	718,287	718,287	718,287
Days of Working Capital	378	398	363	351	340	327	316

Summary

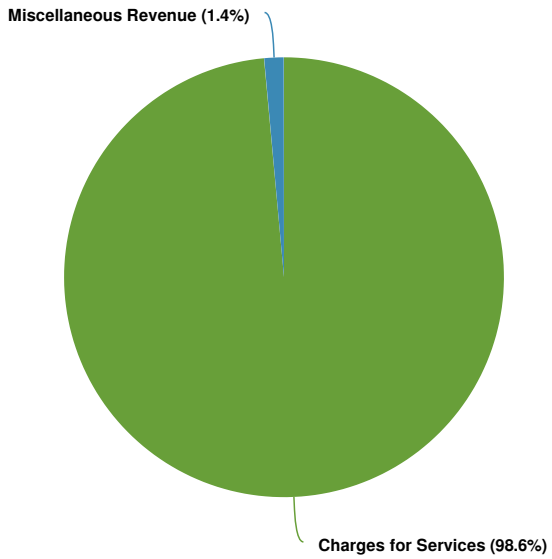
The City of Colleyville is projecting $1.05M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $721.62K to $721.62K in FY2023.



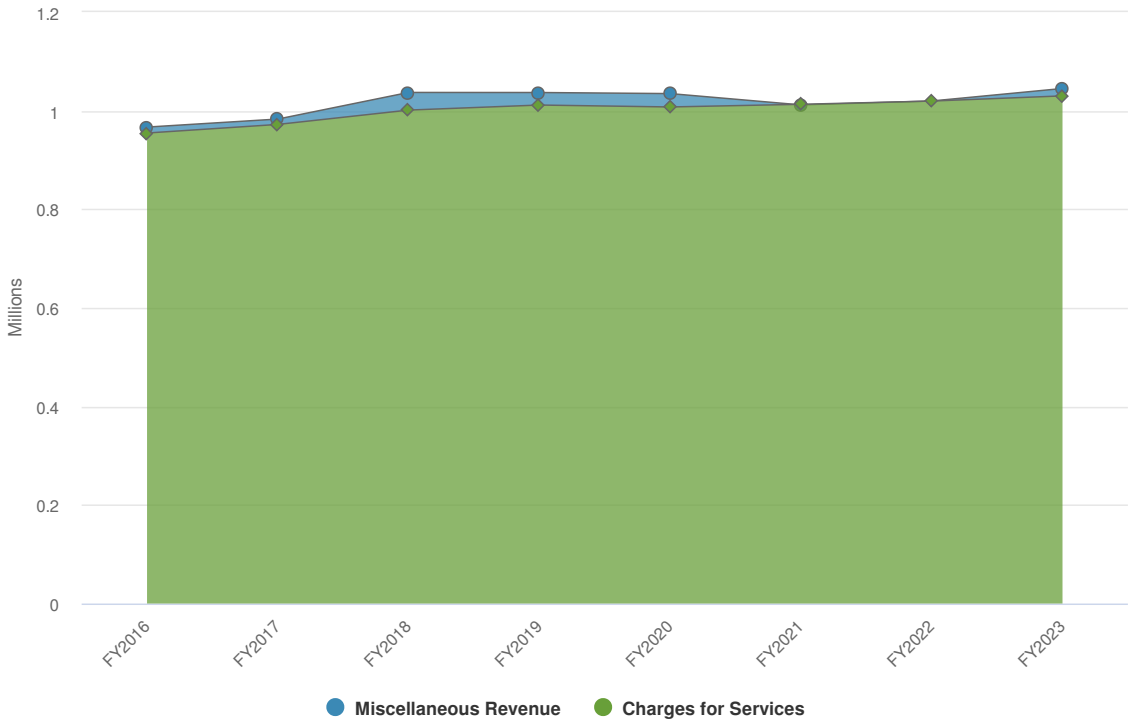
Revenues by Source

The vast majority of the Drainage Fee Fund is paid for through monthly drainage utility fees levied on each commercial and residential utility billing account in the City. This fee was initially approved at $4.00 per month, per account in 1993, but was subsequently raised to $7.00 per month, per account on October 1, 2005. The fee has remained unchanged since that time. With Colleyville being close to build-out, the number of accounts are not expected to increase dramatically in the future. Instead, the City will need to undergo periodic rate studies to ensure all operations and necessary improvements can be adequately funded.

Projected 2023 Revenues by Source



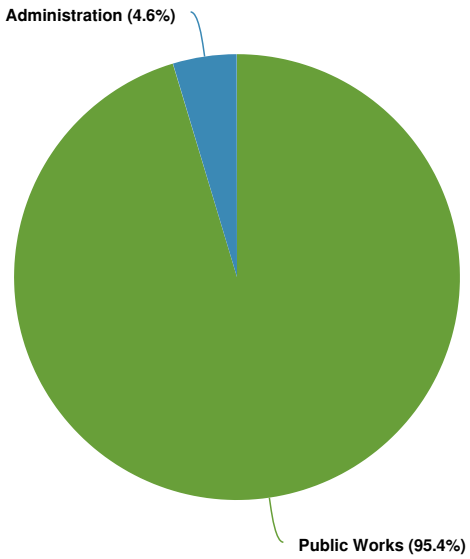
Budgeted and Historical 2023 Revenues by Source



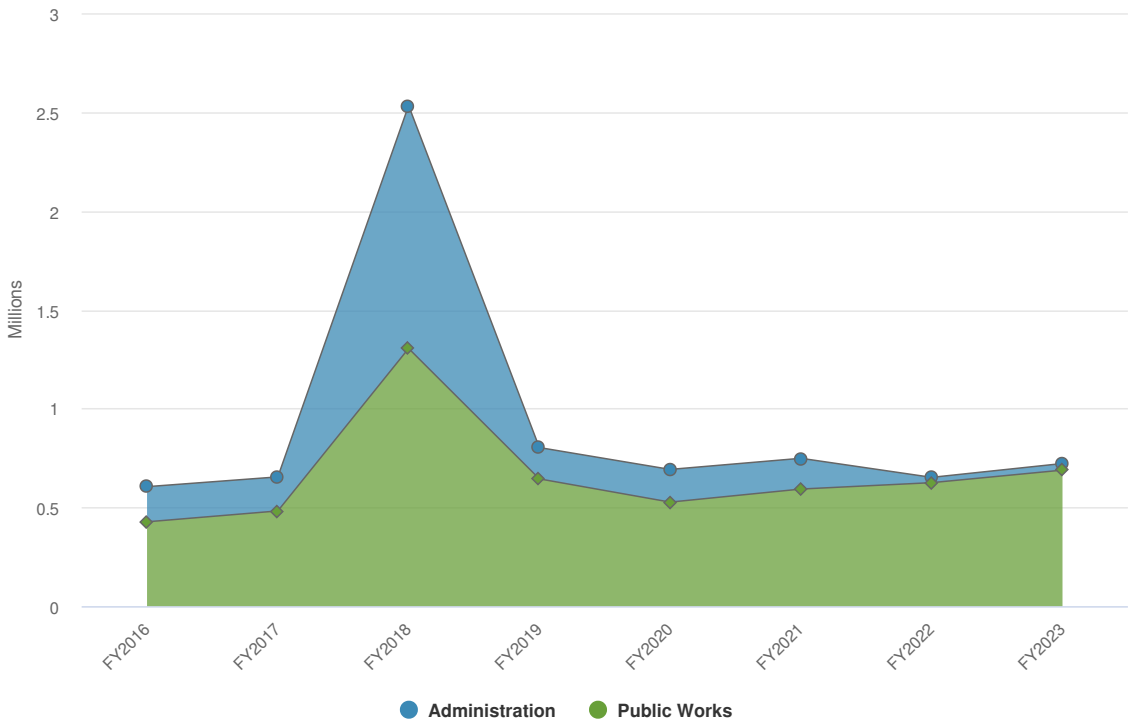
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Charges for Services	$1,012,931.54	$1,024,626.00	$1,019,503.56	$1,019,503.56	$1,030,000.00	0.5%
Miscellaneous Revenue	-$1,177.52	$6,242.00	$150.00	$150.00	$15,000.00	140.3%
Total Revenue Source:	**$1,011,754.02**	**$1,030,868.00**	**$1,019,653.56**	**$1,019,653.56**	**$1,045,000.00**	**1.4%**

Expenditures by Function

Budgeted Expenditures by Function



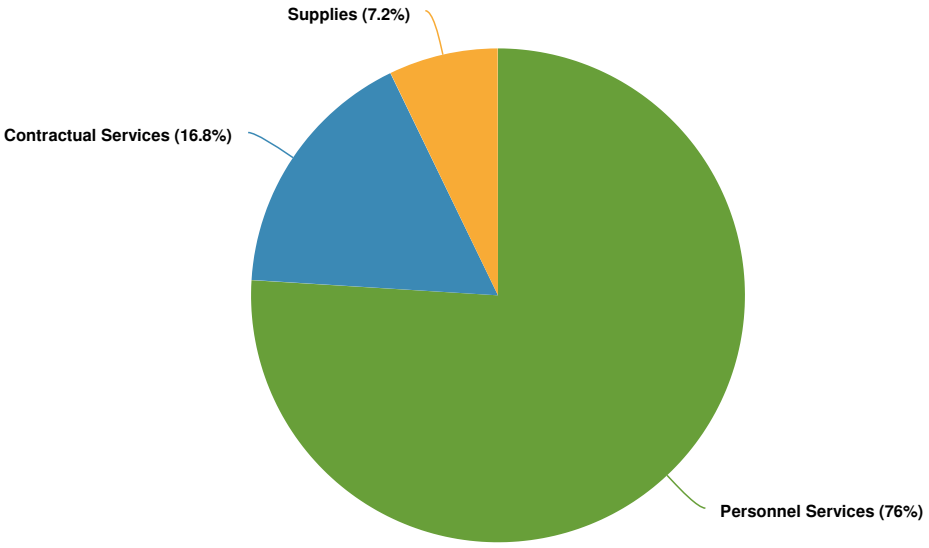
Budgeted and Historical Expenditures by Function



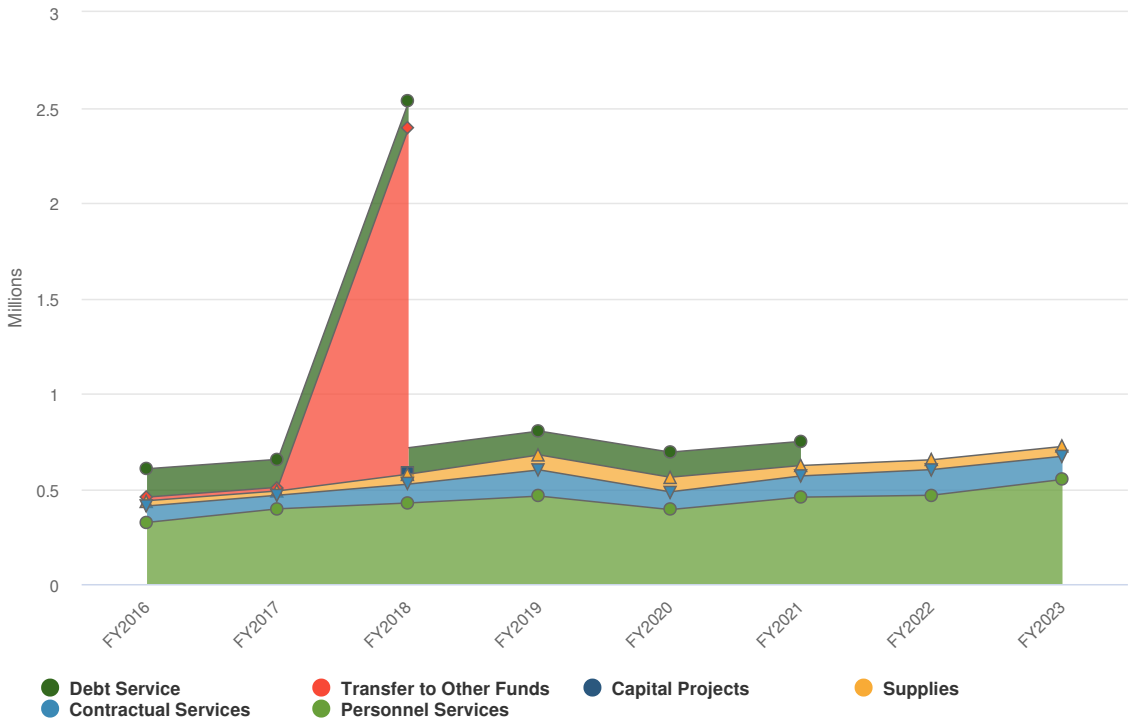
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$155,610.35	$31,176.00	$26,870.53	$26,870.53	$33,453.04	7.3%
Public Works	$592,430.36	$663,029.00	$624,740.94	$624,740.94	$688,166.40	3.8%
Total Expenditures:	**$748,040.71**	**$694,205.00**	**$651,611.46**	**$651,611.46**	**$721,619.44**	**3.9%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



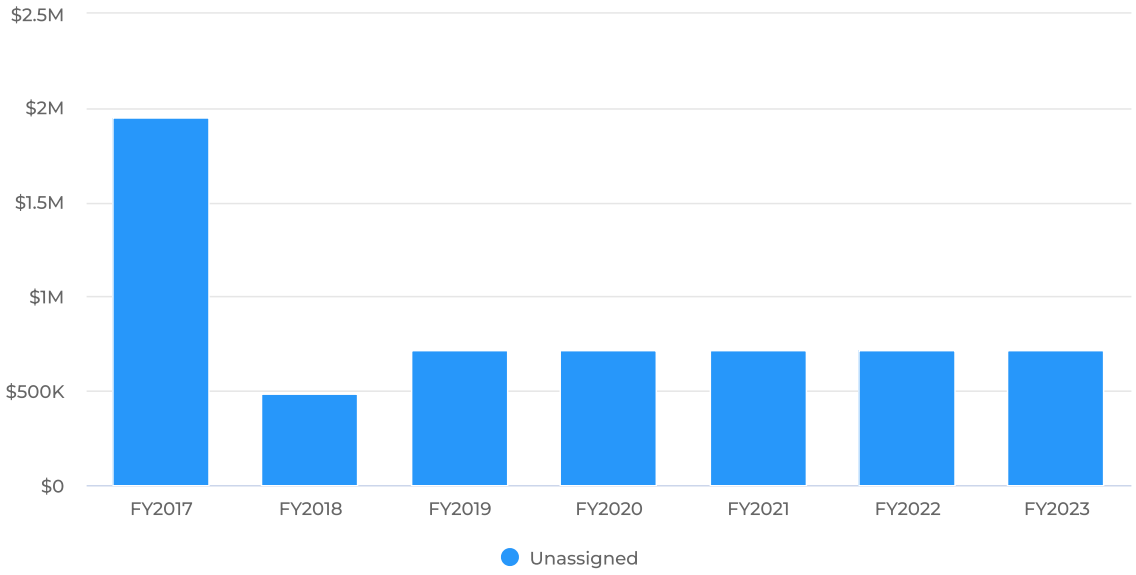
Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$455,627.40	$511,321.00	$465,499.47	$465,499.47	$548,385.44	7.2%
Contractual Services	$111,200.03	$131,186.00	$134,613.99	$134,613.99	$121,536.00	-7.4%
Supplies	$54,719.77	$51,698.00	$51,498.00	$51,498.00	$51,698.00	0%
Debt Service	$126,493.51	$0.00	$0.00	$0.00	$0.00	0%
Total Expense Objects:	**$748,040.71**	**$694,205.00**	**$651,611.46**	**$651,611.46**	**$721,619.44**	**3.9%**

Fund Balance

Projections



Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$718,287	$718,287	$718,287	$718,287	$718,287	0%
Total Fund Balance:	**$718,287**	**$718,287**	**$718,287**	**$718,287**	**$718,287**	**0%**

The Colleyville Crime Control and Prevention District houses approximately 30% of the Colleyville Police Department operations. This includes

- 19 sworn officers (including 6 new School Resource Officers),
- 2 part-time public safety officers
- 1 part-time accreditation coordinator
- Crucial training in field operations, de-escalation, crisis intervention, and leadership development
- Various contractual agreements involving wellness programs, investigative tools, and CALEA (Commission on Accreditation for Law Enforcement Agencies) accreditation
- Annual funding for the replacement of vehicles and equipment

The district was created by voter approval in 1999, with oversight of funds assigned to the board of directors, composed of the City Council. State law provides that a district's life is limited to five years, unless voters continue the district by approval of a referendum. In September 2003, Colleyville voters approved continuation of the district for an additional 20 years, and will be up for another vote of continuance in this fiscal year.

Expected revenue from the 0.5 percent special purpose sales tax, use of funds generated from prior years' coverage ratio, and related interest income for the CCCPD budget is $2,403,200. Total expenditures of $2,658,349 are planned for fiscal year 2023. Additionally, staff plans for this fund to utilize $255,149 of its ample cash balance.

A 5-year forecast of the Crime Control & Prevention District Fund is as follows:

Crime Control & Prevention District Fund

COLLEYVILLE CRIME CONTROL DISTRICT SUMMARY

FISCAL YEAR	*ADOPTED FY 2022*	*PROJECTED FY 2022*	*PROJECTED FY 2023*	*PROJECTED FY 2024*	*PROJECTED FY 2025*	*PROJECTED FY 2026*	*PROJECTED FY 2027*
BEGINNING FUND BALANCE	$2,623,196	$2,623,196	$2,966,813	$2,711,664	$2,484,666	$2,235,853	$1,952,076
REVENUES:							
1/2 CENT SALES TAX REVENUE	$2,000,000	$2,458,287	$2,400,000	$2,448,000	$2,509,200	$2,565,657	$2,616,970
INTEREST INCOME	$1,200	$3,000	$3,200	$3,360	$3,394	$3,428	$3,462
TOTAL REVENUES	$2,001,200	$2,461,287	$2,403,200	$2,451,360	$2,512,594	$2,569,085	$2,620,432
EXPENDITURES:							
ADMINISTRATIVE BOARD/AUDIT EXPENSES:	$1,850	$1,850	$1,850	$1,906	$1,963	$2,022	$2,082
SOFTWARE:							
ANNUAL MAINTENANCE CONTRACT	$49,500	$49,500	$49,500	$49,500	$49,500	$49,500	$49,500
EARLY WARNING/INTERNAL AFFAIRS	$6,177	$5,949	$6,424	$6,745	$7,082	$7,437	$7,808
ONLINE SCHEDULING (PLANIT POLICE)	$2,075	$0	$2,075	$2,075	$2,075	$2,075	$2,075
ANNUAL LICENSE PLATE READER CAMERA LICENSES	$9,000	$9,000	$9,000	$9,450	$9,923	$10,419	$10,940
INVESTIGATIVE TOOL	$9,750	$9,750	$9,750	$9,750	$9,750	$9,750	$9,750
CRIME REPORTS ANALYTICAL CRIME MAPPING	$5,730	$5,730	$5,730	$5,730	$5,730	$5,730	$5,730
RECRUITING AND HIRING PROCESS	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500	$2,500
TRAINING - LEADERSHIP DEVELOPMENT	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000
TRAINING - DE-ESCALATION & CRISIS INTERVENTION	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000
MOBILE FIELD FORCE TRAINING	$10,000	$10,000	$0	$0	$0	$0	$0
CRIME SCENE RESPONSE UNIT	$5,000	$5,000	$5,000	$5,000	$5,000	$5,000	$5,000
NETMOTION WIRELESS MAINTENANCE AGREEMENT	$3,219	$3,219	$3,219	$3,219	$3,219	$3,219	$3,219
DETECTIVE SAFEGUARDING PROGRAM (CHILD ABUSE CASES)	$1,600	$1,600	$1,600	$1,600	$1,600	$1,600	$1,600
WELLNESS PROGRAM EXPANSION	$4,000	$4,000	$4,000	$4,000	$4,000	$4,000	$4,000
IN-CAR VIDEO SYSTEM SERVER MAINTENANCE	$0	$0	$0	$0	$0	$0	$0
OFF-DUTY WEBSITE ANNUAL FEES/MAINTENANCE	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000	$1,000
TICKET WRITER REPLACEMENT	$4,700	$4,700	$4,700	$4,700	$4,700	$4,700	$4,700
CALEA ACCREDITATION	$16,825	$16,825	$17,750	$17,750	$17,750	$17,750	$17,750
PERSONNEL:							
13 OFFICERS, 2 PT PUBLIC SAFETY OFFICERS, 1 PT ACCREDITATION COORDINATOR	$1,446,129	$1,349,033	$1,581,401	$1,640,280	$1,701,391	$1,768,719	$1,838,923
6 NEW SCHOOL RESOURCE OFFICERS	$0	$0	$545,300	$565,603	$586,675	$609,891	$634,099
TEEN COURT	$33,750	$33,750	$33,750	$33,750	$33,750	$33,750	$33,750
EQUIPMENT:							
ANNUAL WEAPONS REPLACEMENT	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000
SWAT EQUIPMENT AND TRAINING	$6,150	$6,150	$6,150	$6,150	$6,150	$6,150	$6,150
SAFETY EQUIPMENT AND REPLACEMENT	$5,000	$5,000	$5,000	$5,000	$5,000	$5,000	$5,000
NEW SUPPLIES: SCHOOL RESOURCE OFFICERS	$0	$0	$60,000	$0	$0	$0	$0
TWO RADAR SIGNS- LICENSES	$3,000	$3,000	$0	$0	$0	$0	$0
VEHICLES:							
ANNUAL REPLACEMENT FUNDING	$262,650	$262,650	$262,650	$262,650	$262,650	$262,650	$262,650
TRANSFERS:							
CAPITAL EQUIPMENT REPLACEMENT FUND - IN-CAR MOBILE DIGITAL COMPUTER SYSTEM	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000	$10,000
CAPITAL -							
REPLACE CAD/RMS SYSTEM	$37,464	$37,464	$0	$0	$0	$0	$0
REIMBURSE CAPITAL FUND FOR JUSTICE CTR. COSTS	$250,000	$250,000	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	$2,217,069	$2,117,670	$2,658,349	$2,678,358	$2,761,407	$2,852,861	$2,948,226
EXCESS REVENUES OVER EXPENDITURES ^^	-$215,869	$343,617	-$255,149	-$226,998	-$248,813	-$283,776	-$327,794
ENDING FUND BALANCE	$2,407,327	$2,966,813	$2,711,664	$2,484,666	$2,235,853	$1,952,076	$1,624,283

Summary

The City of Colleyville is projecting $2.4M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $2.66M to $2.66M in FY2023.

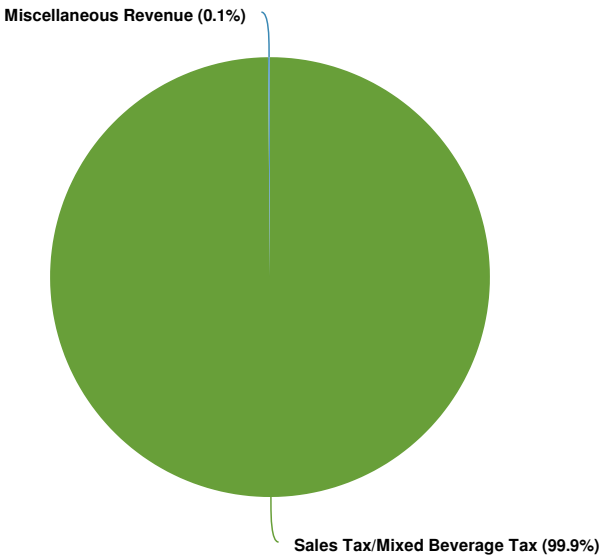


Revenue by Fund

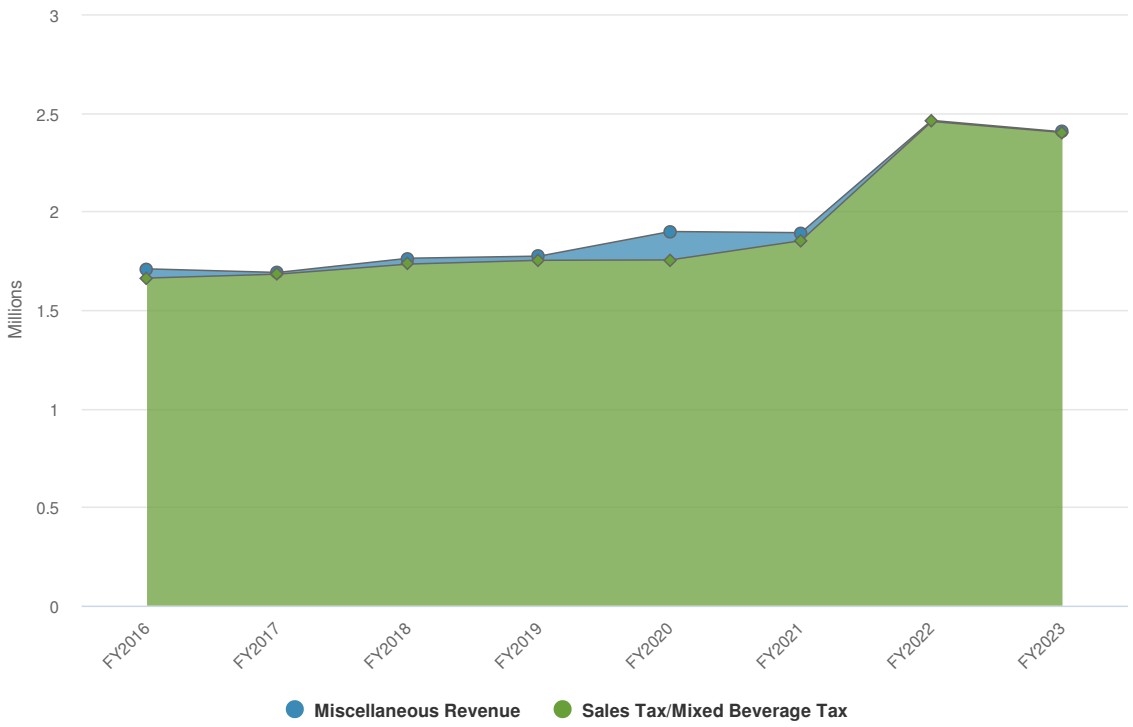
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Crime Control & Prevention District Fund	$1,891,747.93	$2,001,200.00	$2,461,286.51	$2,461,286.51	$2,403,200.00	20.1%
Total Crime Control & Prevention District Fund:	**$1,891,747.93**	**$2,001,200.00**	**$2,461,286.51**	**$2,461,286.51**	**$2,403,200.00**	**20.1%**

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)

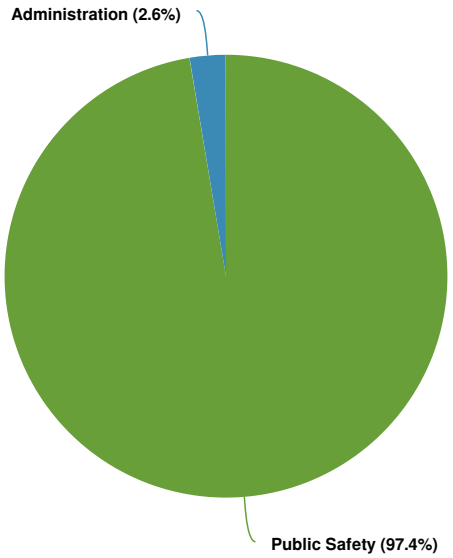
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Sales Tax/Mixed Beverage Tax	$1,850,990.12	$2,000,000.00	$2,455,739.00	$2,455,739.00	$2,400,000.00	20%
Miscellaneous Revenue	$40,757.81	$1,200.00	$5,547.51	$5,547.51	$3,200.00	166.7%
Total Revenue Source:	**$1,891,747.93**	**$2,001,200.00**	**$2,461,286.51**	**$2,461,286.51**	**$2,403,200.00**	**20.1%**

Expenditures by Fund

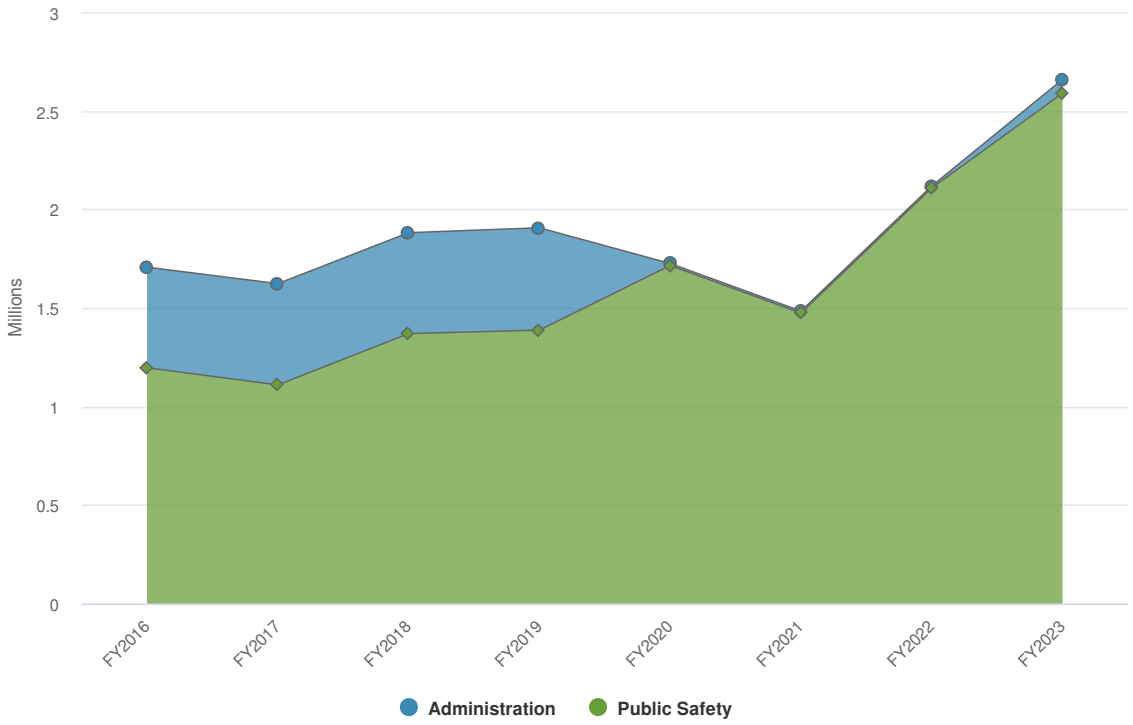
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Crime Control & Prevention District Fund	$1,483,367.93	$2,217,070.00	$2,117,670.41	$2,117,670.41	$2,658,348.39	19.9%
Total Crime Control & Prevention District Fund:	**$1,483,367.93**	**$2,217,070.00**	**$2,117,670.41**	**$2,117,670.41**	**$2,658,348.39**	**19.9%**

Expenditures by Function

Budgeted Expenditures by Function



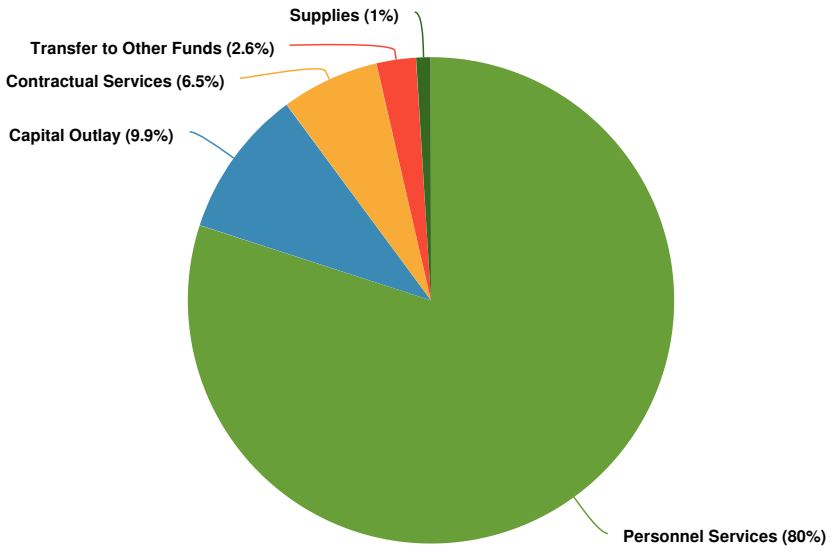
Budgeted and Historical Expenditures by Function



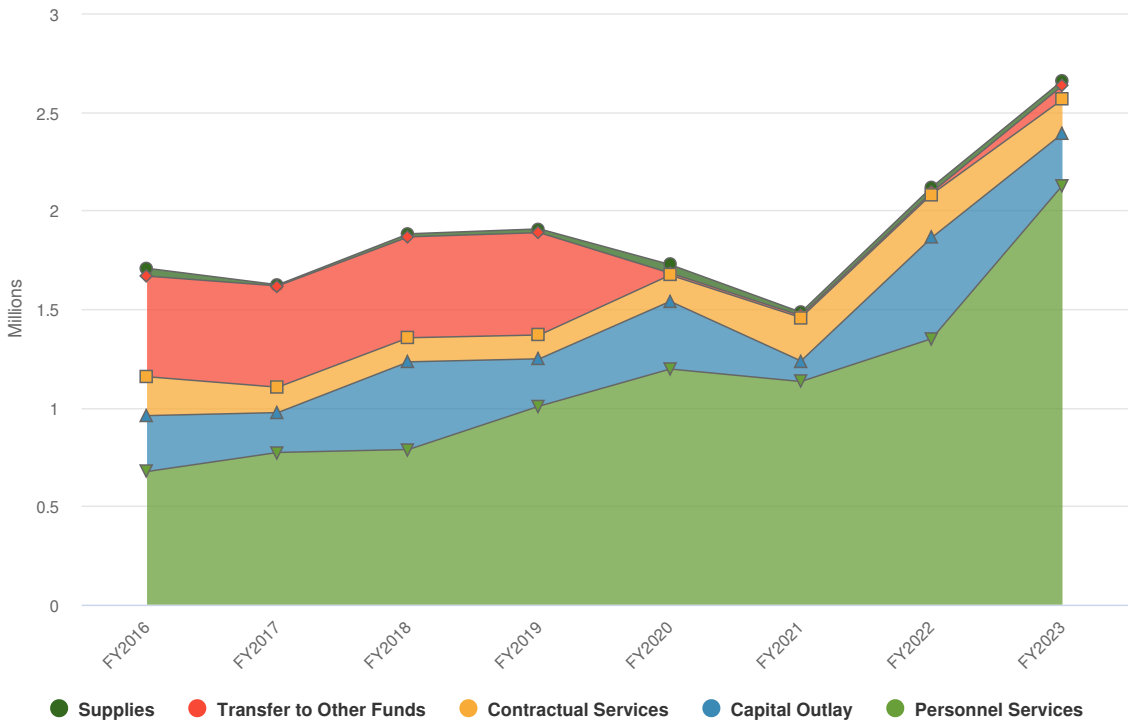
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$10,000.00	$10,000.00	$10,000.00	$10,000.00	$70,000.00	600%
Public Safety	$1,473,367.93	$2,207,070.00	$2,107,670.41	$2,107,670.41	$2,588,348.39	17.3%
Total Expenditures:	**$1,483,367.93**	**$2,217,070.00**	**$2,117,670.41**	**$2,117,670.41**	**$2,658,348.39**	**19.9%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

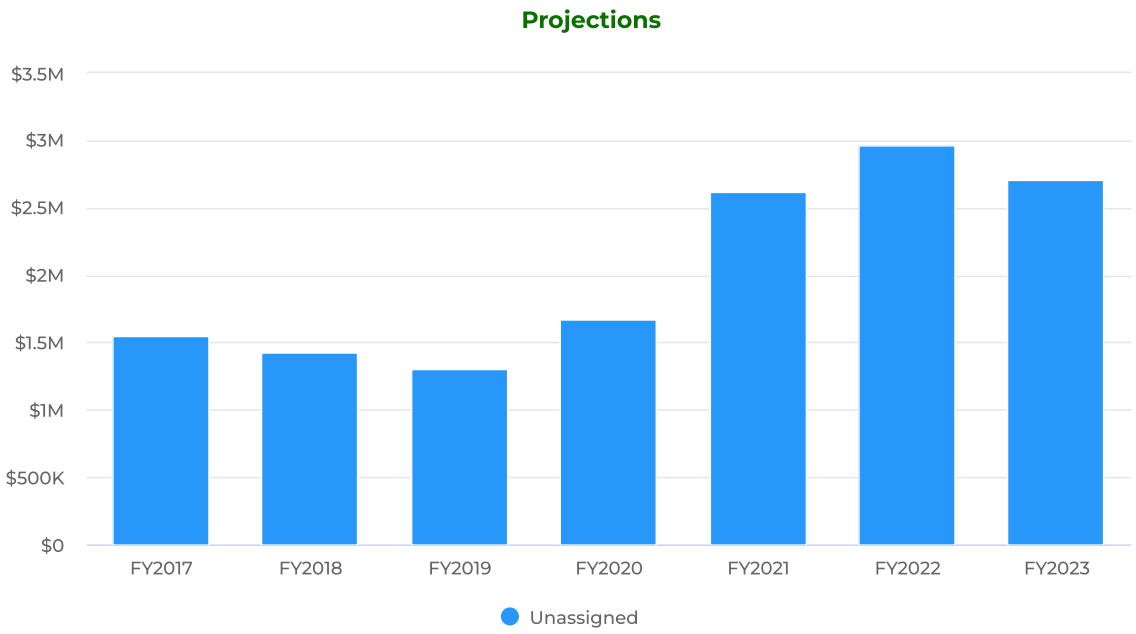


Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$1,131,748.25	$1,446,130.00	$1,349,033.41	$1,349,033.41	$2,126,700.39	47.1%
Contractual Services	$220,194.99	$222,440.00	$220,137.00	$220,137.00	$173,148.00	-22.2%
Supplies	$17,112.34	$25,850.00	$25,850.00	$25,850.00	$25,850.00	0%
Capital Outlay	$104,312.35	$512,650.00	$512,650.00	$512,650.00	$262,650.00	-48.8%
Transfer to Other Funds	$10,000.00	$10,000.00	$10,000.00	$10,000.00	$70,000.00	600%
Total Expense Objects:	**$1,483,367.93**	**$2,217,070.00**	**$2,117,670.41**	**$2,117,670.41**	**$2,658,348.39**	**19.9%**

Fund Balance



Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$1,298,863	$1,669,895	$2,623,196	$2,966,813	$2,711,664	-8.6%
Total Fund Balance:	**$1,298,863**	**$1,669,895**	**$2,623,196**	**$2,966,813**	**$2,711,664**	**-8.6%**

The five-year forecast (shown below) was prepared and presented to the City Council to guide decision making during the budget process and ensure that long-term implications are considered. The forecast served as a caution to adding recurring expenditures unless absolutely necessary and generated discussion about the need to reduce operating expenditures in order to achieve the goal of adopting the effective tax rate.

Significant revenue assumptions include a modest increase in revenue from assessed valuation next fiscal year with between 3.5% and 4.5% increases in following years between minor new development and reappraisals on existing property. With adopting the effective tax rate in FY 2023, no new revenue was budgeted for ad valorem taxes beyond that gleaned from new development. A total sales tax revenue increase of 8.49% is forecasted throughout the five years presented, with annual increases ranging from 2% to 2.5%. While this revenue has had landmark years since 2020, staff fully expects the growth to retract to a more normal rate in the near future. In fact, staff has conservatively budgeted a decrease in sales tax coming into FY23, although this is an unlikely scenario. Staff is also forecasting that our building permit revenue to decline steadily over the five years as the City reaches build-out. In total, revenue is assumed to increase an average of 3% throughout the forecast.

The expenditure forecast for future years reflects costs that slightly outpace revenues on a year-to-year basis. The largest category, personnel costs, carry the highest increase as staff anticipates continuing the City's merit increase program every year as well as a comprehensive market survey commencing in 2022. Cost increases for materials or contractual services were considered individually and using the most recent data staff has. This forecast will be updated annually and will be used to guide future budget discussions as well.

General Fund

Much of the City's priorities in the next five years are rooted in our cash-funded capital improvement plan. This forecast includes the strategy of holding our tax rate as low as possible while taking valuation increases as needed, relying on restricted revenue, and freeing up dollars for use on our multi-year CIP.

GENERAL FUND PROJECTION FY 2021 - FY 2027

	BUDGET FY 2022	YE PROJECTED FY 2022	BUDGET FY 2023	PROJECTED FY 2024	PROJECTED FY 2025	PROJECTED FY 2026	PROJECTED FY 2027
BEGINNING FUND BALANCE	$10,233,533	$10,233,533	$7,735,498	$8,665,860	$9,661,097	$10,631,216	$11,482,816
REVENUE:							
Ad Valorem Taxes	$15,640,000	$15,640,000	$15,856,891	$16,571,467	$17,272,653	$17,960,791	$18,634,382
Sales Tax	$4,505,000	$5,021,478	$4,910,000	$5,007,100	$5,130,611	$5,244,647	$5,348,407
Franchise Fees	$1,973,000	$2,095,078	$1,947,000	$1,966,470	$1,986,135	$2,005,996	$2,026,056
Licenses & Permits	$867,000	$873,346	$873,500	$843,235	$814,617	$787,566	$762,004
Fines	$586,000	$678,823	$550,000	$555,500	$561,055	$566,666	$572,332
Charges for Service	$914,875	$4,286,385	$865,875	$874,534	$883,279	$892,112	$901,033
Intergovernmental	$476,758	$482,487	$490,508	$509,741	$523,179	$537,961	$553,286
Miscellaneous Income	$198,000	$392,519	$198,000	$200,980	$202,990	$205,020	$207,070
Transfers In	$499,056	$499,056	$536,011	$546,738	$567,372	$589,308	$612,126
TOTAL REVENUES	**$25,659,689**	**$29,969,172**	**$26,227,785**	**$27,075,765**	**$27,941,891**	**$28,790,066**	**$29,616,696**
Expenditures	$23,630,144	$23,489,094	$25,297,424	$26,080,528	$26,971,771	$27,938,466	$28,943,376
Annual Contribution to CIP	$1,500,000	$1,500,000	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	**$25,130,144**	**$24,989,094**	**$25,297,424**	**$26,080,528**	**$26,971,771**	**$27,938,466**	**$28,943,376**
NET REVENUE	**$529,545**	**$4,980,078**	**$930,361**	**$995,237**	**$970,119**	**$851,600**	**$673,320**
ENDING FUND BALANCE	$10,763,078	$15,213,611	$8,665,860	$9,661,097	$10,631,216	$11,482,816	$12,156,136
DAYS OF FUND BALANCE	156	222	125	135	144	150	153
Transfer Excess Balance to CIP Fund*	-$2,529,864	-$7,478,113	$0	$0	$0	$0	$0
NEW ENDING BALANCE	$8,233,214	$7,735,498	$8,665,860	$9,661,097	$10,631,216	$11,482,816	$12,156,136
Days of Fund Balance	120	113	125	135	144	150	153

*Note: large portions of this transfer consisted of prior accumulated fund balance as well as funding from the second ARPA (America Rescue Plan Act) Distribution

Summary

The City of Colleyville is projecting $26.23M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $25.3M to $25.3M in FY2023.



Revenues by Source

As mentioned above, property and sales taxes are the two highest revenues located in the General Fund, and the City tends to moderate its expectations on year-over-year increases. Revenue assumptions include a modest increase in revenue from assessed valuation next fiscal year with between 3.5% and 4.5% increases in following years between minor new development and reappraisals on existing property. A total sales tax revenue increase of 8.49% is forecasted throughout the five years presented, with annual increases ranging from 2% to 2.5%. While this revenue has had landmark years since 2020, staff fully expects the growth to retract to a more normal rate in the near future. In fact, staff has conservatively budgeted a decrease in sales tax coming into FY23, although this is an unlikely scenario. Staff is also forecasting that our building permit revenue to decline steadily over the five years as the City reaches build-out. In total, revenue is assumed to increase an average of 3% throughout the forecast.

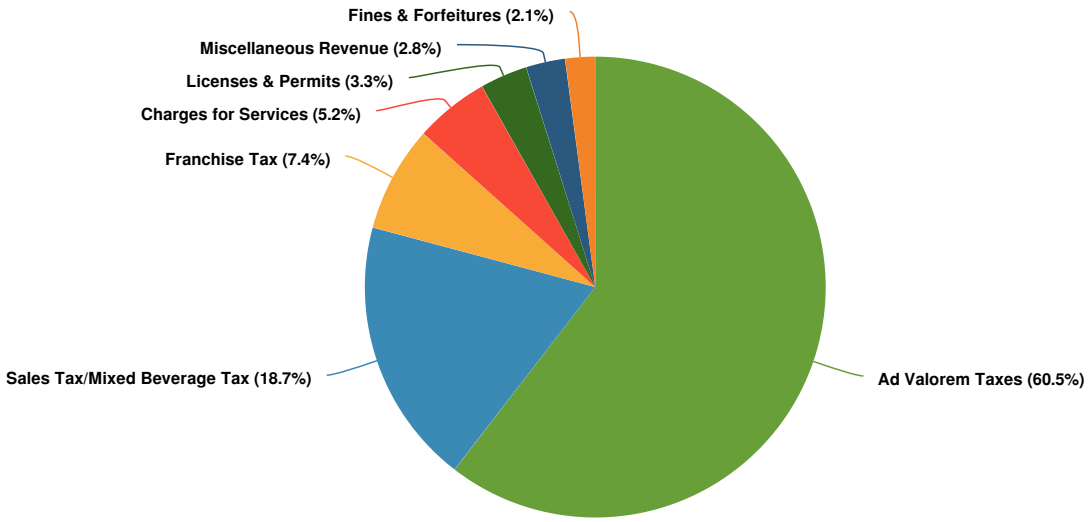
Two revenue sources have been removed from the FY23 budget, per Council action. They are false alarm fines and library fines, which together had previously accounted for more than $60,000 in revenue. The Coucil felt neither revenue was accomplishing its intended purpose from a public safety and Library asset accountability perspective, and they have therefore been eliminated from Colleyville's fee schedule. A full breakdown of the City's General Fund revenue history and projection is as follows:

FY 2023 REVENUE ESTIMATES

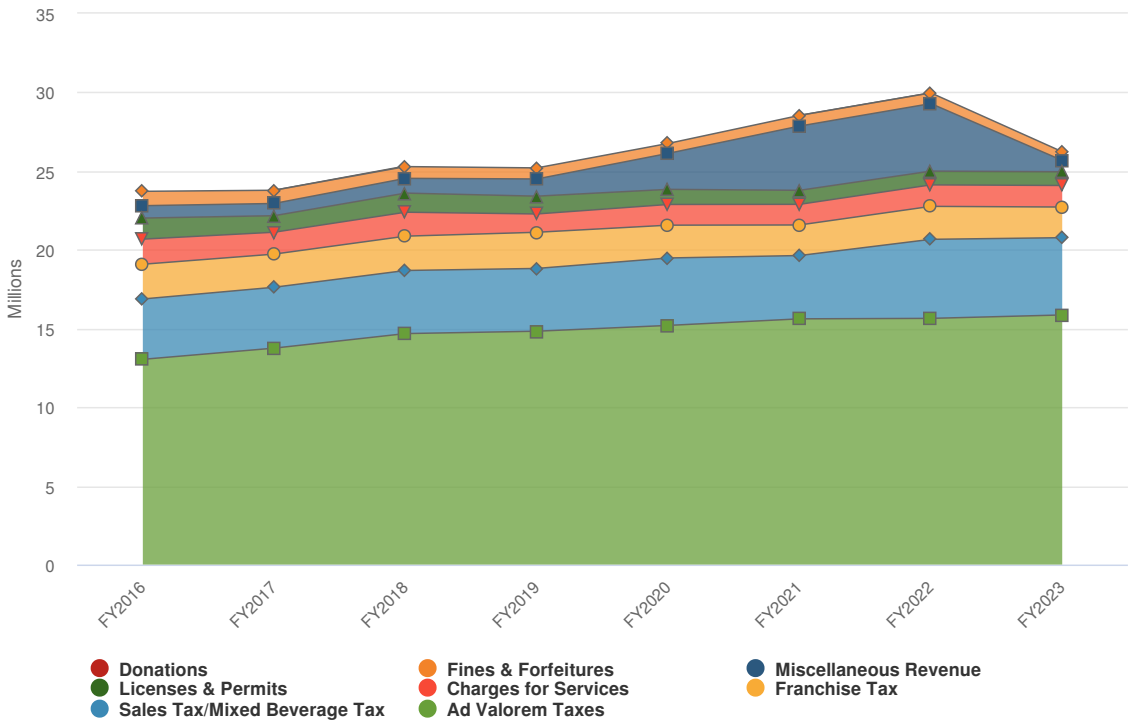
GENERAL FUND	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 PROJECTION	FY 2023 PROJECTION
AD VALOREM TAXES					
5101-CURRENT TAXES	14,721,304	15,071,523	15,461,172	15,573,952	15,776,891
5102-DELINQUENT TAXES	28,247	37,605	74,250	21,041	25,000
5103-PENALTY & INTEREST	74,790	82,848	77,718	68,845	55,000
TOTAL AD VALOREM TAXES	**$14,824,341**	**$15,191,976**	**$15,613,141**	**$15,663,838**	**$15,856,891**
FRANCHISE FEES					
5201-ONCOR ELECTRIC	927,038	904,918	861,417	863,369	860,000
5202-TRI-COUNTY ELECTRIC	114,793	116,817	115,415	119,598	120,000
5203-ATMOS GAS	480,576	392,766	407,227	553,380	405,000
5204-AT&T	48,828	42,547	17,277	15,741	15,000
5205-VERIZON/OTHERS	72,740	53,969	16,399	15,593	17,000
5206-GARBAGE/RECYCLING	210,595	210,058	224,982	241,048	225,000
5207-CABLE TV	441,028	363,015	306,348	285,713	305,000
5208-NETWORK NODES	1,680	0	500	250	0
TOTAL FRANCHISE TAXES	**$2,297,279**	**$2,084,091**	**$1,949,564**	**$2,094,693**	**$1,947,000**
SALES TAX					
5301-1% SALES TAX	3,889,583	4,200,061	4,787,850	5,100,381	4,800,000
5302-MIXED BEVERAGE TAX	98,662	85,170	118,229	137,563	110,000
TOTAL SALES TAX	**$3,988,245**	**$4,285,231**	**$4,906,079**	**$5,237,944**	**$4,910,000**
LICENSES & PERMITS					
5411-BUILDING	721,635	724,081	643,327	637,803	650,000
5412-PLUMBING	59,167	39,342	42,004	42,825	38,000
5413-MECHANICAL	47,782	30,819	29,990	26,050	15,000
5414-ELECTRICAL	53,521	9,977	13,975	20,850	17,000
5416-CITY LICENSE	49,600	24,900	21,300	22,000	17,000
5417-BUILDING PLAN REVIEW FEE	139,667	77,987	96,161	121,682	100,000
5418-NEW BUSINESS	6,300	6,000	5,700	9,000	7,000
5420-SIGN PERMITS	7,925	6,400	6,100	7,525	4,000
5421-FENCE PERMITS	14,850	13,175	11,550	8,175	10,000

5421-FENCE PERMITS	14,850	13,175	11,550	8,175	10,000
5423-FIRE PERMIT FEES	19,585	18,320	15,010	14,105	13,000
5424-IRRIGATION PERMIT FEES	10,875	8,700	5,925	3,500	2,500
TOTAL LICENSES & PERMITS	**$1,130,907**	**$959,702**	**$891,043**	**$913,515**	**$873,500**
FINES					
5611-FINES	623,147	565,940	631,716	658,203	550,000
5612-FINES-ALARMS	59,328	55,572	54,087	50,263	0
5630-LIBRARY FINES	20,433	10,080	7,822	9,900	0
TOTAL FINES	**$702,908**	**$631,592**	**$693,626**	**$718,365**	**$550,000**
CHARGES FOR SERVICES					
5511-PLANNING AND ZONING	6,184	8,293	13,246	11,038	11,000
5512-PLAT FEE	4,868	6,342	7,528	4,863	7,000
5514-BOARD OF ADJUSTMENT	1,100	175	1,025	2,475	1,275
5711-SALE OF MATERIAL	0	0	3,278	583	100
5712-WEED MOWING	8,647	3,250	3,610	7,357	6,000
5715-SITE PLAN REVIEW	1,000	250	1,500	1,000	1,250
5721-AMBULANCE	373,882	357,675	361,512	463,031	365,000
5722-RECREATION PROGRAM	272,562	89,777	228,668	274,749	225,000
5730-LANDSCAPING PLAN FEE	1,000	0	1,250	1,000	1,250
5750-CARES ACT FUNDING	0	1,395,350	2,529,864	2,604,397	0
5811-ENGINEERING & INSPECTION	9,051	179,372	0	35,053	5,000
5813- 1% MATERIALS TESTING FEE	3,698	48,318	0	10,279	2,000
5845-LOT DRAINAGE INSP FEE	15,375	10,375	8,250	5,500	3,000
5855-FIELD USE CHARGE	22,850	11,570	21,805	25,145	23,000
5865-LIBRARY RENTAL	240	330	0	0	0
5873-COLLEYVILLE CENTER FEES	158,243	92,111	145,281	166,181	170,000
5874-NON-RESIDENT FEE	47,360	24,680	49,520	55,800	45,000
TOTAL CHARGES FOR SERVICE	**$926,059**	**$2,227,868**	**$3,376,339**	**$3,668,450**	**$865,875**
INTERGOVERNMENTAL REVENUE					
5828-SRO OFFICER REIMB	103,945	109,142	114,599	120,328	126,344
5826-KELLER COURT	311,599	339,497	408,044	406,816	364,164
5902-GRANT PROCEEDS	0	0	3,167	83,760	0
TOTAL INTERGOVERNMENTAL REV	**$415,544**	**$448,639**	**$525,810**	**$610,904**	**$490,508**
MISCELLANEOUS REVENUE					
5714-SALE OF SURPLUS PROPERTY	14,116	121,145	20,817	49,141	20,000
5716-INTEREST INCOME	364,787	207,734	37,270	43,027	25,000
5719-MISCELLANEOUS	38,807	95,971	46,493	168,315	60,000
5759-CREDIT CARD FEE REVENUE	18,760	14,158	17,932	16,857	18,000
5832-ANTENNA LEASE	93,495	75,993	65,379	74,332	75,000
5867-LEASE PROCEEDS	0	0	0	0	0
TOTAL MISCELLANEOUS REVENUE	**$529,965**	**$515,001**	**$187,891**	**$351,672**	**$198,000**
TRANSFERS IN					
5872-TRANSFER FROM UTILITY FD	226,117	250,492	281,861	304,739	325,916
5892- TRANSFER FROM TIF	159,390	159,390	194,318	194,318	210,094
TOTAL TRANSFERS IN	**$385,507**	**$409,882**	**$476,179**	**$499,057**	**$536,011**
TOTAL GENERAL FUND REVENUES	**$25,200,756**	**$26,753,982**	**$28,619,672**	**$29,758,437**	**$26,227,785**

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

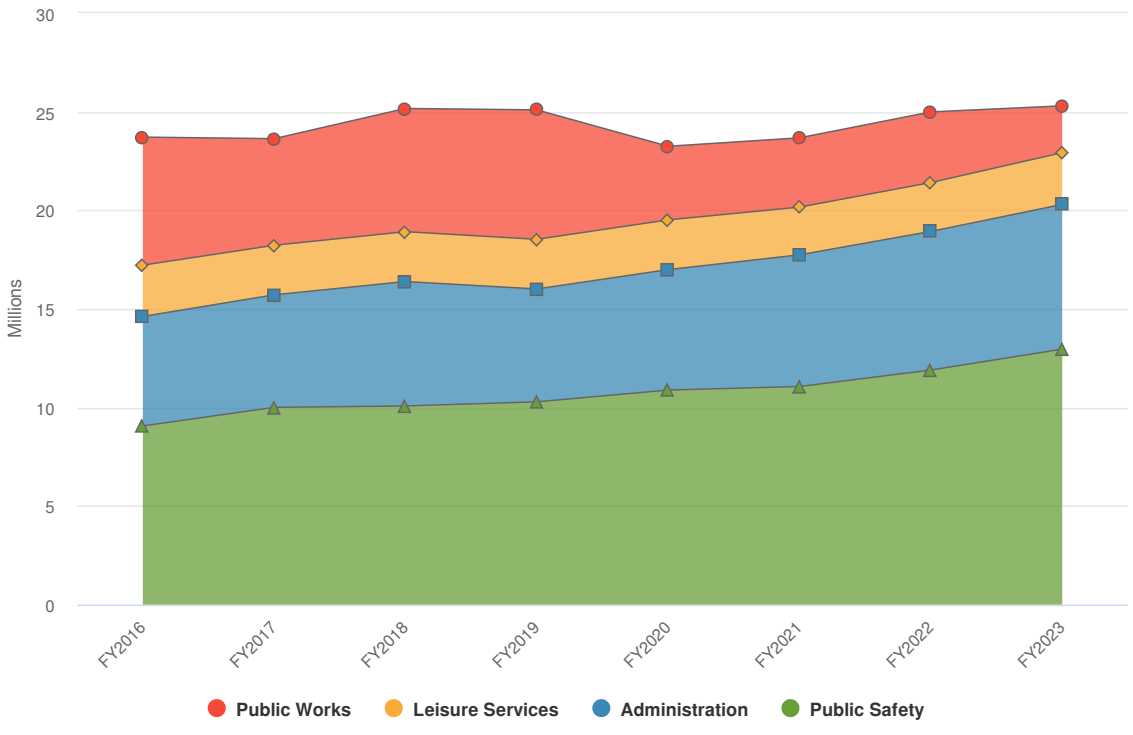


Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Ad Valorem Taxes	$15,610,471.11	$15,640,000.00	$15,640,000.00	$15,640,000.00	$15,856,891.47	1.4%
Franchise Tax	$1,941,601.96	$1,973,000.00	$2,095,078.06	$2,095,078.06	$1,947,000.00	-1.3%
Sales Tax/Mixed Beverage Tax	$4,021,726.09	$4,505,000.00	$5,021,478.00	$5,021,478.00	$4,910,000.00	9%
Licenses & Permits	$891,042.97	$867,000.00	$873,346.15	$873,346.15	$873,500.00	0.7%
Charges for Services	$1,310,856.20	$1,345,089.00	$1,365,543.00	$1,365,543.00	$1,368,793.79	1.8%
Fines & Forfeitures	$679,013.05	$586,000.00	$678,823.28	$678,823.28	$550,000.00	-6.1%
Miscellaneous Revenue	$4,081,127.21	$743,600.00	$4,291,984.69	$4,291,984.69	$721,600.00	-3%
Donations	$3,166.94	$0.00	$2,918.52	$2,918.52	$0.00	0%
Total Revenue Source:	**$28,539,005.53**	**$25,659,689.00**	**$29,969,171.70**	**$29,969,171.70**	**$26,227,785.26**	**2.2%**

Expenditures by Function

Budgeted and Historical Expenditures by Function

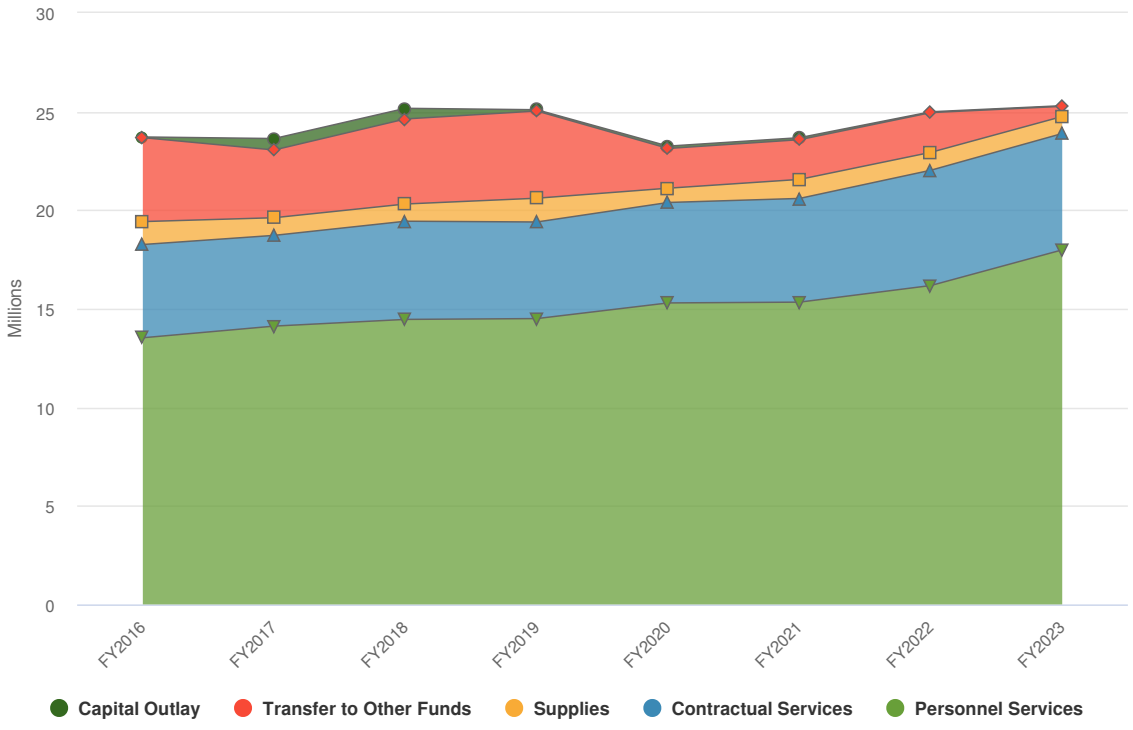


Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$6,678,090.02	$7,019,437.76	$7,031,099.78	$7,031,099.78	$7,340,540.74	4.6%
Leisure Services	$2,421,558.79	$2,421,337.00	$2,478,703.66	$2,478,703.66	$2,626,689.47	8.5%
Public Safety	$11,060,867.66	$11,937,389.13	$11,896,409.94	$11,896,409.94	$12,955,666.01	8.5%
Public Works	$3,514,469.94	$3,751,980.00	$3,582,880.66	$3,582,880.66	$2,374,527.80	-36.7%
Total Expenditures:	**$23,674,986.41**	**$25,130,143.89**	**$24,989,094.03**	**$24,989,094.03**	**$25,297,424.02**	**0.7%**

Expenditures by Expense Type

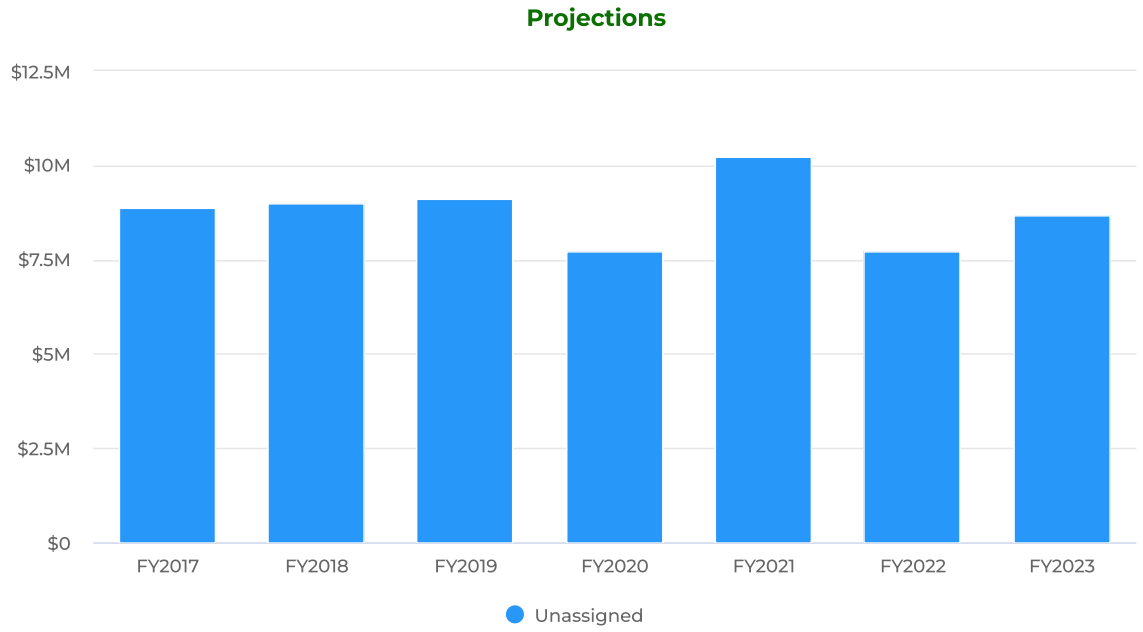
Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$15,332,438.28	$16,747,113.00	$16,175,993.99	$16,175,993.99	$17,983,749.42	7.4%
Contractual Services	$5,261,355.56	$5,468,636.89	$5,848,840.15	$5,848,840.15	$5,901,893.90	7.9%
Supplies	$964,543.99	$869,348.00	$906,964.87	$906,964.87	$864,266.00	-0.6%

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Capital Outlay	$101,942.58	$30,340.00	$42,589.02	$42,589.02	$32,808.70	8.1%
Transfer to Other Funds	$2,014,706.00	$2,014,706.00	$2,014,706.00	$2,014,706.00	$514,706.00	-74.5%
Total Expense Objects:	**$23,674,986.41**	**$25,130,143.89**	**$24,989,094.03**	**$24,989,094.03**	**$25,297,424.02**	**0.7%**

Fund Balance



Per the City's Financial Policies, Colleyville's General Fund must keep a total of 90 "days" worth of fund balance on hand in case of emergencies. This essentially means the City needs the ability to run its General Operations for a total of 3 months with no income. Typically, the General Fund's balance remains steady from year to year. However, the past several years have shown a few anomalies that resulted in balance fluctuations. First, the Fund had accumulated a balance that substantially exceeded its requirement, and staff has been directed to move that funding to the 5-year capital improvement plan. The second anomaly came in the form of Federal assistance in response to the COVID pandemic. The United States Congress passed the American Rescue Plan Act (ARPA) in March of 2021, resulting in a total of $3.7m being allocated to Colleyville as Federal aid for the economic effects COVID had on the City. Per Federal guidance, the City utilized the funds to pay for first responder pay as well as extensive grants to local businesses and direct aid to residents. The largest portion of these funds were realized in the General Fund before being transferred elsewhere. Both of these anomalies resulted in what appeared to be draw-downs in fund balance when in reality the funding was simply moved elsewhere in the City. Staff fully anticipates maintaining the General Fund balance at or above the 90-day requirement.

Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	
Total Fund Balance:	**$9,102,499**	**$7,718,325**	**$10,233,533**	**$7,735,498**	**$8,665,860**	**12%**

Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Unassigned	$9,102,499	$7,718,325	$10,233,533	$7,735,498	$8,665,860	12%
Total Fund Balance:	**$9,102,499**	**$7,718,325**	**$10,233,533**	**$7,735,498**	**$8,665,860**	**12%**

The Utility Fund is a proprietary fund structured and operated as a stand-alone business or enterprise. It accounts for all the activities required for the provision of water and sanitary sewer to residents of the city. In fiscal year 2017, the Utility Fund was split into two funds- the Utility Fund and Utility Capital Projects Fund, although these funds are rolled together for financial reporting purposes in the Certified Annual Financial Report (annual audit). The Utility Fund functions as the operating fund, whereas the Utility Capital Projects Fund is where revenues and expenditures for utility capital projects are accounted for. This includes water and wastewater impact fees, revenue from the CIP base rate, and year-end operating surpluses transferred over from the Utility (operating) Fund. Creation of the Utility Capital Projects Fund has allowed for easier tracking, communication, and forecasting. The following sections specifically discuss revenues and expenditures for the Utility Fund.

Revenues

Utility bills include both volumetric and base rates. The City's operating costs for delivery of treated water and collection of wastewater are included in the monthly water and wastewater base rates. The volumetric rate is a direct pass through of the costs the City pays to Trinity River Authority (TRA) for treated water and wastewater treatment. Because Colleyville does not have its own water source, the City is one of many that contracts with the Trinity River Authority. The Authority purchases and sells raw water to its member cities as well as provides treatment services for both water and wastewater. To recoup the cost of this, the Authority charges a volumetric rate to member cities based on their customers' usage. Colleyville in turn charges the same rate to its individual customers in an attempt to break even. Both the base rates and volumetric rates are reviewed and updated on an annual basis, concurrent with the City's fiscal year for base rates and TRA's fiscal year for volumetric rates. Water and wastewater volumetric charges account for 77 percent of operating revenue and water and wastewater base rates account for 23 percent. Interest, tap fees, and miscellaneous revenues comprise the remainder.

Water Rates

Prior to fiscal year 2016, the Colleyville Utility System operated on a much more traditional, tiered rate structure. Based on an inclining scale from 1,501 gallons used to over 50,000 gallons used, the rates were initially intended to encourage water conservation. In actuality, this resulted in the utility earning far more in revenue than it needed. The years of cash surpluses built up to a point where it was obvious the rate philosophy wasn't working as intended. A consultant was hired and a citizens rate advisory committee was formed to tackle the issue. The final recommendation was to cover the utility's costs with static base rates based on meter size for both operational and capital expenses and to pass through the Trinity River Authority's volumetric costs with a rate based on consumption. The base rates are reviewed annually during the budget process. This year, staff and Council determined that modest increases in the operating and capital (CIP) rates were warranted. Below is a comparison of the monthly rates for fiscal years 2022 and 2023. It should be noted that approximately 96% of all customers in Colleyville have a meter size of 1" or less.

Water Meter Size	1" Meter	1.5" Meter	2" Meter	3" Meter	4" Meter

Utility Fund

FY 2022 Water	$14.06	$28.12	$45.00	$84.37	$140.61
FY 2023 Water	$14.83	$29.65	$47.45	$88.96	$148.27
Increase	$0.77	$1.53	$2.45	$4.59	$7.66
FY 2022 Wastewater	$12.32	$12.32	$12.32	$12.32	$12.32
FY 2023 Wastewater	$13.30	$13.30	$13.30	$13.30	$13.30
Increase	$0.98	$0.98	$0.98	$0.98	$0.98
FY 2022 CIP	$5.83	$10.79	$16.75	$30.65	$50.49
FY 2023 CIP	$5.83	$10.79	$16.75	$30.65	$50.49
Increase	$0.00	$0.00	$0.00	$0.00	$0.00
FY 2022 Total	$32.21	$51.23	$74.07	$127.34	$203.42
FY 2023 Total	$33.96	$53.74	$77.50	$132.91	$212.06
Increase	$1.75	$2.51	$3.43	$5.57	$8.64

Expenditures

Utility Fund expenditures total $19,832,854 for the fiscal year 2023 budget. There is no utility-supported bonded debt obligation, as fiscal year 2018 was the last year of debt payments for the Utility Fund. The largest component, 77 percent of the fund, covers the contractual obligation for water and wastewater to the Trinity River Authority (TRA).

Five-Year Forecast

Being a proprietary operation, the Utility Fund isn't directly dependent upon property values or economic conditions. Rather, forecasted expenses drive the revenue that is necessary to recoup from customers, which is in turn applied to a monthly base rate. The TRA's expenses are largely dependent upon the cost of chemicals to treat water and wastewater as well as the projected debt service needed for large-scale maintenance and improvements. Over the course of the next five years, the TRA's cost to the City is expected to increase an average of 8% per year, or 36% from 2023 through 2027. Conversely, the City's direct costs to operate its utility are projected to increase a little more than 3% per year, primarily due to salary and benefit inflation. The full forecast is as follows. All revenue and costs related to the TRA are highlighted in red. The City's direct costs are highlighted in blue and white.

UTILITY OPERATING FUND SUMMARY

	BUDGET FY 2022	YE PROJECTED FY 2022	PROJECTION FY 2023	PROJECTION FY 2024	PROJECTION FY 2025	PROJECTION FY 2026	PROJECTION FY 2027
BEG. WORKING CAPITAL	7,827,583	7,827,583	7,827,583	7,827,583	7,827,583	7,827,583	7,827,583
FUND REVENUES							
Water - Base Rate	1,985,445	1,900,000	2,101,724	2,165,121	2,234,903	2,311,557	2,391,215
Water - Volumetric Rate	10,605,069	10,605,069	11,972,780	13,327,277	14,829,480	15,665,632	16,005,312
Wastewater - Base Rate	1,452,695	1,475,000	1,586,499	1,636,944	1,692,019	1,752,633	1,815,637
Wastewater - Volumetric Rate	3,303,963	3,303,963	3,455,351	3,900,148	4,273,486	4,638,482	5,029,225
Water Installation	42,000	35,000	20,000	20,200	20,402	20,606	20,812
Wastewater Installation	15,000	8,000	7,500	7,575	7,651	7,727	7,805
T.R.A. TRUE-UP	450,000	995,679	450,000	450,000	450,000	450,000	450,000
Engineering Charges	5,000	20,000	10,000	10,100	10,201	10,303	10,406
Penalties	200,000	175,000	200,000	202,000	204,020	206,060	208,121
Miscellaneous	15,000	16,000	15,000	15,150	15,302	15,455	15,609
Interest Income	14,000	17,000	14,000	14,700	14,847	14,995	15,145
TOTAL REVENUES	**18,088,172**	**18,550,711**	**19,832,854**	**21,749,214**	**23,752,309**	**25,093,450**	**25,969,288**
FUND EXPENSES							
Utility Billing	482,913	434,908	496,334	511,963	528,706	547,222	566,515
IS GIS	76,034	84,291	83,079	86,157	89,351	92,844	96,484
Utility Support	1,273,328	1,248,570	1,348,945	1,397,664	1,448,457	1,504,658	1,563,029
Utility Operations - Water	908,622	825,926	956,734	984,124	1,014,119	1,047,125	1,081,464
TRA Water (volumetric)	6,923,613	5,919,292	7,345,730	7,453,482	7,695,612	7,983,404	8,323,084
TRA Water (debt)	3,681,456	3,681,456	4,627,050	5,873,795	7,133,868	7,682,228	7,682,228
Utility Operations - WW	368,804	361,858	429,008	443,323	458,484	475,323	492,879
TRA Wastewater	3,303,963	3,147,906	3,455,351	3,900,148	4,273,486	4,638,482	5,029,225
Non-Departmental	233,605	197,204	233,605	238,283	245,013	251,939	259,067
Transfer to General Fund	304,734	304,739	325,917	329,176	334,114	339,126	344,212
T.R.A. True-Up	450,000	995,679	450,000	450,000	450,000	450,000	450,000
VERF Transfer	81,100	81,100	81,100	81,100	81,100	81,100	81,100
TOTAL EXPENDITURES	**18,088,172**	**17,282,927**	**19,832,854**	**21,749,214**	**23,752,309**	**25,093,450**	**25,969,288**
Transfer- Utility Cap. Proj. Fund	0	(1,267,784)	0	0	0	0	0
ENDING WORKING CAPITAL	7,827,583	7,827,583	7,827,583	7,827,583	7,827,583	7,827,583	7,827,583
Days of Working Capital	158	165	144	131	120	114	110

Summary

The City of Colleyville is projecting $19.83M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $19.83M to $19.83M in FY2023.

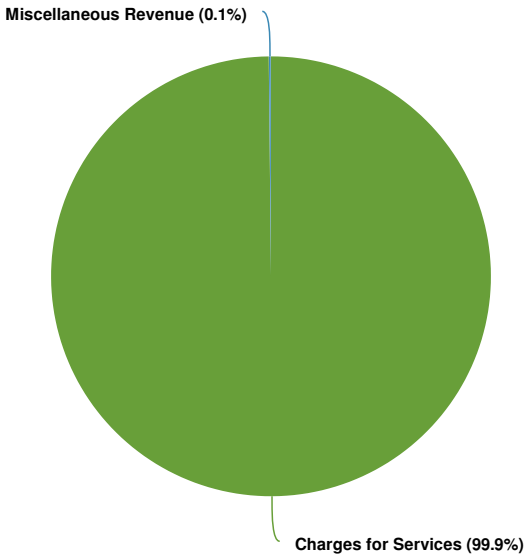


Revenue by Fund

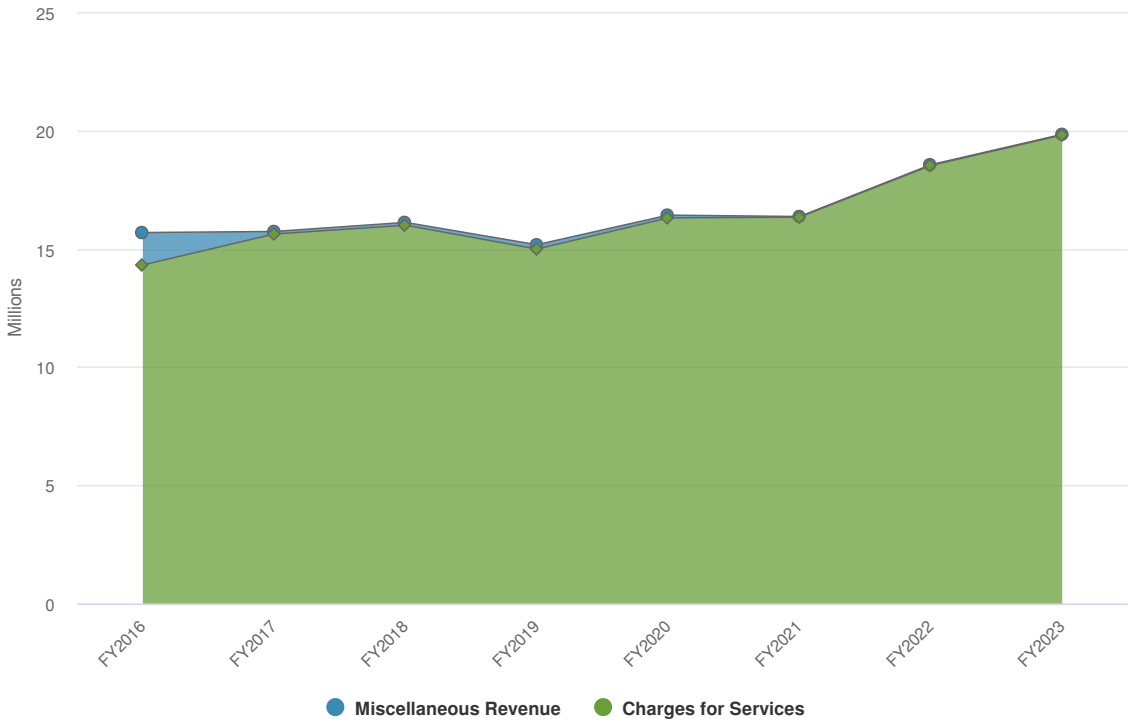
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Utility Fund	$16,359,227.09	$17,638,172.00	$18,550,711.00	$18,550,711.00	$19,832,853.79	12.4%
Total Utility Fund:	**$16,359,227.09**	**$17,638,172.00**	**$18,550,711.00**	**$18,550,711.00**	**$19,832,853.79**	**12.4%**

Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source



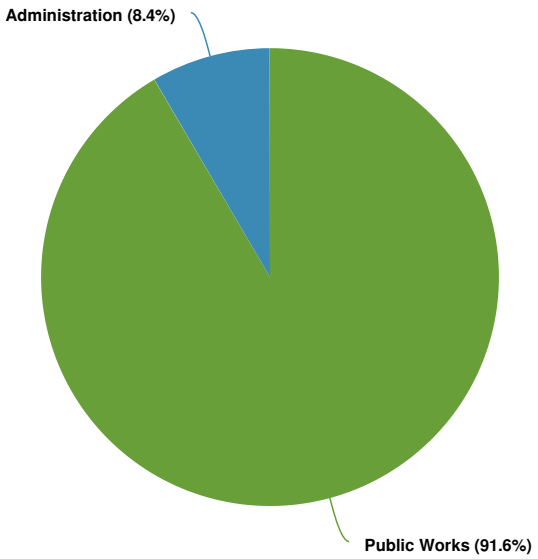
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Charges for Services	$16,330,924.86	$17,609,172.00	$18,517,711.00	$18,517,711.00	$19,803,853.79	12.5%
Miscellaneous Revenue	$28,302.23	$29,000.00	$33,000.00	$33,000.00	$29,000.00	0%
Total Revenue Source:	**$16,359,227.09**	**$17,638,172.00**	**$18,550,711.00**	**$18,550,711.00**	**$19,832,853.79**	**12.4%**

Expenditures by Fund

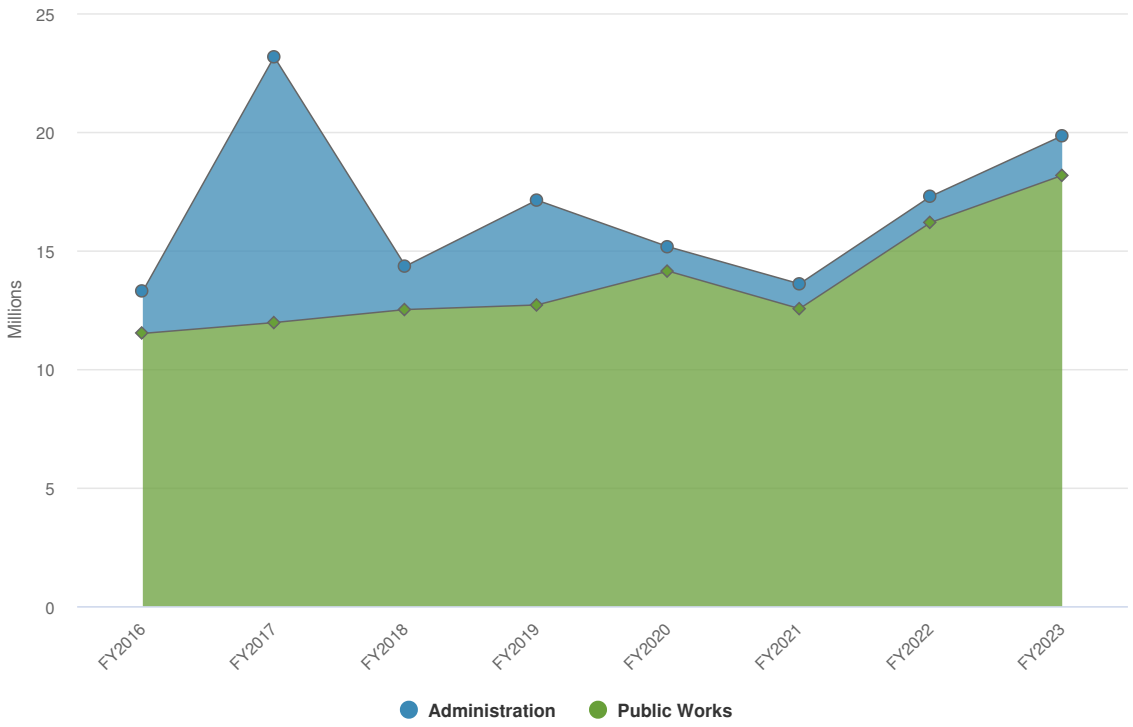
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Utility Fund	$13,590,112.37	$17,638,176.48	$17,282,927.00	$17,282,927.00	$19,832,853.82	12.4%
Total Utility Fund:	**$13,590,112.37**	**$17,638,176.48**	**$17,282,927.00**	**$17,282,927.00**	**$19,832,853.82**	**12.4%**

Expenditures by Function

Budgeted Expenditures by Function



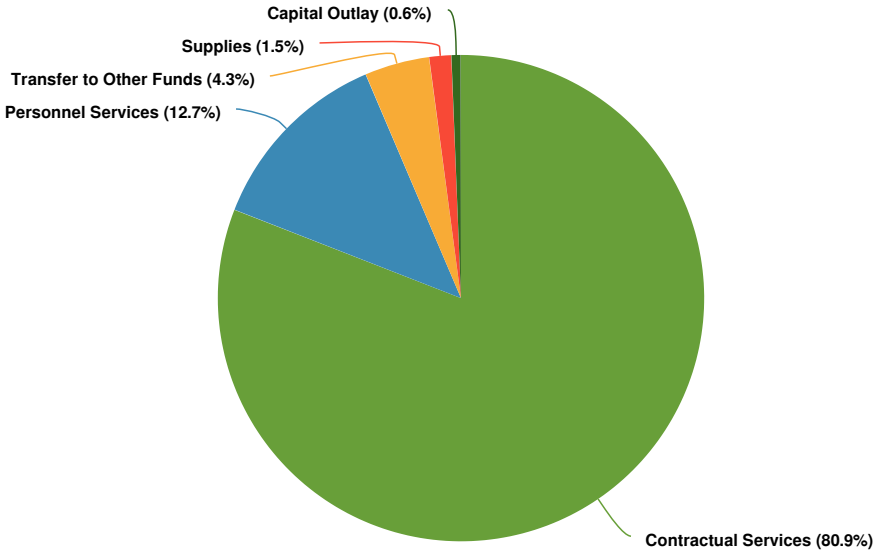
Budgeted and Historical Expenditures by Function



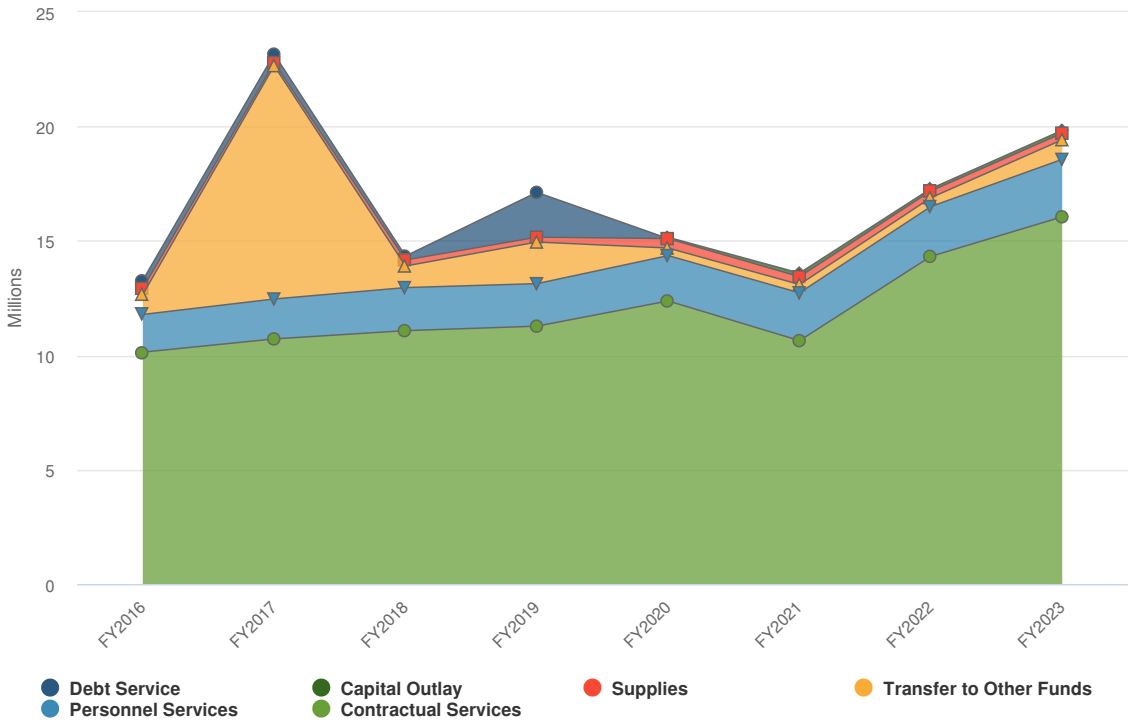
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$1,047,848.48	$1,178,390.48	$1,102,240.74	$1,102,240.74	$1,670,034.55	41.7%
Public Works	$12,542,263.89	$16,459,786.00	$16,180,686.26	$16,180,686.26	$18,162,819.27	10.3%
Total Expenditures:	**$13,590,112.37**	**$17,638,176.48**	**$17,282,927.00**	**$17,282,927.00**	**$19,832,853.82**	**12.4%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



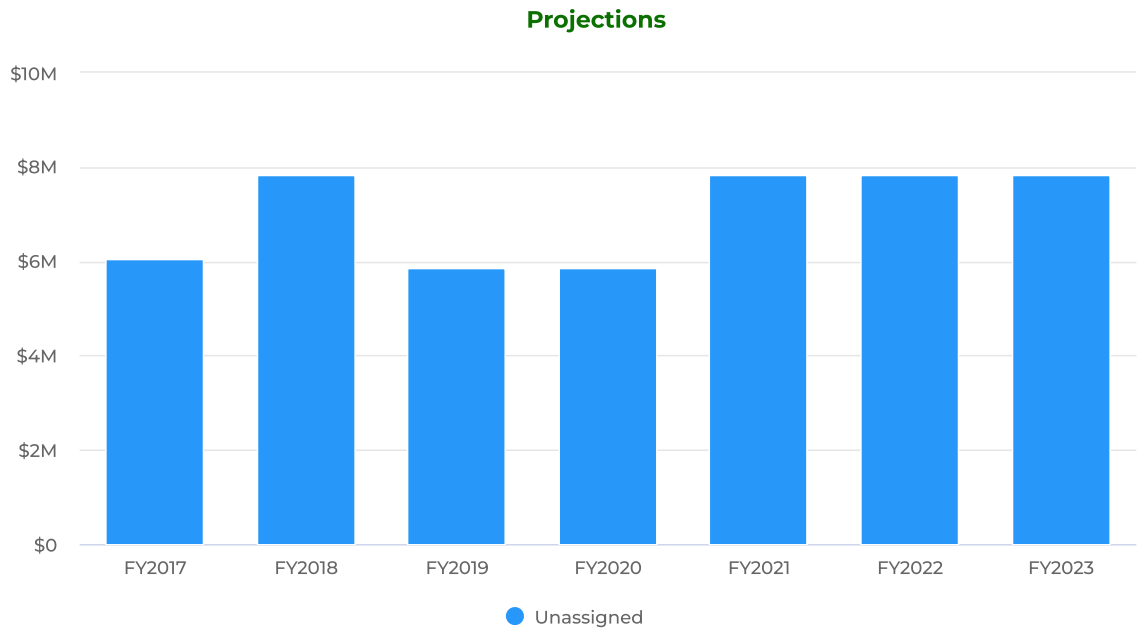
Budgeted and Historical Expenditures by Expense Type



Note that in FY17 the City moved all Impact Fee revenue into its Capital Projects Fund, resulting in a large administrative transfer from the Utility Fund.

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$2,090,378.75	$2,320,861.00	$2,178,042.50	$2,178,042.50	$2,511,135.53	8.2%
Contractual Services	$10,638,558.10	$14,522,858.79	$14,321,918.40	$14,321,918.40	$16,051,483.30	10.5%
Supplies	$340,319.55	$308,618.00	$297,127.41	$297,127.41	$288,218.00	-6.6%
Capital Outlay	$157,894.97	$100,000.00	$100,000.00	$100,000.00	$125,000.00	25%
Transfer to Other Funds	$362,961.00	$385,838.69	$385,838.69	$385,838.69	$857,016.99	122.1%
Total Expense Objects:	**$13,590,112.37**	**$17,638,176.48**	**$17,282,927.00**	**$17,282,927.00**	**$19,832,853.82**	**12.4%**

Fund Balance



Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$5,873,269	$5,873,267	$7,827,583	$7,827,583	$7,827,583	0%
Total Fund Balance:	**$5,873,269**	**$5,873,267**	**$7,827,583**	**$7,827,583**	**$7,827,583**	**0%**

The Colleyville Economic Development Corporation is an Authority voted into existence by Colleyville citizens in 1996, provided by state statute as a 4B corporation. Similar to the Crime Control and Prevention District, the Corporation is funded through 0.5 percent sales and use tax intended for municipal park improvements, the purchase of land and equipment for additional parks, and for the construction of a community center and library. Consistent with state law, some funds may be allocated by the board of directors for promotional efforts for special events and marketing.

Expected revenue from the special purpose sales tax and related interest income for the fiscal year 2023 is $2,635,000. The CEDC Board meets in August to approve the budget. Funding provided by this special sales tax has been allocated to community-enhancement initiatives consistent with the authorization of the corporation. Total planned expenses amount to $2,750,951 in FY23, and they include $1.19 million in non-recurring capital costs. A full, 5-year forecast for the fund is as follows:

Colleyville Economic

Development Corporation Fund

COLLEYVILLE ECONOMIC DEVELOPMENT CORPORATION
ECONOMIC DEVELOPMENT BUDGET & CAPITAL IMPROVEMENT PROGRAM FY 2023 - FY 2027

FISCAL YEAR	Budget 2022	Projection 2022	Projection 2023	Projection 2024	Projection 2025	Projection 2026	Projection 2027
BEGINNING FUND BALANCE	$5,693,943	$5,693,943	$6,122,495	$6,006,545	$5,985,993	$5,710,643	$5,947,943
REVENUES:							
PROJECTED 1/2 CENT SALES TAX REVENUE	$2,150,000	$2,455,739	$2,400,000	$2,448,000	$2,509,200	$2,565,657	$2,616,970
GRANT PROCEEDS	$225,000	$0	$225,000	$227,250	$229,523	$231,818	$234,136
INTEREST INCOME	$10,000	$15,000	$10,000	$10,500	$10,605	$10,711	$10,818
TOTAL REVENUE	$2,385,000	$2,470,739	$2,635,000	$2,685,750	$2,749,328	$2,808,186	$2,861,924
EXPENDITURES:							
ADMINISTRATIVE:	$2,000	$2,000	$2,000	$2,060	$2,122	$2,185	$2,251
LOAN-BACK TO TIF*	$5,000,000	$0	$0	$0	$0	$0	$0
PARKS:							
BEAUTIFICATION/LANDSCAPE SUPERVISOR & PARKS MAINTENANCE TECH I	$0	$0	$177,319	$183,998	$190,934	$198,688	$206,786
WATER / WASTEWATER- MC PHERSON PARK	$5,628	$1,350	$5,628	$5,684	$5,770	$5,856	$5,944
MAINTENANCE	$310,942	$322,967	$310,942	$314,051	$318,762	$323,544	$328,397
LIBRARY:							
PERSONNEL	$386,642	$318,764	$408,953	$423,709	$439,003	$455,128	$471,863
OPERATIONS	$53,376	$36,251	$34,875	$36,070	$37,389	$38,766	$40,205
OFFICE EQUIPMENT/FURNITURE MAINTENANCE	$0	$0	$32,756	$33,084	$33,580	$34,084	$34,595
TECHNOLOGY - HARDWARE REPLACEMENT	$30,600	$16,000	$30,600	$30,906	$31,370	$31,840	$32,318
SENIOR CENTER:							
PERSONNEL	$100,880	$105,737	$106,996	$110,990	$115,135	$119,713	$124,488
OPERATIONS	$500	$0	$500	$500	$500	$500	$500
TECHNOLOGY - HARDWARE REPLACEMENT	$3,100	$0	$3,100	$3,136	$3,191	$3,246	$3,302
COLLEYVILLE CENTER:							
PERSONNEL	$136,717	$90,912	$141,268	$146,520	$151,971	$157,959	$164,200
OPERATIONS	$2,000	$0	$5,000	$5,050	$5,126	$5,203	$5,281
ADVERTISING	$45,000	$30,000	$45,000	$45,450	$46,132	$46,824	$47,526
FURNITURE REPLACEMENT	$49,000	$56,438	$0	$0	$0	$0	$0
BALL ROOM LIGHTING	$25,000	$25,000	$0	$0	$0	$0	$0
MONUMENT SIGN	$0	$0	$16,500	$0	$0	$0	$0
TECHNOLOGY- SOFTWARE & MAINTENANCE COI	$7,241	$7,000	$7,241	$7,313	$7,423	$7,534	$7,647
TECHNOLOGY - HARDWARE REPLACEMENT	$3,850	$0	$3,850	$3,889	$3,947	$4,006	$4,066
SPECIAL EVENTS:							
MOVIES IN THE VILLAGE	$15,375	$15,375	$15,375	$15,375	$15,375	$15,375	$15,375
STARS & GUITARS	$95,000	$95,000	$95,000	$95,000	$95,000	$95,000	$95,000
TREE LIGHTING / CHRISTMAS EVENT	$60,000	$60,000	$65,000	$65,000	$65,000	$65,000	$65,000
HARVEST FESTIVAL	$20,500	$20,500	$21,000	$21,000	$21,000	$21,000	$21,000
FARMERS MARKET	$10,250	$10,250	$10,000	$10,000	$10,000	$10,000	$10,000
FINE ARTS EVENT	$10,250	$10,250	$10,250	$10,250	$10,250	$10,250	$10,250
SPECIAL EVENTS	$3,625	$3,625	$10,000	$12,266	$15,700	$19,184	$22,669
TOTAL OPERATING EXPENDITURES	$6,377,476	$1,227,419	$1,559,154	$1,581,302	$1,624,677	$1,670,885	$1,718,663
EXCESS REVENUES OVER EXPENDITURES	($3,992,476)	$1,243,320	$1,075,846	$1,104,448	$1,124,650	$1,137,301	$1,143,261
CAPITAL:							
SIDEWALK/TRAIL CONSTRUCTION/GRANT MATCH	$300,000	$139,616	$550,000	$100,000	$100,000	$100,000	$100,000
RESTROOM FACILITY RENOVATIONS	$75,000	$0	$150,000	$0	$0	$0	$0
SOFTBALL - SHADE STRUCTURE	$260,152	$150,152	$0	$0	$0	$0	$0
SENIOR CENTER	$500,000	$500,000	$100,000	$200,000	$0	$0	$0
KIMZEE PARK IMPROVEMENTS	$0	$0	$0	$250,000	$0	$0	$0
WOODBRIAR PARK IMPROVEMENTS	$0	$0	$0	$100,000	$0	$0	$0
FIRE STATIONS 2 & 3 LANDSCAPING	$50,000	$0	$50,000	$0	$0	$0	$0
LIBRARY EQUIPMENT AND CAPITAL	$0	$0	$141,797	$0	$0	$0	$0
SAND VOLLEYBALL PITS	$0	$0	$0	$50,000	$0	$0	$0
SECURITY CAMERAS	$0	$0	$100,000	$100,000	$100,000	$0	$0
LD LOCKETT NEW AMENITY	$0	$0	$0	$200,000	$0	$0	$0
FLAGPOLE AT MCPHERSON PARK	$25,000	$25,000	$0	$0	$0	$0	$0
MCPHERSON PARK RESTROOM	$0	$0	$0	$125,000	$0	$0	$0
CAPITAL PROJECTS FUNDED THROUGH EXISTING BALANCE:							
HEROES PARK	$0	$0	$100,000	$0	$1,200,000	$800,000	$0
TOTAL CAPITAL EXPENDITURES	**$1,210,152**	**$814,768**	**$1,191,797**	**$1,125,000**	**$1,400,000**	**$900,000**	**$100,000**
TOTAL EXPENDITURES (OPERATING & CAPITAL)	**$7,587,628**	**$2,042,187**	**$2,750,951**	**$2,706,302**	**$3,024,677**	**$2,570,885**	**$1,818,663**
ENDING FUND BALANCE	**$491,315**	**$6,122,495**	**$6,006,545**	**$5,985,993**	**$5,710,643**	**$5,947,943**	**$6,991,205**

*Initially, the CEDC had planned to loan this money to the City's TIF district to assist with cashflow in the capital improvement plan. This action has not been necessary in FY22.

Summary

The City of Colleyville is projecting $2.64M of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $2.75M to $2.75M in FY2023.



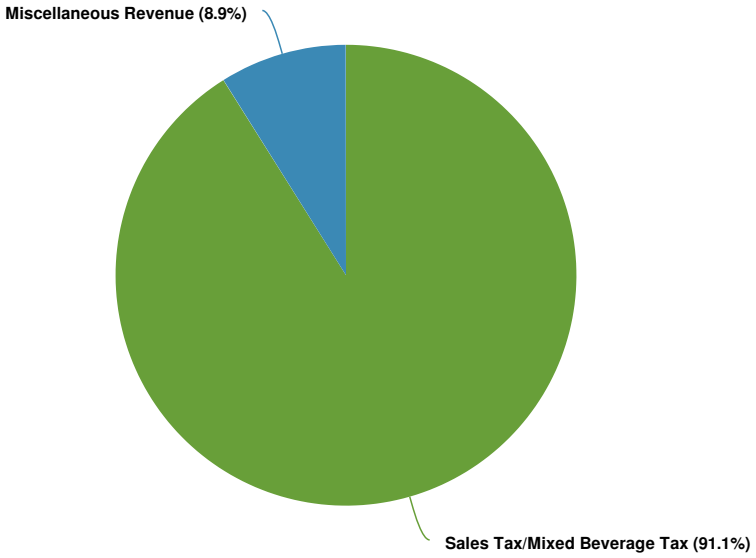
Revenue by Fund

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Colleyville Economic Development Corporation Fund	$7,490,831.39	$2,385,000.00	$2,470,739.00	$2,470,739.00	$2,635,000.00	10.5%
Total Colleyville Economic Development Corporation Fund:	**$7,490,831.39**	**$2,385,000.00**	**$2,470,739.00**	**$2,470,739.00**	**$2,635,000.00**	**10.5%**

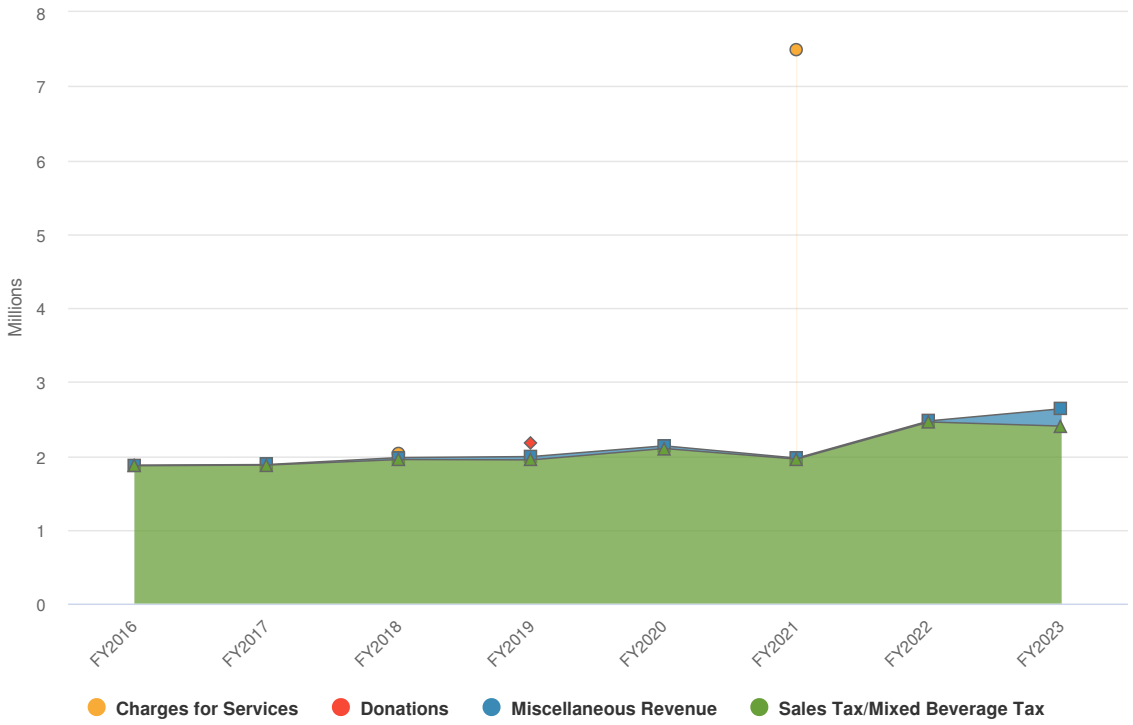
Revenues by Source

Revenues in the CEDC Fund tend to be relatively stable, as the majority of the fund is paid for through sales taxes. However, in FY21 the Tax Increment Fund (TIF) transferred $5.5 million into the CEDC Fund to reimburse the CEDC for bond-funded projects that were TIF-related. This was a one-time transfer and the proceeds were used to pay off the remianing debt service of the bonds.

Projected 2023 Revenues by Source



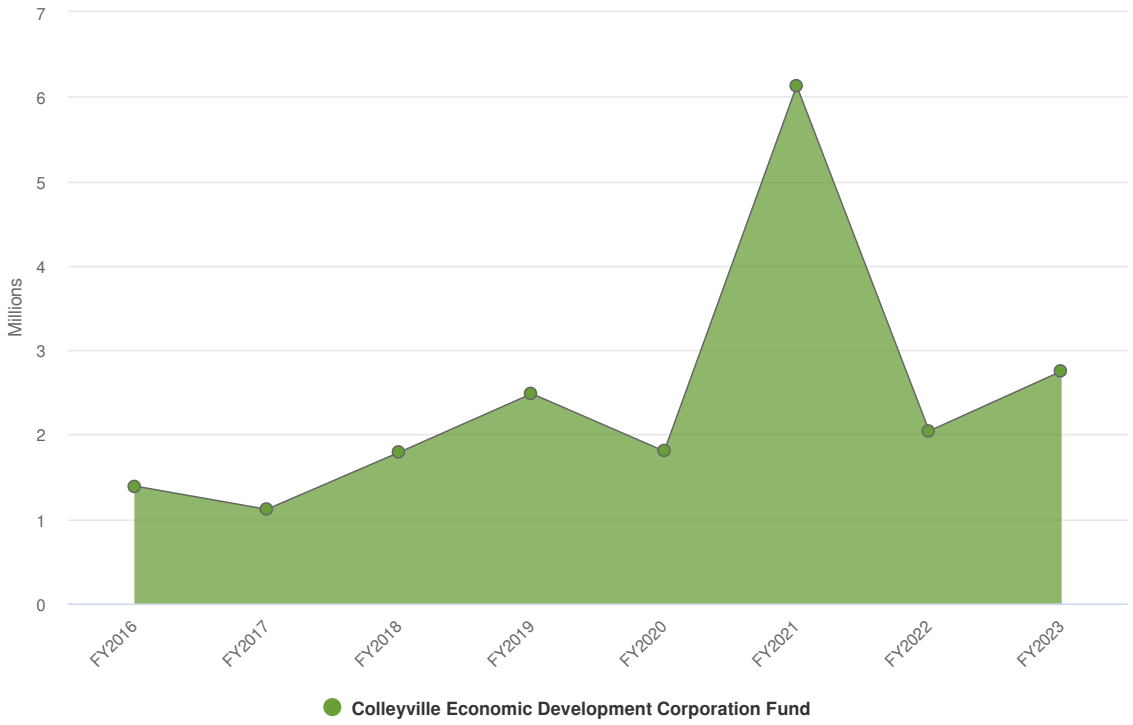
Budgeted and Historical 2023 Revenues by Source



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Sales Tax/Mixed Beverage Tax	$1,953,821.84	$2,150,000.00	$2,455,739.00	$2,455,739.00	$2,400,000.00	11.6%
Charges for Services	$5,523,414.63	$0.00	$0.00	$0.00	$0.00	0%
Miscellaneous Revenue	$13,594.92	$235,000.00	$15,000.00	$15,000.00	$235,000.00	0%
Total Revenue Source:	**$7,490,831.39**	**$2,385,000.00**	**$2,470,739.00**	**$2,470,739.00**	**$2,635,000.00**	**10.5%**

Expenditures by Fund

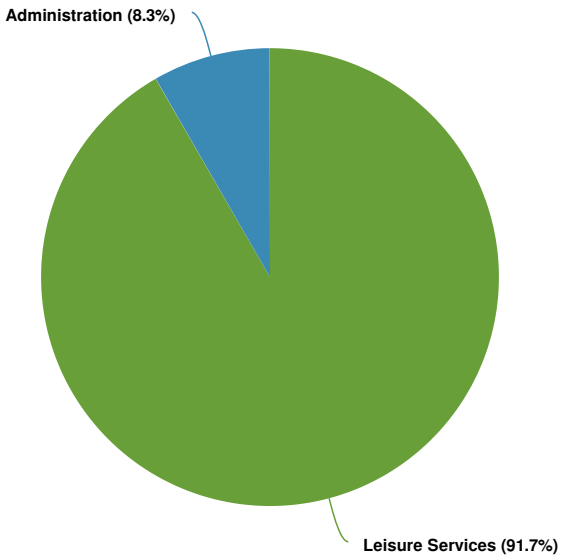
Budgeted and Historical 2023 Expenditures by Fund



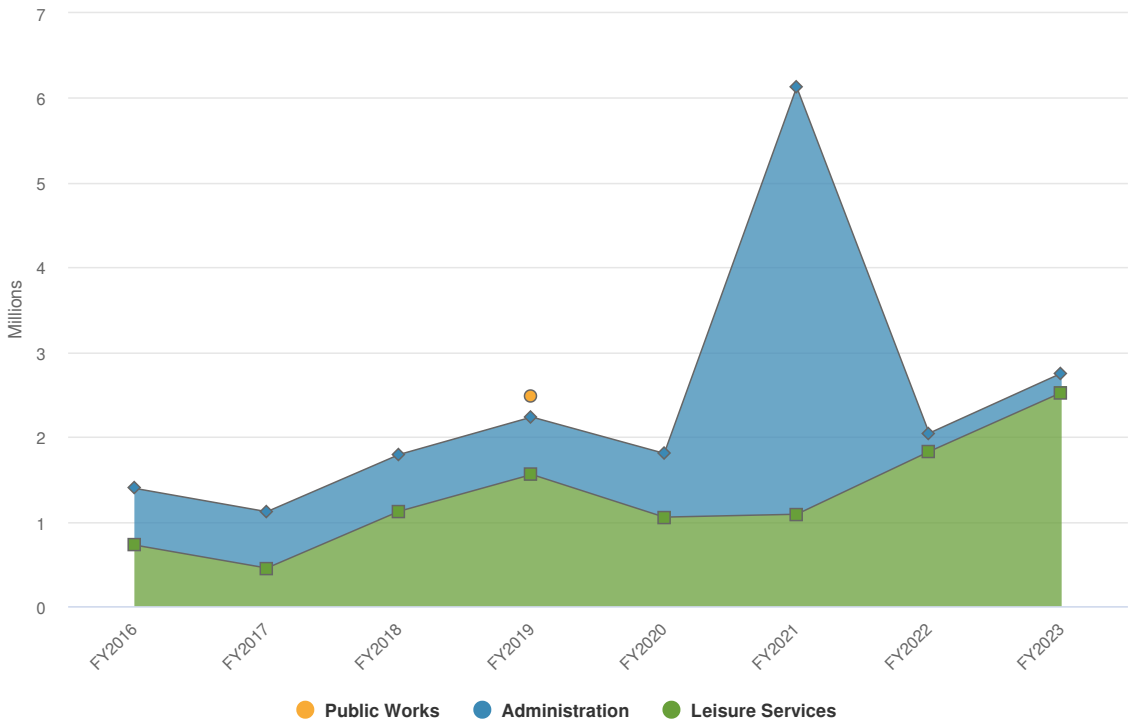
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Colleyville Economic Development Corporation Fund	$6,128,176.89	$2,277,476.00	$2,042,187.00	$2,042,187.00	$2,750,950.52	20.8%
Total Colleyville Economic Development Corporation Fund:	**$6,128,176.89**	**$2,277,476.00**	**$2,042,187.00**	**$2,042,187.00**	**$2,750,950.52**	**20.8%**

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function



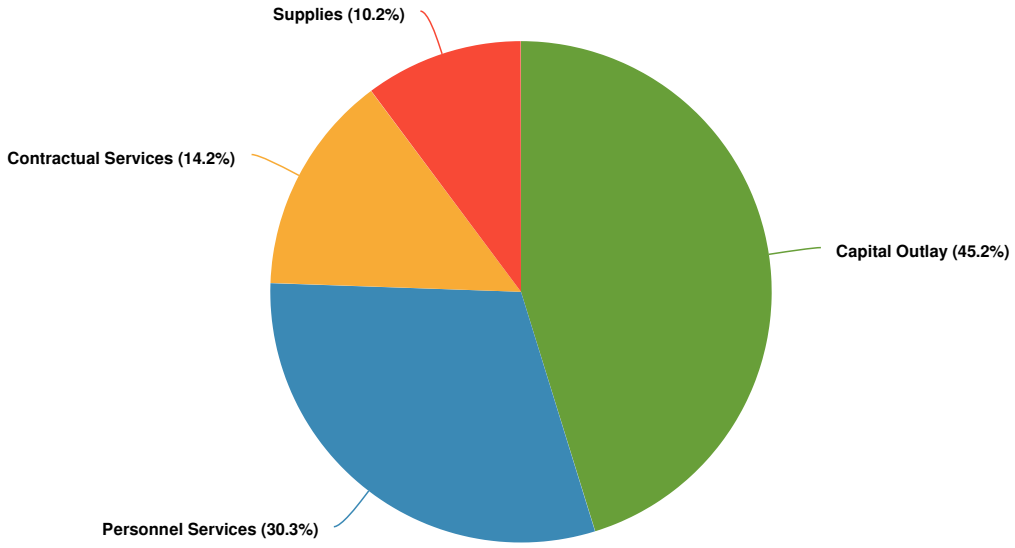
Prior to FY21, the Corporation had one outstanding bond issue, which funded park improvements throughout the City. Upon determining that this bond issue was callable, staff and Council exercised the call function of the bonds and paid them off early. This resulted in approximately $4.8m in bond principal paid in FY21 and total interest payment savings of $650,000 over the life of the bonds.

After further examination of the bond issue in question, it was discovered that the CEDC bonds paid for projects that were eligible to be covered by the Colleyville Tax Increment Financing District (TIF). Therefore, the TIF transferred the necessary funds to pay off the bonds to the CEDC as a reimbursement for those past project expenses. The CEDC had budgeted to loan those funds back to the TIF in 2022 for cash flow purposes resulting in a large draw down in CEDC fund balance, but that action was ultimately unnecessary.

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$5,043,358.21	$217,000.00	$217,000.00	$217,000.00	$228,625.00	5.4%
Leisure Services	$1,084,818.68	$2,060,476.00	$1,825,187.00	$1,825,187.00	$2,522,325.52	22.4%
Total Expenditures:	**$6,128,176.89**	**$2,277,476.00**	**$2,042,187.00**	**$2,042,187.00**	**$2,750,950.52**	**20.8%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



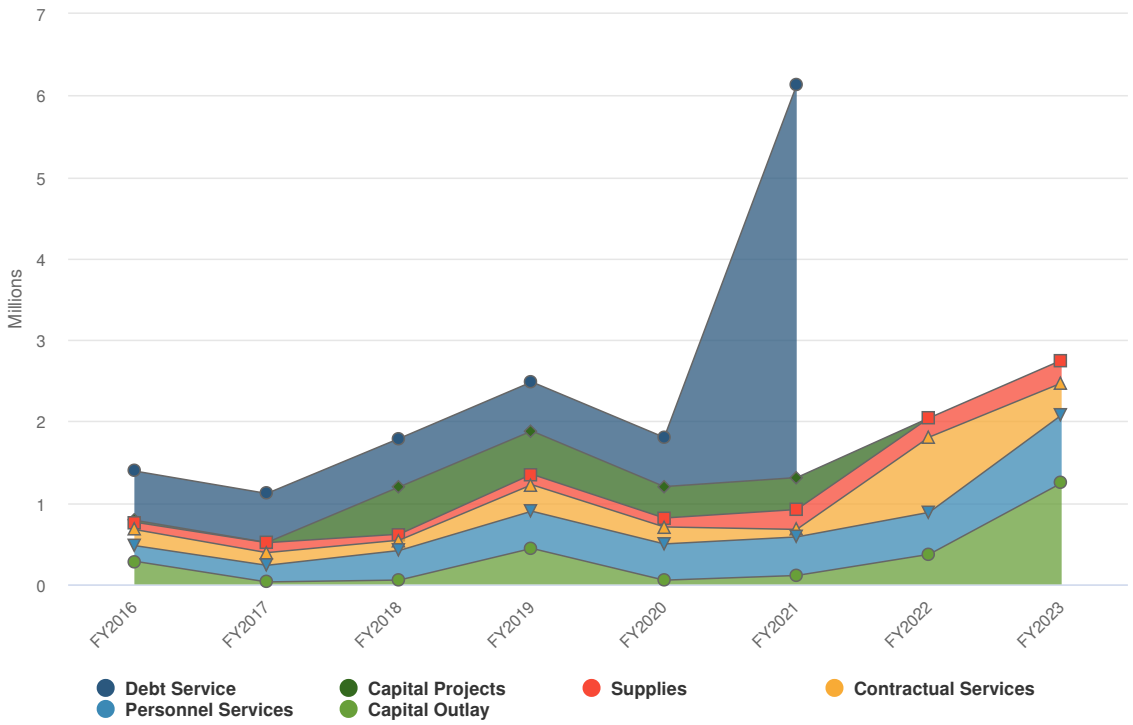
The CEDC Fund houses major operating expenses for parks, the Library, Colleyville Center, and special events, including 19 full-time equivalent positions. Those positions break down as follows:

- 13 part-time positions and 1 full time position in the Library
- 2 NEW full-time positions in Parks Maintenance, dedicated to the City's recent beautification efforts
- 1 full-time position in the Parks Senior Center
- A portion of 2 full-time positions for the Colleyville Center

. Given the many parks and beautification projects the City is undertaking, the majority of the CEDC's expenses in FY23 consist of capital expenses. Of those expenses, the design and renovation at Heroes Park is expected to draw down the fund's balance in future years.

FISCAL YEAR	Budget 2022	Projection 2022	Projection 2023	Projection 2024	Projection 2025	Projection 2026	Projection 2027
CAPITAL:							
SIDEWALK/TRAIL CONSTRUCTION/GRANT MATCH	$300,000	$139,616	$550,000	$100,000	$100,000	$100,000	$100,000
RESTROOM FACILITY RENOVATIONS	$75,000	$0	$150,000	$0	$0	$0	$0
SOFTBALL - SHADE STRUCTURE	$260,152	$150,152	$0	$0	$0	$0	$0
SENIOR CENTER	$500,000	$500,000	$100,000	$200,000	$0	$0	$0
KIMZEE PARK IMPROVEMENTS	$0	$0	$0	$250,000	$0	$0	$0
WOODBRIAR PARK IMPROVEMENTS	$0	$0	$0	$100,000	$0	$0	$0
FIRE STATIONS 2 & 3 LANDSCAPING	$50,000	$0	$50,000	$0	$0	$0	$0
LIBRARY EQUIPMENT AND CAPITAL	$0	$0	$141,797	$0	$0	$0	$0
SAND VOLLEYBALL PITS	$0	$0	$0	$50,000	$0	$0	$0
SECURITY CAMERAS	$0	$0	$100,000	$100,000	$100,000	$0	$0
LD LOCKETT NEW AMENITY	$0	$0	$0	$200,000	$0	$0	$0
FLAGPOLE AT MCPHERSON PARK	$25,000	$25,000	$0	$0	$0	$0	$0
MCPHERSON PARK RESTROOM	$0	$0	$0	$125,000	$0	$0	$0
CAPITAL PROJECTS FUNDED THROUGH EXISTING BALANCE:							
HEROES PARK	$0	$0	$100,000	$0	$1,200,000	$800,000	$0
TOTAL CAPITAL EXPENDITURES	**$1,210,152**	**$814,768**	**$1,191,797**	**$1,125,000**	**$1,400,000**	**$900,000**	**$100,000**

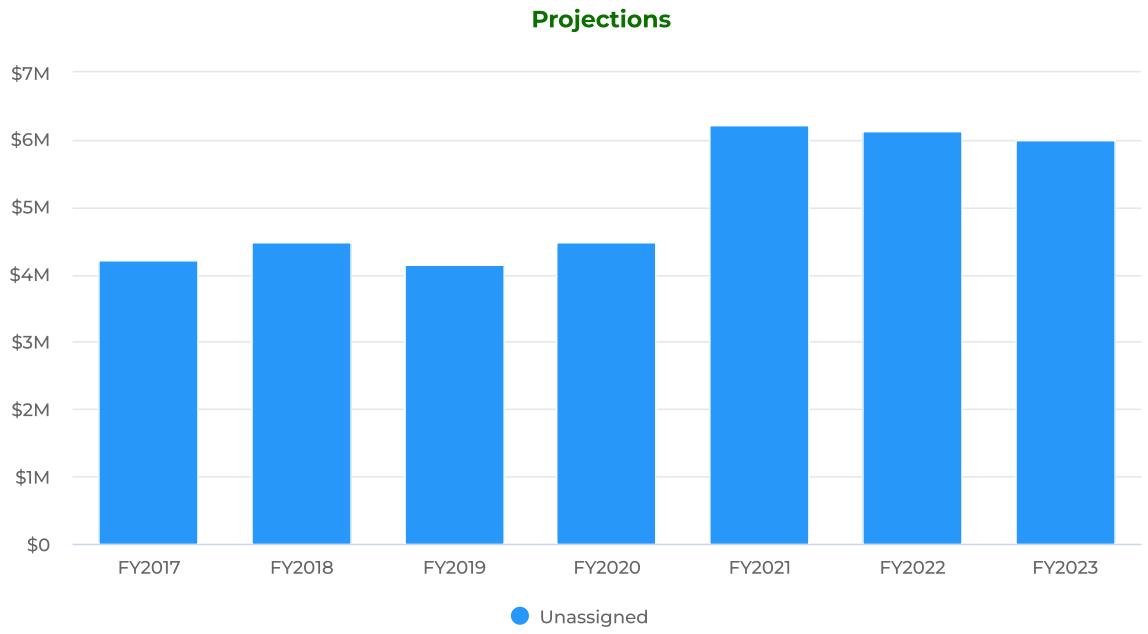
Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$473,088.30	$624,239.00	$515,412.67	$515,412.67	$834,536.52	33.7%
Contractual Services	$92,464.11	$440,969.00	$922,590.83	$922,590.83	$391,969.00	-11.1%
Supplies	$243,999.58	$268,767.00	$236,000.00	$236,000.00	$280,392.00	4.3%
Debt Service	$4,818,166.00	$0.00	$0.00	$0.00	$0.00	0%
Capital Outlay	$108,621.00	$943,501.00	$368,501.00	$368,501.00	$1,244,053.00	31.9%

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Capital Projects	$391,837.90	$0.00	-$317.50	-$317.50	$0.00	0%
Total Expense Objects:	**$6,128,176.89**	**$2,277,476.00**	**$2,042,187.00**	**$2,042,187.00**	**$2,750,950.52**	**20.8%**

Fund Balance



Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$4,150,118	$4,479,889	$6,217,460	$6,122,495	$6,006,545	-1.9%
Total Fund Balance:	**$4,150,118**	**$4,479,889**	**$6,217,460**	**$6,122,495**	**$6,006,545**	**-1.9%**

Hotel Tax Fund

In 1998, Colleyville City Council passed an ordinance establishing a hotel occupancy tax equal to 7 percent of the lodging cost of a hotel room within city limits. Texas state law mandates that the revenue derived from this tax must only be used for expenses that promote the tourism industry, including (but not limited to) convention/civic center facilities, general promotional and tourist advertising for the City, and the encouragement, promotion, improvement and application of the arts. Although authorized in 1998, the City did not have a hotel within its boundaries until 2017. Since that time, all revenue derived from the tax has been used on non-recurring expenses relating to special events. However, beginning in fiscal year 2021 the City allocated operating costs to this fund as authorized by state law. This includes a significant portion of the City's advertising expenses as well as personnel costs for Colleyville's Community Relations Specialist and partial personnel costs for the Colleyville Center Manager and its Sales and Event Specialist. Because all or part of these positions are dedicated to advertising the City and bringing guests in from out of town, they meet the state's tourism requirement for hotel taxes, allowing the City to shift the costs away from the General Fund. This reliance on restricted revenue sources for operational costs is part of the City's ongoing initiative to keep its property tax rate as low as possible.

This fund is budgeted to bring in $275,000 in anticipated revenue while spending $273,569. A full, 5-year forecast of this fund is as follows:

HOTEL TAX FUND SUMMARY

	BUDGET FY 2022	PROJECTED FY 2022	PROJECTED FY 2023	PROJECTED FY 2024	PROJECTED FY 2025	PROJECTED FY 2026	PROJECTED FY 2027
BEGINNING FUND BALANCE - 10/1	245,560	245,560	187,191	188,622	190,368	192,177	194,994
FUND REVENUES							
Hotel Taxes	250,000	188,000	272,000	280,160	288,565	297,222	306,138
Earned Interest	2,500	250	3,000	3,150	3,182	3,213	3,245
TOTAL REVENUES	**252,500**	**188,250**	**275,000**	**283,310**	**291,746**	**300,435**	**309,384**
FUND EXPENDITURES							
Promotional Events/Arts Promotion	47,000	47,000	47,000	47,000	47,000	47,000	47,000
Colleyville Promotion/Advertising	96,499	93,891	116,401	120,730	125,223	130,161	135,309
Colleyville Center	104,323	105,728	110,168	113,834	117,714	120,456	122,871
TOTAL EXPENDITURES	**247,822**	**246,619**	**273,569**	**281,564**	**289,937**	**297,617**	**305,180**
ENDING FUND BALANCE - 9/30	250,238	187,191	188,622	190,368	192,177	194,994	199,198

The five-year forecast (shown above) was prepared and presented to the City Council to guide decision making during the budget process and ensure that long-term implications are considered. Shifting operating costs away from the General Fund and into the Hotel Occupancy Tax Fund played a major part in maintaining the City's low tax rate for the last three fiscal years.

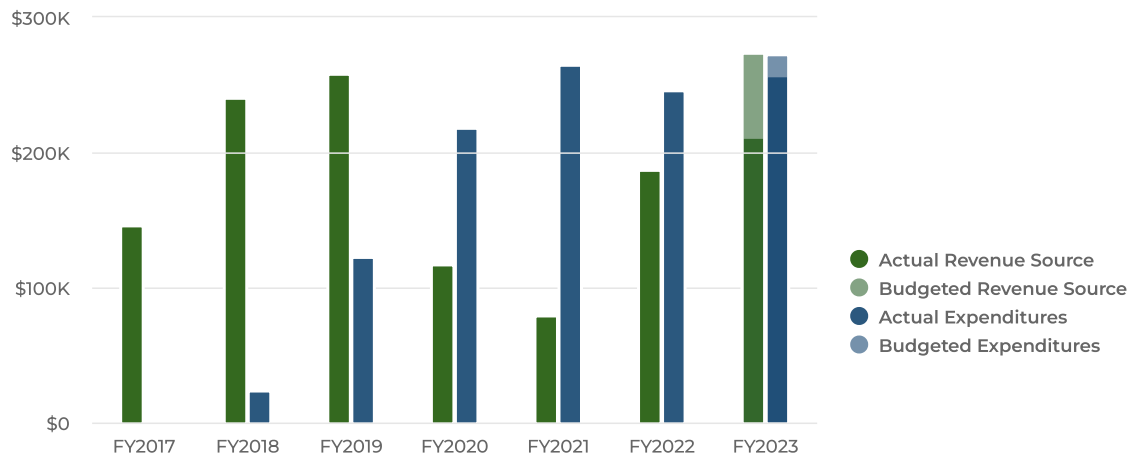
Economic restrictions brought on by COVID-19 drastically affected revenues, as hotel bookings throughout the spring and summer months waned. Staff anticipated the fund earning significantly less than its budgeted FY 2022 revenue, followed by a relatively quick turnaround once travel-related activities resumed in full force. This appears to be in process, as the last two quarters' worth of revenue have shown sharp increases. Staff predicts a return to normal for FY23, with the remainder of the forecast conservatively projecting approximately 3% increases annually.

Costs in the Hotel Tax Fund for FY 2023 include personnel expenses dedicated to marketing the City, non-recurring improvements at the City's event center, marketing materials, and special event funding. With hotel tax revenue having accumulated over the past several years, staff is planning on drawing down this

fund's balance on eligible projects as they arise, although the balance is projected to remain steady for the foreseeable future. The fund is operationally balanced with revenues being sufficient to support the ongoing operational costs contained here.

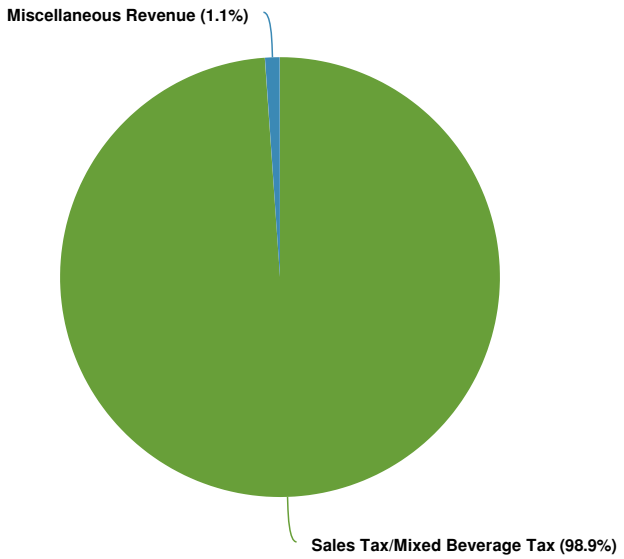
Summary

The City of Colleyville is projecting $275K of revenue in FY2023, which represents a 0% increase over the prior year. Budgeted expenditures are projected to increase by 0% or $273.57K to $273.57K in FY2023.

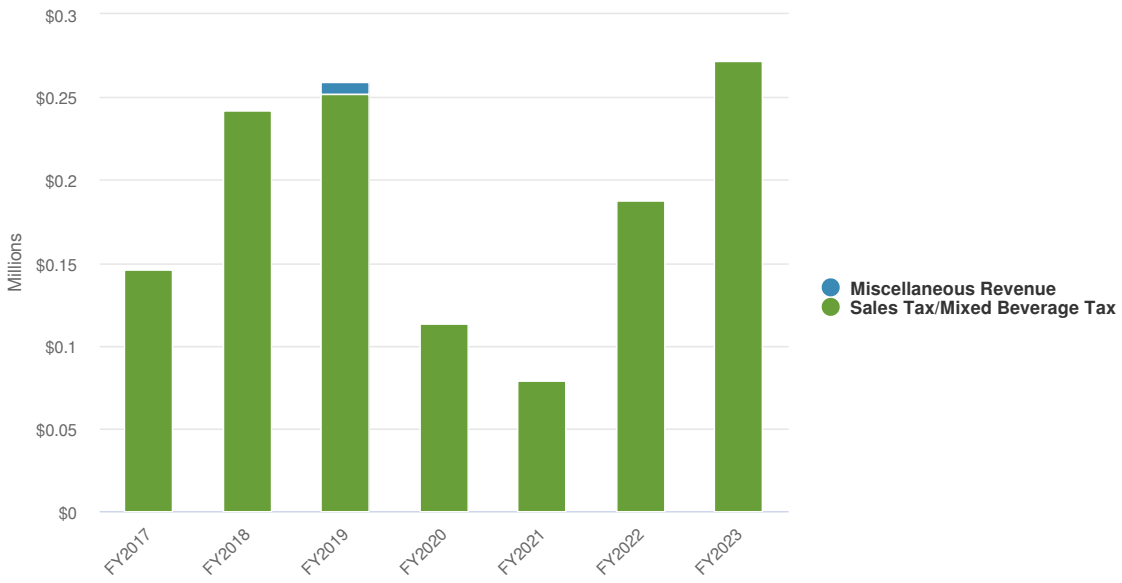


Revenues by Source

Projected 2023 Revenues by Source



Budgeted and Historical 2023 Revenues by Source

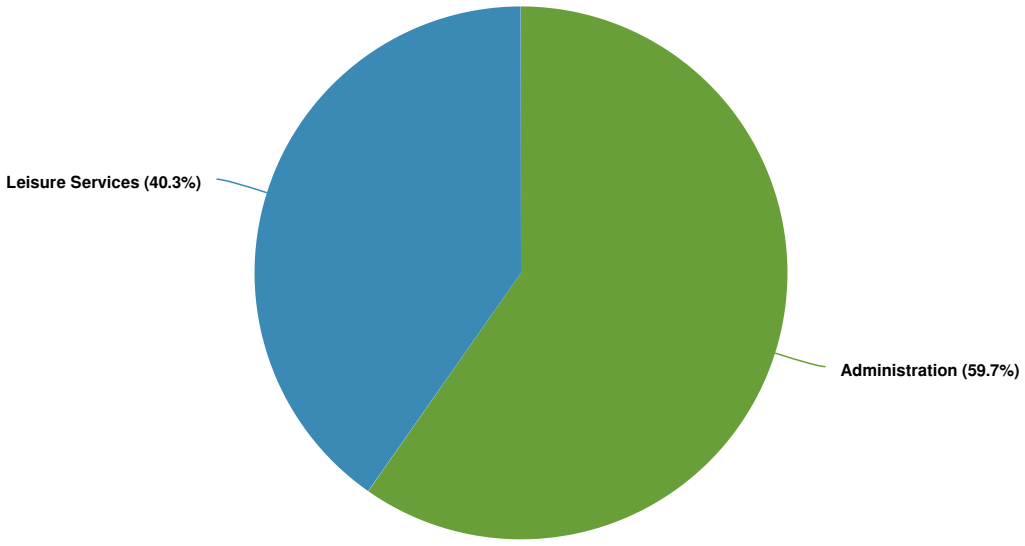


As the name implies, the Hotel Tax Fund is almost entirely funded through taxes levied on lodging expenses incurred inside the city limits. When COVID began making its way through the United States and travel restrictions were put in place, the fund predictably took a significant hit of about 45% of its revenue in both FY20 and FY21. Because the fund had built up a significant balance in previous years, staff allowed the operations to spend down its cash on hand for those years while keeping a close eye on it. Thankfully, the latter half of FY22 brought a resurgence in hotel tax revenue, and staff anticipates a return to normal in FY23.

Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Revenue Source						
Sales Tax/Mixed Beverage Tax	$79,011.55	$250,000.00	$188,000.00	$188,000.00	$272,000.00	8.8%
Miscellaneous Revenue	$982.73	$2,500.00	$250.00	$250.00	$3,000.00	20%
Total Revenue Source:	**$79,994.28**	**$252,500.00**	**$188,250.00**	**$188,250.00**	**$275,000.00**	**8.9%**

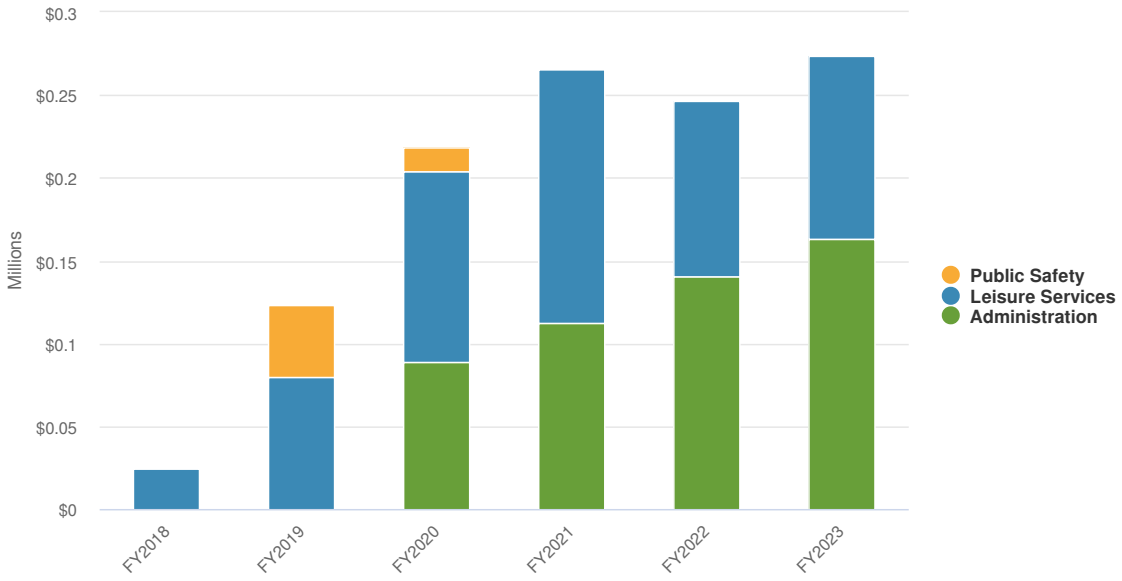
Expenditures by Function

Budgeted Expenditures by Function



The majority of the Fund's expenses are dedicated to the City's Communications department, funding one full-time position as well as special events. Both the position and events are focused on marketing the city and increasing tourism. Similarly, the remaining funds are paying for a portion of the Colleyville Center (leisure services), which hosts weddings throughout the year and results in regular out-of-town stays.

Budgeted and Historical Expenditures by Function

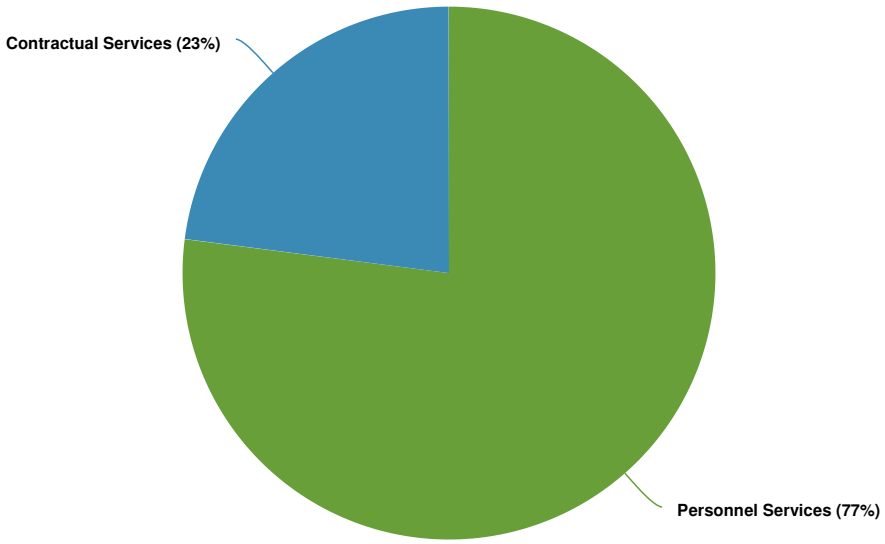


As discussed above, since FY20 the fund has paid for operating expenses in Communications and the Colleyville Center, both of which are dedicated tourism for Colleyville. Previously, however, expenses funded out of here have included public safety equipment intended for crowd safety at special events, Library events, and Parks expenses.

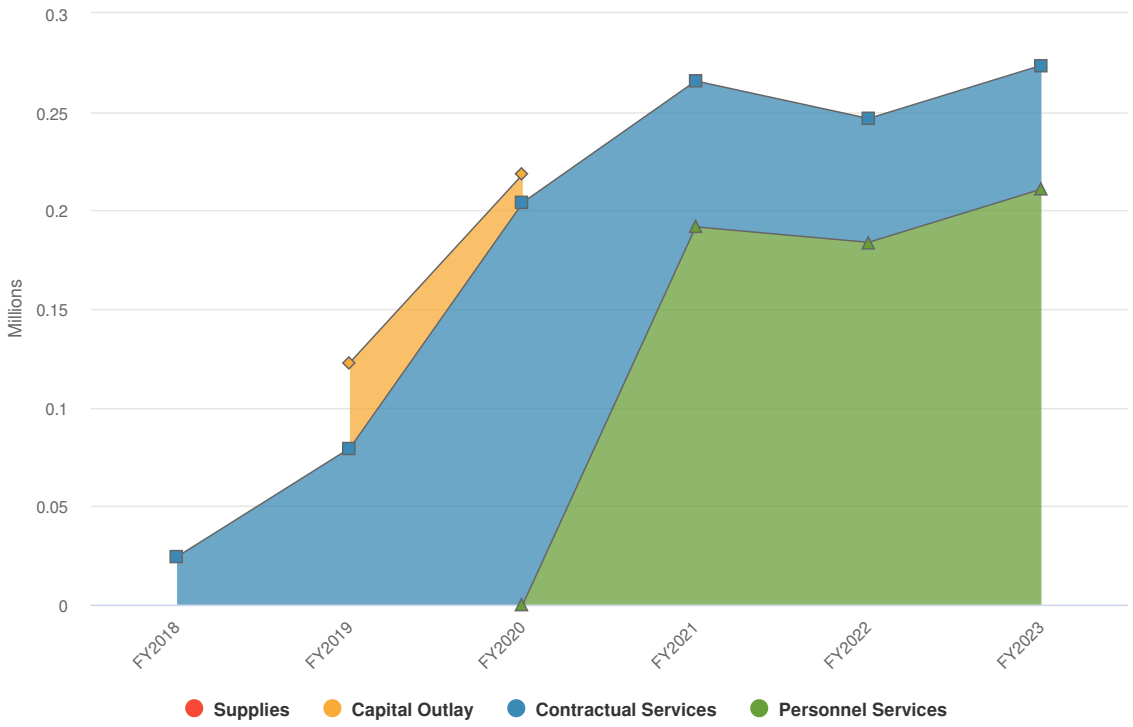
Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures						
Administration	$112,264.86	$143,499.00	$140,890.69	$140,890.69	$163,401.38	13.9%
Leisure Services	$153,368.36	$104,323.00	$105,727.96	$105,727.96	$110,167.99	5.6%
Total Expenditures:	**$265,633.22**	**$247,822.00**	**$246,618.65**	**$246,618.65**	**$273,569.37**	**10.4%**

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

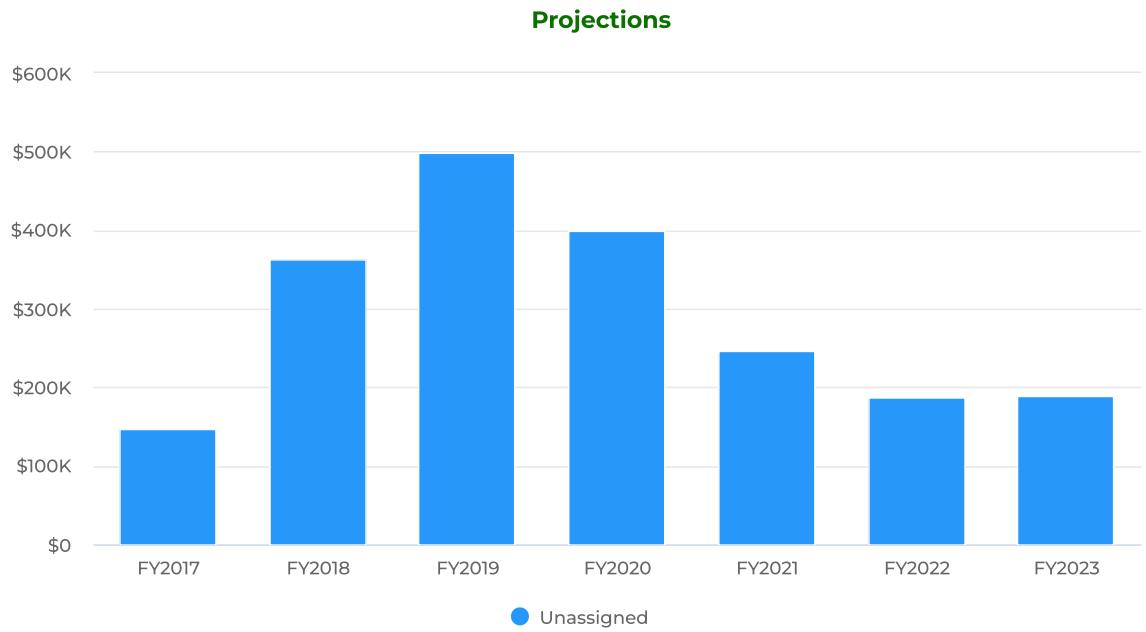


Budgeted and Historical Expenditures by Expense Type



Name	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expense Objects						
Personnel Services	$191,608.10	$185,022.00	$183,787.69	$183,787.69	$210,769.37	13.9%
Contractual Services	$74,025.12	$62,800.00	$62,800.00	$62,800.00	$62,800.00	0%
Supplies			$30.96	$30.96	$0.00	N/A
Total Expense Objects:	**$265,633.22**	**$247,822.00**	**$246,618.65**	**$246,618.65**	**$273,569.37**	**10.4%**

Fund Balance



The fund experienced a large draw down in balance in FY20 and FY21 from COVID-related travel restrictions. Staff allowed this draw down to occur because the fund had accumulated a large balance in past years. Thankfully, the latter half of FY22 brought a resurgence in hotel tax revenue, and staff anticipates a return to normal in FY23. The balance of this fund is anticipated to remain steady through the 5-year forecast.

Financial Summary	FY2019	FY2020	FY2021	FY2022	FY2023	% Change
Fund Balance	—	—	—	—	—	
Unassigned	$499,574	$399,006	$245,560	$187,191	$188,622	0.8%
Total Fund Balance:	**$499,574**	**$399,006**	**$245,560**	**$187,191**	**$188,622**	**0.8%**

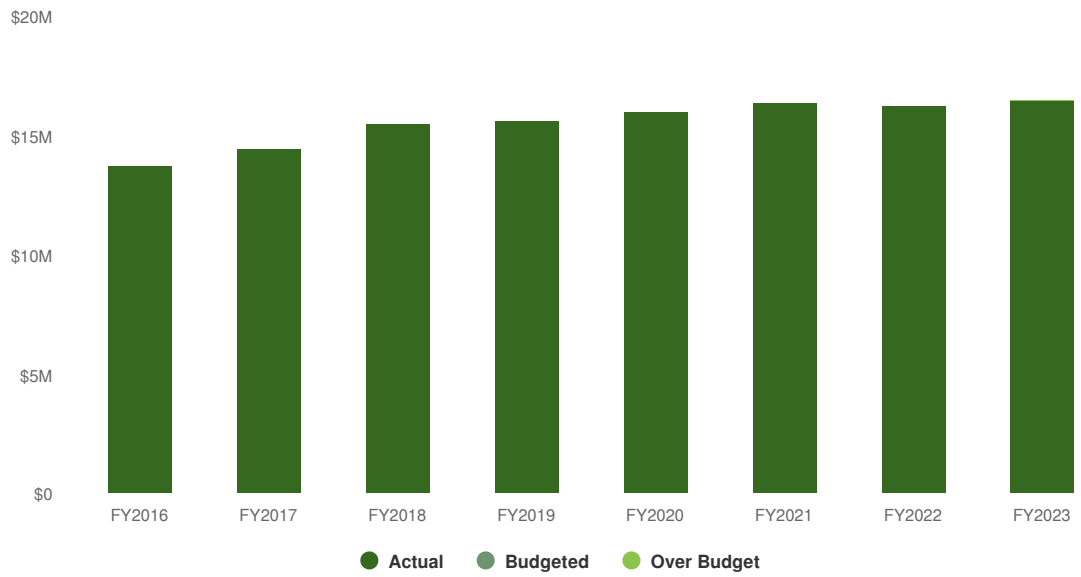
FUNDING SOURCES

Property Taxes Summary

Colleyville benefits from a strong residential base, which helps mitigate the negative effects of economic fluctuations, such as those we have seen recently. Property values all over Texas has been experiencing tremendous growth recently, and Colleyville is no exception. While the City is close to build-out, Colleyville did see close to $60 million in new property growth in both the current year and previous year, most of which is located outside of the Tax Increment Financing District. One of the City Council's highest priorities has been minimizing the tax burden of our citizens, so this new growth is crucial to maintaining that goal. Each year, careful consideration is given to the amount of revenue (and associated tax rate) needed, as opposed to simply maintaining a tax rate that brings in additional revenue due to increased property values. The City Council's budgeting strategy is that any tax rate above the no-new-revenue rate must be fully justified for specific programs or services. For reference, the no-new-revenue rate is a tax rate that aims to keep the average property owner's tax bill static from year-to-year, meaning only brand new property that didn't exist in the previous year can result in new revenue. Fiscal Year 2023 represents the fifth consecutive fiscal year in which the budget is funded with the no-new-revenue tax rate. Staff anticipates strong reappraisals in the coming years, with modest and diminishing new growth.

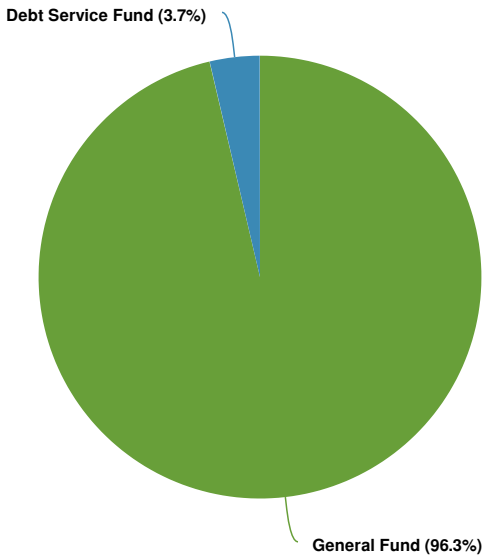
$16,458,052 **$16,458,052**
(100.00% vs. prior year)

Property Taxes Proposed and Historical Budget vs. Actual

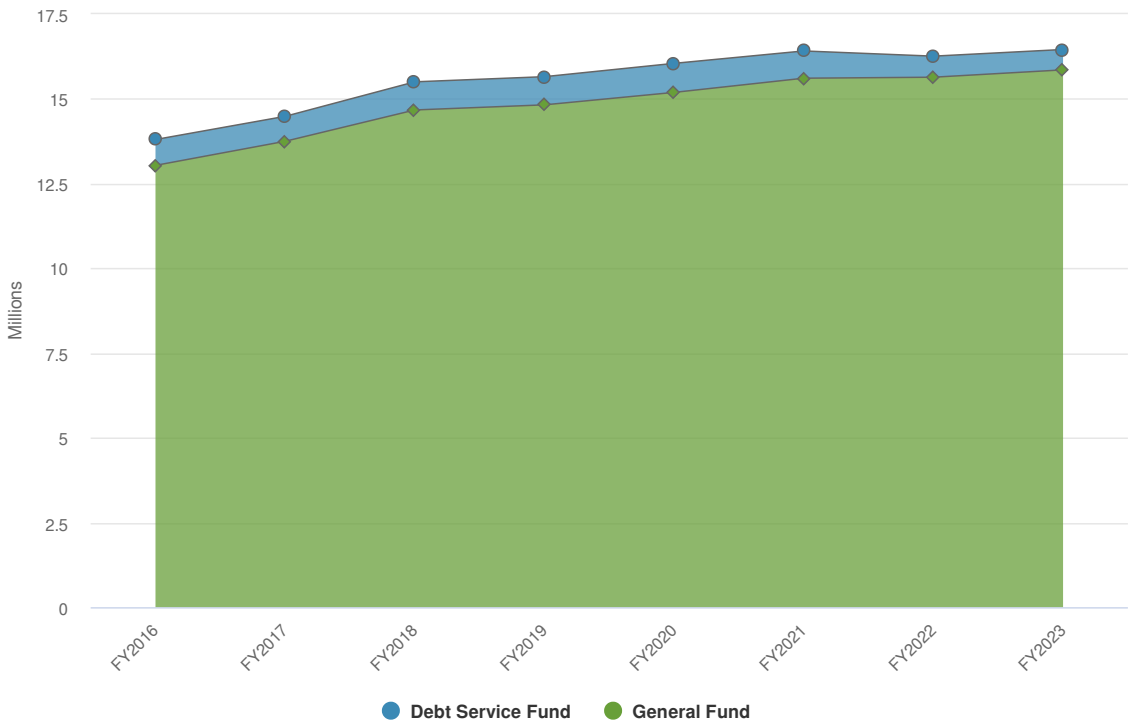


Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
Ad Valorem Taxes								
CURRENT TAXES	001-0000-5101	$15,459,883.85	$15,560,000.00	$15,560,000.00	$15,560,000.00	$15,776,891.47	1.4%	
DELINQUENT TAXES	001-0000-5102	$73,299.12	$25,000.00	$25,000.00	$25,000.00	$25,000.00	0%	
PENALTY & INTEREST	001-0000-5103	$77,288.14	$55,000.00	$55,000.00	$55,000.00	$55,000.00	0%	
Total Ad Valorem Taxes:		**$15,610,471.11**	**$15,640,000.00**	**$15,640,000.00**	**$15,640,000.00**	**$15,856,891.47**	**1.4%**	
Total General Fund:		**$15,610,471.11**	**$15,640,000.00**	**$15,640,000.00**	**$15,640,000.00**	**$15,856,891.47**	**1.4%**	
Debt Service Fund								
Ad Valorem Taxes								
CURRENT TAXES	004-0000-5101	$796,518.84	$615,000.00	$615,000.00	$0.00	$591,160.46	-3.9%	
DELINQUENT TAXES	004-0000-5102	$4,036.20	$1,500.00	$1,500.00	$0.00	$5,000.00	233.3%	
PENALTY & INTEREST	004-0000-5103	$4,076.11	$5,000.00	$5,000.00	$0.00	$5,000.00	0%	
Total Ad Valorem Taxes:		**$804,631.15**	**$621,500.00**	**$621,500.00**	**$0.00**	**$601,160.46**	**-3.3%**	
Total Debt Service Fund:		**$804,631.15**	**$621,500.00**	**$621,500.00**	**$0.00**	**$601,160.46**	**-3.3%**	
Total:		**$16,415,102.26**	**$16,261,500.00**	**$16,261,500.00**	**$15,640,000.00**	**$16,458,051.93**	**1.2%**	

Sales and Hotel Taxes Summary

Sales tax is the second largest operational revenue source in the City, and it spans four separate funds:

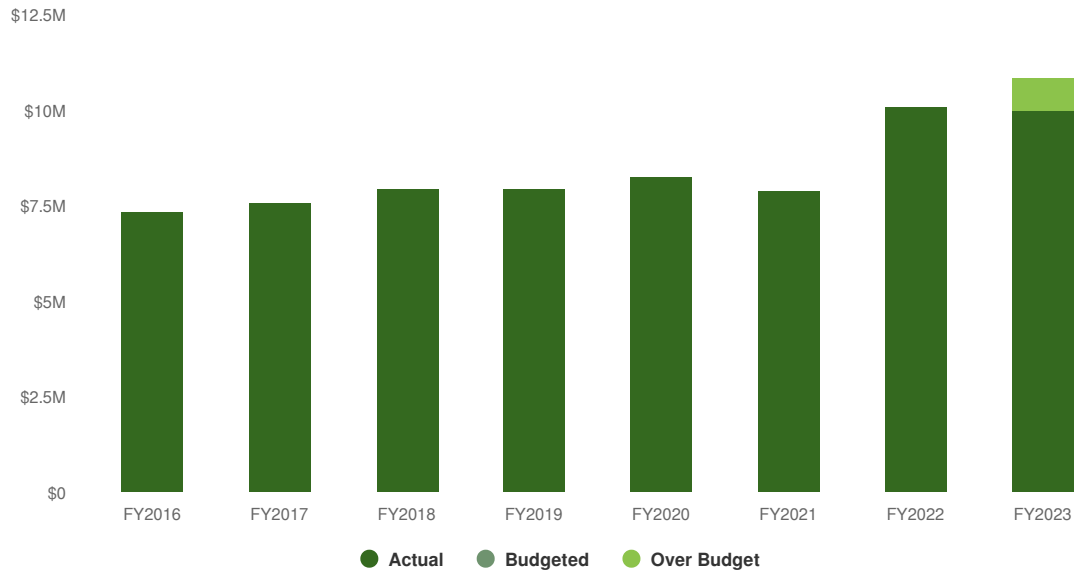
- The General Fund receives one penny levied on each non-exempt retail transaction sourced inside the City ($5.175m in FY22)
- The Crime Control and Prevention District Fund receives one-half penny levied on each non-exempt retail transaction sourced inside the City ($2.5m in FY22)
- The Economic Development District Fund receives one-half penny levied on each non-exempt retail transaction sourced inside the City ($2.5m in FY22)
- The Hotel Tax Fund receives 7% of all lodging transactions inside the City ($200,000 in FY22)

. The City's primary commercial corridor is located on Colleyville Boulevard (SH26), which has recently completed its construction (expanding from four-to-six lanes with medians) and beautification efforts. Colleyville's biggest retail sales tax earners tend to be large grocers and liquor stores. As those businesses carry items many shoppers consider to be essential, their sales tend to fluctuate much less than other economic sectors. However, about 11%, or $1.3 million worth of tax does come from our restaurant/bar industry, which is much more susceptible to economic pressures such as a recessions or, in the case of 2020-2021, government shutdowns. COVID-related closures did have an impact on this industry, but sales tax as a whole did not decrease. Rather, Colleyville saw 36% growth in this revenue from 2020 through 2022. This amounts to an extra $2.7 million in resources to fund the City's operations. In fact, FY22 was the first year the City's sales tax came in over $10 million. For the purposes of budgeting conservatively, however, staff balanced the FY23 budget with a more modest outlook.

With travel restrictions in place in FY20 and FY21, hotel taxes obviously saw a much greater impact than overall retail sales tax. Previously collecting around $250,000 annually, this revenue stream decreased to around $115,000 during the pandemic years, requiring the Hotel Fund to rely on its accumulated balance to maintain its operations. Thankfully, FY22 brought a resurgence in this revenue stream and staff fully anticipates tax receipts to return to normal levels in FY23.

$9,982,000 **$9,982,000**
(100.00% vs. prior year)

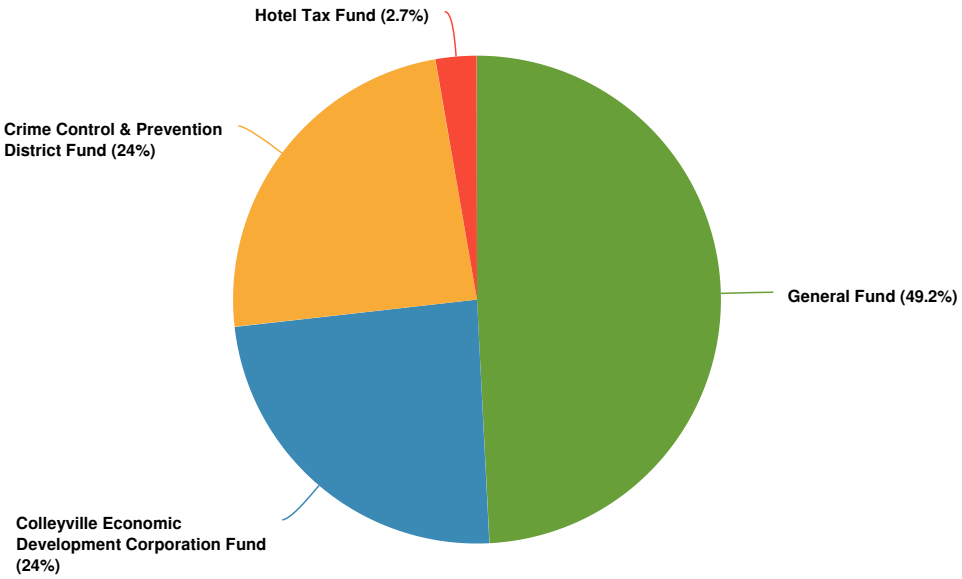
Sales and Hotel Taxes Proposed and Historical Budget vs. Actual



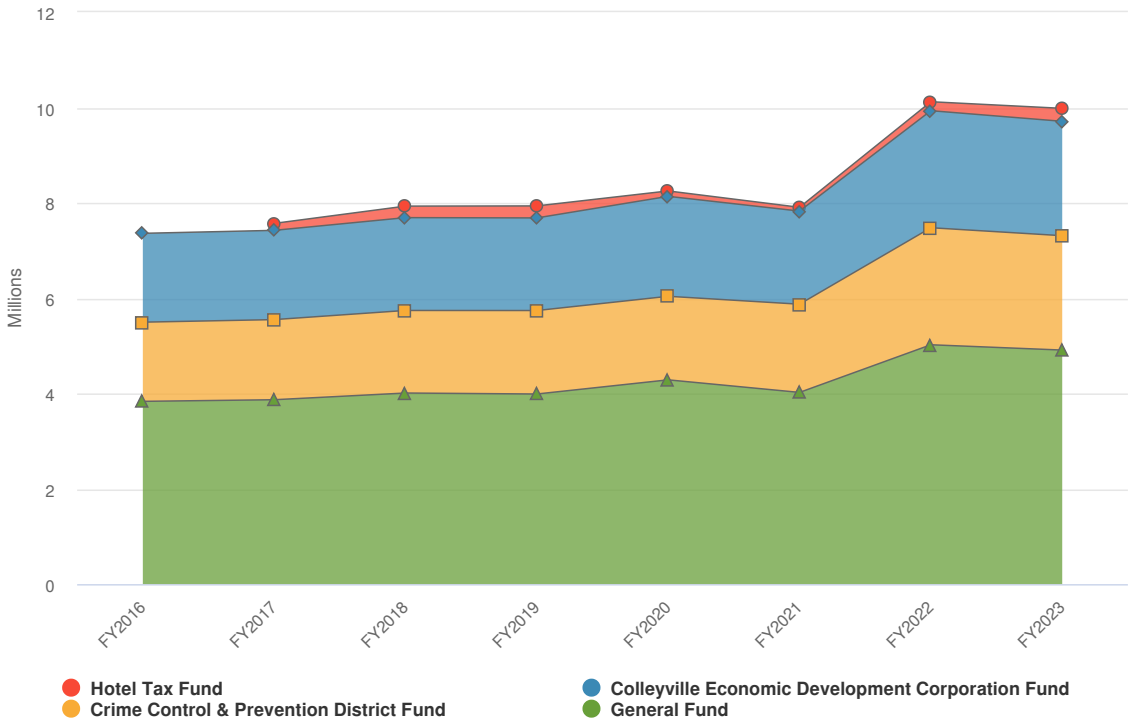
While sales taxes experienced year-over-year increases since FY19, hotel taxes significantly decreased during this time due to pandemic-related travel restrictions. The result is that total sales/hotel taxes looks as if it decreased from FY20 to FY21.

Revenue by Fund

2023 Revenue by Fund



Budgeted and Historical 2023 Revenue by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
Sales Tax/Mixed Beverage Tax								
SALES TAX	001-0000-5301	$3,913,511.01	$4,400,000.00	$4,911,478.00	$4,911,478.00	$4,800,000.00	9.1%	
MIXED BEVERAGE TAX	001-0000-5302	$108,215.08	$105,000.00	$110,000.00	$110,000.00	$110,000.00	4.8%	
Total Sales Tax/Mixed Beverage Tax:		**$4,021,726.09**	**$4,505,000.00**	**$5,021,478.00**	**$5,021,478.00**	**$4,910,000.00**	**9%**	
Total General Fund:		**$4,021,726.09**	**$4,505,000.00**	**$5,021,478.00**	**$5,021,478.00**	**$4,910,000.00**	**9%**	
Colleyville Economic Development Corporation Fund								
Sales Tax/Mixed Beverage Tax								
SALES TAX	024-0000-5301	$1,953,821.84	$2,150,000.00	$2,455,739.00	$2,455,739.00	$2,400,000.00	11.6%	
Total Sales Tax/Mixed Beverage Tax:		**$1,953,821.84**	**$2,150,000.00**	**$2,455,739.00**	**$2,455,739.00**	**$2,400,000.00**	**11.6%**	
Total Colleyville Economic Development Corporation Fund:		**$1,953,821.84**	**$2,150,000.00**	**$2,455,739.00**	**$2,455,739.00**	**$2,400,000.00**	**11.6%**	
Crime Control & Prevention District Fund								
Sales Tax/Mixed Beverage Tax								
SALES TAX	027-0000-5301	$1,850,990.12	$2,000,000.00	$2,455,739.00	$2,455,739.00	$2,400,000.00	20%	
Total Sales Tax/Mixed Beverage Tax:		**$1,850,990.12**	**$2,000,000.00**	**$2,455,739.00**	**$2,455,739.00**	**$2,400,000.00**	**20%**	
Total Crime Control & Prevention District Fund:		**$1,850,990.12**	**$2,000,000.00**	**$2,455,739.00**	**$2,455,739.00**	**$2,400,000.00**	**20%**	
Hotel Tax Fund								
Sales Tax/Mixed Beverage Tax								

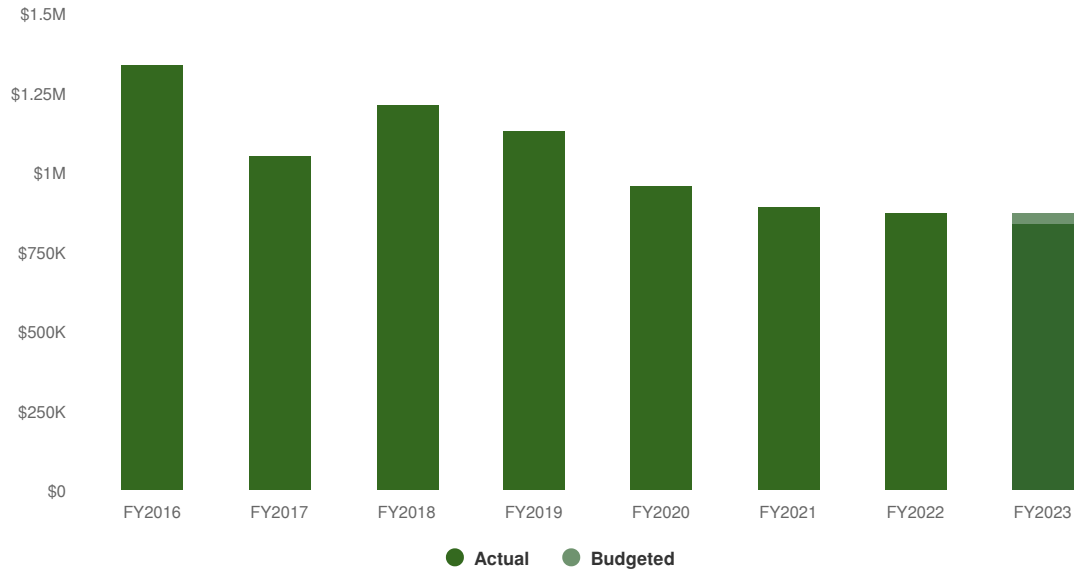
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
HOTEL TAX	038-0000-5310	$79,011.55	$250,000.00	$188,000.00	$188,000.00	$272,000.00	8.8%	
Total Sales Tax/Mixed Beverage Tax:		**$79,011.55**	**$250,000.00**	**$188,000.00**	**$188,000.00**	**$272,000.00**	**8.8%**	
Total Hotel Tax Fund:		**$79,011.55**	**$250,000.00**	**$188,000.00**	**$188,000.00**	**$272,000.00**	**8.8%**	
Total:		**$7,905,549.60**	**$8,905,000.00**	**$10,120,956.00**	**$10,120,956.00**	**$9,982,000.00**	**12.1%**	

Building Permits Summary

With Colleyville nearing build-out, staff has long expected building permit revenue to decline steadily year-over-year. While the City has seen decreases in past years, it isn't until recently that the steady decline has come to fruition. Colleyville still has some developable acreage and interest is high among residential builders. However, the City has conservatively budgeted license and permit revenue for fiscal year 2023, acknowledging the early stages of new residential development trends in Colleyville. Large subdivisions are reaching conclusion and smaller infill projects are coming into the City. More and more, the City is seeing remodel and redevelopment in the shape of tear down, build new. As such, revenue expectations are to see steady decreases in subsequent years. The fiscal year 2023 budget for license and permit revenue shows a small decrease from FY22. This category makes up 3.3% of general fund revenues.

$873,500 **$873,500**
(100.00% vs. prior year)

Building Permits Proposed and Historical Budget vs. Actual



Water and Wastewater Service Charges Summary

The City's direct Water and Wastewater Utility operations are funded through static, monthly charges levied on all customers based on meter size. Smaller meters, which 97% of the City's customers use, are accompanied by the lowest charges while the largest meters carry the highest. The City's FY23 base rates are as follows:

Water Meter Size	1" Meter	1.5" Meter	2" Meter	3" Meter	4" Meter
FY 2022 Water	$14.06	$28.12	$45.00	$84.37	$140.61
FY 2023 Water	$14.83	$29.65	$47.45	$88.96	$148.27
Increase	$0.77	$1.53	$2.45	$4.59	$7.66
FY 2022 Wastewater	$12.32	$12.32	$12.32	$12.32	$12.32
FY 2023 Wastewater	$13.30	$13.30	$13.30	$13.30	$13.30
Increase	$0.98	$0.98	$0.98	$0.98	$0.98
FY 2022 CIP	$5.83	$10.79	$16.75	$30.65	$50.49
FY 2023 CIP	$5.83	$10.79	$16.75	$30.65	$50.49
Increase	$0.00	$0.00	$0.00	$0.00	$0.00
FY 2022 Total	$32.21	$51.23	$74.07	$127.34	$203.42
FY 2023 Total	$33.96	$53.74	$77.50	$132.91	$212.06
Increase	$1.75	$2.51	$3.43	$5.57	$8.64

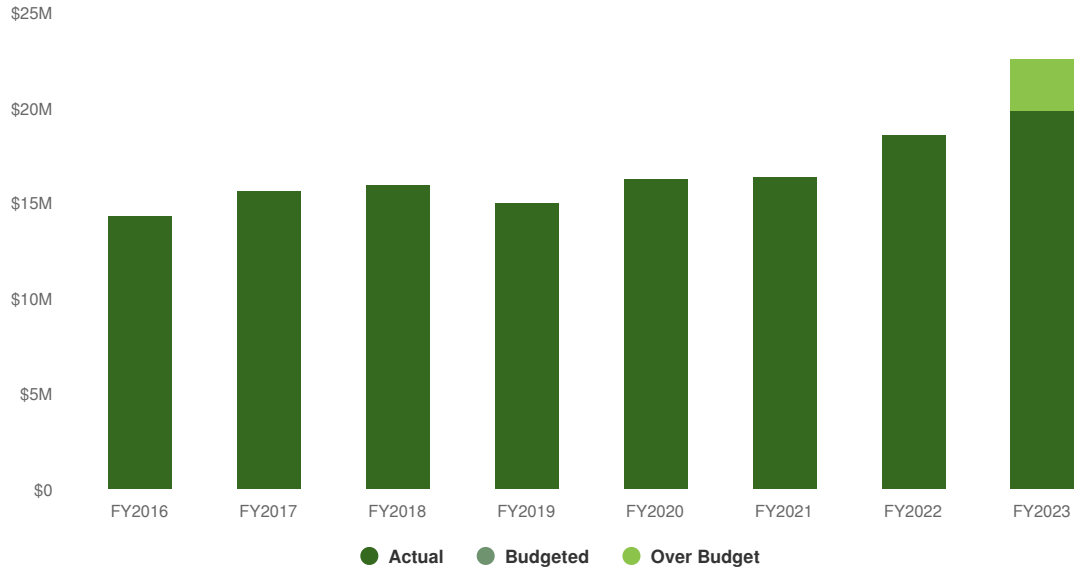
Adding to these base rates are volumetric charges, which are based on the amount of water each customer uses. These rates do not pay for the City's overhead costs to operate the Utility, but rather pay for the cost of purchasing raw water and treatment services from the Trinity River Authority (TRA). In December of each year, the TRA begins its new fiscal year and adopts a rate to charge each member city based on that city's usage. Colleyville in turn charges each of its customers the same rate to recoup its costs, thereby creating a pass-through charge from the TRA to Colleyville customers. As indicated by the TRA, the new FY23 volumetric rates are as follows (rates are per 1,000 gallons used):

	FY22	FY23
TRA Water Volumetric	$4.3430	$3.0663
TRA Wastewater Volumetric	$4.9550	$3.2644
Increase	$0.6120 (+ 14.1%)	$0.1981 (+ 6.46%)

The volumetric rates levied tend to fluctuate to a greater degree than the City's base rates, as Colleyville's direct operational costs will typically experience modest increases from year to year. The TRA's costs, however, will depend greatly upon the cost of chemicals to treat water as well as the amount of debt service the Authority levies in a given fiscal year. For FY22, these rates showed slight decreases. For FY23, however, the Authority is anticipating sizable increases impacting customers. At $13m - $15m annually, volumetric rates will also raise significantly more revenue than the City's base rates, which only need to raise around $3.3m - $3.7m annually.

$19,803,854 **$19,803,854**
(100.00% vs. prior year)

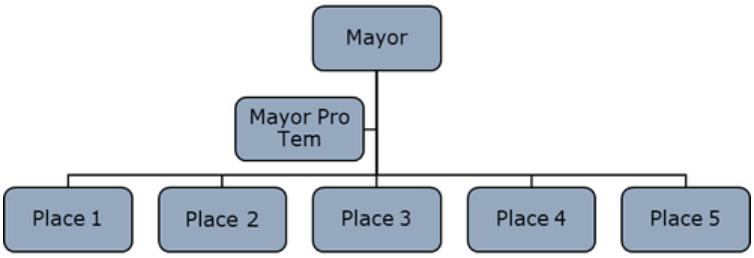
Water and Wastewater Service Charges Proposed and Historical Budget vs. Actual



DEPARTMENTS

City Council

Bobby Lindamood
Mayor



The City Council is the body of elected representatives for the city. They have home rule charter authority and serve as the policymakers and decision makers for Colleyville. City Council regularly establishes community goals and policies, adopts ordinances and resolutions and appoints citizens to community boards and commissions. City Council shall through its leadership keep the City of Colleyville a model city with attention to being an efficient and attractive neighborhood-oriented community sensitive to our history, resources and residents.

Core Services

The City Council is responsible for the following core services:

1. Provide leadership and direction for all programs and services

1.1 Actively involve and engage stakeholders.
6.1 Articulate a compelling vision and direction for the community.
6.3 Foster our shared values.
City Council are the elected representatives of the City, have home rule charter authority and serve as the policymakers and decision makers for Colleyville. City Council regularly establishes community goals and policies, adopts ordinances and resolutions and appoints citizens to community boards and commissions. City Council determines the tax rate, ultimately establishing the price property owners are willing to pay for programs and services. The fiscal year 2023 budget includes a tax rate of $0.265618/$100 of valuation, a $0.026219 reduction from the $0.219778tax rate in fiscal year 2022. This rate reduction serves to provide some relief to property owners receiving higher appraisal values, while also providing the revenue necessary to continue funding programs and services at a sustainable level.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Tax rate per hundred dollars of valuation	$0.33913	$0.333834	$0.320800	$0.306807	$0.304365	$0.291778	$0.291778
Percent of citizens satisfied with quality of life in Colleyville	85%	n/a	n/a	85%	n/a	n/a	n/a
Percent of citizens satisfied with value of services for taxes paid	73%	n/a	n/a	74%	n/a	n/a	n/a

5-Year + Outlook

The vision of the City Council is to maintain sustainable government by delivering excellent services to citizens within the resources provided. The City Council is committed to developing alternate sources of revenue through economic development opportunities and reducing the tax burden on citizens, planning for capital improvements to replace aging infrastructure and maintaining Colleyville's unique identity and safe neighborhoods for the community's future.

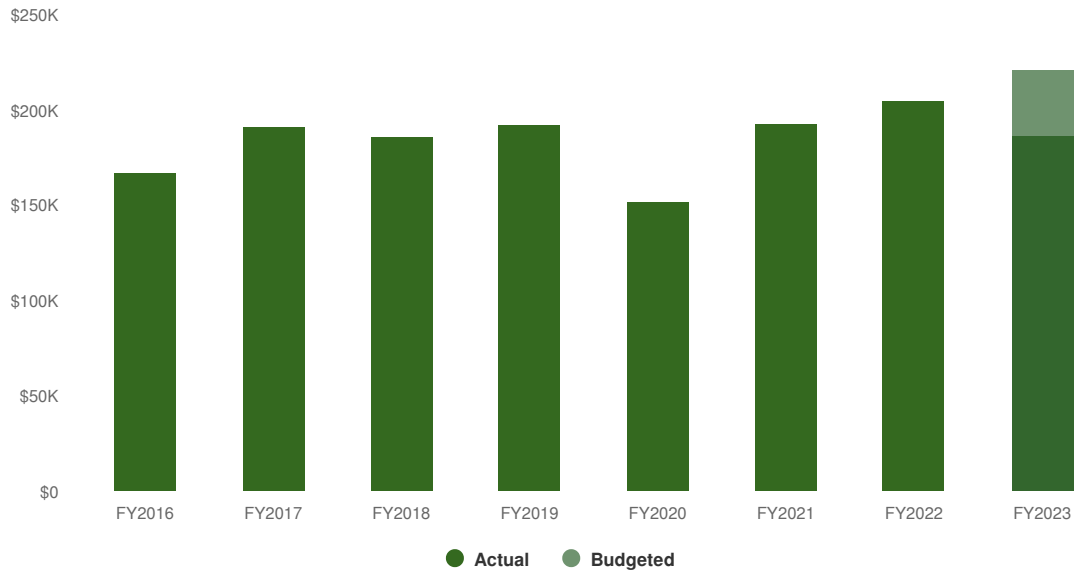
Departmental Specific Objectives

Description	Timeline	Strategic Goal Link
Make nal determination on a general capital improvement funding method	Spring of 2023	1.1 Actively involve and engage stakeholders 2.4. Demonstrate stewardship of public resources 3.4 Thoroughly plan for future capital investments and associated costs
Work with key stakeholders and staff to determine future funding for drainage capital projects	Spring of 2023	1.1 Actively involve and engage stakeholders 2.4. Demonstrate stewardship of public resources 3.4 Thoroughly plan for future capital investments and associated costs
Work with staff to purchase and renovate the forthcoming recreation center	Winter/Spring/Summer of 2023	5.3 Provide attractive facilities for leisure and recreation

Expenditures Summary

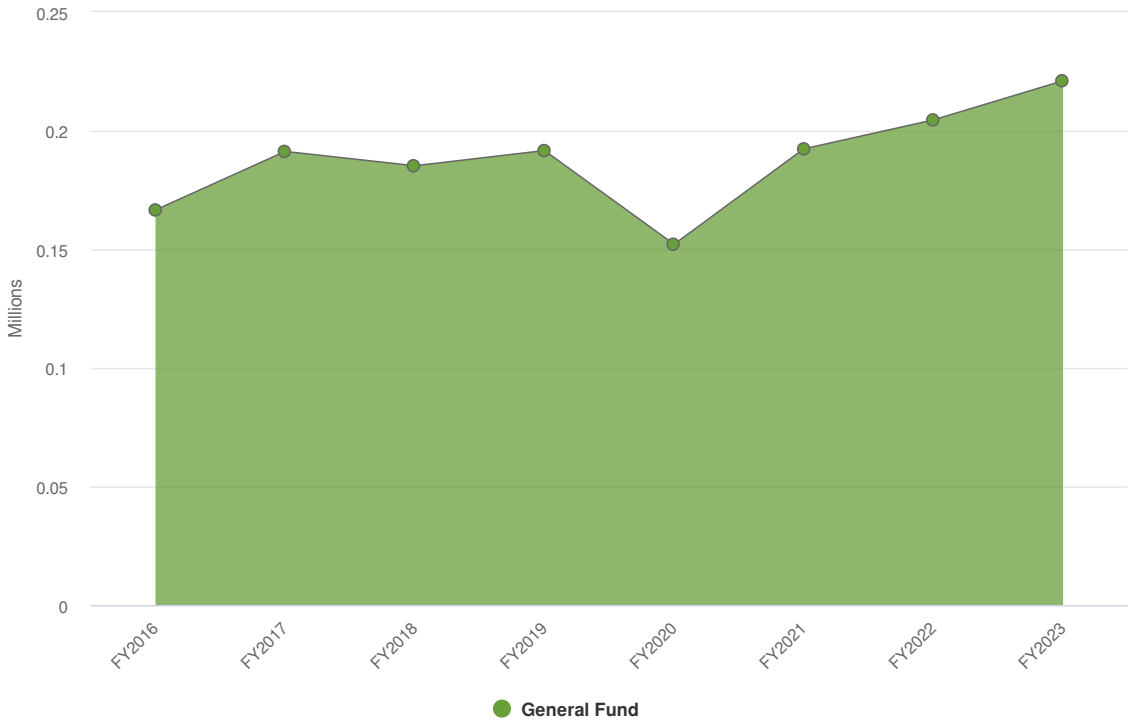
$221,051 $221,051
(100.00% vs. prior year)

City Council Proposed and Historical Budget vs. Actual



Expenditures by Fund

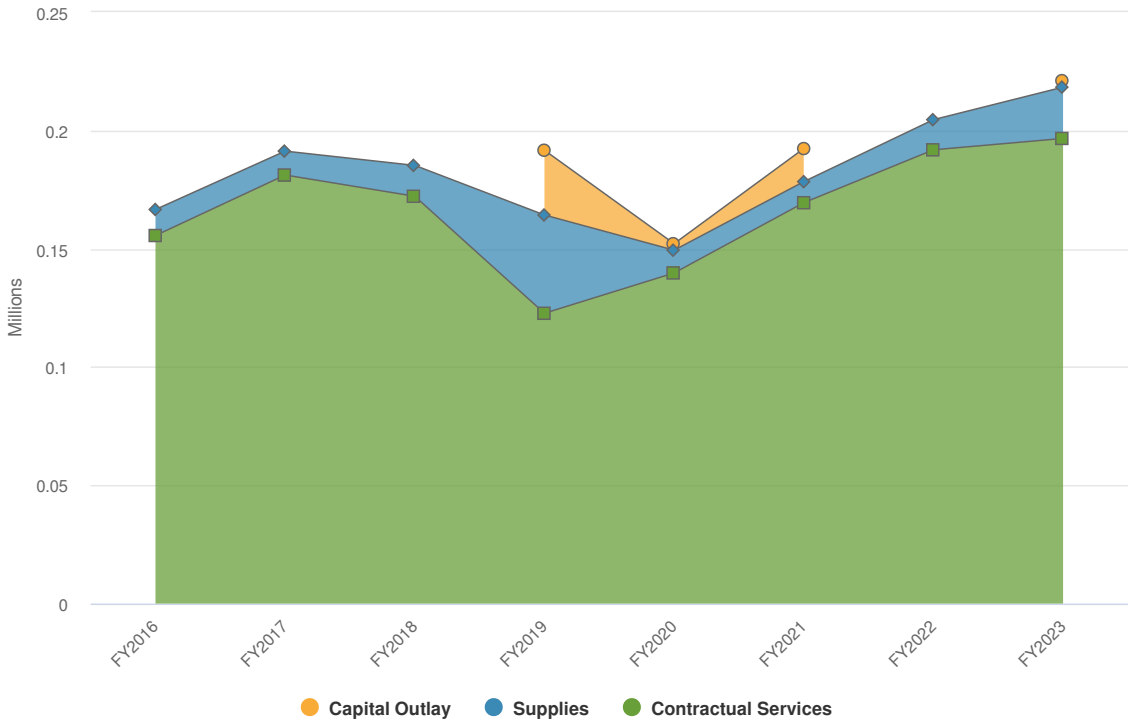
Budgeted and Historical 2023 Expenditures by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
TRAVEL	001-1010-6204	$2,315.00	$19,775.00	$15,000.00	$15,000.00	$19,775.00	0%	
DUES & SUBSCRIPTIONS	001-1010-6209	$10,073.50	$9,551.00	$10,000.00	$10,000.00	$9,551.00	0%	
SALES TAX EXPENSE	001-1010-6212	$26.35	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-1010-6226	$47,800.00	$37,800.00	$37,800.00	$37,800.00	$36,300.00	-4%	
COMMITTEE EXPENSE	001-1010-6293	$0.00	$0.00	$1,000.00	$1,000.00	$0.00	0%	
COUNCIL EXPENSES	001-1010-6294	$1,142.35	$10,980.00	$8,000.00	$8,000.00	$10,980.00	0%	
COUNCIL CONTINGENCY	001-1010-6298	$108,079.41	$120,000.00	$120,000.00	$120,000.00	$120,000.00	0%	
PRINTING	001-1010-6308	$0.00	$10,150.00	$3,000.00	$3,000.00	$10,150.00	0%	
COUNCIL SUPPLIES	001-1010-6323	$8,900.91	$9,745.00	$9,745.00	$9,745.00	$11,545.00	18.5%	
IMPROVEMENTS OTHER THAN BLDG	001-1010-6625	$13,995.00	$2,750.00	$0.00	$0.00	$2,750.00	0%	
Total General Fund:		**$192,332.52**	**$220,751.00**	**$204,545.00**	**$204,545.00**	**$221,051.00**	**0.1%**	

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type

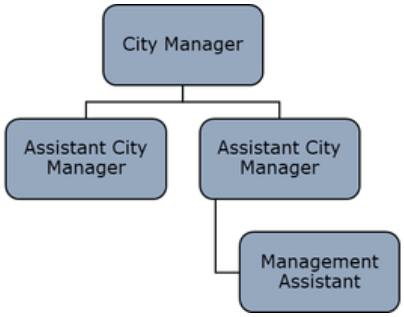


Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Contractual Services								
TRAVEL	001-1010-6204	$2,315.00	$19,775.00	$15,000.00	$15,000.00	$19,775.00	0%	
DUES & SUBSCRIPTIONS	001-1010-6209	$10,073.50	$9,551.00	$10,000.00	$10,000.00	$9,551.00	0%	
SALES TAX EXPENSE	001-1010-6212	$26.35	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-1010-6226	$47,800.00	$37,800.00	$37,800.00	$37,800.00	$36,300.00	-4%	
COMMITTEE EXPENSE	001-1010-6293	$0.00	$0.00	$1,000.00	$1,000.00	$0.00	0%	
COUNCIL EXPENSES	001-1010-6294	$1,142.35	$10,980.00	$8,000.00	$8,000.00	$10,980.00	0%	
COUNCIL CONTINGENCY	001-1010-6298	$108,079.41	$120,000.00	$120,000.00	$120,000.00	$120,000.00	0%	
Total Contractual Services:		**$169,436.61**	**$198,106.00**	**$191,800.00**	**$191,800.00**	**$196,606.00**	**-0.8%**	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Supplies								
PRINTING	001-1010-6308	$0.00	$10,150.00	$3,000.00	$3,000.00	$10,150.00	0%	
COUNCIL SUPPLIES	001-1010-6323	$8,900.91	$9,745.00	$9,745.00	$9,745.00	$11,545.00	18.5%	
Total Supplies:		**$8,900.91**	**$19,895.00**	**$12,745.00**	**$12,745.00**	**$21,695.00**	**9%**	
Capital Outlay								
IMPROVEMENTS OTHER THAN BLDG	001-1010-6625	$13,995.00	$2,750.00	$0.00	$0.00	$2,750.00	0%	
Total Capital Outlay:		**$13,995.00**	**$2,750.00**	**$0.00**	**$0.00**	**$2,750.00**	**0%**	
Total Expense Objects:		**$192,332.52**	**$220,751.00**	**$204,545.00**	**$204,545.00**	**$221,051.00**	**0.1%**	

City Administration

Jerry Ducay
City Manager



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
City Manager's Office	3.20	3.20	3.20	3.20	3.20	

The City Manager's Office provides leadership and direction for City departments in the implementation of the City Council's strategic goals, directives and policies. The City Manager's Office works closely with the City Council and its appointed boards, commissions, and committees to develop, analyze and implement policy direction. The City Manager's Office is responsible for the oversight and direction of all services and programs delivered to the community, its citizens and visitors. Specifically, the City Manager's Office is responsible for working with the community and stakeholders in the formation of policy recommendations for City Council consideration, establishing direction and expectations for service delivery by all City employees, developing, implementing and monitoring the City's budget and capital improvement programs, coordinating the City's strategic and performance management system, coordinating and implementing administrative procedures, maintaining effective intergovernmental relationships, responding to citizen requests, and coordinating and maintaining franchise agreements.

Core Services

The City Manager's Office is responsible for the following core services:

1. Provide leadership, direction, and oversight of all programs and services based on City Council policies
1.4 Communicate thoroughly and strategically
6.2 Ensure clarity of City Council and staff roles and responsibilities

The City Manager's Office provides leadership and direction for City departments in the implementation of the City Council's goals, directives and policies. Specifically, the City Manager's Office is responsible for supervising every city department and establishing direction and expectations for service delivery by all City employees.

2. Direct the City's strategic management system and evaluate programs and services for alignment
1.4 Communicate thoroughly and strategically
6.2 Ensure clarity of City Council and staff roles and responsibilities
6.3 Foster our shared values

The City's Strategic Plan contains strategies and objectives that further the goals of the City Council and the community. The City's Manager's Office works to ensure that programs and services align with those strategies and objectives through a comprehensive business planning process that coincides with the budget preparation process each year. Success and progress are also measured through quarterly performance reports and dashboards that are submitted to City Council. The strategic management system also includes a biennial citizen survey, to obtain important input on where staff's focus should be and how well we are delivering programs and services. In addition, a biennial employee engagement survey is conducted through Gallup to gauge employee

engagement, identify areas requiring attention and/or investment, and to measure progress in this area. Finally, it is also imperative that the strategies contained in the Strategic Plan remain in the forefront of our minds, and the City Manager's Office continually seeks appropriate opportunities to keep the organization focused on those priorities.

3. Coordinate the city's franchise agreements
2.1 Provide responsive, efficient city services

All locally regulated franchise utility agreements are negotiated, monitored, and coordinated by the City Manager's Office. Staff also works through groups of cities, like the Steering Committee of Cities Served by Oncor and the Atmos Cities Steering Committee, to provide collective legislative advocacy for citizens and negotiate with the companies on rate increases. Locally regulated franchise agreements include gas, electricity, and garbage and recycling services. Staff in the City Manager's Office handles all calls related to franchise holders and works with the provider to address any service delivery concerns, including those for which the State of Texas is the franchising authority such as telecommunications providers.

4. Respond to City Council and citizen requests for service
1.4 Communicate thoroughly and strategically
2.1 Provide responsive, efficient city services

For many citizens, the City Manager's Office is the "Grand Central Station" for City Hall and any questions/issues related to Colleyville. While staff may not always have all the details to answer every question received, staff is able to answer most questions and connect citizens to the appropriate person, department, or even other agencies when needed. Similarly, the City Manager's Office responds to all questions and requests from the City Council, as well as coordinating all details for Council meeting meals, travel arrangements, and RSVPs for events.

5. Develop policy and procedure recommendations
2.1 Provide responsive, efficient city services

With a bird's-eye view of the organization, the City Manager's Office is constantly on the look-out for process and procedure improvements. Our staff is uniquely able to notice when issues present in one department are also struggles in other departments. There are also many times when policies or procedures impact the broader organization and recommendations need to be developed and proposed by a representative from this office. City Manager's Office staff often serve as the shepherds, champions, and organizers of broader efforts, ensuring input and collaboration from across all departments, ultimately allowing the best recommendations to be brought forward to the City Council or City Manager for consideration.

6. Develop and maintain working relationships with community groups, other governmental entities, and other stakeholders
1.1 Actively involve and engage stakeholders

In order to make informed decisions, it is essential to understand the priorities and perspectives of your stakeholders and community partners. Building and maintaining relationships with stakeholders, partners, and neighboring agencies allows staff to identify opportunities for collaboration and partnership. In the environment of limited resources and high expectations for service delivery, it is critical that we stay tuned in to the needs and desires of the community, to ensure that the top priorities are being met and addressed effectively. Sharing best practices and working with neighbors are also important tools, helping us to stay current and relevant, and maximizing our resources when cost sharing arrangements are possible.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Achieve GFOA's Distinguished Budget Award	Yes	Yes	Yes	Yes	Yes	Yes

Vital Statistics	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022

Number of household hazardous waste collections (at Fort Worth ECC and Clean Sweep event)	658	752	702	639	357	631
Number of citizen survey responses	907	N/A	N/A	1,317	N/A	

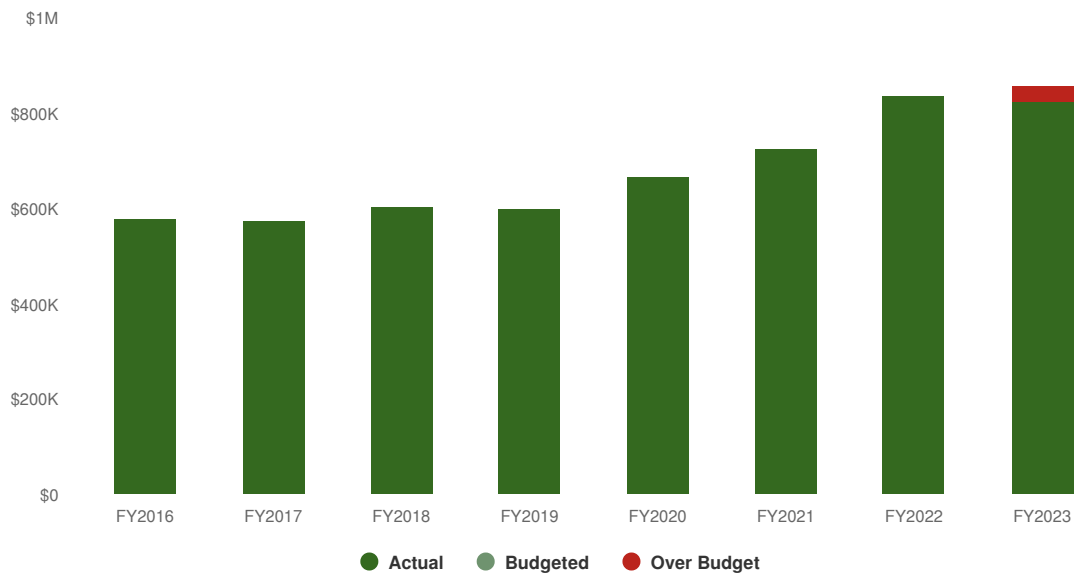
5-Year + Outlook

The vision of the City Manager's Office is to maintain sustainable government by delivering excellent services to citizens within the resources provided. The City Manager's Office is committed to developing alternate sources of revenue through economic development opportunities and reducing the tax burden on citizens, planning for capital improvements to replace aging infrastructure, and maintaining Colleyville's safe neighborhoods for the community's future.

Expenditures Summary

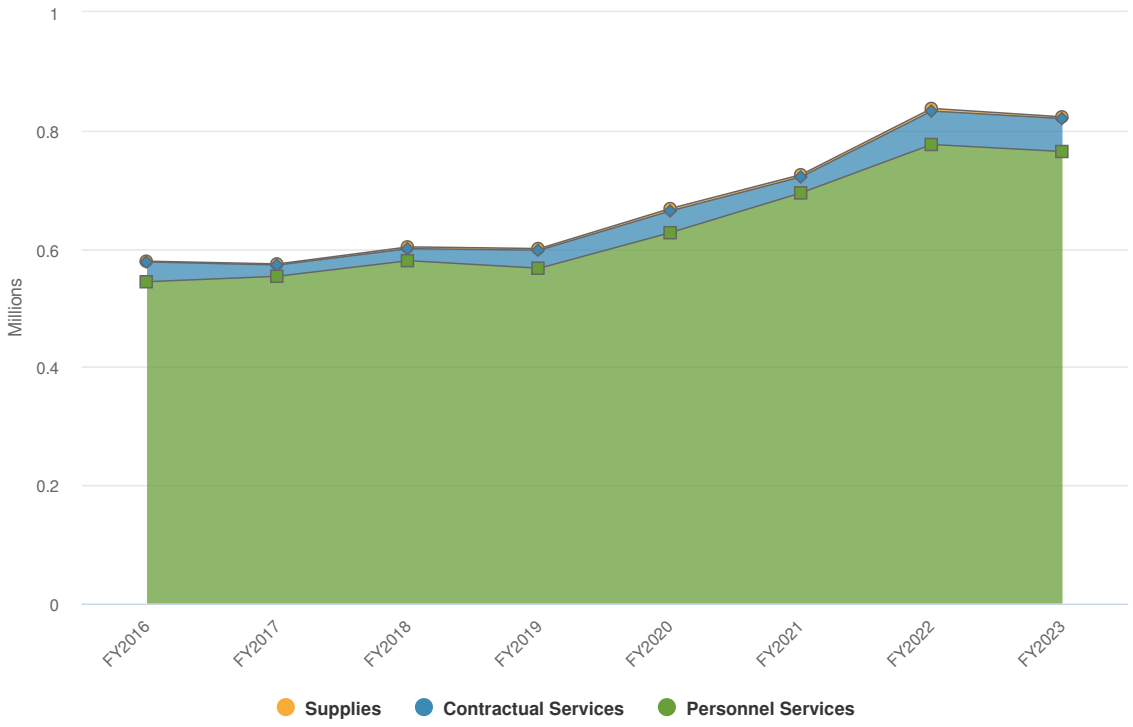
$822,912 **$822,912**
(100.00% vs. prior year)

City Administration Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



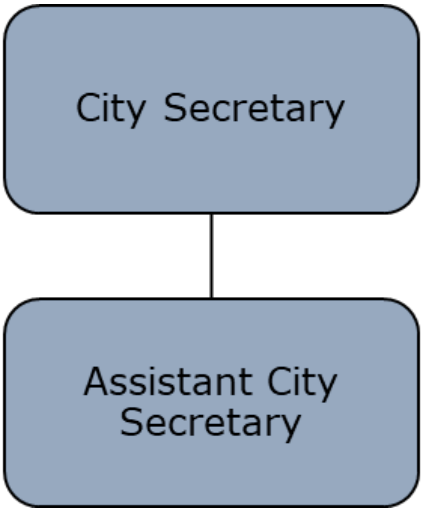
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1110-6101	$536,480.60	$560,224.00	$595,000.00	$595,000.00	$604,830.28	8%	
TEMPORARY HELP	001-1110-6102	$19,804.29	$24,960.00	$16,000.00	$16,000.00	$25,396.80	1.7%	
SALARY SAVINGS	001-1110-6105	$0.00	-$14,935.00	$0.00	$0.00	-$15,335.39	2.7%	
OVERTIME	001-1110-6139	$5.63	$0.00	$100.00	$100.00	$0.00	0%	
FICA EXPENSE	001-1110-6141	$31,020.16	$40,149.00	$46,849.02	$46,849.02	$41,530.28	3.4%	
GROUP HEALTH INSURANCE	001-1110-6142	$54,668.49	$38,201.00	$59,000.00	$59,000.00	$38,083.27	-0.3%	
WORKERS' COMPENSATION	001-1110-6143	$856.36	$1,666.00	$1,666.00	$1,666.00	$1,836.57	10.2%	
UNEMPLOYMENT COMPENSATION	001-1110-6145	$1,051.55	$1,242.00	$1,242.00	$1,242.00	$1,242.00	0%	
RETIREMENT	001-1110-6146	$49,305.47	$55,394.00	$54,869.31	$54,869.31	$62,117.36	12.1%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
LONGEVITY PAY	001-1110-6148	$1,102.50	$1,406.00	$1,405.50	$1,405.50	$1,829.97	30.2%	
ACCRUED LEAVE PAY	001-1110-6152	$0.00	$5,020.00	$0.00	$0.00	$2,786.15	-44.5%	
Total Personnel Services:		**$694,295.05**	**$713,327.00**	**$776,131.83**	**$776,131.83**	**$764,317.29**	**7.1%**	
Contractual Services								
TRAVEL	001-1110-6204	$6,080.40	$7,500.00	$8,500.00	$8,500.00	$7,500.00	0%	
TRAINING	001-1110-6206	$2,735.76	$9,395.00	$8,000.00	$8,000.00	$9,395.00	0%	
PRE-EMPLOYMENT	001-1110-6207	$130.85	$100.00	$100.00	$100.00	$100.00	0%	
DUES & SUBSCRIPTIONS	001-1110-6209	$8,012.10	$6,650.00	$6,650.00	$6,650.00	$6,650.00	0%	
SALES TAX EXPENSE	001-1110-6212	$47.64	$0.00	$0.00	$0.00	$0.00	0%	
TUITION REIMBURSEMENT	001-1110-6213	$0.00	$0.00	$1,312.66	$1,312.66	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-1110-6226	$10,050.00	$32,050.00	$32,050.00	$32,050.00	$32,050.00	0%	
Total Contractual Services:		**$27,056.75**	**$55,695.00**	**$56,612.66**	**$56,612.66**	**$55,695.00**	**0%**	
Supplies								
OFFICE SUPPLIES	001-1110-6301	$568.28	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	
OPERATING SUPPLIES	001-1110-6303	$1,448.18	$1,100.00	$2,000.00	$2,000.00	$1,100.00	0%	
UNIFORMS	001-1110-6305	$1,477.45	$400.00	$1,000.00	$1,000.00	$400.00	0%	
PRINTING	001-1110-6308	$257.24	$400.00	$400.00	$400.00	$400.00	0%	
Total Supplies:		**$3,751.15**	**$2,900.00**	**$4,400.00**	**$4,400.00**	**$2,900.00**	**0%**	
Total Expense Objects:		**$725,102.95**	**$771,922.00**	**$837,144.49**	**$837,144.49**	**$822,912.29**	**6.6%**	

City Secretary



Christine Loven
City Secretary



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
City Secretary's Office	1.50	2.00	2.00	2.00	2.00	

The City Secretary is responsible for the legislative operations of the City and serves as the official records management officer. In this role, the office is accountable for the integrity, protection, compliance, availability, retention, disposition, and transparency of all City records in accordance with the Texas State Library and Archives Commission Records Retention Schedules.

The City Secretary's Office (CSO) is a Citywide information and document resource to the City Council, City departments, residents, and the public. The CSO is a direct link between community and government, and pledges to provide exemplary customer service in a professional, courteous, impartial, and transparent manner and to promote the standards of integrity, communication, excellence, and transparency while also promoting the City Council's Strategic Plan.

Core Services

The City Secretary performs duties set forth by the City Charter, ordinances, federal and state laws and administrative direction. To successfully accomplish these duties, the City Secretary is responsible for the following core services:

1. Provide Professional and Courteous Customer Service
2.1 - Provide Responsive, efficient city services
6.2 - Establish a culture of mutual trust and respect

Although small, the CSO supports both internal and external customers and is responsible for core services which are of significant interest to all residents. These services include:

- Receiving citizen concerns and resolving same in a professional and confidential manner;
- Providing access to public documents;
- Serving as staff liaison to boards, commissions, and committee members;
- Conducting research;
- Processing of forms and applications administered through the CSO (alcohol permits, notice of claims, and board, commission, or committee applications); and

- Assisting the public with general information.

2. Ensure an Open Government
1.1 – Actively involve and engage stakeholders
1.4 – Communicate thoroughly and strategically

When we think of government transparency, we most often think about finances. While important, local governments go beyond the numbers of revenue and spending to report on other public concerns such as environmental issues, Fire/EMS/Police, community culture, and human services.
The CSO is a service oriented department entrusted to serve as stewards of open and transparent City government through the Local Government Code, Texas Open Meetings Act, Public Information Act, City Charter, and adherence to the laws that govern; and to build public trust and confidence in local government through the establishment of open and transparent processes and procedures, and accurate information management.

The Texas Open Meetings Act applies to every governmental body in Texas, yet there has not been a consistent way for public officials to receive training on how to comply with these laws. This is significant, because a failure to comply with the Open Meetings Act may result in civil and criminal penalties for public officials, and can also lead to a general breakdown of confidence in our governing bodies.
The Office of the Attorney General has found when open government laws are violated by a governmental body, it is the result of public officials simply not knowing what the law requires. Inconsistent and inaccurate legal advice regarding these laws has sometimes added to the confusion.
Attorney General Greg Abbott called on the 79th Texas Legislature to enact legislation to require public officials to obtain open government training in an effort to promote openness and increase compliance with our "Sunshine laws." The Legislature responded by passing Senate Bill 286, which requires public officials to receive training in the requirements of the Open Meetings Act beginning January 1, 2006.
The CSO consistently manages board, commission, and committee member's compliance with the Texas Open Meetings Act by requiring the online training be taken, and maintaining a record of the certificate of completion for each member.

3. Enhance Governmental Transparency
1.3 – Assure convenient access to public information
1.4 – Communicate thoroughly and strategically

The CSO maintains custody, control, filing, and storage of all legislation, books, documents, minutes, and other written and recorded materials pertaining to the operation of the City government. These City documents are made available through the City's website in an understandable manner for the public.
The Office is responsible for compliance with the Texas Open Meetings Act and the Public Information Act. As such, the office oversees the posting of every public meeting of the City Council and appointed boards, commissions, and committees. In addition to agendas, packets are made available to the public immediately through a web portal. Minutes are also available immediately upon receipt from the board, commission, or committee.
The City's proactive approach to enhance governmental excellence and transparency is a collaboration of all City departments. As such, all meeting agenda packets are created and sent electronically for all City Council, board, commission, and committee meetings. The City further utilizes all resources, whether it be the website or social media, to keep the public abreast of City business, events, and projects.

4. Deliver Exceptional Administrative Support to the Governing Body
1.4 – Communicate thoroughly and strategically
6.2 – Establish and enforce a culture of mutual trust and respect
6.3 – Foster our shared values

The City Secretary supports the City Council in both an administrative and technical capacity to facilitate the legislative process and City business. The CSO engages with our elected officials and the public to understand expectations and preferences, and looks for opportunities to develop solutions and services which deliver value.

This includes, but is not limited to:
- Organization of City Council agendas;
- Preparation of the City Council agenda packets;
- Preparation of City Council meeting minutes;
- Coordination and scheduling of City Council meetings and public hearings, and recording of each for permanent record;

- Accepting petitions filed by citizens; overseeing, guiding, and tracking the entire legislation process, from induction of proposed legislation to final approval and publication; and
- Processing applications for board, commission, and committee appointments.

5. Coordinate Convenient, Efficient, and Sound Municipal Elections
2.1 – Provide responsive, efficient city services
5.4 – Actively seek public-private partnerships

The City Secretary serves as Elections Administrator to provide fair and legal City of Colleyville elections efficiently. As such, the City Secretary ensures the annual municipal elections are held in compliance with local, state and federal election laws and regulations. This office does this by fostering an excellent partnership with the Tarrant County Election Administration for election services and equipment, which provides a cost savings to the City. In addition to municipal elections, the City Secretary facilitates and coordinates early voting for county, state and federal elections. In an effort to go green, the City Secretary's Office provides all forms, including the candidate packet, on the City's website. As the local filing authority, the City Secretary receives and makes available to the public all candidate applications and campaign finance reports. The Office actively promotes public education of the municipal elections. Citizens can locate information relative to local, state, and federal elections, such as Early Voting locations, Election Day polling locations, sample ballots, and instructions for voting by mail ballot on the City's website.

Performance Measures & Vital Statistics

Performance Measures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Percentage of board, commission, and committee members that have completed Texas Open Meetings Act training	95%	95%	95%	95%	100%

Vital Statistics	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Number of public information requests	276	315	305	398	451

5-Year + Outlook

The City Secretary is committed to maximizing resources with the application of technology and high quality, responsive customer service, while continuing to strengthen the community's faith in local government by:

- Ensuring access to public records;
- Complying with the Public Information Act and Open Meetings Act;
- Being receptive and responsive to residents and the public;
- Continuing to seek technology which assists in efficiencies; and
- Interacting and engaging with residents and staff.

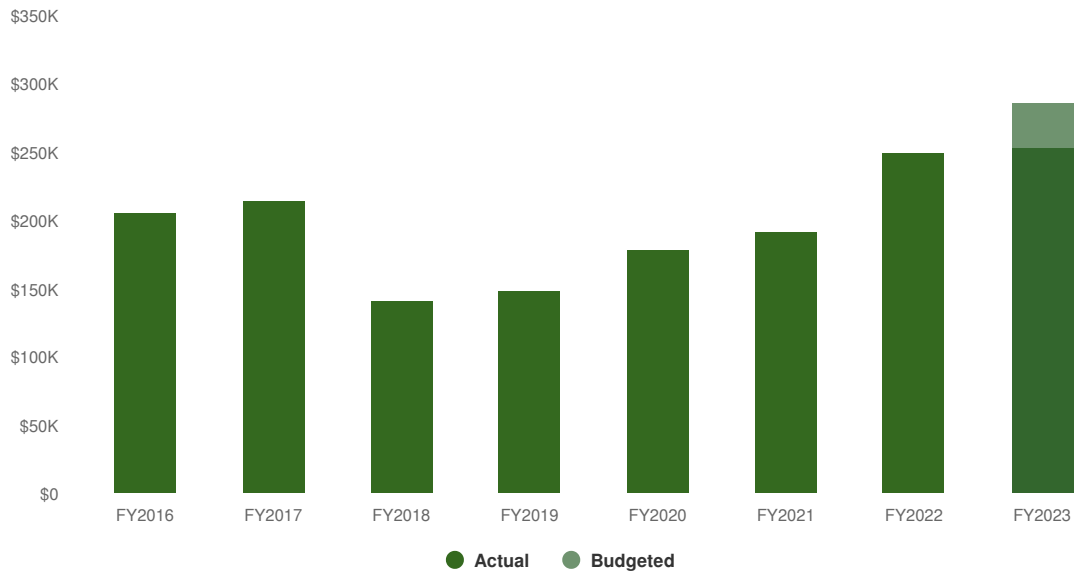
Departmental Specific Objectives

Description	Timeline	Strategic Goal Link
Analysis and restructure of Laser che	Spring of 2023	2.3 Effectively leverage information technology

Expenditures Summary

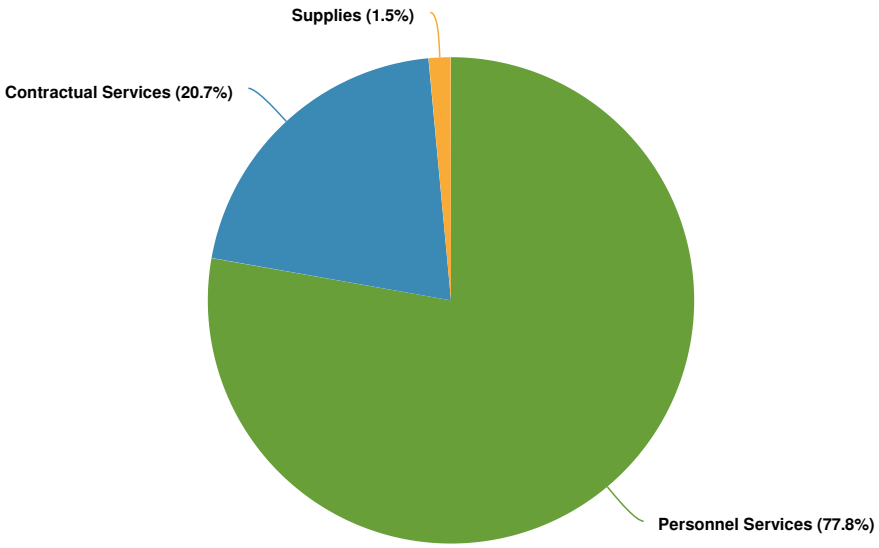
$286,351 $286,351
(100.00% vs. prior year)

City Secretary Proposed and Historical Budget vs. Actual

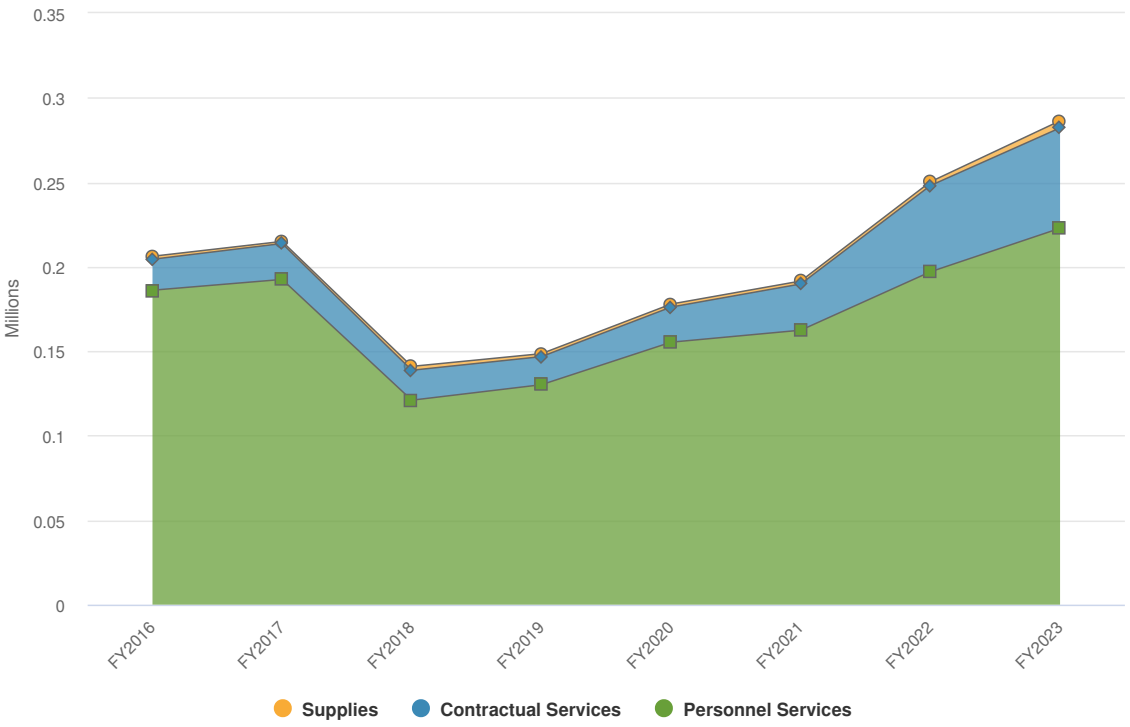


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1410-6101	$122,922.14	$145,246.00	$145,702.25	$145,702.25	$163,108.30	12.3%	
SALARY SAVINGS	001-1410-6105	$0.00	-$3,032.00	$0.00	$0.00	-$3,398.53	12.1%	
FICA EXPENSE	001-1410-6141	$9,630.38	$11,598.00	$11,624.37	$11,624.37	$12,998.56	12.1%	
GROUP HEALTH INSURANCE	001-1410-6142	$12,098.61	$25,068.00	$18,568.14	$18,568.14	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-1410-6143	$258.60	$440.00	$440.00	$440.00	$501.62	14%	
UNEMPLOYMENT COMPENSATION	001-1410-6145	$504.00	$414.00	$414.00	$414.00	$414.00	0%	
RETIREMENT	001-1410-6146	$12,418.38	$14,952.00	$13,979.63	$13,979.63	$17,319.89	15.8%	
LONGEVITY PAY	001-1410-6148	$2,000.00	$2,000.00	$2,000.00	$2,000.00	$2,035.00	1.8%	
ACCRUED LEAVE PAY	001-1410-6152	$2,575.52	$6,096.00	$4,250.26	$4,250.26	$4,783.31	-21.5%	
Total Personnel Services:		**$162,407.63**	**$202,782.00**	**$196,978.64**	**$196,978.64**	**$222,751.00**	**9.8%**	
Contractual Services								
TRAVEL	001-1410-6204	$0.00	$1,300.00	$1,300.00	$1,300.00	$1,300.00	0%	
TRAINING	001-1410-6206	$0.00	$3,430.00	$3,000.00	$3,000.00	$3,430.00	0%	
PRE-EMPLOYMENT	001-1410-6207	$86.39	$100.00	$0.00	$0.00	$100.00	0%	
DUES & SUBSCRIPTIONS	001-1410-6209	$260.00	$445.00	$550.00	$550.00	$445.00	0%	
SALES TAX EXPENSE	001-1410-6212	$17.44	$0.00	$0.00	$0.00	$0.00	0%	
ELECTION EXPENSES	001-1410-6215	$4,906.48	$10,445.00	$10,445.00	$10,445.00	$15,445.00	47.9%	
MISC. CONTRACTUAL SERVICES	001-1410-6226	$2,928.00	$16,400.00	$15,000.00	$15,000.00	$16,400.00	0%	
LEGAL ADVERTISING	001-1410-6231	$832.71	$3,000.00	$2,000.00	$2,000.00	$2,500.00	-16.7%	
CODIFICATION	001-1410-6237	$14,015.00	$14,000.00	$14,000.00	$14,000.00	$14,000.00	0%	
EQUIPMENT RENTAL	001-1410-6245	$2,940.96	$2,920.00	$2,920.00	$2,920.00	$2,960.00	1.4%	
COMMITTEE EXPENSE	001-1410-6293	$615.70	$2,020.00	$1,000.00	$1,000.00	$2,020.00	0%	
SPECIAL PROJ/CONTRIBUTION	001-1410-6295	$755.00	$800.00	$800.00	$800.00	$800.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Total Contractual Services:		**$27,357.68**	**$54,860.00**	**$51,015.00**	**$51,015.00**	**$59,400.00**	**8.3%**	
Supplies								
OFFICE SUPPLIES	001-1410-6301	$395.73	$300.00	$500.00	$500.00	$500.00	66.7%	
POSTAGE	001-1410-6302	$253.85	$625.00	$500.00	$500.00	$625.00	0%	
OPERATING SUPPLIES	001-1410-6303	$978.46	$2,675.00	$1,100.00	$1,100.00	$2,675.00	0%	
UNIFORMS	001-1410-6305	$71.50	$300.00	$100.00	$100.00	$300.00	0%	
PRINTING	001-1410-6308	$51.00	$47.00	$47.00	$47.00	$100.00	112.8%	
Total Supplies:		**$1,750.54**	**$3,947.00**	**$2,247.00**	**$2,247.00**	**$4,200.00**	**6.4%**	
Total Expense Objects:		**$191,515.85**	**$261,589.00**	**$250,240.64**	**$250,240.64**	**$286,351.00**	**9.5%**	

Economic Development

City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Economic Development	0.80	0.80	0.80	0.80	0.80	

Economic Development serves the citizens, businesses, and commercial property owners of Colleyville, as well as prospective new retailers, restaurants, corporate tenants, developers, brokers, and other stakeholders. Economic Development is community specific, and for Colleyville, seeks to increase quality of life by increasing sales tax revenue, facilitate quality redevelopment of commercial corridors, increase commercial property tax value, add jobs to increase daytime population, and work with the private sector to take a proactive approach to commercial development to facilitate projects that fit with the Colleyville character.

Core Services

4.1 – Protect our City's semi-rural residential character.
4.2 – Encourage compatible commercial growth.
4.3 – Adopt best-practice planning and development processes.
5.1 – Create and sustain an identifiable municipal brand.

To successfully accomplish the duties of the office, Economic Development is responsible for the following core services:
Business attraction:

Economic Development seeks to attract quality businesses to the City to provide retail opportunities, which generate sales tax to help pay for city services. The City has purchased 41 acres within the Northern Gateway at SH26 and John McCain and looks to partner with private development to attract quality development in Colleyville. Economic development also seeks to attract quality development to greenfield development sites such as the 20-acre Precinct Line Road site, as well as other smaller infill locations throughout the commercial areas of Colleyville.

Redevelopment:
In conjunction with City's SH26 beautification efforts, the City is partnering with businesses and property owners to redevelop older buildings to ensure the improved roadway and commercial corridor match in quality. This is accomplished through grant programs to assist with enhanced facades, landscaping, signs, and fire suppression. The City has also purchased several parcels in the Southern Gateway area, to proactively assemble separate parcels into a larger tract that can be sold for redevelopment.

Business retention:
Economic Development works with existing business owners to ensure that once in Colleyville, they remain in Colleyville. Staff seeks feedback from businesses to determine what assistance they may need and how the City can provide help facilitate their success. Throughout the COVID-19 pandemic, the City provided programs to ensure businesses had revenue coming in. These included $35 gift cards to residents to be used at Colleyville businesses, marketing and promotion grants, and an advertising grant program coupled with businesses giving to local charities. These grant programs have become a staple of the City's economic development activities and have continued beyond the pandemic.

Entrepreneurism:
The City seeks to support local entrepreneurs and encourage the growth of new businesses in town. To that end, the City has opened the Colleyville Business Center. The partnership with the Colleyville Chamber of Commerce and SCORE provides a one-stop-shop to support businesses at any stage, as well as private offices and workstations available for rent.

Performance Measures & Vital Statistics

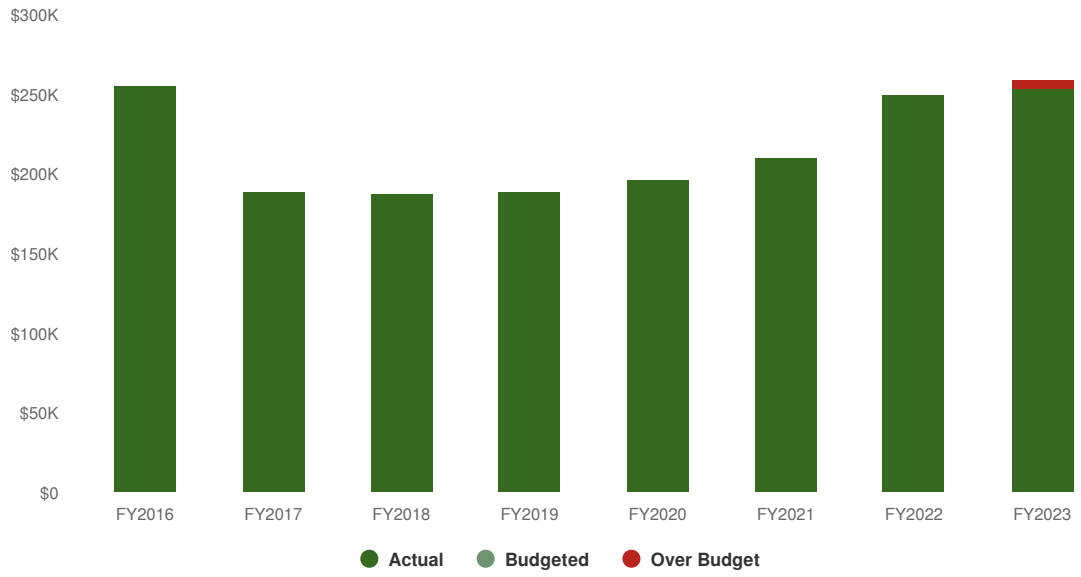
Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Colleyville retail occupancy rate	97%	95.2%	93.2%	93.9%	93.2%	93.3%
Colleyville office occupancy rate	93%	93%	91.7%	90.5%	87.8%	90.8%

Percentage growth in sales of sales tax revenue (General Fund)	0.5%	4.0%	(0.2%)	8.0%	14%	8.9%

Expenditures Summary

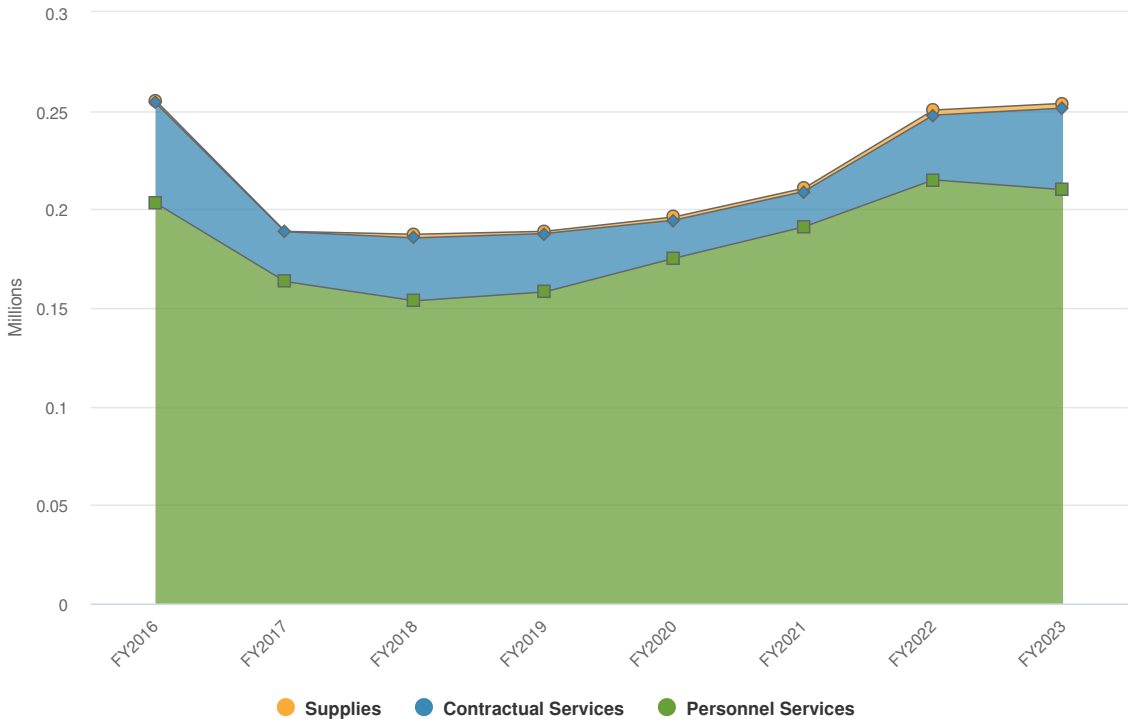
$253,713 $253,713
(100.00% vs. prior year)

Economic Development Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type

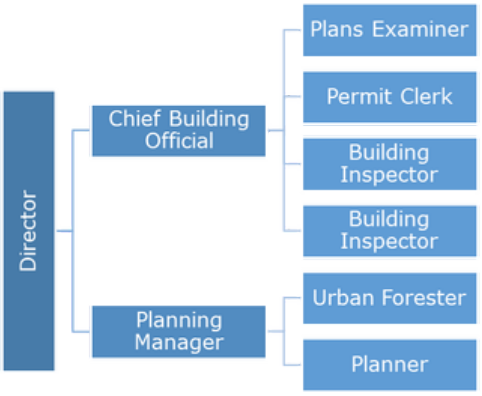


Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1310-6101	$152,373.71	$168,159.00	$168,159.00	$168,159.00	$173,195.46	3%	
SALARY SAVINGS	001-1310-6105	$0.00	-$3,315.00	$0.00	$0.00	-$3,472.95	4.8%	
FICA EXPENSE	001-1310-6141	$8,832.10	$8,850.00	$12,892.62	$12,892.62	$8,850.22	0%	
GROUP HEALTH INSURANCE	001-1310-6142	$15,191.08	$12,534.00	$17,289.09	$17,289.09	$12,494.42	-0.3%	
WORKERS' COMPENSATION	001-1310-6143	$250.43	$481.00	$481.00	$481.00	$512.61	6.6%	
UNEMPLOYMENT COMPENSATION	001-1310-6145	$252.00	$207.00	$207.00	$207.00	$207.00	0%	
RETIREMENT	001-1310-6146	$13,885.45	$16,348.00	$15,504.85	$15,504.85	$17,699.41	8.3%	
LONGEVITY PAY	001-1310-6148	$250.00	$372.00	$372.00	$372.00	$451.77	21.4%	
Total Personnel Services:		**$191,034.77**	**$203,636.00**	**$214,905.56**	**$214,905.56**	**$209,937.94**	**3.1%**	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Contractual Services								
TRAVEL	001-1310-6204	$25.00	$12,900.00	$4,000.00	$4,000.00	$12,900.00	0%	
TRAINING	001-1310-6206	$0.00	$2,700.00	$1,500.00	$1,500.00	$2,700.00	0%	
DUES & SUBSCRIPTIONS	001-1310-6209	$1,321.00	$3,210.00	$2,500.00	$2,500.00	$3,210.00	0%	
SALES TAX EXPENSE	001-1310-6212	$7.54	$0.00	$2,307.89	$2,307.89	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-1310-6226	$12,402.03	$18,180.00	$18,180.00	$18,180.00	$18,180.00	0%	
ADVERTISING	001-1310-6236	$4,202.69	$4,350.00	$4,350.00	$4,350.00	$4,350.00	0%	
Total Contractual Services:		**$17,958.26**	**$41,340.00**	**$32,837.89**	**$32,837.89**	**$41,340.00**	**0%**	
Supplies								
OFFICE SUPPLIES	001-1310-6301	$201.27	$650.00	$400.00	$400.00	$650.00	0%	
OPERATING SUPPLIES	001-1310-6303	$419.06	$550.00	$550.00	$550.00	$550.00	0%	
UNIFORMS	001-1310-6305	$436.33	$0.00	$440.00	$440.00	$0.00	0%	
PRINTING	001-1310-6308	$569.17	$1,235.00	$1,200.00	$1,200.00	$1,235.00	0%	
Total Supplies:		**$1,625.83**	**$2,435.00**	**$2,590.00**	**$2,590.00**	**$2,435.00**	**0%**	
Total Expense Objects:		**$210,618.86**	**$247,411.00**	**$250,333.45**	**$250,333.45**	**$253,712.94**	**2.5%**	

Community Development

Ben Bryner
Community Development Director



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Community Development	9.00	9.00	9.00	9.00	9.00	

The Community Development Department's focus is protecting the unique beauty and quality of life of the community in addition to guiding quality, sustainable growth and redevelopment. The Department pursues this focus with the goal of providing exceptional customer service to our citizens and to the development community.

Community Development includes the Planning and Building Inspections Divisions. The Department is responsible for reviewing new development proposals, planning for new growth, redevelopment and long-term community sustainability, and ensuring compliance with building codes. The Department works closely with other City departments to ensure that the development process runs as efficiently and effectively as possible.

Core Services

To successfully accomplish the duties of the office, Community Development is responsible for the following core services:

1. Provide guidance for the orderly and effective development of the city that is attractive, safe and consistent with the comprehensive plan and community expectations

4.1 – Protect Colleyville's semi-rural residential character
4.2 – Encourage compatible commercial growth
4.3 – Adopt best-practice planning and development processes
6.1 – Articulate a compelling vision and direction for the community

Community Development Critical Business Outcome 01 – Implement the comprehensive plan

Since Colleyville incorporated, the City has completed five comprehensive Master Plans. In 2012, the City Council approved funding to update the 2004 Master Plan through the creation of a new comprehensive plan that, as its name implies, provides a holistic focus on future development and the related infrastructure requirements that it requires. The comprehensive plan provides a roadmap that effectively guides the City's growth and redevelopment with the ultimate goal of promoting the long-term sustainability of the community. The comprehensive plan update began in February 2014 and concluded in December 2015. The City Council then revisited the newly adopted plan at the end of 2016, and approved a comprehensive amendment in February 2017. Implementation of the plan includes Land Development Code calibration, linkage to the City's strategic plan, and strategies to foster additional redevelopment and sustainable land use along the City's commercial corridors. A significant portion of the Land Development Code, to include chapters 1 through 9, was amended throughout the years of 2018 and 2019. Additional chapters will be amended in the near future. Plan implementation is tracked through the City strategic plan and through an independent implementation plan linked directly to the comprehensive plan.

2. Manage comprehensive planning to support the City's vision

4.2 – Encourage compatible commercial growth

Community Development Critical Business Outcome 02 – Maximize the highest and best use of the City's business corridor

Approximately 85 percent of the City's commercial properties are located along Colleyville Boulevard (SH26). SH26 divides the City into almost two equally sized portions. Given these conditions, the roadway serves as a true main street for Colleyville. In concert with the economic development department, planning for the future development and redevelopment of the corridor is vital and will serve to foster a more sustainable tax base. This is achieved with improved corridor aesthetics through enforcement of architectural and landscape standards via grants that were created for these purposes.

As part of the implementation of the comprehensive plan, Community Development staff worked to amend the Land Development Code to create zoning tools that apply to commercial development along the corridor. These amendments work together with the grant opportunities to provide the tools necessary to catalyze the redevelopment of older, non-compliant properties and to provide specific development guidelines tailored to a specific portion of the corridor providing context sensitive solutions for development that seeks to meet, in whole, the community's expectations.

3. Promote communication and awareness in the planning and development process

1.1 – Actively involve and engage stakeholders
1.4 - Communicate thoroughly and strategically
6.1 – Articulate a compelling vision and direction for the community

Constant, consistent communication with the development community is extremely important. The department is responsible for the enforcement, maintenance and oversight of thousands of pages of codes and procedures. These codes and procedures are in a constant state of review for necessary amendments and changes in order to adapt, adjust and keep up with ever changing development trends, legal issues and community expectations.

Communication methods utilized in order to keep our customers in the loop include the extensive use of the department web page, periodic email updates, builder and developer roundtable meetings, posting bulletins at the front counter, community outreach (HOA meetings, speaking to various community groups) and utilization of other citywide communication vehicles such as newsletters.

The department is getting ready to implement a new permitting software program (scheduled for February 1, 2023) that will be easier to use for both internal and external customers and be compatible on phones, tablets, and other handheld devices.

4. Manage and oversee the development process

4.3 – Adopt best-practice planning and development processes

The development review process involves multiple departments that contribute to the review of various applications and types of development. With this in mind, process execution is only as good as the process itself and, likewise, a process is only effective if the proper resources are in place to ensure consistent execution. The community development department plays an integral role in management of the development process and its execution.

In order to stay up to speed with community expectations, resources and development activity, two development process reviews have been completed within the past seven years. Both reports contain many recommendations for process improvement that have been, and are being implemented.

Moving forward, processes and resources related to the development process must remain in a constant state of review in order to remain consistent with community expectations regarding quality of development and overall resources dedicated to this service delivery function.
The State of Texas passed a bill in 2019 that requires development related applications to be processed and approved in an expeditious timeline. The submittal calendar has been modified to accommodate the approval of submitted cases as required by the bill.

5. Urban Forestry

4.1 – Protect Colleyville's semi-rural character
4.3 – Adopt best-practice planning and development processes
5.1 – Create and sustain an identifiable Colleyville brand

The Community Development Department understands that the presence of mature trees throughout the city are unique and important assets to our community. Urban forestry, the careful care and management of urban forests, such as tree populations in urban settings for the purpose of improving the urban environment, is an overarching goal of the Community Development Department operations. Colleyville has been recognized as a "Tree City USA" by the Arbor Day Foundation consecutively for the past 20 years. The City of Colleyville is also "Gold" certified through Scenic City Texas. Community Development proactively preserves and protects trees through construction and improvements.

The Urban Forester performs tree evaluations, tree inventories, and identifies maintenance needs, in conjunction with the Parks Department, that increase the safety of park patrons and property.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Percentage of residential plan reviews completed in seven days or less (was 5 through FY16)	84%	45% (891 reviews)	46% (865 reviews)	47% (1,093 reviews)	39% (1,325 reviews)	33% (538 reviews)
Percentage of commercial plan reviews completed in seven days or less (was 10 through FY16)	80%	51% (182 reviews)	65% (291 reviews)	60% (249 reviews)	74% (220 reviews)	34% (91 reviews)
Percentage of inspections performed within 24 hours	98%	90%	94%	98%	98%	90%
Percent of online department survey respondents satisfied with overall service	100%	N/A [No longer used]	N/A	N/A	N/A	N/A

Vital Statistics	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Number of Inspections Performed	9,978	11,981	10,519	7,321	6,971	6,495

5-Year + Outlook

Development activity is expected to remain robust. New commercial construction has remained relatively consistent coming out of the last recession with an average of 6 new commercial permits per year. New residential has slowed with an average of 101 new residential permits per year but trending downward.

Fiscal Year	New Residential	New Commercial
FY2017	136 permits	2 permits
FY2018	163 permits	2 permits
FY2019	116 permits	11 permits
FY2020	86 permits	6 permits
FY2021	61 permits	2 permits
FY 2022	44 permits	11 permits

With two new subdivisions opened in 2021, residential lots are still be available. Two additional subdivisions are currently requesting zoning approval, which could potentially add close to 60 lots. Thus, residential permitting activities are expected to remain consistent. New commercial activity is expected to remain consistent as well, if not increased, now that Colleyville Boulevard construction has been completed. The City has also purchased acreage along Colleyville Boulevard in both the Northern Gateway and Southern Gateway. Interest in these areas indicates potential new development to occur in the near future.

As the City approaches build out, currently estimated to occur by 2035 according to the current Master Plan estimate, new residential activity has begun to decrease. Assuming current economic conditions remain static, land for new residential subdivisions will significantly decrease, leaving only infill and tear down & rebuild projects to build out. Commercial activity will be more difficult to predict. However, given that there remains limited undeveloped commercial land in the City, in addition to numerous redevelopment opportunities for existing legacy properties, commercial, as well as institutional, development opportunities should continue to avail themselves over the next five years and beyond. The reconstruction of Colleyville Boulevard (State Highway 26) is completed which will attract commercial development and redevelopment.
Overall, the department will remain very busy over the next five years and is in need of staffing at a level commensurate with community and organizational expectations to be able to adequately fulfill its mission to protect, preserve and promote the exceptional and unique quality of the community's built environment and natural resources.

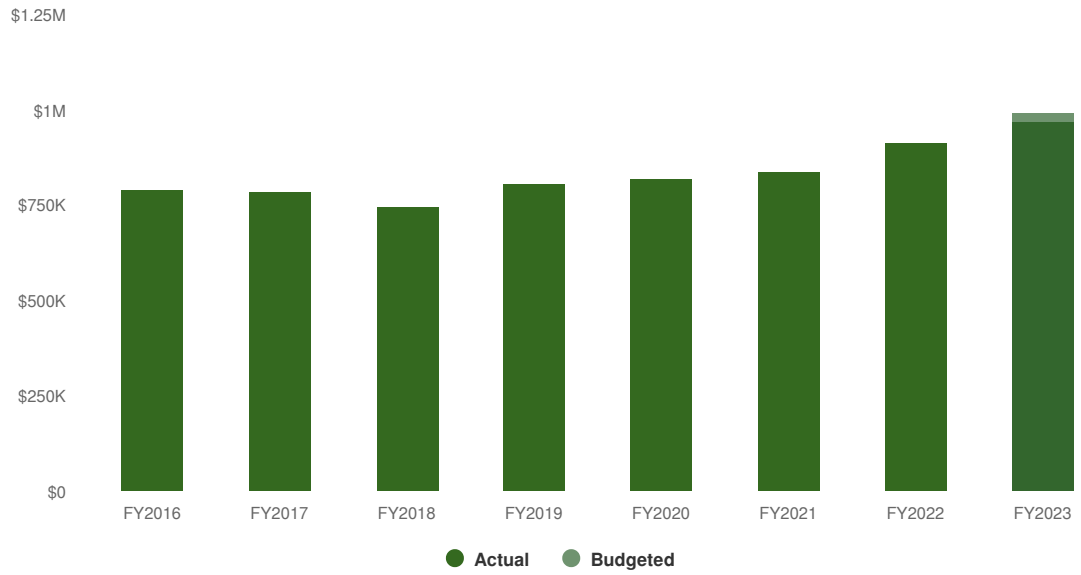
Departmental Specific Objectives

Description	Timeline	Strategic Goal Link
Deploy Energov Permitting Software	Now Set for Feb. 1, 2023 (previously Spring/Summer of 2022)	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes

Expenditures Summary

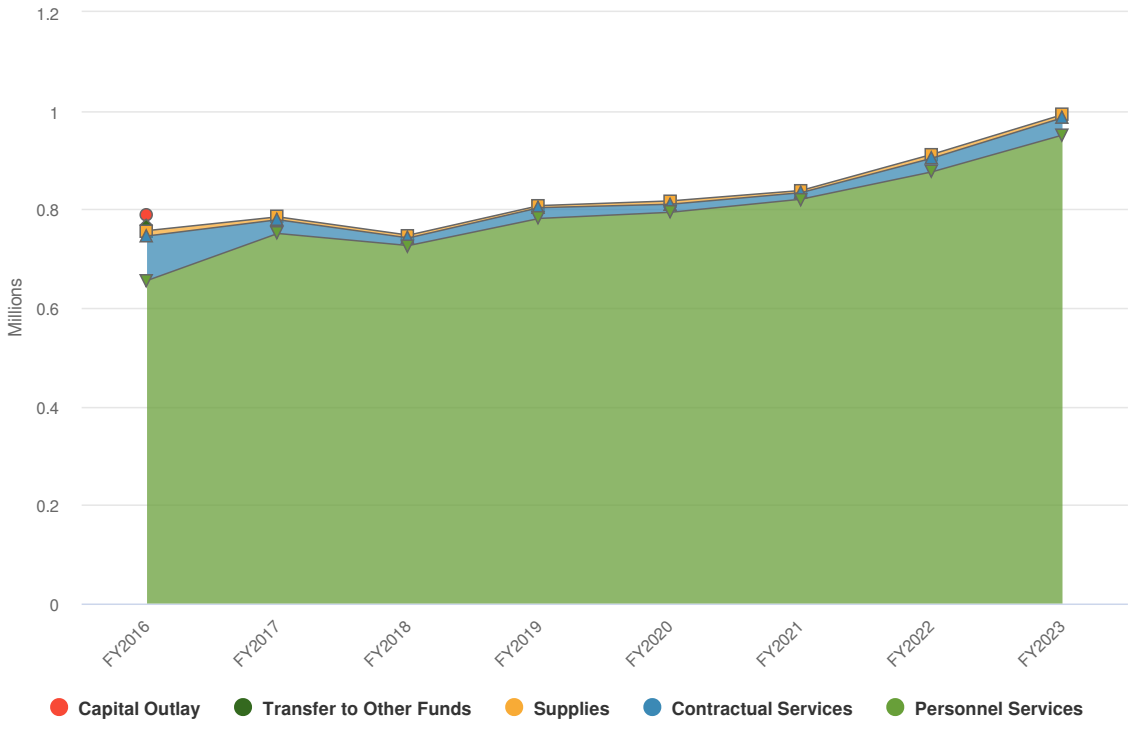
$991,972 $991,972
(100.00% vs. prior year)

Community Development Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



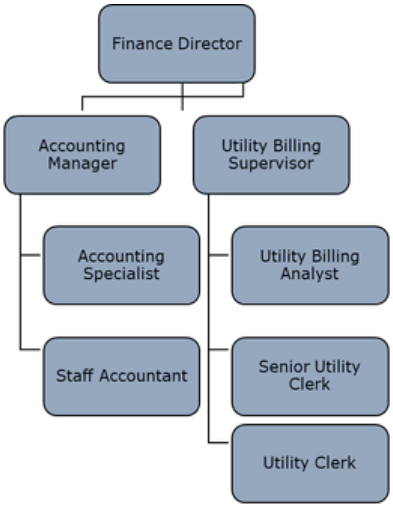
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1210-6101	$314,355.39	$333,909.00	$320,000.00	$320,000.00	$348,731.85	4.4%	
SALARY SAVINGS	001-1210-6105	$0.00	-$6,771.00	$0.00	$0.00	-$7,155.51	5.7%	
OVERTIME	001-1210-6139	$1,355.87	$1,467.00	$1,467.00	$1,467.00	$1,467.24	0%	
FICA EXPENSE	001-1210-6141	$23,470.19	$25,898.00	$24,718.44	$24,718.44	$27,368.72	5.7%	
GROUP HEALTH INSURANCE	001-1210-6142	$46,638.74	$62,669.00	$53,159.64	$53,159.64	$62,472.12	-0.3%	
WORKERS' COMPENSATION	001-1210-6143	$911.80	$1,616.00	$1,300.00	$1,300.00	$1,714.22	6.1%	
UNEMPLOYMENT COMPENSATION	001-1210-6145	$1,260.00	$1,035.00	$1,035.00	$1,035.00	$1,035.00	0%	
RETIREMENT	001-1210-6146	$30,939.33	$33,388.00	$30,510.88	$30,510.88	$36,465.17	9.2%	
LONGEVITY PAY	001-1210-6148	$2,132.50	$2,463.00	$2,462.50	$2,462.50	$2,754.88	11.9%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
ACCRUED LEAVE PAY	001-1210-6152			$654.37	$654.37	$4,821.49	N/A	
SALARIES	001-1910-6101	$308,497.27	$327,668.00	$330,000.00	$330,000.00	$359,896.87	9.8%	
TEMPORARY HELP	001-1910-6102	$0.00	$20,000.00	$11,000.00	$11,000.00	$0.00	-100%	
SALARY SAVINGS	001-1910-6105	$0.00	-$6,579.00	$0.00	$0.00	-$7,228.18	9.9%	
FICA EXPENSE	001-1910-6141	$23,076.74	$25,164.00	$26,181.74	$26,181.74	$27,647.51	9.9%	
GROUP HEALTH INSURANCE	001-1910-6142	$34,484.86	$50,135.00	$40,012.06	$40,012.06	$49,977.70	-0.3%	
WORKERS' COMPENSATION	001-1910-6143	$669.55	$1,183.00	$658.39	$658.39	$1,303.51	10.2%	
UNEMPLOYMENT COMPENSATION	001-1910-6145	$1,260.00	$828.00	$828.00	$828.00	$828.00	0%	
RETIREMENT	001-1910-6146	$30,110.05	$32,442.00	$30,474.54	$30,474.54	$36,836.55	13.5%	
LONGEVITY PAY	001-1910-6148	$1,142.50	$1,245.00	$1,245.00	$1,245.00	$1,510.99	21.4%	
Total Personnel Services:		**$820,304.79**	**$907,760.00**	**$875,707.57**	**$875,707.57**	**$950,448.13**	**4.7%**	
Contractual Services								
TRAVEL	001-1210-6204	$0.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	0%	
TRAINING	001-1210-6206	$1,431.08	$5,425.00	$2,500.00	$2,500.00	$5,425.00	0%	
PRE-EMPLOYMENT	001-1210-6207	$0.00	$0.00	$100.00	$100.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-1210-6209	$1,987.84	$1,724.00	$1,724.00	$1,724.00	$1,724.00	0%	
MISC. CONTRACTUAL SERVICES	001-1210-6226	$572.33	$6,000.00	$5,000.00	$5,000.00	$6,000.00	0%	
CELL PHONES	001-1210-6240	$1,119.64	$888.00	$1,001.40	$1,001.40	$888.00	0%	
VEHICLE MAINTENANCE	001-1210-6261	$1,130.34	$3,000.00	$2,500.00	$2,500.00	$3,000.00	0%	
GAS AND OIL	001-1210-6262	$2,393.16	$3,000.00	$5,000.00	$5,000.00	$5,000.00	66.7%	
TRAVEL	001-1910-6204	$0.00	$2,000.00	$1,000.00	$1,000.00	$2,000.00	0%	
TRAINING	001-1910-6206	$846.23	$4,000.00	$2,500.00	$2,500.00	$4,000.00	0%	
PRE-EMPLOYMENT	001-1910-6207	$10.00	$0.00	$0.00	$0.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-1910-6209	$1,376.00	$1,600.00	$1,391.00	$1,391.00	$1,600.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
SALES TAX EXPENSE	001-1910-6212	$5.88	$0.00	$0.00	$0.00	$0.00	0%	
LEGAL ADVERTISING	001-1910-6231	$1,197.75	$1,200.00	$1,368.39	$1,368.39	$1,200.00	0%	
FILING FEE	001-1910-6235	-$746.00	$690.00	$0.00	$0.00	$690.00	0%	
COMMISSION EXPENSES	001-1910-6282	$1,917.04	$2,100.00	$2,100.00	$2,100.00	$2,100.00	0%	
Total Contractual Services:		**$13,241.29**	**$33,127.00**	**$27,684.79**	**$27,684.79**	**$35,127.00**	**6%**	
Supplies								
OFFICE SUPPLIES	001-1210-6301	$162.38	$678.00	$678.00	$678.00	$678.00	0%	
OPERATING SUPPLIES	001-1210-6303	$1,451.58	$265.00	$1,000.00	$1,000.00	$265.00	0%	
UNIFORMS	001-1210-6305	$403.67	$1,220.00	$1,000.00	$1,000.00	$1,220.00	0%	
PRINTING	001-1210-6308	$90.00	$920.00	$920.00	$920.00	$920.00	0%	
SMALL TOOLS	001-1210-6313	$0.00	$250.00	$250.00	$250.00	$250.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-1210-6326	$0.00	$750.00	$750.00	$750.00	$750.00	0%	
MINOR OPERATING OUTLAY	001-1210-6360	$0.00	$0.00	$850.00	$850.00	$0.00	0%	
OFFICE SUPPLIES	001-1910-6301	$282.02	$425.00	$425.00	$425.00	$425.00	0%	
POSTAGE	001-1910-6302	$0.00	$0.00	$50.00	$50.00	$0.00	0%	
OPERATING SUPPLIES	001-1910-6303	$1,131.71	$1,014.00	$1,014.00	$1,014.00	$1,014.00	0%	
PRINTING	001-1910-6308	$947.50	$875.00	$875.00	$875.00	$875.00	0%	
Total Supplies:		**$4,468.86**	**$6,397.00**	**$7,812.00**	**$7,812.00**	**$6,397.00**	**0%**	
Total Expense Objects:		**$838,014.94**	**$947,284.00**	**$911,204.36**	**$911,204.36**	**$991,972.13**	**4.7%**	

Finance

Kyle Lester
Finance Director



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Finance	4.00	4.00	4.00	4.00	4.00	
Utility Billing	4.00	4.00	4.00	4.00	4.00	

The Finance Department services housed in the General Fund provide financial administration, accounting and purchasing services. In the area of financial support, staff provides financial reporting, payroll processing, debt payment and reconciliation, treasury management, general ledger maintenance, coordination of the external audit, accounts payable, employee expense report processing, monthly reports to the City Council, policy and procedure development, and maintenance and preparation of the annual financial report.

The Finance department aligns with the strategic point to demonstrate stewardship of public resources and provide responsive, efficient city services. Finance is committed to increased transparency by continually improving ways to make information available to employees as well as citizens to support the City's vision, mission and values.

Core Services

To successfully accomplish the duties of the office, Finance is responsible for the following core services:

1. Provide accurate, reliable reporting of financial data

2.4- Demonstrate stewardship of public resources
Finance oversees the recording of all financial information into the city's accounting software. This is done in accordance with Generally Accepted Accounting Principles to increase reliability on financial reporting, as well as rules set by the Governmental Accounting Standards Board.

2. Manage the city's annual budget process

2.4- Demonstrate stewardship of public resources

The finance department is responsible for coordinating and managing the annual budget process, including multi-year forecasting and capital improvement planning. This process is set up to ensure the city does not spend or obligate more than its annual financial resources can cover, and it results in a legally adopted budget by the end of September each year.

3. Ensu re all purchases made a re i n accordance wi th th e ci ty's purchasing policy

2.4- Demonstrate stewardship of public resources

Purchases must follow the city's purchasing policy which was written according to applicable laws and regulations. All purchases are approved electronically in the Munis financial software.

4. Process payroll

2.4- Demonstrate stewardship of public resources

Paychecks are processed and sent out biweekly with attention to providing internal control over sensitive employee information.

5. Preparation of Comprehensive Annual Financial Report (CAFR)

2.4- Demonstrate stewardship of public resources
Finance staff helps prepare the city's annual financial report that not only meets the Government Finance Officers Association's (GFOA) requirements, but also displays the information in an easily accessible and readable format for citizens.

6. Manage the City's investments and debt

2.4- Demonstrate stewardship of public resources
Treasury functions, including cash management, investments, and debt management are handled by the finance department. These are critical functions that are essential to maintaining the city's AAA bond rating in all three areas of debt (general, utility, and drainage). Managing the cash flow available to the organization is also critical to planning for major projects.

7. Provide utility billing services

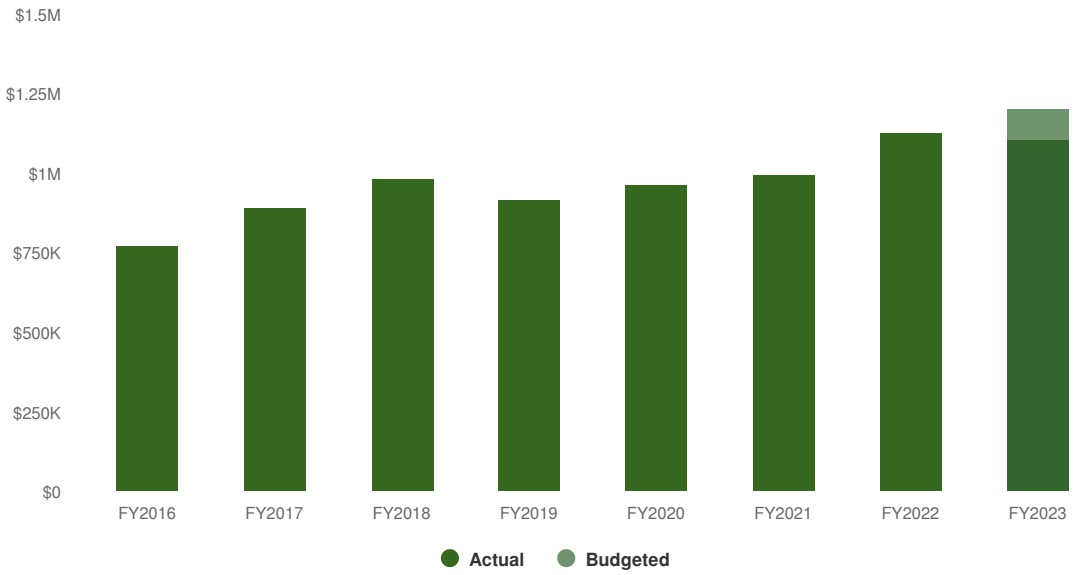
2.1 – Provide responsive, efficient city services
2.4 – Demonstrate stewardship of public resources

The utility billing staff is responsible for utility account management, customer billing, payment processing, and overall customer services for approximately 10,500 water and sewer customers inside the City of Colleyville. As a part of our customer service philosophy, the utility billing staff assists customers with leak detection, meter replacements, and payment plans. The staff's attitude toward their job is that they are here to serve the customers, not the other way around.

Expenditures Summary

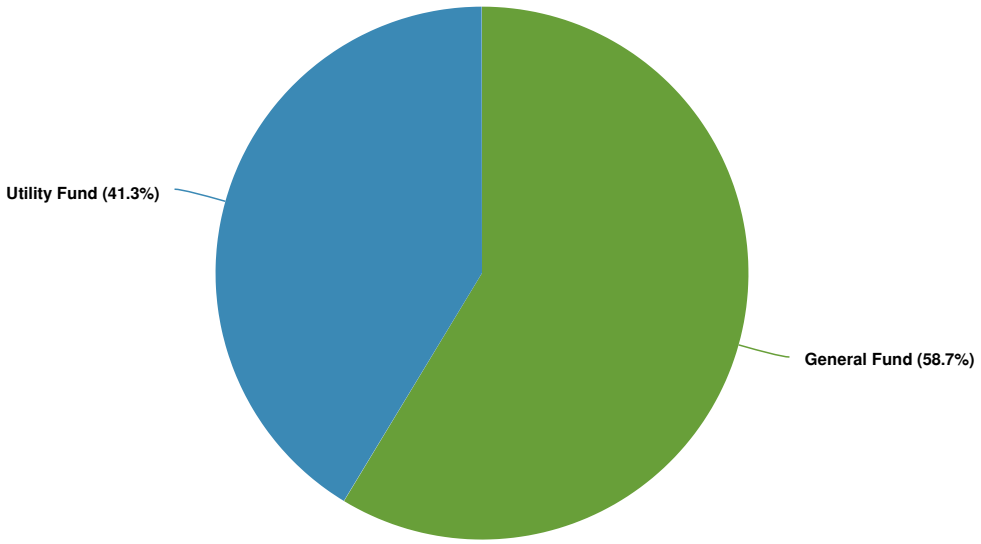
$1,201,221 $1,201,221
(100.00% vs. prior year)

Finance Proposed and Historical Budget vs. Actual

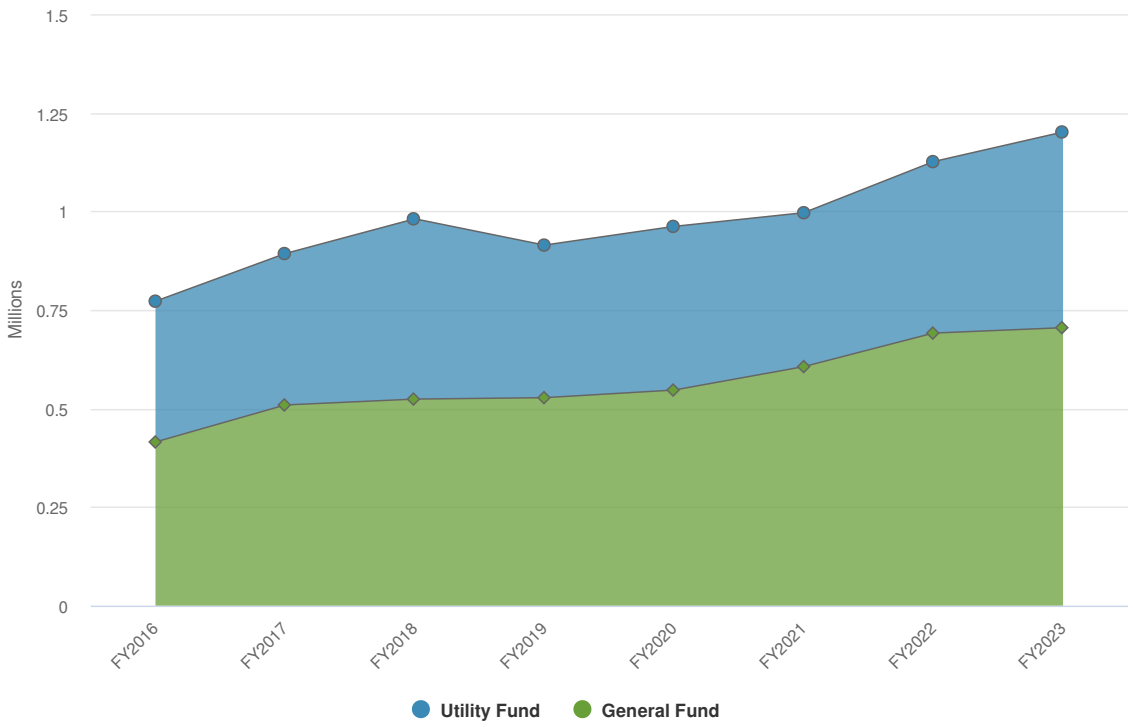


Expenditures by Fund

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



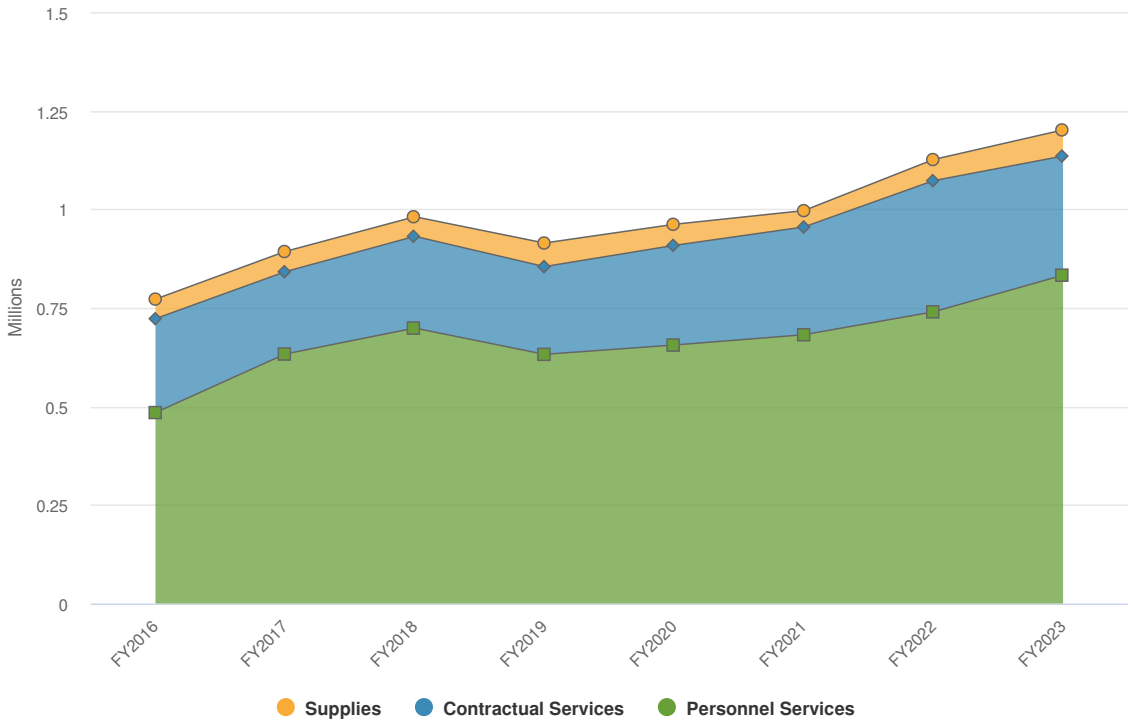
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
SALARIES	001-1510-6101	$330,374.79	$353,263.00	$360,000.00	$360,000.00	$374,590.59	6%	
SALARY SAVINGS	001-1510-6105	$0.00	-$7,780.00	$0.00	$0.00	-$8,155.55	4.8%	
OVERTIME	001-1510-6139	$74.04	$496.00	$100.00	$100.00	$495.52	-0.1%	
FICA EXPENSE	001-1510-6141	$24,502.58	$29,759.00	$27,945.58	$27,945.58	$31,195.53	4.8%	
GROUP HEALTH INSURANCE	001-1510-6142	$43,691.24	$50,135.00	$48,321.20	$48,321.20	$49,977.70	-0.3%	
WORKERS' COMPENSATION	001-1510-6143	$619.35	$1,129.00	$1,129.00	$1,129.00	$1,204.24	6.7%	
UNEMPLOYMENT COMPENSATION	001-1510-6145	$1,008.00	$828.00	$828.00	$828.00	$828.00	0%	
RETIREMENT	001-1510-6146	$32,518.26	$38,367.00	$33,607.76	$33,607.76	$41,563.86	8.3%	
LONGEVITY PAY	001-1510-6148	$3,452.50	$3,895.00	$3,895.00	$3,895.00	$4,207.36	8%	
ACCRUED LEAVE PAY	001-1510-6152	$425.92	$31,284.00	$1,406.73	$1,406.73	$28,482.70	-9%	
TRAVEL	001-1510-6204	$621.37	$4,300.00	$1,500.00	$1,500.00	$4,300.00	0%	
TRAINING	001-1510-6206	$3,779.75	$3,750.00	$3,000.00	$3,000.00	$3,750.00	0%	
DUES & SUBSCRIPTIONS	001-1510-6209	$2,102.00	$9,269.00	$9,318.30	$9,318.30	$8,849.00	-4.5%	
SALES TAX EXPENSE	001-1510-6212	$10.19	$0.00	$0.00	$0.00	$0.00	0%	
AUDIT	001-1510-6221	$21,308.00	$16,308.00	$22,000.00	$22,000.00	$16,308.00	0%	
TAX COLLECTION/ASSESSING	001-1510-6222	$128,112.61	$123,447.00	$107,958.52	$107,958.52	$123,447.00	0%	
MISC. CONTRACTUAL SERVICES	001-1510-6226	$5,000.00	$58,278.00	$58,278.00	$58,278.00	$12,615.00	-78.4%	
LEGAL ADVERTISING	001-1510-6231	$200.17	$450.00	$1,000.00	$1,000.00	$450.00	0%	
BANK SERVICE CHARGES	001-1510-6233	$3,324.71	$3,000.00	$5,000.00	$5,000.00	$3,000.00	0%	
OFFICE SUPPLIES	001-1510-6301	$320.34	$1,444.00	$800.00	$800.00	$1,444.00	0%	
POSTAGE	001-1510-6302	$25.42	$150.00	$50.00	$50.00	$150.00	0%	
OPERATING SUPPLIES	001-1510-6303	$1,205.22	$3,150.00	$1,200.00	$1,200.00	$3,150.00	0%	
UNIFORMS	001-1510-6305	$24.50	$0.00	$100.00	$100.00	$0.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
PRINTING	001-1510-6308	$3,390.28	$3,035.00	$1,200.00	$1,200.00	$3,035.00	0%	
MINOR OPERATING OUTLAY	001-1510-6360	$0.00	$2,500.00	$2,500.00	$2,500.00	$0.00	-100%	
Total General Fund:		**$606,091.24**	**$730,457.00**	**$691,138.09**	**$691,138.09**	**$704,887.95**	**-3.5%**	
Utility Fund								
SALARIES	002-2010-6101	$183,502.24	$197,064.00	$196,000.00	$196,000.00	$212,824.37	8%	
OVERTIME	002-2010-6139	$0.00	$1,293.00	$0.00	$0.00	$1,293.24	0%	
FICA EXPENSE	002-2010-6141	$14,120.14	$15,498.00	$15,292.09	$15,292.09	$16,703.28	7.8%	
GROUP HEALTH INSURANCE	002-2010-6142	$24,199.23	$50,135.00	$28,711.49	$28,711.49	$49,977.70	-0.3%	
WORKERS' COMPENSATION	002-2010-6143	$162.28	$294.00	$163.62	$163.62	$322.27	9.6%	
UNEMPLOYMENT COMPENSATION	002-2010-6145	$1,008.00	$828.00	$35.62	$35.62	$828.00	0%	
RETIREMENT	002-2010-6146	$18,226.11	$19,981.00	$18,390.48	$18,390.48	$22,255.78	11.4%	
LONGEVITY PAY	002-2010-6148	$1,987.50	$2,258.00	$2,257.50	$2,257.50	$2,917.68	29.2%	
ACCRUED LEAVE PAY	002-2010-6152	$1,817.95	$1,932.00	$1,639.07	$1,639.07	$1,305.89	-32.4%	
TRAVEL	002-2010-6204	$795.00	$4,000.00	$2,000.00	$2,000.00	$4,000.00	0%	
TRAINING	002-2010-6206	$35.97	$6,198.00	$2,000.00	$2,000.00	$6,198.00	0%	
AUDIT	002-2010-6221	$30,192.00	$30,081.00	$28,941.25	$28,941.25	$30,081.00	0%	
COMPUTER SERVICES	002-2010-6225	$35,391.29	$33,926.79	$33,926.79	$33,926.79	$37,002.30	9.1%	
MISC. CONTRACTUAL SERVICES	002-2010-6226	$28,439.22	$43,800.00	$43,800.00	$43,800.00	$35,000.00	-20.1%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
BANK SERVICE CHARGES	002-2010-6233	$8,152.94	$7,492.00	$9,000.00	$9,000.00	$7,492.00	0%	
OFFICE EQUIP & MAINTENANCE	002-2010-6246	$0.00	$1,753.00	$0.00	$0.00	$1,753.00	0%	
BUILDING MAINT & SUPPLIES	002-2010-6285	$5,829.77	$7,807.00	$5,000.00	$5,000.00	$7,807.00	0%	
OFFICE SUPPLIES	002-2010-6301	$455.49	$670.00	$500.00	$500.00	$670.00	0%	
POSTAGE	002-2010-6302	$35,823.09	$53,808.00	$45,499.64	$45,499.64	$53,808.00	0%	
OPERATING SUPPLIES	002-2010-6303	$240.36	$1,675.00	$1,500.00	$1,500.00	$1,675.00	0%	
UNIFORMS	002-2010-6305			$250.00	$250.00	$0.00	N/A	
PRINTING	002-2010-6308	$0.00	$790.00	$0.00	$0.00	$790.00	0%	
COMPUTER SUPPLIES	002-2010-6312	$0.00	$1,629.00	$0.00	$0.00	$1,629.00	0%	
Total Utility Fund:		**$390,378.58**	**$482,912.79**	**$434,907.55**	**$434,907.55**	**$496,333.51**	**2.8%**	
Total:		**$996,469.82**	**$1,213,369.79**	**$1,126,045.64**	**$1,126,045.64**	**$1,201,221.46**	**-1%**	

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1510-6101	$330,374.79	$353,263.00	$360,000.00	$360,000.00	$374,590.59	6%	
SALARY SAVINGS	001-1510-6105	$0.00	-$7,780.00	$0.00	$0.00	-$8,155.55	4.8%	
OVERTIME	001-1510-6139	$74.04	$496.00	$100.00	$100.00	$495.52	-0.1%	
FICA EXPENSE	001-1510-6141	$24,502.58	$29,759.00	$27,945.58	$27,945.58	$31,195.53	4.8%	
GROUP HEALTH INSURANCE	001-1510-6142	$43,691.24	$50,135.00	$48,321.20	$48,321.20	$49,977.70	-0.3%	
WORKERS' COMPENSATION	001-1510-6143	$619.35	$1,129.00	$1,129.00	$1,129.00	$1,204.24	6.7%	
UNEMPLOYMENT COMPENSATION	001-1510-6145	$1,008.00	$828.00	$828.00	$828.00	$828.00	0%	
RETIREMENT	001-1510-6146	$32,518.26	$38,367.00	$33,607.76	$33,607.76	$41,563.86	8.3%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
LONGEVITY PAY	001-1510-6148	$3,452.50	$3,895.00	$3,895.00	$3,895.00	$4,207.36	8%	
ACCRUED LEAVE PAY	001-1510-6152	$425.92	$31,284.00	$1,406.73	$1,406.73	$28,482.70	-9%	
SALARIES	002-2010-6101	$183,502.24	$197,064.00	$196,000.00	$196,000.00	$212,824.37	8%	
OVERTIME	002-2010-6139	$0.00	$1,293.00	$0.00	$0.00	$1,293.24	0%	
FICA EXPENSE	002-2010-6141	$14,120.14	$15,498.00	$15,292.09	$15,292.09	$16,703.28	7.8%	
GROUP HEALTH INSURANCE	002-2010-6142	$24,199.23	$50,135.00	$28,711.49	$28,711.49	$49,977.70	-0.3%	
WORKERS' COMPENSATION	002-2010-6143	$162.28	$294.00	$163.62	$163.62	$322.27	9.6%	
UNEMPLOYMENT COMPENSATION	002-2010-6145	$1,008.00	$828.00	$35.62	$35.62	$828.00	0%	
RETIREMENT	002-2010-6146	$18,226.11	$19,981.00	$18,390.48	$18,390.48	$22,255.78	11.4%	
LONGEVITY PAY	002-2010-6148	$1,987.50	$2,258.00	$2,257.50	$2,257.50	$2,917.68	29.2%	
ACCRUED LEAVE PAY	002-2010-6152	$1,817.95	$1,932.00	$1,639.07	$1,639.07	$1,305.89	-32.4%	
Total Personnel Services:		**$681,690.13**	**$790,659.00**	**$739,723.14**	**$739,723.14**	**$832,818.16**	**5.3%**	
Contractual Services								
TRAVEL	001-1510-6204	$621.37	$4,300.00	$1,500.00	$1,500.00	$4,300.00	0%	
TRAINING	001-1510-6206	$3,779.75	$3,750.00	$3,000.00	$3,000.00	$3,750.00	0%	
DUES & SUBSCRIPTIONS	001-1510-6209	$2,102.00	$9,269.00	$9,318.30	$9,318.30	$8,849.00	-4.5%	
SALES TAX EXPENSE	001-1510-6212	$10.19	$0.00	$0.00	$0.00	$0.00	0%	
AUDIT	001-1510-6221	$21,308.00	$16,308.00	$22,000.00	$22,000.00	$16,308.00	0%	
TAX COLLECTION/ASSESSING	001-1510-6222	$128,112.61	$123,447.00	$107,958.52	$107,958.52	$123,447.00	0%	
MISC. CONTRACTUAL SERVICES	001-1510-6226	$5,000.00	$58,278.00	$58,278.00	$58,278.00	$12,615.00	-78.4%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
LEGAL ADVERTISING	001-1510-6231	$200.17	$450.00	$1,000.00	$1,000.00	$450.00	0%	
BANK SERVICE CHARGES	001-1510-6233	$3,324.71	$3,000.00	$5,000.00	$5,000.00	$3,000.00	0%	
TRAVEL	002-2010-6204	$795.00	$4,000.00	$2,000.00	$2,000.00	$4,000.00	0%	
TRAINING	002-2010-6206	$35.97	$6,198.00	$2,000.00	$2,000.00	$6,198.00	0%	
AUDIT	002-2010-6221	$30,192.00	$30,081.00	$28,941.25	$28,941.25	$30,081.00	0%	
COMPUTER SERVICES	002-2010-6225	$35,391.29	$33,926.79	$33,926.79	$33,926.79	$37,002.30	9.1%	
MISC. CONTRACTUAL SERVICES	002-2010-6226	$28,439.22	$43,800.00	$43,800.00	$43,800.00	$35,000.00	-20.1%	
BANK SERVICE CHARGES	002-2010-6233	$8,152.94	$7,492.00	$9,000.00	$9,000.00	$7,492.00	0%	
OFFICE EQUIP & MAINTENANCE	002-2010-6246	$0.00	$1,753.00	$0.00	$0.00	$1,753.00	0%	
BUILDING MAINT & SUPPLIES	002-2010-6285	$5,829.77	$7,807.00	$5,000.00	$5,000.00	$7,807.00	0%	
Total Contractual Services:		**$273,294.99**	**$353,859.79**	**$332,722.86**	**$332,722.86**	**$302,052.30**	**-14.6%**	
Supplies								
OFFICE SUPPLIES	001-1510-6301	$320.34	$1,444.00	$800.00	$800.00	$1,444.00	0%	
POSTAGE	001-1510-6302	$25.42	$150.00	$50.00	$50.00	$150.00	0%	
OPERATING SUPPLIES	001-1510-6303	$1,205.22	$3,150.00	$1,200.00	$1,200.00	$3,150.00	0%	
UNIFORMS	001-1510-6305	$24.50	$0.00	$100.00	$100.00	$0.00	0%	
PRINTING	001-1510-6308	$3,390.28	$3,035.00	$1,200.00	$1,200.00	$3,035.00	0%	
MINOR OPERATING OUTLAY	001-1510-6360	$0.00	$2,500.00	$2,500.00	$2,500.00	$0.00	-100%	
OFFICE SUPPLIES	002-2010-6301	$455.49	$670.00	$500.00	$500.00	$670.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
POSTAGE	002-2010-6302	$35,823.09	$53,808.00	$45,499.64	$45,499.64	$53,808.00	0%	
OPERATING SUPPLIES	002-2010-6303	$240.36	$1,675.00	$1,500.00	$1,500.00	$1,675.00	0%	
UNIFORMS	002-2010-6305			$250.00	$250.00	$0.00	N/A	
PRINTING	002-2010-6308	$0.00	$790.00	$0.00	$0.00	$790.00	0%	
COMPUTER SUPPLIES	002-2010-6312	$0.00	$1,629.00	$0.00	$0.00	$1,629.00	0%	
Total Supplies:		**$41,484.70**	**$68,851.00**	**$53,599.64**	**$53,599.64**	**$66,351.00**	**-3.6%**	
Total Expense Objects:		**$996,469.82**	**$1,213,369.79**	**$1,126,045.64**	**$1,126,045.64**	**$1,201,221.46**	**-1%**	

Finance Administration

Performance Measures & Vital Statistics

Vital Statistics	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Percentage of automatic draft utility customers/total customers	19%	24%	22%	31%	41%	48%
Percentage of utility customers paying before cutoff	96%	97%	97%	92%	92%	91%
Uncollectible utility accounts written off at year end (water & sewer)	$20,693	$21,605	$25,498	N/A	N/A	$24,799

5-Year + Outlook

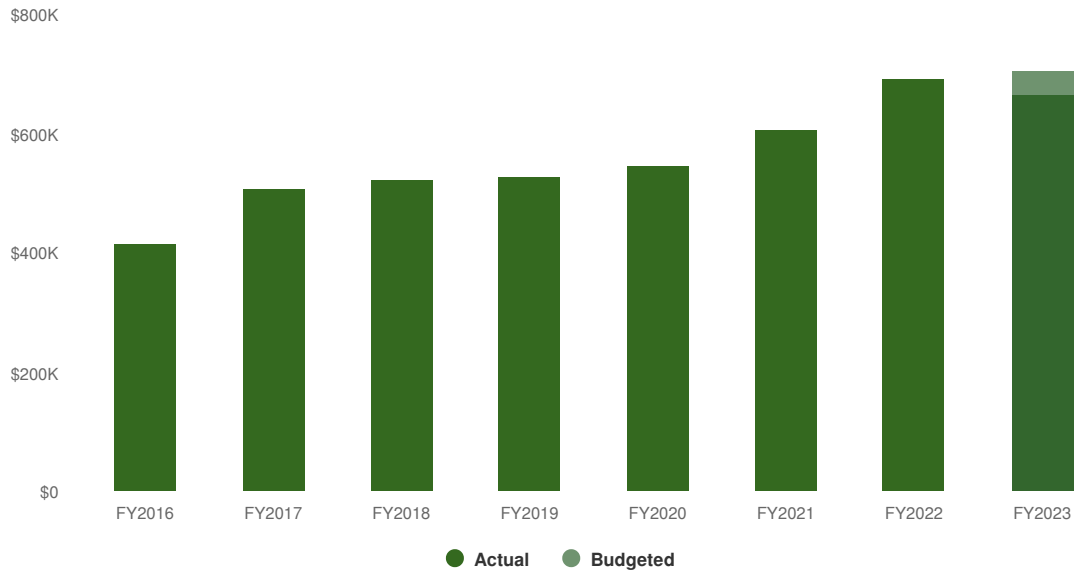
Finance Administration
Finance will continue to strive for high standards of fiscal responsibility through adhering to the reporting standards set forth by the Governmental Accounting Standards Board, as well as applying best practices laid out by the Government Finance Officers Association (GFOA). To that end, staff will continue to apply for GFOA awards in financial reporting.

Holding transparency and communication as crucial values, the finance staff will work to ensure all monthly and quarterly reports present the city's position in a clear, concise format. Additionally, staff will work with OpenGov, the city's vendor for online transparency, to create informative, value-added reports for Council, staff, and all citizens of Colleyville on an ongoing basis. These reports will be available to access on-line and in real-time.
Finally, this will be the second Colleyville budget the Finance Department has prepared, as the staff has taken over the City's annual budget process. Staff strives to maintain the City's high standards for this process, taking care to lay out long-range forecasts and act as advisor and facilitator between departments, City Management, and Council. Finance staff will also make sure Colleyville's tax rate setting process adheres to the State's regulates as well as Colleyville's history of public transparency.

Expenditures Summary

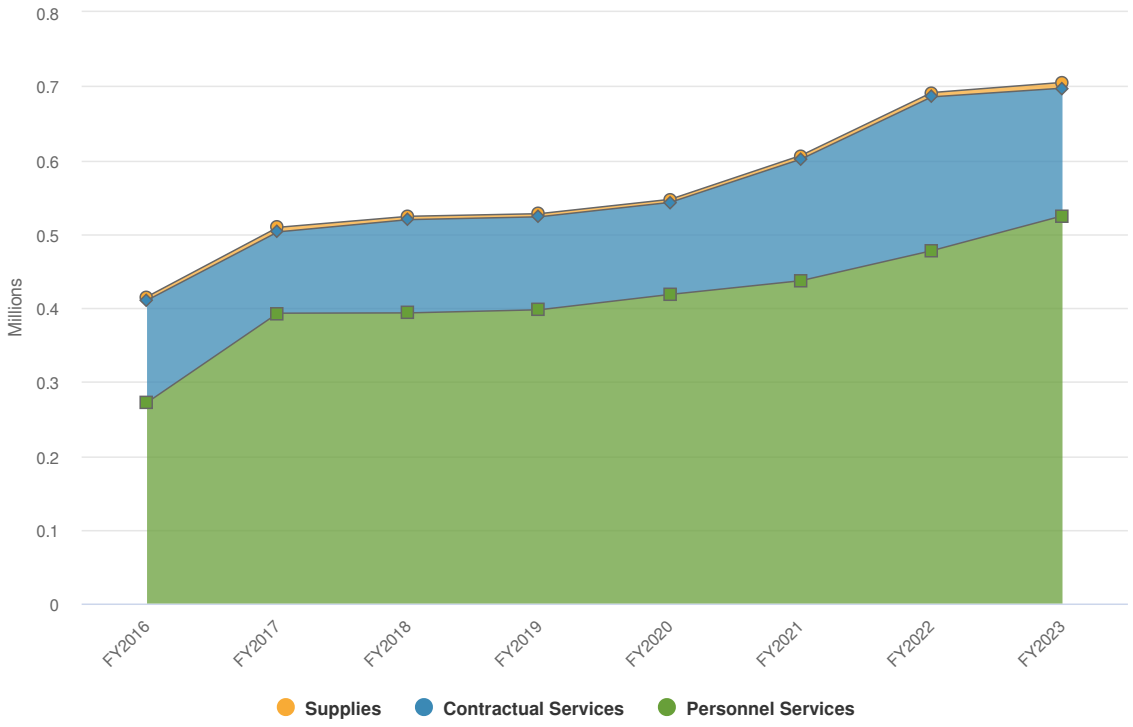
$704,888 $704,888
(100.00% vs. prior year)

Finance Administration Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1510-6101	$330,374.79	$353,263.00	$360,000.00	$360,000.00	$374,590.59	6%	
SALARY SAVINGS	001-1510-6105	$0.00	-$7,780.00	$0.00	$0.00	-$8,155.55	4.8%	
OVERTIME	001-1510-6139	$74.04	$496.00	$100.00	$100.00	$495.52	-0.1%	
FICA EXPENSE	001-1510-6141	$24,502.58	$29,759.00	$27,945.58	$27,945.58	$31,195.53	4.8%	
GROUP HEALTH INSURANCE	001-1510-6142	$43,691.24	$50,135.00	$48,321.20	$48,321.20	$49,977.70	-0.3%	
WORKERS' COMPENSATION	001-1510-6143	$619.35	$1,129.00	$1,129.00	$1,129.00	$1,204.24	6.7%	
UNEMPLOYMENT COMPENSATION	001-1510-6145	$1,008.00	$828.00	$828.00	$828.00	$828.00	0%	
RETIREMENT	001-1510-6146	$32,518.26	$38,367.00	$33,607.76	$33,607.76	$41,563.86	8.3%	
LONGEVITY PAY	001-1510-6148	$3,452.50	$3,895.00	$3,895.00	$3,895.00	$4,207.36	8%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
ACCRUED LEAVE PAY	001-1510-6152	$425.92	$31,284.00	$1,406.73	$1,406.73	$28,482.70	-9%	
Total Personnel Services:		**$436,666.68**	**$501,376.00**	**$477,233.27**	**$477,233.27**	**$524,389.95**	**4.6%**	
Contractual Services								
TRAVEL	001-1510-6204	$621.37	$4,300.00	$1,500.00	$1,500.00	$4,300.00	0%	
TRAINING	001-1510-6206	$3,779.75	$3,750.00	$3,000.00	$3,000.00	$3,750.00	0%	
DUES & SUBSCRIPTIONS	001-1510-6209	$2,102.00	$9,269.00	$9,318.30	$9,318.30	$8,849.00	-4.5%	
SALES TAX EXPENSE	001-1510-6212	$10.19	$0.00	$0.00	$0.00	$0.00	0%	
AUDIT	001-1510-6221	$21,308.00	$16,308.00	$22,000.00	$22,000.00	$16,308.00	0%	
TAX COLLECTION/ASSESSING	001-1510-6222	$128,112.61	$123,447.00	$107,958.52	$107,958.52	$123,447.00	0%	
MISC. CONTRACTUAL SERVICES	001-1510-6226	$5,000.00	$58,278.00	$58,278.00	$58,278.00	$12,615.00	-78.4%	
LEGAL ADVERTISING	001-1510-6231	$200.17	$450.00	$1,000.00	$1,000.00	$450.00	0%	
BANK SERVICE CHARGES	001-1510-6233	$3,324.71	$3,000.00	$5,000.00	$5,000.00	$3,000.00	0%	
Total Contractual Services:		**$164,458.80**	**$218,802.00**	**$208,054.82**	**$208,054.82**	**$172,719.00**	**-21.1%**	
Supplies								
OFFICE SUPPLIES	001-1510-6301	$320.34	$1,444.00	$800.00	$800.00	$1,444.00	0%	
POSTAGE	001-1510-6302	$25.42	$150.00	$50.00	$50.00	$150.00	0%	
OPERATING SUPPLIES	001-1510-6303	$1,205.22	$3,150.00	$1,200.00	$1,200.00	$3,150.00	0%	
UNIFORMS	001-1510-6305	$24.50	$0.00	$100.00	$100.00	$0.00	0%	
PRINTING	001-1510-6308	$3,390.28	$3,035.00	$1,200.00	$1,200.00	$3,035.00	0%	
MINOR OPERATING OUTLAY	001-1510-6360	$0.00	$2,500.00	$2,500.00	$2,500.00	$0.00	-100%	
Total Supplies:		**$4,965.76**	**$10,279.00**	**$5,850.00**	**$5,850.00**	**$7,779.00**	**-24.3%**	
Total Expense Objects:		**$606,091.24**	**$730,457.00**	**$691,138.09**	**$691,138.09**	**$704,887.95**	**-3.5%**	

Utility Billing

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Utility billing accuracy rate	99.6%	99%	99%	99.8%	99.6%	99.7%

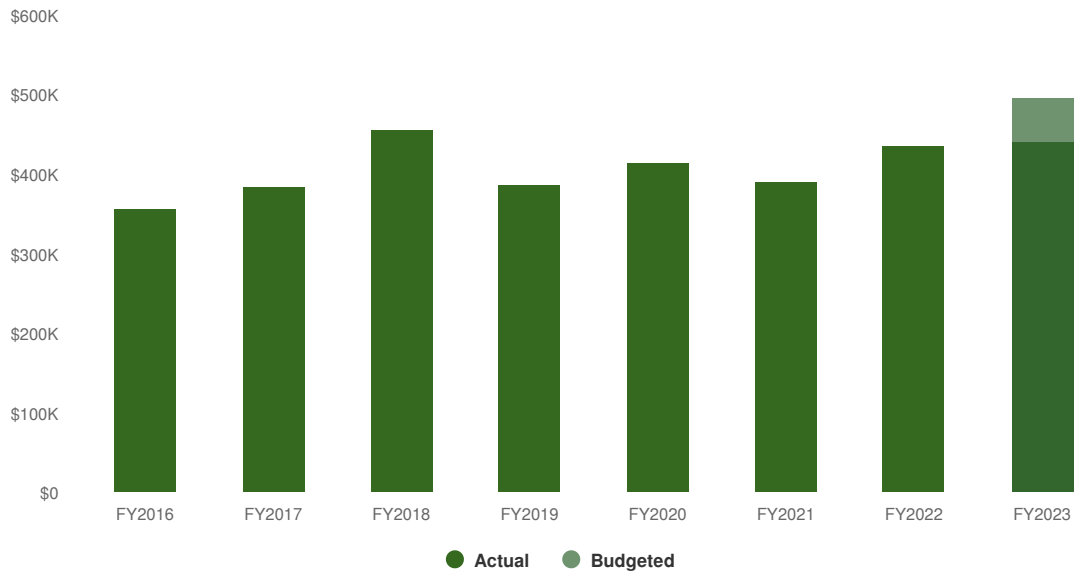
5-Year + Outlook

Utility Billing
The Utility Billing staff will continue to utilize new, automated processes to become more efficient. The department has recently implemented a citizen self-service portal to allow customers to view their account information and manage their account on line. This will allow the customer to access historical consumption usage, current and past due billing history. Citizens also have the option to request electronic billing, text notifications, and have the capability to make online payments.

Expenditures Summary

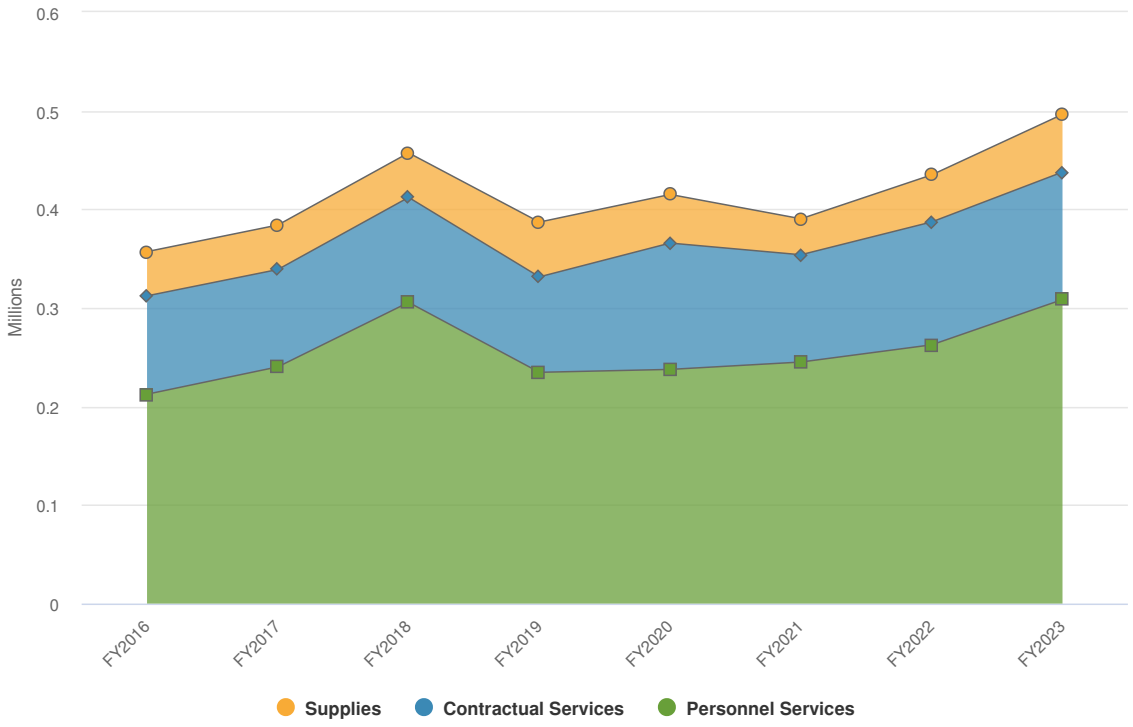
$496,334 $496,334
(100.00% vs. prior year)

Utility Billing Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	002-2010-6101	$183,502.24	$197,064.00	$196,000.00	$196,000.00	$212,824.37	8%	
OVERTIME	002-2010-6139	$0.00	$1,293.00	$0.00	$0.00	$1,293.24	0%	
FICA EXPENSE	002-2010-6141	$14,120.14	$15,498.00	$15,292.09	$15,292.09	$16,703.28	7.8%	
GROUP HEALTH INSURANCE	002-2010-6142	$24,199.23	$50,135.00	$28,711.49	$28,711.49	$49,977.70	-0.3%	
WORKERS' COMPENSATION	002-2010-6143	$162.28	$294.00	$163.62	$163.62	$322.27	9.6%	
UNEMPLOYMENT COMPENSATION	002-2010-6145	$1,008.00	$828.00	$35.62	$35.62	$828.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
RETIREMENT	002-2010-6146	$18,226.11	$19,981.00	$18,390.48	$18,390.48	$22,255.78	11.4%	
LONGEVITY PAY	002-2010-6148	$1,987.50	$2,258.00	$2,257.50	$2,257.50	$2,917.68	29.2%	
ACCRUED LEAVE PAY	002-2010-6152	$1,817.95	$1,932.00	$1,639.07	$1,639.07	$1,305.89	-32.4%	
Total Personnel Services:		**$245,023.45**	**$289,283.00**	**$262,489.87**	**$262,489.87**	**$308,428.21**	**6.6%**	
Contractual Services								
TRAVEL	002-2010-6204	$795.00	$4,000.00	$2,000.00	$2,000.00	$4,000.00	0%	
TRAINING	002-2010-6206	$35.97	$6,198.00	$2,000.00	$2,000.00	$6,198.00	0%	
AUDIT	002-2010-6221	$30,192.00	$30,081.00	$28,941.25	$28,941.25	$30,081.00	0%	
COMPUTER SERVICES	002-2010-6225	$35,391.29	$33,926.79	$33,926.79	$33,926.79	$37,002.30	9.1%	
MISC. CONTRACTUAL SERVICES	002-2010-6226	$28,439.22	$43,800.00	$43,800.00	$43,800.00	$35,000.00	-20.1%	
BANK SERVICE CHARGES	002-2010-6233	$8,152.94	$7,492.00	$9,000.00	$9,000.00	$7,492.00	0%	
OFFICE EQUIP & MAINTENANCE	002-2010-6246	$0.00	$1,753.00	$0.00	$0.00	$1,753.00	0%	
BUILDING MAINT & SUPPLIES	002-2010-6285	$5,829.77	$7,807.00	$5,000.00	$5,000.00	$7,807.00	0%	
Total Contractual Services:		**$108,836.19**	**$135,057.79**	**$124,668.04**	**$124,668.04**	**$129,333.30**	**-4.2%**	
Supplies								
OFFICE SUPPLIES	002-2010-6301	$455.49	$670.00	$500.00	$500.00	$670.00	0%	
POSTAGE	002-2010-6302	$35,823.09	$53,808.00	$45,499.64	$45,499.64	$53,808.00	0%	
OPERATING SUPPLIES	002-2010-6303	$240.36	$1,675.00	$1,500.00	$1,500.00	$1,675.00	0%	
UNIFORMS	002-2010-6305			$250.00	$250.00	$0.00	N/A	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
PRINTING	002-2010-6308	$0.00	$790.00	$0.00	$0.00	$790.00	0%	
COMPUTER SUPPLIES	002-2010-6312	$0.00	$1,629.00	$0.00	$0.00	$1,629.00	0%	
Total Supplies:		**$36,518.94**	**$58,572.00**	**$47,749.64**	**$47,749.64**	**$58,572.00**	**0%**	
Total Expense Objects:		**$390,378.58**	**$482,912.79**	**$434,907.55**	**$434,907.55**	**$496,333.51**	**2.8%**	

Legal Services

City legal services are provided on a contract basis.

The City Attorney is responsible for the following core services:

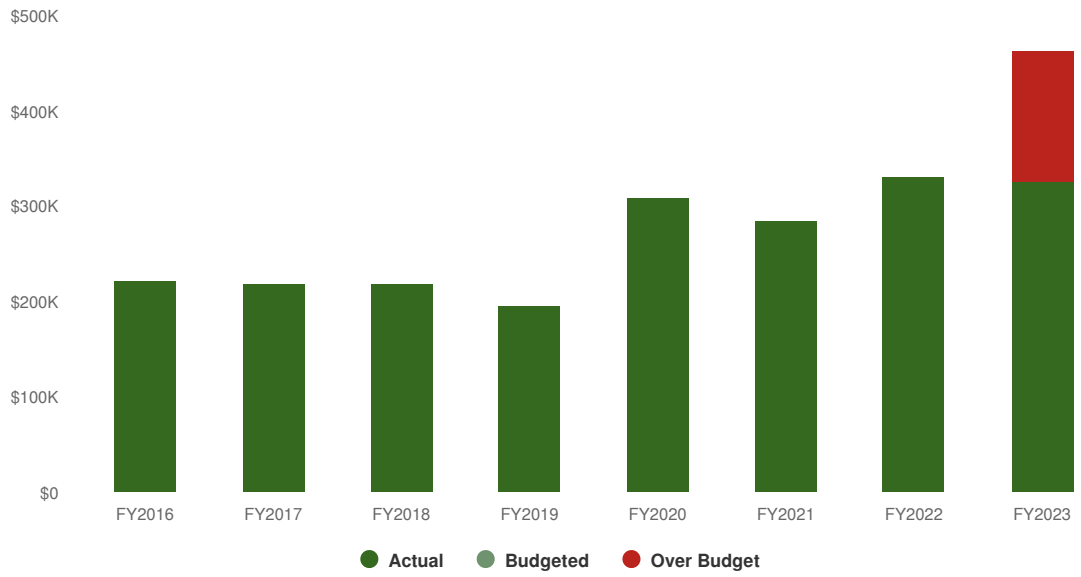
1. Provide legal services for all city business
2.1- Deliver high quality core services
2.4- Demonstrate stewardship of public resources

The City Attorney delivers contracted legal services for all city business, providing exceptional customer service to City Council and city staff. The City Attorney's function is to advise City leaders on any matters involving all applicable laws, statutes, or other legislation to ensure taxpayer resources are appropriately used.

Expenditures Summary

$326,008 $326,008
(100.00% vs. prior year)

Legal Services Proposed and Historical Budget vs. Actual



Communications

Ronni Orr
Community Relations Manager

City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Communications/Marketing	1.00	1.00	1.00	1.00	1.00	

Communications and Marketing provides information to the general public, media, and other stakeholders to build awareness of city issues, policy decisions, and services. It also is responsible for the city's public education, public engagement, and public outreach activities to keep Colleyville residents informed and aware about activities in the city in a consistent, transparent, and clear manner. Marketing activities for the department include all promotion and advertising activities related to city programs, activities, events, and services.

Core Services

The Communications and Marketing Department is responsible for the following core services:

1. Communication programs to build awareness, inform, and educate the Colleyville public and other stakeholders about city plans, programs, and activities

1.3 Assure convenient access to public information
1.4 Communicate thoroughly and strategically
2.3 Effectively leverage information technology
5.1 Create and sustain an identifiable Colleyville brand

The department is responsible for communicating city plans, programs, and initiatives to Colleyville citizens and other stakeholders in a clear and consistent manner across multiple platforms to build awareness and engagement. One of the most important aspects of citizen communications is to build communication channels to quickly reach out to citizens in the event of an emergency or public safety concern so that they can take any necessary safety precautions. Communication tools utilized by the city include the video segments, city website, social media (Facebook), monthly printed newsletter in citizen water bills, weekly electronic newsletter, cable channel, CodeRed, and program guides.

2. Media relations functions to boost public outreach and public information efforts

1.3 Assure convenient access to public information
1.4 Communicate thoroughly and strategically
The local media play an important role in keeping the public aware and informed. The department handles all media relations, including releases and advisories, responding to inquiries, and serving in the role of spokesperson, as well as being onsite in emergencies and events to work with local media outlets.

3. Marketing and promotional activities related to city programs and events

1.3 Assure convenient access to public information
1.4 Communicate thoroughly and strategically
5.1 Create and sustain an identifiable Colleyville brand

The department manages all marketing efforts on behalf of the city, including advertising, marketing collateral, library and recreation guides, graphic design, video and photography needs.

4. Manage the city's brand

5.1 Create and sustain an identifiable Colleyville brand

The department manages the city's brand so that communications and marketing programs initiated by the city are clearly identified as the City of Colleyville and meet the consistently meet the city's standards for all advertising, marketing collateral, and digital platforms.

5. Provide special events that promote a sense of community in a safe and fun environment

The Communications Department is also the city's Special Events Department and plans and produces city events throughout the year. One of the biggest events, ***Stars and Guitars*** is an outdoor concert that is held annually the last Friday in June. The event is held at City Park and includes reserved tables and open lawn seating. Attendees can enjoy a concert and fireworks under the stars, while dining on a variety of foods offered at a food truck park.

Another big event is the ***Harvest Festival***, an outdoor event that is held annually the third Saturday in October. The event is held at the Plaza and South Grounds of Colleyville City Hall and includes games, live music, treats, a costume contest, horse-drawn carriage rides, a pumpkin patch, pony rides, a petting zoo, food vendors, and a fall market. Princesses, pirates, goblins and ghouls can enjoy a day of Halloween amusement and fun for the whole family.

The ***Colleyville Christmas Tree Lighting Celebration*** is an outdoor event that is held annually on the first Friday in December. The event is held at the Plaza and South Grounds at City Hall and includes the lighting of the city tree, community decorated tree winners announced, photos with Santa, attractions for children (i.e., balloon artists, face painting, caricature artists, inflatables), petting zoo, pony rides, trackless train rides, horse-drawn carriage rides, performances by local children's choirs, food vendors and a Christmas market. Merrymakers can launch the holiday season with a magical evening filled with holiday sparkling lights and a variety of festive entertainment.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY2019	FY 2020	FY 2021	FY 2022
Number of News Releases	52	60	60	60	60	60
Public Information Campaigns	9	8	10	10	40	53
Vital Statistics	FY 2017	FY 2018	FY2019	FY 2020	FY 2021	FY 2022
E-News Service Subscribers	3,819	4,074	3,745	4,849	4,344	4,542
Social Media Followers on City of Colleyville Government	2,639	4,755	6,725	6,497	7,900	8,600

5-Year + Outlook

The next five years will be evolving as it relates to community relations, communications, and marketing. As social media continues to grow and change, the city will need to ensure it maintains a strong social media presence, staying actively engaged and responsive. Social media is a great tool for two-way citizen interaction, and the city will look for additional ways to enhance these efforts. Communications will continue its proactive approach by continuing the video segments introduced in 2021 – City Beat, Your Council Minute, and Service in Focus -- anticipating what residents want to know, need to know, and how to best reach them. Events will continue to be fine-tuned to meet the needs of the community.

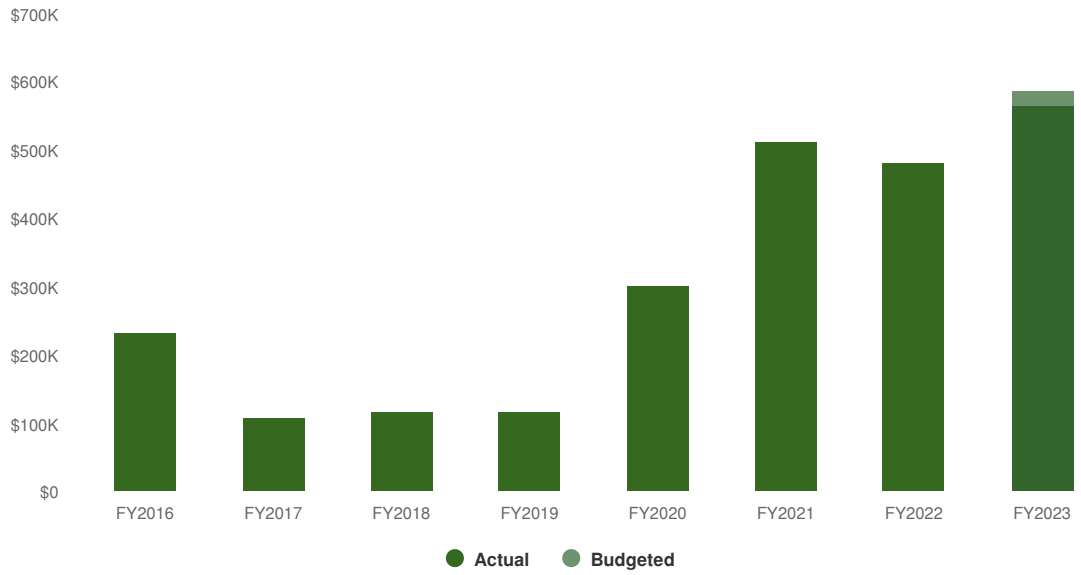
Departmental Specific Objectives

Description	Timeline	Strategic Goal Link
Work with Economic Development Dept. to secure higher quality directional & event signage	Spring of 2023	5.2 Support a variety of community events, concerts, and celebrations

Expenditures Summary

$587,171 $587,171
(100.00% vs. prior year)

Communications Proposed and Historical Budget vs. Actual



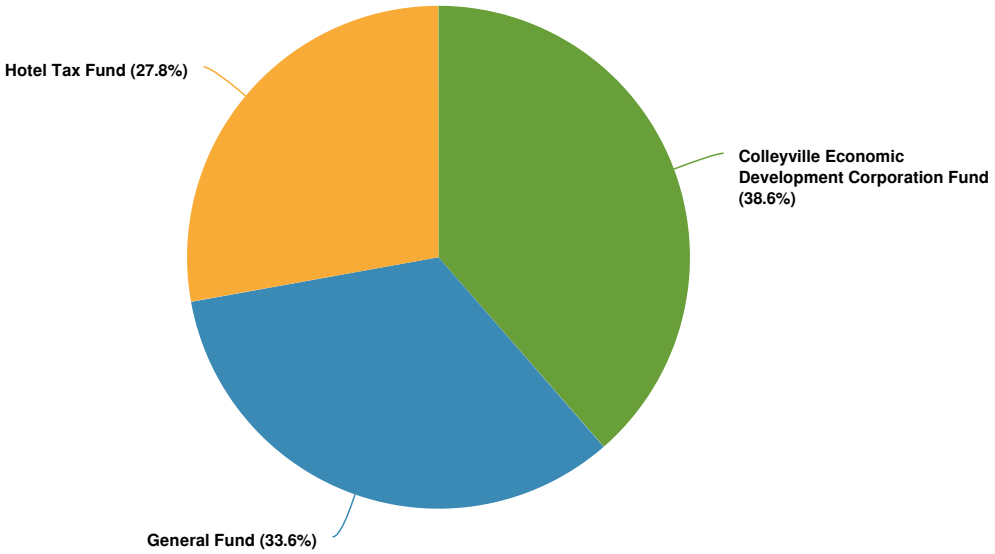
Expenditures by Fund

While only consisting of one full-time employee, the Communications budget is broken up between three separate funds.

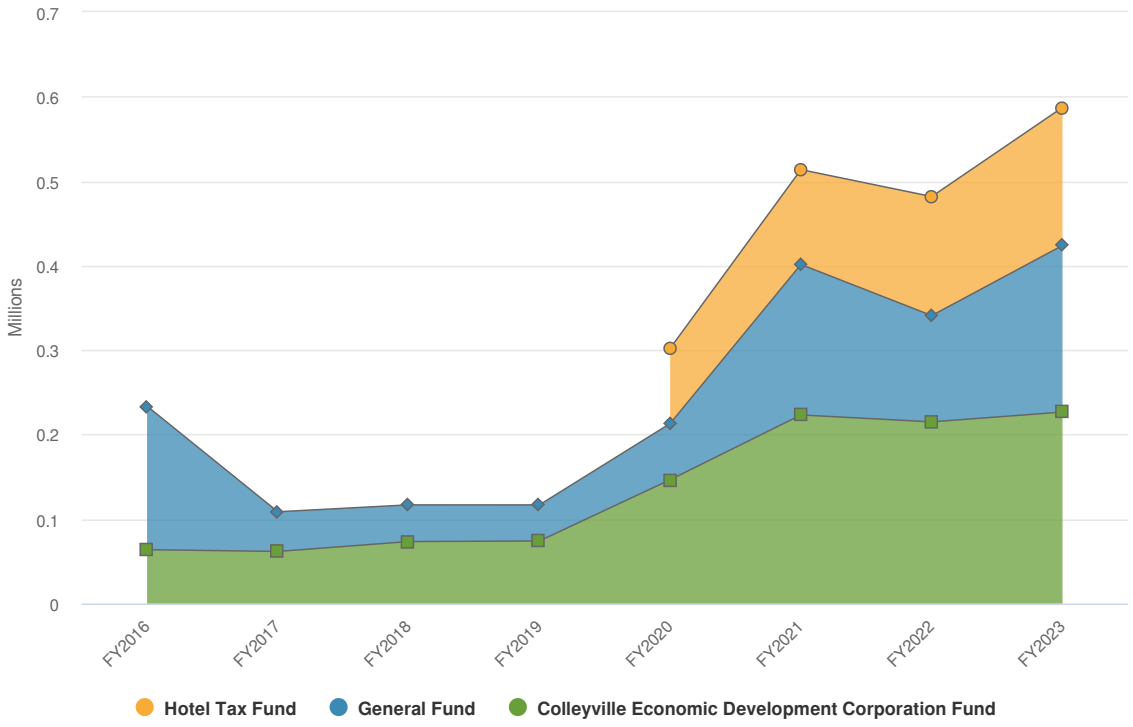
- The General Fund houses some special events costs, advertising dollars, and subscription costs
- The Economic Development Fund pays for the bulk of the City's special events
- The Hotel Tax Fund pays for the full-time salary and benefits of the Community Relations Manager as well as a small portion of special events costs

Any increases in budget this year are a result of compensation adjustments and an increase to special event scope and expenses.

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
TRAVEL	001-3610-6204	$1,912.79	$3,600.00	$3,600.00	$3,600.00	$3,600.00	0%	
DUES & SUBSCRIPTIONS	001-3610-6209	$1,755.99	$1,140.00	$1,140.00	$1,140.00	$1,140.00	0%	
SALES TAX EXPENSE	001-3610-6212	$170.64	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-3610-6226	$37,653.84	$122,240.00	$120,000.00	$120,000.00	$192,240.00	57.3%	
OFFICE SUPPLIES	001-3610-6301	$172.00	$165.00	$500.00	$500.00	$165.00	0%	
UNIFORMS	001-3610-6305	$510.47	$0.00	$550.00	$550.00	$0.00	0%	
OTHER SPECIAL EVENTS	001-3610-6340	$135,919.65	$0.00	$0.00	$0.00	$0.00	0%	

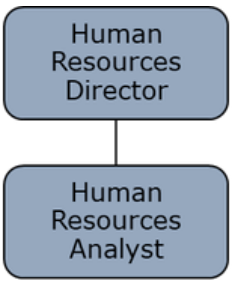
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Total General Fund:		**$178,095.38**	**$127,145.00**	**$125,790.00**	**$125,790.00**	**$197,145.00**	**55.1%**	
Colleyville Economic Development Corporation Fund								
FICA EXPENSE	024-3610-6141	$147.53	$0.00	$0.00	$0.00	$0.00	0%	
GROUP HEALTH INSURANCE	024-3610-6142	$441.83	$0.00	$0.00	$0.00	$0.00	0%	
RETIREMENT	024-3610-6146	$193.03	$0.00	$0.00	$0.00	$0.00	0%	
SALES TAX EXPENSE	024-3610-6212	$999.76	$0.00	$0.00	$0.00	$0.00	0%	
SPECIAL EVENTS	024-3610-6347	$221,410.06	$215,000.00	$215,000.00	$215,000.00	$226,625.00	5.4%	
Total Colleyville Economic Development Corporation Fund:		**$223,192.21**	**$215,000.00**	**$215,000.00**	**$215,000.00**	**$226,625.00**	**5.4%**	
Hotel Tax Fund								
SALARIES	038-3610-6101	$65,403.93	$71,291.00	$79,000.00	$79,000.00	$87,749.20	23.1%	
SALARY SAVINGS	038-3610-6105	$0.00	-$457.00	$0.00	$0.00	-$457.00	0%	
FICA EXPENSE	038-3610-6141	$5,020.60	$5,476.00	$6,065.30	$6,065.30	$6,753.15	23.3%	
GROUP HEALTH INSURANCE	038-3610-6142	$836.63	$12,534.00	$1,100.00	$1,100.00	$12,494.42	-0.3%	
WORKERS' COMPENSATION	038-3610-6143	$70.05	$104.00	$57.88	$57.88	$130.30	25.3%	
UNEMPLOYMENT COMPENSATION	038-3610-6145	$252.00	$207.00	$9.00	$9.00	$207.00	0%	
RETIREMENT	038-3610-6146	$6,382.07	$7,059.00	$7,373.51	$7,373.51	$8,997.75	27.5%	
LONGEVITY PAY	038-3610-6148	$225.00	$285.00	$285.00	$285.00	$526.56	84.8%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
PROMOTE/IMPROVE ARTS	038-3610-6205	$34,070.01	$47,000.00	$47,000.00	$47,000.00	$47,000.00	0%	
SALES TAX EXPENSE	038-3610-6212	$4.57	$0.00	$0.00	$0.00	$0.00	0%	
Total Hotel Tax Fund:		**$112,264.86**	**$143,499.00**	**$140,890.69**	**$140,890.69**	**$163,401.38**	**13.9%**	
Total:		**$513,552.45**	**$485,644.00**	**$481,680.69**	**$481,680.69**	**$587,171.38**	**20.9%**	

Human Resources

Jesse Perez
Human Resources Director

Expenditures Summary



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Human Resources	2.00	2.00	2.00	2.00	2.00	

The Human Resources department provides service and support to all City of Colleyville departments in recruitment and hiring programs, testing and selection, classification and compensation administration, benefits administration, communication and employee relations, compliance with federal and state employment laws, employee counseling, health and wellness programs, organizational development, performance management, policy and procedure development and maintenance, recognition and incentive programs, safety and risk administration, special event coordination, training programs, and workers' compensation administration. The department also provides service and support to job applicants seeking employment with the City. The Human Resources function aligns with the strategic point to deliver high quality core services and supports the City's most important investment – its employees. The Human Resources Department is committed to optimizing organizational effectiveness through delivery of quality customer service and by attracting, developing, engaging, rewarding and retaining a talented and diverse workforce to support the City's vision, mission and values.

Core Services

To successfully accomplish the duties of the office, Human Resources is responsible for the following core services:

1. Recruitment and Onboarding
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

Human Resources is responsible for the management of the employee recruitment, selection and onboarding processes including vacancy advertising and marketing, applicant tracking, selection process oversight, management support, pre-employment screening and workforce planning. Human Resources staff conducts all new employee processing and new employee onboarding. The department is also responsible for ensuring the employment processes and procedures in place are in compliance with state and federal regulations. The Human Resources Department continues to partner with hiring departments to look for innovative ways to recruit new personnel.

2. Employee Relations
1.2 Develop future community leaders
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

The Human Resources Department is responsible for interacting with employees concerning all aspects of employment in order to develop and maintain a positive relationship between the City and its employees. This is accomplished through programs and policies that ensure fairness, respect and consistent treatment for all employees. Various types of communication tools are used in order to ensure employees receive timely and accurate information. Such tools include employee email, the City's intranet, and all employee meetings.
In addition to communication, employee relations also involves employee support and support programs, special event coordination, employee recognition and incentive programs, and grievance and disciplinary matters. Human Resources also advises supervisors when considering employment action for misconduct or performance issues to ensure compliance with City standards and fair and consistent treatment.

3. Compensation and Benefits
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

Human Resources is responsible for administration of the City's classification and compensation system including job evaluation, job description development, completion of salary surveys and administration and application of the compensation plan. In addition to compensation, the department is also responsible for administration of the employee benefits and retirement programs. This includes annual evaluation of benefit plan designs, contract administration, and compliance with federal and state regulations. The Human Resources Department also administers leave benefits provided to employees.

3. Compensation and Benefits (continued)
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

The City's wellness program, created in conjunction with the Employee Benefits and Wellness Committee, has been successful since its re-implementation in fiscal year 2010. With the outcomes-based model, medical insurance premiums paid by employees are based on tiers earned through biometric screening measurements. Tier I provides the highest City subsidy and Tier III provides the least City subsidy. Participation in the wellness program remains steadily high - in 2022 participation was 93%.
According to the City's health insurance broker, when compared to the other cities in the state of Texas, Colleyville has one of the most progressive wellness programs that is three to four years ahead of other cities. Colleyville has developed and implemented a long-term strategy of linking wellness to the health benefits plan.

4. Safety Awareness and Injury Prevention
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

The Human Resources Department is responsible for the development, implementation and maintenance of employee safety awareness and injury prevention programs. This includes providing safety training, injury analysis, and the oversight and administration of the City's workers' compensation program. In addition, the Human Resources Department works with the Safety Committee to assess current safety policies, evaluate current processes, and maintain a program designed to minimize the impact and occurrence of incidents. The purpose is to heighten safety awareness, promote education and increase accountability to minimize incidents in the workplace.

5. Legal and Regulatory Compliance
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

There are numerous laws and regulations governing the employment relationship that Human Resources staff must understand and navigate in order to help avoid costly fines and other penalties. Common examples of the types of laws regulating the employer-employee relationship include: the Fair Labor Standards Act, which establishes the minimum wage and rights to overtime pay for certain workers; federal civil rights laws, which prohibit employers from considering race, gender, age, or other "protected" status when making hiring and firing decisions or otherwise setting the terms and conditions of employment; the Family and Medical Leave Act (FMLA), which grants certain employees the right to take up to twelve weeks of unpaid leave each year in specific circumstances, as well as the right to be restored to the same or equivalent position upon returning from such leave; and the Uniform Services Employment and Reemployment Rights Act (USERRA), which establishes certain rights and protections for employees who are called to active military duty. For the City of Colleyville, Human Resources also manages the various compensation and benefit programs, which are heavily regulated as well.

5. Legal and Regulatory Compliance (continued)
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce

2.3 Effectively leverage information technology

To ensure compliance with the various employment laws, the Human Resources Department is responsible for the development and administration of personnel policies and procedures, providing policy direction recommendations on personnel issues, and providing personnel management support to City departments. The Personnel Manual, is a comprehensive and customized personnel policies handbook that is designed to be a clear and understandable document by supervisors and employees. The manual serves as a roadmap for employee conduct standards and emphasizes the expectation of employee integrity and service. Carefully written personnel policies contribute to enhancing staff morale by clearly communicating what the City expects of its employees and what, in turn, employees can expect from the City. Human Resources staff is responsible for development, oversight, policy application and training of the Personnel Manual.

6. Training and Organizational Development
1.2 Develop future community leaders
2.1 Provide responsive, efficient city services
2.2 Recruit and retain a highly-qualified workforce
2.3 Effectively leverage information technology

Providing workplace training for employees can give a competitive edge in the marketplace, help manage risk, raise morale among team members, increase skill level and increase employee productivity. The Human Resources Department is responsible for development, implementation and tracking of employee and supervisor training programs that will provide ongoing learning and training opportunities.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Percentage turnover (per fiscal year)	14%	17.9%	10.9%	11.2%	10.7%	19.4%
Percentage of annual performance evaluations completed on time	95%	97%	98%	98%	100%	92%
Percentage of employees who participate in wellness program	91%	94%	95%	97%	95%	93%
Workers' compensation experience modification factor (actual losses compared to expected losses)	0.84	0.58	0.40	0.32	0.30	0.30
Medical and pharmacy loss ratio (paid claims divided by premiums)	102.4%	82.7%	93.1%	88.7%	100%	179.6%

5-Year + Outlook

Over the next five to ten years, the Human Resources Department will be affected by several changes that will influence how the City conducts business. Federal executive and legislative policies and regulations, as well as Supreme Court rulings, will continue to affect processes and procedures within the department and the policies of the City as a whole. With constantly changing legislation, the Human Resources Department must continue to stay abreast of these legislative and regulatory developments in employment law.

In addition to legislation affecting compensation and other employment-related matters, the increase in health care costs has had a large impact on how all employers manage their health plans. The administration and cost of health care benefits with the Patient Protection and Affordable Care Act will have a long-term impact on the organization. The changes due to the reform have had a direct impact on the City's health benefit decisions and will continue to affect the City's health and prescription drug plan offerings to employees. This trend will continue as new benefit options are emerging in the marketplace and will need to be evaluated on how they fit into the City's business strategy.

Technology has enabled Human Resources to more efficiently deliver services to employees and job applicants. With the implementation of the integrated human resources and financial software, built-in software efficiencies has allowed employees to be more self-sufficient through self-service components. As new software upgrades are available, Human Resources will continue to leverage these upgrades to make processes and procedures more efficient. Because of limited storage space for paper files, and the cost of storing paper files offsite, the Department continues to convert documents into a digital format and is looking to automating more of its processes. The applicant tracking software currently in place streamlines the hiring process for applicants, hiring managers and the Human Resources Department staff. The benefit enrollment software continues to allow for a more efficient and process for employees during the City's open enrollment period. The Department will continue to look for more opportunities to make processes even more efficient.

The City will be challenged with knowledge transfer due to turnover. Most specifically, almost a third of the workforce is currently eligible to retire with the known expectation that eligibility will increase through FY 2024. A strategic approach to transfer and retain employees' know-how and best practices is critical.

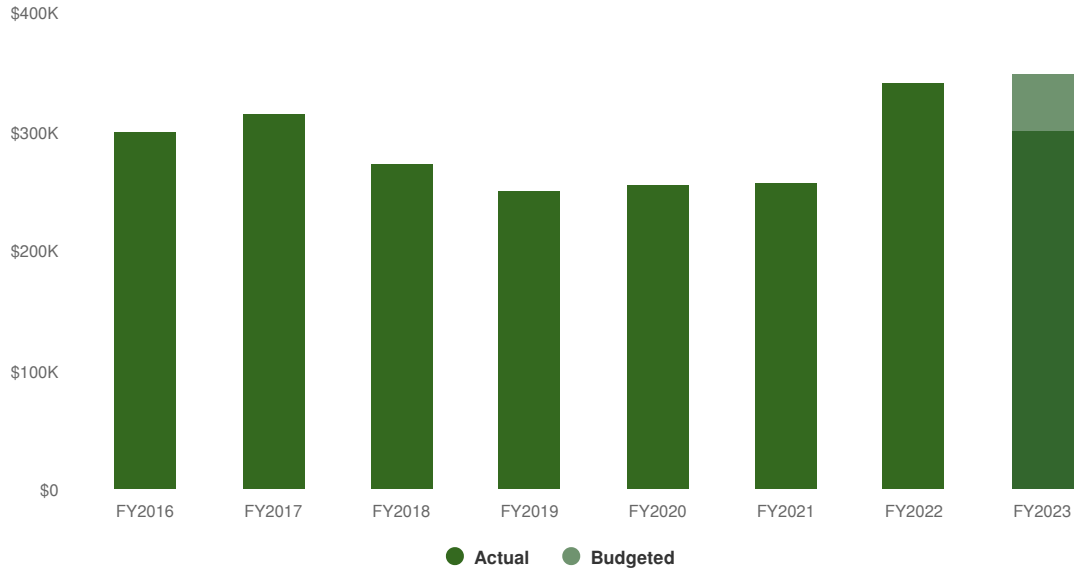
Departmental Specific Objectives

Description	Timeline	Strategic Goal Link
Deploy Executime Time Entry software	Summer of 2023	2.3 Effectively leverage information technology

$347,939

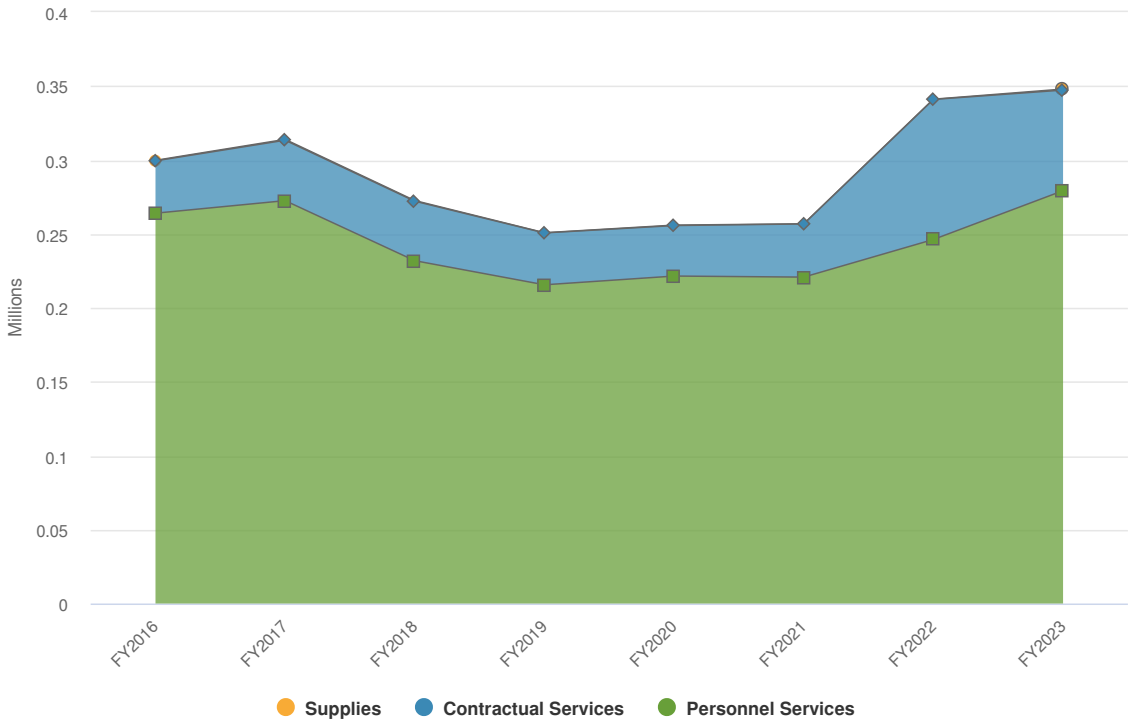
$347,939
(100.00% vs. prior year)

Human Resources Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



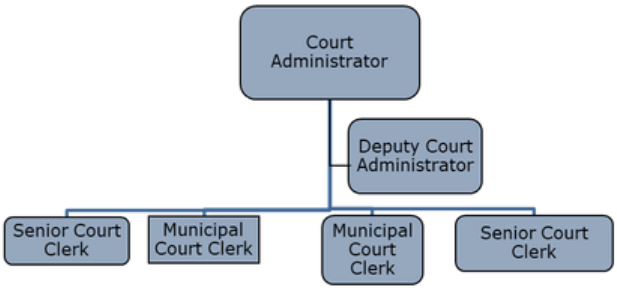
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-3910-6101	$166,073.35	$183,328.00	$185,200.00	$185,200.00	$205,201.26	11.9%	
TEMPORARY HELP	001-3910-6102	$10,577.14	$12,480.00	$11,000.00	$11,000.00	$12,698.40	1.7%	
SALARY SAVINGS	001-3910-6105	$0.00	-$3,697.00	$0.00	$0.00	-$4,140.51	12%	
FICA EXPENSE	001-3910-6141	$13,355.47	$15,112.00	$15,123.09	$15,123.09	$16,809.10	11.2%	
GROUP HEALTH INSURANCE	001-3910-6142	$12,183.60	$25,068.00	$15,528.43	$15,528.43	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-3910-6143	$162.28	$287.00	$287.00	$287.00	$324.31	13%	
UNEMPLOYMENT COMPENSATION	001-3910-6145	$770.89	$414.00	$414.00	$414.00	$414.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
RETIREMENT	001-3910-6146	$16,299.17	$18,231.00	$17,175.25	$17,175.25	$21,100.92	15.7%	
LONGEVITY PAY	001-3910-6148	$1,337.50	$1,488.00	$1,487.50	$1,487.50	$1,823.87	22.6%	
Total Personnel Services:		**$220,759.40**	**$252,711.00**	**$246,215.27**	**$246,215.27**	**$279,220.20**	**10.5%**	
Contractual Services								
TRAINING	001-3910-6206	$631.57	$9,425.00	$2,000.00	$2,000.00	$9,425.00	0%	
PRE-EMPLOYMENT	001-3910-6207	$0.00	$75.00	$75.00	$75.00	$75.00	0%	
ORGANIZATIONAL DEVELOPMENT	001-3910-6208	$18,515.56	$35,895.00	$25,000.00	$25,000.00	$35,895.00	0%	
DUES & SUBSCRIPTIONS	001-3910-6209	$916.81	$930.00	$930.00	$930.00	$930.00	0%	
SALES TAX EXPENSE	001-3910-6212	$16.30	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-3910-6226	$15,877.56	$66,708.00	$66,708.00	$66,708.00	$21,708.00	-67.5%	
Total Contractual Services:		**$35,957.80**	**$113,033.00**	**$94,713.00**	**$94,713.00**	**$68,033.00**	**-39.8%**	
Supplies								
OFFICE SUPPLIES	001-3910-6301	$12.48	$300.00	$50.00	$50.00	$300.00	0%	
POSTAGE	001-3910-6302	$0.00	$120.00	$0.00	$0.00	$120.00	0%	
OPERATING SUPPLIES	001-3910-6303	$66.99	$111.00	$111.00	$111.00	$111.00	0%	
UNIFORMS	001-3910-6305	$0.00	$85.00	$0.00	$0.00	$85.00	0%	
PRINTING	001-3910-6308	$0.00	$70.00	$0.00	$0.00	$70.00	0%	
Total Supplies:		**$79.47**	**$686.00**	**$161.00**	**$161.00**	**$686.00**	**0%**	
Total Expense Objects:		**$256,796.67**	**$366,430.00**	**$341,089.27**	**$341,089.27**	**$347,939.20**	**-5%**	

Municipal Court

Nicole Porell
Court Administrator

Expenditures Summary



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 C
Municipal Court	5.00	5.00	5.00	5.00	6.00	+ 1 Clerk

The municipal court provides the cities of Colleyville and Keller with enforcement of Class C misdemeanor criminal and ordinance violations. Court staff assists the Municipal Court Judge, maintains all paperwork related to citations, completes reports on convictions and revenues received, and informs defendants of their legal options under State law.

Core Services

To successfully accomplish the duties of the office, the department's General Fund core services are responsible for the following:

1. Provide municipal court services

2.1 – Provide responsive, efficient city services
2.3 – Effectively leverage information technology

The municipal court staff is responsible for processing citations for the cities of Colleyville and Keller. The court processes payments and accounts for fines, state-mandated fees, and taxes for each city. The court schedules dockets weekly to allow citizens from both cities; an opportunity to appear before the Municipal Court Judge. The court staff of six manages the high caseload from administering municipal court services for two cities. This places a high value on being responsive to every call, in person, by fax, email, and mail inquiry. The municipal court staff prides itself on consistency, adaptability, and flexibility to ensure exceptional customer service.

One way this is possible is to continually leverage the latest technology designed to allow defendants to access the court remotely, make payments online, and have contact with court staff. The use of technology is for all defendants, but particularly for individuals who live out of town, have extenuating circumstances, and if employment prevents them from coming into court during work hours. In post-pandemic, the court continues to offer virtual hearings as an option, as well as reinstating in-person dockets. Staff will continually look for ways to use technology to enhance efficiency and responsiveness.

Performance Measures & Vital Statistics

The following are new performance measures and vital statistics, and will be populated in the next budget book.

Performance Measures	FY2023					
Clearance Rate						

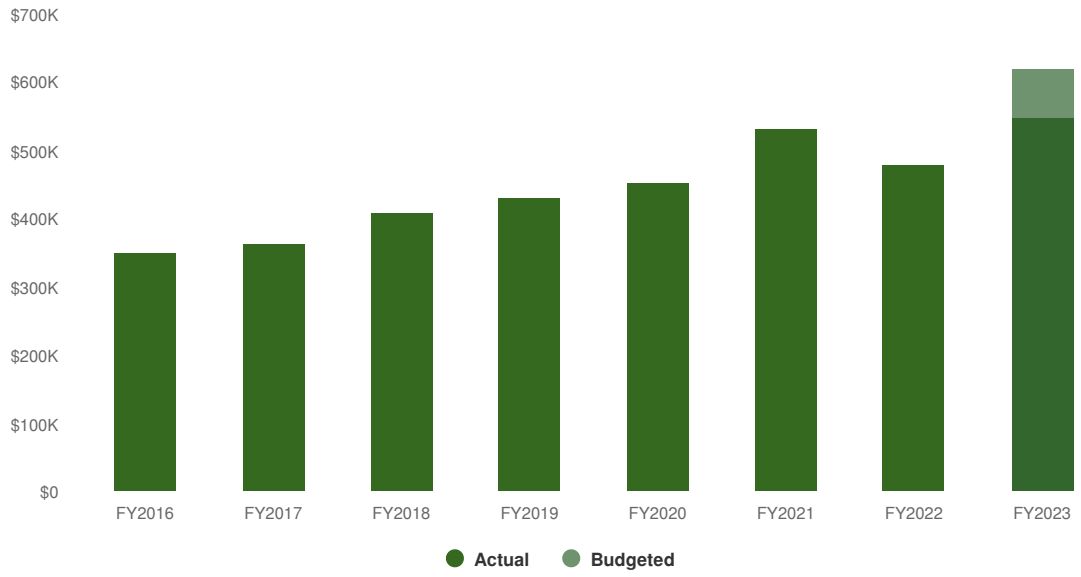
Vital Statistics	FY2023					
Citations Filed						
Warrants Issued						
Warrants Cleared						
Disposed Cases						

5-Year + Outlook

Court Administration is constantly evolving and growing through technology, access to courts, modifications, and implementation of State law, local codes, and ordinances. The Colleyville/Keller Municipal Court staff's goal is to enhance community livability and safety by educating the public and the challenges in keeping up with changes in law while adapting their services to be the most efficient and effective. In the past year, post-pandemic continues, and the Court transitioned back into in-person dockets. Accessibilities to the courts and other services will remain in place. The Court continues to recover from post Pandemic. Court operations, staffing, and training are top priorities to ensure proper procedures, processes, and policies are followed; this will help ensure the accuracy and continuity of operations to the public. Court Administration will monitor, manage, and evaluate this multifaceted and ever-changing environment which may require additional future funding.

$621,467 **$621,467**
(100.00% vs. prior year)

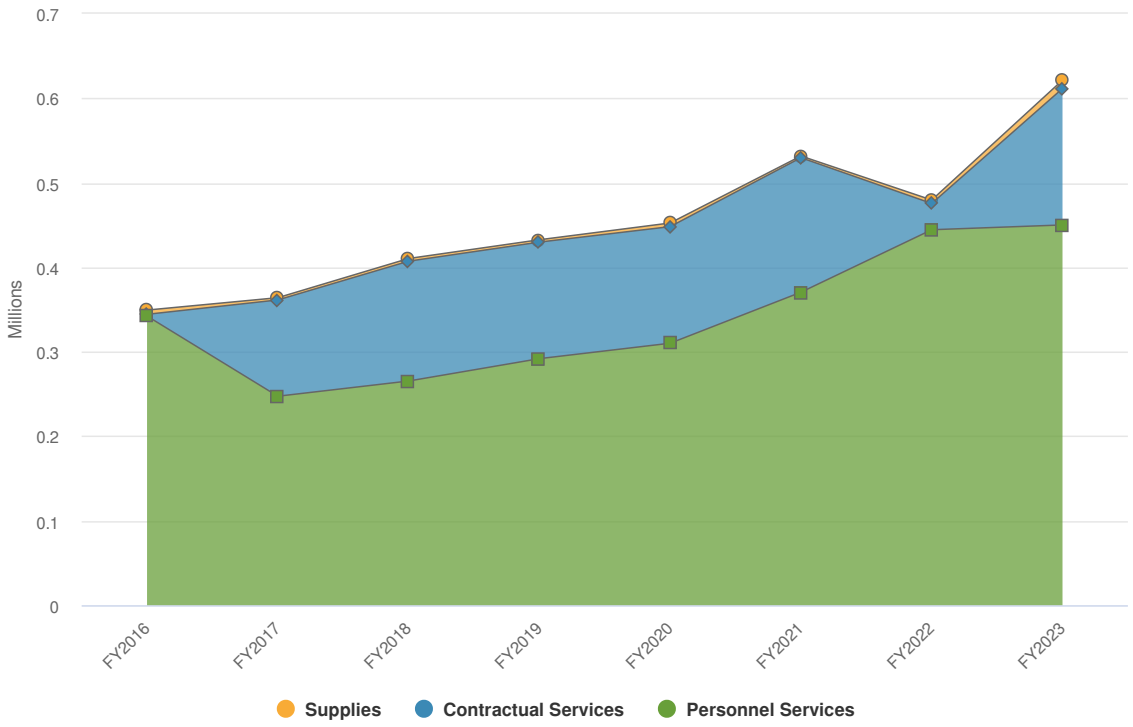
Municipal Court Proposed and Historical Budget vs. Actual



Other than compensation increases that came out of the recent salary survey, the major increase in the Court's budget is one additional Court Clerk to assist with the high workload. Approximately half of this position will be paid for through an interlocal agreement with the City of Keller.

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



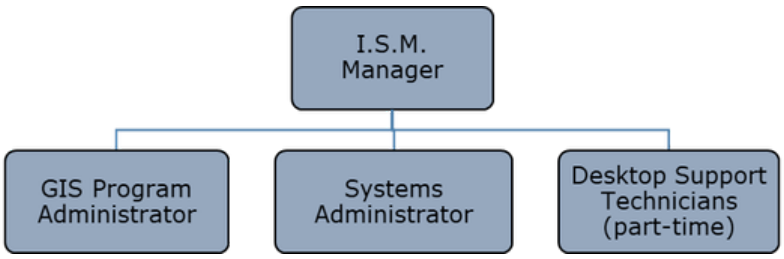
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-4110-6101	$215,528.02	$246,901.00	$222,000.00	$222,000.00	$319,429.88	29.4%	
TEMPORARY HELP	001-4110-6102	$4,599.23	$17,600.00	$2,500.00	$2,500.00	$2,035.00	-88.4%	
SALARY SAVINGS	001-4110-6105	$0.00	-$5,123.00	$0.00	$0.00	-$6,064.48	18.4%	
MUNICIPAL JUDGE	001-4110-6126	$0.00	$0.00	$113,001.07	$113,001.07	$0.00	0%	
OVERTIME	001-4110-6139	$4,015.70	$0.00	$4,000.00	$4,000.00	$0.00	0%	
FICA EXPENSE	001-4110-6141	$20,594.60	$20,635.00	$26,124.83	$26,124.83	$24,469.86	18.6%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
GROUP HEALTH INSURANCE	001-4110-6142	$41,798.61	$62,669.00	$44,594.99	$44,594.99	$74,966.55	19.6%	
WORKERS' COMPENSATION	001-4110-6143	$503.19	$935.00	$520.37	$520.37	$944.22	1%	
UNEMPLOYMENT COMPENSATION	001-4110-6145	$1,904.99	$1,305.00	$453.66	$453.66	$1,242.00	-4.8%	
RETIREMENT	001-4110-6146	$26,483.31	$25,383.00	$31,188.10	$31,188.10	$32,601.72	28.4%	
LONGEVITY PAY	001-4110-6148	$3,000.00	$0.00	$0.00	$0.00	$427.35	N/A	
ACCRUED LEAVE PAY	001-4110-6152	$51,998.16	$7,185.00	$0.00	$0.00	$0.00	-100%	
Total Personnel Services:		**$370,425.81**	**$377,490.00**	**$444,383.01**	**$444,383.01**	**$450,052.10**	**19.2%**	
Contractual Services								
TRAVEL	001-4110-6204	$595.00	$2,000.00	$1,500.00	$1,500.00	$2,000.00	0%	
TRAINING	001-4110-6206	$1,264.00	$1,940.00	$1,500.00	$1,500.00	$1,940.00	0%	
PRE-EMPLOYMENT	001-4110-6207	$1,191.70	$0.00	$127.80	$127.80	$0.00	0%	
DUES & SUBSCRIPTIONS	001-4110-6209	$0.00	$680.00	$500.00	$500.00	$680.00	0%	
MUNICIPAL JUDGE	001-4110-6218	$135,200.93	$148,500.00	$25,961.55	$25,961.55	$148,500.00	0%	
MISC. CONTRACTUAL SERVICES	001-4110-6226	$20,956.61	$6,377.00	$1,500.00	$1,500.00	$6,377.00	0%	
OFFICE EQUIP & MAINTENANCE	001-4110-6246	$0.00	$0.00	$0.00	$0.00	$2,000.00	N/A	
Total Contractual Services:		**$159,208.24**	**$159,497.00**	**$31,089.35**	**$31,089.35**	**$161,497.00**	**1.3%**	
Supplies								
OFFICE SUPPLIES	001-4110-6301	$214.10	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	
POSTAGE	001-4110-6302	$13.06	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING SUPPLIES	001-4110-6303	$927.49	$7,668.00	$2,000.00	$2,000.00	$7,668.00	0%	
UNIFORMS	001-4110-6305	$454.00	$0.00	$0.00	$0.00	$0.00	0%	
PRINTING	001-4110-6308	$437.04	$1,250.00	$1,110.00	$1,110.00	$1,250.00	0%	
Total Supplies:		**$2,045.69**	**$9,918.00**	**$4,110.00**	**$4,110.00**	**$9,918.00**	**0%**	
Total Expense Objects:		**$531,679.74**	**$546,905.00**	**$479,582.36**	**$479,582.36**	**$621,467.10**	**13.6%**	

Information Technology

Patrick Stotts
Information Technology Director

Expenditures Summary



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 C
Information Systems Management	4.00	4.50	4.50	4.50	4.50	

Information Systems Management provides effective technology support for audio/visual, computer, multimedia, voice, video, data center operations, geographical information, telecommunications, web based applications, and services to all areas of the City. The department promotes and facilitates the effective integration of technology into the basic mission of the city through planning, programming, training, consulting, and other support activities. The Information Systems Management department develops, enhances, and manages the City's enterprise networks to provide high speed communications and highly functional connectivity among all information resources. The department employs new uses of information technology within the City through the support for exploratory and innovative applications and provides leadership for secure, effective, strategic, and tactical planning in the use of technology.

Core Services

To successfully accomplish the duties of the office, Information Systems management is responsible for the following core services:

1. Network Operations
1.3 – Assure convenient access to public information
2.1 – Provide responsive, efficient city services
2.3 – Effectively leverage information technology
Management of Wired or Wireless infrastructure that allows communications between any known digital devices.

2. Application Systems Operations
1.3 – Assure convenient access to public information
1.4 – Communicate thoroughly and strategically
2.1 – Provide responsive, efficient city services
2.3 – Effectively leverage information technology
Management of software platforms, operating systems, and the hardware those systems reside on.

3. Geographical Information Systems
1.3 – Assure convenient access to public information
2.1 – Provide responsive, efficient city services
2.3 – Effectively leverage information technology
Combines technology and people to analyze, record, and produce information into a geospatial format that provides critical thinkers the ability to better identify trends associated with data prior to making crucial decisions for current projects or long-term planning initiatives.

4. Audio/Video Broadcast Operations
1.3 – Assure convenient access to public information
1.4 – Communicate thoroughly and strategically
2.3 – Effectively leverage information technology

Presentation technology that is present in all training rooms, conference rooms, EOC, and broadcast operations within the City Council Chamber.

5. Data Center Operations
1.3 – Assure convenient access to public information
2.1 – Provide responsive, efficient city services
2.3 – Effectively leverage information technology
Managing the lifecycle of equipment that allows for battery backup and environmental monitoring.

6. Desktop Operations
1.4 – Communicate thoroughly and strategically
2.1 – Provide responsive, efficient city services
2.3 – Effectively leverage information technology
Managing all hardware and software for client devices, ensuring that the organization is fully equipped and operational while providing help desk and field support.

7. Technology advancement
1.4 – Communicate thoroughly and strategically
2.3 – Effectively leverage information technology
Proactively develop plans to enhance and further technology initiatives that will increase efficiencies and foster sustainable fiscal responsibility.

Performance Measures & Vital Statistics

Performance Measures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023 Target
Percentage of product requests completed on time-GIS	95%	95%	85%	100%	86%	95%
Percentage of broadcast uptime	99.999%	99.998%	99%	99%	99%	99%
Percentage of work orders completed on time	92%	95.97%	95.%	94%	67%	95%
Percentage of network data and telecommunications uptime	99%	99.998%	99%	99%	99%	99%
Percentage of IT work plan projects completed on time	100%	100%	100%	100%	84%	100%
Percentage of data backup success	97%	95.247%	100%	96%	100%	100%

Vital Statistics	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023 Estimate
Total number of equipment pieces maintained by department	N\A	629	643	643	758	~850

5-Year Outlook

The Information Systems Management vision is to help the City of Colleyville be the city of choice for its current and future citizens by deploying technology that communicates outward more effectively, integrating innovative applications to improve the way we serve our citizens, creating an environment driving advancement through the use of new technologies, and becoming a collaborative partner, with city employees and citizens alike, to develop more effective, efficient, and secure strategies for each department's unique brand of service.

Technology is constantaly shifting bring forth new opportunities and challenges alike. The I.S.M. department will need to employ personnel able to rapidly visualize, adapt, learn, deploy, and teach change throughout the city. As the I.S.M. department is expected to create efficiencies between each departmental unit through the use of improved technology, the workload within the ISM department will continue to considerably increase. This will require further resource assignment/reallocation, proactive project consultation/integration procedures, and transformative change management solutions implemented as appropriate.

Departmental Specific Objectives

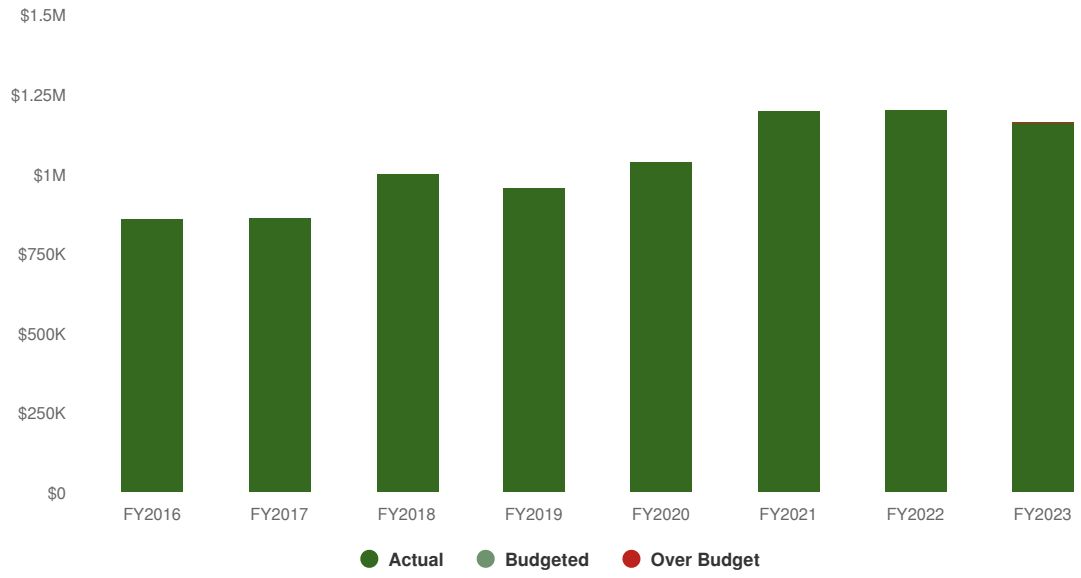
Description	Timeline	Strategic Goal Link

Build a redundant datacenter that provides added recovery in the case of emergencies and increase our offsite capability through shared resources planning with surrounding Cities and\or businesses.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes
Implement secure web technology driven applications in order to drive down the needs of end-user hardware while increasing the capability of more mobile solutions.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes
Integrate and secure mapping technology into our applications in order to make them more consumer friendly.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes
Enchance the current infrastructures' capabilities to offer more mobile/remote applications and solutions to City employees.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes
Minimize the energy impact on the City by datacenter centralization, virtualizing the maximum amount of hardware, and placing smart technology that lowers equipment usage during city low-usage hours.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes
Emphasize business process ows through technology that lower the use of paper and increase the speed of processes.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes

Continue to implement communication technology that allows citizens to gain more readily available information and to allow for citizen feedback.	Within a 5-year horizon	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 4.3 Adopt best-practice planning and development processes

$1,159,326 **$1,159,326**
(100.00% vs. prior year)

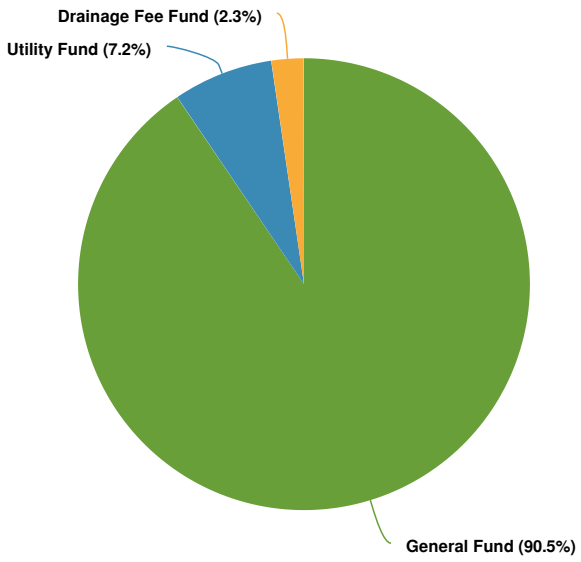
Information Technology Proposed and Historical Budget vs. Actual



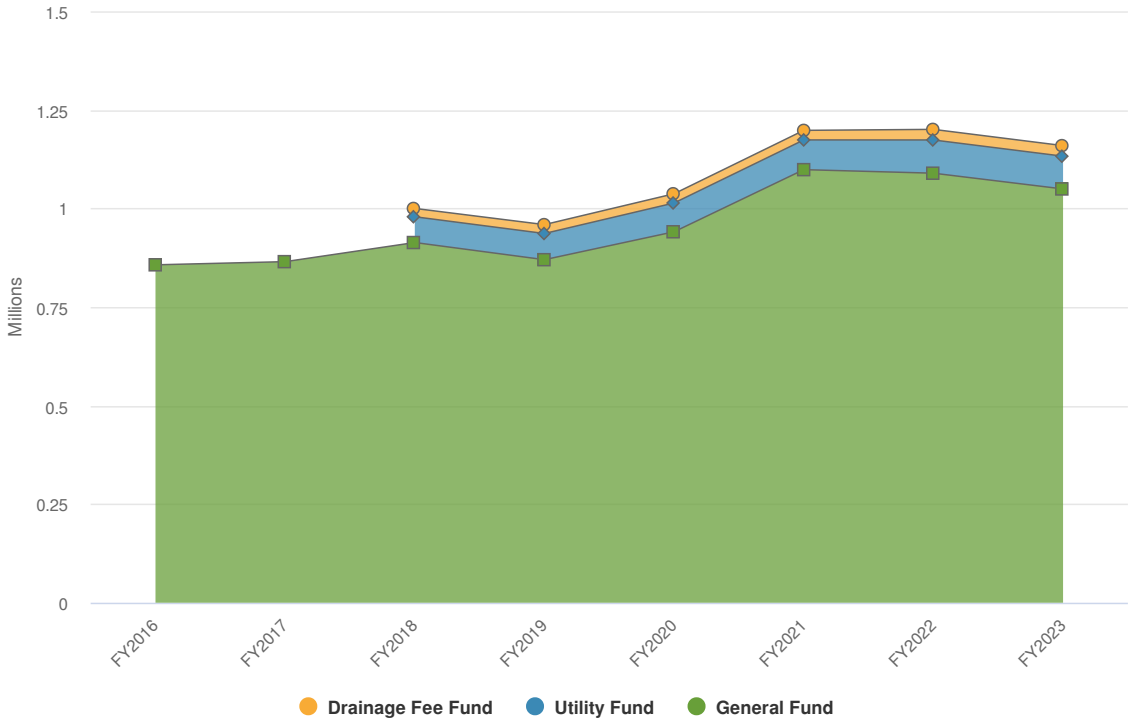
Expenditures by Fund

The majority of the Information Technology Department is directly paid for out of the General Fund. However, a small portion of the GIS Program Administrator's salary and benefits are paid for out of the Utility Fund and the Drainage Fund.

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
SALARIES	001-5910-6101	$268,479.80	$271,746.00	$240,000.00	$240,000.00	$263,043.08	-3.2%	
TEMPORARY HELP	001-5910-6102	$113,983.39	$85,000.00	$100,000.00	$100,000.00	$35,612.50	-58.1%	
SALARY SAVINGS	001-5910-6105	$0.00	-$6,310.00	$0.00	$0.00	-$6,420.67	1.8%	
OVERTIME	001-5910-6139	$1,155.00	$734.00	$0.00	$0.00	$733.62	-0.1%	
FICA EXPENSE	001-5910-6141	$29,295.85	$24,137.00	$26,568.22	$26,568.22	$24,559.40	1.8%	
GROUP HEALTH INSURANCE	001-5910-6142	$19,741.25	$25,068.00	$19,970.47	$19,970.47	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-5910-6143	$228.83	$458.00	$254.90	$254.90	$473.85	3.5%	
UNEMPLOYMENT COMPENSATION	001-5910-6145	$2,960.34	$1,242.00	$182.11	$182.11	$1,242.00	0%	
RETIREMENT	001-5910-6146	$19,585.86	$21,285.00	$22,751.33	$22,751.33	$22,015.65	3.4%	
LONGEVITY PAY	001-5910-6148	$1,552.50	$1,890.00	$1,890.00	$1,890.00	$839.44	-55.6%	
ACCRUED LEAVE PAY	001-5910-6152	$5,224.16	$7,755.00	$5,407.02	$5,407.02	$20,805.14	168.3%	
TRAVEL	001-5910-6204	$1,369.73	$1,860.00	$1,860.00	$1,860.00	$1,860.00	0%	
TRAINING	001-5910-6206	$17,714.90	$28,595.00	$15,000.00	$15,000.00	$28,595.00	0%	
PRE-EMPLOYMENT	001-5910-6207	$432.55	$0.00	$300.00	$300.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-5910-6209	$175.00	$1,025.00	$900.00	$900.00	$1,025.00	0%	
SALES TAX EXPENSE	001-5910-6212	$476.70	$0.00	$0.00	$0.00	$0.00	0%	
COMPUTER SERVICES	001-5910-6225	$28,380.04	$49,893.00	$40,000.00	$40,000.00	$49,893.00	0%	
MISC. CONTRACTUAL SERVICES	001-5910-6226	$310,842.72	$261,460.76	$335,109.72	$335,109.72	$330,889.76	26.6%	
CELL PHONES	001-5910-6240	$417.89	$588.00	$588.00	$588.00	$588.00	0%	
OFFICE EQUIP & MAINTENANCE	001-5910-6246	$68,496.84	$33,384.00	$43,861.03	$43,861.03	$33,384.00	0%	
VEHICLE MAINTENANCE	001-5910-6261	$1,106.44	$878.00	$878.00	$878.00	$878.00	0%	
GAS AND OIL	001-5910-6262	$156.50	$500.00	$500.00	$500.00	$500.00	0%	
OFFICE SUPPLIES	001-5910-6301	$2,238.43	$50.00	$500.00	$500.00	$50.00	0%	

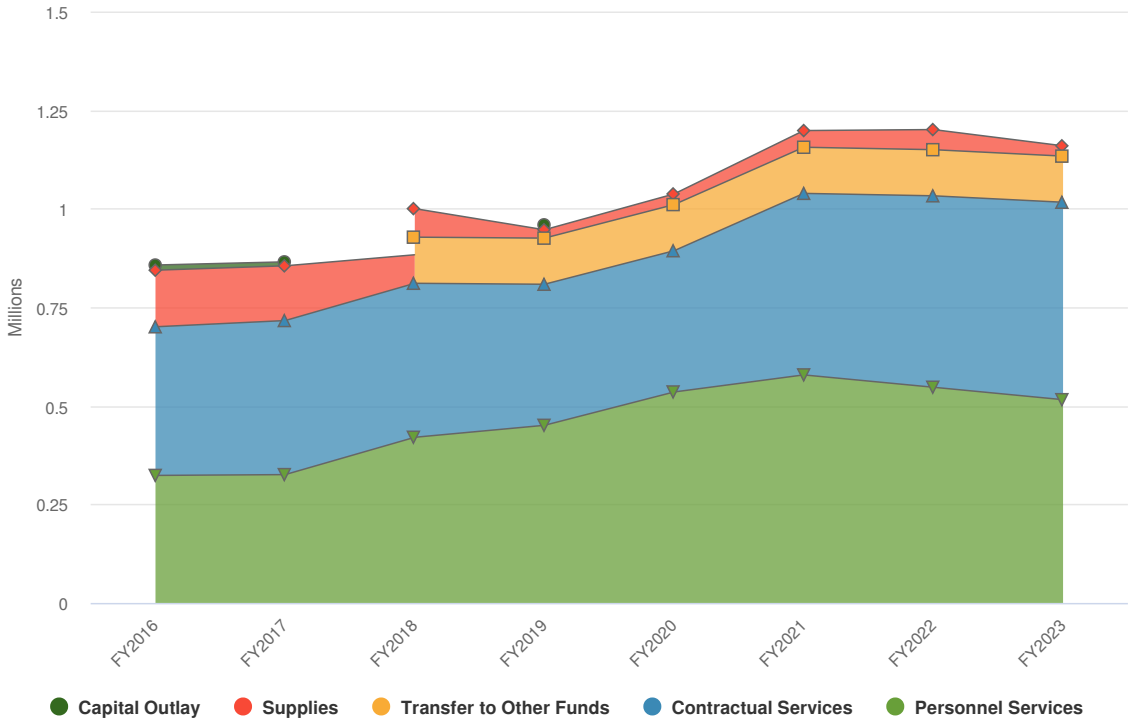
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
POSTAGE	001-5910-6302	$41.30	$500.00	$0.00	$0.00	$500.00	0%	
UNIFORMS	001-5910-6305	$2,760.20	$900.00	$1,500.00	$1,500.00	$900.00	0%	
COMPUTER SUPPLIES	001-5910-6312	$9,867.77	$9,105.00	$9,105.00	$9,105.00	$9,105.00	0%	
MINOR OPERATING OUTLAY	001-5910-6360	$26,511.99	$47,134.00	$37,311.81	$37,311.81	$10,058.00	-78.7%	
TRANSFER TO CABLE/CAP EQUIP	001-5910-6809	$117,000.00	$117,000.00	$117,000.00	$117,000.00	$117,000.00	0%	
SALARIES	001-5920-6101	$11,577.13	$12,362.00	$13,462.61	$13,462.61	$13,583.63	9.9%	
SALARY SAVINGS	001-5920-6105	$0.00	-$248.00	$0.00	$0.00	-$273.18	10.2%	
FICA EXPENSE	001-5920-6141	$836.87	$949.00	$1,033.00	$1,033.00	$1,044.97	10.1%	
GROUP HEALTH INSURANCE	001-5920-6142	$2,631.29	$1,755.00	$2,992.73	$2,992.73	$1,749.22	-0.3%	
WORKERS' COMPENSATION	001-5920-6143	$9.92	$18.00	$10.02	$10.02	$20.16	12%	
UNEMPLOYMENT COMPENSATION	001-5920-6145	$252.00	$29.00	$0.00	$0.00	$28.98	-0.1%	
RETIREMENT	001-5920-6146	$1,126.95	$1,223.00	$1,242.30	$1,242.30	$1,391.94	13.8%	
LONGEVITY PAY	001-5920-6148	$0.00	$41.00	$40.60	$40.60	$74.79	82.4%	
TRAVEL	001-5920-6204	$0.00	$2,626.00	$1,000.00	$1,000.00	$2,626.00	0%	
TRAINING	001-5920-6206	$0.00	$8,995.00	$4,000.00	$4,000.00	$8,995.00	0%	
DUES & SUBSCRIPTIONS	001-5920-6209	$0.00	$65.00	$100.00	$100.00	$65.00	0%	
MISC. CONTRACTUAL SERVICES	001-5920-6226	$30,831.50	$41,461.00	$41,461.00	$41,461.00	$41,461.00	0%	
OFFICE SUPPLIES	001-5920-6301	$912.30	$5,430.00	$2,500.00	$2,500.00	$5,430.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
UNIFORMS	001-5920-6305	$0.00	$90.00	$90.00	$90.00	$90.00	0%	
Total General Fund:		**$1,098,373.94**	**$1,060,673.76**	**$1,089,369.87**	**$1,089,369.87**	**$1,049,406.13**	**-1.1%**	
Utility Fund								
SALARIES	002-5920-6101	$53,750.21	$57,393.00	$60,000.00	$60,000.00	$63,067.70	9.9%	
FICA EXPENSE	002-5920-6141	$3,903.29	$4,406.00	$4,604.42	$4,604.42	$4,851.44	10.1%	
GROUP HEALTH INSURANCE	002-5920-6142	$12,195.99	$8,147.00	$13,813.66	$13,813.66	$8,121.38	-0.3%	
WORKERS' COMPENSATION	002-5920-6143	$47.28	$84.00	$46.75	$46.75	$93.60	11.4%	
UNEMPLOYMENT COMPENSATION	002-5920-6145	$0.00	$135.00	$100.00	$100.00	$134.55	-0.3%	
RETIREMENT	002-5920-6146	$5,253.32	$5,680.00	$5,537.34	$5,537.34	$6,463.16	13.8%	
LONGEVITY PAY	002-5920-6148	$230.00	$189.00	$188.50	$188.50	$347.22	83.7%	
Total Utility Fund:		**$75,380.09**	**$76,034.00**	**$84,290.67**	**$84,290.67**	**$83,079.05**	**9.3%**	
Drainage Fee Fund								
SALARIES	017-5920-6101	$17,365.43	$18,543.00	$19,100.00	$19,100.00	$20,376.46	9.9%	
FICA EXPENSE	017-5920-6141	$1,255.31	$1,423.00	$1,465.81	$1,465.81	$1,566.95	10.1%	
GROUP HEALTH INSURANCE	017-5920-6142	$3,937.64	$2,632.00	$4,463.11	$4,463.11	$2,623.83	-0.3%	
WORKERS' COMPENSATION	017-5920-6143	$15.18	$27.00	$15.03	$15.03	$30.24	12%	
UNEMPLOYMENT COMPENSATION	017-5920-6145	$0.00	$43.00	$2.87	$2.87	$43.47	1.1%	
RETIREMENT	017-5920-6146	$1,690.49	$1,835.00	$1,762.80	$1,762.80	$2,087.91	13.8%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
LONGEVITY PAY	017-5920-6148	$0.00	$61.00	$60.90	$60.90	$112.18	83.9%	
Total Drainage Fee Fund:		**$24,264.05**	**$24,564.00**	**$26,870.53**	**$26,870.53**	**$26,841.04**	**9.3%**	
Total:		**$1,198,018.08**	**$1,161,271.76**	**$1,200,531.06**	**$1,200,531.06**	**$1,159,326.22**	**-0.2%**	

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-5910-6101	$268,479.80	$271,746.00	$240,000.00	$240,000.00	$263,043.08	-3.2%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
TEMPORARY HELP	001-5910-6102	$113,983.39	$85,000.00	$100,000.00	$100,000.00	$35,612.50	-58.1%	
SALARY SAVINGS	001-5910-6105	$0.00	-$6,310.00	$0.00	$0.00	-$6,420.67	1.8%	
OVERTIME	001-5910-6139	$1,155.00	$734.00	$0.00	$0.00	$733.62	-0.1%	
FICA EXPENSE	001-5910-6141	$29,295.85	$24,137.00	$26,568.22	$26,568.22	$24,559.40	1.8%	
GROUP HEALTH INSURANCE	001-5910-6142	$19,741.25	$25,068.00	$19,970.47	$19,970.47	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-5910-6143	$228.83	$458.00	$254.90	$254.90	$473.85	3.5%	
UNEMPLOYMENT COMPENSATION	001-5910-6145	$2,960.34	$1,242.00	$182.11	$182.11	$1,242.00	0%	
RETIREMENT	001-5910-6146	$19,585.86	$21,285.00	$22,751.33	$22,751.33	$22,015.65	3.4%	
LONGEVITY PAY	001-5910-6148	$1,552.50	$1,890.00	$1,890.00	$1,890.00	$839.44	-55.6%	
ACCRUED LEAVE PAY	001-5910-6152	$5,224.16	$7,755.00	$5,407.02	$5,407.02	$20,805.14	168.3%	
SALARIES	001-5920-6101	$11,577.13	$12,362.00	$13,462.61	$13,462.61	$13,583.63	9.9%	
SALARY SAVINGS	001-5920-6105	$0.00	-$248.00	$0.00	$0.00	-$273.18	10.2%	
FICA EXPENSE	001-5920-6141	$836.87	$949.00	$1,033.00	$1,033.00	$1,044.97	10.1%	
GROUP HEALTH INSURANCE	001-5920-6142	$2,631.29	$1,755.00	$2,992.73	$2,992.73	$1,749.22	-0.3%	
WORKERS' COMPENSATION	001-5920-6143	$9.92	$18.00	$10.02	$10.02	$20.16	12%	
UNEMPLOYMENT COMPENSATION	001-5920-6145	$252.00	$29.00	$0.00	$0.00	$28.98	-0.1%	
RETIREMENT	001-5920-6146	$1,126.95	$1,223.00	$1,242.30	$1,242.30	$1,391.94	13.8%	
LONGEVITY PAY	001-5920-6148	$0.00	$41.00	$40.60	$40.60	$74.79	82.4%	
SALARIES	002-5920-6101	$53,750.21	$57,393.00	$60,000.00	$60,000.00	$63,067.70	9.9%	
FICA EXPENSE	002-5920-6141	$3,903.29	$4,406.00	$4,604.42	$4,604.42	$4,851.44	10.1%	

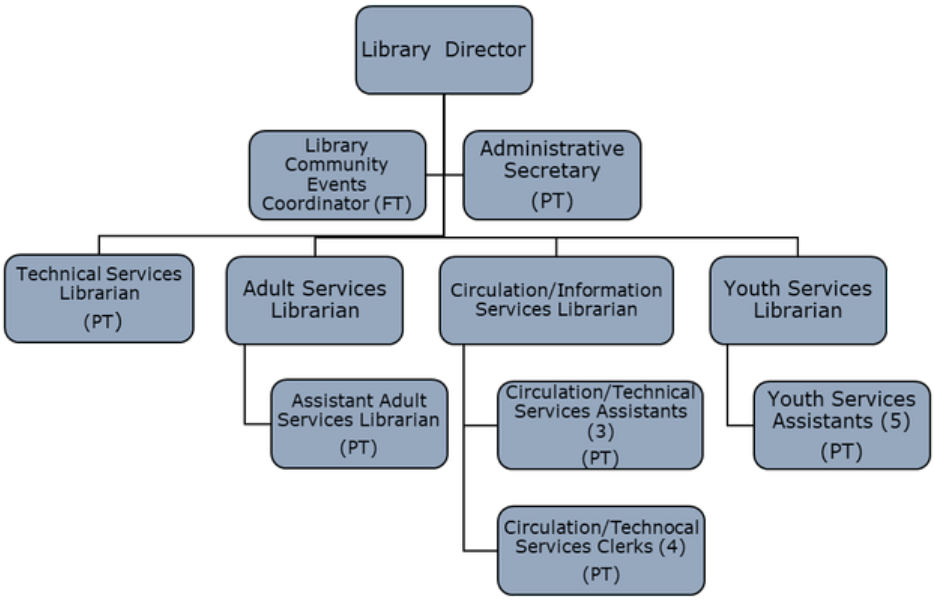
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
GROUP HEALTH INSURANCE	002-5920-6142	$12,195.99	$8,147.00	$13,813.66	$13,813.66	$8,121.38	-0.3%	
WORKERS' COMPENSATION	002-5920-6143	$47.28	$84.00	$46.75	$46.75	$93.60	11.4%	
UNEMPLOYMENT COMPENSATION	002-5920-6145	$0.00	$135.00	$100.00	$100.00	$134.55	-0.3%	
RETIREMENT	002-5920-6146	$5,253.32	$5,680.00	$5,537.34	$5,537.34	$6,463.16	13.8%	
LONGEVITY PAY	002-5920-6148	$230.00	$189.00	$188.50	$188.50	$347.22	83.7%	
SALARIES	017-5920-6101	$17,365.43	$18,543.00	$19,100.00	$19,100.00	$20,376.46	9.9%	
FICA EXPENSE	017-5920-6141	$1,255.31	$1,423.00	$1,465.81	$1,465.81	$1,566.95	10.1%	
GROUP HEALTH INSURANCE	017-5920-6142	$3,937.64	$2,632.00	$4,463.11	$4,463.11	$2,623.83	-0.3%	
WORKERS' COMPENSATION	017-5920-6143	$15.18	$27.00	$15.03	$15.03	$30.24	12%	
UNEMPLOYMENT COMPENSATION	017-5920-6145	$0.00	$43.00	$2.87	$2.87	$43.47	1.1%	
RETIREMENT	017-5920-6146	$1,690.49	$1,835.00	$1,762.80	$1,762.80	$2,087.91	13.8%	
LONGEVITY PAY	017-5920-6148	$0.00	$61.00	$60.90	$60.90	$112.18	83.9%	
Total Personnel Services:		**$578,285.28**	**$549,732.00**	**$546,966.50**	**$546,966.50**	**$515,433.46**	**-6.2%**	
Contractual Services								
TRAVEL	001-5910-6204	$1,369.73	$1,860.00	$1,860.00	$1,860.00	$1,860.00	0%	
TRAINING	001-5910-6206	$17,714.90	$28,595.00	$15,000.00	$15,000.00	$28,595.00	0%	
PRE-EMPLOYMENT	001-5910-6207	$432.55	$0.00	$300.00	$300.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-5910-6209	$175.00	$1,025.00	$900.00	$900.00	$1,025.00	0%	
SALES TAX EXPENSE	001-5910-6212	$476.70	$0.00	$0.00	$0.00	$0.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
COMPUTER SERVICES	001-5910-6225	$28,380.04	$49,893.00	$40,000.00	$40,000.00	$49,893.00	0%	
MISC. CONTRACTUAL SERVICES	001-5910-6226	$310,842.72	$261,460.76	$335,109.72	$335,109.72	$330,889.76	26.6%	
CELL PHONES	001-5910-6240	$417.89	$588.00	$588.00	$588.00	$588.00	0%	
OFFICE EQUIP & MAINTENANCE	001-5910-6246	$68,496.84	$33,384.00	$43,861.03	$43,861.03	$33,384.00	0%	
VEHICLE MAINTENANCE	001-5910-6261	$1,106.44	$878.00	$878.00	$878.00	$878.00	0%	
GAS AND OIL	001-5910-6262	$156.50	$500.00	$500.00	$500.00	$500.00	0%	
TRAVEL	001-5920-6204	$0.00	$2,626.00	$1,000.00	$1,000.00	$2,626.00	0%	
TRAINING	001-5920-6206	$0.00	$8,995.00	$4,000.00	$4,000.00	$8,995.00	0%	
DUES & SUBSCRIPTIONS	001-5920-6209	$0.00	$65.00	$100.00	$100.00	$65.00	0%	
MISC. CONTRACTUAL SERVICES	001-5920-6226	$30,831.50	$41,461.00	$41,461.00	$41,461.00	$41,461.00	0%	
Total Contractual Services:		**$460,400.81**	**$431,330.76**	**$485,557.76**	**$485,557.76**	**$500,759.76**	**16.1%**	
Supplies								
OFFICE SUPPLIES	001-5910-6301	$2,238.43	$50.00	$500.00	$500.00	$50.00	0%	
POSTAGE	001-5910-6302	$41.30	$500.00	$0.00	$0.00	$500.00	0%	
UNIFORMS	001-5910-6305	$2,760.20	$900.00	$1,500.00	$1,500.00	$900.00	0%	
COMPUTER SUPPLIES	001-5910-6312	$9,867.77	$9,105.00	$9,105.00	$9,105.00	$9,105.00	0%	
MINOR OPERATING OUTLAY	001-5910-6360	$26,511.99	$47,134.00	$37,311.81	$37,311.81	$10,058.00	-78.7%	
OFFICE SUPPLIES	001-5920-6301	$912.30	$5,430.00	$2,500.00	$2,500.00	$5,430.00	0%	
UNIFORMS	001-5920-6305	$0.00	$90.00	$90.00	$90.00	$90.00	0%	
Total Supplies:		**$42,331.99**	**$63,209.00**	**$51,006.81**	**$51,006.81**	**$26,133.00**	**-58.7%**	
Transfer to Other Funds								

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
TRANSFER TO CABLE/CAP EQUIP	001-5910-6809	$117,000.00	$117,000.00	$117,000.00	$117,000.00	$117,000.00	0%	
Total Transfer to Other Funds:		**$117,000.00**	**$117,000.00**	**$117,000.00**	**$117,000.00**	**$117,000.00**	**0%**	
Total Expense Objects:		**$1,198,018.08**	**$1,161,271.76**	**$1,200,531.06**	**$1,200,531.06**	**$1,159,326.22**	**-0.2%**	

Library Services

Mary Rodne
Library Director



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 C
Library	12.50	12.50	12.50	12.75	12.75	

The Library serves the cultural, educational, and intellectual needs of Colleyville residents of all ages.
First and foremost, the Library works to ensure that residents of all ages in Colleyville will have access in a timely manner to materials in a variety of formats, anytime, anywhere, to enhance their leisure time. Secondly, the Library offers an array of early literacy programs and services for children from birth to age five, designed to create young readers. In addition, the Library works to insure that Colleyville residents of all ages will have a resource center that provides materials and programs that address their need to explore topics of interest for self-directed personal growth and development opportunities throughout their lives.

The mission of the Library is:
Colleyville residents of all ages will have state-of-the-art library services, accessible Anytime. Anywhere.

Core Services

To successfully accomplish the duties of the office, the Library Department is responsible for the following core services:

1. Provide reading, viewing and listening materials
2.1- Provide responsive, efficient city services
2.3- Effectively leverage information technology

The Library works to ensure that residents of all ages in Colleyville will have access in a timely manner to materials in a variety of formats, anytime, anywhere, to enhance their leisure time and will have the help they need to make choices from among the options. To support this service, the Library provides an array of adult and children's library materials in a variety of formats: fiction and non-fiction books; magazines; DVDs; music CDs; books on CD; digital media downloads, including eAudio books, eBooks, eMagazines and eNewspapers; and access to online databases in the Library and remotely. Access to Library materials is provided seven days a week, twenty–four hours a day via the online catalog and the Library's downloadable digital collection. Users are

allowed to place holds on materials online or in the Library and receive e-mail or telephone notification when the item becomes available. The Library's online catalog is designed to enhance the user experience and facilitates access to the Library's materials collections. It includes such features as seamless incorporation of eBooks and other digital content in the Library's catalog; refinements to narrow searches and structure searching; self-service options for users including sharing reading lists or saved searches with friends; and Novelist Select® and Goodreads® integration for readers' advisory including, "more like this" recommendations, complete series information and reader reviews, anywhere, anytime users search. Additionally, the Library offers a variety of programs to support this service including summer reading programs for adults, teens and children; fiction and non-fiction book clubs and film discussion book clubs. The Library has space to display new materials in a prominent location; display shelving to merchandize collections and media and has meeting space to provide programs. Also, the Library has knowledgeable staff who can provide reader/viewer/listener advisory services to users and plan and present programs.

2. Provide early literacy programs and services to create young readers
2.1- Provide responsive, efficient city services
5.3- Provide attractive facilities for leisure and recreation

The Library offers an array of programs and services for children from birth to age five designed to ensure that they will enter school ready to learn to read, write, and listen. To support this service, the Library offers weekly story time programs divided by age of intended audience, pre-talkers, talkers and pre-readers. The story programs include interactive components such as stories, singing, puppets, action rhymes, finger plays, crafts, and STEM/STEAM activities. The Library supports the *Every Child Ready to Read @ your library* early literacy initiative and incorporates the six pre-reading skills that children must learn in order to learn to read in story time programs. The Library sponsors a *Books for Babies* program, which is a national literacy program that acquaints parents of newborns with the important role they play in the development of their children. Parents are presented with a *Books for Babies* kit containing a board book for baby, baby's first library card, a bib, and a variety of brochures with reading tips and early literacy information from nationally-recognized educational organizations. Also, the Library is a part of *1,000 Books Before Kindergarten*, a national program which encourages parents to read 1,000 books with their child before they walk through the kindergarten doors. The program is free to the community and includes a Family Reading Starter Pack filled with ideas, book suggestions, reading logs, and prize levels. As parent and child progresses through the levels, rewards are available to children. The Library includes a "Read to Me" component in the summer reading program, and other reading programs, with incentives for parents/caregivers and the children. Additionally, the Library provides five *Early Literacy Station* educational computers which feature more than 85 educational software programs for preschool children. The Library's materials collection for youth includes print, media and electronic resources to support early literacy and includes board books, book/media kits, concept books, DVDs and CDs, picture books, I-Can-Read books, *VOX* Books, books that talk, Literacy kits, STEAM kits and online e-books for preschool children. The Library has a dedicated area for children ages newborn to five that is comfortable, safe and appropriate for this age group and includes space to provide preschool programs. Also, the Library has staff, knowledgeable about early literacy, who can develop and deliver effective programs for preschool children.

3. Provide resources for lifelong learning
2.1- Provide responsive, efficient city services
5.3- Provide attractive facilities for leisure and recreation
5.4- Actively seek public/private partnerships

The Library works to insure that Colleyville residents of all ages will have a resource center that provides materials and programs that address their need to explore topics of interest for self-directed personal growth and development opportunities throughout their lives. To support this service, the Library provides an array of adult and children's non-fiction library materials in a variety of formats: books; magazines; DVDs; books on CD; STEAM kits; digital media downloads, including eAudio books, eBooks, eMagazines and eNewspapers; and access to online databases in the Library and remotely. To supplement the Library's materials collection, the Library provides Interlibrary Loan Service, which allows the Library to request materials for patrons throughout the nation and worldwide. To provide additional access to resources, the Library participates in the TexShare Card Program, which allows patrons to borrow materials from any other participating Texas library. Also, to support this service, the Library provides in-person, telephone, and e-mail reference service; public internet computer stations; wireless internet throughout the library; wireless internal/remote printing; photocopier/fax services; and study rooms. Ongoing, the Library provides a variety of adult and children's programs to provide lifelong learning opportunities. The Library works with local organizations to cosponsor demonstrations of topics of interest, and displays exhibits of local organizations and local residents to promote learning opportunities. Also, the Library provides safe and welcoming physical spaces for users to meet and interact with others or to sit quietly and read, and virtual spaces that support networking and learning. The Library has staff that is knowledgeable about print and electronic resources, and can plan and present programs on a variety of lifelong learning topics.

4. Provide special events that promote a sense of community in a safe and fun environment

5.2- Support a variety of community events, concerts and celebrations
5.4- Actively seek public / private partnerships

The Library provides special events throughout the year to all ages and interests of the community. The Library Department actively seeks sponsorships and donations from area businesses, civic groups, and individuals. The sponsors and donations enhance the quality and variety of events that are offered to the City of Colleyville residents.

The Library's largest special event, the ***Summer Reading Finale***, is an outdoor event held annually the last Friday in July or the first Friday in August. The event is held at The Plaza at Colleyville City Hall. Attendees can enjoy a live deejay, children's arts and crafts, face painting, balloons, carnival games, bounce houses, inflatable and mechanical rides, special costume character guests, food vendors and more.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023 GOAL
Percentage of library materials requests filled within 30 days	98%	91%	96%	95%	94%	92%	80%
Percentage of library patrons who come to the library looking for items and find them	83%	82%	82%	90%	93%	95%	80%
Library children's program attendance	19,471	20,995	20,790	20,181	11,216	13,526	13,000
Adult and teen program attendance	1,113	821	1,025	595	453	711	500
Children's summer reading program participation	1,127	1,249	1,250	317	896	1,161	1,000
Adult and teen summer reading program participation	228	197	179	217	435	187	150
Library patron visits	94,649	114,678	81,663	55,711	75,305	91,003	75,000
Library patron visits – In Person	New Measure	109,764	75,970	48,750	63,691	79,725	70,000
Library patron visits – Online	New Measure	4,914	5,693	6,961	8,202	9,241	5,000
Reference questions answered	33,280	36,530	35,932	28,002	30,849	32,253	25,000
Circulation of the library materials collection	227,252	237,124	234,477	145,218	246,043	247,076	200,000

Vital Statistics	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023 GOAL
Percentage of Colleyville households with at least one active library card holder	50%	64%	64%	64%	48%	48%	50%
Library materials physical collection size	82,182	71,188	70,161	74,939	72,817	73,208	70,000

5-Year + Outlook

When considering the future of public libraries, one key word permeates the literature: transformation. Public libraries today are facing unprecedented transformation. One of the major drivers of this transformation is the fast-changing world of technology, which is dramatically reshaping the field of information services. But, in the midst of this chaotic change, the overall mission of public libraries still prevails and remains a cornerstone of our free society: providing free and fair access to information anytime, anywhere.

Over the next five years, libraries must be ready to evaluate the library experience, embrace new information technologies, preserve the memories of their communities, and experiment with creative spaces so the future role of the library can define itself. Many predict that libraries in the future will be command centers for information; changing their focus from storehouses for books to connecting centers for people.

The Colleyville Public Library Long-Range Plan 2022-2027 articulates a vision and plan for the Colleyville Public Library for the next five years, and provides recommendations for user-centered service delivery, marketing, collections, technology, programs, and services. The Plan recommendations include:

- Increase access to digital collections
- Streamline access to the collection
- Reallocate collection areas
- Engage the aging population
- Develop an emergency response strategy
- Implement strategies to react to changing technology needs
- Develop an Omnichannel Marketing Plan
- Develop a replacement plan for end of use furniture and equipment

The plan includes vision and mission statements for the Library and identifies goals, objectives, and activities to implement the Library's core service priorities, identified in the City's Business Plan.

Departmental Specific Objectives

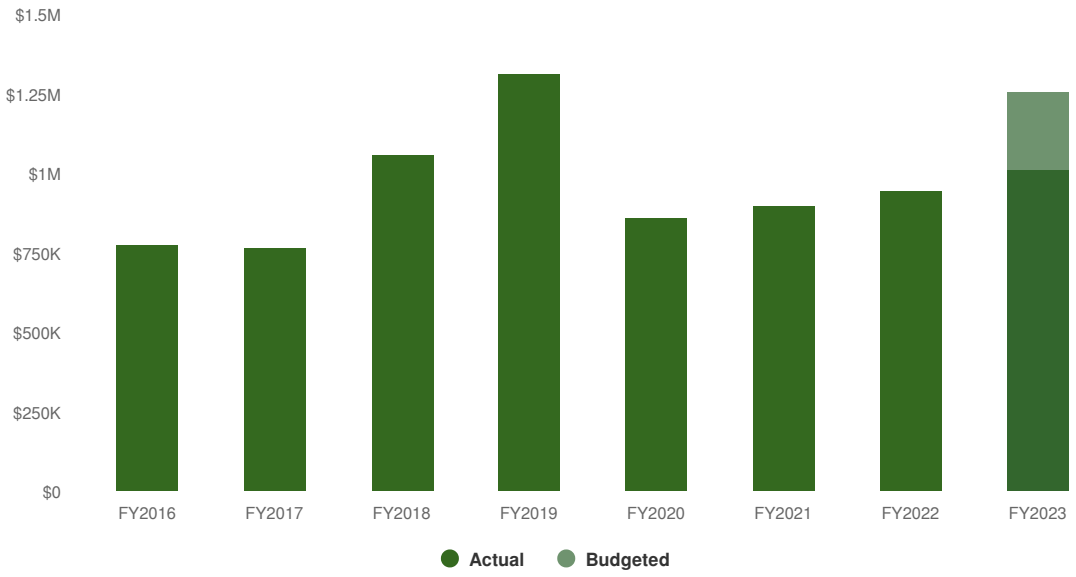
Description	Timeline	Strategic Goal Link
Replace the Library's two 10-year old plus existing Automated Materials Handling systems (AMH) with state-of-the-art returns and sorting systems.	Fall of 2023	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 5.3 Provide attractive facilities for leisure and recreation
Identify a location and implement a remote locker system for holds, allowing users to reserve an after-hours pick-up location.	Fall of 2023	2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology 5.3 Provide attractive facilities for leisure and recreation
Add 3branch Train Track Top Discovery Table to enhance activity options in the Library's early literacy interactive play area.	Spring of 2023	2.1 Provide responsive, efficient city services 5.3 Provide attractive facilities for leisure and recreation

Start development of an Omnichannel Marketing Plan for the Library	Spring of 2023	1.4 Communicate thoroughly and strategically 2.1 Provide responsive, efficient city services 2.3 Effectively leverage information technology

Expenditures Summary

$1,259,507 **$1,259,507**
(100.00% vs. prior year)

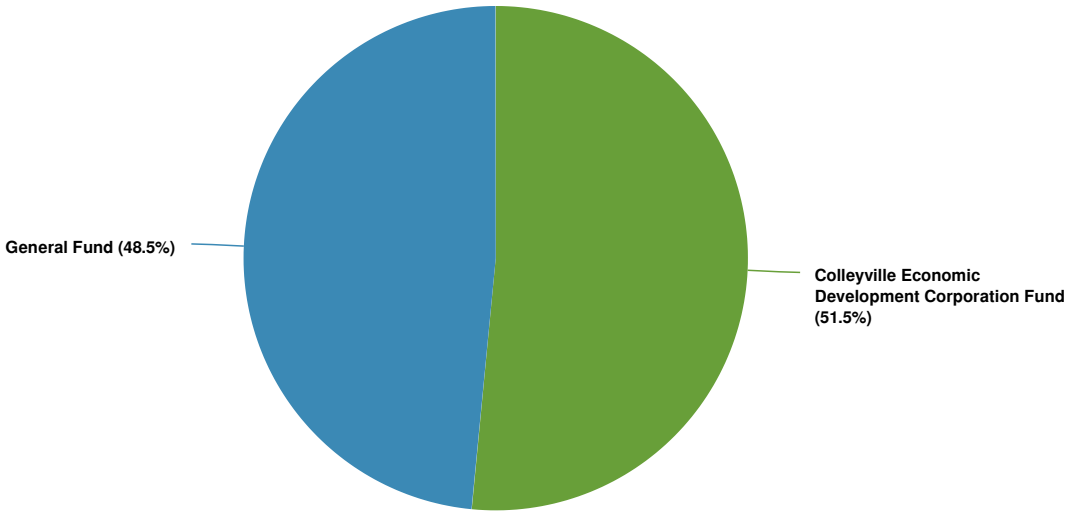
Library Services Proposed and Historical Budget vs. Actual



Expenditures by Fund

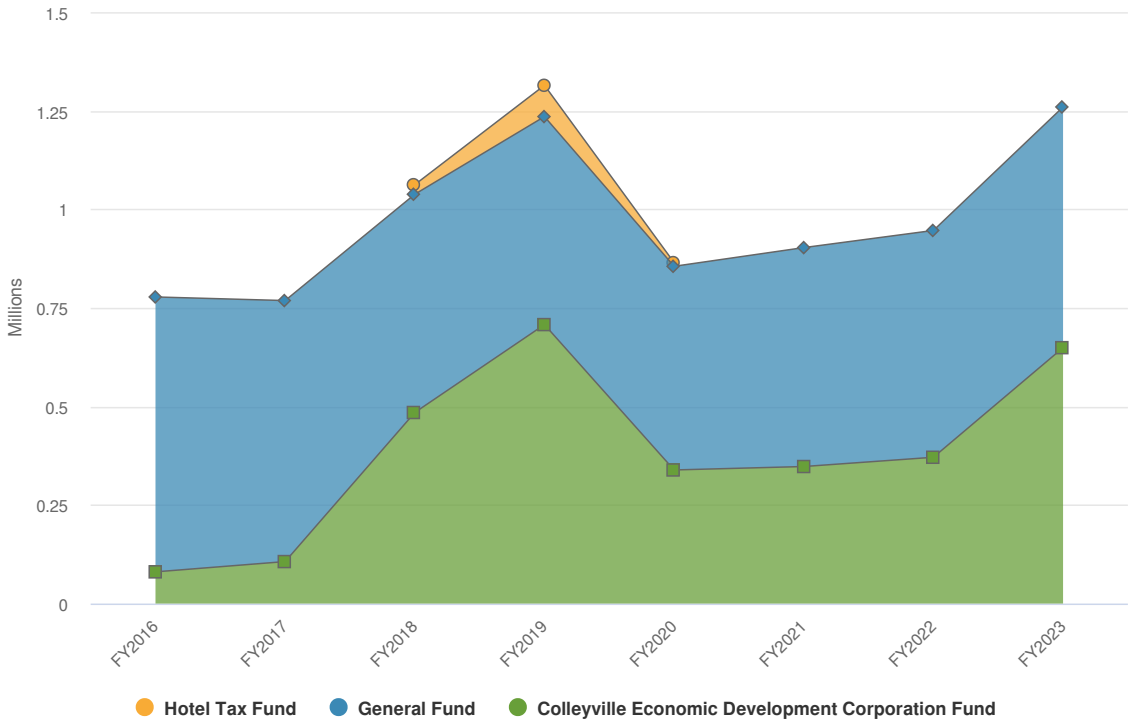
The majority of the Colleyville Public Library is funded through the General Fund. However, one full-time and several part-time positions are funded out of the Economic Development Corporation Fund, as the Corporation's charter specifies library funding as one of its purposes.

2023 Expenditures by Fund



In the past, certain capital expenses were funded through the Hotel Tax Fund. These were non-recurring expenses. Any future capital is not likely to be funded through that source.

Budgeted and Historical 2023 Expenditures by Fund



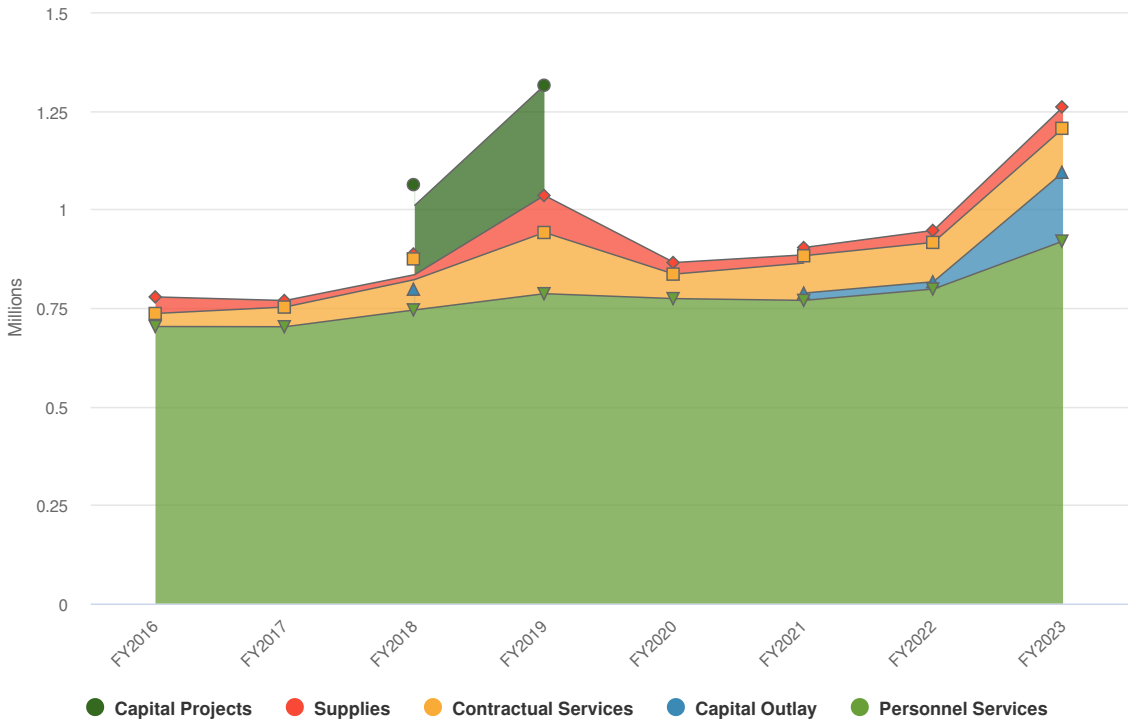
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
SALARIES	001-1710-6101	$349,407.86	$369,770.00	$352,000.00	$352,000.00	$385,954.03	4.4%	
TEMPORARY HELP	001-1710-6102	$0.00	$1,500.00	$1,500.00	$1,500.00	$1,526.25	1.8%	
SALARY SAVINGS	001-1710-6105	$0.00	-$7,589.00	$0.00	$0.00	-$7,934.44	4.6%	
FICA EXPENSE	001-1710-6141	$25,652.83	$26,681.00	$27,770.11	$27,770.11	$27,517.27	3.1%	
GROUP HEALTH INSURANCE	001-1710-6142	$55,542.44	$50,135.00	$54,306.50	$54,306.50	$49,977.70	-0.3%	
WORKERS' COMPENSATION	001-1710-6143	$407.45	$669.00	$372.33	$372.33	$711.57	6.4%	
UNEMPLOYMENT COMPENSATION	001-1710-6145	$4,993.86	$1,242.00	$122.45	$122.45	$1,242.00	0%	
RETIREMENT	001-1710-6146	$30,522.11	$37,424.00	$33,258.73	$33,258.73	$40,436.47	8%	
LONGEVITY PAY	001-1710-6148	$2,921.25	$3,236.00	$3,236.25	$3,236.25	$3,613.40	11.7%	
ACCRUED LEAVE PAY	001-1710-6152	$4,720.11	$8,995.00	$6,271.71	$6,271.71	$7,153.81	-20.5%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
TRAVEL	001-1710-6204	$496.50	$2,750.00	$1,000.00	$1,000.00	$2,750.00	0%	
TRAINING	001-1710-6206	$0.00	$4,100.00	$1,500.00	$1,500.00	$4,100.00	0%	
PRE-EMPLOYMENT	001-1710-6207	$1,064.59	$245.00	$2,000.00	$2,000.00	$245.00	0%	
DUES & SUBSCRIPTIONS	001-1710-6209	$879.01	$1,709.00	$1,200.00	$1,200.00	$1,779.00	4.1%	
SALES TAX EXPENSE	001-1710-6212	$14.48	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-1710-6226	$29,243.95	$34,374.00	$34,374.00	$34,374.00	$34,374.00	0%	
OFFICE EQUIP & MAINTENANCE	001-1710-6246	$664.26	$705.00	$675.00	$675.00	$747.00	6%	
LIBRARY PROGRAMS	001-1710-6265	$43,991.11	$46,300.00	$46,300.00	$46,300.00	$46,300.00	0%	
OFFICE SUPPLIES	001-1710-6301	$1,812.39	$2,500.00	$2,500.00	$2,500.00	$2,500.00	0%	
POSTAGE	001-1710-6302	$7.65	$120.00	$100.00	$100.00	$120.00	0%	
OPERATING SUPPLIES	001-1710-6303	$2,792.39	$6,913.00	$6,300.00	$6,300.00	$6,913.00	0%	
PRINTING	001-1710-6308	$103.33	$500.00	$500.00	$500.00	$500.00	0%	
Total General Fund:		**$555,237.57**	**$592,279.00**	**$575,287.08**	**$575,287.08**	**$610,526.06**	**3.1%**	
Colleyville Economic Development Corporation Fund								
SALARIES	024-1710-6101	$260,595.02	$310,900.00	$275,000.00	$275,000.00	$327,885.12	5.5%	
FICA EXPENSE	024-1710-6141	$20,181.35	$24,105.00	$21,308.88	$21,308.88	$25,590.13	6.2%	
GROUP HEALTH INSURANCE	024-1710-6142	$3,125.76	$12,534.00	$6,418.52	$6,418.52	$12,494.42	-0.3%	
WORKERS' COMPENSATION	024-1710-6143	$332.15	$591.00	$591.00	$591.00	$637.94	7.9%	
UNEMPLOYMENT COMPENSATION	024-1710-6145	$474.06	$2,898.00	$2,898.00	$2,898.00	$2,898.00	0%	
RETIREMENT	024-1710-6146	$6,697.98	$31,075.00	$9,000.00	$9,000.00	$34,096.43	9.7%	
LONGEVITY PAY	024-1710-6148	$2,625.00	$3,129.00	$3,017.50	$3,017.50	$3,643.92	16.5%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
ACCRUED LEAVE PAY	024-1710-6152	$611.27	$1,410.00	$529.96	$529.96	$1,706.98	21.1%	
MISC. CONTRACTUAL SERVICES	024-1710-6226	$18,350.00	$21,158.00	$12,750.11	$12,750.11	$21,158.00	0%	
OPERATING SUPPLIES	024-1710-6303	$0.00	$13,717.00	$5,000.00	$5,000.00	$13,717.00	0%	
COMPUTER SUPPLIES	024-1710-6312	$564.10	$3,000.00	$1,000.00	$1,000.00	$3,000.00	0%	
MINOR OPERATING OUTLAY	024-1710-6360	$15,485.42	$27,600.00	$15,000.00	$15,000.00	$27,600.00	0%	
OFFICE EQUIPMENT/FURNITURE	024-1710-6630	$0.00	$18,501.00	$18,501.00	$18,501.00	$174,553.00	843.5%	
COMPUTER EQUIPMENT	024-1710-6635	$18,501.00	$0.00	$0.00	$0.00	$0.00	0%	
Total Colleyville Economic Development Corporation Fund:		**$347,543.11**	**$470,618.00**	**$371,014.98**	**$371,014.98**	**$648,980.94**	**37.9%**	
Total:		**$902,780.68**	**$1,062,897.00**	**$946,302.06**	**$946,302.06**	**$1,259,507.00**	**18.5%**	

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



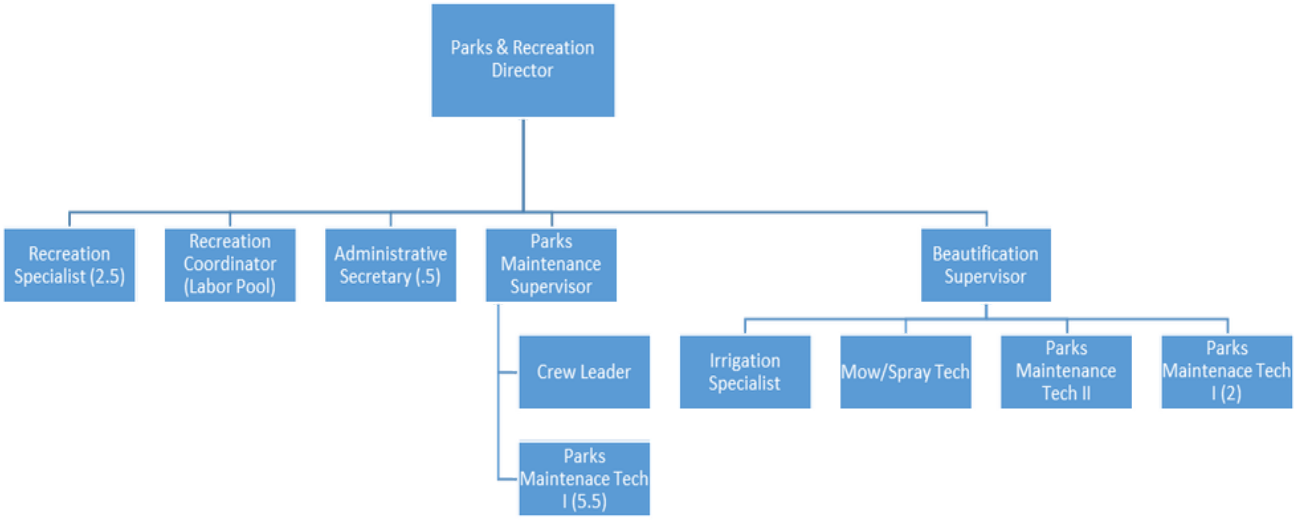
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-1710-6101	$349,407.86	$369,770.00	$352,000.00	$352,000.00	$385,954.03	4.4%	
TEMPORARY HELP	001-1710-6102	$0.00	$1,500.00	$1,500.00	$1,500.00	$1,526.25	1.8%	
SALARY SAVINGS	001-1710-6105	$0.00	-$7,589.00	$0.00	$0.00	-$7,934.44	4.6%	
FICA EXPENSE	001-1710-6141	$25,652.83	$26,681.00	$27,770.11	$27,770.11	$27,517.27	3.1%	
GROUP HEALTH INSURANCE	001-1710-6142	$55,542.44	$50,135.00	$54,306.50	$54,306.50	$49,977.70	-0.3%	
WORKERS' COMPENSATION	001-1710-6143	$407.45	$669.00	$372.33	$372.33	$711.57	6.4%	
UNEMPLOYMENT COMPENSATION	001-1710-6145	$4,993.86	$1,242.00	$122.45	$122.45	$1,242.00	0%	
RETIREMENT	001-1710-6146	$30,522.11	$37,424.00	$33,258.73	$33,258.73	$40,436.47	8%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
LONGEVITY PAY	001-1710-6148	$2,921.25	$3,236.00	$3,236.25	$3,236.25	$3,613.40	11.7%	
ACCRUED LEAVE PAY	001-1710-6152	$4,720.11	$8,995.00	$6,271.71	$6,271.71	$7,153.81	-20.5%	
SALARIES	024-1710-6101	$260,595.02	$310,900.00	$275,000.00	$275,000.00	$327,885.12	5.5%	
FICA EXPENSE	024-1710-6141	$20,181.35	$24,105.00	$21,308.88	$21,308.88	$25,590.13	6.2%	
GROUP HEALTH INSURANCE	024-1710-6142	$3,125.76	$12,534.00	$6,418.52	$6,418.52	$12,494.42	-0.3%	
WORKERS' COMPENSATION	024-1710-6143	$332.15	$591.00	$591.00	$591.00	$637.94	7.9%	
UNEMPLOYMENT COMPENSATION	024-1710-6145	$474.06	$2,898.00	$2,898.00	$2,898.00	$2,898.00	0%	
RETIREMENT	024-1710-6146	$6,697.98	$31,075.00	$9,000.00	$9,000.00	$34,096.43	9.7%	
LONGEVITY PAY	024-1710-6148	$2,625.00	$3,129.00	$3,017.50	$3,017.50	$3,643.92	16.5%	
ACCRUED LEAVE PAY	024-1710-6152	$611.27	$1,410.00	$529.96	$529.96	$1,706.98	21.1%	
Total Personnel Services:		**$768,810.50**	**$878,705.00**	**$797,601.95**	**$797,601.95**	**$919,151.00**	**4.6%**	
Contractual Services								
TRAVEL	001-1710-6204	$496.50	$2,750.00	$1,000.00	$1,000.00	$2,750.00	0%	
TRAINING	001-1710-6206	$0.00	$4,100.00	$1,500.00	$1,500.00	$4,100.00	0%	
PRE-EMPLOYMENT	001-1710-6207	$1,064.59	$245.00	$2,000.00	$2,000.00	$245.00	0%	
DUES & SUBSCRIPTIONS	001-1710-6209	$879.01	$1,709.00	$1,200.00	$1,200.00	$1,779.00	4.1%	
SALES TAX EXPENSE	001-1710-6212	$14.48	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-1710-6226	$29,243.95	$34,374.00	$34,374.00	$34,374.00	$34,374.00	0%	
OFFICE EQUIP & MAINTENANCE	001-1710-6246	$664.26	$705.00	$675.00	$675.00	$747.00	6%	
LIBRARY PROGRAMS	001-1710-6265	$43,991.11	$46,300.00	$46,300.00	$46,300.00	$46,300.00	0%	
MISC. CONTRACTUAL SERVICES	024-1710-6226	$18,350.00	$21,158.00	$12,750.11	$12,750.11	$21,158.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Total Contractual Services:		**$94,703.90**	**$111,341.00**	**$99,799.11**	**$99,799.11**	**$111,453.00**	**0.1%**	
Supplies								
OFFICE SUPPLIES	001-1710-6301	$1,812.39	$2,500.00	$2,500.00	$2,500.00	$2,500.00	0%	
POSTAGE	001-1710-6302	$7.65	$120.00	$100.00	$100.00	$120.00	0%	
OPERATING SUPPLIES	001-1710-6303	$2,792.39	$6,913.00	$6,300.00	$6,300.00	$6,913.00	0%	
PRINTING	001-1710-6308	$103.33	$500.00	$500.00	$500.00	$500.00	0%	
OPERATING SUPPLIES	024-1710-6303	$0.00	$13,717.00	$5,000.00	$5,000.00	$13,717.00	0%	
COMPUTER SUPPLIES	024-1710-6312	$564.10	$3,000.00	$1,000.00	$1,000.00	$3,000.00	0%	
MINOR OPERATING OUTLAY	024-1710-6360	$15,485.42	$27,600.00	$15,000.00	$15,000.00	$27,600.00	0%	
Total Supplies:		**$20,765.28**	**$54,350.00**	**$30,400.00**	**$30,400.00**	**$54,350.00**	**0%**	
Capital Outlay								
OFFICE EQUIPMENT/FURNITURE	024-1710-6630	$0.00	$18,501.00	$18,501.00	$18,501.00	$174,553.00	843.5%	
COMPUTER EQUIPMENT	024-1710-6635	$18,501.00	$0.00	$0.00	$0.00	$0.00	0%	
Total Capital Outlay:		**$18,501.00**	**$18,501.00**	**$18,501.00**	**$18,501.00**	**$174,553.00**	**843.5%**	
Total Expense Objects:		**$902,780.68**	**$1,062,897.00**	**$946,302.06**	**$946,302.06**	**$1,259,507.00**	**18.5%**	

Parks and Recreation

Lisa Escobedo
Parks and Recreation Director



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 C
Parks & Recreation	16.00	16.00	16.00	16.00	18.00	+ 2 CEDC

Parks and Recreation serve the cultural, educational, and recreational needs of the community by managing and maintaining the City's parks, recreation and open spaces. The Parks Department consistently and strategically evaluates the services and amenities that it provides in an effort to stay relevant to the citizens of Colleyville. Department staff take special care to provide unique and highly aesthetic places for Colleyville's park patrons to get connected and experience community in the outdoors. Department efforts are focused primarily in the areas of park and athletic field maintenance, but Parks staff also perform a myriad of other services throughout the City that serve to protect public assets, beautify public spaces, and meet the needs and desires of our citizens.
The Recreation Department consistently strives to improve the quality of life in the City of Colleyville. Recreation provides a variety of diverse programs for all ages, from preschoolers to seniors. The department manages park pavilion and athletic field rentals of park facilities throughout the City. In addition, the department promotes a sense of community and civic pride to residents through the coordination of special events throughout the year.

The mission of Parks & Recreation is:
To build community and enrich lives through the provision of recreational, educational, and cultural opportunities that encourage residents to enjoy a healthy lifestyle and have fun.

Core Services

To successfully accomplish the duties of the Department, Parks and Recreation is responsible for the following core services:

1. Park and Facility Maintenance
2.1 Provide responsive, efficient city services
3.4 Thoroughly plan for future capital investments and associated costs
5.3 Provide attractive facilities for leisure and recreation

The Parks Department is responsible for the maintenance of approximately 270 acres of parkland and public property within Colleyville. These properties, located throughout the city, include community parks such as City Park, McPherson Park, and Pleasant Run Park as well as neighborhood parks such as Kimzey, Sparger, and Woodbriar Parks. Additionally, the Parks Department oversees the maintenance of medians and other open space on City-owned property and land leased to the City (such as the Cotton Belt railroad right-of-way).

Park and open space mowing and horticulture maintenance is performed by an outside vendor for the aforementioned areas. Parks staff are responsible for the maintenance and operation of restroom facilities, pavilions, trails and other amenities such as tennis courts, pickleball courts, and sand volleyball courts at each park. Playground safety inspections, routine maintenance, and repairs are also a critical role performed within the scope of this service. The Parks Department also works to protect, care for, and maintain trees throughout the City, often times working closely with the City's Urban Forester.

2. Athletic Field Maintenance
2.1 Provide responsive, efficient city services
3.4 Thoroughly plan for future capital investments and associated costs
5.3 Provide attractive facilities for leisure and recreation

Athletic Field Maintenance staff maintains approximately twenty two acres of hybrid turfgrass at four sports complexes. The primary facilities include game fields at City Park and the Pleasant Run Soccer Complex as well as practice facilities at Pleasant Run Park and Reagan Park.

The Parks Department provides fine-cut mowing, and assorted horticultural maintenance to maintain the health and quality of the turfgrass and associated ancillary facilities. These services ensure that the City's athletic fields are both safe and highly aesthetic. Colleyville's award winning athletic fields have become a staple of the community, which boost participation in the youth sports and provide an economic benefit to the City.

3. Youth Sports Association Management
1.1 Actively involve and engage stakeholders
2.1 Provide responsive, efficient city services

The Parks Department has the privilege of working with the Colleyville Baseball Association, the Colleyville Girls Softball Association, and the Colleyville Soccer Association to deliver wide reaching and high quality opportunities for residents and visitors to utilize the athletic complexes in the city. The Associations serve to promote and market the youth sports programs and to coordinate participant registration, game schedules, team formation, concession operations, and fund raising for park enhancements.

Staff work year-round with the associations to coordinate special events, tournaments, park enhancement projects, practice locations, and special requests. The Parks Department also staffs weekend games and tournaments to provide players, coaches, and spectators a world class experience at our Parks.

4. Trail System Management
3.4 Thoroughly plan for future capital investments and associated costs
4.1 Protect Colleyville's semi-rural residential character
5.3 Provide attractive facilities for leisure and recreation

Management of Colleyville's trail system consists of routine inspections and maintenance coupled with planning and prioritizing for future expansion of the system. The Parks Department currently maintains over fourteen miles of trail with the Cotton Belt Trail serving as the central core of the system. Staff serve to ensure that trails remain safe and clean by addressing items such as the encroachment of low hanging tree limbs and litter.

To meet the expressed desires of Colleyville citizens, Parks Department staff work closely with the Public Works and Community Development departments to develop trail system expansion plans that promote active recreation, good health, and access to schools, stores and workplaces.

5. Public Property Management
2.4 Demonstrate stewardship of public resources
3.4 Thoroughly plan for future capital investments and associated costs

In addition to the park properties, Parks Department responsibilities also include maintenance of the grounds and landscaping on the premises of public buildings which include City Hall, the Public Library, the Colleyville Center, Justice Center, the Senior Center, four Fire Stations, the Colleyville Business Center, and the newly acquired Recreation Center. The Parks Department also manages the maintenance of the landscaping in various rights-of-way such as the roundabouts and medians along Glade Road.

Water is a necessary component in maintaining highly attractive parks, athletic fields, and landscaped areas. The proper management of public irrigation systems is a critical component in the responsible use of water. Parks Department staff ensure the proper function of over forty irrigation systems located throughout the city. These systems are located in roadway medians and roundabouts as well as on athletic fields and on the premises of public buildings, such as the Justice Center and City Hall. The evaluation and upkeep of irrigation systems through routine inspections and maintenance constitute a large part of this core service.
Additionally, staff serve to review irrigation plans for various public improvement projects, prioritize the replacement of current systems, and increase water conservation by modernizing components within each system. Staff also custom tailor system programming and closely monitor system use through a centralized computer system.
The Parks Department is constantly evaluating innovative solutions in the areas of field maintenance techniques and irrigation technology that reduce the amount of water necessary to maintain safe and attractive parks and athletic fields.

6. Provide unique and innovative recreation programming for all ages.
5.3- Provide attractive facilities for leisure and recreation

The City of Colleyville is committed to providing creative recreation programming to satisfy the interests and needs of the residents of Colleyville. The variety of programming include dance, art, sports, and karate for youth and teens. In addition, to a multitude of camps such as, sports, Lego, and science, which are offered during school breaks. Adult classes that are offered throughout the year include tennis, dance, and fitness. Senior recreation programming targets a vast age group starting at the young age of 50. The activities and programs include health, wellness, enrichment, education, special events and travel opportunities. The Recreation Department strives to provide diverse programming, so that everyone may find something they are compelled to participate in.

7. Provide special events that promote a sense of community in a safe and fun environment
5.2- Support a variety of community events, concerts and celebrations
5.4- Actively seek public / private partnerships

Recreation provides special events throughout the year to all ages and interests of the community. Winter Ball is an event for the entire family, and is an opportunity for Mothers and Sons and/or Dads and Daughters to spend a special night together dancing, playing games, and bonding. The Bunny Brunch/Lunch has transformed the traditional egg hunt to an event that includes brunch or lunch, a petting zoo, egg hunt, pictures with the bunny, and spring prizes. The Texas Junior Anglers event is an opportunity for youth to experience the sport of fishing and enjoy the outdoors. The Senior Health Fair is an event for citizens to receive a variety of information from health, education, senior services, and of course to get the annual flu shot. The Recreation Department actively seeks sponsorships and donations from area businesses, civic groups, and individuals. The sponsors and donations enhance the quality and variety of events that are offered to the City of Colleyville residents.
Additionally, Parks and Recreation works with other city departments to plan and produce three larger city events throughout the year. The first event, ***Stars & Guitars*** is an outdoor concert that is held annually in June. The event is held at City Park and includes reserved table and open lawn seating. Attendees can enjoy a concert under the stars, while dining on a variety of foods offered at a food truck park.

The second event, ***the Harvest Festival*** is an outdoor event that is held annually the third Saturday in October. This event is held at the Colleyville City Plaza and includes fall activities and treats, a costume contest, a petting zoo and a food truck park. Princesses, pirates, goblins and ghouls can enjoy a day of Halloween/fall amusement under sunny skies.

The third event, the ***Christmas Tree Lighting Celebration*** is an outdoor event that is held annually the first Friday in December. The event is held at the Colleyville City Hall/Library in the Village Plaza and includes the lighting of the city tree, community decorated trees, photos with Santa, holiday themed children's activities, performances by local children's choirs, food vendors and carriage rides. Merrymakers can launch the holiday season with a magical evening filled with holiday sparkling lights and a variety of festive entertainment.

8. Coordinate and maintain the reservations of park and recreation facilities
5.3- Provide attractive facilities for leisure and recreation
5.4- Actively seek public / private partnerships

The Recreation Department manages the reservations of park pavilions and athletic field rentals. There are currently seven (7) pavilions that are available to reserve on an hourly basis. The City offers game and practice facilities that can be reserved for baseball, softball, soccer, tennis, and pickleball. In addition, Recreation assists the Youth Sports Associations (Colleyville Baseball Association) in securing both City and GCISD practice and game facilities for their programs.

Performance Measures & Vital Statistics

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Percentage of competitive athletic fields meeting departmental maintenance standards	100%	89%	81%	66%	84%	83%
Percentage of park inspections meeting standards	96%	96%	96%	95%	96%	96%
Percentage of offered classes/programs held (Recreation)	79%	78%	80%	75%	84%	90%
Number of Participants (Senior Center)	4,148	3,875	4,029	2,764	2,953	2,566
Percentage of Resident Memberships (Senior Center)	50%	50%	55%	59%	61%	43%

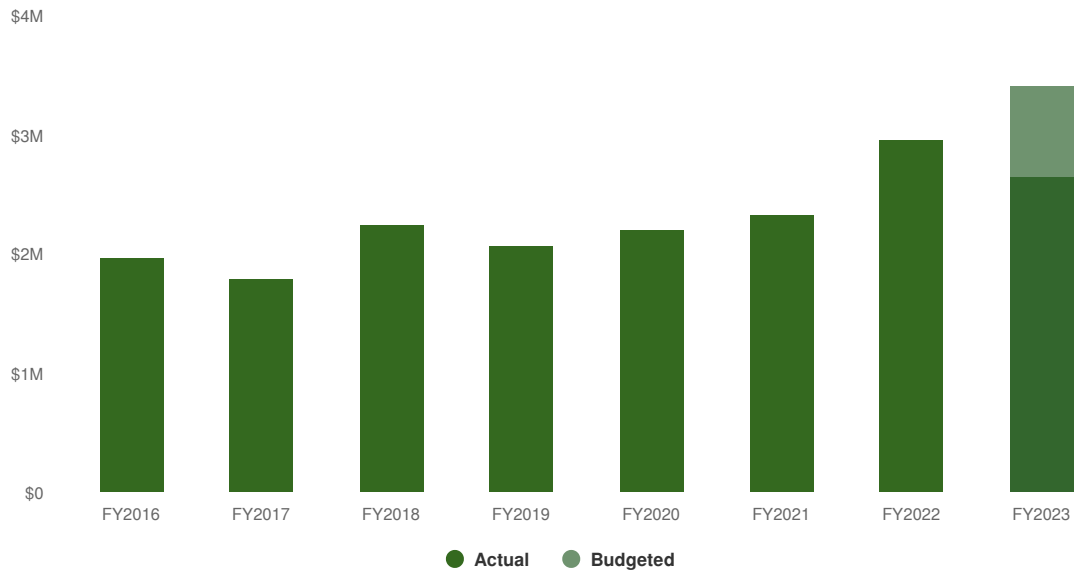
Vital Statistics	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Number of staff hours dedicated to athletic field maintenance and game preparation	3,358	3,931	3,503	3,583	3,583
Percentage of revenue recovery	18%	19%	5.4%	11%	10%
Number of youth sports participants	4,386	4,570	2,314	4,361	5,029
Percentage of participants that are non-residents for all youth sports	49%	52%	53%	57%	55%
Number of classes/programs offered (Senior Center)	158	160	96	111	74

Average membership visits per month (Senior Center)	878	825	400	198	81
Number of Metroport Meals on Wheels Participants (Senior Center)	1,229	1,277	1263	1548	1567
Percentage of Meals on Wheels participants who are residents (Senior Center)	43%	33%	33%	33%	25%
Percentage of resident class participants (Recreation)	42%	44%	45%	47%	52%

Expenditures Summary

$3,409,333 $3,409,333
(100.00% vs. prior year)

Parks and Recreation Proposed and Historical Budget vs. Actual

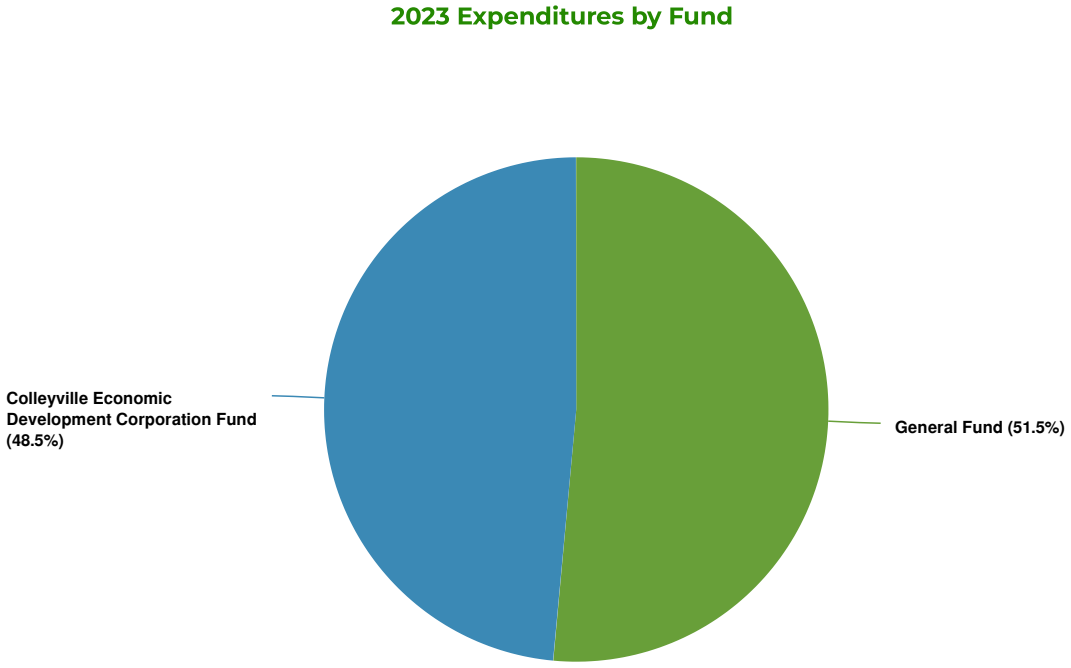


Expenditures by Fund

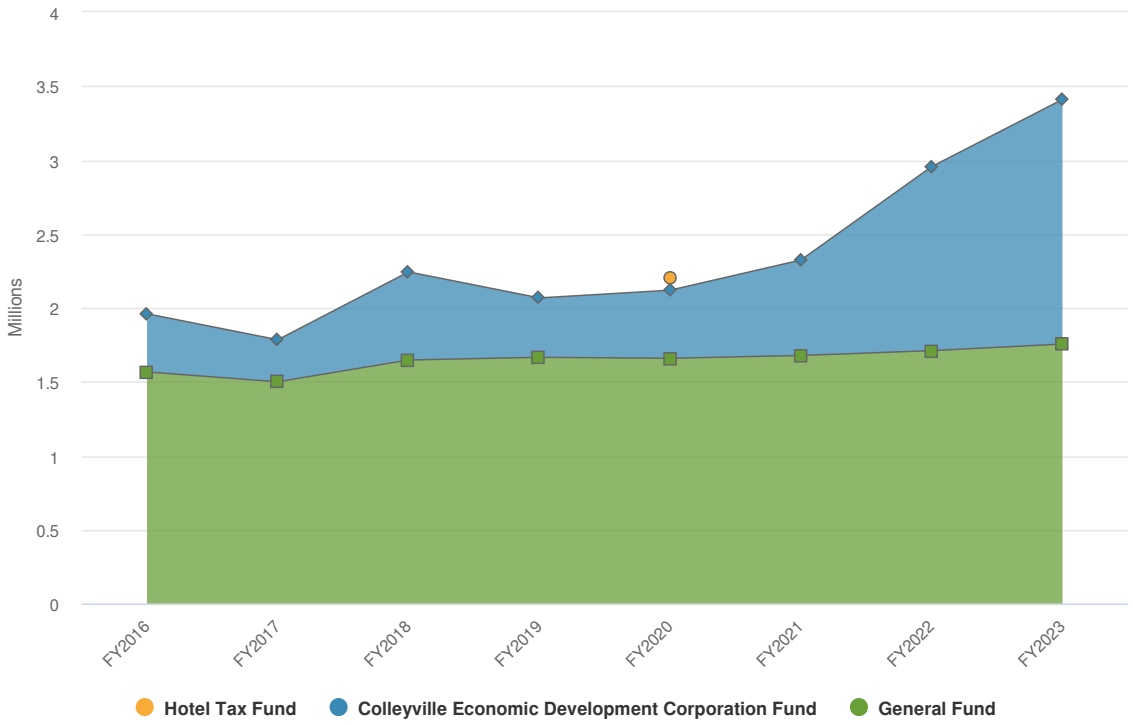
Because the Colleyville Economic Development Corporation (CEDC) was formed in part to support parks and recreation, a large portion of the department is funded through that additional half-cent sales tax. The CEDC supports three parks positions annually, two of which are new as of FY23: a Recreation Specialist, the new Landscape Beautification Technician, and one new Parks Maintenance Technician. Additionally, many parks capital projects are funded out of the CEDC, including:

- Annual sidewalk/trail construction,
- Parks restroom facility renovations,
- Senior Center renovations,
- Kimzee and Woodbriar Park improvements,
- Landscaping,
- City Park improvements,
- Parks security cameras, and
- Heroes park design and renovations

The remainder of Parks' operations (approxiamtely 55% of the department and most of the personnel) is funded through the General Fund.



Budgeted and Historical 2023 Expenditures by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
General Fund								
SALARIES	001-3210-6101	$432,474.31	$519,833.00	$456,000.00	$456,000.00	$578,826.24	11.3%	
TEMPORARY HELP	001-3210-6102	$0.00	$12,480.00	$0.00	$0.00	$12,698.40	1.7%	
SALARY SAVINGS	001-3210-6105	$0.00	-$10,584.00	$0.00	$0.00	-$11,785.34	11.4%	
OVERTIME	001-3210-6139	$8,408.65	$6,614.00	$8,563.35	$8,563.35	$6,613.75	0%	
FICA EXPENSE	001-3210-6141	$34,484.66	$41,960.00	$36,232.47	$36,232.47	$46,555.71	11%	
GROUP HEALTH INSURANCE	001-3210-6142	$113,762.26	$137,872.00	$118,982.43	$118,982.43	$137,438.67	-0.3%	
WORKERS' COMPENSATION	001-3210-6143	$4,139.91	$6,986.00	$3,888.04	$3,888.04	$7,887.17	12.9%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
UNEMPLOYMENT COMPENSATION	001-3210-6145	$2,966.04	$2,691.00	$324.68	$324.68	$2,691.00	0%	
RETIREMENT	001-3210-6146	$44,512.38	$52,845.00	$42,785.86	$42,785.86	$60,736.61	14.9%	
LONGEVITY PAY	001-3210-6148	$8,131.25	$6,918.00	$6,792.50	$6,792.50	$7,874.18	13.8%	
ACCRUED LEAVE PAY	001-3210-6152	$25,297.43	$2,311.00	$2,271.18	$2,271.18	$2,565.23	11%	
TRAVEL	001-3210-6204	$1,324.34	$3,740.00	$1,500.00	$1,500.00	$3,740.00	0%	
TRAINING	001-3210-6206	$655.00	$3,300.00	$2,000.00	$2,000.00	$3,300.00	0%	
PRE-EMPLOYMENT	001-3210-6207	$18.95	$0.00	$1,000.00	$1,000.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-3210-6209	$1,025.00	$2,410.00	$1,500.00	$1,500.00	$2,410.00	0%	
MISC. CONTRACTUAL SERVICES	001-3210-6226	$371,709.33	$105,450.00	$185,129.53	$185,129.53	$105,450.00	0%	
EQUIPMENT RENTAL	001-3210-6245	$22,605.74	$6,000.00	$8,000.00	$8,000.00	$6,000.00	0%	
VEHICLE MAINTENANCE	001-3210-6261	$4,045.97	$4,000.00	$8,000.00	$8,000.00	$4,000.00	0%	
GAS AND OIL	001-3210-6262	$10,977.43	$10,000.00	$15,000.00	$15,000.00	$20,000.00	100%	
EQUIPMENT MAINTENANCE	001-3210-6284	$8,212.15	$4,500.00	$8,000.00	$8,000.00	$4,500.00	0%	
BUILDING MAINT & SUPPLIES	001-3210-6285	$18,391.54	$14,000.00	$21,916.71	$21,916.71	$22,100.00	57.9%	
PROPERTY MAINTENANCE	001-3210-6287	$47,893.17	$40,000.00	$62,000.00	$62,000.00	$40,000.00	0%	
OFFICE SUPPLIES	001-3210-6301	$0.00	$250.00	$0.00	$0.00	$250.00	0%	
OPERATING SUPPLIES	001-3210-6303	$33,804.46	$30,000.00	$30,000.00	$30,000.00	$30,000.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
CHEMICALS	001-3210-6304	$19,896.22	$30,000.00	$25,000.00	$25,000.00	$30,000.00	0%	
UNIFORMS	001-3210-6305	$833.17	$3,000.00	$3,500.00	$3,500.00	$3,000.00	0%	
LANDSCAPE	001-3210-6309	$31,822.84	$32,000.00	$40,000.00	$40,000.00	$32,000.00	0%	
SMALL TOOLS	001-3210-6313	$1,198.80	$3,500.00	$2,500.00	$2,500.00	$3,500.00	0%	
BUILDING SUPPLIES	001-3210-6314	$8,232.72	$8,000.00	$8,300.00	$8,300.00	$8,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-3210-6326	$3,821.69	$4,026.00	$4,026.00	$4,026.00	$4,026.00	0%	
MINOR OPERATING OUTLAY	001-3210-6360	$4,697.58	$0.00	$4,000.00	$4,000.00	$0.00	0%	
OPERATING EQUIPMENT	001-3210-6645	$0.00	$14,000.00	$17,009.02	$17,009.02	$14,000.00	0%	
SALARIES	001-3410-6101	$221,257.73	$241,680.00	$225,000.00	$225,000.00	$264,686.85	9.5%	
TEMPORARY HELP	001-3410-6102	$0.00	$25,500.00	$7,000.00	$7,000.00	$25,946.25	1.8%	
SALARY SAVINGS	001-3410-6105	$0.00	-$4,985.00	$0.00	$0.00	-$5,458.70	9.5%	
OVERTIME	001-3410-6139	$466.32	$0.00	$0.00	$0.00	$0.00	0%	
FICA EXPENSE	001-3410-6141	$16,985.83	$21,054.00	$18,318.93	$18,318.93	$22,865.26	8.6%	
GROUP HEALTH INSURANCE	001-3410-6142	$27,031.49	$25,068.00	$30,838.57	$30,838.57	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-3410-6143	$222.99	$399.00	$222.05	$222.05	$441.15	10.6%	
UNEMPLOYMENT COMPENSATION	001-3410-6145	$1,260.00	$828.00	$24.86	$24.86	$828.00	0%	
RETIREMENT	001-3410-6146	$17,651.61	$22,559.00	$21,386.61	$21,386.61	$25,738.68	14.1%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
LONGEVITY PAY	001-3410-6148	$1,487.50	$1,806.00	$1,806.25	$1,806.25	$1,663.61	-7.9%	
ACCRUED LEAVE PAY	001-3410-6152	$3,107.91	$5,756.00	$5,656.85	$5,656.85	$6,583.44	14.4%	
TRAVEL	001-3410-6204	$2,218.41	$3,715.00	$4,000.00	$4,000.00	$3,515.00	-5.4%	
PRE-EMPLOYMENT/SCREENINGS	001-3410-6207	$537.50	$1,000.00	$1,500.00	$1,500.00	$1,000.00	0%	
DUES & SUBSCRIPTIONS	001-3410-6209	$712.50	$804.00	$804.00	$804.00	$804.00	0%	
TUITION REIMBURSEMENT	001-3410-6213	$8,607.82	$0.00	$5,735.01	$5,735.01	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-3410-6226	$4,200.00	$4,200.00	$4,200.00	$4,200.00	$4,400.00	4.8%	
ADVERTISING	001-3410-6236	$1,060.00	$1,000.00	$4,000.00	$4,000.00	$3,000.00	200%	
OFFICE EQUIP & MAINTENANCE	001-3410-6246	$0.00	$250.00	$0.00	$0.00	$250.00	0%	
RECREATION PROGRAM INSTRUCTORS	001-3410-6257	$58,140.79	$98,545.00	$175,000.00	$175,000.00	$97,545.00	-1%	
OFFICE SUPPLIES	001-3410-6301	$36.52	$300.00	$500.00	$500.00	$300.00	0%	
POSTAGE	001-3410-6302	$3,343.20	$6,000.00	$10,000.00	$10,000.00	$6,000.00	0%	
OPERATING SUPPLIES	001-3410-6303	$0.00	$500.00	$500.00	$500.00	$500.00	0%	
UNIFORMS	001-3410-6305	$101.17	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	
RECREATION PROGRAM SUPPLIES	001-3410-6307	$22,222.36	$25,000.00	$25,000.00	$25,000.00	$35,000.00	40%	
PRINTING	001-3410-6308	$10,356.00	$16,000.00	$25,000.00	$25,000.00	$16,000.00	0%	
RECREATION EQUIPMENT	001-3410-6328	$94.18	$2,000.00	$2,000.00	$2,000.00	$1,000.00	-50%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
BUILDINGS	001-3410-6620	$2,329.00	$0.00	$0.00	$0.00	$0.00	0%	
TRAVEL	001-3420-6204	$0.00	$275.00	$0.00	$0.00	$275.00	0%	
PRE-EMPLOYMENT	001-3420-6207	$0.00	$100.00	$0.00	$0.00	$100.00	0%	
DUES & SUBSCRIPTIONS	001-3420-6209	$16.00	$101.00	$252.57	$252.57	$101.00	0%	
EQUIPMENT RENTAL	001-3420-6245	$0.00	$400.00	$300.00	$300.00	$400.00	0%	
RECREATION PROGRAM INSTRUCTORS	001-3420-6257	$6,062.70	$10,000.00	$10,000.00	$10,000.00	$17,000.00	70%	
VEHICLE MAINTENANCE	001-3420-6261	$1,735.52	$100.00	$200.00	$200.00	$100.00	0%	
GAS AND OIL	001-3420-6262	$102.31	$600.00	$1,000.00	$1,000.00	$600.00	0%	
EQUIPMENT MAINTENANCE	001-3420-6284	$0.00	$300.00	$300.00	$300.00	$300.00	0%	
POSTAGE	001-3420-6302	$180.08	$300.00	$300.00	$300.00	$300.00	0%	
OPERATING SUPPLIES	001-3420-6303	$287.27	$887.00	$600.00	$600.00	$887.00	0%	
UNIFORMS	001-3420-6305	$0.00	$60.00	$0.00	$0.00	$60.00	0%	
RECREATION PROGRAM SUPPLIES	001-3420-6307	$385.20	$3,650.00	$3,000.00	$3,000.00	$7,150.00	95.9%	
PRINTING	001-3420-6308	$0.00	$200.00	$200.00	$200.00	$200.00	0%	
BUILDING SUPPLIES	001-3420-6314	$37.96	$200.00	$200.00	$200.00	$200.00	0%	
RECREATION EQUIPMENT	001-3420-6328	$0.00	$200.00	$200.00	$200.00	$200.00	0%	
Total General Fund:		**$1,677,580.86**	**$1,615,454.00**	**$1,710,267.46**	**$1,710,267.46**	**$1,754,848.01**	**8.6%**	

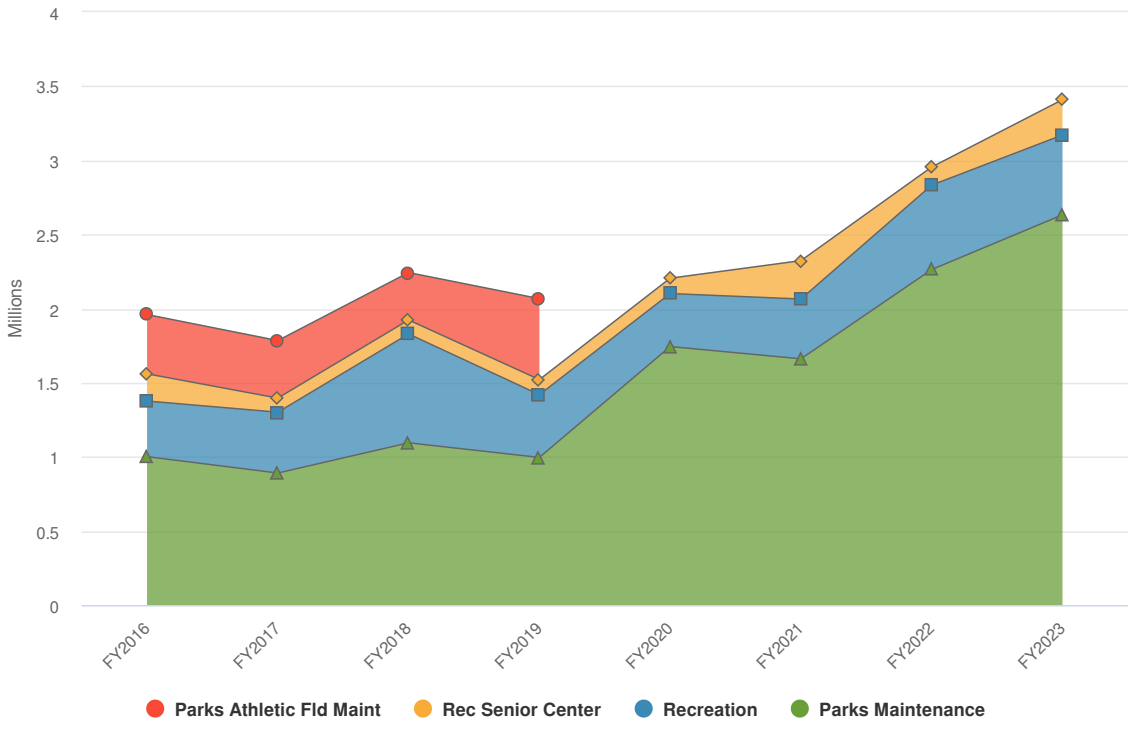
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
Colleyville Economic Development Corporation Fund								
SALARIES	024-3210-6101					$128,753.19	N/A	
FICA EXPENSE	024-3210-6141					$9,848.97	N/A	
GROUP HEALTH INSURANCE	024-3210-6142					$24,988.85	N/A	
WORKERS' COMPENSATION	024-3210-6143					$190.04	N/A	
UNEMPLOYMENT COMPENSATION	024-3210-6145					$414.00	N/A	
RETIREMENT	024-3210-6146					$13,123.83	N/A	
MISC. CONTRACTUAL SERVICES	024-3210-6226-2132A	$11,200.00	$0.00	$12,025.00	$12,025.00	$0.00	0%	
T.R.A. WATER	024-3210-6251	$863.02	$5,628.00	$1,000.00	$1,000.00	$5,628.00	0%	
T.R.A. SEWER	024-3210-6252	$285.45	$0.00	$350.00	$350.00	$0.00	0%	
PROPERTY MAINTENANCE	024-3210-6287	$50,000.00	$310,942.00	$800,709.93	$800,709.93	$310,942.00	0%	
IMPROVEMENTS OTHER THAN BLDG	024-3210-6625	$90,120.00	$325,000.00	$325,000.00	$325,000.00	$950,000.00	192.3%	
CITY PARK RENOVATION	024-3210-7292-2032B	$243,031.45	$0.00	$0.00	$0.00	$0.00	0%	
SALARIES	024-3420-6101	$66,466.91	$70,900.00	$70,431.70	$70,431.70	$75,633.83	6.7%	
FICA EXPENSE	024-3420-6141	$4,928.66	$5,732.00	$5,676.82	$5,676.82	$6,114.16	6.7%	
GROUP HEALTH INSURANCE	024-3420-6142	$17,956.90	$12,534.00	$18,618.96	$18,618.96	$12,494.42	-0.3%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
WORKERS' COMPENSATION	024-3420-6143	$60.13	$109.00	$200.00	$200.00	$117.96	8.2%	
UNEMPLOYMENT COMPENSATION	024-3420-6145	$0.00	$207.00	$207.00	$207.00	$207.00	0%	
RETIREMENT	024-3420-6146	$6,704.39	$7,389.00	$6,827.02	$6,827.02	$8,145.09	10.2%	
LONGEVITY PAY	024-3420-6148	$742.50	$743.00	$832.50	$832.50	$938.64	26.3%	
ACCRUED LEAVE PAY	024-3420-6152	$1,826.29	$3,266.00	$2,942.54	$2,942.54	$3,345.34	2.4%	
COMPUTER SUPPLIES	024-3420-6312	$0.00	$3,600.00	$0.00	$0.00	$3,600.00	0%	
MINOR OPERATING OUTLAY	024-3420-6360	$3,069.00	$0.00	$0.00	$0.00	$0.00	0%	
IMPROVEMENTS OTHER THAN BLDG	024-3420-6625	$0.00	$575,000.00	$0.00	$0.00	$100,000.00	-82.6%	
SR CTR/MLTI GEN FAC RENO	024-3420-7312-2134A	$148,488.95	$0.00	$0.00	$0.00	$0.00	0%	
Total Colleyville Economic Development Corporation Fund:		**$645,743.65**	**$1,321,050.00**	**$1,244,821.47**	**$1,244,821.47**	**$1,654,485.32**	**25.2%**	
Total:		**$2,323,324.51**	**$2,936,504.00**	**$2,955,088.92**	**$2,955,088.92**	**$3,409,333.33**	**16.1%**	

Expenditures by Function

In FY2020, the Parks Athletic Field Maintenance division was dissolved and its expenditures absorbed into the Parks Maintenance budget.

Budgeted and Historical Expenditures by Function



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures							
Leisure Services							
Parks & Recreation							
Parks Maintenance							
SALARIES	001-3210-6101	$432,474.31	$519,833.00	$456,000.00	$456,000.00	$578,826.24	11.3%
TEMPORARY HELP	001-3210-6102	$0.00	$12,480.00	$0.00	$0.00	$12,698.40	1.7%
SALARY SAVINGS	001-3210-6105	$0.00	-$10,584.00	$0.00	$0.00	-$11,785.34	11.4%
OVERTIME	001-3210-6139	$8,408.65	$6,614.00	$8,563.35	$8,563.35	$6,613.75	0%
FICA EXPENSE	001-3210-6141	$34,484.66	$41,960.00	$36,232.47	$36,232.47	$46,555.71	11%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
GROUP HEALTH INSURANCE	001-3210-6142	$113,762.26	$137,872.00	$118,982.43	$118,982.43	$137,438.67	-0.3%
WORKERS' COMPENSATION	001-3210-6143	$4,139.91	$6,986.00	$3,888.04	$3,888.04	$7,887.17	12.9%
UNEMPLOYMENT COMPENSATION	001-3210-6145	$2,966.04	$2,691.00	$324.68	$324.68	$2,691.00	0%
RETIREMENT	001-3210-6146	$44,512.38	$52,845.00	$42,785.86	$42,785.86	$60,736.61	14.9%
LONGEVITY PAY	001-3210-6148	$8,131.25	$6,918.00	$6,792.50	$6,792.50	$7,874.18	13.8%
ACCRUED LEAVE PAY	001-3210-6152	$25,297.43	$2,311.00	$2,271.18	$2,271.18	$2,565.23	11%
TRAVEL	001-3210-6204	$1,324.34	$3,740.00	$1,500.00	$1,500.00	$3,740.00	0%
TRAINING	001-3210-6206	$655.00	$3,300.00	$2,000.00	$2,000.00	$3,300.00	0%
PRE-EMPLOYMENT	001-3210-6207	$18.95	$0.00	$1,000.00	$1,000.00	$0.00	0%
DUES & SUBSCRIPTIONS	001-3210-6209	$1,025.00	$2,410.00	$1,500.00	$1,500.00	$2,410.00	0%
MISC. CONTRACTUAL SERVICES	001-3210-6226	$371,709.33	$105,450.00	$185,129.53	$185,129.53	$105,450.00	0%
EQUIPMENT RENTAL	001-3210-6245	$22,605.74	$6,000.00	$8,000.00	$8,000.00	$6,000.00	0%
VEHICLE MAINTENANCE	001-3210-6261	$4,045.97	$4,000.00	$8,000.00	$8,000.00	$4,000.00	0%
GAS AND OIL	001-3210-6262	$10,977.43	$10,000.00	$15,000.00	$15,000.00	$20,000.00	100%
EQUIPMENT MAINTENANCE	001-3210-6284	$8,212.15	$4,500.00	$8,000.00	$8,000.00	$4,500.00	0%
BUILDING MAINT & SUPPLIES	001-3210-6285	$18,391.54	$14,000.00	$21,916.71	$21,916.71	$22,100.00	57.9%
PROPERTY MAINTENANCE	001-3210-6287	$47,893.17	$40,000.00	$62,000.00	$62,000.00	$40,000.00	0%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
OFFICE SUPPLIES	001-3210-6301	$0.00	$250.00	$0.00	$0.00	$250.00	0%
OPERATING SUPPLIES	001-3210-6303	$33,804.46	$30,000.00	$30,000.00	$30,000.00	$30,000.00	0%
CHEMICALS	001-3210-6304	$19,896.22	$30,000.00	$25,000.00	$25,000.00	$30,000.00	0%
UNIFORMS	001-3210-6305	$833.17	$3,000.00	$3,500.00	$3,500.00	$3,000.00	0%
LANDSCAPE	001-3210-6309	$31,822.84	$32,000.00	$40,000.00	$40,000.00	$32,000.00	0%
SMALL TOOLS	001-3210-6313	$1,198.80	$3,500.00	$2,500.00	$2,500.00	$3,500.00	0%
BUILDING SUPPLIES	001-3210-6314	$8,232.72	$8,000.00	$8,300.00	$8,300.00	$8,000.00	0%
SAFETY EQUIPMENT/SUPPLIES	001-3210-6326	$3,821.69	$4,026.00	$4,026.00	$4,026.00	$4,026.00	0%
MINOR OPERATING OUTLAY	001-3210-6360	$4,697.58	$0.00	$4,000.00	$4,000.00	$0.00	0%
OPERATING EQUIPMENT	001-3210-6645	$0.00	$14,000.00	$17,009.02	$17,009.02	$14,000.00	0%
SALARIES	024-3210-6101					$128,753.19	N/A
FICA EXPENSE	024-3210-6141					$9,848.97	N/A
GROUP HEALTH INSURANCE	024-3210-6142					$24,988.85	N/A
WORKERS' COMPENSATION	024-3210-6143					$190.04	N/A
UNEMPLOYMENT COMPENSATION	024-3210-6145					$414.00	N/A
RETIREMENT	024-3210-6146					$13,123.83	N/A

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
MISC. CONTRACTUAL SERVICES	024-3210-6226-2132A	$11,200.00	$0.00	$12,025.00	$12,025.00	$0.00	0%
T.R.A. WATER	024-3210-6251	$863.02	$5,628.00	$1,000.00	$1,000.00	$5,628.00	0%
T.R.A. SEWER	024-3210-6252	$285.45	$0.00	$350.00	$350.00	$0.00	0%
PROPERTY MAINTENANCE	024-3210-6287	$50,000.00	$310,942.00	$800,709.93	$800,709.93	$310,942.00	0%
IMPROVEMENTS OTHER THAN BLDG	024-3210-6625	$90,120.00	$325,000.00	$325,000.00	$325,000.00	$950,000.00	192.3%
CITY PARK RENOVATION	024-3210-7292-2032B	$243,031.45	$0.00	$0.00	$0.00	$0.00	0%
Total Parks Maintenance:		**$1,660,842.91**	**$1,739,672.00**	**$2,263,306.70**	**$2,263,306.70**	**$2,632,266.50**	**51.3%**
Recreation							
SALARIES	001-3410-6101	$221,257.73	$241,680.00	$225,000.00	$225,000.00	$264,686.85	9.5%
TEMPORARY HELP	001-3410-6102	$0.00	$25,500.00	$7,000.00	$7,000.00	$25,946.25	1.8%
SALARY SAVINGS	001-3410-6105	$0.00	-$4,985.00	$0.00	$0.00	-$5,458.70	9.5%
OVERTIME	001-3410-6139	$466.32	$0.00	$0.00	$0.00	$0.00	0%
FICA EXPENSE	001-3410-6141	$16,985.83	$21,054.00	$18,318.93	$18,318.93	$22,865.26	8.6%
GROUP HEALTH INSURANCE	001-3410-6142	$27,031.49	$25,068.00	$30,838.57	$30,838.57	$24,988.85	-0.3%
WORKERS' COMPENSATION	001-3410-6143	$222.99	$399.00	$222.05	$222.05	$441.15	10.6%
UNEMPLOYMENT COMPENSATION	001-3410-6145	$1,260.00	$828.00	$24.86	$24.86	$828.00	0%
RETIREMENT	001-3410-6146	$17,651.61	$22,559.00	$21,386.61	$21,386.61	$25,738.68	14.1%

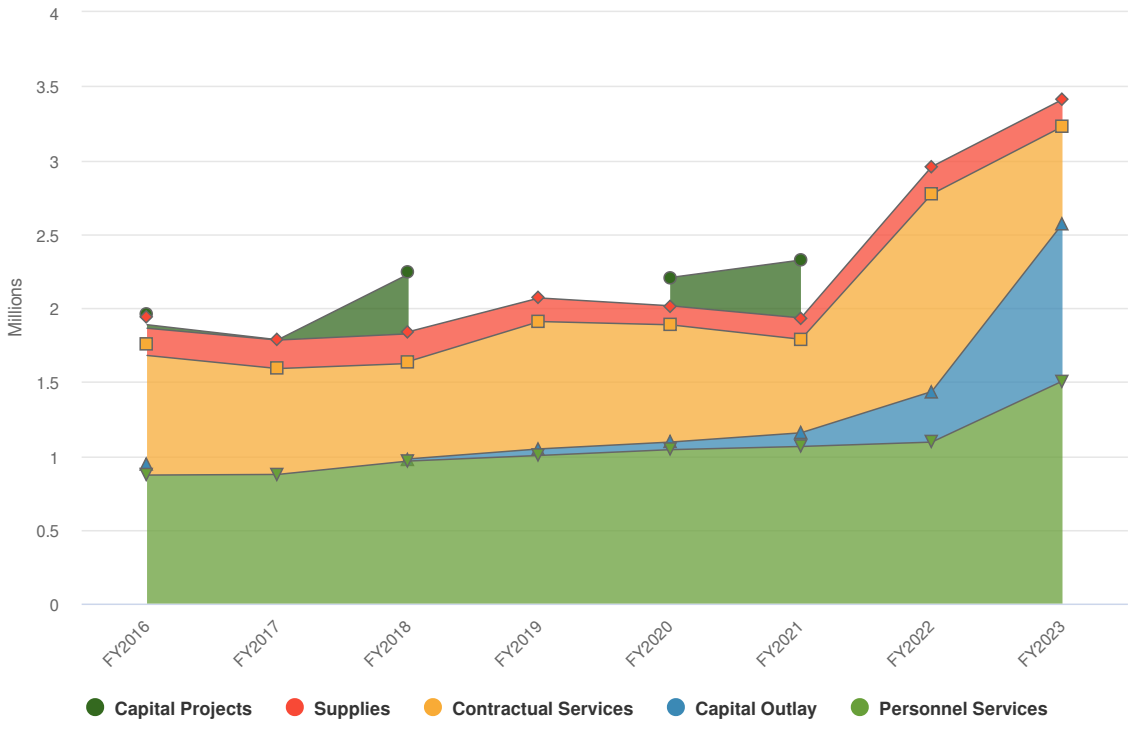
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
LONGEVITY PAY	001-3410-6148	$1,487.50	$1,806.00	$1,806.25	$1,806.25	$1,663.61	-7.9%
ACCRUED LEAVE PAY	001-3410-6152	$3,107.91	$5,756.00	$5,656.85	$5,656.85	$6,583.44	14.4%
TRAVEL	001-3410-6204	$2,218.41	$3,715.00	$4,000.00	$4,000.00	$3,515.00	-5.4%
PRE-EMPLOYMENT	001-3410-6207	$537.50	$1,000.00	$1,500.00	$1,500.00	$1,000.00	0%
DUES & SUBSCRIPTIONS	001-3410-6209	$712.50	$804.00	$804.00	$804.00	$804.00	0%
TUITION REIMBURSEMENT	001-3410-6213	$8,607.82	$0.00	$5,735.01	$5,735.01	$0.00	0%
MISC. CONTRACTUAL SERVICES	001-3410-6226	$4,200.00	$4,200.00	$4,200.00	$4,200.00	$4,400.00	4.8%
ADVERTISING	001-3410-6236	$1,060.00	$1,000.00	$4,000.00	$4,000.00	$3,000.00	200%
OFFICE EQUIP & MAINTENANCE	001-3410-6246	$0.00	$250.00	$0.00	$0.00	$250.00	0%
RECREATION PROGRAM INSTRUCTORS	001-3410-6257	$58,140.79	$98,545.00	$175,000.00	$175,000.00	$97,545.00	-1%
OFFICE SUPPLIES	001-3410-6301	$36.52	$300.00	$500.00	$500.00	$300.00	0%
POSTAGE	001-3410-6302	$3,343.20	$6,000.00	$10,000.00	$10,000.00	$6,000.00	0%
OPERATING SUPPLIES	001-3410-6303	$0.00	$500.00	$500.00	$500.00	$500.00	0%
UNIFORMS	001-3410-6305	$101.17	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%
RECREATION PROGRAM SUPPLIES	001-3410-6307	$22,222.36	$25,000.00	$25,000.00	$25,000.00	$35,000.00	40%
PRINTING	001-3410-6308	$10,356.00	$16,000.00	$25,000.00	$25,000.00	$16,000.00	0%
RECREATION EQUIPMENT	001-3410-6328	$94.18	$2,000.00	$2,000.00	$2,000.00	$1,000.00	-50%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
BUILDINGS	001-3410-6620	$2,329.00	$0.00	$0.00	$0.00	$0.00	0%
Total Recreation:		**$403,430.83**	**$499,979.00**	**$569,493.12**	**$569,493.12**	**$538,597.39**	**7.7%**
Rec Senior Center							
TRAVEL	001-3420-6204	$0.00	$275.00	$0.00	$0.00	$275.00	0%
PRE-EMPLOYMENT	001-3420-6207	$0.00	$100.00	$0.00	$0.00	$100.00	0%
DUES & SUBSCRIPTIONS	001-3420-6209	$16.00	$101.00	$252.57	$252.57	$101.00	0%
EQUIPMENT RENTAL	001-3420-6245	$0.00	$400.00	$300.00	$300.00	$400.00	0%
RECREATION PROGRAM INSTRUCTORS	001-3420-6257	$6,062.70	$10,000.00	$10,000.00	$10,000.00	$17,000.00	70%
VEHICLE MAINTENANCE	001-3420-6261	$1,735.52	$100.00	$200.00	$200.00	$100.00	0%
GAS AND OIL	001-3420-6262	$102.31	$600.00	$1,000.00	$1,000.00	$600.00	0%
EQUIPMENT MAINTENANCE	001-3420-6284	$0.00	$300.00	$300.00	$300.00	$300.00	0%
POSTAGE	001-3420-6302	$180.08	$300.00	$300.00	$300.00	$300.00	0%
OPERATING SUPPLIES	001-3420-6303	$287.27	$887.00	$600.00	$600.00	$887.00	0%
UNIFORMS	001-3420-6305	$0.00	$60.00	$0.00	$0.00	$60.00	0%
RECREATION PROGRAM SUPPLIES	001-3420-6307	$385.20	$3,650.00	$3,000.00	$3,000.00	$7,150.00	95.9%
PRINTING	001-3420-6308	$0.00	$200.00	$200.00	$200.00	$200.00	0%
BUILDING SUPPLIES	001-3420-6314	$37.96	$200.00	$200.00	$200.00	$200.00	0%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
RECREATION EQUIPMENT	001-3420-6328	$0.00	$200.00	$200.00	$200.00	$200.00	0%
SALARIES	024-3420-6101	$66,466.91	$70,900.00	$70,431.70	$70,431.70	$75,633.83	6.7%
FICA EXPENSE	024-3420-6141	$4,928.66	$5,732.00	$5,676.82	$5,676.82	$6,114.16	6.7%
GROUP HEALTH INSURANCE	024-3420-6142	$17,956.90	$12,534.00	$18,618.96	$18,618.96	$12,494.42	-0.3%
WORKERS' COMPENSATION	024-3420-6143	$60.13	$109.00	$200.00	$200.00	$117.96	8.2%
UNEMPLOYMENT COMPENSATION	024-3420-6145	$0.00	$207.00	$207.00	$207.00	$207.00	0%
RETIREMENT	024-3420-6146	$6,704.39	$7,389.00	$6,827.02	$6,827.02	$8,145.09	10.2%
LONGEVITY PAY	024-3420-6148	$742.50	$743.00	$832.50	$832.50	$938.64	26.3%
ACCRUED LEAVE PAY	024-3420-6152	$1,826.29	$3,266.00	$2,942.54	$2,942.54	$3,345.34	2.4%
COMPUTER SUPPLIES	024-3420-6312	$0.00	$3,600.00	$0.00	$0.00	$3,600.00	0%
MINOR OPERATING OUTLAY	024-3420-6360	$3,069.00	$0.00	$0.00	$0.00	$0.00	0%
IMPROVEMENTS OTHER THAN BLDG	024-3420-6625	$0.00	$575,000.00	$0.00	$0.00	$100,000.00	-82.6%
SR CTR/MLTI GEN FAC RENO	024-3420-7312-2134A	$148,488.95	$0.00	$0.00	$0.00	$0.00	0%
Total Rec Senior Center:		**$259,050.77**	**$696,853.00**	**$122,289.11**	**$122,289.11**	**$238,469.44**	**-65.8%**
Total Parks & Recreation:		**$2,323,324.51**	**$2,936,504.00**	**$2,955,088.92**	**$2,955,088.92**	**$3,409,333.33**	**16.1%**
Total Leisure Services:		**$2,323,324.51**	**$2,936,504.00**	**$2,955,088.92**	**$2,955,088.92**	**$3,409,333.33**	**16.1%**
Total Expenditures:		**$2,323,324.51**	**$2,936,504.00**	**$2,955,088.92**	**$2,955,088.92**	**$3,409,333.33**	**16.1%**

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
Expense Objects								
Personnel Services								
SALARIES	001-3210-6101	$432,474.31	$519,833.00	$456,000.00	$456,000.00	$578,826.24	11.3%	
TEMPORARY HELP	001-3210-6102	$0.00	$12,480.00	$0.00	$0.00	$12,698.40	1.7%	
SALARY SAVINGS	001-3210-6105	$0.00	-$10,584.00	$0.00	$0.00	-$11,785.34	11.4%	
OVERTIME	001-3210-6139	$8,408.65	$6,614.00	$8,563.35	$8,563.35	$6,613.75	0%	
FICA EXPENSE	001-3210-6141	$34,484.66	$41,960.00	$36,232.47	$36,232.47	$46,555.71	11%	
GROUP HEALTH INSURANCE	001-3210-6142	$113,762.26	$137,872.00	$118,982.43	$118,982.43	$137,438.67	-0.3%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
WORKERS' COMPENSATION	001-3210-6143	$4,139.91	$6,986.00	$3,888.04	$3,888.04	$7,887.17	12.9%	
UNEMPLOYMENT COMPENSATION	001-3210-6145	$2,966.04	$2,691.00	$324.68	$324.68	$2,691.00	0%	
RETIREMENT	001-3210-6146	$44,512.38	$52,845.00	$42,785.86	$42,785.86	$60,736.61	14.9%	
LONGEVITY PAY	001-3210-6148	$8,131.25	$6,918.00	$6,792.50	$6,792.50	$7,874.18	13.8%	
ACCRUED LEAVE PAY	001-3210-6152	$25,297.43	$2,311.00	$2,271.18	$2,271.18	$2,565.23	11%	
SALARIES	001-3410-6101	$221,257.73	$241,680.00	$225,000.00	$225,000.00	$264,686.85	9.5%	
TEMPORARY HELP	001-3410-6102	$0.00	$25,500.00	$7,000.00	$7,000.00	$25,946.25	1.8%	
SALARY SAVINGS	001-3410-6105	$0.00	-$4,985.00	$0.00	$0.00	-$5,458.70	9.5%	
OVERTIME	001-3410-6139	$466.32	$0.00	$0.00	$0.00	$0.00	0%	
FICA EXPENSE	001-3410-6141	$16,985.83	$21,054.00	$18,318.93	$18,318.93	$22,865.26	8.6%	
GROUP HEALTH INSURANCE	001-3410-6142	$27,031.49	$25,068.00	$30,838.57	$30,838.57	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-3410-6143	$222.99	$399.00	$222.05	$222.05	$441.15	10.6%	
UNEMPLOYMENT COMPENSATION	001-3410-6145	$1,260.00	$828.00	$24.86	$24.86	$828.00	0%	
RETIREMENT	001-3410-6146	$17,651.61	$22,559.00	$21,386.61	$21,386.61	$25,738.68	14.1%	
LONGEVITY PAY	001-3410-6148	$1,487.50	$1,806.00	$1,806.25	$1,806.25	$1,663.61	-7.9%	
ACCRUED LEAVE PAY	001-3410-6152	$3,107.91	$5,756.00	$5,656.85	$5,656.85	$6,583.44	14.4%	
SALARIES	024-3210-6101					$128,753.19	N/A	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
FICA EXPENSE	024-3210-6141					$9,848.97	N/A	
GROUP HEALTH INSURANCE	024-3210-6142					$24,988.85	N/A	
WORKERS' COMPENSATION	024-3210-6143					$190.04	N/A	
UNEMPLOYMENT COMPENSATION	024-3210-6145					$414.00	N/A	
RETIREMENT	024-3210-6146					$13,123.83	N/A	
SALARIES	024-3420-6101	$66,466.91	$70,900.00	$70,431.70	$70,431.70	$75,633.83	6.7%	
FICA EXPENSE	024-3420-6141	$4,928.66	$5,732.00	$5,676.82	$5,676.82	$6,114.16	6.7%	
GROUP HEALTH INSURANCE	024-3420-6142	$17,956.90	$12,534.00	$18,618.96	$18,618.96	$12,494.42	-0.3%	
WORKERS' COMPENSATION	024-3420-6143	$60.13	$109.00	$200.00	$200.00	$117.96	8.2%	
UNEMPLOYMENT COMPENSATION	024-3420-6145	$0.00	$207.00	$207.00	$207.00	$207.00	0%	
RETIREMENT	024-3420-6146	$6,704.39	$7,389.00	$6,827.02	$6,827.02	$8,145.09	10.2%	
LONGEVITY PAY	024-3420-6148	$742.50	$743.00	$832.50	$832.50	$938.64	26.3%	
ACCRUED LEAVE PAY	024-3420-6152	$1,826.29	$3,266.00	$2,942.54	$2,942.54	$3,345.34	2.4%	
Total Personnel Services:		**$1,062,334.05**	**$1,220,471.00**	**$1,091,831.15**	**$1,091,831.15**	**$1,504,700.33**	**23.3%**	
Contractual Services								
TRAVEL	001-3210-6204	$1,324.34	$3,740.00	$1,500.00	$1,500.00	$3,740.00	0%	
TRAINING	001-3210-6206	$655.00	$3,300.00	$2,000.00	$2,000.00	$3,300.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
PRE-EMPLOYMENT	001-3210-6207	$18.95	$0.00	$1,000.00	$1,000.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-3210-6209	$1,025.00	$2,410.00	$1,500.00	$1,500.00	$2,410.00	0%	
MISC. CONTRACTUAL SERVICES	001-3210-6226	$371,709.33	$105,450.00	$185,129.53	$185,129.53	$105,450.00	0%	
EQUIPMENT RENTAL	001-3210-6245	$22,605.74	$6,000.00	$8,000.00	$8,000.00	$6,000.00	0%	
VEHICLE MAINTENANCE	001-3210-6261	$4,045.97	$4,000.00	$8,000.00	$8,000.00	$4,000.00	0%	
GAS AND OIL	001-3210-6262	$10,977.43	$10,000.00	$15,000.00	$15,000.00	$20,000.00	100%	
EQUIPMENT MAINTENANCE	001-3210-6284	$8,212.15	$4,500.00	$8,000.00	$8,000.00	$4,500.00	0%	
BUILDING MAINT & SUPPLIES	001-3210-6285	$18,391.54	$14,000.00	$21,916.71	$21,916.71	$22,100.00	57.9%	
PROPERTY MAINTENANCE	001-3210-6287	$47,893.17	$40,000.00	$62,000.00	$62,000.00	$40,000.00	0%	
TRAVEL	001-3410-6204	$2,218.41	$3,715.00	$4,000.00	$4,000.00	$3,515.00	-5.4%	
PRE-EMPLOYMENT	001-3410-6207	$537.50	$1,000.00	$1,500.00	$1,500.00	$1,000.00	0%	
DUES & SUBSCRIPTIONS	001-3410-6209	$712.50	$804.00	$804.00	$804.00	$804.00	0%	
TUITION REIMBURSEMENT	001-3410-6213	$8,607.82	$0.00	$5,735.01	$5,735.01	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-3410-6226	$4,200.00	$4,200.00	$4,200.00	$4,200.00	$4,400.00	4.8%	
ADVERTISING	001-3410-6236	$1,060.00	$1,000.00	$4,000.00	$4,000.00	$3,000.00	200%	
OFFICE EQUIP & MAINTENANCE	001-3410-6246	$0.00	$250.00	$0.00	$0.00	$250.00	0%	
RECREATION PROGRAM INSTRUCTORS	001-3410-6257	$58,140.79	$98,545.00	$175,000.00	$175,000.00	$97,545.00	-1%	

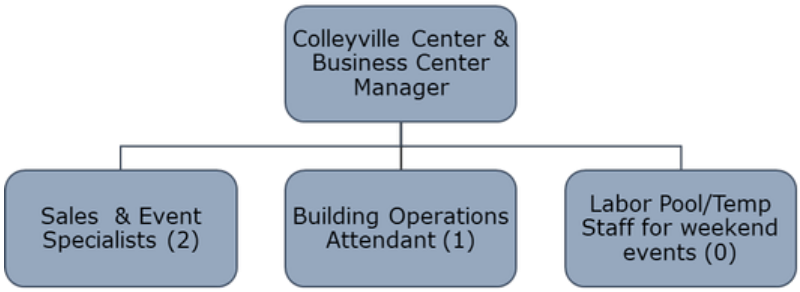
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
TRAVEL	001-3420-6204	$0.00	$275.00	$0.00	$0.00	$275.00	0%	
PRE-EMPLOYMENT	001-3420-6207	$0.00	$100.00	$0.00	$0.00	$100.00	0%	
DUES & SUBSCRIPTIONS	001-3420-6209	$16.00	$101.00	$252.57	$252.57	$101.00	0%	
EQUIPMENT RENTAL	001-3420-6245	$0.00	$400.00	$300.00	$300.00	$400.00	0%	
RECREATION PROGRAM INSTRUCTORS	001-3420-6257	$6,062.70	$10,000.00	$10,000.00	$10,000.00	$17,000.00	70%	
VEHICLE MAINTENANCE	001-3420-6261	$1,735.52	$100.00	$200.00	$200.00	$100.00	0%	
GAS AND OIL	001-3420-6262	$102.31	$600.00	$1,000.00	$1,000.00	$600.00	0%	
EQUIPMENT MAINTENANCE	001-3420-6284	$0.00	$300.00	$300.00	$300.00	$300.00	0%	
MISC. CONTRACTUAL SERVICES	024-3210-6226-2132A	$11,200.00	$0.00	$12,025.00	$12,025.00	$0.00	0%	
T.R.A. WATER	024-3210-6251	$863.02	$5,628.00	$1,000.00	$1,000.00	$5,628.00	0%	
T.R.A. SEWER	024-3210-6252	$285.45	$0.00	$350.00	$350.00	$0.00	0%	
PROPERTY MAINTENANCE	024-3210-6287	$50,000.00	$310,942.00	$800,709.93	$800,709.93	$310,942.00	0%	
Total Contractual Services:		**$632,600.64**	**$631,360.00**	**$1,335,422.75**	**$1,335,422.75**	**$657,460.00**	**4.1%**	
Supplies								
OFFICE SUPPLIES	001-3210-6301	$0.00	$250.00	$0.00	$0.00	$250.00	0%	
OPERATING SUPPLIES	001-3210-6303	$33,804.46	$30,000.00	$30,000.00	$30,000.00	$30,000.00	0%	
CHEMICALS	001-3210-6304	$19,896.22	$30,000.00	$25,000.00	$25,000.00	$30,000.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
UNIFORMS	001-3210-6305	$833.17	$3,000.00	$3,500.00	$3,500.00	$3,000.00	0%	
LANDSCAPE	001-3210-6309	$31,822.84	$32,000.00	$40,000.00	$40,000.00	$32,000.00	0%	
SMALL TOOLS	001-3210-6313	$1,198.80	$3,500.00	$2,500.00	$2,500.00	$3,500.00	0%	
BUILDING SUPPLIES	001-3210-6314	$8,232.72	$8,000.00	$8,300.00	$8,300.00	$8,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-3210-6326	$3,821.69	$4,026.00	$4,026.00	$4,026.00	$4,026.00	0%	
MINOR OPERATING OUTLAY	001-3210-6360	$4,697.58	$0.00	$4,000.00	$4,000.00	$0.00	0%	
OFFICE SUPPLIES	001-3410-6301	$36.52	$300.00	$500.00	$500.00	$300.00	0%	
POSTAGE	001-3410-6302	$3,343.20	$6,000.00	$10,000.00	$10,000.00	$6,000.00	0%	
OPERATING SUPPLIES	001-3410-6303	$0.00	$500.00	$500.00	$500.00	$500.00	0%	
UNIFORMS	001-3410-6305	$101.17	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	
RECREATION PROGRAM SUPPLIES	001-3410-6307	$22,222.36	$25,000.00	$25,000.00	$25,000.00	$35,000.00	40%	
PRINTING	001-3410-6308	$10,356.00	$16,000.00	$25,000.00	$25,000.00	$16,000.00	0%	
RECREATION EQUIPMENT	001-3410-6328	$94.18	$2,000.00	$2,000.00	$2,000.00	$1,000.00	-50%	
POSTAGE	001-3420-6302	$180.08	$300.00	$300.00	$300.00	$300.00	0%	
OPERATING SUPPLIES	001-3420-6303	$287.27	$887.00	$600.00	$600.00	$887.00	0%	
UNIFORMS	001-3420-6305	$0.00	$60.00	$0.00	$0.00	$60.00	0%	
RECREATION PROGRAM SUPPLIES	001-3420-6307	$385.20	$3,650.00	$3,000.00	$3,000.00	$7,150.00	95.9%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Not
PRINTING	001-3420-6308	$0.00	$200.00	$200.00	$200.00	$200.00	0%	
BUILDING SUPPLIES	001-3420-6314	$37.96	$200.00	$200.00	$200.00	$200.00	0%	
RECREATION EQUIPMENT	001-3420-6328	$0.00	$200.00	$200.00	$200.00	$200.00	0%	
COMPUTER SUPPLIES	024-3420-6312	$0.00	$3,600.00	$0.00	$0.00	$3,600.00	0%	
MINOR OPERATING OUTLAY	024-3420-6360	$3,069.00	$0.00	$0.00	$0.00	$0.00	0%	
Total Supplies:		**$144,420.42**	**$170,673.00**	**$185,826.00**	**$185,826.00**	**$183,173.00**	**7.3%**	
Capital Outlay								
OPERATING EQUIPMENT	001-3210-6645	$0.00	$14,000.00	$17,009.02	$17,009.02	$14,000.00	0%	
BUILDINGS	001-3410-6620	$2,329.00	$0.00	$0.00	$0.00	$0.00	0%	
IMPROVEMENTS OTHER THAN BLDG	024-3210-6625	$90,120.00	$325,000.00	$325,000.00	$325,000.00	$950,000.00	192.3%	
IMPROVEMENTS OTHER THAN BLDG	024-3420-6625	$0.00	$575,000.00	$0.00	$0.00	$100,000.00	-82.6%	
Total Capital Outlay:		**$92,449.00**	**$914,000.00**	**$342,009.02**	**$342,009.02**	**$1,064,000.00**	**16.4%**	
Capital Projects								
CITY PARK RENOVATION	024-3210-7292-2032B	$243,031.45	$0.00	$0.00	$0.00	$0.00	0%	
SR CTR/MLTI GEN FAC RENO	024-3420-7312-2134A	$148,488.95	$0.00	$0.00	$0.00	$0.00	0%	
Total Capital Projects:		**$391,520.40**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**0%**	
Total Expense Objects:		**$2,323,324.51**	**$2,936,504.00**	**$2,955,088.92**	**$2,955,088.92**	**$3,409,333.33**	**16.1%**	

Colleyville Center

Leslie Hill
Colleyville Center Manager



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Colleyville Center	4.00	4.00	4.00	4.00	4.00	

The Colleyville Center provides a unique meeting venue for the citizens of Colleyville. Built to provide our community a central location for civic meetings and socialization, the Center is known for offering- "Your day. Your way. Our place."

This Center provides customer service to individuals, businesses and non-profits, whether local resident or non-resident. Additionally, the Center provides customer service to all City Departments through special events, training and safety seminars, health fairs, job fairs and public space for town hall communication and updates by Colleyville City Government.

Core Services

The Colleyville Center Teams goal is delivering the following core services;

2.1 – Provide responsive, efficient city services

Provision of First Class Customer Service

Customer service is paramount to all customer segments utilizing the Center. The provision of excellent service is a reflection of City Management direction and commitment to not only Colleyville but also outlying communities who use the venue. The Department's weekend event staff and weekday operation staff provide face-to-face, intentional and engaging customer service. Customer satisfaction surveys following each event provide essential feedback for both employee training and feedback for ongoing facility improvements.

The Center is proactive in providing a safe environment for citizens and their guests. Emergencies, pandemics and acts of nature can happen. The 2020 COVID pandemic will remain a pivotal influence on Department operations and the provision of a safe, sanitized, socially distanced meeting and social environment for citizens. (Staff monitor security cameras during business hours with motion surveillance after hours.)

Continued networking and partnerships within local Colleyville businesses and civic organizations helps the Center capitalize on the provision of cost effective services as well as fuel the local Colleyville economy. Staff will continue to act as conduits of communication for City Management as we provide community outreach to local businesses during what is expected to be another tough, pandemic influenced year. Currently, Center management has developed relationships with local Colleyville businesses, securing discounts on catering services, hotel shuttle services, linens, food, alcohol, floral, and lighting packages for client events.

In addition, partnerships with Colleyville civic organizations like National Charity League, Lion's Club, Women's Club and Garden Club will be leveraged to access grants or cash donations. Funding will be used to update venue appliances, purchase security cameras, or aesthetically improve the grounds with landscape gardens.

5.2 – Support a variety of community events, concerts, and celebrations
5.3 – Provide attractive facilities for leisure and recreation

Provide a Venue for Public Events, Meetings, and City Business

The Colleyville Center provides a forum for interaction and communication between citizens, City Council, and City Management. From town hall meetings, civic organization meetings, business seminars, city department meetings, and public events, the Center provides an informal, neutral place for fellowship, community work, public discourse, and dissemination of public information.

Over 60% of meetings held at the Center are booked by Colleyville Civic organizations or residents who enjoy deeply discounted rental rates. Staff will continue to support these groups with the departments' membership in the organizations who utilize the venue.
With a central location in the City of Colleyville, the Center and its grounds provide a palette for life events. Whether a holiday themed city event with concerts, fundraising banquets, baptisms, birthdays, graduations, or memorials, the Center will remain a hub for the community and our citizen celebrations in 2023.
Maintaining a community asset is integral to ensure its availability for future generations. The Colleyville Center was completed almost 25 years ago through citizen fundraising and a bond issue. Since that time, upgrades have been done to improve technology, and increase useable patio and grounds for ceremonies and receptions. In 2023 the ongoing development of a park like setting to the existing 7 acres will continue with the Center partnering with the Colleyville Garden Club on landscaping improvements. Dated lighting was recently replaced thru out the lobby, meeting rooms and Grand Hall.
With over 25,000 guests utilizing the facility annually, staffing will remain small but mighty. The Center will continue to retain four full time employees conducting event support and sales while maintaining the building to high, sanitized standards.

Provide a venue that generates rental revenue to offset operating expenses

In an effort to offset the maintenance and operation expense of maintaining the Center, the facility is made available for private use at retail rates that are competitive in the venue rental market. Center marketing efforts concentrate on three targeted segments: Residents, Non-Resident, and Business.

Incremental revenue sources include value-added services such as up-lighting, refreshments and linens. The Colleyville Center is a popular venue for both wedding ceremonies and receptions. Over the last 3 years, marketing has focused on bringing in businesses to fill the Monday-Friday 8am-5pm time blocks. Rental rates for these customers are 20% higher than resident rates. Staff efforts will continue to maximize revenue and utilization, while still being sensitive to resident and civic use and maintaining rates set by our City Council.

In order to stay relevant in an extremely competitive venue market, the Center Advisory Committee, comprised of both citizens and civic organizations, reviews Center rates annually. Staff will once again provide findings in early 2023 for Advisory Committee review. If services currently provided need any inflationary increase, the Center Advisory Committee provide recommendations to City Council with any approved Council increase taking effect FY2024.

Performance Measures & Vital Statistics

Performance Measures	FY 2016	FY 2017	FY 2018	FY 2019	*FY 2020	FY 2021	FY

Percent of customer satisfaction “Excellent” ratings	98%	97%	97%	97.5%	97%	97.4%	9
Number of events held	376	405	320	314	128	200	
Cost Recovery	62%	65%	60%	50%	27%	76%	
Vital Statistics	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY
Revenue	$209,919	$230,612	$180,000	$158,242	$92,110	$145,281	$1
Percentage of events generating economic impact for local business	60%	70%	70%	70%	50%	75%	

5-Year + Outlook

In order to maintain a state of the art venue that attracts business and social events, it is necessary to upgrade, and as needed, renovate the venue asset. The Colleyville Center is entering its 25th year of operation and the facility is showing its age, requiring capital improvements. These are detailed in the departmental objectives section, below.

The Colleyville Center’s unique value to the community as an amenity and to local businesses as an economic generator will continue to mature. The majority of the weekday rentals continue to be comprised of residents and non-profit groups utilizing the Center for meetings. Although they are the primary users of the facility, only 16% of current revenue is generated by these groups. Resident venue fees will remain unchanged and continue to remain deeply discounted, at 20%, providing an additional incentive for resident usage.

Targeted marketing efforts will continue to both non-resident and business segments. With 35% of current revenue generated by the non-local weekend rentals, the Center will concentrate on the non-resident segment for both revenue growth and to fuel use of services provided by local Colleyville businesses. Weekend weddings and multi-day business seminars continue to provide the largest opportunity. Additional marketing funding for, and presence on, social media will be necessary to reach these segments and expand visibility in the DFW market, in addition to our residents.

Departmental Specific Objectives

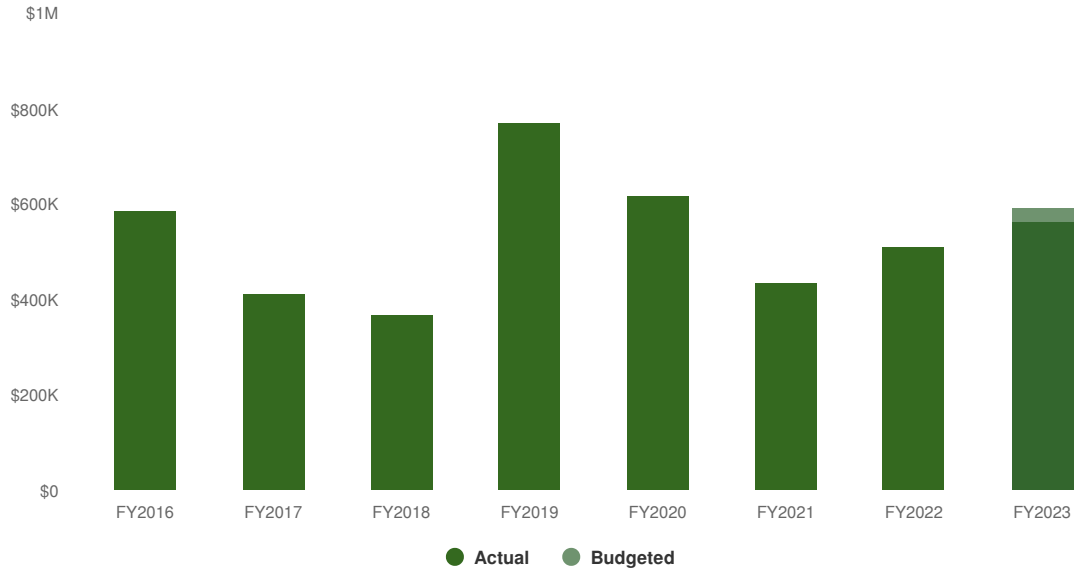
Description	Timeline	Strategic Goal Link
Add outdoor electrical outlets for lighting	**Within a 5-year horizon**	**5.3 Provide attractive facilities for leisure and recreation**
Add VIP covered parking	**Within a 10- year horizon**	**5.3 Provide attractive facilities for leisure and recreation**
Remodel bathroom to include new stalls, toilets, sinks and light xtures	**Within a 5-year horizon**	**5.3 Provide attractive facilities for leisure and recreation**

Additional storage space for tables, chairs and audio video equipment	Within a 5-10 year horizon	2.1 Provide responsive, efficient city services
Replacement of fogged palladium windows and decaying wood frame	Within a 5-year horizon	5.3 Provide attractive facilities for leisure and recreation

Expenditures Summary

$590,343 **$590,343**
(100.00% vs. prior year)

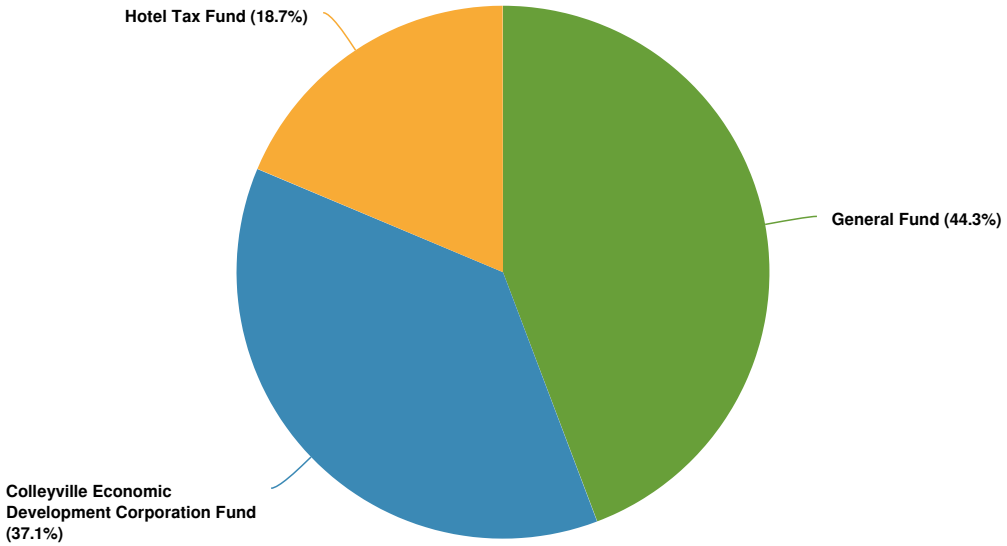
Colleyville Center Proposed and Historical Budget vs. Actual



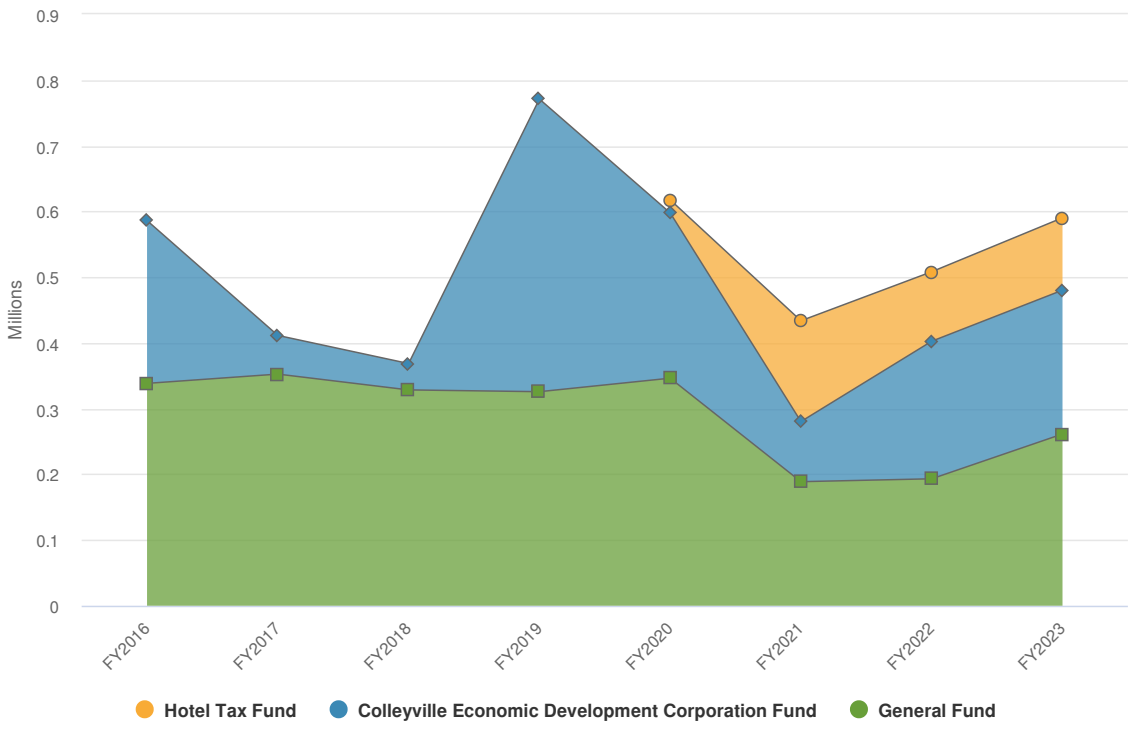
Expenditures by Fund

The majority of the Colleyville Center's expenses are allocated to the General Fund. However, a portion of the Center's advertising costs was well as two upper-level positions are paid for out of both the Economic Development Corporation Fund and the Hotel Tax Fund. Any major capital expenses will usually come out of non-General Fund budgets as well.

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



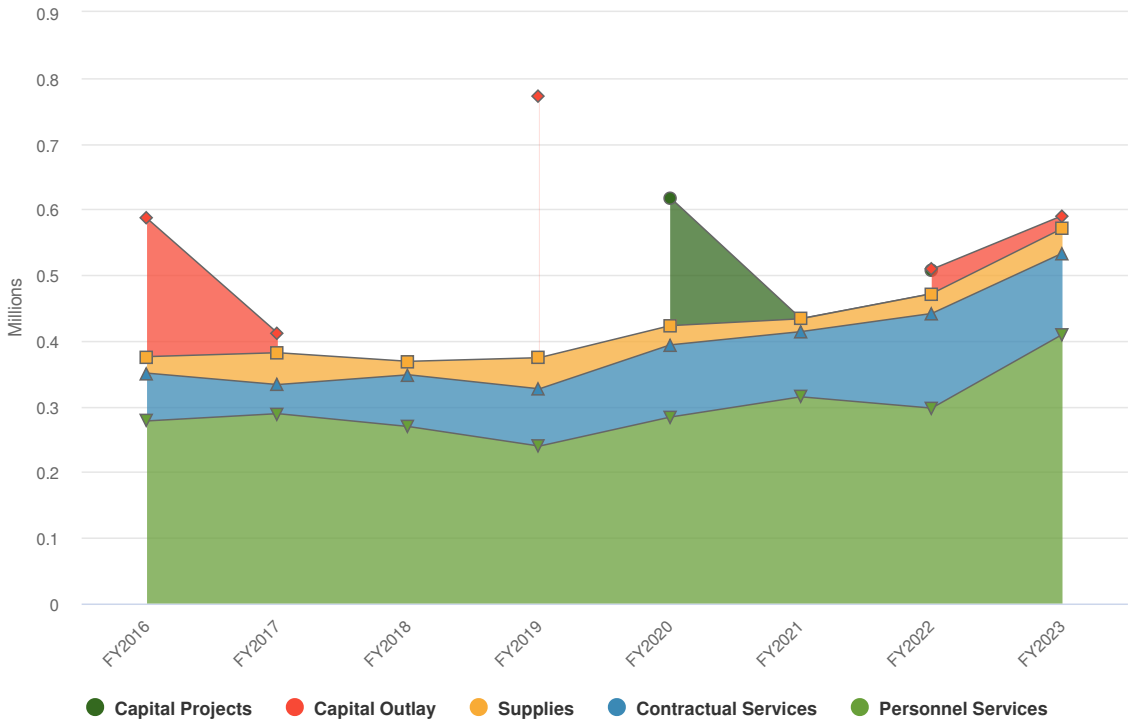
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
General Fund								
SALARIES	001-3710-6101	$69,949.26	$73,890.00	$65,000.00	$65,000.00	$96,388.79	30.4%	
TEMPORARY HELP	001-3710-6102	$11,844.29	$26,115.00	$16,000.00	$16,000.00	$26,572.01	1.7%	
SALARY SAVINGS	001-3710-6105	$0.00	-$2,084.00	$0.00	$0.00	-$2,532.60	21.5%	
OVERTIME	001-3710-6139	$4,223.12	$3,096.00	$2,782.93	$2,782.93	$3,096.25	0%	
FICA EXPENSE	001-3710-6141	$6,833.03	$7,970.00	$6,242.97	$6,242.97	$9,687.62	21.6%	
GROUP HEALTH INSURANCE	001-3710-6142	$17,991.96	$25,068.00	$15,858.66	$15,858.66	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-3710-6143	$2,029.67	$3,591.00	$3,591.00	$3,591.00	$4,545.74	26.6%	
UNEMPLOYMENT COMPENSATION	001-3710-6145	$1,401.75	$414.00	$414.00	$414.00	$414.00	0%	
RETIREMENT	001-3710-6146	$7,619.06	$7,654.00	$6,035.89	$6,035.89	$10,198.40	33.2%	
LONGEVITY PAY	001-3710-6148	$255.00	$608.00	$607.50	$607.50	$572.34	-5.9%	
TRAVEL	001-3710-6204	$475.00	$700.00	$500.00	$500.00	$700.00	0%	
TRAINING	001-3710-6206	$0.00	$0.00	$500.00	$500.00	$3,000.00	N/A	
DUES & SUBSCRIPTIONS	001-3710-6209	$1,009.00	$3,575.00	$3,000.00	$3,000.00	$3,575.00	0%	
SALES TAX EXPENSE	001-3710-6212	$1.32	$0.00	$0.00	$0.00	$0.00	0%	
COMPUTER SERVICES	001-3710-6225	$20,525.00	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-3710-6226	$2,580.08	$4,980.00	$4,980.00	$4,980.00	$15,727.00	215.8%	
EQUIPMENT RENTAL	001-3710-6245	$0.00	$1,500.00	$1,500.00	$1,500.00	$500.00	-66.7%	
EQUIPMENT MAINTENANCE	001-3710-6284	$2,064.58	$2,500.00	$2,500.00	$2,500.00	$2,500.00	0%	
BUILDING MAINT & SUPPLIES	001-3710-6285	$22,866.28	$23,547.00	$20,000.00	$20,000.00	$27,079.00	15%	
PROPERTY MAINTENANCE	001-3710-6287	$960.87	$2,500.00	$1,500.00	$1,500.00	$2,500.00	0%	
OFFICE SUPPLIES	001-3710-6301	$468.75	$1,250.00	$800.00	$800.00	$1,450.00	16%	
POSTAGE	001-3710-6302	$7.00	$140.00	$140.00	$140.00	$140.00	0%	
OPERATING SUPPLIES	001-3710-6303	$7,780.51	$10,300.00	$10,300.00	$10,300.00	$11,845.00	15%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
UNIFORMS	001-3710-6305	$682.96	$1,100.00	$1,100.00	$1,100.00	$900.00	-18.2%	
PRINTING	001-3710-6308	$86.55	$750.00	$500.00	$500.00	$862.00	14.9%	
LANDSCAPE	001-3710-6309	$3,491.72	$5,000.00	$5,000.00	$5,000.00	$5,750.00	15%	
BUILDING SUPPLIES	001-3710-6314	$2,812.40	$9,440.00	$9,440.00	$9,440.00	$10,856.00	15%	
MINOR OPERATING OUTLAY	001-3710-6360	$781.20	$0.00	$2,866.17	$2,866.17	$0.00	0%	
OPERATING EQUIPMENT	001-3710-6630	$0.00	$0.00	$11,990.00	$11,990.00	$0.00	0%	
Total General Fund:		**$188,740.36**	**$213,604.00**	**$193,149.12**	**$193,149.12**	**$261,315.40**	**22.3%**	
Colleyville Economic Development Corporation Fund								
SALARIES	024-3710-6101	$59,488.51	$96,149.00	$66,500.00	$66,500.00	$100,368.88	4.4%	
SALARY SAVINGS	024-3710-6105	$0.00	-$2,034.00	$0.00	$0.00	$0.00	-100%	
FICA EXPENSE	024-3710-6141	$4,733.67	$7,778.00	$5,510.39	$5,510.39	$8,290.59	6.6%	
GROUP HEALTH INSURANCE	024-3710-6142	$5,573.77	$17,547.00	$5,975.32	$5,975.32	$14,993.31	-14.6%	
WORKERS' COMPENSATION	024-3710-6143	$154.69	$295.00	$147.52	$147.52	$319.91	8.4%	
UNEMPLOYMENT COMPENSATION	024-3710-6145	$0.00	$621.00	$621.00	$621.00	$414.00	-33.3%	
RETIREMENT	024-3710-6146	$5,912.22	$10,028.00	$6,626.87	$6,626.87	$11,045.98	10.2%	
LONGEVITY PAY	024-3710-6148	$1,492.50	$1,097.00	$1,186.50	$1,186.50	$1,130.95	3.1%	
ACCRUED LEAVE PAY	024-3710-6152	$1,622.18	$5,236.00	$4,344.68	$4,344.68	$4,704.64	-10.1%	
COMPUTER SERVICES	024-3710-6225	$6,785.99	$7,241.00	$7,000.00	$7,000.00	$7,241.00	0%	
MISC. CONTRACTUAL SERVICES	024-3710-6226	$1,979.89	$49,000.00	$56,755.78	$56,755.78	$0.00	-100%	
ADVERTISING	024-3710-6236	$0.00	$45,000.00	$30,000.00	$30,000.00	$45,000.00	0%	
COMPUTER SUPPLIES	024-3710-6312	$0.00	$2,000.00	$0.00	$0.00	$2,000.00	0%	
MINOR OPERATING OUTLAY	024-3710-6360	$3,471.00	$3,850.00	$0.00	$0.00	$3,850.00	0%	
BUILDINGS	024-3710-6620	$0.00	$25,000.00	$25,000.00	$25,000.00	$0.00	-100%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
IMPROVEMENTS OTHER THAN BLDG	024-3710-6625	$0.00	$0.00	$0.00	$0.00	$16,500.00	N/A	
OPERATING EQUIPMENT	024-3710-6645	$0.00	$0.00	$0.00	$0.00	$3,000.00	N/A	
CV CTR METAL RE-ROOFING	024-3710-7289-2037A	$317.50	$0.00	-$317.50	-$317.50	$0.00	0%	
Total Colleyville Economic Development Corporation Fund:		**$91,531.92**	**$268,808.00**	**$209,350.55**	**$209,350.55**	**$218,859.26**	**-18.6%**	
Hotel Tax Fund								
SALARIES	038-3710-6101	$89,232.73	$65,239.00	$65,239.00	$65,239.00	$66,955.79	2.6%	
SALARY SAVINGS	038-3710-6105	$0.00	-$1,374.00	$0.00	$0.00	$0.00	-100%	
FICA EXPENSE	038-3710-6141	$6,743.23	$5,257.00	$5,257.00	$5,257.00	$5,530.11	5.2%	
GROUP HEALTH INSURANCE	038-3710-6142	$8,901.24	$7,520.00	$7,520.00	$7,520.00	$9,995.54	32.9%	
WORKERS' COMPENSATION	038-3710-6143	$97.49	$199.00	$199.00	$199.00	$213.41	7.2%	
UNEMPLOYMENT COMPENSATION	038-3710-6145	$0.00	$207.00	$207.00	$207.00	$414.00	100%	
RETIREMENT	038-3710-6146	$8,443.13	$6,778.00	$6,778.00	$6,778.00	$7,368.74	8.7%	
LONGEVITY PAY	038-3710-6148	$0.00	$486.00	$486.00	$486.00	$753.97	55.1%	
ACCRUED LEAVE PAY	038-3710-6152	$0.00	$4,211.00	$4,211.00	$4,211.00	$3,136.43	-25.5%	
SALES TAX EXPENSE	038-3710-6212	$1.86	$0.00	$0.00	$0.00	$0.00	0%	
ADVERTISING	038-3710-6236	$10,056.68	$15,800.00	$15,800.00	$15,800.00	$15,800.00	0%	
BUILDING MAINT & SUPPLIES	038-3710-6285	$29,892.00	$0.00	$0.00		$0.00	0%	
OPERATING SUPPLIES	038-3710-6303			$30.96	$30.96	$0.00	N/A	
Total Hotel Tax Fund:		**$153,368.36**	**$104,323.00**	**$105,727.96**	**$105,727.96**	**$110,167.99**	**5.6%**	
Total:		**$433,640.64**	**$586,735.00**	**$508,227.63**	**$508,227.63**	**$590,342.65**	**0.6%**	

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
Expense Objects								
Personnel Services								
SALARIES	001-3710-6101	$69,949.26	$73,890.00	$65,000.00	$65,000.00	$96,388.79	30.4%	
TEMPORARY HELP	001-3710-6102	$11,844.29	$26,115.00	$16,000.00	$16,000.00	$26,572.01	1.7%	
SALARY SAVINGS	001-3710-6105	$0.00	-$2,084.00	$0.00	$0.00	-$2,532.60	21.5%	
OVERTIME	001-3710-6139	$4,223.12	$3,096.00	$2,782.93	$2,782.93	$3,096.25	0%	
FICA EXPENSE	001-3710-6141	$6,833.03	$7,970.00	$6,242.97	$6,242.97	$9,687.62	21.6%	
GROUP HEALTH INSURANCE	001-3710-6142	$17,991.96	$25,068.00	$15,858.66	$15,858.66	$24,988.85	-0.3%	
WORKERS' COMPENSATION	001-3710-6143	$2,029.67	$3,591.00	$3,591.00	$3,591.00	$4,545.74	26.6%	
UNEMPLOYMENT COMPENSATION	001-3710-6145	$1,401.75	$414.00	$414.00	$414.00	$414.00	0%	
RETIREMENT	001-3710-6146	$7,619.06	$7,654.00	$6,035.89	$6,035.89	$10,198.40	33.2%	

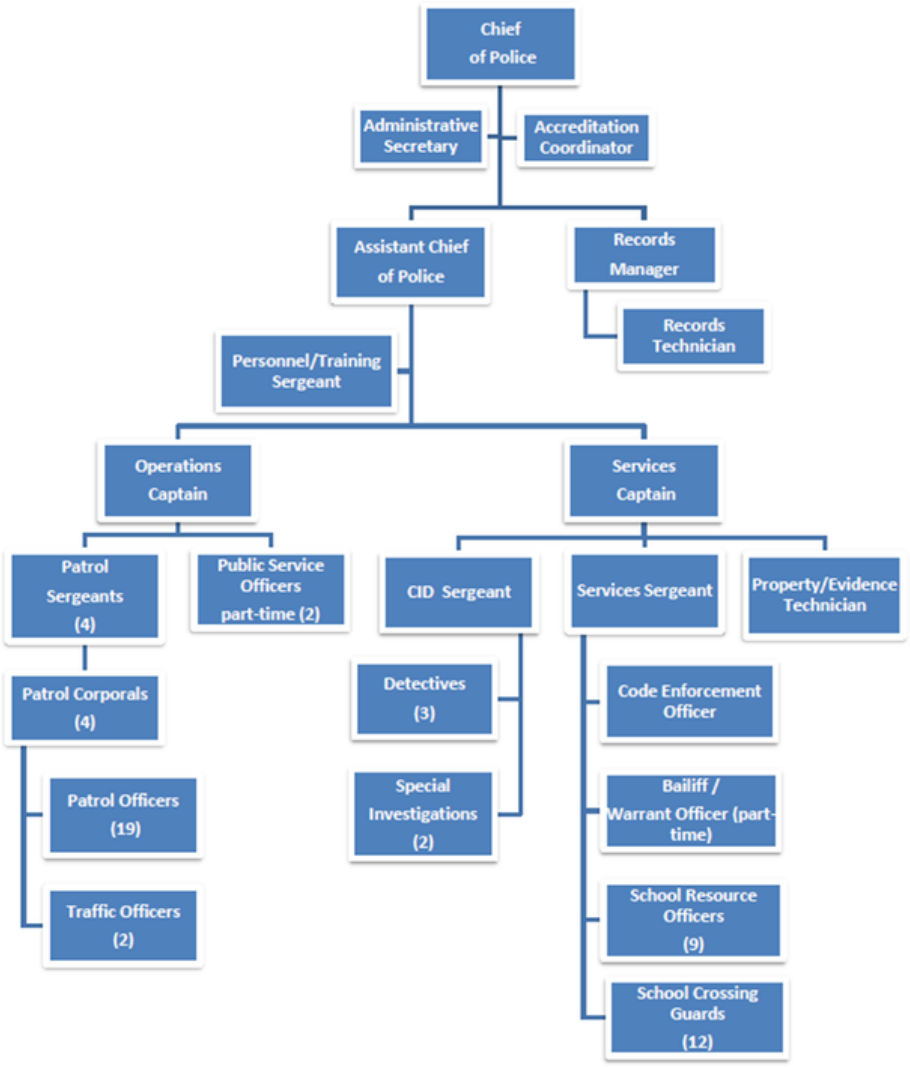
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
LONGEVITY PAY	001-3710-6148	$255.00	$608.00	$607.50	$607.50	$572.34	-5.9%	
SALARIES	024-3710-6101	$59,488.51	$96,149.00	$66,500.00	$66,500.00	$100,368.88	4.4%	
SALARY SAVINGS	024-3710-6105	$0.00	-$2,034.00	$0.00	$0.00	$0.00	-100%	
FICA EXPENSE	024-3710-6141	$4,733.67	$7,778.00	$5,510.39	$5,510.39	$8,290.59	6.6%	
GROUP HEALTH INSURANCE	024-3710-6142	$5,573.77	$17,547.00	$5,975.32	$5,975.32	$14,993.31	-14.6%	
WORKERS' COMPENSATION	024-3710-6143	$154.69	$295.00	$147.52	$147.52	$319.91	8.4%	
UNEMPLOYMENT COMPENSATION	024-3710-6145	$0.00	$621.00	$621.00	$621.00	$414.00	-33.3%	
RETIREMENT	024-3710-6146	$5,912.22	$10,028.00	$6,626.87	$6,626.87	$11,045.98	10.2%	
LONGEVITY PAY	024-3710-6148	$1,492.50	$1,097.00	$1,186.50	$1,186.50	$1,130.95	3.1%	
ACCRUED LEAVE PAY	024-3710-6152	$1,622.18	$5,236.00	$4,344.68	$4,344.68	$4,704.64	-10.1%	
SALARIES	038-3710-6101	$89,232.73	$65,239.00	$65,239.00	$65,239.00	$66,955.79	2.6%	
SALARY SAVINGS	038-3710-6105	$0.00	-$1,374.00	$0.00	$0.00	$0.00	-100%	
FICA EXPENSE	038-3710-6141	$6,743.23	$5,257.00	$5,257.00	$5,257.00	$5,530.11	5.2%	
GROUP HEALTH INSURANCE	038-3710-6142	$8,901.24	$7,520.00	$7,520.00	$7,520.00	$9,995.54	32.9%	
WORKERS' COMPENSATION	038-3710-6143	$97.49	$199.00	$199.00	$199.00	$213.41	7.2%	
UNEMPLOYMENT COMPENSATION	038-3710-6145	$0.00	$207.00	$207.00	$207.00	$414.00	100%	
RETIREMENT	038-3710-6146	$8,443.13	$6,778.00	$6,778.00	$6,778.00	$7,368.74	8.7%	
LONGEVITY PAY	038-3710-6148	$0.00	$486.00	$486.00	$486.00	$753.97	55.1%	
ACCRUED LEAVE PAY	038-3710-6152	$0.00	$4,211.00	$4,211.00	$4,211.00	$3,136.43	-25.5%	
Total Personnel Services:		**$314,542.50**	**$371,562.00**	**$297,342.22**	**$297,342.22**	**$409,567.65**	**10.2%**	
Contractual Services								
TRAVEL	001-3710-6204	$475.00	$700.00	$500.00	$500.00	$700.00	0%	
TRAINING	001-3710-6206	$0.00	$0.00	$500.00	$500.00	$3,000.00	N/A	
DUES & SUBSCRIPTIONS	001-3710-6209	$1,009.00	$3,575.00	$3,000.00	$3,000.00	$3,575.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
SALES TAX EXPENSE	001-3710-6212	$1.32	$0.00	$0.00	$0.00	$0.00	0%	
COMPUTER SERVICES	001-3710-6225	$20,525.00	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-3710-6226	$2,580.08	$4,980.00	$4,980.00	$4,980.00	$15,727.00	215.8%	
EQUIPMENT RENTAL	001-3710-6245	$0.00	$1,500.00	$1,500.00	$1,500.00	$500.00	-66.7%	
EQUIPMENT MAINTENANCE	001-3710-6284	$2,064.58	$2,500.00	$2,500.00	$2,500.00	$2,500.00	0%	
BUILDING MAINT & SUPPLIES	001-3710-6285	$22,866.28	$23,547.00	$20,000.00	$20,000.00	$27,079.00	15%	
PROPERTY MAINTENANCE	001-3710-6287	$960.87	$2,500.00	$1,500.00	$1,500.00	$2,500.00	0%	
COMPUTER SERVICES	024-3710-6225	$6,785.99	$7,241.00	$7,000.00	$7,000.00	$7,241.00	0%	
MISC. CONTRACTUAL SERVICES	024-3710-6226	$1,979.89	$49,000.00	$56,755.78	$56,755.78	$0.00	-100%	
ADVERTISING	024-3710-6236	$0.00	$45,000.00	$30,000.00	$30,000.00	$45,000.00	0%	
SALES TAX EXPENSE	038-3710-6212	$1.86	$0.00	$0.00	$0.00	$0.00	0%	
ADVERTISING	038-3710-6236	$10,056.68	$15,800.00	$15,800.00	$15,800.00	$15,800.00	0%	
BUILDING MAINT & SUPPLIES	038-3710-6285	$29,892.00	$0.00	$0.00		$0.00	0%	
Total Contractual Services:		**$99,198.55**	**$156,343.00**	**$144,035.78**	**$144,035.78**	**$123,622.00**	**-20.9%**	
Supplies								
OFFICE SUPPLIES	001-3710-6301	$468.75	$1,250.00	$800.00	$800.00	$1,450.00	16%	
POSTAGE	001-3710-6302	$7.00	$140.00	$140.00	$140.00	$140.00	0%	
OPERATING SUPPLIES	001-3710-6303	$7,780.51	$10,300.00	$10,300.00	$10,300.00	$11,845.00	15%	
UNIFORMS	001-3710-6305	$682.96	$1,100.00	$1,100.00	$1,100.00	$900.00	-18.2%	
PRINTING	001-3710-6308	$86.55	$750.00	$500.00	$500.00	$862.00	14.9%	
LANDSCAPE	001-3710-6309	$3,491.72	$5,000.00	$5,000.00	$5,000.00	$5,750.00	15%	
BUILDING SUPPLIES	001-3710-6314	$2,812.40	$9,440.00	$9,440.00	$9,440.00	$10,856.00	15%	
MINOR OPERATING OUTLAY	001-3710-6360	$781.20	$0.00	$2,866.17	$2,866.17	$0.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	Notes
COMPUTER SUPPLIES	024-3710-6312	$0.00	$2,000.00	$0.00	$0.00	$2,000.00	0%	
MINOR OPERATING OUTLAY	024-3710-6360	$3,471.00	$3,850.00	$0.00	$0.00	$3,850.00	0%	
OPERATING SUPPLIES	038-3710-6303			$30.96	$30.96	$0.00	N/A	
Total Supplies:		**$19,582.09**	**$33,830.00**	**$30,177.13**	**$30,177.13**	**$37,653.00**	**11.3%**	
Capital Outlay								
OPERATING EQUIPMENT	001-3710-6630	$0.00	$0.00	$11,990.00	$11,990.00	$0.00	0%	
BUILDINGS	024-3710-6620	$0.00	$25,000.00	$25,000.00	$25,000.00	$0.00	-100%	
IMPROVEMENTS OTHER THAN BLDG	024-3710-6625	$0.00	$0.00	$0.00	$0.00	$16,500.00	N/A	
OPERATING EQUIPMENT	024-3710-6645	$0.00	$0.00	$0.00	$0.00	$3,000.00	N/A	
Total Capital Outlay:		**$0.00**	**$25,000.00**	**$36,990.00**	**$36,990.00**	**$19,500.00**	**-22%**	
Capital Projects								
CV CTR METAL RE-ROOFING	024-3710-7289-2037A	$317.50	$0.00	-$317.50	-$317.50	$0.00	0%	
Total Capital Projects:		**$317.50**	**$0.00**	**-$317.50**	**-$317.50**	**$0.00**	**0%**	
Total Expense Objects:		**$433,640.64**	**$586,735.00**	**$508,227.63**	**$508,227.63**	**$590,342.65**	**0.6%**	

Police Department

Michael Miller
Police Chief



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Char
Police	49.00	50.73	50.73	50.73	56.73	+ 6 School Resou

The Colleyville Police Department models a community policing based philosophy that values problem solving. The Police Department is focused on forming lasting community partnerships that will foster and maintain our ability to protect and preserve our neighborhoods and enhance the safety and security of residents and visitors alike. The Police Department works with community members to analyze neighborhood issues, formulate specific plans, and develop strategies to address and eliminate the problems. Employees and community members are empowered to take responsibility for tasks they can perform that further our efforts to protect our city. Collaboration is encouraged through training our employees and community members to recognize shared interests, trends and opportunities. The Police Department strives to communicate openly with both employees and the community through varied methods and technologies. This focus on information sharing through frequent communication leads to low crime and shared trust. The Police Department values all individuals and their rights as human beings and carries out our

duties with the proper respect and empathy. The mission of the Colleyville Police Department is to provide exceptional police services, in partnership with the community, ensuring safe and secure neighborhoods that support Colleyville's unique quality of life.

Core Services

To successfully accomplish the duties of the office, the Police Department is responsible for the following core services:

1. Protect and Preserve the Safety of Neighborhoods
2.1 – Provide responsive, efficient city services

The Police Department utilizes a strategy called Omnipresence, or high visibility patrols, to ensure that the community is protected and that neighborhoods are safe. A high level of police service, unique to Colleyville, is provided through innovative programs and technology to maintain and promote a safe and secure environment. Technology is utilized to provide real time criminal intelligence information to our officers. The bicycle patrol program consists of officers that have volunteered for the position in addition to their regular patrol duties. The program revolves around a commitment to community policing by encouraging contact and interaction with the public, which facilitates problem solving and builds mutual trust and respect. These officers utilize bicycles to protect and preserve our residents and neighborhoods, visitors, parks, trails and retail establishments.

2. Timely Response to all citizen calls for Police Service
2.1 – Provide responsive, efficient city services

Patrol officers will maintain district responsibility allowing them to get to know the public they serve while ensuring rapid response times for calls for service. As the city of Colleyville experiences growth, our resources will continue to be stretched. More residences and businesses will mean additional workload for our employees. The department will need to maintain the current course set by our staffing plan to ensure that we continue to provide the service level our community expects and deserves. The Department will continue to participate in NETCOM with Keller and Southlake to provide 911 communication services to allow for a cost effective service delivery of timely responses to all citizen calls for service.

3. Promote Traffic Safety and Reduce Accidents on Roadways
2.1 – Provide responsive, efficient city services

Patrol officers will conduct traffic enforcement and awareness to change driving behaviors to help reduce accidents and make our roadways safer. The Traffic Unit is dedicated to reducing the number and severity of traffic collisions within the City by utilizing a community oriented-problem solving approach to traffic issues. The Traffic Unit proactively promotes traffic safety through proper levels of enforcement and education along with high visibility of uniformed personnel. Radar signs are also used to educate drivers of their speeds in various locations and encourage driver awareness. The Traffic Unit also participates in regional child passenger safety seat education and installation programs.

4. Enhance Crime Prevention
1.1 – Actively involve and engage stakeholders

The Police Department will enhance crime prevention efforts through proactive business, neighborhood, and park checks. Patrol officers will actively patrol our entire community to ensure high visibility to enhance crime prevention and safety for all. Patrol officers will work with other City Departments, residents, business owners, and the school district in the development of crime prevention initiatives, public education programs, and youth mentoring programs dedicated to crime prevention.

5. Focus on Community-based Policing
2.1 – Provide responsive, efficient city services

The Colleyville Police Department has a continued focus on community-based policing dedicated to forming interactive community partnerships in order to build trust and foster collaboration. Patrol officers will provide exceptional police services, in partnership with the community, ensuring safe and secure neighborhoods that support Colleyville's unique quality of life.

6. Provide Investigations for all Criminal Offenses
2.1 – Provide responsive, efficient city services

Utilize effective and thorough criminal investigation techniques in order to timely identify and apprehend offenders and work toward clearance of most offenses. Detectives are charged with the timely, thorough, and effective follow-up of all criminal offenses that occur in Colleyville by utilizing effective investigative techniques and available technology. The use of analysis, technology and networking with other agencies in the area contribute to maintaining a high level of police service and a low crime rate in our city.

Detectives investigate crimes and prepare cases in order to provide information to the District Attorney that will cause a successful prosecution of perpetrators of criminal offenses.

Detectives should follow up with each crime victim within (3) days of a reported crime. This insures that no evidence is lost or lead is overlooked that might assist in the crime being solved. The Victim Liaison provides information regarding counseling for victim children through our child advocacy partner agencies, referrals to social service agencies for victims of violent crime, or assisting victims with property recovery. Crime Victims' Compensation assistance is also provided.

7. Efficient Processing and Management of Physical Evidence and Recovered Property
2.1 – Provide responsive, efficient city services

Colleyville Police Department Detectives conduct some crime scene investigations; package evidence and transport to the crime lab for analysis; ensure integrity of evidence is maintained. Outside agency partners typically handle major crime scene investigations. The Property Evidence Technician will continue to utilize best practices for the handling and processing of both physical evidence and recovered property stored in the department's property room.

8. Provide School Safety and Security
6.2 – Establish a culture of mutual trust and respect

School Resource Officers effectively partner with school district employees, parents, and students to maintain security at school campuses and contribute to the quality level of education in the Grapevine-Colleyville and Keller Independent School Districts. SROs provide positive youth mentoring through instruction and informal contacts.

9. Enhance and Maintain Neighborhoods and Commercial Property through Effective Code Enforcement
4.1 – Protect Colleyville's semi-rural residential character

Code Enforcement proactively identifies and is responsible for facilitating community compliance with city codes including zoning, environmental, health and safety, nuisance, signage, landscaping, tree preservation, and building codes for both residential and commercial properties.

10. Process all Open Records Requests
1.3 - Assure convenient access to public information

Records personnel processes all open records requests according the legal guidelines set forth by the Texas Open Records Act and the Attorney General's rulings. Records personnel manage all police records including distribution, data entry, record sealing, expunctions, and other required reporting processes in strict adherence to the Department of Public Safety Uniform Crime Reporting guidelines and the Texas State Library Standards for Records Retention.

11. Provide Telephone and Walk-in Reception of all Citizen Requests for Service
2.1 – Provide responsive, efficient city services

Records personnel conduct initial intake for police services requests. Staff provides general service information, routes non-emergency service calls to NETCOM dispatch and provides community services such as fingerprinting, medication disposal, solicitation permit processing, and animal permits.

Performance Measures & Vital Statistics

Performance Measures	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Number of UCR Part 1 Crimes	141	158	146	114	174	156	135	133
Average Priority 1 response Time	3:12	3:25	3:36	3:31	3:47	3:14	3:15	3:04
Percentage of Part 1 offenses cleared	31%	28%	29%	44%	23%	28%	43%	42%
Crime Victims Contacted by Detective within 3 days	100%	100%	100%	99%	99%	98%	98%	99%
Percentage of Code Violations located proactively	69%	70%	79%	82%	80%	85%	56%	41%

Vital Statistics	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Injury Accidents per 1000 population	0.7	0.72	0.71	2.28	2.04	1.92	1.76	1.8
Self-Initiated Calls for Service	43,781	35,652	37,273	25,945	33,538	44,929	44,902	37,146
Total Number of outstanding warrants in system since 01/01/03	3,657	3,006	2,457	2,137	2,262	2,485	1,319 *	809
Number of Warrants Served	2,610	2,350	2,874	1,419	2,073	1,266	1,363	40

5-Year + Outlook

The Colleyville Police Department continues to be well-positioned to take on the challenges over the next five (5) years. Fiscal years 2020 and 2021 prepared us to deal with a global pandemic and peaceful protests and in 2022, we managed the largest and most complex operation in the history of the police department. This incident involved a foreign terrorist, who took four hostages at our Jewish Synagogue, Congregation Beth Israel. This resulted in an 11-hour standoff and prompted a response from over 250 law enforcement officers, 13 local, state and federal agencies. We have never experienced these types of events before, but due to the lessons learned that day, we are better prepared if we face these challenges again in the future. During the last three years, we have worked hard to fill open positions, provide additional tools to our officers and detectives, meet or exceed industry best practices through state and national accreditation, positively engage with our community through many channels, and provide for the well-being of our workforce.

Policing continues to change at break-neck speed. The last three years have challenged many law enforcement agencies around the country with calls for police reform. We will continue to align our agency's policies and procedures with national best practices as a state and nationally accredited Police Department. We will continue to equip our team with the most up-to-date technology that will positively impact their productivity and efficacy. We will also ensure they are equipped with tools, such as body-worn and in-car cameras, to ensure accountability and transparency so that we maintain the trust of our community. We will continue to invest in training on de-escalation, crisis intervention, procedural justice, implicit bias, and officer safety and wellness, just to name a few, to ensure our officers have the skills necessary for constitutional policing.

We will continue to be an intelligence-led, data-driven, and strategy-focused agency. We will continue to use technology to help us understand the trends and patterns of crimes in our city and develop effective strategies to disrupt them. We will use this information to effectively deploy our resources. One of the new tools recently implemented is a new Computer Aided Dispatch and Records Management System. This new system is state-of-the-art and will provide streamlined access to law enforcement and fire department records, enhanced crime analysis tools, electronic case management, and upgraded 911 and dispatch capability for many years.

The demographics and culture of the Colleyville Police Department will significantly change over the next five (5) years as well. Since mid-2018, we have hired more than half of our authorized sworn workforce to replace those who have retired or left the agency for one reason or another. We are facing unprecedented challenges in recruiting and hiring with a diminished pool of potential candidates and application submissions are down 50% as compared to last year. We will continue to think creatively and will be strategic with our vigorous recruiting and retention efforts. Consequently, this means we will have a much younger and less experienced department in the near term. While these new employees will bring new positive energy and enthusiasm, management will have to be strategic when developing policy and procedures and providing training and career development. Leadership training and succession planning will play a significant role in determining the sustainability of our success as an organization going forward. To support this effort, the City Council approved additional funds for ongoing training for our personnel in the 2022 budget.
In closing, we will continue to be strategic in planning for the future and equipping our employees with the knowledge, training, and technology they need to do their job with excellence. We will continue to uphold and live out our values of Integrity, Service, and Innovation as we proudly serve this great community.

Departmental Specific Objectives

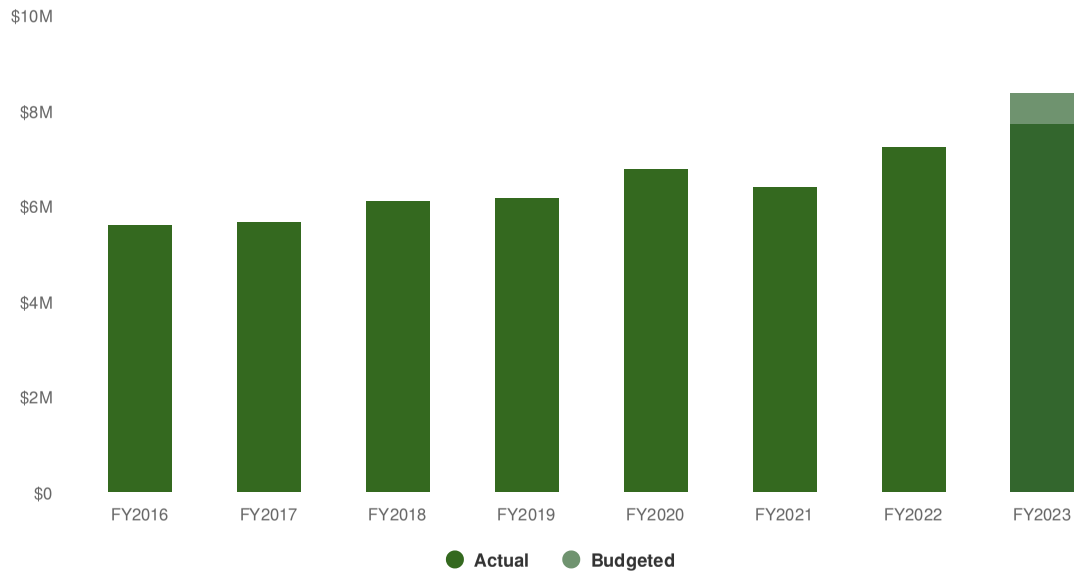
Description	Timeline	Strategic Goal Link

Recruiting and Retention	Reviewed Annually	2.1 Provide responsive, efficient city services 2.2 Recruit and retain a highly-qualified workforce
Increase Community Outreach Efforts	Reviewed Annually	2.1 Provide responsive, efficient city services
Increased Offerings from Wellness Program	Reviewed Annually	2.1 Provide responsive, efficient city services 2.2 Recruit and retain a highly-qualified workforce

Expenditures Summary

$8,384,601 **$8,384,601**
(100.00% vs. prior year)

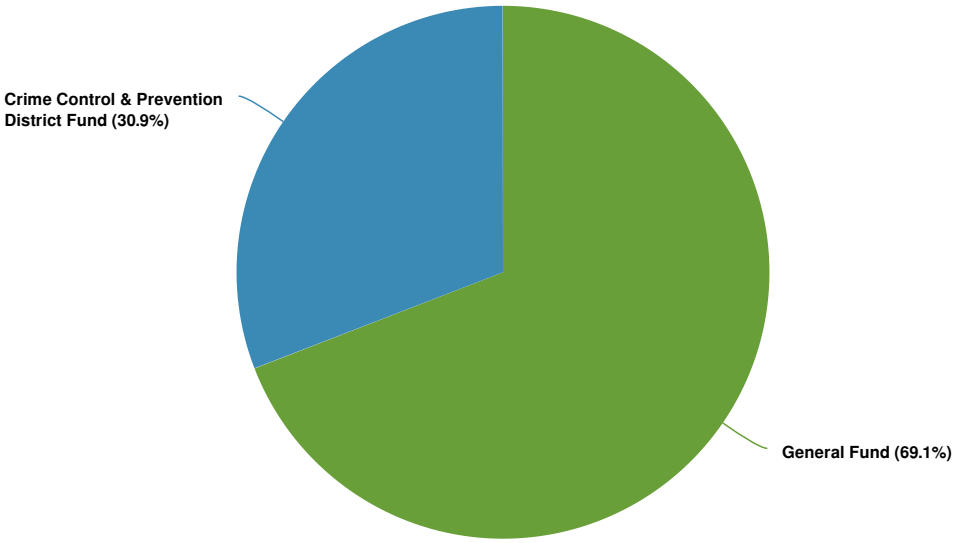
Police Department Proposed and Historical Budget vs. Actual



Expenditures by Fund

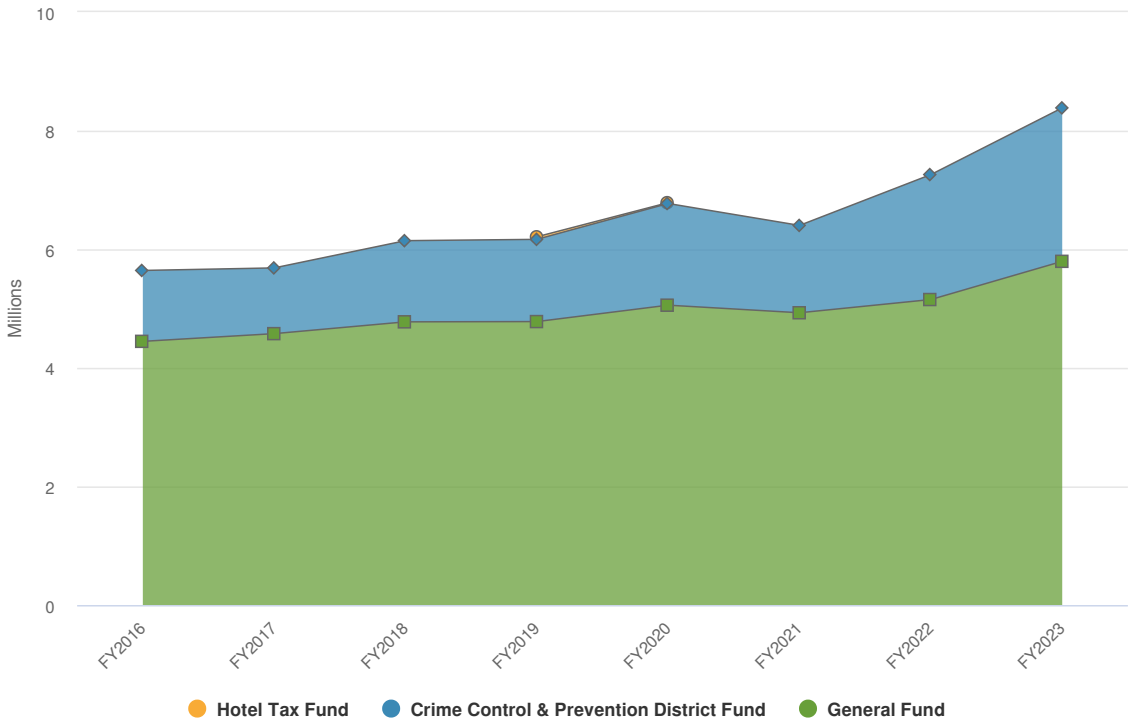
Being the most personnel-heavy department in the City, the Colleyville Police Department carries the largest operating budget of any single department, not counting the Utilities Fund. Approximately 30% of this budget is currently funded out of the Crime Control and Prevention District (CCPD), which was first authorized by voters in 1999 to levy a half-cent sales tax to support public safety. The CCPD fund was initially reserved for no-recurring expenses such as capital items, vehicles, and equipment, but has since been transformed into an operating fund, housing 3 part-time civilian employees and19 full-time uniformed officers, including 6 newly funded School Resource Officers. The remaining department budget can be found in the General Fund.

2023 Expenditures by Fund



Other than the CCPD and General Fund, the Hotel Tax Fund has paid for some crowd-management related capital items for the Police Department in the past, although this is not expected to continue.

Budgeted and Historical 2023 Expenditures by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
General Fund								
SALARIES	001-2310-6101	$609,841.62	$650,648.00	$651,000.00	$651,000.00	$705,937.55	8.5%	
TEMPORARY HELP	001-2310-6102	$31,226.91	$52,103.00	$38,905.05	$38,905.05	$53,014.80	1.7%	
SALARY SAVINGS	001-2310-6105	$0.00	-$14,406.00	$0.00	$0.00	-$15,579.57	8.1%	
OVERTIME	001-2310-6139	$7,873.62	$997.00	$2,420.37	$2,420.37	$4,495.95	350.9%	
FICA EXPENSE	001-2310-6141	$48,851.44	$47,358.00	$53,916.69	$53,916.69	$51,212.81	8.1%	
GROUP HEALTH INSURANCE	001-2310-6142	$75,721.98	$87,737.00	$85,871.47	$85,871.47	$87,460.97	-0.3%	
WORKERS' COMPENSATION	001-2310-6143	$4,906.94	$8,805.00	$4,900.38	$4,900.38	$11,547.97	31.2%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
UNEMPLOYMENT COMPENSATION	001-2310-6145	$2,539.74	$1,449.00	$451.42	$451.42	$1,449.00	0%	
RETIREMENT	001-2310-6146	$61,496.52	$65,813.00	$61,261.72	$61,261.72	$73,993.62	12.4%	
INCENTIVE PAY	001-2310-6147	$5,999.50	$4,800.00	$6,597.91	$6,597.91	$6,105.00	27.2%	
LONGEVITY PAY	001-2310-6148	$5,155.00	$5,870.00	$5,870.00	$5,870.00	$6,461.13	10.1%	
ACCRUED LEAVE PAY	001-2310-6152	$4,123.13	$4,797.00	$0.00	$0.00	$6,463.37	34.7%	
TRAVEL	001-2310-6204	$1,054.45	$4,000.00	$3,500.00	$3,500.00	$4,000.00	0%	
TRAINING	001-2310-6206	$6,175.12	$5,900.00	$6,294.39	$6,294.39	$5,900.00	0%	
PRE-EMPLOYMENT/SCREENINGS	001-2310-6207	$4,118.39	$3,222.00	$3,222.00	$3,222.00	$4,222.00	31%	
DUES & SUBSCRIPTIONS	001-2310-6209	$3,209.40	$3,150.00	$3,150.00	$3,150.00	$3,150.00	0%	
SALES TAX EXPENSE	001-2310-6212	$10.72	$0.00	$0.00	$0.00	$0.00	0%	
COMPUTER SERVICES	001-2310-6225	$2,075.00	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2310-6226	$9,000.00	$0.00	$0.00	$0.00	$0.00	0%	
VEHICLE MAINTENANCE	001-2310-6261	$2,206.99	$700.00	$2,444.95	$2,444.95	$700.00	0%	
GAS AND OIL	001-2310-6262	$9,265.20	$5,456.00	$13,487.41	$13,487.41	$15,000.00	174.9%	
BUILDING MAINT & SUPPLIES	001-2310-6285	$3,443.84	$0.00	$684.80	$684.80	$0.00	0%	
OFFICE SUPPLIES	001-2310-6301	$7,877.89	$4,795.00	$4,795.00	$4,795.00	$4,795.00	0%	
POSTAGE	001-2310-6302	$209.38	$0.00	$325.80	$325.80	$500.00	N/A	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
OPERATING SUPPLIES	001-2310-6303	$1,686.79	$670.00	$1,068.46	$1,068.46	$670.00	0%	
UNIFORMS	001-2310-6305	$43,322.62	$0.00	$26,137.80	$26,137.80	$0.00	0%	
PRINTING	001-2310-6308	$125.00	$715.00	$715.00	$715.00	$715.00	0%	
FIRE ARMS SUPPLIES	001-2310-6321	$13,879.96	$16,696.00	$16,696.00	$16,696.00	$12,554.00	-24.8%	
MINOR OPERATING OUTLAY	001-2310-6360	$4,157.88	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING EQUIPMENT	001-2310-6645	$47,583.26	$13,590.00	$13,590.00	$13,590.00	$0.00	-100%	
MISC. CONTRACTUAL SERVICES	001-2320-6226	$66,161.25	$84,272.00	$84,391.00	$84,391.00	$84,272.00	0%	
SALARIES	001-2330-6101	$49,967.90	$53,001.00	$60,000.00	$60,000.00	$59,320.25	11.9%	
SALARY SAVINGS	001-2330-6105	$0.00	-$1,172.00	$0.00	$0.00	-$1,222.32	4.3%	
OVERTIME	001-2330-6139	$0.00	$1,796.00	$0.00	$0.00	$1,795.89	0%	
FICA EXPENSE	001-2330-6141	$3,726.16	$4,483.00	$4,898.33	$4,898.33	$4,675.41	4.3%	
GROUP HEALTH INSURANCE	001-2330-6142	$12,390.75	$12,534.00	$8,944.59	$8,944.59	$12,494.42	-0.3%	
WORKERS' COMPENSATION	001-2330-6143	$103.32	$180.00	$100.18	$100.18	$191.42	6.3%	
UNEMPLOYMENT COMPENSATION	001-2330-6145	$252.00	$207.00	$12.60	$12.60	$207.00	0%	
RETIREMENT	001-2330-6146	$5,194.64	$5,780.00	$5,890.81	$5,890.81	$6,229.14	7.8%	
LONGEVITY PAY	001-2330-6148	$1,275.00	$1,365.00	$1,607.50	$1,607.50	$0.00	-100%	
ACCRUED LEAVE PAY	001-2330-6152	$2,346.10	$2,423.00	$2,423.00	$2,423.00	$0.00	-100%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
TRAINING	001-2330-6206	$379.98	$629.00	$500.00	$500.00	$629.00	0%	
DUES & SUBSCRIPTIONS	001-2330-6209	$0.00	$261.00	$0.00	$0.00	$261.00	0%	
LEGAL ADVERTISING	001-2330-6231	$0.00	$150.00	$0.00	$0.00	$150.00	0%	
FILING FEE	001-2330-6235	$508.00	$912.00	$500.00	$500.00	$912.00	0%	
VEHICLE MAINTENANCE	001-2330-6261	$432.00	$250.00	$550.00	$550.00	$250.00	0%	
GAS AND OIL	001-2330-6262	$889.94	$2,000.00	$2,000.00	$2,000.00	$2,000.00	0%	
MOWING EXPENSE	001-2330-6286	$2,105.00	$6,450.00	$5,000.00	$5,000.00	$6,450.00	0%	
OPERATING SUPPLIES	001-2330-6303	$111.97	$0.00	$150.00	$150.00	$0.00	0%	
UNIFORMS	001-2330-6305	$830.54	$310.00	$1,500.00	$1,500.00	$310.00	0%	
PRINTING	001-2330-6308	$71.03	$130.00	$130.00	$130.00	$130.00	0%	
SMALL TOOLS	001-2330-6313	$0.00	$61.00	$0.00	$0.00	$61.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-2330-6326	$0.00	$150.00	$0.00	$0.00	$150.00	0%	
MISC. CONTRACTUAL SERVICES	001-2340-6226	$544,563.75	$790,704.00	$782,975.00	$782,975.00	$790,704.00	0%	
SALES TAX EXPENSE	001-2350-6212	$13.68	$0.00	$0.00	$0.00	$0.00	0%	
COMMUNITY RELATIONS	001-2350-6229	$4,235.21	$6,500.00	$8,500.00	$8,500.00	$9,500.00	46.2%	
VEHICLE MAINTENANCE	001-2350-6261	$0.00	$0.00	$100.00	$100.00	$0.00	0%	
OPERATING SUPPLIES	001-2350-6303	$0.00	$0.00	$855.00	$855.00	$0.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
PRINTING	001-2350-6308	$0.00	$100.00	$0.00	$0.00	$100.00	0%	
SALARIES	001-2360-6101	$599,413.83	$548,560.00	$551,000.00	$551,000.00	$600,039.34	9.4%	
SALARY SAVINGS	001-2360-6105	$0.00	-$12,366.00	$0.00	$0.00	-$13,181.83	6.6%	
OVERTIME	001-2360-6139	$32,526.15	$9,612.00	$39,143.15	$39,143.15	$21,110.12	119.6%	
FICA EXPENSE	001-2360-6141	$47,845.60	$47,300.00	$47,134.16	$47,134.16	$50,422.21	6.6%	
GROUP HEALTH INSURANCE	001-2360-6142	$113,150.58	$87,737.00	$123,357.93	$123,357.93	$87,460.97	-0.3%	
WORKERS' COMPENSATION	001-2360-6143	$4,934.39	$8,797.00	$4,895.93	$4,895.93	$11,542.99	31.2%	
UNEMPLOYMENT COMPENSATION	001-2360-6145	$1,764.00	$1,449.00	$63.00	$63.00	$1,449.00	0%	
RETIREMENT	001-2360-6146	$63,871.65	$60,979.00	$56,684.22	$56,684.22	$67,177.39	10.2%	
INCENTIVE PAY	001-2360-6147	$11,088.15	$10,200.00	$11,295.13	$11,295.13	$10,378.50	1.8%	
LONGEVITY PAY	001-2360-6148	$7,767.50	$8,395.00	$8,395.00	$8,395.00	$8,465.60	0.8%	
ACCRUED LEAVE PAY	001-2360-6152	$5,806.34	$41,191.00	$6,299.54	$6,299.54	$30,595.42	-25.7%	
TRAINING	001-2360-6206	$6,722.48	$3,395.00	$10,000.00	$10,000.00	$3,395.00	0%	
DUES & SUBSCRIPTIONS	001-2360-6209	$370.00	$150.00	$500.00	$500.00	$280.00	86.7%	
TECHNICAL & SCIENTIFIC	001-2360-6210	$8,380.00	$9,300.00	$15,488.99	$15,488.99	$25,000.00	168.8%	
SALES TAX EXPENSE	001-2360-6212	$25.57	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2360-6226	$8,297.90	$12,880.00	$14,562.02	$14,562.02	$12,880.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
VEHICLE MAINTENANCE	001-2360-6261	$5,332.99	$2,000.00	$4,115.05	$4,115.05	$2,000.00	0%	
GAS AND OIL	001-2360-6262	$13,766.44	$9,394.00	$25,255.90	$25,255.90	$20,000.00	112.9%	
MISCELLANEOUS	001-2360-6299	$78.84	$170.00	$170.00	$170.00	$170.00	0%	
POSTAGE	001-2360-6302	$17.40	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING SUPPLIES	001-2360-6303	$538.97	$0.00	$800.00	$800.00	$0.00	0%	
UNIFORMS	001-2360-6305	$755.41	$0.00	$200.00	$200.00	$0.00	0%	
PRINTING	001-2360-6308	$466.92	$365.00	$365.00	$365.00	$365.00	0%	
CID SUPPLIES	001-2360-6322	$1,755.56	$1,710.00	$1,767.47	$1,767.47	$2,710.00	58.5%	
SALARIES	001-2370-6101	$1,110,888.09	$1,220,497.00	$1,150,000.00	$1,150,000.00	$1,462,634.22	19.8%	
SALARY SAVINGS	001-2370-6105	$0.00	-$29,021.00	$0.00	$0.00	-$31,917.43	10%	
OVERTIME	001-2370-6139	$64,731.31	$43,236.00	$59,534.79	$59,534.79	$66,038.01	52.7%	
FICA EXPENSE	001-2370-6141	$88,911.51	$102,260.00	$95,370.67	$95,370.67	$122,084.74	19.4%	
GROUP HEALTH INSURANCE	001-2370-6142	$214,875.14	$213,075.00	$218,295.60	$218,295.60	$224,899.64	5.5%	
WORKERS' COMPENSATION	001-2370-6143	$13,621.65	$22,276.00	$12,397.59	$12,397.59	$33,078.47	48.5%	
UNEMPLOYMENT COMPENSATION	001-2370-6145	$4,536.00	$3,519.00	$148.78	$148.78	$3,726.00	5.9%	
RETIREMENT	001-2370-6146	$118,093.33	$132,304.00	$114,694.14	$114,694.14	$162,659.59	22.9%	
INCENTIVE PAY	001-2370-6147	$18,576.62	$19,500.00	$19,500.00	$19,500.00	$23,809.50	22.1%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
LONGEVITY PAY	001-2370-6148	$7,945.00	$7,245.00	$9,222.50	$9,222.50	$11,182.33	54.3%	
ACCRUED LEAVE PAY	001-2370-6152	$8,116.42	$45,968.00	$8,418.09	$8,418.09	$55,007.69	19.7%	
TRAINING	001-2370-6206	$25,490.52	$16,215.00	$16,215.00	$16,215.00	$16,215.00	0%	
DUES & SUBSCRIPTIONS	001-2370-6209	$0.00	$285.00	$285.00	$285.00	$285.00	0%	
TUITION REIMBURSEMENT	001-2370-6213	$192.00	$5,000.00	$500.00	$500.00	$5,000.00	0%	
VEHICLE MAINTENANCE	001-2370-6261	$49,928.58	$50,000.00	$62,778.28	$62,778.28	$50,000.00	0%	
GAS AND OIL	001-2370-6262	$74,227.17	$70,236.00	$107,206.17	$107,206.17	$125,000.00	78%	
EQUIPMENT MAINTENANCE	001-2370-6284	$1,393.96	$1,500.00	$1,888.40	$1,888.40	$1,500.00	0%	
VACCINATIONS	001-2370-6297	$0.00	$450.00	$450.00	$450.00	$320.00	-28.9%	
OPERATING SUPPLIES	001-2370-6303	$1,533.90	$1,200.00	$1,200.00	$1,200.00	$1,200.00	0%	
UNIFORMS	001-2370-6305	$21,093.93	$34,085.00	$25,000.00	$25,000.00	$34,085.00	0%	
PRINTING	001-2370-6308	$280.00	$130.00	$130.00	$130.00	$130.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-2370-6326	$274.88	$0.00	$0.00	$0.00	$0.00	0%	
MINOR OPERATING OUTLAY	001-2370-6360	$9,050.00	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING EQUIPMENT	001-2370-6645	$19,121.50	$0.00	$0.00	$0.00	$16,058.70	N/A	
SALARIES	001-2380-6101	$212,839.86	$225,912.00	$220,000.00	$220,000.00	$240,368.20	6.4%	
SALARY SAVINGS	001-2380-6105	$0.00	-$4,819.00	$0.00	$0.00	-$5,135.95	6.6%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
OVERTIME	001-2380-6139	$9,918.77	$2,796.00	$20,000.00	$20,000.00	$10,166.49	263.6%	
FICA EXPENSE	001-2380-6141	$17,581.24	$18,434.00	$19,281.37	$19,281.37	$19,643.86	6.6%	
GROUP HEALTH INSURANCE	001-2380-6142	$28,483.69	$37,601.00	$34,028.16	$34,028.16	$37,483.27	-0.3%	
WORKERS' COMPENSATION	001-2380-6143	$2,116.65	$3,709.00	$2,064.23	$2,064.23	$4,927.42	32.9%	
UNEMPLOYMENT COMPENSATION	001-2380-6145	$756.00	$621.00	$27.00	$27.00	$621.00	0%	
RETIREMENT	001-2380-6146	$22,946.44	$23,765.00	$23,188.05	$23,188.05	$26,174.17	10.1%	
INCENTIVE PAY	001-2380-6147	$4,799.60	$4,800.00	$4,800.00	$4,800.00	$5,799.75	20.8%	
LONGEVITY PAY	001-2380-6148	$3,507.50	$3,658.00	$3,657.50	$3,657.50	$4,110.70	12.4%	
ACCRUED LEAVE PAY	001-2380-6152	$3,551.03	$3,649.00	$3,586.52	$3,586.52	$3,762.27	3.1%	
TRAINING	001-2380-6206	$2,670.28	$3,000.00	$2,500.00	$2,500.00	$3,000.00	0%	
DUES & SUBSCRIPTIONS	001-2380-6209	$0.00	$300.00	$0.00	$0.00	$300.00	0%	
PRINTING	001-2380-6308	$0.00	$0.00	$50.00	$50.00	$0.00	0%	
SALARIES	001-2390-6101	$86,995.67	$78,823.00	$11,823.45	$11,823.45	$66,449.87	-15.7%	
SALARY SAVINGS	001-2390-6105	$0.00	-$1,637.00	$0.00	$0.00	-$1,389.64	-15.1%	
OVERTIME	001-2390-6139	$2,155.67	$1,811.00	$0.00	$0.00	$1,811.15	0%	
FICA EXPENSE	001-2390-6141	$7,333.61	$6,262.00	$904.49	$904.49	$5,315.42	-15.1%	
GROUP HEALTH INSURANCE	001-2390-6142	$5,192.35	$12,534.00	$974.72	$974.72	$12,494.42	-0.3%	

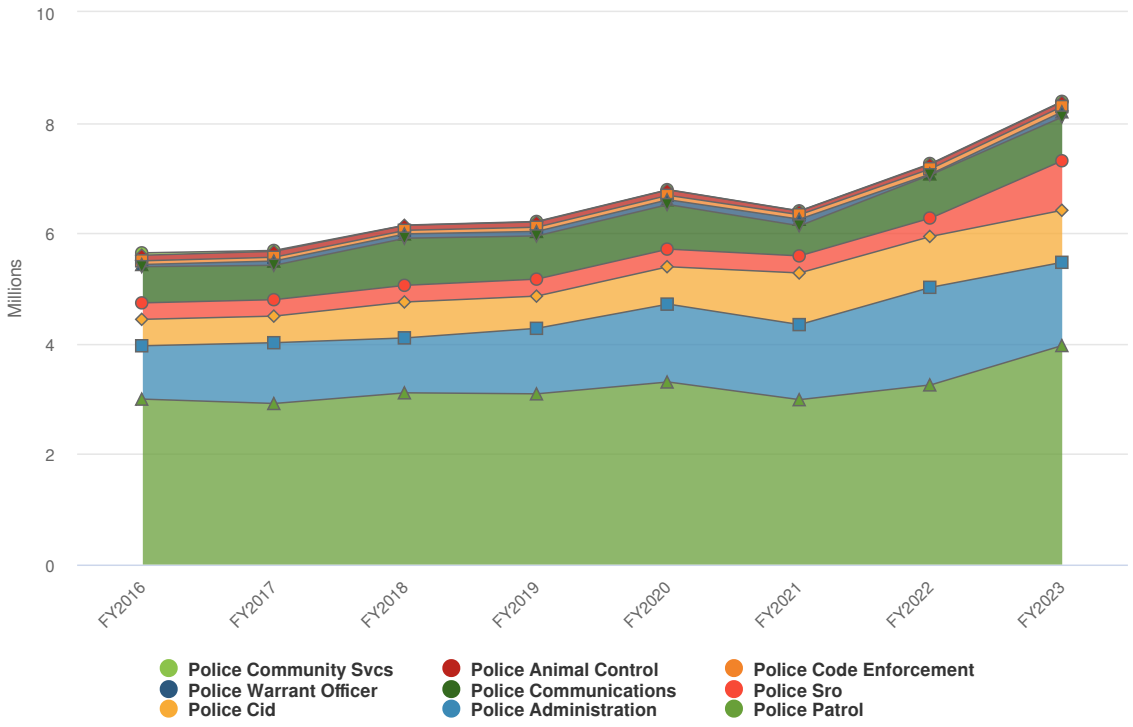
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
WORKERS' COMPENSATION	001-2390-6143	$771.71	$1,260.00	$701.25	$701.25	$1,333.22	5.8%	
UNEMPLOYMENT COMPENSATION	001-2390-6145	$252.00	$207.00	$0.00	$0.00	$207.00	0%	
RETIREMENT	001-2390-6146	$9,307.71	$8,073.00	$1,087.76	$1,087.76	$7,081.80	-12.3%	
INCENTIVE PAY	001-2390-6147	$830.70	$1,200.00	$0.00	$0.00	$1,221.00	1.8%	
LONGEVITY PAY	001-2390-6148	$2,798.33	$0.00	$0.00	$0.00	$0.00	0%	
ACCRUED LEAVE PAY	001-2390-6152	$3,505.30	$0.00	$0.00	$0.00	$0.00	0%	
CELL PHONES	001-2390-6240	$530.92	$912.00	$385.89	$385.89	$912.00	0%	
Total General Fund:		**$4,929,099.72**	**$5,192,390.00**	**$5,152,122.51**	**$5,152,122.51**	**$5,796,252.40**	**11.6%**	
Crime Control & Prevention District Fund								
INSURANCE SHARE	027-2310-6203	$400.00	$0.00	$0.00	$0.00	$0.00	0%	
TRAINING	027-2310-6206	$0.00	$10,000.00	$10,000.00	$10,000.00	$0.00	-100%	
AUDIT	027-2310-6221	$1,500.00	$1,850.00	$1,850.00	$1,850.00	$1,850.00	0%	
COMPUTER SERVICES	027-2310-6225	$68,840.79	$81,157.00	$80,929.00	$80,929.00	$82,329.00	1.4%	
MISC. CONTRACTUAL SERVICES	027-2310-6226	$114,480.11	$92,464.00	$90,389.00	$90,389.00	$52,000.00	-43.8%	
MAINTENANCE AGREEMENT	027-2310-6227	$1,974.09	$3,219.00	$3,219.00	$3,219.00	$3,219.00	0%	
TEEN COURT	027-2310-6290	$33,000.00	$33,750.00	$33,750.00	$33,750.00	$33,750.00	0%	
FIRE ARMS SUPPLIES	027-2310-6321	$5,878.97	$10,000.00	$10,000.00	$10,000.00	$10,000.00	0%	

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MINOR OPERATING OUTLAY	027-2310-6360	$11,233.37	$15,850.00	$15,850.00	$15,850.00	$15,850.00	0%	
BUILDINGS	027-2310-6620	$0.00	$250,000.00	$0.00		$0.00	-100%	
BUILDINGS	027-2310-6620-1923A	$0.00	$0.00	$250,000.00	$250,000.00	$0.00	0%	
MOTOR VEHICLES	027-2310-6650	$104,312.35	$262,650.00	$262,650.00	$262,650.00	$262,650.00	0%	
SALARIES	027-2370-6101	$801,640.13	$1,048,097.00	$912,668.69	$912,668.69	$1,137,545.40	8.5%	
SALARY SAVINGS	027-2370-6105	$0.00	-$1,546.00	$0.00	$0.00	-$1,551.18	0.3%	
OVERTIME	027-2370-6139	$36,417.39	$10,344.00	$81,014.95	$81,014.95	$11,498.38	11.2%	
FICA EXPENSE	027-2370-6141	$62,906.62	$82,739.00	$80,110.80	$80,110.80	$90,528.84	9.4%	
GROUP HEALTH INSURANCE	027-2370-6142	$124,722.81	$162,940.00	$153,639.89	$153,639.89	$166,666.92	2.3%	
WORKERS' COMPENSATION	027-2370-6143	$8,063.83	$16,080.00	$8,949.23	$8,949.23	$21,799.71	35.6%	
UNEMPLOYMENT COMPENSATION	027-2370-6145	$3,780.00	$3,312.00	$122.46	$122.46	$3,451.54	4.2%	
RETIREMENT	027-2370-6146	$79,693.64	$106,199.00	$96,342.40	$96,342.40	$120,592.38	13.6%	
INCENTIVE PAY	027-2370-6147	$7,903.83	$9,900.00	$10,000.00	$10,000.00	$10,073.25	1.8%	
LONGEVITY PAY	027-2370-6148	$6,620.00	$8,065.00	$6,185.00	$6,185.00	$6,847.78	-15.1%	
ACCRUED LEAVE PAY	027-2370-6152	$0.00	$0.00	$0.00	$0.00	$13,947.86	N/A	
SALARIES	027-2380-6101					$390,305.26	N/A	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	N
FICA EXPENSE	027-2380-6141					$30,500.58	N/A	
GROUP HEALTH INSURANCE	027-2380-6142					$74,966.55	N/A	
WORKERS' COMPENSATION	027-2380-6143					$7,650.24	N/A	
UNEMPLOYMENT COMPENSATION	027-2380-6145					$1,242.00	N/A	
RETIREMENT	027-2380-6146					$40,634.88	N/A	
Total Crime Control & Prevention District Fund:		**$1,473,367.93**	**$2,207,070.00**	**$2,107,670.41**	**$2,107,670.41**	**$2,588,348.39**	**17.3%**	
Total:		**$6,402,467.65**	**$7,399,460.00**	**$7,259,792.91**	**$7,259,792.91**	**$8,384,600.79**	**13.3%**	

Expenditures by Function

Budgeted and Historical Expenditures by Function



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Expenditures							
Public Safety							
Police Department							
Police Administration							
SALARIES	001-2310-6101	$609,841.62	$650,648.00	$651,000.00	$651,000.00	$705,937.55	8.5%
TEMPORARY HELP	001-2310-6102	$31,226.91	$52,103.00	$38,905.05	$38,905.05	$53,014.80	1.7%
SALARY SAVINGS	001-2310-6105	$0.00	-$14,406.00	$0.00	$0.00	-$15,579.57	8.1%
OVERTIME	001-2310-6139	$7,873.62	$997.00	$2,420.37	$2,420.37	$4,495.95	350.9%
FICA EXPENSE	001-2310-6141	$48,851.44	$47,358.00	$53,916.69	$53,916.69	$51,212.81	8.1%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
GROUP HEALTH INSURANCE	001-2310-6142	$75,721.98	$87,737.00	$85,871.47	$85,871.47	$87,460.97	-0.3%
WORKERS' COMPENSATION	001-2310-6143	$4,906.94	$8,805.00	$4,900.38	$4,900.38	$11,547.97	31.2%
UNEMPLOYMENT COMPENSATION	001-2310-6145	$2,539.74	$1,449.00	$451.42	$451.42	$1,449.00	0%
RETIREMENT	001-2310-6146	$61,496.52	$65,813.00	$61,261.72	$61,261.72	$73,993.62	12.4%
INCENTIVE PAY	001-2310-6147	$5,999.50	$4,800.00	$6,597.91	$6,597.91	$6,105.00	27.2%
LONGEVITY PAY	001-2310-6148	$5,155.00	$5,870.00	$5,870.00	$5,870.00	$6,461.13	10.1%
ACCRUED LEAVE PAY	001-2310-6152	$4,123.13	$4,797.00	$0.00	$0.00	$6,463.37	34.7%
TRAVEL	001-2310-6204	$1,054.45	$4,000.00	$3,500.00	$3,500.00	$4,000.00	0%
TRAINING	001-2310-6206	$6,175.12	$5,900.00	$6,294.39	$6,294.39	$5,900.00	0%
PRE-EMPLOYMENT	001-2310-6207	$4,118.39	$3,222.00	$3,222.00	$3,222.00	$4,222.00	31%
DUES & SUBSCRIPTIONS	001-2310-6209	$3,209.40	$3,150.00	$3,150.00	$3,150.00	$3,150.00	0%
SALES TAX EXPENSE	001-2310-6212	$10.72	$0.00	$0.00	$0.00	$0.00	0%
COMPUTER SERVICES	001-2310-6225	$2,075.00	$0.00	$0.00	$0.00	$0.00	0%
MISC. CONTRACTUAL SERVICES	001-2310-6226	$9,000.00	$0.00	$0.00	$0.00	$0.00	0%
VEHICLE MAINTENANCE	001-2310-6261	$2,206.99	$700.00	$2,444.95	$2,444.95	$700.00	0%
GAS AND OIL	001-2310-6262	$9,265.20	$5,456.00	$13,487.41	$13,487.41	$15,000.00	174.9%
BUILDING MAINT & SUPPLIES	001-2310-6285	$3,443.84	$0.00	$684.80	$684.80	$0.00	0%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
OFFICE SUPPLIES	001-2310-6301	$7,877.89	$4,795.00	$4,795.00	$4,795.00	$4,795.00	0%
POSTAGE	001-2310-6302	$209.38	$0.00	$325.80	$325.80	$500.00	N/A
OPERATING SUPPLIES	001-2310-6303	$1,686.79	$670.00	$1,068.46	$1,068.46	$670.00	0%
UNIFORMS	001-2310-6305	$43,322.62	$0.00	$26,137.80	$26,137.80	$0.00	0%
PRINTING	001-2310-6308	$125.00	$715.00	$715.00	$715.00	$715.00	0%
FIRE ARMS SUPPLIES	001-2310-6321	$13,879.96	$16,696.00	$16,696.00	$16,696.00	$12,554.00	-24.8%
MINOR OPERATING OUTLAY	001-2310-6360	$4,157.88	$0.00	$0.00	$0.00	$0.00	0%
OPERATING EQUIPMENT	001-2310-6645	$47,583.26	$13,590.00	$13,590.00	$13,590.00	$0.00	-100%
INSURANCE SHARE	027-2310-6203	$400.00	$0.00	$0.00	$0.00	$0.00	0%
TRAINING	027-2310-6206	$0.00	$10,000.00	$10,000.00	$10,000.00	$0.00	-100%
AUDIT	027-2310-6221	$1,500.00	$1,850.00	$1,850.00	$1,850.00	$1,850.00	0%
COMPUTER SERVICES	027-2310-6225	$68,840.79	$81,157.00	$80,929.00	$80,929.00	$82,329.00	1.4%
MISC. CONTRACTUAL SERVICES	027-2310-6226	$114,480.11	$92,464.00	$90,389.00	$90,389.00	$52,000.00	-43.8%
MAINTENANCE AGREEMENT	027-2310-6227	$1,974.09	$3,219.00	$3,219.00	$3,219.00	$3,219.00	0%
TEEN COURT	027-2310-6290	$33,000.00	$33,750.00	$33,750.00	$33,750.00	$33,750.00	0%
FIRE ARMS SUPPLIES	027-2310-6321	$5,878.97	$10,000.00	$10,000.00	$10,000.00	$10,000.00	0%
MINOR OPERATING OUTLAY	027-2310-6360	$11,233.37	$15,850.00	$15,850.00	$15,850.00	$15,850.00	0%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
BUILDINGS	027-2310-6620	$0.00	$250,000.00	$0.00		$0.00	-100%
BUILDINGS	027-2310-6620-1923A	$0.00	$0.00	$250,000.00	$250,000.00	$0.00	0%
MOTOR VEHICLES	027-2310-6650	$104,312.35	$262,650.00	$262,650.00	$262,650.00	$262,650.00	0%
Total Police Administration:		**$1,358,757.97**	**$1,735,805.00**	**$1,765,943.63**	**$1,765,943.63**	**$1,506,416.60**	**-13.2%**
Police Animal Control							
MISC. CONTRACTUAL SERVICES	001-2320-6226	$66,161.25	$84,272.00	$84,391.00	$84,391.00	$84,272.00	0%
Total Police Animal Control:		**$66,161.25**	**$84,272.00**	**$84,391.00**	**$84,391.00**	**$84,272.00**	**0%**
Police Code Enforcement							
SALARIES	001-2330-6101	$49,967.90	$53,001.00	$60,000.00	$60,000.00	$59,320.25	11.9%
SALARY SAVINGS	001-2330-6105	$0.00	-$1,172.00	$0.00	$0.00	-$1,222.32	4.3%
OVERTIME	001-2330-6139	$0.00	$1,796.00	$0.00	$0.00	$1,795.89	0%
FICA EXPENSE	001-2330-6141	$3,726.16	$4,483.00	$4,898.33	$4,898.33	$4,675.41	4.3%
GROUP HEALTH INSURANCE	001-2330-6142	$12,390.75	$12,534.00	$8,944.59	$8,944.59	$12,494.42	-0.3%
WORKERS' COMPENSATION	001-2330-6143	$103.32	$180.00	$100.18	$100.18	$191.42	6.3%
UNEMPLOYMENT COMPENSATION	001-2330-6145	$252.00	$207.00	$12.60	$12.60	$207.00	0%
RETIREMENT	001-2330-6146	$5,194.64	$5,780.00	$5,890.81	$5,890.81	$6,229.14	7.8%
LONGEVITY PAY	001-2330-6148	$1,275.00	$1,365.00	$1,607.50	$1,607.50	$0.00	-100%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
ACCRUED LEAVE PAY	001-2330-6152	$2,346.10	$2,423.00	$2,423.00	$2,423.00	$0.00	-100%
TRAINING	001-2330-6206	$379.98	$629.00	$500.00	$500.00	$629.00	0%
DUES & SUBSCRIPTIONS	001-2330-6209	$0.00	$261.00	$0.00	$0.00	$261.00	0%
LEGAL ADVERTISING	001-2330-6231	$0.00	$150.00	$0.00	$0.00	$150.00	0%
FILING FEE	001-2330-6235	$508.00	$912.00	$500.00	$500.00	$912.00	0%
VEHICLE MAINTENANCE	001-2330-6261	$432.00	$250.00	$550.00	$550.00	$250.00	0%
GAS AND OIL	001-2330-6262	$889.94	$2,000.00	$2,000.00	$2,000.00	$2,000.00	0%
MOWING EXPENSE	001-2330-6286	$2,105.00	$6,450.00	$5,000.00	$5,000.00	$6,450.00	0%
OPERATING SUPPLIES	001-2330-6303	$111.97	$0.00	$150.00	$150.00	$0.00	0%
UNIFORMS	001-2330-6305	$830.54	$310.00	$1,500.00	$1,500.00	$310.00	0%
PRINTING	001-2330-6308	$71.03	$130.00	$130.00	$130.00	$130.00	0%
SMALL TOOLS	001-2330-6313	$0.00	$61.00	$0.00	$0.00	$61.00	0%
SAFETY EQUIPMENT/SUPPLIES	001-2330-6326	$0.00	$150.00	$0.00	$0.00	$150.00	0%
Total Police Code Enforcement:		**$80,584.33**	**$91,900.00**	**$94,207.00**	**$94,207.00**	**$94,994.21**	**3.4%**
Police Communications							
MISC. CONTRACTUAL SERVICES	001-2340-6226	$544,563.75	$790,704.00	$782,975.00	$782,975.00	$790,704.00	0%
Total Police Communications:		**$544,563.75**	**$790,704.00**	**$782,975.00**	**$782,975.00**	**$790,704.00**	**0%**
Police Community Svcs							

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
SALES TAX EXPENSE	001-2350-6212	$13.68	$0.00	$0.00	$0.00	$0.00	0%
COMMUNITY RELATIONS	001-2350-6229	$4,235.21	$6,500.00	$8,500.00	$8,500.00	$9,500.00	46.2%
VEHICLE MAINTENANCE	001-2350-6261	$0.00	$0.00	$100.00	$100.00	$0.00	0%
OPERATING SUPPLIES	001-2350-6303	$0.00	$0.00	$855.00	$855.00	$0.00	0%
PRINTING	001-2350-6308	$0.00	$100.00	$0.00	$0.00	$100.00	0%
Total Police Community Svcs:		**$4,248.89**	**$6,600.00**	**$9,455.00**	**$9,455.00**	**$9,600.00**	**45.5%**
Police Cid							
SALARIES	001-2360-6101	$599,413.83	$548,560.00	$551,000.00	$551,000.00	$600,039.34	9.4%
SALARY SAVINGS	001-2360-6105	$0.00	-$12,366.00	$0.00	$0.00	-$13,181.83	6.6%
OVERTIME	001-2360-6139	$32,526.15	$9,612.00	$39,143.15	$39,143.15	$21,110.12	119.6%
FICA EXPENSE	001-2360-6141	$47,845.60	$47,300.00	$47,134.16	$47,134.16	$50,422.21	6.6%
GROUP HEALTH INSURANCE	001-2360-6142	$113,150.58	$87,737.00	$123,357.93	$123,357.93	$87,460.97	-0.3%
WORKERS' COMPENSATION	001-2360-6143	$4,934.39	$8,797.00	$4,895.93	$4,895.93	$11,542.99	31.2%
UNEMPLOYMENT COMPENSATION	001-2360-6145	$1,764.00	$1,449.00	$63.00	$63.00	$1,449.00	0%
RETIREMENT	001-2360-6146	$63,871.65	$60,979.00	$56,684.22	$56,684.22	$67,177.39	10.2%
INCENTIVE PAY	001-2360-6147	$11,088.15	$10,200.00	$11,295.13	$11,295.13	$10,378.50	1.8%
LONGEVITY PAY	001-2360-6148	$7,767.50	$8,395.00	$8,395.00	$8,395.00	$8,465.60	0.8%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
ACCRUED LEAVE PAY	001-2360-6152	$5,806.34	$41,191.00	$6,299.54	$6,299.54	$30,595.42	-25.7%
TRAINING	001-2360-6206	$6,722.48	$3,395.00	$10,000.00	$10,000.00	$3,395.00	0%
DUES & SUBSCRIPTIONS	001-2360-6209	$370.00	$150.00	$500.00	$500.00	$280.00	86.7%
TECHNICAL & SCIENTIFIC	001-2360-6210	$8,380.00	$9,300.00	$15,488.99	$15,488.99	$25,000.00	168.8%
SALES TAX EXPENSE	001-2360-6212	$25.57	$0.00	$0.00	$0.00	$0.00	0%
MISC. CONTRACTUAL SERVICES	001-2360-6226	$8,297.90	$12,880.00	$14,562.02	$14,562.02	$12,880.00	0%
VEHICLE MAINTENANCE	001-2360-6261	$5,332.99	$2,000.00	$4,115.05	$4,115.05	$2,000.00	0%
GAS AND OIL	001-2360-6262	$13,766.44	$9,394.00	$25,255.90	$25,255.90	$20,000.00	112.9%
MISCELLANEOUS	001-2360-6299	$78.84	$170.00	$170.00	$170.00	$170.00	0%
POSTAGE	001-2360-6302	$17.40	$0.00	$0.00	$0.00	$0.00	0%
OPERATING SUPPLIES	001-2360-6303	$538.97	$0.00	$800.00	$800.00	$0.00	0%
UNIFORMS	001-2360-6305	$755.41	$0.00	$200.00	$200.00	$0.00	0%
PRINTING	001-2360-6308	$466.92	$365.00	$365.00	$365.00	$365.00	0%
CID SUPPLIES	001-2360-6322	$1,755.56	$1,710.00	$1,767.47	$1,767.47	$2,710.00	58.5%
Total Police Cid:		**$934,676.67**	**$851,218.00**	**$921,492.49**	**$921,492.49**	**$942,259.71**	**10.7%**
Police Patrol							
SALARIES	001-2370-6101	$1,110,888.09	$1,220,497.00	$1,150,000.00	$1,150,000.00	$1,462,634.22	19.8%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
SALARY SAVINGS	001-2370-6105	$0.00	-$29,021.00	$0.00	$0.00	-$31,917.43	10%
OVERTIME	001-2370-6139	$64,731.31	$43,236.00	$59,534.79	$59,534.79	$66,038.01	52.7%
FICA EXPENSE	001-2370-6141	$88,911.51	$102,260.00	$95,370.67	$95,370.67	$122,084.74	19.4%
GROUP HEALTH INSURANCE	001-2370-6142	$214,875.14	$213,075.00	$218,295.60	$218,295.60	$224,899.64	5.5%
WORKERS' COMPENSATION	001-2370-6143	$13,621.65	$22,276.00	$12,397.59	$12,397.59	$33,078.47	48.5%
UNEMPLOYMENT COMPENSATION	001-2370-6145	$4,536.00	$3,519.00	$148.78	$148.78	$3,726.00	5.9%
RETIREMENT	001-2370-6146	$118,093.33	$132,304.00	$114,694.14	$114,694.14	$162,659.59	22.9%
INCENTIVE PAY	001-2370-6147	$18,576.62	$19,500.00	$19,500.00	$19,500.00	$23,809.50	22.1%
LONGEVITY PAY	001-2370-6148	$7,945.00	$7,245.00	$9,222.50	$9,222.50	$11,182.33	54.3%
ACCRUED LEAVE PAY	001-2370-6152	$8,116.42	$45,968.00	$8,418.09	$8,418.09	$55,007.69	19.7%
TRAINING	001-2370-6206	$25,490.52	$16,215.00	$16,215.00	$16,215.00	$16,215.00	0%
DUES & SUBSCRIPTIONS	001-2370-6209	$0.00	$285.00	$285.00	$285.00	$285.00	0%
TUITION REIMBURSEMENT	001-2370-6213	$192.00	$5,000.00	$500.00	$500.00	$5,000.00	0%
VEHICLE MAINTENANCE	001-2370-6261	$49,928.58	$50,000.00	$62,778.28	$62,778.28	$50,000.00	0%
GAS AND OIL	001-2370-6262	$74,227.17	$70,236.00	$107,206.17	$107,206.17	$125,000.00	78%
EQUIPMENT MAINTENANCE	001-2370-6284	$1,393.96	$1,500.00	$1,888.40	$1,888.40	$1,500.00	0%
VACCINATIONS	001-2370-6297	$0.00	$450.00	$450.00	$450.00	$320.00	-28.9%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
OPERATING SUPPLIES	001-2370-6303	$1,533.90	$1,200.00	$1,200.00	$1,200.00	$1,200.00	0%
UNIFORMS	001-2370-6305	$21,093.93	$34,085.00	$25,000.00	$25,000.00	$34,085.00	0%
PRINTING	001-2370-6308	$280.00	$130.00	$130.00	$130.00	$130.00	0%
SAFETY EQUIPMENT/SUPPLIES	001-2370-6326	$274.88	$0.00	$0.00	$0.00	$0.00	0%
MINOR OPERATING OUTLAY	001-2370-6360	$9,050.00	$0.00	$0.00	$0.00	$0.00	0%
OPERATING EQUIPMENT	001-2370-6645	$19,121.50	$0.00	$0.00	$0.00	$16,058.70	N/A
SALARIES	027-2370-6101	$801,640.13	$1,048,097.00	$912,668.69	$912,668.69	$1,137,545.40	8.5%
SALARY SAVINGS	027-2370-6105	$0.00	-$1,546.00	$0.00	$0.00	-$1,551.18	0.3%
OVERTIME	027-2370-6139	$36,417.39	$10,344.00	$81,014.95	$81,014.95	$11,498.38	11.2%
FICA EXPENSE	027-2370-6141	$62,906.62	$82,739.00	$80,110.80	$80,110.80	$90,528.84	9.4%
GROUP HEALTH INSURANCE	027-2370-6142	$124,722.81	$162,940.00	$153,639.89	$153,639.89	$166,666.92	2.3%
WORKERS' COMPENSATION	027-2370-6143	$8,063.83	$16,080.00	$8,949.23	$8,949.23	$21,799.71	35.6%
UNEMPLOYMENT COMPENSATION	027-2370-6145	$3,780.00	$3,312.00	$122.46	$122.46	$3,451.54	4.2%
RETIREMENT	027-2370-6146	$79,693.64	$106,199.00	$96,342.40	$96,342.40	$120,592.38	13.6%
INCENTIVE PAY	027-2370-6147	$7,903.83	$9,900.00	$10,000.00	$10,000.00	$10,073.25	1.8%
LONGEVITY PAY	027-2370-6148	$6,620.00	$8,065.00	$6,185.00	$6,185.00	$6,847.78	-15.1%
ACCRUED LEAVE PAY	027-2370-6152	$0.00	$0.00	$0.00	$0.00	$13,947.86	N/A

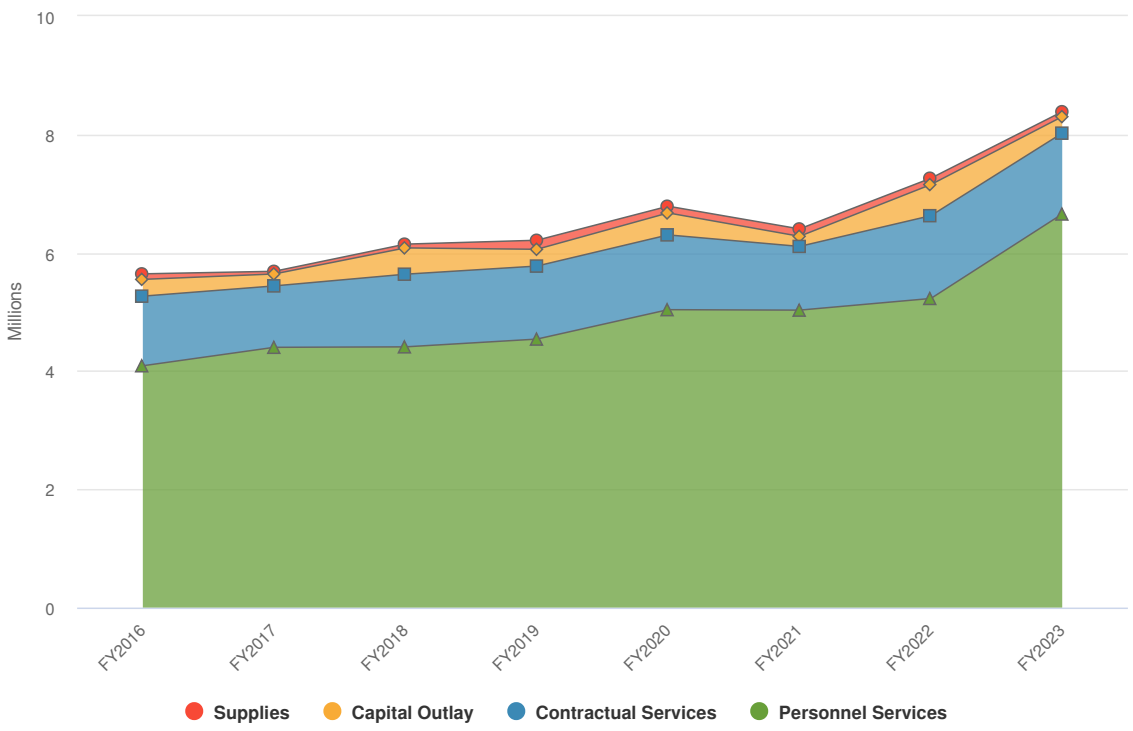
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
Total Police Patrol:		**$2,984,629.76**	**$3,406,090.00**	**$3,252,268.41**	**$3,252,268.41**	**$3,964,397.34**	**16.4%**
Police Sro							
SALARIES	001-2380-6101	$212,839.86	$225,912.00	$220,000.00	$220,000.00	$240,368.20	6.4%
SALARY SAVINGS	001-2380-6105	$0.00	-$4,819.00	$0.00	$0.00	-$5,135.95	6.6%
OVERTIME	001-2380-6139	$9,918.77	$2,796.00	$20,000.00	$20,000.00	$10,166.49	263.6%
FICA EXPENSE	001-2380-6141	$17,581.24	$18,434.00	$19,281.37	$19,281.37	$19,643.86	6.6%
GROUP HEALTH INSURANCE	001-2380-6142	$28,483.69	$37,601.00	$34,028.16	$34,028.16	$37,483.27	-0.3%
WORKERS' COMPENSATION	001-2380-6143	$2,116.65	$3,709.00	$2,064.23	$2,064.23	$4,927.42	32.9%
UNEMPLOYMENT COMPENSATION	001-2380-6145	$756.00	$621.00	$27.00	$27.00	$621.00	0%
RETIREMENT	001-2380-6146	$22,946.44	$23,765.00	$23,188.05	$23,188.05	$26,174.17	10.1%
INCENTIVE PAY	001-2380-6147	$4,799.60	$4,800.00	$4,800.00	$4,800.00	$5,799.75	20.8%
LONGEVITY PAY	001-2380-6148	$3,507.50	$3,658.00	$3,657.50	$3,657.50	$4,110.70	12.4%
ACCRUED LEAVE PAY	001-2380-6152	$3,551.03	$3,649.00	$3,586.52	$3,586.52	$3,762.27	3.1%
TRAINING	001-2380-6206	$2,670.28	$3,000.00	$2,500.00	$2,500.00	$3,000.00	0%
DUES & SUBSCRIPTIONS	001-2380-6209	$0.00	$300.00	$0.00	$0.00	$300.00	0%
PRINTING	001-2380-6308	$0.00	$0.00	$50.00	$50.00	$0.00	0%
SALARIES	027-2380-6101					$390,305.26	N/A

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
FICA EXPENSE	027-2380-6141					$30,500.58	N/A
GROUP HEALTH INSURANCE	027-2380-6142					$74,966.55	N/A
WORKERS' COMPENSATION	027-2380-6143					$7,650.24	N/A
UNEMPLOYMENT COMPENSATION	027-2380-6145					$1,242.00	N/A
RETIREMENT	027-2380-6146					$40,634.88	N/A
Total Police Sro:		**$309,171.06**	**$323,426.00**	**$333,182.82**	**$333,182.82**	**$896,520.69**	**177.2%**
Police Warrant Officer							
SALARIES	001-2390-6101	$86,995.67	$78,823.00	$11,823.45	$11,823.45	$66,449.87	-15.7%
SALARY SAVINGS	001-2390-6105	$0.00	-$1,637.00	$0.00	$0.00	-$1,389.64	-15.1%
OVERTIME	001-2390-6139	$2,155.67	$1,811.00	$0.00	$0.00	$1,811.15	0%
FICA EXPENSE	001-2390-6141	$7,333.61	$6,262.00	$904.49	$904.49	$5,315.42	-15.1%
GROUP HEALTH INSURANCE	001-2390-6142	$5,192.35	$12,534.00	$974.72	$974.72	$12,494.42	-0.3%
WORKERS' COMPENSATION	001-2390-6143	$771.71	$1,260.00	$701.25	$701.25	$1,333.22	5.8%
UNEMPLOYMENT COMPENSATION	001-2390-6145	$252.00	$207.00	$0.00	$0.00	$207.00	0%
RETIREMENT	001-2390-6146	$9,307.71	$8,073.00	$1,087.76	$1,087.76	$7,081.80	-12.3%
INCENTIVE PAY	001-2390-6147	$830.70	$1,200.00	$0.00	$0.00	$1,221.00	1.8%
LONGEVITY PAY	001-2390-6148	$2,798.33	$0.00	$0.00	$0.00	$0.00	0%

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)
ACCRUED LEAVE PAY	001-2390-6152	$3,505.30	$0.00	$0.00	$0.00	$0.00	0%
CELL PHONES	001-2390-6240	$530.92	$912.00	$385.89	$385.89	$912.00	0%
Total Police Warrant Officer:		**$119,673.97**	**$109,445.00**	**$15,877.56**	**$15,877.56**	**$95,436.24**	**-12.8%**
Total Police Department:		**$6,402,467.65**	**$7,399,460.00**	**$7,259,792.91**	**$7,259,792.91**	**$8,384,600.79**	**13.3%**
Total Public Safety:		**$6,402,467.65**	**$7,399,460.00**	**$7,259,792.91**	**$7,259,792.91**	**$8,384,600.79**	**13.3%**
Total Expenditures:		**$6,402,467.65**	**$7,399,460.00**	**$7,259,792.91**	**$7,259,792.91**	**$8,384,600.79**	**13.3%**

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
Expense Objects								
Personnel Services								
SALARIES	001-2310-6101	$609,841.62	$650,648.00	$651,000.00	$651,000.00	$705,937.55	8.5%	
TEMPORARY HELP	001-2310-6102	$31,226.91	$52,103.00	$38,905.05	$38,905.05	$53,014.80	1.7%	
SALARY SAVINGS	001-2310-6105	$0.00	-$14,406.00	$0.00	$0.00	-$15,579.57	8.1%	
OVERTIME	001-2310-6139	$7,873.62	$997.00	$2,420.37	$2,420.37	$4,495.95	350.9%	
FICA EXPENSE	001-2310-6141	$48,851.44	$47,358.00	$53,916.69	$53,916.69	$51,212.81	8.1%	
GROUP HEALTH INSURANCE	001-2310-6142	$75,721.98	$87,737.00	$85,871.47	$85,871.47	$87,460.97	-0.3%	
WORKERS' COMPENSATION	001-2310-6143	$4,906.94	$8,805.00	$4,900.38	$4,900.38	$11,547.97	31.2%	
UNEMPLOYMENT COMPENSATION	001-2310-6145	$2,539.74	$1,449.00	$451.42	$451.42	$1,449.00	0%	
RETIREMENT	001-2310-6146	$61,496.52	$65,813.00	$61,261.72	$61,261.72	$73,993.62	12.4%	
INCENTIVE PAY	001-2310-6147	$5,999.50	$4,800.00	$6,597.91	$6,597.91	$6,105.00	27.2%	
LONGEVITY PAY	001-2310-6148	$5,155.00	$5,870.00	$5,870.00	$5,870.00	$6,461.13	10.1%	
ACCRUED LEAVE PAY	001-2310-6152	$4,123.13	$4,797.00	$0.00	$0.00	$6,463.37	34.7%	
SALARIES	001-2330-6101	$49,967.90	$53,001.00	$60,000.00	$60,000.00	$59,320.25	11.9%	
SALARY SAVINGS	001-2330-6105	$0.00	-$1,172.00	$0.00	$0.00	-$1,222.32	4.3%	
OVERTIME	001-2330-6139	$0.00	$1,796.00	$0.00	$0.00	$1,795.89	0%	
FICA EXPENSE	001-2330-6141	$3,726.16	$4,483.00	$4,898.33	$4,898.33	$4,675.41	4.3%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
GROUP HEALTH INSURANCE	001-2330-6142	$12,390.75	$12,534.00	$8,944.59	$8,944.59	$12,494.42	-0.3%	
WORKERS' COMPENSATION	001-2330-6143	$103.32	$180.00	$100.18	$100.18	$191.42	6.3%	
UNEMPLOYMENT COMPENSATION	001-2330-6145	$252.00	$207.00	$12.60	$12.60	$207.00	0%	
RETIREMENT	001-2330-6146	$5,194.64	$5,780.00	$5,890.81	$5,890.81	$6,229.14	7.8%	
LONGEVITY PAY	001-2330-6148	$1,275.00	$1,365.00	$1,607.50	$1,607.50	$0.00	-100%	
ACCRUED LEAVE PAY	001-2330-6152	$2,346.10	$2,423.00	$2,423.00	$2,423.00	$0.00	-100%	
SALARIES	001-2360-6101	$599,413.83	$548,560.00	$551,000.00	$551,000.00	$600,039.34	9.4%	
SALARY SAVINGS	001-2360-6105	$0.00	-$12,366.00	$0.00	$0.00	-$13,181.83	6.6%	
OVERTIME	001-2360-6139	$32,526.15	$9,612.00	$39,143.15	$39,143.15	$21,110.12	119.6%	
FICA EXPENSE	001-2360-6141	$47,845.60	$47,300.00	$47,134.16	$47,134.16	$50,422.21	6.6%	
GROUP HEALTH INSURANCE	001-2360-6142	$113,150.58	$87,737.00	$123,357.93	$123,357.93	$87,460.97	-0.3%	
WORKERS' COMPENSATION	001-2360-6143	$4,934.39	$8,797.00	$4,895.93	$4,895.93	$11,542.99	31.2%	
UNEMPLOYMENT COMPENSATION	001-2360-6145	$1,764.00	$1,449.00	$63.00	$63.00	$1,449.00	0%	
RETIREMENT	001-2360-6146	$63,871.65	$60,979.00	$56,684.22	$56,684.22	$67,177.39	10.2%	
INCENTIVE PAY	001-2360-6147	$11,088.15	$10,200.00	$11,295.13	$11,295.13	$10,378.50	1.8%	
LONGEVITY PAY	001-2360-6148	$7,767.50	$8,395.00	$8,395.00	$8,395.00	$8,465.60	0.8%	
ACCRUED LEAVE PAY	001-2360-6152	$5,806.34	$41,191.00	$6,299.54	$6,299.54	$30,595.42	-25.7%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
SALARIES	001-2370-6101	$1,110,888.09	$1,220,497.00	$1,150,000.00	$1,150,000.00	$1,462,634.22	19.8%	
SALARY SAVINGS	001-2370-6105	$0.00	-$29,021.00	$0.00	$0.00	-$31,917.43	10%	
OVERTIME	001-2370-6139	$64,731.31	$43,236.00	$59,534.79	$59,534.79	$66,038.01	52.7%	
FICA EXPENSE	001-2370-6141	$88,911.51	$102,260.00	$95,370.67	$95,370.67	$122,084.74	19.4%	
GROUP HEALTH INSURANCE	001-2370-6142	$214,875.14	$213,075.00	$218,295.60	$218,295.60	$224,899.64	5.5%	
WORKERS' COMPENSATION	001-2370-6143	$13,621.65	$22,276.00	$12,397.59	$12,397.59	$33,078.47	48.5%	
UNEMPLOYMENT COMPENSATION	001-2370-6145	$4,536.00	$3,519.00	$148.78	$148.78	$3,726.00	5.9%	
RETIREMENT	001-2370-6146	$118,093.33	$132,304.00	$114,694.14	$114,694.14	$162,659.59	22.9%	
INCENTIVE PAY	001-2370-6147	$18,576.62	$19,500.00	$19,500.00	$19,500.00	$23,809.50	22.1%	
LONGEVITY PAY	001-2370-6148	$7,945.00	$7,245.00	$9,222.50	$9,222.50	$11,182.33	54.3%	
ACCRUED LEAVE PAY	001-2370-6152	$8,116.42	$45,968.00	$8,418.09	$8,418.09	$55,007.69	19.7%	
SALARIES	001-2380-6101	$212,839.86	$225,912.00	$220,000.00	$220,000.00	$240,368.20	6.4%	
SALARY SAVINGS	001-2380-6105	$0.00	-$4,819.00	$0.00	$0.00	-$5,135.95	6.6%	
OVERTIME	001-2380-6139	$9,918.77	$2,796.00	$20,000.00	$20,000.00	$10,166.49	263.6%	
FICA EXPENSE	001-2380-6141	$17,581.24	$18,434.00	$19,281.37	$19,281.37	$19,643.86	6.6%	
GROUP HEALTH INSURANCE	001-2380-6142	$28,483.69	$37,601.00	$34,028.16	$34,028.16	$37,483.27	-0.3%	
WORKERS' COMPENSATION	001-2380-6143	$2,116.65	$3,709.00	$2,064.23	$2,064.23	$4,927.42	32.9%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
UNEMPLOYMENT COMPENSATION	001-2380-6145	$756.00	$621.00	$27.00	$27.00	$621.00	0%	
RETIREMENT	001-2380-6146	$22,946.44	$23,765.00	$23,188.05	$23,188.05	$26,174.17	10.1%	
INCENTIVE PAY	001-2380-6147	$4,799.60	$4,800.00	$4,800.00	$4,800.00	$5,799.75	20.8%	
LONGEVITY PAY	001-2380-6148	$3,507.50	$3,658.00	$3,657.50	$3,657.50	$4,110.70	12.4%	
ACCRUED LEAVE PAY	001-2380-6152	$3,551.03	$3,649.00	$3,586.52	$3,586.52	$3,762.27	3.1%	
SALARIES	001-2390-6101	$86,995.67	$78,823.00	$11,823.45	$11,823.45	$66,449.87	-15.7%	
SALARY SAVINGS	001-2390-6105	$0.00	-$1,637.00	$0.00	$0.00	-$1,389.64	-15.1%	
OVERTIME	001-2390-6139	$2,155.67	$1,811.00	$0.00	$0.00	$1,811.15	0%	
FICA EXPENSE	001-2390-6141	$7,333.61	$6,262.00	$904.49	$904.49	$5,315.42	-15.1%	
GROUP HEALTH INSURANCE	001-2390-6142	$5,192.35	$12,534.00	$974.72	$974.72	$12,494.42	-0.3%	
WORKERS' COMPENSATION	001-2390-6143	$771.71	$1,260.00	$701.25	$701.25	$1,333.22	5.8%	
UNEMPLOYMENT COMPENSATION	001-2390-6145	$252.00	$207.00	$0.00	$0.00	$207.00	0%	
RETIREMENT	001-2390-6146	$9,307.71	$8,073.00	$1,087.76	$1,087.76	$7,081.80	-12.3%	
INCENTIVE PAY	001-2390-6147	$830.70	$1,200.00	$0.00	$0.00	$1,221.00	1.8%	
LONGEVITY PAY	001-2390-6148	$2,798.33	$0.00	$0.00	$0.00	$0.00	0%	
ACCRUED LEAVE PAY	001-2390-6152	$3,505.30	$0.00	$0.00	$0.00	$0.00	0%	
SALARIES	027-2370-6101	$801,640.13	$1,048,097.00	$912,668.69	$912,668.69	$1,137,545.40	8.5%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
SALARY SAVINGS	027-2370-6105	$0.00	-$1,546.00	$0.00	$0.00	-$1,551.18	0.3%	
OVERTIME	027-2370-6139	$36,417.39	$10,344.00	$81,014.95	$81,014.95	$11,498.38	11.2%	
FICA EXPENSE	027-2370-6141	$62,906.62	$82,739.00	$80,110.80	$80,110.80	$90,528.84	9.4%	
GROUP HEALTH INSURANCE	027-2370-6142	$124,722.81	$162,940.00	$153,639.89	$153,639.89	$166,666.92	2.3%	
WORKERS' COMPENSATION	027-2370-6143	$8,063.83	$16,080.00	$8,949.23	$8,949.23	$21,799.71	35.6%	
UNEMPLOYMENT COMPENSATION	027-2370-6145	$3,780.00	$3,312.00	$122.46	$122.46	$3,451.54	4.2%	
RETIREMENT	027-2370-6146	$79,693.64	$106,199.00	$96,342.40	$96,342.40	$120,592.38	13.6%	
INCENTIVE PAY	027-2370-6147	$7,903.83	$9,900.00	$10,000.00	$10,000.00	$10,073.25	1.8%	
LONGEVITY PAY	027-2370-6148	$6,620.00	$8,065.00	$6,185.00	$6,185.00	$6,847.78	-15.1%	
ACCRUED LEAVE PAY	027-2370-6152	$0.00	$0.00	$0.00	$0.00	$13,947.86	N/A	
SALARIES	027-2380-6101					$390,305.26	N/A	
FICA EXPENSE	027-2380-6141					$30,500.58	N/A	
GROUP HEALTH INSURANCE	027-2380-6142					$74,966.55	N/A	
WORKERS' COMPENSATION	027-2380-6143					$7,650.24	N/A	
UNEMPLOYMENT COMPENSATION	027-2380-6145					$1,242.00	N/A	
RETIREMENT	027-2380-6146					$40,634.88	N/A	
Total Personnel Services:		**$5,028,847.61**	**$5,464,070.00**	**$5,226,080.14**	**$5,226,080.14**	**$6,654,062.09**	**21.8%**	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
Contractual Services								
TRAVEL	001-2310-6204	$1,054.45	$4,000.00	$3,500.00	$3,500.00	$4,000.00	0%	
TRAINING	001-2310-6206	$6,175.12	$5,900.00	$6,294.39	$6,294.39	$5,900.00	0%	
PRE-EMPLOYMENT	001-2310-6207	$4,118.39	$3,222.00	$3,222.00	$3,222.00	$4,222.00	31%	
DUES & SUBSCRIPTIONS	001-2310-6209	$3,209.40	$3,150.00	$3,150.00	$3,150.00	$3,150.00	0%	
SALES TAX EXPENSE	001-2310-6212	$10.72	$0.00	$0.00	$0.00	$0.00	0%	
COMPUTER SERVICES	001-2310-6225	$2,075.00	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2310-6226	$9,000.00	$0.00	$0.00	$0.00	$0.00	0%	
VEHICLE MAINTENANCE	001-2310-6261	$2,206.99	$700.00	$2,444.95	$2,444.95	$700.00	0%	
GAS AND OIL	001-2310-6262	$9,265.20	$5,456.00	$13,487.41	$13,487.41	$15,000.00	174.9%	
BUILDING MAINT & SUPPLIES	001-2310-6285	$3,443.84	$0.00	$684.80	$684.80	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2320-6226	$66,161.25	$84,272.00	$84,391.00	$84,391.00	$84,272.00	0%	
TRAINING	001-2330-6206	$379.98	$629.00	$500.00	$500.00	$629.00	0%	
DUES & SUBSCRIPTIONS	001-2330-6209	$0.00	$261.00	$0.00	$0.00	$261.00	0%	
LEGAL ADVERTISING	001-2330-6231	$0.00	$150.00	$0.00	$0.00	$150.00	0%	
FILING FEE	001-2330-6235	$508.00	$912.00	$500.00	$500.00	$912.00	0%	
VEHICLE MAINTENANCE	001-2330-6261	$432.00	$250.00	$550.00	$550.00	$250.00	0%	

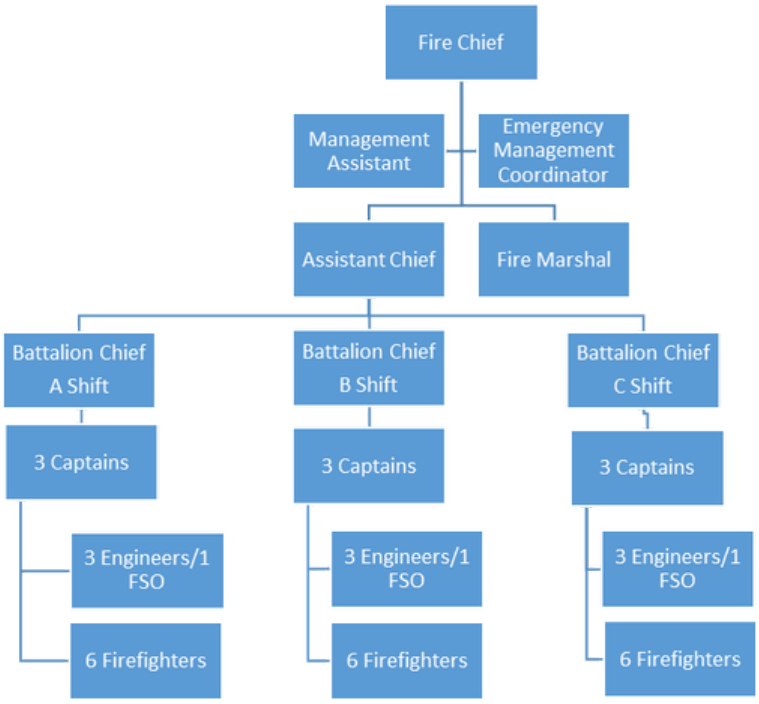
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
GAS AND OIL	001-2330-6262	$889.94	$2,000.00	$2,000.00	$2,000.00	$2,000.00	0%	
MOWING EXPENSE	001-2330-6286	$2,105.00	$6,450.00	$5,000.00	$5,000.00	$6,450.00	0%	
MISC. CONTRACTUAL SERVICES	001-2340-6226	$544,563.75	$790,704.00	$782,975.00	$782,975.00	$790,704.00	0%	
SALES TAX EXPENSE	001-2350-6212	$13.68	$0.00	$0.00	$0.00	$0.00	0%	
COMMUNITY RELATIONS	001-2350-6229	$4,235.21	$6,500.00	$8,500.00	$8,500.00	$9,500.00	46.2%	
VEHICLE MAINTENANCE	001-2350-6261	$0.00	$0.00	$100.00	$100.00	$0.00	0%	
TRAINING	001-2360-6206	$6,722.48	$3,395.00	$10,000.00	$10,000.00	$3,395.00	0%	
DUES & SUBSCRIPTIONS	001-2360-6209	$370.00	$150.00	$500.00	$500.00	$280.00	86.7%	
TECHNICAL & SCIENTIFIC	001-2360-6210	$8,380.00	$9,300.00	$15,488.99	$15,488.99	$25,000.00	168.8%	
SALES TAX EXPENSE	001-2360-6212	$25.57	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2360-6226	$8,297.90	$12,880.00	$14,562.02	$14,562.02	$12,880.00	0%	
VEHICLE MAINTENANCE	001-2360-6261	$5,332.99	$2,000.00	$4,115.05	$4,115.05	$2,000.00	0%	
GAS AND OIL	001-2360-6262	$13,766.44	$9,394.00	$25,255.90	$25,255.90	$20,000.00	112.9%	
MISCELLANEOUS	001-2360-6299	$78.84	$170.00	$170.00	$170.00	$170.00	0%	
TRAINING	001-2370-6206	$25,490.52	$16,215.00	$16,215.00	$16,215.00	$16,215.00	0%	
DUES & SUBSCRIPTIONS	001-2370-6209	$0.00	$285.00	$285.00	$285.00	$285.00	0%	
TUITION REIMBURSEMENT	001-2370-6213	$192.00	$5,000.00	$500.00	$500.00	$5,000.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
VEHICLE MAINTENANCE	001-2370-6261	$49,928.58	$50,000.00	$62,778.28	$62,778.28	$50,000.00	0%	
GAS AND OIL	001-2370-6262	$74,227.17	$70,236.00	$107,206.17	$107,206.17	$125,000.00	78%	
EQUIPMENT MAINTENANCE	001-2370-6284	$1,393.96	$1,500.00	$1,888.40	$1,888.40	$1,500.00	0%	
VACCINATIONS	001-2370-6297	$0.00	$450.00	$450.00	$450.00	$320.00	-28.9%	
TRAINING	001-2380-6206	$2,670.28	$3,000.00	$2,500.00	$2,500.00	$3,000.00	0%	
DUES & SUBSCRIPTIONS	001-2380-6209	$0.00	$300.00	$0.00	$0.00	$300.00	0%	
CELL PHONES	001-2390-6240	$530.92	$912.00	$385.89	$385.89	$912.00	0%	
INSURANCE SHARE	027-2310-6203	$400.00	$0.00	$0.00	$0.00	$0.00	0%	
TRAINING	027-2310-6206	$0.00	$10,000.00	$10,000.00	$10,000.00	$0.00	-100%	
AUDIT	027-2310-6221	$1,500.00	$1,850.00	$1,850.00	$1,850.00	$1,850.00	0%	
COMPUTER SERVICES	027-2310-6225	$68,840.79	$81,157.00	$80,929.00	$80,929.00	$82,329.00	1.4%	
MISC. CONTRACTUAL SERVICES	027-2310-6226	$114,480.11	$92,464.00	$90,389.00	$90,389.00	$52,000.00	-43.8%	
MAINTENANCE AGREEMENT	027-2310-6227	$1,974.09	$3,219.00	$3,219.00	$3,219.00	$3,219.00	0%	
TEEN COURT	027-2310-6290	$33,000.00	$33,750.00	$33,750.00	$33,750.00	$33,750.00	0%	
Total Contractual Services:		**$1,077,450.56**	**$1,322,183.00**	**$1,399,737.24**	**$1,399,737.24**	**$1,367,505.00**	**3.4%**	
Supplies								
OFFICE SUPPLIES	001-2310-6301	$7,877.89	$4,795.00	$4,795.00	$4,795.00	$4,795.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
POSTAGE	001-2310-6302	$209.38	$0.00	$325.80	$325.80	$500.00	N/A	
OPERATING SUPPLIES	001-2310-6303	$1,686.79	$670.00	$1,068.46	$1,068.46	$670.00	0%	
UNIFORMS	001-2310-6305	$43,322.62	$0.00	$26,137.80	$26,137.80	$0.00	0%	
PRINTING	001-2310-6308	$125.00	$715.00	$715.00	$715.00	$715.00	0%	
FIRE ARMS SUPPLIES	001-2310-6321	$13,879.96	$16,696.00	$16,696.00	$16,696.00	$12,554.00	-24.8%	
MINOR OPERATING OUTLAY	001-2310-6360	$4,157.88	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING SUPPLIES	001-2330-6303	$111.97	$0.00	$150.00	$150.00	$0.00	0%	
UNIFORMS	001-2330-6305	$830.54	$310.00	$1,500.00	$1,500.00	$310.00	0%	
PRINTING	001-2330-6308	$71.03	$130.00	$130.00	$130.00	$130.00	0%	
SMALL TOOLS	001-2330-6313	$0.00	$61.00	$0.00	$0.00	$61.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-2330-6326	$0.00	$150.00	$0.00	$0.00	$150.00	0%	
OPERATING SUPPLIES	001-2350-6303	$0.00	$0.00	$855.00	$855.00	$0.00	0%	
PRINTING	001-2350-6308	$0.00	$100.00	$0.00	$0.00	$100.00	0%	
POSTAGE	001-2360-6302	$17.40	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING SUPPLIES	001-2360-6303	$538.97	$0.00	$800.00	$800.00	$0.00	0%	
UNIFORMS	001-2360-6305	$755.41	$0.00	$200.00	$200.00	$0.00	0%	
PRINTING	001-2360-6308	$466.92	$365.00	$365.00	$365.00	$365.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
CID SUPPLIES	001-2360-6322	$1,755.56	$1,710.00	$1,767.47	$1,767.47	$2,710.00	58.5%	
OPERATING SUPPLIES	001-2370-6303	$1,533.90	$1,200.00	$1,200.00	$1,200.00	$1,200.00	0%	
UNIFORMS	001-2370-6305	$21,093.93	$34,085.00	$25,000.00	$25,000.00	$34,085.00	0%	
PRINTING	001-2370-6308	$280.00	$130.00	$130.00	$130.00	$130.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-2370-6326	$274.88	$0.00	$0.00	$0.00	$0.00	0%	
MINOR OPERATING OUTLAY	001-2370-6360	$9,050.00	$0.00	$0.00	$0.00	$0.00	0%	
PRINTING	001-2380-6308	$0.00	$0.00	$50.00	$50.00	$0.00	0%	
FIRE ARMS SUPPLIES	027-2310-6321	$5,878.97	$10,000.00	$10,000.00	$10,000.00	$10,000.00	0%	
MINOR OPERATING OUTLAY	027-2310-6360	$11,233.37	$15,850.00	$15,850.00	$15,850.00	$15,850.00	0%	
Total Supplies:		**$125,152.37**	**$86,967.00**	**$107,735.53**	**$107,735.53**	**$84,325.00**	**-3%**	
Capital Outlay								
OPERATING EQUIPMENT	001-2310-6645	$47,583.26	$13,590.00	$13,590.00	$13,590.00	$0.00	-100%	
OPERATING EQUIPMENT	001-2370-6645	$19,121.50	$0.00	$0.00	$0.00	$16,058.70	N/A	
BUILDINGS	027-2310-6620	$0.00	$250,000.00	$0.00		$0.00	-100%	
BUILDINGS	027-2310-6620-1923A	$0.00	$0.00	$250,000.00	$250,000.00	$0.00	0%	
MOTOR VEHICLES	027-2310-6650	$104,312.35	$262,650.00	$262,650.00	$262,650.00	$262,650.00	0%	
Total Capital Outlay:		**$171,017.11**	**$526,240.00**	**$526,240.00**	**$526,240.00**	**$278,708.70**	**-47%**	
Total Expense Objects:		**$6,402,467.65**	**$7,399,460.00**	**$7,259,792.91**	**$7,259,792.91**	**$8,384,600.79**	**13.3%**	

Fire Department



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 Changes
Fire	41.50	44.50	44.50	46.00	46.00	

The Fire Department is a full service all hazards Fire and EMS organization that consistently strives to provide the most effective and efficient life safety/customer services possible. This is achieved through prevention and safety focused messages, emergency medical services, fire suppression and rescue operations, as well as emergency management operations and non-emergency community activities. The Colleyville Fire Department provides the citizens and visitors with the highest level of professional services through measured response times, positive intervention, accessibility and education. It is the expectation of the Colleyville Fire Department to be a well-trained, well-equipped, properly staffed emergency services organization that is recognized for providing outstanding customer service while being fiscally responsible. Our values are Integrity, Communication, Excellence and Transparency; providing caring, compassionate and competent assistance in all we do.

Core Services

To successfully accomplish the needs of the citizens, the Fire Department is responsible for the following four core services:

1. Provide Fire Rescue Operations
2.1 – Provide responsive, efficient city services
2.4 – Demonstrate stewardship of public resources
3.4 – Thoroughly plan for future capital and investments and associated costs
4.3 – Adopt best practice planning and development processes
5.2 – Support a variety of community events, concerts and celebrations

The Fire Department operates with three fire stations strategically located to provide for uniform coverage of the city. The fire apparatus fleet consists of one front line and one reserve battalion command vehicle, two front line and one reserve ambulance, one front line aerial ladder truck, two front line and one reserve engine, a squad, and one Fire Marshal vehicle. Emergency calls are

dispatched through our partnership with Keller dispatch services (NETCOM). In addition to firefighting capabilities, fire rescue operations include vehicle extrication, high angle rescue, trench rescue and water rescue. A mutual aid agreement through the Northeast Fire Department Association (NEFDA) is in place with 14 northeast Tarrant County cities. The purpose of the agreement is to combine strength and resources of all member departments for enhancing service delivery and education for specialty operations.

2. Provide Fire Prevention/Investigation

2.1 – Provide responsive, efficient city services
2.4 – Demonstrate stewardship of public resources
3.4 – Thoroughly plan for future capital and investments and associated costs
4.3 – Adopt best practice planning and development processes
5.2 – Support a variety of community events, concerts and celebrations

The Fire Marshal is responsible for carrying out all of the fire prevention functions, duties, and activities, as well as conducting all fire investigations. The Fire Marshal is a certified Fire Investigator as well as a certified Peace Officer with arrest and warrant powers. Fire prevention plans review, certificate of occupancy inspections, and fire code compliance activities are what comprise the majority of the duties of this office. Commercial as well as residential development plan reviews are submitted to the Building Official/Plans Examiner and to the Fire Marshal.
A commercial plan review includes site/access plans, fire hydrant locations, emergency vehicle access, adequate water flows from fire hydrants, new construction plans, renovation plans, fire sprinkler system plans, fire alarm system plans, and underground systems inspections. The residential plan review includes site/access plans and subdivision layout: roadway length and widths, fire hydrant locations and adequate water flow, fire sprinkler plans if required based on square footage of the structure, residential gate information including dimensions and gate override functions to gain emergency vehicle access. New construction and alterations of existing structures require permits and review, particularly when a fire sprinkler system is installed. Upgrading to the 2082 International Fire Codes (IFC) will benefit builders, as surrounding cities are currently operating under the 2018 IFC. Homeowners will also benefit from a safety aspect of the updated codes.

3. Provide Emergency Medical Services (EMS)

2.1 – Provide responsive, efficient city services
2.4 – Demonstrate stewardship of public resources
3.4 – Thoroughly plan for future capital and investments and associated costs
4.3 – Adopt best practice planning and development processes
5.2 – Support a variety of community events, concerts and celebration

The Fire Department provides the transport Emergency Medical Services (EMS) for the City. Often referred to as fire-based EMS, all members of the department are certified firefighters as well as certified Emergency Medical Technicians (EMTs)/Paramedics. The department operates the EMS system under the license of the Medical Director, who is an Emergency Department Physician contracted by the city. The Medical Director establishes the protocols from which the system operates and provides training. The department has been very fortunate to attract, develop, and retain skilled employees who embrace our city values, as well as the department values of providing caring, compassionate, and competent assistance in all we do. The department currently operates with two front line and one reserve ambulance, also known as Mobile Intensive Care Units (MICUs). On occasion multiple calls for service occur and the department relies on our mutual aid partnerships to assist us with these incidents. The Fire Department also utilizes a Squad to respond to most EMS calls. Utilizing this unit allows for a faster more mobile response. This also reduces wear and tear on larger more costly vehicles.

4. Provide Emergency Management Services and Support

1.1 – Actively involve and engage stakeholders
2.1 – Provide responsive, efficient city services
2.4 – Demonstrate stewardship of public resources
3.4 – Thoroughly plan for future capital and investments and associated costs
4.3 – Adopt best practice planning and development processes
5.2 – Support a variety of community events, concerts and celebration

The Emergency Management Plan for the City of Colleyville provides general guidelines for emergency management activities. The plan describes our response organization and assigns responsibilities for various emergency tasks. The plan is intended to provide a framework for more specific functional annexes that describes what each city department is responsible for. The plan applies to all local officials, departments and agencies. The primary audience for the plan includes our chief elected official, the emergency management staff, department and agency heads and their senior staff members, leaders of local volunteer

organizations such as designated ham radio operators and storm spotters that support emergency operations and others who may participate in our preparedness, response, mitigation, and recovery efforts. The City's designated Emergency Management Coordinator is responsible for maintaining and updating the Emergency Management Plan. The Coordinator is also responsible for the operations and upkeep of the outside warning sirens as well as joint oversight with the Police Department for the radio system and tower. The Coordinator is an integral position within the Emergency Operations Center (EOC), monitoring incident activities and progress. Cost recovery efforts for EOC disaster operations is also an important function. Day to day activities for the Coordinator often include monitoring storm warnings, potential public health issues and Code Red activations to warn residents of specific public safety issues.

Performance Measures & Vital Statistics

*** Previously reported as percentage of response times under six minutes**

Performance Measures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire/Ambulance average response time	*** 4:40 Minutes**	**4:47 Minutes**	**4:50 Minutes**	**4:29 Minutes**	**4:52 Minutes**	**4:30 Minutes**
Percentage of plans reviewed within 48 hours	99%	99%	99%	99%	99%	99%
Percentage of fire investigations cleared within 30 days	100%	100%	100%	100%	100%	100%
Percentage of inspections performed within 48 hours of request	100%	100%	100%	99%	100%	100%

Vital Statistics	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire related responses	610	571	556	580	528	305
Service related responses	191	188	234	237	522	550
EMS related responses	967	1002	1004	962	1098	1,228
Percentage of billed services recovered	59%	59%	55%	60%	51%	56%
Total number of volunteer hours from CFAAA & Rehab Team	482	491	490	287	203	362.5
Community Fire Prevention Events	118	132	140	95	51	78
Average hours of training per employee	170	177	185	217	175	363

Departmental Specific Objectives

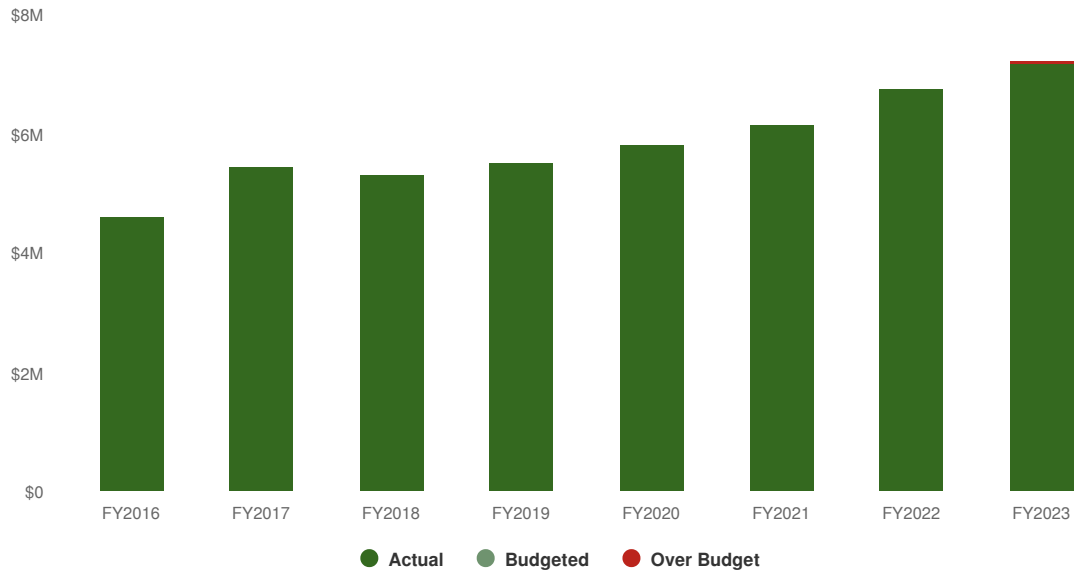
Description	Timeline	Strategic Goal Link
Continue apparatus replacement program to ensure the most up to date and safest equipment is available for our community.	Ongoing	2.1 Provide responsive, efficient city services 3.4 Thoroughly plan for future capital investments and associated costs

Renovate Fire Station #3. The building has only had minimal interior or exterior work done since construction in 1999.	August of 2023	2.4 Demonstrate stewardship of public resources 3.4 Thoroughly plan for future capital investments and associated costs
Provide covered parking. There is currently no space in any of the three existing stations to store equipment or house any more vehicles. The Fire Marshal's vehicle is parked outside all year round, as is the backup Battalion Chief vehicle.	Fiscal year 2024	2.4 Demonstrate stewardship of public resources 3.4 Thoroughly plan for future capital investments and associated costs
Renovate and enlarge Fire Station #2. An additional sleeping room is needed along with an enlarged tness room and day room. An additional apparatus bay will be necessary in the future to bring the facility up to the functionality	Within 10 years	2.4 Demonstrate stewardship of public resources 3.4 Thoroughly plan for future capital investments and associated costs
Addition of three personnel	Within 5 years	2.1 Provide responsive, efficient city services 2.2 Recruit and retain a highly-qualified workforce
Conduct a Best Practices Recognition Program through the Texas Fire Chiefs Association	August of 2023	2.1 Provide responsive, efficient city services

Expenditures Summary

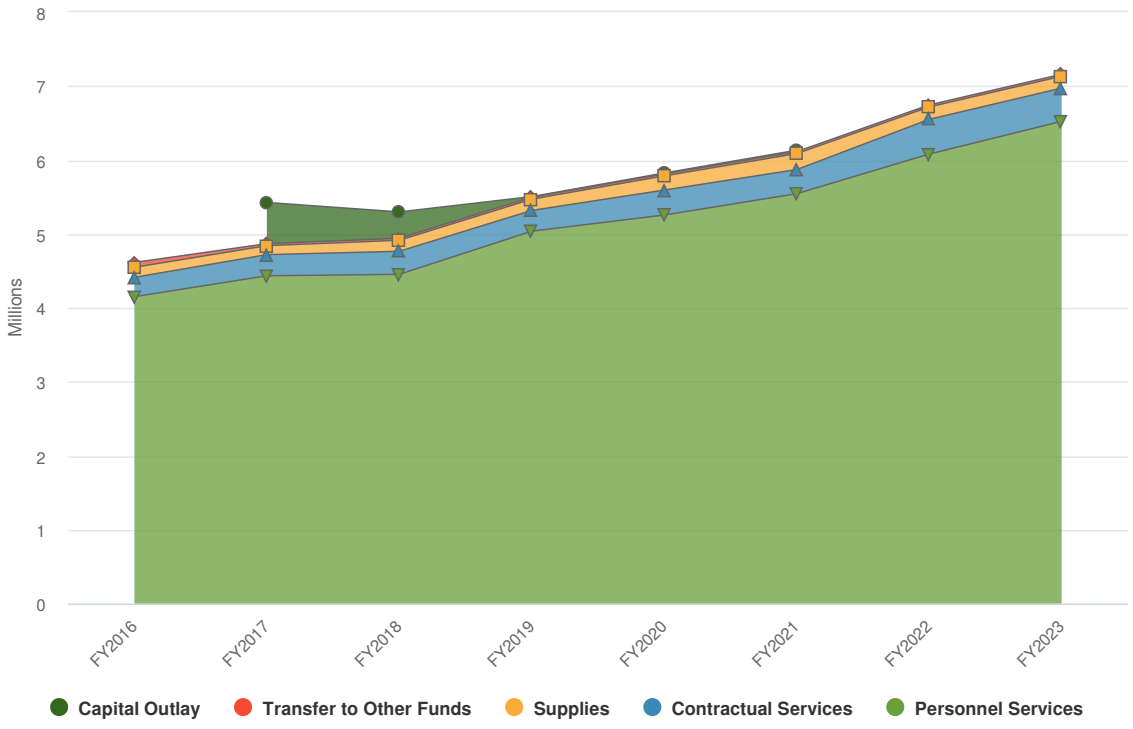
$7,159,414 $7,159,414
(100.00% vs. prior year)

Fire Department Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
Expense Objects								
Personnel Services								
SALARIES	001-2210-6101	$181,853.97	$341,152.00	$365,000.00	$365,000.00	$380,616.23	11.6%	
SALARY SAVINGS	001-2210-6105	$0.00	-$4,148.00	$0.00	$0.00	-$8,016.52	93.3%	
OVERTIME	001-2210-6139	$1,377.31	$574.00	$574.00	$574.00	$573.87	0%	
FICA EXPENSE	001-2210-6141	$12,800.06	$24,416.00	$29,227.72	$29,227.72	$22,131.64	-9.4%	
GROUP HEALTH INSURANCE	001-2210-6142	$18,402.58	$37,602.00	$58,559.39	$58,559.39	$37,483.27	-0.3%	
WORKERS' COMPENSATION	001-2210-6143	$3,410.81	$8,617.00	$4,795.75	$4,795.75	$15,034.47	74.5%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
UNEMPLOYMENT COMPENSATION	001-2210-6145	$504.00	$876.00	$27.00	$27.00	$621.00	-29.1%	
RETIREMENT	001-2210-6146	$18,525.23	$37,076.00	$35,149.68	$35,149.68	$40,853.64	10.2%	
INCENTIVE PAY	001-2210-6147	$0.00	$0.00	$1,200.00	$1,200.00	$1,221.00	N/A	
LONGEVITY PAY	001-2210-6148	$1,812.50	$1,960.00	$3,940.00	$3,940.00	$4,161.58	112.3%	
ACCRUED LEAVE PAY	001-2210-6152	$6,786.10	$7,514.00	$13,121.72	$13,121.72	$14,252.31	89.7%	
SALARIES	001-2220-6101	$393,319.42	$416,112.00	$405,000.00	$405,000.00	$458,253.51	10.1%	
SALARY SAVINGS	001-2220-6105	$0.00	-$9,270.00	$0.00	$0.00	-$10,153.27	9.5%	
OVERTIME	001-2220-6139	$27,157.30	$21,520.00	$35,745.15	$35,745.15	$21,520.13	0%	
FICA EXPENSE	001-2220-6141	$32,781.22	$35,459.00	$31,171.65	$31,171.65	$38,834.92	9.5%	
GROUP HEALTH INSURANCE	001-2220-6142	$71,645.26	$75,203.00	$83,099.99	$83,099.99	$74,966.55	-0.3%	
WORKERS' COMPENSATION	001-2220-6143	$8,718.79	$16,387.00	$9,120.09	$9,120.09	$22,315.07	36.2%	
UNEMPLOYMENT COMPENSATION	001-2220-6145	$1,512.00	$1,242.00	$266.97	$266.97	$1,242.00	0%	
RETIREMENT	001-2220-6146	$43,478.04	$45,716.00	$42,983.02	$42,983.02	$51,744.96	13.2%	
INCENTIVE PAY	001-2220-6147	$3,207.86	$3,000.00	$3,669.10	$3,669.10	$3,052.50	1.8%	
LONGEVITY PAY	001-2220-6148	$1,740.00	$2,473.00	$2,472.50	$2,472.50	$2,442.00	-1.3%	
HOLIDAY PAY	001-2220-6149	$19,970.00	$20,320.00	$20,320.00	$20,320.00	$22,394.83	10.2%	
SALARIES	001-2230-6101	$2,847,699.80	$3,099,154.00	$2,990,000.00	$2,990,000.00	$3,290,198.18	6.2%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
SALARY SAVINGS	001-2230-6105	$0.00	-$70,158.00	$0.00	$0.00	-$72,934.16	4%	
OVERTIME	001-2230-6139	$237,818.26	$279,813.00	$280,761.30	$280,761.30	$279,812.50	0%	
FICA EXPENSE	001-2230-6141	$259,528.98	$277,207.00	$272,141.03	$272,141.03	$287,828.37	3.8%	
GROUP HEALTH INSURANCE	001-2230-6142	$507,579.50	$451,218.00	$559,769.17	$559,769.17	$449,799.28	-0.3%	
WORKERS' COMPENSATION	001-2230-6143	$33,860.03	$65,934.00	$36,695.22	$36,695.22	$85,095.58	29.1%	
UNEMPLOYMENT COMPENSATION	001-2230-6145	$9,072.00	$7,452.00	$124.05	$124.05	$7,452.00	0%	
RETIREMENT	001-2230-6146	$343,623.23	$373,559.00	$327,280.72	$327,280.72	$400,209.21	7.1%	
INCENTIVE PAY	001-2230-6147	$37,248.35	$36,300.00	$36,614.85	$36,614.85	$35,103.75	-3.3%	
LONGEVITY PAY	001-2230-6148	$35,360.00	$38,535.00	$36,516.38	$36,516.38	$36,571.49	-5.1%	
HOLIDAY PAY	001-2230-6149	$149,783.80	$151,732.00	$151,732.00	$151,732.00	$161,241.75	6.3%	
ACCRUED LEAVE PAY	001-2230-6152	$68,295.17	$180,885.00	$61,774.54	$61,774.54	$123,593.98	-31.7%	
SALARIES	001-2240-6101	$111,535.72	$116,347.00	$126,347.00	$126,347.00	$121,245.30	4.2%	
SALARY SAVINGS	001-2240-6105	$0.00	-$3,723.00	$0.00	$0.00	-$3,900.44	4.8%	
OVERTIME	001-2240-6139	$3,582.24	$1,526.00	$1,526.00	$1,526.00	$1,526.25	0%	
FICA EXPENSE	001-2240-6141	$8,970.61	$14,242.00	$10,401.85	$10,401.85	$14,919.60	4.8%	
GROUP HEALTH INSURANCE	001-2240-6142	$18,741.77	$12,534.00	$20,248.91	$20,248.91	$12,494.42	-0.3%	
WORKERS' COMPENSATION	001-2240-6143	$1,856.30	$3,241.00	$1,803.76	$1,803.76	$4,226.51	30.4%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
UNEMPLOYMENT COMPENSATION	001-2240-6145	$252.00	$207.00	$9.00	$9.00	$207.00	0%	
RETIREMENT	001-2240-6146	$11,914.95	$18,361.00	$12,509.42	$12,509.42	$19,877.88	8.3%	
INCENTIVE PAY	001-2240-6147	$900.12	$900.00	$944.18	$944.18	$915.75	1.8%	
LONGEVITY PAY	001-2240-6148	$2,000.00	$2,000.00	$2,000.00	$2,000.00	$2,035.00	1.8%	
ACCRUED LEAVE PAY	001-2240-6152	$5,053.66	$65,343.00	$5,154.75	$5,154.75	$69,299.58	6.1%	
Total Personnel Services:		**$5,543,678.94**	**$6,206,410.00**	**$6,079,797.84**	**$6,079,797.84**	**$6,522,364.47**	**5.1%**	
Contractual Services								
TRAINING	001-2210-6206	$2,918.80	$3,260.00	$7,991.36	$7,991.36	$3,260.00	0%	
PRE-EMPLOYMENT	001-2210-6207	$0.00	$1,000.00	$1,798.19	$1,798.19	$1,000.00	0%	
DUES & SUBSCRIPTIONS	001-2210-6209	$3,380.00	$5,125.00	$3,700.00	$3,700.00	$5,125.00	0%	
SALES TAX EXPENSE	001-2210-6212	$95.55	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2210-6226	$6,700.00	$6,400.00	$7,400.00	$7,400.00	$6,900.00	7.8%	
VEHICLE MAINTENANCE	001-2210-6261	$0.00	$0.00	$500.00	$500.00	$2,000.00	N/A	
GAS AND OIL	001-2210-6262	$0.00	$0.00	$0.00	$0.00	$2,000.00	N/A	
BUILDING MAINT & SUPPLIES	001-2210-6285	$1,822.11	$1,500.00	$1,000.00	$1,000.00	$1,500.00	0%	
PROPERTY MAINTENANCE	001-2210-6287	$0.00	$300.00	$300.00	$300.00	$300.00	0%	
VACCINATIONS	001-2210-6297	$445.00	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	

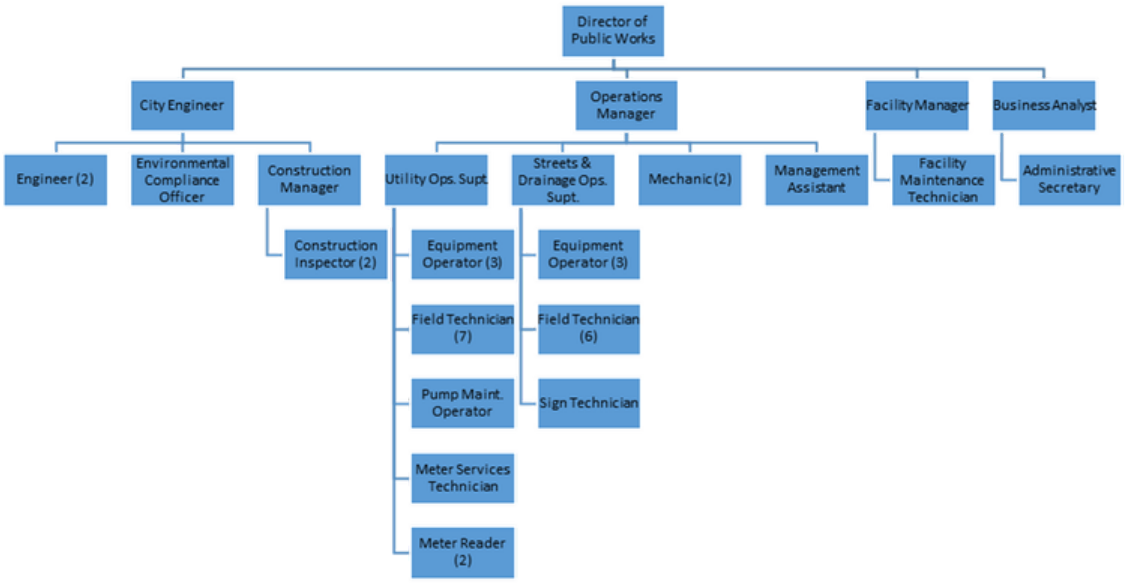
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
TRAINING	001-2220-6206	$15,160.38	$20,160.00	$6,000.00	$6,000.00	$20,160.00	0%	
DUES & SUBSCRIPTIONS	001-2220-6209	$2,129.48	$2,263.00	$2,263.00	$2,263.00	$2,263.00	0%	
SALES TAX EXPENSE	001-2220-6212	$42.08	$0.00	$0.00	$0.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2220-6226	$32,181.55	$39,000.00	$37,200.00	$37,200.00	$39,000.00	0%	
CELL PHONES	001-2220-6240	$0.00	$504.00	$0.00	$0.00	$504.00	0%	
VEHICLE MAINTENANCE	001-2220-6261	$15,569.27	$17,100.00	$17,100.00	$17,100.00	$18,800.00	9.9%	
GAS AND OIL	001-2220-6262	$13,795.60	$8,000.00	$28,975.03	$28,975.03	$25,000.00	212.5%	
EQUIPMENT MAINTENANCE	001-2220-6284	$1,595.74	$2,000.00	$2,500.00	$2,500.00	$2,000.00	0%	
VACCINATIONS	001-2220-6297	$1,605.00	$4,494.99	$4,494.99	$4,494.99	$4,495.00	0%	
TRAINING	001-2230-6206	$14,731.01	$24,700.00	$24,700.00	$24,700.00	$24,700.00	0%	
PRE-EMPLOYMENT	001-2230-6207	$0.00	$0.00	$150.00	$150.00	$0.00	0%	
DUES & SUBSCRIPTIONS	001-2230-6209	$28,400.53	$28,181.14	$28,181.14	$28,181.14	$28,181.14	0%	
SALES TAX EXPENSE	001-2230-6212	$30.19	$0.00	$0.00	$0.00	$0.00	0%	
TUITION REIMBURSEMENT	001-2230-6213	$0.00	$0.00	$818.00	$818.00	$0.00	0%	
MISC. CONTRACTUAL SERVICES	001-2230-6226	$9,665.00	$12,191.00	$63,270.19	$63,270.19	$62,191.00	410.1%	
FIRE EQUIPMENT TESTING	001-2230-6232	$1,917.20	$7,510.00	$2,173.40	$2,173.40	$7,510.00	0%	
VEHICLE MAINTENANCE	001-2230-6261	$105,635.89	$103,000.00	$143,049.32	$143,049.32	$111,000.00	7.8%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
GAS AND OIL	001-2230-6262	$21,256.64	$25,000.00	$28,853.73	$28,853.73	$36,000.00	44%	
EQUIPMENT MAINTENANCE	001-2230-6284	$19,668.41	$20,000.00	$25,000.00	$25,000.00	$20,000.00	0%	
VACCINATIONS	001-2230-6297	$13,274.00	$15,968.00	$19,127.89	$19,127.89	$15,968.00	0%	
TRAINING	001-2240-6206	$3,222.60	$3,560.00	$5,854.66	$5,854.66	$3,560.00	0%	
DUES & SUBSCRIPTIONS	001-2240-6209	$2,129.17	$1,415.00	$1,415.00	$1,415.00	$1,415.00	0%	
VEHICLE MAINTENANCE	001-2240-6261	$7,965.31	$1,000.00	$3,000.00	$3,000.00	$1,000.00	0%	
GAS AND OIL	001-2240-6262	$778.41	$1,000.00	$1,800.00	$1,800.00	$2,500.00	150%	
Total Contractual Services:		**$326,114.92**	**$355,632.13**	**$469,615.90**	**$469,615.90**	**$449,332.14**	**26.3%**	
Supplies								
OFFICE SUPPLIES	001-2210-6301	$1,828.63	$2,200.00	$3,541.69	$3,541.69	$2,200.00	0%	
POSTAGE	001-2210-6302	$260.88	$414.00	$414.00	$414.00	$414.00	0%	
OPERATING SUPPLIES	001-2210-6303	$4,017.86	$4,000.00	$7,000.00	$7,000.00	$4,000.00	0%	
UNIFORMS	001-2210-6305	$1,073.75	$1,075.00	$1,075.00	$1,075.00	$2,000.00	86%	
PRINTING	001-2210-6308	$70.00	$350.00	$150.00	$150.00	$350.00	0%	
EMERGENCY MANAGEMENT SUPPLIES	001-2210-6310	$10,090.66	$5,208.00	$5,208.00	$5,208.00	$5,208.00	0%	
BUILDING SUPPLIES	001-2210-6314	$6,712.47	$7,540.00	$7,540.00	$7,540.00	$7,540.00	0%	
EMERGENCY SUPPLIES	001-2210-6315	$56,196.19	$0.00	$0.00	$0.00	$0.00	0%	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
OPERATING SUPPLIES	001-2220-6303	$570.09	$460.00	$500.00	$500.00	$460.00	0%	
UNIFORMS	001-2220-6305	$3,000.00	$3,000.00	$3,000.00	$3,000.00	$3,000.00	0%	
EMERGENCY MEDICAL SUPPLIES	001-2220-6311	$59,166.30	$42,240.00	$50,000.00	$50,000.00	$47,000.00	11.3%	
SAFETY EQUIPMENT/SUPPLIES	001-2220-6326	$606.87	$400.00	$400.00	$400.00	$400.00	0%	
MINOR OPERATING OUTLAY	001-2220-6360	$2,550.00	$9,000.00	$9,000.00	$9,000.00	$9,000.00	0%	
OPERATING SUPPLIES	001-2230-6303	$7,366.33	$7,730.00	$7,730.00	$7,730.00	$7,730.00	0%	
CHEMICALS	001-2230-6304	$1,086.59	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	
UNIFORMS	001-2230-6305	$23,894.14	$19,000.00	$19,000.00	$19,000.00	$19,000.00	0%	
SMALL TOOLS	001-2230-6313	$2,233.75	$2,000.00	$2,000.00	$2,000.00	$2,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	001-2230-6326	$384.45	$450.00	$450.00	$450.00	$450.00	0%	
GEAR (PROTECTIVE)	001-2230-6331	$24,954.02	$38,449.00	$38,449.00	$38,449.00	$37,524.00	-2.4%	
MINOR OPERATING OUTLAY	001-2230-6360	$3,893.90	$5,860.00	$5,835.00	$5,835.00	$5,860.00	0%	
OPERATING SUPPLIES	001-2240-6303	$1,568.66	$1,000.00	$1,000.00	$1,000.00	$1,000.00	0%	
UNIFORMS	001-2240-6305	$1,075.00	$1,075.00	$1,075.00	$1,075.00	$1,075.00	0%	
FIRE PREVENTION	001-2240-6306	$3,753.72	$3,800.00	$3,800.00	$3,800.00	$3,800.00	0%	
Total Supplies:		**$216,354.26**	**$156,251.00**	**$168,167.69**	**$168,167.69**	**$161,011.00**	**3%**	
Capital Outlay								

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2022 Amended Budget vs. FY2023 Budgeted (% Change)	No
COMPUTER EQUIPMENT	001-2210-6635	$12,863.83	$0.00	$0.00	$0.00	$0.00	0%	
OPERATING EQUIPMENT	001-2220-6645	$6,049.99	$0.00	$0.00	$0.00	$0.00	0%	
Total Capital Outlay:		**$18,913.82**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**0%**	
Transfer to Other Funds								
TRANSFER TO CABLE/CAP EQUIP	001-2230-6809	$26,706.00	$26,706.00	$26,706.00	$26,706.00	$26,706.00	0%	
Total Transfer to Other Funds:		**$26,706.00**	**$26,706.00**	**$26,706.00**	**$26,706.00**	**$26,706.00**	**0%**	
Total Expense Objects:		**$6,131,767.94**	**$6,744,999.13**	**$6,744,287.43**	**$6,744,287.43**	**$7,159,413.61**	**6.1%**	

Public Works



City-Wide Totals	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 ACTUAL	FY23 PROPOSED	FY23 C
Public Works	43.00	42.00	42.75	42.86	42.86	

The Public Works Department provides vital services to the community and positively impacts the quality of life in the City of Colleyville. Public Works proactively plans for future needs, manages public investments, promotes environmental quality and protects the health and safety of citizens. The department oversees the design and construction of new public infrastructure, provides maintenance and repairs of existing municipal infrastructure and strives to deliver these essential services in an efficient and timely manner. Programs in the Public Works Department are funded by the General Fund, Drainage Fund, and Utility Fund.

The mission of the Public Works Department is:

To enhance the quality of life for our residents and promote economic development for our community by providing and maintaining public infrastructure in a sustainable manner to the highest possible standards.

Core Services

Public Works is responsible for the following core services:

1. Maintain and extend the useful life of the transportation system in order to protect and preserve neighborhoods and support economic prosperity.

3.1 - Upgrade the condition of major roads and neighborhood streets

The streets and pedestrian pathways throughout the community must be accessible, durable and aesthetically pleasing. Engineering is responsible for overseeing the construction of public streets and sidewalks. New development within the city is inspected by Construction Management to ensure compliance with plans and standards. Street Maintenance cares for these infrastructure assets as well as traffic lights and street signs. Ongoing maintenance of City streets and sidewalks includes pothole

repair, temporary patches, crack sealing, refreshing pavement markings on a recurring basis and upkeep of over 3,100 street signs to guide vehicular and pedestrian traffic throughout the City. Through these programs, the transportation systems will continue to perform and citizens will be able to enjoy their community.

2. Provide adaptable, clean, safe, accessible and energy-efficient public facilities to uphold Colleyville's reputation as a quality community.

3.4 - Thoroughly plan for future capital investments and associated costs

Facility Services provides an essential service by maintaining some of the City's most valued public assets - City buildings. The Library, Colleyville Center, and the Senior Center host educational, recreational, and social events that enhance the quality of life for the citizens of Colleyville. City Hall, the Justice Center, the Public Works Service Center, and the City's Fire Stations house the day-to-day operations which enables the community to function efficiently. Facility Services manages janitorial contracts, maintains heating and air conditioning systems, oversees various contracts for major maintenance and repair and performs minor repairs.

3. Provide all maintenance, monitoring, and procurement services for the City's fleet.

3.4 - Thoroughly plan for future capital investments and associated costs

The City's Fleet Services facilitates the mobility of public servants dedicated to the City of Colleyville. Forecasting vehicle and equipment life cycles along with an extensive preventative maintenance program improves overall fleet health, reduces repair costs and increases fleet availability rates. The Police Department relies on this service to ensure safe and secure neighborhoods which support a unique quality of life in Colleyville. Fleet Services supports Public Works in delivering emergency and routine management of the vehicles and equipment that the City uses to operate. In an effort to maximize the efficient use of resources, the City entered into an agreement with Enterprise Fleet Management (EFM) for fleet management services. The services include procurement, disposal, and vehicle maintenance.

4. Manage the stormwater system to protect properties from flooding, ensure that stormwater entering creeks and water ways is free of pollutants and reduce health risks through the City's Mosquito Management Program.

3.3 - Mitigate stormwater runoff and flooding risks



Stormwater management programs reduce the risk of flooding, prevent erosion and protect water quality. Development within the City's floodplains and floodways is managed by Public Works in accordance with federal and state laws and regulations. Engineering administers the Municipal Separate Service Stormwater System (MS4) permit and ensures compliance with regulations governing clean water and stormwater runoff. Environmental compliance efforts include the citywide Integrated Mosquito Management Program to mitigate public health risks. Regular inspections of inlets and outfalls reduce the likelihood of hazardous driving conditions during rain events. Monitoring the quality of runoff for pollutants protects local water sources and the environment.

5. Guarantee a safe, reliable and adequate water supply is provided to residents and visitors of Colleyville.

3.2 - Ensure regular replacement of water and wastewater facilities

The City of Colleyville purchases treated water from the Trinity River Authority. Water Distribution manages this vital resource around the clock by maintaining three elevated storage towers, one ground storage tank, a pump station, and 200+ miles of water mains. Routine maintenance of these assets includes flushing dead-end water mains, regularly replacing meters and exercising valves throughout the network. Water is routinely sampled and tested from various sites throughout the City for chlorine residual, bacteria, lead and copper. The Engineering Division oversees the construction of water system infrastructure to ensure improvements meet Colleyville Development Standards. These standard practices ensure the delivery of clean potable water to citizens.

6. Ensure wastewater is managed in a safe and efficient manner to maintain public health.

3.2 - Ensure regular replacement of water and wastewater facilities

Wastewater collection provides environmentally friendly conveyance of the City's wastewater to the treatment facility operated by the Trinity River Authority. Effectively managing and operating existing wastewater infrastructure to maintain a healthy environment is crucial. The Wastewater Division proactively performs preventive maintenance throughout the wastewater collection system. These operations include cleaning and inspecting 180 miles of sewer mains, 2,686 manholes and 3 lift stations. The construction of new public infrastructure is inspected by the Engineering Division to ensure it meets all necessary specifications.

Performance Measures

Performance Measures	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023 Target
Percentage of pavement markings renewed	23%	64%	12%	16%	23%	≥20%
Percentage of street and traffic signs replaced	5%	2%	3%	2%	0%	≥10%
Percentage of facility work orders responded to within one business day	90%	92%	91%	93%	93%	≥90%
Percent of internal customers satisfied with facility environment	92%	89%	96%	96%	97%	≥90%
Percent of scheduled lane miles of public streets swept	100%	100%	100%	96%	96%	≥98%
Percentage of storm drain inlets inspected	51%	69%	56%	52%	52%	≥50%
Percentage of drainage ditches cleaned	New Measure	1%	1%	3%	1%	≥5%
Percentage of water valves exercised	11%	14%	19%	6%	9%	≥5%
Meter reading accuracy	98%	97%	99%	99%	98%	≥98%
Scheduled wastewater line cleanings completed	96%	98%	97%	97%	97%	≥95%
Percentage of water meters replaced	2%	2%	4%	3%	2%	≥3%

Vital Statistics

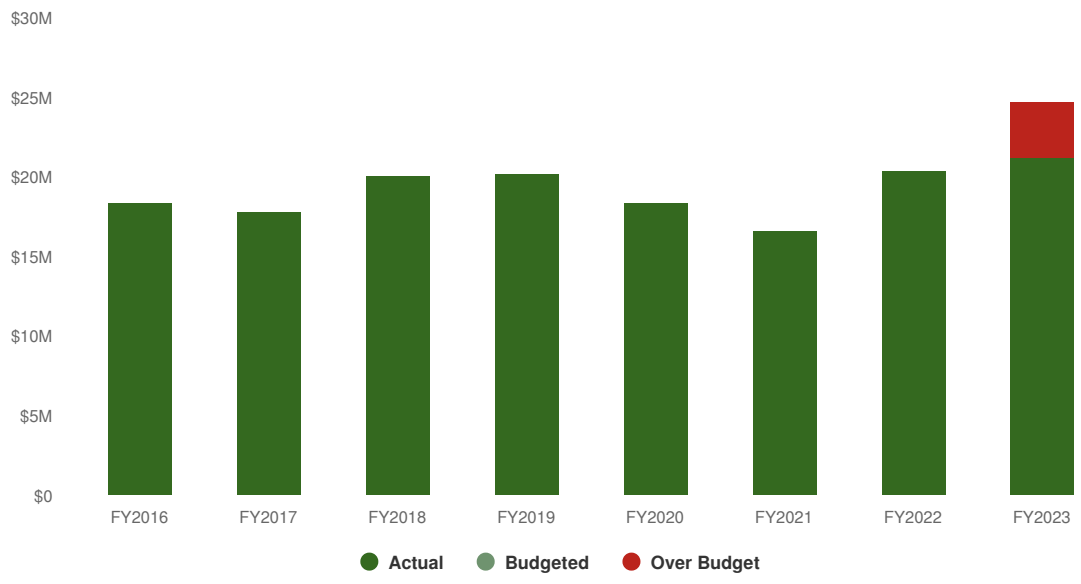
Vital Statistics	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Quarterly inspections of public infrastructure within the two year maintenance bond	New Measure	100%	100%	100%	100%
Percentage of construction time with City staff present	23%	30%	29%	19%	28%

Ratio of scheduled facility maintenance to unscheduled repairs	49%	51%	50%	51%	52%
Percentage of fleet time available	99%	99%	98%	99%	99%
Percentage of preventive maintenance for fleet completed on schedule	97%	98%	98%	99%	99%
Water loss ratio	2.9%	6%	7.7%	7.7%	7.7%
Percentage of monthly water samples testing negative for coliform bacteria	100%	100%	100%	100%	100%

Expenditures Summary

$21,225,513 $21,225,513
(100.00% vs. prior year)

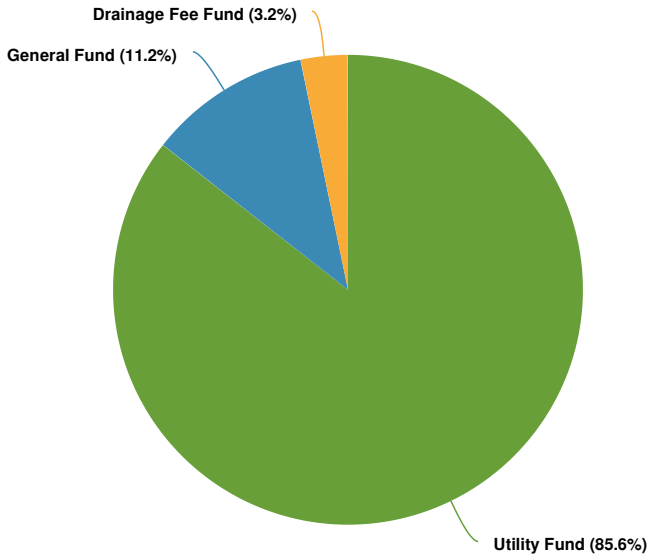
Public Works Proposed and Historical Budget vs. Actual



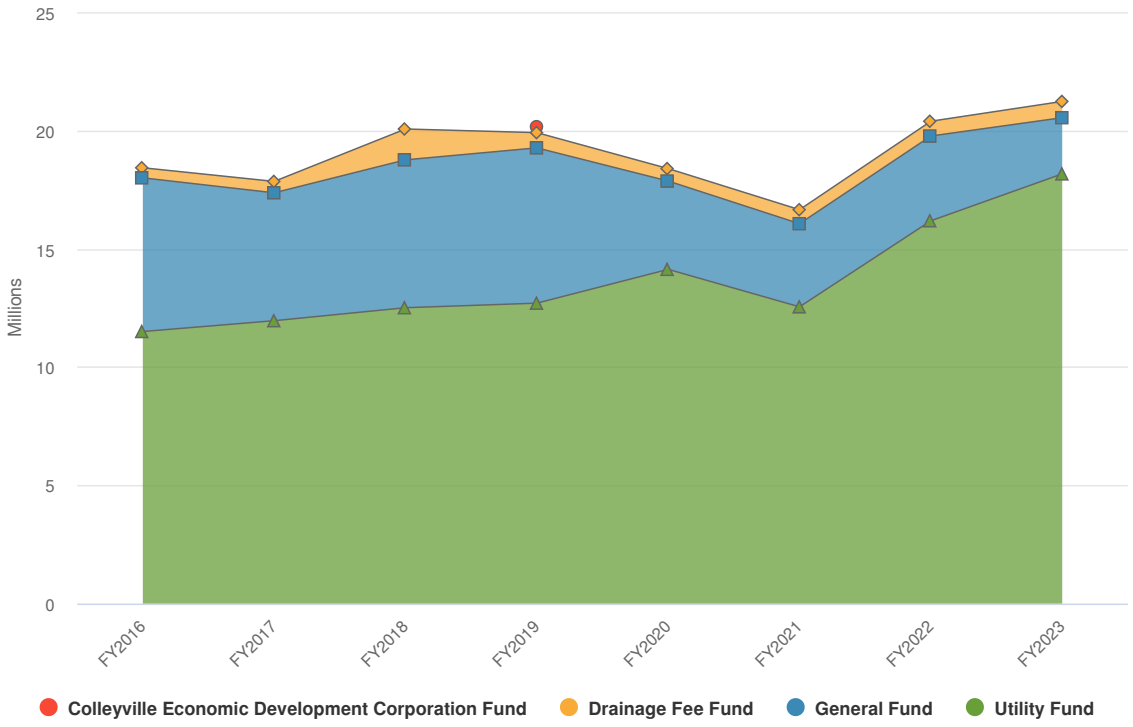
Expenditures by Fund

The Public Works Department's operations are split between three separate funds. The General Fund accounts for street maintenance, fleet maintenance, engineering, and facilities maintenance. The Drainage Fee Fund accounts for all operations in support of maintaining Colleyville's stormwater infrastructure. The Utility Fund accounts for all operations maintaining the City's water and sewer infrastructure, including the purchase of raw water and treatment services from the Trinity River Authority (TRA). This TRA expense represents the vast majority of the Public Works budget, as it amounts to between $13m and $16m annually. Both the Drainage Fee Fund and the Utility Fund are self-supporting enterprises, funded through customer charges. For more on these funds, please see the Fund section of this document.

2023 Expenditures by Fund



Budgeted and Historical 2023 Expenditures by Fund



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2C Amend Budg FY2C Budget Chan
General Fund							
SALARIES	001-1810-6101	$207,547.72	$223,925.00	$190,000.00	$190,000.00	$236,013.70	5.
SALARY SAVINGS	001-1810-6105	$0.00	-$4,630.00	$0.00	$0.00	-$4,874.56	5.
OVERTIME	001-1810-6139	$0.00	$7,259.00	$0.00	$0.00	$7,258.85	
FICA EXPENSE	001-1810-6141	$14,979.26	$17,042.00	$14,558.83	$14,558.83	$17,512.19	2.
GROUP HEALTH INSURANCE	001-1810-6142	$28,654.29	$25,068.00	$32,565.79	$32,565.79	$24,988.85	-0.
WORKERS' COMPENSATION	001-1810-6143	$229.41	$414.00	$230.41	$230.41	$445.95	7.
UNEMPLOYMENT COMPENSATION	001-1810-6145	$1,087.98	$414.00	$28.96	$28.96	$414.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
RETIREMENT	001-1810-6146	$20,143.65	$22,831.00	$17,508.66	$17,508.66	$24,843.28	8.
LONGEVITY PAY	001-1810-6148	$145.00	$312.00	$311.50	$311.50	$455.33	45.
TRAVEL	001-1810-6204	$50.00	$2,500.00	$1,000.00	$1,000.00	$2,500.00	
TRAINING	001-1810-6206	$3,588.72	$8,500.00	$5,000.00	$5,000.00	$8,500.00	
PRE-EMPLOYMENT	001-1810-6207	$453.97	$0.00	$0.00	$0.00	$0.00	
DUES & SUBSCRIPTIONS	001-1810-6209	$4,639.00	$4,731.00	$3,000.00	$3,000.00	$4,731.00	
SALES TAX EXPENSE	001-1810-6212	$4.78	$0.00	$0.00	$0.00	$0.00	
ENGINEERING SERVICES	001-1810-6223	$11,100.00	$16,181.00	$16,181.00	$16,181.00	$16,181.00	
COMPUTER SERVICES	001-1810-6225	$0.00	$3,200.00	$7,000.00	$7,000.00	$4,900.00	53
MISC. CONTRACTUAL SERVICES	001-1810-6226	$55,654.69	$25,935.00	$25,935.00	$25,935.00	$25,935.00	
LEGAL ADVERTISING	001-1810-6231	$0.00	$250.00	$375.00	$375.00	$250.00	
FILING FEE	001-1810-6235	$227.00	$500.00	$500.00	$500.00	$500.00	
VEHICLE MAINTENANCE	001-1810-6261	$4,351.88	$2,250.00	$4,500.00	$4,500.00	$4,500.00	10
GAS AND OIL	001-1810-6262	$5,461.44	$6,000.00	$10,482.66	$10,482.66	$13,000.00	116.
OFFICE SUPPLIES	001-1810-6301	$4,154.40	$1,250.00	$2,000.00	$2,000.00	$1,250.00	
OPERATING SUPPLIES	001-1810-6303	$157.83	$750.00	$750.00	$750.00	$750.00	
UNIFORMS	001-1810-6305	$538.07	$1,900.00	$2,067.37	$2,067.37	$1,900.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chan
PRINTING	001-1810-6308	$331.72	$500.00	$500.00	$500.00	$500.00	
SMALL TOOLS	001-1810-6313	$288.95	$1,100.00	$500.00	$500.00	$1,100.00	
SAFETY EQUIPMENT/SUPPLIES	001-1810-6326	$186.90	$500.00	$350.00	$350.00	$500.00	
MOSQUITO CONTROL	001-1810-6327	$6,943.00	$25,000.00	$20,000.00	$20,000.00	$20,000.00	-2
MINOR OPERATING OUTLAY	001-1810-6360	$1,822.00	$0.00	$5,000.00	$5,000.00	$0.00	
SALARIES	001-3310-6101	$263,221.16	$322,278.00	$265,000.00	$265,000.00	$339,017.77	5.
SALARY SAVINGS	001-3310-6105	$0.00	-$6,908.00	$0.00	$0.00	-$7,281.45	5.
STANDBY PAY	001-3310-6135	$2,424.21	$3,877.00	$3,000.00	$3,000.00	$3,876.68	
OVERTIME	001-3310-6139	$4,731.36	$15,124.00	$5,000.00	$5,000.00	$15,124.12	
FICA EXPENSE	001-3310-6141	$20,247.48	$26,423.00	$21,189.33	$21,189.33	$27,851.01	5.
GROUP HEALTH INSURANCE	001-3310-6142	$49,336.05	$79,590.00	$50,396.85	$50,396.85	$79,339.60	-0.
WORKERS' COMPENSATION	001-3310-6143	$4,550.86	$8,303.00	$4,620.99	$4,620.99	$8,848.97	6.
UNEMPLOYMENT COMPENSATION	001-3310-6145	$1,319.13	$1,314.00	$43.20	$43.20	$1,314.45	
RETIREMENT	001-3310-6146	$26,891.66	$34,064.00	$25,482.60	$25,482.60	$37,106.19	8.
LONGEVITY PAY	001-3310-6148	$3,212.50	$4,036.00	$3,984.75	$3,984.75	$4,351.08	7.
ACCRUED LEAVE PAY	001-3310-6152	$0.00	$0.00	$0.00	$0.00	$1,703.73	N
TRAINING	001-3310-6206	$3,002.45	$6,093.00	$3,500.00	$3,500.00	$6,093.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
PRE-EMPLOYMENT	001-3310-6207	$50.00	$554.00	$554.00	$554.00	$554.00	
DUES & SUBSCRIPTIONS	001-3310-6209	$547.00	$586.00	$586.00	$586.00	$586.00	
MISC. CONTRACTUAL SERVICES	001-3310-6226	$37,011.44	$21,180.00	$15,000.00	$15,000.00	$21,180.00	
STREET LIGHTING	001-3310-6242	$215,047.70	$255,000.00	$243,269.74	$243,269.74	$255,000.00	
EQUIPMENT RENTAL	001-3310-6245	$6,097.85	$5,000.00	$35,000.00	$35,000.00	$5,000.00	
VEHICLE MAINTENANCE	001-3310-6261	$2,911.11	$7,050.00	$4,017.57	$4,017.57	$7,050.00	
GAS AND OIL	001-3310-6262	$23,876.86	$18,160.00	$33,802.64	$33,802.64	$35,000.00	92.
EQUIPMENT MAINTENANCE	001-3310-6284	$30,596.46	$13,890.00	$30,848.09	$30,848.09	$13,890.00	
BUILDING MAINT & SUPPLIES	001-3310-6285	$14,059.78	$5,315.00	$5,315.00	$5,315.00	$5,315.00	
OFFICE SUPPLIES	001-3310-6301	$304.18	$500.00	$1,500.00	$1,500.00	$500.00	
OPERATING SUPPLIES	001-3310-6303	$130.07	$0.00	$250.00	$250.00	$0.00	
UNIFORMS	001-3310-6305	$4,496.87	$4,920.00	$4,920.00	$4,920.00	$4,920.00	
PRINTING	001-3310-6308	$35.00	$58.00	$58.00	$58.00	$58.00	
SMALL TOOLS	001-3310-6313	$3,703.74	$1,700.00	$1,870.30	$1,870.30	$1,700.00	
BUILDING SUPPLIES	001-3310-6314	$3,372.34	$30,555.00	$10,000.00	$10,000.00	$30,555.00	
TRAFFIC CONTROL SIGNS/SIGNALS	001-3310-6317	$84,359.83	$81,500.00	$81,000.00	$81,000.00	$81,500.00	
STREET RESURFACING	001-3310-6319	$31,828.50	$50,000.00	$40,000.00	$40,000.00	$50,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
INFRASTRUCTURE REPAIR & MAINT	001-3310-6324	$84,922.96	$85,450.00	$85,000.00	$85,000.00	$85,450.00	
SAFETY EQUIPMENT/SUPPLIES	001-3310-6326	$2,649.62	$2,825.00	$2,800.00	$2,800.00	$2,825.00	
MINOR OPERATING OUTLAY	001-3310-6360	$8,923.09	$0.00	$0.00	$0.00	$0.00	
TRANSFER TO CAPITAL PROJECTS	001-3310-6805	$1,500,000.00	$1,500,000.00	$1,500,000.00	$1,500,000.00	$0.00	-10
SALARIES	001-5110-6101	$91,443.98	$97,740.00	$99,000.00	$99,000.00	$105,718.25	8.
SALARY SAVINGS	001-5110-6105	$0.00	-$2,037.00	$0.00	$0.00	-$2,199.84	
OVERTIME	001-5110-6139	$0.00	$1,603.00	$1,200.00	$1,200.00	$1,602.56	
FICA EXPENSE	001-5110-6141	$7,120.52	$7,791.00	$7,858.68	$7,858.68	$8,413.71	
GROUP HEALTH INSURANCE	001-5110-6142	$15,728.20	$25,068.00	$16,475.47	$16,475.47	$24,988.85	-0.
WORKERS' COMPENSATION	001-5110-6143	$825.41	$1,506.00	$838.16	$838.16	$1,655.16	9.
UNEMPLOYMENT COMPENSATION	001-5110-6145	$504.00	$414.00	$18.00	$18.00	$414.00	
RETIREMENT	001-5110-6146	$9,116.66	$10,046.00	$9,450.96	$9,450.96	$11,211.83	11.
LONGEVITY PAY	001-5110-6148	$1,365.00	$1,515.00	$1,515.00	$1,515.00	$1,694.14	11.
TOOL ALLOWANCE	001-5110-6150	$959.92	$960.00	$1,012.85	$1,012.85	$960.00	
TRAINING	001-5110-6206	$0.00	$1,350.00	$600.00	$600.00	$1,350.00	
PRE-EMPLOYMENT	001-5110-6207	$0.00	$100.00	$100.00	$100.00	$100.00	
DUES & SUBSCRIPTIONS	001-5110-6209	$2,427.00	$2,301.00	$2,517.12	$2,517.12	$2,301.00	
MISC. CONTRACTUAL SERVICES	001-5110-6226	$3,751.35	$2,568.00	$1,500.00	$1,500.00	$2,568.00	
PROFESSIONAL MAINTENANCE	001-5110-6228	$540.00	$675.00	$675.00	$675.00	$675.00	
VEHICLE MAINTENANCE	001-5110-6261	$3,024.11	$2,050.00	$3,500.00	$3,500.00	$4,500.00	119.
GAS AND OIL	001-5110-6262	$11,538.74	$8,700.00	$10,403.86	$10,403.86	$9,500.00	9.
EQUIPMENT MAINTENANCE	001-5110-6284	$502.57	$1,900.00	$1,900.00	$1,900.00	$2,500.00	31.

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chan
UNIFORMS	001-5110-6305	$1,778.12	$1,640.00	$1,640.00	$1,640.00	$1,640.00	
SMALL TOOLS	001-5110-6313	$168.44	$1,150.00	$1,150.00	$1,150.00	$1,150.00	
SHOP SUPPLIES	001-5110-6318	$1,624.56	$1,935.00	$1,935.00	$1,935.00	$1,935.00	
SAFETY EQUIPMENT/SUPPLIES	001-5110-6326	$300.00	$900.00	$900.00	$900.00	$900.00	
MINOR OPERATING OUTLAY	001-5110-6360	$1,799.00	$0.00	$0.00	$0.00	$10,000.00	N
SALARIES	001-5710-6101	$122,185.99	$130,650.00	$130,650.00	$130,650.00	$142,922.12	9.
SALARY SAVINGS	001-5710-6105	$0.00	-$3,504.00	$0.00	$0.00	-$3,814.12	8.
STANDBY PAY	001-5710-6135	$2,412.25	$0.00	$7,575.81	$7,575.81	$0.00	
OVERTIME	001-5710-6139	$4,587.16	$4,477.00	$7,539.00	$7,539.00	$4,477.00	
FICA EXPENSE	001-5710-6141	$9,823.09	$13,401.00	$11,266.33	$11,266.33	$14,588.92	8.
GROUP HEALTH INSURANCE	001-5710-6142	$21,744.96	$25,068.00	$25,022.69	$25,022.69	$24,988.85	-0.
WORKERS' COMPENSATION	001-5710-6143	$1,922.27	$3,421.00	$1,903.94	$1,903.94	$3,789.70	10.
UNEMPLOYMENT COMPENSATION	001-5710-6145	$504.00	$414.00	$18.00	$18.00	$414.00	
RETIREMENT	001-5710-6146	$13,054.01	$17,277.00	$13,549.05	$13,549.05	$19,437.30	12.
LONGEVITY PAY	001-5710-6148	$1,327.50	$1,508.00	$1,507.50	$1,507.50	$1,717.03	13.
ACCRUED LEAVE PAY	001-5710-6152	$3,814.75	$38,517.00	$0.00	$0.00	$41,589.60	
TRAVEL	001-5710-6204	$0.00	$1,000.00	$600.00	$600.00	$1,000.00	
TRAINING	001-5710-6206	$16.99	$1,800.00	$2,500.00	$2,500.00	$1,800.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
DUES & SUBSCRIPTIONS	001-5710-6209	$0.00	$100.00	$100.00	$100.00	$100.00	
MISC. CONTRACTUAL SERVICES	001-5710-6226	$16,358.17	$16,632.00	$16,632.00	$16,632.00	$16,632.00	
VEHICLE MAINTENANCE	001-5710-6261	$1,106.40	$2,000.00	$1,500.00	$1,500.00	$2,000.00	
GAS AND OIL	001-5710-6262	$1,688.71	$1,200.00	$1,500.00	$1,500.00	$2,300.00	91.
BUILDING MAINT & SUPPLIES	001-5710-6285	$336,339.04	$338,975.00	$338,975.00	$338,975.00	$348,475.00	2.
OPERATING SUPPLIES	001-5710-6303	$285.00	$250.00	$197.00	$197.00	$250.00	
UNIFORMS	001-5710-6305	$346.98	$500.00	$0.00	$0.00	$500.00	
SMALL TOOLS	001-5710-6313	$258.96	$850.00	$850.00	$850.00	$850.00	
BUILDING SUPPLIES	001-5710-6314	$14,204.28	$15,000.00	$15,000.00	$15,000.00	$15,000.00	
SAFETY EQUIPMENT/SUPPLIES	001-5710-6326	$383.98	$450.00	$450.00	$450.00	$450.00	
MINOR OPERATING OUTLAY	001-5710-6360	$984.95	$0.00	$3,000.00	$3,000.00	$9,000.00	N
Total General Fund:		**$3,514,469.94**	**$3,751,980.00**	**$3,582,880.66**	**$3,582,880.66**	**$2,374,527.80**	**-36.**
Utility Fund							
SALARIES	002-6110-6101	$281,622.43	$331,011.00	$276,000.00	$276,000.00	$359,241.40	8.
SALARY SAVINGS	002-6110-6105	$0.00	$0.00	$0.00	$0.00	-$992.86	N
STANDBY PAY	002-6110-6135	$7,258.00	$3,006.00	$8,000.00	$8,000.00	$3,006.31	
OVERTIME	002-6110-6139	$38,338.82	$18,105.00	$20,700.24	$20,700.24	$30,311.40	67.
FICA EXPENSE	002-6110-6141	$24,706.95	$27,857.00	$24,212.70	$24,212.70	$29,522.76	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chan
GROUP HEALTH INSURANCE	002-6110-6142	$64,000.79	$87,737.00	$71,351.92	$71,351.92	$87,460.97	-0.
WORKERS' COMPENSATION	002-6110-6143	$2,656.61	$5,939.00	$3,305.32	$3,305.32	$6,251.98	5.
UNEMPLOYMENT COMPENSATION	002-6110-6145	$1,721.26	$1,449.00	$65.64	$65.64	$1,449.00	
RETIREMENT	002-6110-6146	$32,606.40	$35,913.00	$29,118.54	$29,118.54	$39,336.55	9.
INCENTIVE PAY	002-6110-6147	$600.08	$600.00	$600.00	$600.00	$610.50	1.
LONGEVITY PAY	002-6110-6148	$3,875.00	$4,103.00	$4,102.50	$4,102.50	$2,190.17	-46.
ACCRUED LEAVE PAY	002-6110-6152	$6,541.56	$7,227.00	$7,103.12	$7,103.12	$2,770.78	-61.
TRAINING	002-6110-6206	$3,332.50	$5,510.00	$5,510.00	$5,510.00	$5,510.00	
PRE-EMPLOYMENT	002-6110-6207	$916.85	$647.00	$1,800.00	$1,800.00	$647.00	
DUES & SUBSCRIPTIONS	002-6110-6209	$1,858.63	$1,973.00	$1,973.00	$1,973.00	$1,973.00	
SALES TAX EXPENSE	002-6110-6212	$20.12	$0.00	$0.00	$0.00	$0.00	
MISC. CONTRACTUAL SERVICES	002-6110-6226	$39,358.50	$40,146.00	$40,146.00	$40,146.00	$41,046.00	2.
LEGAL ADVERTISING	002-6110-6231	$0.00	$100.00	$0.00	$0.00	$100.00	
CELL PHONES	002-6110-6240	$0.00	$990.00	$100.00	$100.00	$990.00	
EQUIPMENT RENTAL	002-6110-6245	$2,808.29	$1,500.00	$1,500.00	$1,500.00	$1,500.00	
T.R.A. WATER	002-6110-6251	$7,035,540.02	$10,605,069.00	$10,440,369.89	$10,440,369.89	$11,972,780.00	12.
WATER SAMPLES	002-6110-6253	$12,989.65	$16,000.00	$16,000.00	$16,000.00	$16,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
VEHICLE MAINTENANCE	002-6110-6261	$7,300.09	$6,000.00	$6,000.00	$6,000.00	$6,000.00	
GAS AND OIL	002-6110-6262	$7,487.99	$12,950.00	$12,950.00	$12,950.00	$12,950.00	
METER MAINT AND TESTING	002-6110-6274	$304.87	$500.00	$0.00	$0.00	$500.00	
EQUIPMENT MAINTENANCE	002-6110-6284	$12,594.50	$10,000.00	$10,000.00	$10,000.00	$13,000.00	3
BUILDING MAINT & SUPPLIES	002-6110-6285	$16.01	$0.00	$1,848.53	$1,848.53	$0.00	
WATER LICENSING FEE	002-6110-6296	$24,039.40	$25,000.00	$24,039.40	$24,039.40	$25,000.00	
OFFICE SUPPLIES	002-6110-6301	$126.32	$0.00	$0.00	$0.00	$0.00	
POSTAGE	002-6110-6302	$2,035.00	$2,000.00	$0.00	$0.00	$3,000.00	5
OPERATING SUPPLIES	002-6110-6303	$0.00	$0.00	$9.99	$9.99	$0.00	
CHEMICALS	002-6110-6304	$9,722.18	$12,000.00	$10,000.00	$10,000.00	$12,000.00	
UNIFORMS	002-6110-6305	$6,990.10	$5,740.00	$5,740.00	$5,740.00	$5,740.00	
PRINTING	002-6110-6308	$9,137.50	$9,000.00	$6,000.00	$6,000.00	$9,000.00	
SMALL TOOLS	002-6110-6313	$3,635.20	$3,400.00	$3,400.00	$3,400.00	$3,400.00	
REPAIR & MAINTENANCE	002-6110-6324	$124,437.99	$107,219.00	$107,219.00	$107,219.00	$112,219.00	4.
SAFETY EQUIPMENT/SUPPLIES	002-6110-6326	$983.47	$0.00	$2,129.93	$2,129.93	$0.00	
MINOR OPERATING OUTLAY	002-6110-6360	$5,141.40	$25,000.00	$25,000.00	$25,000.00	$0.00	-10
IMPROVEMENTS OTHER THAN BLDG	002-6110-6625	$6,937.27	$0.00	$0.00	$0.00	$0.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
OPERATING EQUIPMENT	002-6110-6645	$8,500.00	$0.00	$0.00	$0.00	$0.00	
WATER METER & FIRE PLUGS	002-6110-6654	$95,009.34	$100,000.00	$100,000.00	$100,000.00	$125,000.00	2
SALARIES	002-6120-6101	$143,967.54	$153,963.00	$135,000.00	$135,000.00	$172,572.07	12
SALARY SAVINGS	002-6120-6105	$0.00	-$1,818.00	$0.00	$0.00	-$2,370.21	30.
STANDBY PAY	002-6120-6135	$4,697.84	$2,879.00	$4,364.16	$4,364.16	$2,878.51	
OVERTIME	002-6120-6139	$26,818.42	$17,141.00	$29,148.08	$29,148.08	$25,294.81	47.
FICA EXPENSE	002-6120-6141	$12,876.94	$13,660.00	$13,085.69	$13,085.69	$16,425.50	20.
GROUP HEALTH INSURANCE	002-6120-6142	$59,202.91	$50,135.00	$54,056.36	$54,056.36	$49,977.70	-0.
WORKERS' COMPENSATION	002-6120-6143	$2,832.32	$3,413.00	$1,899.49	$1,899.49	$4,241.92	24.
UNEMPLOYMENT COMPENSATION	002-6120-6145	$1,008.00	$828.00	$33.70	$33.70	$828.00	
RETIREMENT	002-6120-6146	$17,339.77	$17,610.00	$15,737.04	$15,737.04	$21,884.39	24.
LONGEVITY PAY	002-6120-6148	$2,302.50	$2,543.00	$2,542.50	$2,542.50	$2,999.08	17.
ACCRUED LEAVE PAY	002-6120-6152	$1,896.42	$1,997.00	$0.00	$0.00	$21,124.04	957.
TRAINING	002-6120-6206	$560.74	$3,305.00	$1,000.00	$1,000.00	$3,305.00	
PRE-EMPLOYMENT/SCREENINGS	002-6120-6207	$302.00	$367.00	$367.00	$367.00	$367.00	
DUES & SUBSCRIPTIONS	002-6120-6209	$1,955.37	$2,263.00	$2,000.00	$2,000.00	$2,263.00	
MISC. CONTRACTUAL SERVICES	002-6120-6226	$5,786.63	$13,117.00	$8,000.00	$8,000.00	$13,117.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chan
T.R.A. SEWER	002-6120-6252	$3,050,487.46	$3,303,963.00	$3,303,963.00	$3,303,963.00	$3,455,351.00	4.
VEHICLE MAINTENANCE	002-6120-6261	$3,496.45	$1,500.00	$3,500.00	$3,500.00	$1,500.00	
GAS AND OIL	002-6120-6262	$8,492.30	$10,300.00	$14,822.79	$14,822.79	$17,000.00	6
EQUIPMENT MAINTENANCE	002-6120-6284	$23,342.37	$16,000.00	$16,000.00	$16,000.00	$16,000.00	
CHEMICALS	002-6120-6304	$19,208.00	$15,000.00	$15,000.00	$15,000.00	$15,000.00	
UNIFORMS	002-6120-6305	$2,810.38	$3,280.00	$3,280.00	$3,280.00	$3,280.00	
SMALL TOOLS	002-6120-6313	$2,726.71	$2,000.00	$2,000.00	$2,000.00	$2,000.00	
REPAIR & MAINTENANCE	002-6120-6324	$96,425.43	$38,821.00	$38,821.00	$38,821.00	$38,821.00	
SAFETY EQUIPMENT/SUPPLIES	002-6120-6326	$679.79	$500.00	$1,200.00	$1,200.00	$500.00	
SALARIES	002-6130-6101	$732,951.26	$829,870.00	$800,000.00	$800,000.00	$879,230.40	5.
TEMPORARY HELP	002-6130-6102	$471.20	$0.00	$0.00	$0.00	$0.00	
STANDBY PAY	002-6130-6135	$1,990.63	$2,503.00	$2,503.00	$2,503.00	$2,503.05	
OVERTIME	002-6130-6139	$20,436.81	$20,090.00	$20,090.00	$20,090.00	$20,089.52	
FICA EXPENSE	002-6130-6141	$56,573.15	$66,167.00	$63,773.52	$63,773.52	$70,684.71	6.
GROUP HEALTH INSURANCE	002-6130-6142	$130,126.37	$146,646.00	$153,616.19	$153,616.19	$146,184.77	-0.
WORKERS' COMPENSATION	002-6130-6143	$2,759.35	$4,965.00	$2,763.24	$2,763.24	$5,203.37	4.
UNEMPLOYMENT COMPENSATION	002-6130-6145	$3,494.69	$2,381.00	$346.30	$346.30	$2,380.50	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
RETIREMENT	002-6130-6146	$74,730.01	$85,303.00	$76,694.95	$76,694.95	$94,176.75	10.
INCENTIVE PAY	002-6130-6147	$600.08	$1,800.00	$631.66	$631.66	$1,831.50	1.
LONGEVITY PAY	002-6130-6148	$6,450.00	$6,711.00	$6,673.00	$6,673.00	$8,482.39	26.
ACCRUED LEAVE PAY	002-6130-6152	$2,521.10	$3,810.00	$3,743.11	$3,743.11	$11,846.54	210.
TRAINING	002-6130-6206	$4,023.37	$7,030.00	$5,000.00	$5,000.00	$10,030.00	42.
PRE-EMPLOYMENT	002-6130-6207	$870.03	$201.00	$1,000.00	$1,000.00	$201.00	
ORGANIZATIONAL DEVELOPMENT	002-6130-6208	$3,341.04	$6,121.00	$6,121.00	$6,121.00	$6,121.00	
DUES & SUBSCRIPTIONS	002-6130-6209	$3,636.00	$4,451.00	$4,000.00	$4,000.00	$4,451.00	
SALES TAX EXPENSE	002-6130-6212	$95.88	$0.00	$0.00	$0.00	$0.00	
COMPUTER SERVICES	002-6130-6225	$8,198.71	$6,020.00	$6,020.00	$6,020.00	$6,020.00	
MISC. CONTRACTUAL SERVICES	002-6130-6226	$8,903.67	$21,869.00	$25,000.00	$25,000.00	$21,869.00	
OFFICE EQUIP & MAINTENANCE	002-6130-6246	$0.00	$1,840.00	$0.00	$0.00	$1,840.00	
VEHICLE MAINTENANCE	002-6130-6261	$5,814.13	$4,000.00	$10,000.00	$10,000.00	$4,000.00	
GAS AND OIL	002-6130-6262	$11,488.19	$16,350.00	$16,476.68	$16,476.68	$18,000.00	10
EQUIPMENT MAINTENANCE	002-6130-6284	$837.66	$400.00	$400.00	$400.00	$400.00	
BUILDING MAINT & SUPPLIES	002-6130-6285	$13,888.31	$10,765.00	$12,639.23	$12,639.23	$10,765.00	
PROPERTY MAINTENANCE	002-6130-6287	$6,747.20	$3,000.00	$3,000.00	$3,000.00	$3,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
OFFICE SUPPLIES	002-6130-6301	$1,400.98	$1,800.00	$1,800.00	$1,800.00	$1,800.00	
OPERATING SUPPLIES	002-6130-6303	$5,895.76	$900.00	$7,127.49	$7,127.49	$2,000.00	122.
UNIFORMS	002-6130-6305	$4,278.26	$4,920.00	$4,020.36	$4,020.36	$4,920.00	
PRINTING	002-6130-6308	$0.00	$485.00	$2,200.00	$2,200.00	$485.00	
SMALL TOOLS	002-6130-6313	$1,861.68	$2,000.00	$2,000.00	$2,000.00	$2,000.00	
BUILDING SUPPLIES	002-6130-6314	$32.49	$705.00	$705.00	$705.00	$705.00	
SAFETY EQUIPMENT/SUPPLIES	002-6130-6326	$6,030.14	$7,725.00	$7,725.00	$7,725.00	$7,725.00	
MINOR OPERATING OUTLAY	002-6130-6360	$0.00	$2,500.00	$2,500.00	$2,500.00	$0.00	-10
OPERATING EQUIPMENT	002-6130-6645	$47,448.36	$0.00	$0.00	$0.00	$0.00	
Total Utility Fund:		**$12,542,263.89**	**$16,459,786.00**	**$16,180,686.26**	**$16,180,686.26**	**$18,162,819.27**	**10.**
Drainage Fee Fund							
SALARIES	017-5210-6101	$189,209.75	$215,110.00	$195,000.00	$195,000.00	$235,976.57	9.
TEMPORARY HELP	017-5210-6102	$6,937.50	$0.00	$0.00	$0.00	$0.00	
STANDBY PAY	017-5210-6135	$2,647.05	$3,221.00	$0.00	$0.00	$3,221.41	
OVERTIME	017-5210-6139	$22,820.31	$18,500.00	$18,500.00	$18,500.00	$18,500.19	
FICA EXPENSE	017-5210-6141	$15,755.21	$20,158.00	$16,946.38	$16,946.38	$22,055.33	9.
GROUP HEALTH INSURANCE	017-5210-6142	$55,672.32	$63,923.00	$62,893.13	$62,893.13	$63,721.56	-0.

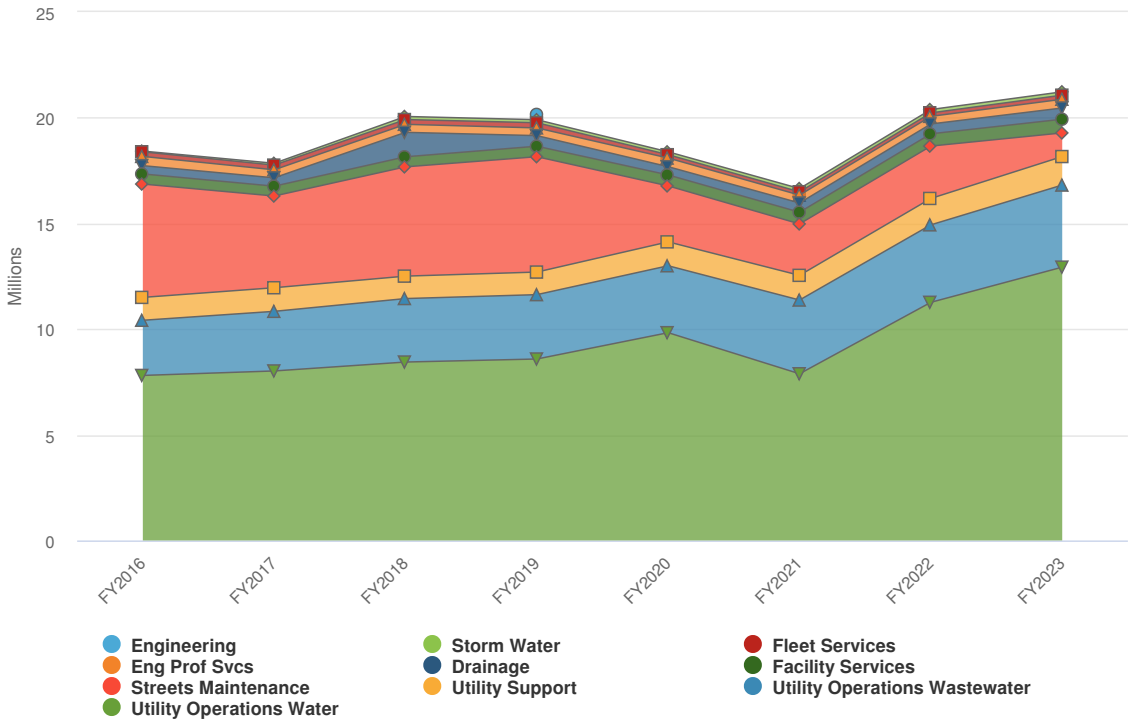
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chang
WORKERS' COMPENSATION	017-5210-6143	$2,540.46	$4,406.00	$2,452.13	$2,452.13	$4,789.67	8.
UNEMPLOYMENT COMPENSATION	017-5210-6145	$1,474.16	$1,056.00	$38.98	$38.98	$1,055.70	
RETIREMENT	017-5210-6146	$20,885.95	$25,989.00	$20,379.96	$20,379.96	$29,386.42	13
LONGEVITY PAY	017-5210-6148	$3,785.00	$4,168.00	$4,168.25	$4,168.25	$4,748.93	13.
ACCRUED LEAVE PAY	017-5210-6152	$3,065.45	$22,437.00	$3,853.02	$3,853.02	$25,861.27	15.
TRAINING	017-5210-6206	$1,388.96	$2,782.00	$1,500.00	$1,500.00	$2,782.00	
PRE-EMPLOYMENT/SCREENINGS	017-5210-6207	$324.95	$302.00	$302.00	$302.00	$302.00	
DUES & SUBSCRIPTIONS	017-5210-6209	$299.00	$0.00	$0.00	$0.00	$0.00	
AUDIT	017-5210-6221	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	
ENGINEERING SERVICES	017-5210-6223	$0.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	
COMPUTER SERVICES	017-5210-6225	$3,132.88	$2,000.00	$3,200.00	$3,200.00	$2,000.00	
MISC. CONTRACTUAL SERVICES	017-5210-6226	$14,712.65	$7,446.00	$15,000.00	$15,000.00	$7,446.00	
EQUIPMENT RENTAL	017-5210-6245	$12,005.73	$6,000.00	$15,000.00	$15,000.00	$6,000.00	
VEHICLE MAINTENANCE	017-5210-6261	$1,266.13	$2,850.00	$8,205.69	$8,205.69	$2,850.00	
GAS AND OIL	017-5210-6262	$6,286.39	$19,650.00	$7,662.30	$7,662.30	$10,000.00	-49
EQUIPMENT MAINTENANCE	017-5210-6284	$14,405.96	$10,900.00	$10,900.00	$10,900.00	$10,900.00	
BUILDING MAINT & SUPPLIES	017-5210-6285	$3,164.01	$3,097.00	$3,097.00	$3,097.00	$3,097.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chan
OFFICE SUPPLIES	017-5210-6301	$127.22	$500.00	$500.00	$500.00	$500.00	
OPERATING SUPPLIES	017-5210-6303	$91.63	$0.00	$500.00	$500.00	$0.00	
UNIFORMS	017-5210-6305	$3,861.90	$4,100.00	$4,100.00	$4,100.00	$4,100.00	
SMALL TOOLS	017-5210-6313	$1,972.04	$1,703.00	$1,703.00	$1,703.00	$1,703.00	
BUILDING SUPPLIES	017-5210-6314	$0.00	$240.00	$240.00	$240.00	$240.00	
REPAIR & MAINTENANCE	017-5210-6324	$45,957.59	$40,885.00	$40,885.00	$40,885.00	$40,885.00	
SAFETY EQUIPMENT/SUPPLIES	017-5210-6326	$2,301.03	$2,085.00	$2,085.00	$2,085.00	$2,085.00	
SALARIES	017-5220-6101	$68,563.92	$75,126.00	$73,100.00	$73,100.00	$78,391.25	4.
OVERTIME	017-5220-6139	$1,643.51	$0.00	$0.00	$0.00	$0.00	
FICA EXPENSE	017-5220-6141	$5,155.17	$6,092.00	$5,930.51	$5,930.51	$6,362.43	4.
GROUP HEALTH INSURANCE	017-5220-6142	$19,375.10	$13,787.00	$23,674.11	$23,674.11	$13,743.87	-0.
WORKERS' COMPENSATION	017-5220-6143	$127.25	$229.00	$127.44	$127.44	$245.25	7
UNEMPLOYMENT COMPENSATION	017-5220-6145	$289.27	$228.00	$9.90	$9.90	$227.70	-0
RETIREMENT	017-5220-6146	$7,195.94	$7,853.00	$7,132.12	$7,132.12	$8,477.81	
LONGEVITY PAY	017-5220-6148	$1,395.00	$1,485.00	$1,485.00	$1,485.00	$1,602.56	7.
ACCRUED LEAVE PAY	017-5220-6152	$2,825.03	$2,989.00	$2,938.02	$2,938.02	$3,176.48	6.
TRAINING	017-5220-6206	$10.00	$750.00	$1,500.00	$1,500.00	$750.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY2(Amend Budg FY2(Budget Chan
DUES & SUBSCRIPTIONS	017-5220-6209	$3,395.94	$3,735.00	$3,735.00	$3,735.00	$3,735.00	
AUDIT	017-5220-6221	$500.00	$500.00	$500.00	$500.00	$500.00	
MISC. CONTRACTUAL SERVICES	017-5220-6226	$39,504.82	$32,812.00	$32,812.00	$32,812.00	$32,812.00	
COMMUNITY RELATIONS	017-5220-6229	$672.40	$1,200.00	$1,200.00	$1,200.00	$1,200.00	
VEHICLE MAINTENANCE	017-5220-6261	$656.39	$250.00	$1,000.00	$1,000.00	$250.00	
GAS AND OIL	017-5220-6262	$3,121.03	$4,000.00	$2,500.00	$2,500.00	$4,000.00	
OPERATING SUPPLIES	017-5220-6303	$120.21	$1,000.00	$500.00	$500.00	$1,000.00	
UNIFORMS	017-5220-6305	$255.98	$500.00	$500.00	$500.00	$500.00	
SMALL TOOLS	017-5220-6313	$32.17	$300.00	$300.00	$300.00	$300.00	
SAFETY EQUIPMENT/SUPPLIES	017-5220-6326	$0.00	$185.00	$185.00	$185.00	$185.00	
Total Drainage Fee Fund:		**$592,430.36**	**$663,029.00**	**$624,740.94**	**$624,740.94**	**$688,166.40**	**3.**
Total:		**$16,649,164.19**	**$20,874,795.00**	**$20,388,307.85**	**$20,388,307.85**	**$21,225,513.47**	**1.**

Expenditures by Function

Budgeted and Historical Expenditures by Function



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
Expenditures							
Public Works							
Eng Prof Svcs							
SALARIES	001-1810-6101	$207,547.72	$223,925.00	$190,000.00	$190,000.00	$236,013.70	
SALARY SAVINGS	001-1810-6105	$0.00	-$4,630.00	$0.00	$0.00	-$4,874.56	
OVERTIME	001-1810-6139	$0.00	$7,259.00	$0.00	$0.00	$7,258.85	
FICA EXPENSE	001-1810-6141	$14,979.26	$17,042.00	$14,558.83	$14,558.83	$17,512.19	
GROUP HEALTH INSURANCE	001-1810-6142	$28,654.29	$25,068.00	$32,565.79	$32,565.79	$24,988.85	
WORKERS' COMPENSATION	001-1810-6143	$229.41	$414.00	$230.41	$230.41	$445.95	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
UNEMPLOYMENT COMPENSATION	001-1810-6145	$1,087.98	$414.00	$28.96	$28.96	$414.00	
RETIREMENT	001-1810-6146	$20,143.65	$22,831.00	$17,508.66	$17,508.66	$24,843.28	
LONGEVITY PAY	001-1810-6148	$145.00	$312.00	$311.50	$311.50	$455.33	
TRAVEL	001-1810-6204	$50.00	$2,500.00	$1,000.00	$1,000.00	$2,500.00	
TRAINING	001-1810-6206	$3,588.72	$8,500.00	$5,000.00	$5,000.00	$8,500.00	
PRE-EMPLOYMENT/SCREENINGS	001-1810-6207	$453.97	$0.00	$0.00	$0.00	$0.00	
DUES & SUBSCRIPTIONS	001-1810-6209	$4,639.00	$4,731.00	$3,000.00	$3,000.00	$4,731.00	
SALES TAX EXPENSE	001-1810-6212	$4.78	$0.00	$0.00	$0.00	$0.00	
ENGINEERING SERVICES	001-1810-6223	$11,100.00	$16,181.00	$16,181.00	$16,181.00	$16,181.00	
COMPUTER SERVICES	001-1810-6225	$0.00	$3,200.00	$7,000.00	$7,000.00	$4,900.00	
MISC. CONTRACTUAL SERVICES	001-1810-6226	$55,654.69	$25,935.00	$25,935.00	$25,935.00	$25,935.00	
LEGAL ADVERTISING	001-1810-6231	$0.00	$250.00	$375.00	$375.00	$250.00	
FILING FEE	001-1810-6235	$227.00	$500.00	$500.00	$500.00	$500.00	
VEHICLE MAINTENANCE	001-1810-6261	$4,351.88	$2,250.00	$4,500.00	$4,500.00	$4,500.00	
GAS AND OIL	001-1810-6262	$5,461.44	$6,000.00	$10,482.66	$10,482.66	$13,000.00	
OFFICE SUPPLIES	001-1810-6301	$4,154.40	$1,250.00	$2,000.00	$2,000.00	$1,250.00	
OPERATING SUPPLIES	001-1810-6303	$157.83	$750.00	$750.00	$750.00	$750.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
UNIFORMS	001-1810-6305	$538.07	$1,900.00	$2,067.37	$2,067.37	$1,900.00	
PRINTING	001-1810-6308	$331.72	$500.00	$500.00	$500.00	$500.00	
SMALL TOOLS	001-1810-6313	$288.95	$1,100.00	$500.00	$500.00	$1,100.00	
SAFETY EQUIPMENT/SUPPLIES	001-1810-6326	$186.90	$500.00	$350.00	$350.00	$500.00	
MOSQUITO CONTROL	001-1810-6327	$6,943.00	$25,000.00	$20,000.00	$20,000.00	$20,000.00	
MINOR OPERATING OUTLAY	001-1810-6360	$1,822.00	$0.00	$5,000.00	$5,000.00	$0.00	
Total Eng Prof Svcs:		**$372,741.66**	**$393,682.00**	**$360,345.17**	**$360,345.17**	**$414,054.59**	
Streets Maintenance							
SALARIES	001-3310-6101	$263,221.16	$322,278.00	$265,000.00	$265,000.00	$339,017.77	
SALARY SAVINGS	001-3310-6105	$0.00	-$6,908.00	$0.00	$0.00	-$7,281.45	
STANDBY PAY	001-3310-6135	$2,424.21	$3,877.00	$3,000.00	$3,000.00	$3,876.68	
OVERTIME	001-3310-6139	$4,731.36	$15,124.00	$5,000.00	$5,000.00	$15,124.12	
FICA EXPENSE	001-3310-6141	$20,247.48	$26,423.00	$21,189.33	$21,189.33	$27,851.01	
GROUP HEALTH INSURANCE	001-3310-6142	$49,336.05	$79,590.00	$50,396.85	$50,396.85	$79,339.60	
WORKERS' COMPENSATION	001-3310-6143	$4,550.86	$8,303.00	$4,620.99	$4,620.99	$8,848.97	
UNEMPLOYMENT COMPENSATION	001-3310-6145	$1,319.13	$1,314.00	$43.20	$43.20	$1,314.45	
RETIREMENT	001-3310-6146	$26,891.66	$34,064.00	$25,482.60	$25,482.60	$37,106.19	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
LONGEVITY PAY	001-3310-6148	$3,212.50	$4,036.00	$3,984.75	$3,984.75	$4,351.08	
ACCRUED LEAVE PAY	001-3310-6152	$0.00	$0.00	$0.00	$0.00	$1,703.73	
TRAINING	001-3310-6206	$3,002.45	$6,093.00	$3,500.00	$3,500.00	$6,093.00	
PRE-EMPLOYMENT	001-3310-6207	$50.00	$554.00	$554.00	$554.00	$554.00	
DUES & SUBSCRIPTIONS	001-3310-6209	$547.00	$586.00	$586.00	$586.00	$586.00	
MISC. CONTRACTUAL SERVICES	001-3310-6226	$37,011.44	$21,180.00	$15,000.00	$15,000.00	$21,180.00	
STREET LIGHTING	001-3310-6242	$215,047.70	$255,000.00	$243,269.74	$243,269.74	$255,000.00	
EQUIPMENT RENTAL	001-3310-6245	$6,097.85	$5,000.00	$35,000.00	$35,000.00	$5,000.00	
VEHICLE MAINTENANCE	001-3310-6261	$2,911.11	$7,050.00	$4,017.57	$4,017.57	$7,050.00	
GAS AND OIL	001-3310-6262	$23,876.86	$18,160.00	$33,802.64	$33,802.64	$35,000.00	
EQUIPMENT MAINTENANCE	001-3310-6284	$30,596.46	$13,890.00	$30,848.09	$30,848.09	$13,890.00	
BUILDING MAINT & SUPPLIES	001-3310-6285	$14,059.78	$5,315.00	$5,315.00	$5,315.00	$5,315.00	
OFFICE SUPPLIES	001-3310-6301	$304.18	$500.00	$1,500.00	$1,500.00	$500.00	
OPERATING SUPPLIES	001-3310-6303	$130.07	$0.00	$250.00	$250.00	$0.00	
UNIFORMS	001-3310-6305	$4,496.87	$4,920.00	$4,920.00	$4,920.00	$4,920.00	
PRINTING	001-3310-6308	$35.00	$58.00	$58.00	$58.00	$58.00	
SMALL TOOLS	001-3310-6313	$3,703.74	$1,700.00	$1,870.30	$1,870.30	$1,700.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
BUILDING SUPPLIES	001-3310-6314	$3,372.34	$30,555.00	$10,000.00	$10,000.00	$30,555.00	
TRAFFIC CONTROL SIGNS/SIGNALS	001-3310-6317	$84,359.83	$81,500.00	$81,000.00	$81,000.00	$81,500.00	
STREET RESURFACING	001-3310-6319	$31,828.50	$50,000.00	$40,000.00	$40,000.00	$50,000.00	
INFRASTRUCTURE REPAIR & MAINT	001-3310-6324	$84,922.96	$85,450.00	$85,000.00	$85,000.00	$85,450.00	
SAFETY EQUIPMENT/SUPPLIES	001-3310-6326	$2,649.62	$2,825.00	$2,800.00	$2,800.00	$2,825.00	
MINOR OPERATING OUTLAY	001-3310-6360	$8,923.09	$0.00	$0.00	$0.00	$0.00	
TRANSFER TO CAPITAL PROJECTS	001-3310-6805	$1,500,000.00	$1,500,000.00	$1,500,000.00	$1,500,000.00	$0.00	
Total Streets Maintenance:		**$2,433,861.26**	**$2,578,437.00**	**$2,478,009.05**	**$2,478,009.05**	**$1,118,428.15**	
Fleet Services							
SALARIES	001-5110-6101	$91,443.98	$97,740.00	$99,000.00	$99,000.00	$105,718.25	
SALARY SAVINGS	001-5110-6105	$0.00	-$2,037.00	$0.00	$0.00	-$2,199.84	
OVERTIME	001-5110-6139	$0.00	$1,603.00	$1,200.00	$1,200.00	$1,602.56	
FICA EXPENSE	001-5110-6141	$7,120.52	$7,791.00	$7,858.68	$7,858.68	$8,413.71	
GROUP HEALTH INSURANCE	001-5110-6142	$15,728.20	$25,068.00	$16,475.47	$16,475.47	$24,988.85	
WORKERS' COMPENSATION	001-5110-6143	$825.41	$1,506.00	$838.16	$838.16	$1,655.16	
UNEMPLOYMENT COMPENSATION	001-5110-6145	$504.00	$414.00	$18.00	$18.00	$414.00	
RETIREMENT	001-5110-6146	$9,116.66	$10,046.00	$9,450.96	$9,450.96	$11,211.83	
LONGEVITY PAY	001-5110-6148	$1,365.00	$1,515.00	$1,515.00	$1,515.00	$1,694.14	
TOOL ALLOWANCE	001-5110-6150	$959.92	$960.00	$1,012.85	$1,012.85	$960.00	
TRAINING	001-5110-6206	$0.00	$1,350.00	$600.00	$600.00	$1,350.00	
PRE-EMPLOYMENT	001-5110-6207	$0.00	$100.00	$100.00	$100.00	$100.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
DUES & SUBSCRIPTIONS	001-5110-6209	$2,427.00	$2,301.00	$2,517.12	$2,517.12	$2,301.00	
MISC. CONTRACTUAL SERVICES	001-5110-6226	$3,751.35	$2,568.00	$1,500.00	$1,500.00	$2,568.00	
PROFESSIONAL MAINTENANCE	001-5110-6228	$540.00	$675.00	$675.00	$675.00	$675.00	
VEHICLE MAINTENANCE	001-5110-6261	$3,024.11	$2,050.00	$3,500.00	$3,500.00	$4,500.00	
GAS AND OIL	001-5110-6262	$11,538.74	$8,700.00	$10,403.86	$10,403.86	$9,500.00	
EQUIPMENT MAINTENANCE	001-5110-6284	$502.57	$1,900.00	$1,900.00	$1,900.00	$2,500.00	
UNIFORMS	001-5110-6305	$1,778.12	$1,640.00	$1,640.00	$1,640.00	$1,640.00	
SMALL TOOLS	001-5110-6313	$168.44	$1,150.00	$1,150.00	$1,150.00	$1,150.00	
SHOP SUPPLIES	001-5110-6318	$1,624.56	$1,935.00	$1,935.00	$1,935.00	$1,935.00	
SAFETY EQUIPMENT/SUPPLIES	001-5110-6326	$300.00	$900.00	$900.00	$900.00	$900.00	
MINOR OPERATING OUTLAY	001-5110-6360	$1,799.00	$0.00	$0.00	$0.00	$10,000.00	
Total Fleet Services:		**$154,517.58**	**$169,875.00**	**$164,190.11**	**$164,190.11**	**$193,577.66**	
Drainage							
SALARIES	017-5210-6101	$189,209.75	$215,110.00	$195,000.00	$195,000.00	$235,976.57	
TEMPORARY HELP	017-5210-6102	$6,937.50	$0.00	$0.00	$0.00	$0.00	
STANDBY PAY	017-5210-6135	$2,647.05	$3,221.00	$0.00	$0.00	$3,221.41	
OVERTIME	017-5210-6139	$22,820.31	$18,500.00	$18,500.00	$18,500.00	$18,500.19	
FICA EXPENSE	017-5210-6141	$15,755.21	$20,158.00	$16,946.38	$16,946.38	$22,055.33	
GROUP HEALTH INSURANCE	017-5210-6142	$55,672.32	$63,923.00	$62,893.13	$62,893.13	$63,721.56	
WORKERS' COMPENSATION	017-5210-6143	$2,540.46	$4,406.00	$2,452.13	$2,452.13	$4,789.67	
UNEMPLOYMENT COMPENSATION	017-5210-6145	$1,474.16	$1,056.00	$38.98	$38.98	$1,055.70	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
RETIREMENT	017-5210-6146	$20,885.95	$25,989.00	$20,379.96	$20,379.96	$29,386.42	
LONGEVITY PAY	017-5210-6148	$3,785.00	$4,168.00	$4,168.25	$4,168.25	$4,748.93	
ACCRUED LEAVE PAY	017-5210-6152	$3,065.45	$22,437.00	$3,853.02	$3,853.02	$25,861.27	
TRAINING	017-5210-6206	$1,388.96	$2,782.00	$1,500.00	$1,500.00	$2,782.00	
PRE-EMPLOYMENT	017-5210-6207	$324.95	$302.00	$302.00	$302.00	$302.00	
DUES & SUBSCRIPTIONS	017-5210-6209	$299.00	$0.00	$0.00	$0.00	$0.00	
AUDIT	017-5210-6221	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	
ENGINEERING SERVICES	017-5210-6223	$0.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	
COMPUTER SERVICES	017-5210-6225	$3,132.88	$2,000.00	$3,200.00	$3,200.00	$2,000.00	
MISC. CONTRACTUAL SERVICES	017-5210-6226	$14,712.65	$7,446.00	$15,000.00	$15,000.00	$7,446.00	
EQUIPMENT RENTAL	017-5210-6245	$12,005.73	$6,000.00	$15,000.00	$15,000.00	$6,000.00	
VEHICLE MAINTENANCE	017-5210-6261	$1,266.13	$2,850.00	$8,205.69	$8,205.69	$2,850.00	
GAS AND OIL	017-5210-6262	$6,286.39	$19,650.00	$7,662.30	$7,662.30	$10,000.00	
EQUIPMENT MAINTENANCE	017-5210-6284	$14,405.96	$10,900.00	$10,900.00	$10,900.00	$10,900.00	
BUILDING MAINT & SUPPLIES	017-5210-6285	$3,164.01	$3,097.00	$3,097.00	$3,097.00	$3,097.00	
OFFICE SUPPLIES	017-5210-6301	$127.22	$500.00	$500.00	$500.00	$500.00	
OPERATING SUPPLIES	017-5210-6303	$91.63	$0.00	$500.00	$500.00	$0.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
UNIFORMS	017-5210-6305	$3,861.90	$4,100.00	$4,100.00	$4,100.00	$4,100.00	
SMALL TOOLS	017-5210-6313	$1,972.04	$1,703.00	$1,703.00	$1,703.00	$1,703.00	
BUILDING SUPPLIES	017-5210-6314	$0.00	$240.00	$240.00	$240.00	$240.00	
REPAIR & MAINTENANCE	017-5210-6324	$45,957.59	$40,885.00	$40,885.00	$40,885.00	$40,885.00	
SAFETY EQUIPMENT/SUPPLIES	017-5210-6326	$2,301.03	$2,085.00	$2,085.00	$2,085.00	$2,085.00	
Total Drainage:		**$437,591.23**	**$510,008.00**	**$465,611.84**	**$465,611.84**	**$530,707.05**	
Storm Water							
SALARIES	017-5220-6101	$68,563.92	$75,126.00	$73,100.00	$73,100.00	$78,391.25	
OVERTIME	017-5220-6139	$1,643.51	$0.00	$0.00	$0.00	$0.00	
FICA EXPENSE	017-5220-6141	$5,155.17	$6,092.00	$5,930.51	$5,930.51	$6,362.43	
GROUP HEALTH INSURANCE	017-5220-6142	$19,375.10	$13,787.00	$23,674.11	$23,674.11	$13,743.87	
WORKERS' COMPENSATION	017-5220-6143	$127.25	$229.00	$127.44	$127.44	$245.25	
UNEMPLOYMENT COMPENSATION	017-5220-6145	$289.27	$228.00	$9.90	$9.90	$227.70	
RETIREMENT	017-5220-6146	$7,195.94	$7,853.00	$7,132.12	$7,132.12	$8,477.81	
LONGEVITY PAY	017-5220-6148	$1,395.00	$1,485.00	$1,485.00	$1,485.00	$1,602.56	
ACCRUED LEAVE PAY	017-5220-6152	$2,825.03	$2,989.00	$2,938.02	$2,938.02	$3,176.48	
TRAINING	017-5220-6206	$10.00	$750.00	$1,500.00	$1,500.00	$750.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
DUES & SUBSCRIPTIONS	017-5220-6209	$3,395.94	$3,735.00	$3,735.00	$3,735.00	$3,735.00	
AUDIT	017-5220-6221	$500.00	$500.00	$500.00	$500.00	$500.00	
MISC. CONTRACTUAL SERVICES	017-5220-6226	$39,504.82	$32,812.00	$32,812.00	$32,812.00	$32,812.00	
COMMUNITY RELATIONS	017-5220-6229	$672.40	$1,200.00	$1,200.00	$1,200.00	$1,200.00	
VEHICLE MAINTENANCE	017-5220-6261	$656.39	$250.00	$1,000.00	$1,000.00	$250.00	
GAS AND OIL	017-5220-6262	$3,121.03	$4,000.00	$2,500.00	$2,500.00	$4,000.00	
OPERATING SUPPLIES	017-5220-6303	$120.21	$1,000.00	$500.00	$500.00	$1,000.00	
UNIFORMS	017-5220-6305	$255.98	$500.00	$500.00	$500.00	$500.00	
SMALL TOOLS	017-5220-6313	$32.17	$300.00	$300.00	$300.00	$300.00	
SAFETY EQUIPMENT/SUPPLIES	017-5220-6326	$0.00	$185.00	$185.00	$185.00	$185.00	
Total Storm Water:		**$154,839.13**	**$153,021.00**	**$159,129.10**	**$159,129.10**	**$157,459.35**	
Facility Services							
SALARIES	001-5710-6101	$122,185.99	$130,650.00	$130,650.00	$130,650.00	$142,922.12	
SALARY SAVINGS	001-5710-6105	$0.00	-$3,504.00	$0.00	$0.00	-$3,814.12	
STANDBY PAY	001-5710-6135	$2,412.25	$0.00	$7,575.81	$7,575.81	$0.00	
OVERTIME	001-5710-6139	$4,587.16	$4,477.00	$7,539.00	$7,539.00	$4,477.00	
FICA EXPENSE	001-5710-6141	$9,823.09	$13,401.00	$11,266.33	$11,266.33	$14,588.92	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
GROUP HEALTH INSURANCE	001-5710-6142	$21,744.96	$25,068.00	$25,022.69	$25,022.69	$24,988.85	
WORKERS' COMPENSATION	001-5710-6143	$1,922.27	$3,421.00	$1,903.94	$1,903.94	$3,789.70	
UNEMPLOYMENT COMPENSATION	001-5710-6145	$504.00	$414.00	$18.00	$18.00	$414.00	
RETIREMENT	001-5710-6146	$13,054.01	$17,277.00	$13,549.05	$13,549.05	$19,437.30	
LONGEVITY PAY	001-5710-6148	$1,327.50	$1,508.00	$1,507.50	$1,507.50	$1,717.03	
ACCRUED LEAVE PAY	001-5710-6152	$3,814.75	$38,517.00	$0.00	$0.00	$41,589.60	
TRAVEL	001-5710-6204	$0.00	$1,000.00	$600.00	$600.00	$1,000.00	
TRAINING	001-5710-6206	$16.99	$1,800.00	$2,500.00	$2,500.00	$1,800.00	
DUES & SUBSCRIPTIONS	001-5710-6209	$0.00	$100.00	$100.00	$100.00	$100.00	
MISC. CONTRACTUAL SERVICES	001-5710-6226	$16,358.17	$16,632.00	$16,632.00	$16,632.00	$16,632.00	
VEHICLE MAINTENANCE	001-5710-6261	$1,106.40	$2,000.00	$1,500.00	$1,500.00	$2,000.00	
GAS AND OIL	001-5710-6262	$1,688.71	$1,200.00	$1,500.00	$1,500.00	$2,300.00	
BUILDING MAINT & SUPPLIES	001-5710-6285	$336,339.04	$338,975.00	$338,975.00	$338,975.00	$348,475.00	
OPERATING SUPPLIES	001-5710-6303	$285.00	$250.00	$197.00	$197.00	$250.00	
UNIFORMS	001-5710-6305	$346.98	$500.00	$0.00	$0.00	$500.00	
SMALL TOOLS	001-5710-6313	$258.96	$850.00	$850.00	$850.00	$850.00	
BUILDING SUPPLIES	001-5710-6314	$14,204.28	$15,000.00	$15,000.00	$15,000.00	$15,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
SAFETY EQUIPMENT/SUPPLIES	001-5710-6326	$383.98	$450.00	$450.00	$450.00	$450.00	
MINOR OPERATING OUTLAY	001-5710-6360	$984.95	$0.00	$3,000.00	$3,000.00	$9,000.00	
Total Facility Services:		**$553,349.44**	**$609,986.00**	**$580,336.32**	**$580,336.32**	**$648,467.40**	
Utility Operations Water							
SALARIES	002-6110-6101	$281,622.43	$331,011.00	$276,000.00	$276,000.00	$359,241.40	
SALARY SAVINGS	002-6110-6105	$0.00	$0.00	$0.00	$0.00	-$992.86	
STANDBY PAY	002-6110-6135	$7,258.00	$3,006.00	$8,000.00	$8,000.00	$3,006.31	
OVERTIME	002-6110-6139	$38,338.82	$18,105.00	$20,700.24	$20,700.24	$30,311.40	
FICA EXPENSE	002-6110-6141	$24,706.95	$27,857.00	$24,212.70	$24,212.70	$29,522.76	
GROUP HEALTH INSURANCE	002-6110-6142	$64,000.79	$87,737.00	$71,351.92	$71,351.92	$87,460.97	
WORKERS' COMPENSATION	002-6110-6143	$2,656.61	$5,939.00	$3,305.32	$3,305.32	$6,251.98	
UNEMPLOYMENT COMPENSATION	002-6110-6145	$1,721.26	$1,449.00	$65.64	$65.64	$1,449.00	
RETIREMENT	002-6110-6146	$32,606.40	$35,913.00	$29,118.54	$29,118.54	$39,336.55	
INCENTIVE PAY	002-6110-6147	$600.08	$600.00	$600.00	$600.00	$610.50	
LONGEVITY PAY	002-6110-6148	$3,875.00	$4,103.00	$4,102.50	$4,102.50	$2,190.17	
ACCRUED LEAVE PAY	002-6110-6152	$6,541.56	$7,227.00	$7,103.12	$7,103.12	$2,770.78	
TRAINING	002-6110-6206	$3,332.50	$5,510.00	$5,510.00	$5,510.00	$5,510.00	
PRE-EMPLOYMENT	002-6110-6207	$916.85	$647.00	$1,800.00	$1,800.00	$647.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
DUES & SUBSCRIPTIONS	002-6110-6209	$1,858.63	$1,973.00	$1,973.00	$1,973.00	$1,973.00	
SALES TAX EXPENSE	002-6110-6212	$20.12	$0.00	$0.00	$0.00	$0.00	
MISC. CONTRACTUAL SERVICES	002-6110-6226	$39,358.50	$40,146.00	$40,146.00	$40,146.00	$41,046.00	
LEGAL ADVERTISING	002-6110-6231	$0.00	$100.00	$0.00	$0.00	$100.00	
CELL PHONES	002-6110-6240	$0.00	$990.00	$100.00	$100.00	$990.00	
EQUIPMENT RENTAL	002-6110-6245	$2,808.29	$1,500.00	$1,500.00	$1,500.00	$1,500.00	
T.R.A. WATER	002-6110-6251	$7,035,540.02	$10,605,069.00	$10,440,369.89	$10,440,369.89	$11,972,780.00	
WATER SAMPLES	002-6110-6253	$12,989.65	$16,000.00	$16,000.00	$16,000.00	$16,000.00	
VEHICLE MAINTENANCE	002-6110-6261	$7,300.09	$6,000.00	$6,000.00	$6,000.00	$6,000.00	
GAS AND OIL	002-6110-6262	$7,487.99	$12,950.00	$12,950.00	$12,950.00	$12,950.00	
METER MAINT AND TESTING	002-6110-6274	$304.87	$500.00	$0.00	$0.00	$500.00	
EQUIPMENT MAINTENANCE	002-6110-6284	$12,594.50	$10,000.00	$10,000.00	$10,000.00	$13,000.00	
BUILDING MAINT & SUPPLIES	002-6110-6285	$16.01	$0.00	$1,848.53	$1,848.53	$0.00	
WATER LICENSING FEE	002-6110-6296	$24,039.40	$25,000.00	$24,039.40	$24,039.40	$25,000.00	
OFFICE SUPPLIES	002-6110-6301	$126.32	$0.00	$0.00	$0.00	$0.00	
POSTAGE	002-6110-6302	$2,035.00	$2,000.00	$0.00	$0.00	$3,000.00	
OPERATING SUPPLIES	002-6110-6303	$0.00	$0.00	$9.99	$9.99	$0.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
CHEMICALS	002-6110-6304	$9,722.18	$12,000.00	$10,000.00	$10,000.00	$12,000.00	
UNIFORMS	002-6110-6305	$6,990.10	$5,740.00	$5,740.00	$5,740.00	$5,740.00	
PRINTING	002-6110-6308	$9,137.50	$9,000.00	$6,000.00	$6,000.00	$9,000.00	
SMALL TOOLS	002-6110-6313	$3,635.20	$3,400.00	$3,400.00	$3,400.00	$3,400.00	
REPAIR & MAINTENANCE	002-6110-6324	$124,437.99	$107,219.00	$107,219.00	$107,219.00	$112,219.00	
SAFETY EQUIPMENT/SUPPLIES	002-6110-6326	$983.47	$0.00	$2,129.93	$2,129.93	$0.00	
MINOR OPERATING OUTLAY	002-6110-6360	$5,141.40	$25,000.00	$25,000.00	$25,000.00	$0.00	
IMPROVEMENTS OTHER THAN BLDG	002-6110-6625	$6,937.27	$0.00	$0.00	$0.00	$0.00	
OPERATING EQUIPMENT	002-6110-6645	$8,500.00	$0.00	$0.00	$0.00	$0.00	
WATER METER & FIRE PLUGS	002-6110-6654	$95,009.34	$100,000.00	$100,000.00	$100,000.00	$125,000.00	
Total Utility Operations Water:		**$7,885,151.09**	**$11,513,691.00**	**$11,266,295.72**	**$11,266,295.72**	**$12,929,513.96**	
Utility Operations Wastewater							
SALARIES	002-6120-6101	$143,967.54	$153,963.00	$135,000.00	$135,000.00	$172,572.07	
SALARY SAVINGS	002-6120-6105	$0.00	-$1,818.00	$0.00	$0.00	-$2,370.21	
STANDBY PAY	002-6120-6135	$4,697.84	$2,879.00	$4,364.16	$4,364.16	$2,878.51	
OVERTIME	002-6120-6139	$26,818.42	$17,141.00	$29,148.08	$29,148.08	$25,294.81	
FICA EXPENSE	002-6120-6141	$12,876.94	$13,660.00	$13,085.69	$13,085.69	$16,425.50	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
GROUP HEALTH INSURANCE	002-6120-6142	$59,202.91	$50,135.00	$54,056.36	$54,056.36	$49,977.70	
WORKERS' COMPENSATION	002-6120-6143	$2,832.32	$3,413.00	$1,899.49	$1,899.49	$4,241.92	
UNEMPLOYMENT COMPENSATION	002-6120-6145	$1,008.00	$828.00	$33.70	$33.70	$828.00	
RETIREMENT	002-6120-6146	$17,339.77	$17,610.00	$15,737.04	$15,737.04	$21,884.39	
LONGEVITY PAY	002-6120-6148	$2,302.50	$2,543.00	$2,542.50	$2,542.50	$2,999.08	
ACCRUED LEAVE PAY	002-6120-6152	$1,896.42	$1,997.00	$0.00	$0.00	$21,124.04	
TRAINING	002-6120-6206	$560.74	$3,305.00	$1,000.00	$1,000.00	$3,305.00	
PRE-EMPLOYMENT	002-6120-6207	$302.00	$367.00	$367.00	$367.00	$367.00	
DUES & SUBSCRIPTIONS	002-6120-6209	$1,955.37	$2,263.00	$2,000.00	$2,000.00	$2,263.00	
MISC. CONTRACTUAL SERVICES	002-6120-6226	$5,786.63	$13,117.00	$8,000.00	$8,000.00	$13,117.00	
T.R.A. SEWER	002-6120-6252	$3,050,487.46	$3,303,963.00	$3,303,963.00	$3,303,963.00	$3,455,351.00	
VEHICLE MAINTENANCE	002-6120-6261	$3,496.45	$1,500.00	$3,500.00	$3,500.00	$1,500.00	
GAS AND OIL	002-6120-6262	$8,492.30	$10,300.00	$14,822.79	$14,822.79	$17,000.00	
EQUIPMENT MAINTENANCE	002-6120-6284	$23,342.37	$16,000.00	$16,000.00	$16,000.00	$16,000.00	
CHEMICALS	002-6120-6304	$19,208.00	$15,000.00	$15,000.00	$15,000.00	$15,000.00	
UNIFORMS	002-6120-6305	$2,810.38	$3,280.00	$3,280.00	$3,280.00	$3,280.00	
SMALL TOOLS	002-6120-6313	$2,726.71	$2,000.00	$2,000.00	$2,000.00	$2,000.00	

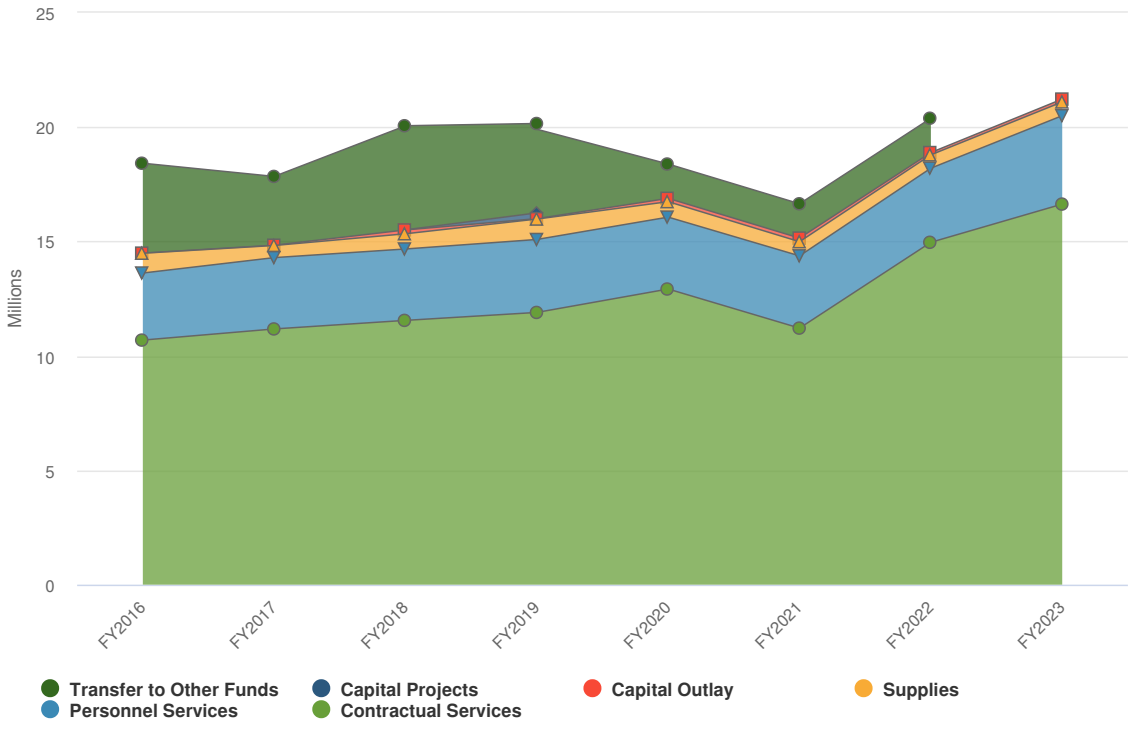
Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
REPAIR & MAINTENANCE	002-6120-6324	$96,425.43	$38,821.00	$38,821.00	$38,821.00	$38,821.00	
SAFETY EQUIPMENT/SUPPLIES	002-6120-6326	$679.79	$500.00	$1,200.00	$1,200.00	$500.00	
Total Utility Operations Wastewater:		**$3,489,216.29**	**$3,672,767.00**	**$3,665,820.80**	**$3,665,820.80**	**$3,884,359.81**	
Utility Support							
SALARIES	002-6130-6101	$732,951.26	$829,870.00	$800,000.00	$800,000.00	$879,230.40	
TEMPORARY HELP	002-6130-6102	$471.20	$0.00	$0.00	$0.00	$0.00	
STANDBY PAY	002-6130-6135	$1,990.63	$2,503.00	$2,503.00	$2,503.00	$2,503.05	
OVERTIME	002-6130-6139	$20,436.81	$20,090.00	$20,090.00	$20,090.00	$20,089.52	
FICA EXPENSE	002-6130-6141	$56,573.15	$66,167.00	$63,773.52	$63,773.52	$70,684.71	
GROUP HEALTH INSURANCE	002-6130-6142	$130,126.37	$146,646.00	$153,616.19	$153,616.19	$146,184.77	
WORKERS' COMPENSATION	002-6130-6143	$2,759.35	$4,965.00	$2,763.24	$2,763.24	$5,203.37	
UNEMPLOYMENT COMPENSATION	002-6130-6145	$3,494.69	$2,381.00	$346.30	$346.30	$2,380.50	
RETIREMENT	002-6130-6146	$74,730.01	$85,303.00	$76,694.95	$76,694.95	$94,176.75	
INCENTIVE PAY	002-6130-6147	$600.08	$1,800.00	$631.66	$631.66	$1,831.50	
LONGEVITY PAY	002-6130-6148	$6,450.00	$6,711.00	$6,673.00	$6,673.00	$8,482.39	
ACCRUED LEAVE PAY	002-6130-6152	$2,521.10	$3,810.00	$3,743.11	$3,743.11	$11,846.54	
TRAINING	002-6130-6206	$4,023.37	$7,030.00	$5,000.00	$5,000.00	$10,030.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
PRE-EMPLOYMENT/SCREENINGS	002-6130-6207	$870.03	$201.00	$1,000.00	$1,000.00	$201.00	
ORGANIZATIONAL DEVELOPMENT	002-6130-6208	$3,341.04	$6,121.00	$6,121.00	$6,121.00	$6,121.00	
DUES & SUBSCRIPTIONS	002-6130-6209	$3,636.00	$4,451.00	$4,000.00	$4,000.00	$4,451.00	
SALES TAX EXPENSE	002-6130-6212	$95.88	$0.00	$0.00	$0.00	$0.00	
COMPUTER SERVICES	002-6130-6225	$8,198.71	$6,020.00	$6,020.00	$6,020.00	$6,020.00	
MISC. CONTRACTUAL SERVICES	002-6130-6226	$8,903.67	$21,869.00	$25,000.00	$25,000.00	$21,869.00	
OFFICE EQUIP & MAINTENANCE	002-6130-6246	$0.00	$1,840.00	$0.00	$0.00	$1,840.00	
VEHICLE MAINTENANCE	002-6130-6261	$5,814.13	$4,000.00	$10,000.00	$10,000.00	$4,000.00	
GAS AND OIL	002-6130-6262	$11,488.19	$16,350.00	$16,476.68	$16,476.68	$18,000.00	
EQUIPMENT MAINTENANCE	002-6130-6284	$837.66	$400.00	$400.00	$400.00	$400.00	
BUILDING MAINT & SUPPLIES	002-6130-6285	$13,888.31	$10,765.00	$12,639.23	$12,639.23	$10,765.00	
PROPERTY MAINTENANCE	002-6130-6287	$6,747.20	$3,000.00	$3,000.00	$3,000.00	$3,000.00	
OFFICE SUPPLIES	002-6130-6301	$1,400.98	$1,800.00	$1,800.00	$1,800.00	$1,800.00	
OPERATING SUPPLIES	002-6130-6303	$5,895.76	$900.00	$7,127.49	$7,127.49	$2,000.00	
UNIFORMS	002-6130-6305	$4,278.26	$4,920.00	$4,020.36	$4,020.36	$4,920.00	
PRINTING	002-6130-6308	$0.00	$485.00	$2,200.00	$2,200.00	$485.00	
SMALL TOOLS	002-6130-6313	$1,861.68	$2,000.00	$2,000.00	$2,000.00	$2,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	I Am E I Buc Cl
BUILDING SUPPLIES	002-6130-6314	$32.49	$705.00	$705.00	$705.00	$705.00	
SAFETY EQUIPMENT/SUPPLIES	002-6130-6326	$6,030.14	$7,725.00	$7,725.00	$7,725.00	$7,725.00	
MINOR OPERATING OUTLAY	002-6130-6360	$0.00	$2,500.00	$2,500.00	$2,500.00	$0.00	
OPERATING EQUIPMENT	002-6130-6645	$47,448.36	$0.00	$0.00	$0.00	$0.00	
Total Utility Support:		**$1,167,896.51**	**$1,273,328.00**	**$1,248,569.73**	**$1,248,569.73**	**$1,348,945.50**	
Total Public Works:		**$16,649,164.19**	**$20,874,795.00**	**$20,388,307.85**	**$20,388,307.85**	**$21,225,513.47**	
Total Expenditures:		**$16,649,164.19**	**$20,874,795.00**	**$20,388,307.85**	**$20,388,307.85**	**$21,225,513.47**	

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
Expense Objects							
Personnel Services							
SALARIES	001-1810-6101	$207,547.72	$223,925.00	$190,000.00	$190,000.00	$236,013.70	
SALARY SAVINGS	001-1810-6105	$0.00	-$4,630.00	$0.00	$0.00	-$4,874.56	
OVERTIME	001-1810-6139	$0.00	$7,259.00	$0.00	$0.00	$7,258.85	
FICA EXPENSE	001-1810-6141	$14,979.26	$17,042.00	$14,558.83	$14,558.83	$17,512.19	
GROUP HEALTH INSURANCE	001-1810-6142	$28,654.29	$25,068.00	$32,565.79	$32,565.79	$24,988.85	
WORKERS' COMPENSATION	001-1810-6143	$229.41	$414.00	$230.41	$230.41	$445.95	
UNEMPLOYMENT COMPENSATION	001-1810-6145	$1,087.98	$414.00	$28.96	$28.96	$414.00	
RETIREMENT	001-1810-6146	$20,143.65	$22,831.00	$17,508.66	$17,508.66	$24,843.28	
LONGEVITY PAY	001-1810-6148	$145.00	$312.00	$311.50	$311.50	$455.33	4
SALARIES	001-3310-6101	$263,221.16	$322,278.00	$265,000.00	$265,000.00	$339,017.77	
SALARY SAVINGS	001-3310-6105	$0.00	-$6,908.00	$0.00	$0.00	-$7,281.45	
STANDBY PAY	001-3310-6135	$2,424.21	$3,877.00	$3,000.00	$3,000.00	$3,876.68	
OVERTIME	001-3310-6139	$4,731.36	$15,124.00	$5,000.00	$5,000.00	$15,124.12	
FICA EXPENSE	001-3310-6141	$20,247.48	$26,423.00	$21,189.33	$21,189.33	$27,851.01	
GROUP HEALTH INSURANCE	001-3310-6142	$49,336.05	$79,590.00	$50,396.85	$50,396.85	$79,339.60	
WORKERS' COMPENSATION	001-3310-6143	$4,550.86	$8,303.00	$4,620.99	$4,620.99	$8,848.97	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
UNEMPLOYMENT COMPENSATION	001-3310-6145	$1,319.13	$1,314.00	$43.20	$43.20	$1,314.45	
RETIREMENT	001-3310-6146	$26,891.66	$34,064.00	$25,482.60	$25,482.60	$37,106.19	
LONGEVITY PAY	001-3310-6148	$3,212.50	$4,036.00	$3,984.75	$3,984.75	$4,351.08	
ACCRUED LEAVE PAY	001-3310-6152	$0.00	$0.00	$0.00	$0.00	$1,703.73	
SALARIES	001-5110-6101	$91,443.98	$97,740.00	$99,000.00	$99,000.00	$105,718.25	
SALARY SAVINGS	001-5110-6105	$0.00	-$2,037.00	$0.00	$0.00	-$2,199.84	
OVERTIME	001-5110-6139	$0.00	$1,603.00	$1,200.00	$1,200.00	$1,602.56	
FICA EXPENSE	001-5110-6141	$7,120.52	$7,791.00	$7,858.68	$7,858.68	$8,413.71	
GROUP HEALTH INSURANCE	001-5110-6142	$15,728.20	$25,068.00	$16,475.47	$16,475.47	$24,988.85	
WORKERS' COMPENSATION	001-5110-6143	$825.41	$1,506.00	$838.16	$838.16	$1,655.16	
UNEMPLOYMENT COMPENSATION	001-5110-6145	$504.00	$414.00	$18.00	$18.00	$414.00	
RETIREMENT	001-5110-6146	$9,116.66	$10,046.00	$9,450.96	$9,450.96	$11,211.83	
LONGEVITY PAY	001-5110-6148	$1,365.00	$1,515.00	$1,515.00	$1,515.00	$1,694.14	
TOOL ALLOWANCE	001-5110-6150	$959.92	$960.00	$1,012.85	$1,012.85	$960.00	
SALARIES	001-5710-6101	$122,185.99	$130,650.00	$130,650.00	$130,650.00	$142,922.12	
SALARY SAVINGS	001-5710-6105	$0.00	-$3,504.00	$0.00	$0.00	-$3,814.12	
STANDBY PAY	001-5710-6135	$2,412.25	$0.00	$7,575.81	$7,575.81	$0.00	
OVERTIME	001-5710-6139	$4,587.16	$4,477.00	$7,539.00	$7,539.00	$4,477.00	
FICA EXPENSE	001-5710-6141	$9,823.09	$13,401.00	$11,266.33	$11,266.33	$14,588.92	
GROUP HEALTH INSURANCE	001-5710-6142	$21,744.96	$25,068.00	$25,022.69	$25,022.69	$24,988.85	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
WORKERS' COMPENSATION	001-5710-6143	$1,922.27	$3,421.00	$1,903.94	$1,903.94	$3,789.70	
UNEMPLOYMENT COMPENSATION	001-5710-6145	$504.00	$414.00	$18.00	$18.00	$414.00	
RETIREMENT	001-5710-6146	$13,054.01	$17,277.00	$13,549.05	$13,549.05	$19,437.30	
LONGEVITY PAY	001-5710-6148	$1,327.50	$1,508.00	$1,507.50	$1,507.50	$1,717.03	
ACCRUED LEAVE PAY	001-5710-6152	$3,814.75	$38,517.00	$0.00	$0.00	$41,589.60	
SALARIES	002-6110-6101	$281,622.43	$331,011.00	$276,000.00	$276,000.00	$359,241.40	
SALARY SAVINGS	002-6110-6105	$0.00	$0.00	$0.00	$0.00	-$992.86	
STANDBY PAY	002-6110-6135	$7,258.00	$3,006.00	$8,000.00	$8,000.00	$3,006.31	
OVERTIME	002-6110-6139	$38,338.82	$18,105.00	$20,700.24	$20,700.24	$30,311.40	
FICA EXPENSE	002-6110-6141	$24,706.95	$27,857.00	$24,212.70	$24,212.70	$29,522.76	
GROUP HEALTH INSURANCE	002-6110-6142	$64,000.79	$87,737.00	$71,351.92	$71,351.92	$87,460.97	
WORKERS' COMPENSATION	002-6110-6143	$2,656.61	$5,939.00	$3,305.32	$3,305.32	$6,251.98	
UNEMPLOYMENT COMPENSATION	002-6110-6145	$1,721.26	$1,449.00	$65.64	$65.64	$1,449.00	
RETIREMENT	002-6110-6146	$32,606.40	$35,913.00	$29,118.54	$29,118.54	$39,336.55	
INCENTIVE PAY	002-6110-6147	$600.08	$600.00	$600.00	$600.00	$610.50	
LONGEVITY PAY	002-6110-6148	$3,875.00	$4,103.00	$4,102.50	$4,102.50	$2,190.17	
ACCRUED LEAVE PAY	002-6110-6152	$6,541.56	$7,227.00	$7,103.12	$7,103.12	$2,770.78	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
SALARIES	002-6120-6101	$143,967.54	$153,963.00	$135,000.00	$135,000.00	$172,572.07	
SALARY SAVINGS	002-6120-6105	$0.00	-$1,818.00	$0.00	$0.00	-$2,370.21	3
STANDBY PAY	002-6120-6135	$4,697.84	$2,879.00	$4,364.16	$4,364.16	$2,878.51	
OVERTIME	002-6120-6139	$26,818.42	$17,141.00	$29,148.08	$29,148.08	$25,294.81	4
FICA EXPENSE	002-6120-6141	$12,876.94	$13,660.00	$13,085.69	$13,085.69	$16,425.50	2
GROUP HEALTH INSURANCE	002-6120-6142	$59,202.91	$50,135.00	$54,056.36	$54,056.36	$49,977.70	-
WORKERS' COMPENSATION	002-6120-6143	$2,832.32	$3,413.00	$1,899.49	$1,899.49	$4,241.92	2
UNEMPLOYMENT COMPENSATION	002-6120-6145	$1,008.00	$828.00	$33.70	$33.70	$828.00	
RETIREMENT	002-6120-6146	$17,339.77	$17,610.00	$15,737.04	$15,737.04	$21,884.39	2
LONGEVITY PAY	002-6120-6148	$2,302.50	$2,543.00	$2,542.50	$2,542.50	$2,999.08	
ACCRUED LEAVE PAY	002-6120-6152	$1,896.42	$1,997.00	$0.00	$0.00	$21,124.04	95
SALARIES	002-6130-6101	$732,951.26	$829,870.00	$800,000.00	$800,000.00	$879,230.40	
TEMPORARY HELP	002-6130-6102	$471.20	$0.00	$0.00	$0.00	$0.00	
STANDBY PAY	002-6130-6135	$1,990.63	$2,503.00	$2,503.00	$2,503.00	$2,503.05	
OVERTIME	002-6130-6139	$20,436.81	$20,090.00	$20,090.00	$20,090.00	$20,089.52	
FICA EXPENSE	002-6130-6141	$56,573.15	$66,167.00	$63,773.52	$63,773.52	$70,684.71	
GROUP HEALTH INSURANCE	002-6130-6142	$130,126.37	$146,646.00	$153,616.19	$153,616.19	$146,184.77	-

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
WORKERS' COMPENSATION	002-6130-6143	$2,759.35	$4,965.00	$2,763.24	$2,763.24	$5,203.37	
UNEMPLOYMENT COMPENSATION	002-6130-6145	$3,494.69	$2,381.00	$346.30	$346.30	$2,380.50	
RETIREMENT	002-6130-6146	$74,730.01	$85,303.00	$76,694.95	$76,694.95	$94,176.75	
INCENTIVE PAY	002-6130-6147	$600.08	$1,800.00	$631.66	$631.66	$1,831.50	
LONGEVITY PAY	002-6130-6148	$6,450.00	$6,711.00	$6,673.00	$6,673.00	$8,482.39	2
ACCRUED LEAVE PAY	002-6130-6152	$2,521.10	$3,810.00	$3,743.11	$3,743.11	$11,846.54	2
SALARIES	017-5210-6101	$189,209.75	$215,110.00	$195,000.00	$195,000.00	$235,976.57	
TEMPORARY HELP	017-5210-6102	$6,937.50	$0.00	$0.00	$0.00	$0.00	
STANDBY PAY	017-5210-6135	$2,647.05	$3,221.00	$0.00	$0.00	$3,221.41	
OVERTIME	017-5210-6139	$22,820.31	$18,500.00	$18,500.00	$18,500.00	$18,500.19	
FICA EXPENSE	017-5210-6141	$15,755.21	$20,158.00	$16,946.38	$16,946.38	$22,055.33	
GROUP HEALTH INSURANCE	017-5210-6142	$55,672.32	$63,923.00	$62,893.13	$62,893.13	$63,721.56	
WORKERS' COMPENSATION	017-5210-6143	$2,540.46	$4,406.00	$2,452.13	$2,452.13	$4,789.67	
UNEMPLOYMENT COMPENSATION	017-5210-6145	$1,474.16	$1,056.00	$38.98	$38.98	$1,055.70	
RETIREMENT	017-5210-6146	$20,885.95	$25,989.00	$20,379.96	$20,379.96	$29,386.42	
LONGEVITY PAY	017-5210-6148	$3,785.00	$4,168.00	$4,168.25	$4,168.25	$4,748.93	
ACCRUED LEAVE PAY	017-5210-6152	$3,065.45	$22,437.00	$3,853.02	$3,853.02	$25,861.27	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
SALARIES	017-5220-6101	$68,563.92	$75,126.00	$73,100.00	$73,100.00	$78,391.25	
OVERTIME	017-5220-6139	$1,643.51	$0.00	$0.00	$0.00	$0.00	
FICA EXPENSE	017-5220-6141	$5,155.17	$6,092.00	$5,930.51	$5,930.51	$6,362.43	
GROUP HEALTH INSURANCE	017-5220-6142	$19,375.10	$13,787.00	$23,674.11	$23,674.11	$13,743.87	
WORKERS' COMPENSATION	017-5220-6143	$127.25	$229.00	$127.44	$127.44	$245.25	
UNEMPLOYMENT COMPENSATION	017-5220-6145	$289.27	$228.00	$9.90	$9.90	$227.70	
RETIREMENT	017-5220-6146	$7,195.94	$7,853.00	$7,132.12	$7,132.12	$8,477.81	
LONGEVITY PAY	017-5220-6148	$1,395.00	$1,485.00	$1,485.00	$1,485.00	$1,602.56	
ACCRUED LEAVE PAY	017-5220-6152	$2,825.03	$2,989.00	$2,938.02	$2,938.02	$3,176.48	
Total Personnel Services:		**$3,158,499.95**	**$3,598,872.00**	**$3,240,214.22**	**$3,240,214.22**	**$3,864,051.47**	
Contractual Services							
TRAVEL	001-1810-6204	$50.00	$2,500.00	$1,000.00	$1,000.00	$2,500.00	
TRAINING	001-1810-6206	$3,588.72	$8,500.00	$5,000.00	$5,000.00	$8,500.00	
PRE-EMPLOYMENT	001-1810-6207	$453.97	$0.00	$0.00	$0.00	$0.00	
DUES & SUBSCRIPTIONS	001-1810-6209	$4,639.00	$4,731.00	$3,000.00	$3,000.00	$4,731.00	
SALES TAX EXPENSE	001-1810-6212	$4.78	$0.00	$0.00	$0.00	$0.00	
ENGINEERING SERVICES	001-1810-6223	$11,100.00	$16,181.00	$16,181.00	$16,181.00	$16,181.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
COMPUTER SERVICES	001-1810-6225	$0.00	$3,200.00	$7,000.00	$7,000.00	$4,900.00	
MISC. CONTRACTUAL SERVICES	001-1810-6226	$55,654.69	$25,935.00	$25,935.00	$25,935.00	$25,935.00	
LEGAL ADVERTISING	001-1810-6231	$0.00	$250.00	$375.00	$375.00	$250.00	
FILING FEE	001-1810-6235	$227.00	$500.00	$500.00	$500.00	$500.00	
VEHICLE MAINTENANCE	001-1810-6261	$4,351.88	$2,250.00	$4,500.00	$4,500.00	$4,500.00	
GAS AND OIL	001-1810-6262	$5,461.44	$6,000.00	$10,482.66	$10,482.66	$13,000.00	1
TRAINING	001-3310-6206	$3,002.45	$6,093.00	$3,500.00	$3,500.00	$6,093.00	
PRE-EMPLOYMENT/SCREENINGS	001-3310-6207	$50.00	$554.00	$554.00	$554.00	$554.00	
DUES & SUBSCRIPTIONS	001-3310-6209	$547.00	$586.00	$586.00	$586.00	$586.00	
MISC. CONTRACTUAL SERVICES	001-3310-6226	$37,011.44	$21,180.00	$15,000.00	$15,000.00	$21,180.00	
STREET LIGHTING	001-3310-6242	$215,047.70	$255,000.00	$243,269.74	$243,269.74	$255,000.00	
EQUIPMENT RENTAL	001-3310-6245	$6,097.85	$5,000.00	$35,000.00	$35,000.00	$5,000.00	
VEHICLE MAINTENANCE	001-3310-6261	$2,911.11	$7,050.00	$4,017.57	$4,017.57	$7,050.00	
GAS AND OIL	001-3310-6262	$23,876.86	$18,160.00	$33,802.64	$33,802.64	$35,000.00	9
EQUIPMENT MAINTENANCE	001-3310-6284	$30,596.46	$13,890.00	$30,848.09	$30,848.09	$13,890.00	
BUILDING MAINT & SUPPLIES	001-3310-6285	$14,059.78	$5,315.00	$5,315.00	$5,315.00	$5,315.00	
TRAINING	001-5110-6206	$0.00	$1,350.00	$600.00	$600.00	$1,350.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
PRE-EMPLOYMENT	001-5110-6207	$0.00	$100.00	$100.00	$100.00	$100.00	
DUES & SUBSCRIPTIONS	001-5110-6209	$2,427.00	$2,301.00	$2,517.12	$2,517.12	$2,301.00	
MISC. CONTRACTUAL SERVICES	001-5110-6226	$3,751.35	$2,568.00	$1,500.00	$1,500.00	$2,568.00	
PROFESSIONAL MAINTENANCE	001-5110-6228	$540.00	$675.00	$675.00	$675.00	$675.00	
VEHICLE MAINTENANCE	001-5110-6261	$3,024.11	$2,050.00	$3,500.00	$3,500.00	$4,500.00	1
GAS AND OIL	001-5110-6262	$11,538.74	$8,700.00	$10,403.86	$10,403.86	$9,500.00	
EQUIPMENT MAINTENANCE	001-5110-6284	$502.57	$1,900.00	$1,900.00	$1,900.00	$2,500.00	
TRAVEL	001-5710-6204	$0.00	$1,000.00	$600.00	$600.00	$1,000.00	
TRAINING	001-5710-6206	$16.99	$1,800.00	$2,500.00	$2,500.00	$1,800.00	
DUES & SUBSCRIPTIONS	001-5710-6209	$0.00	$100.00	$100.00	$100.00	$100.00	
MISC. CONTRACTUAL SERVICES	001-5710-6226	$16,358.17	$16,632.00	$16,632.00	$16,632.00	$16,632.00	
VEHICLE MAINTENANCE	001-5710-6261	$1,106.40	$2,000.00	$1,500.00	$1,500.00	$2,000.00	
GAS AND OIL	001-5710-6262	$1,688.71	$1,200.00	$1,500.00	$1,500.00	$2,300.00	
BUILDING MAINT & SUPPLIES	001-5710-6285	$336,339.04	$338,975.00	$338,975.00	$338,975.00	$348,475.00	
TRAINING	002-6110-6206	$3,332.50	$5,510.00	$5,510.00	$5,510.00	$5,510.00	
PRE-EMPLOYMENT	002-6110-6207	$916.85	$647.00	$1,800.00	$1,800.00	$647.00	
DUES & SUBSCRIPTIONS	002-6110-6209	$1,858.63	$1,973.00	$1,973.00	$1,973.00	$1,973.00	
SALES TAX EXPENSE	002-6110-6212	$20.12	$0.00	$0.00	$0.00	$0.00	
MISC. CONTRACTUAL SERVICES	002-6110-6226	$39,358.50	$40,146.00	$40,146.00	$40,146.00	$41,046.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
LEGAL ADVERTISING	002-6110-6231	$0.00	$100.00	$0.00	$0.00	$100.00	
CELL PHONES	002-6110-6240	$0.00	$990.00	$100.00	$100.00	$990.00	
EQUIPMENT RENTAL	002-6110-6245	$2,808.29	$1,500.00	$1,500.00	$1,500.00	$1,500.00	
T.R.A. WATER	002-6110-6251	$7,035,540.02	$10,605,069.00	$10,440,369.89	$10,440,369.89	$11,972,780.00	
WATER SAMPLES	002-6110-6253	$12,989.65	$16,000.00	$16,000.00	$16,000.00	$16,000.00	
VEHICLE MAINTENANCE	002-6110-6261	$7,300.09	$6,000.00	$6,000.00	$6,000.00	$6,000.00	
GAS AND OIL	002-6110-6262	$7,487.99	$12,950.00	$12,950.00	$12,950.00	$12,950.00	
METER MAINT AND TESTING	002-6110-6274	$304.87	$500.00	$0.00	$0.00	$500.00	
EQUIPMENT MAINTENANCE	002-6110-6284	$12,594.50	$10,000.00	$10,000.00	$10,000.00	$13,000.00	
BUILDING MAINT & SUPPLIES	002-6110-6285	$16.01	$0.00	$1,848.53	$1,848.53	$0.00	
WATER LICENSING FEE	002-6110-6296	$24,039.40	$25,000.00	$24,039.40	$24,039.40	$25,000.00	
TRAINING	002-6120-6206	$560.74	$3,305.00	$1,000.00	$1,000.00	$3,305.00	
PRE-EMPLOYMENT	002-6120-6207	$302.00	$367.00	$367.00	$367.00	$367.00	
DUES & SUBSCRIPTIONS	002-6120-6209	$1,955.37	$2,263.00	$2,000.00	$2,000.00	$2,263.00	
MISC. CONTRACTUAL SERVICES	002-6120-6226	$5,786.63	$13,117.00	$8,000.00	$8,000.00	$13,117.00	
T.R.A. SEWER	002-6120-6252	$3,050,487.46	$3,303,963.00	$3,303,963.00	$3,303,963.00	$3,455,351.00	
VEHICLE MAINTENANCE	002-6120-6261	$3,496.45	$1,500.00	$3,500.00	$3,500.00	$1,500.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
GAS AND OIL	002-6120-6262	$8,492.30	$10,300.00	$14,822.79	$14,822.79	$17,000.00	
EQUIPMENT MAINTENANCE	002-6120-6284	$23,342.37	$16,000.00	$16,000.00	$16,000.00	$16,000.00	
TRAINING	002-6130-6206	$4,023.37	$7,030.00	$5,000.00	$5,000.00	$10,030.00	4
PRE-EMPLOYMENT	002-6130-6207	$870.03	$201.00	$1,000.00	$1,000.00	$201.00	
ORGANIZATIONAL DEVELOPMENT	002-6130-6208	$3,341.04	$6,121.00	$6,121.00	$6,121.00	$6,121.00	
DUES & SUBSCRIPTIONS	002-6130-6209	$3,636.00	$4,451.00	$4,000.00	$4,000.00	$4,451.00	
SALES TAX EXPENSE	002-6130-6212	$95.88	$0.00	$0.00	$0.00	$0.00	
COMPUTER SERVICES	002-6130-6225	$8,198.71	$6,020.00	$6,020.00	$6,020.00	$6,020.00	
MISC. CONTRACTUAL SERVICES	002-6130-6226	$8,903.67	$21,869.00	$25,000.00	$25,000.00	$21,869.00	
OFFICE EQUIP & MAINTENANCE	002-6130-6246	$0.00	$1,840.00	$0.00	$0.00	$1,840.00	
VEHICLE MAINTENANCE	002-6130-6261	$5,814.13	$4,000.00	$10,000.00	$10,000.00	$4,000.00	
GAS AND OIL	002-6130-6262	$11,488.19	$16,350.00	$16,476.68	$16,476.68	$18,000.00	
EQUIPMENT MAINTENANCE	002-6130-6284	$837.66	$400.00	$400.00	$400.00	$400.00	
BUILDING MAINT & SUPPLIES	002-6130-6285	$13,888.31	$10,765.00	$12,639.23	$12,639.23	$10,765.00	
PROPERTY MAINTENANCE	002-6130-6287	$6,747.20	$3,000.00	$3,000.00	$3,000.00	$3,000.00	
TRAINING	017-5210-6206	$1,388.96	$2,782.00	$1,500.00	$1,500.00	$2,782.00	
PRE-EMPLOYMENT/SCREENINGS	017-5210-6207	$324.95	$302.00	$302.00	$302.00	$302.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
DUES & SUBSCRIPTIONS	017-5210-6209	$299.00	$0.00	$0.00	$0.00	$0.00	
AUDIT	017-5210-6221	$1,500.00	$1,500.00	$1,500.00	$1,500.00	$1,500.00	
ENGINEERING SERVICES	017-5210-6223	$0.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	
COMPUTER SERVICES	017-5210-6225	$3,132.88	$2,000.00	$3,200.00	$3,200.00	$2,000.00	
MISC. CONTRACTUAL SERVICES	017-5210-6226	$14,712.65	$7,446.00	$15,000.00	$15,000.00	$7,446.00	
EQUIPMENT RENTAL	017-5210-6245	$12,005.73	$6,000.00	$15,000.00	$15,000.00	$6,000.00	
VEHICLE MAINTENANCE	017-5210-6261	$1,266.13	$2,850.00	$8,205.69	$8,205.69	$2,850.00	
GAS AND OIL	017-5210-6262	$6,286.39	$19,650.00	$7,662.30	$7,662.30	$10,000.00	--
EQUIPMENT MAINTENANCE	017-5210-6284	$14,405.96	$10,900.00	$10,900.00	$10,900.00	$10,900.00	
BUILDING MAINT & SUPPLIES	017-5210-6285	$3,164.01	$3,097.00	$3,097.00	$3,097.00	$3,097.00	
TRAINING	017-5220-6206	$10.00	$750.00	$1,500.00	$1,500.00	$750.00	
DUES & SUBSCRIPTIONS	017-5220-6209	$3,395.94	$3,735.00	$3,735.00	$3,735.00	$3,735.00	
AUDIT	017-5220-6221	$500.00	$500.00	$500.00	$500.00	$500.00	
MISC. CONTRACTUAL SERVICES	017-5220-6226	$39,504.82	$32,812.00	$32,812.00	$32,812.00	$32,812.00	
COMMUNITY RELATIONS	017-5220-6229	$672.40	$1,200.00	$1,200.00	$1,200.00	$1,200.00	
VEHICLE MAINTENANCE	017-5220-6261	$656.39	$250.00	$1,000.00	$1,000.00	$250.00	
GAS AND OIL	017-5220-6262	$3,121.03	$4,000.00	$2,500.00	$2,500.00	$4,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
Total Contractual Services:		**$11,213,207.38**	**$15,068,247.00**	**$14,965,030.19**	**$14,965,030.19**	**$16,635,186.00**	**1**
Supplies							
OFFICE SUPPLIES	001-1810-6301	$4,154.40	$1,250.00	$2,000.00	$2,000.00	$1,250.00	
OPERATING SUPPLIES	001-1810-6303	$157.83	$750.00	$750.00	$750.00	$750.00	
UNIFORMS	001-1810-6305	$538.07	$1,900.00	$2,067.37	$2,067.37	$1,900.00	
PRINTING	001-1810-6308	$331.72	$500.00	$500.00	$500.00	$500.00	
SMALL TOOLS	001-1810-6313	$288.95	$1,100.00	$500.00	$500.00	$1,100.00	
SAFETY EQUIPMENT/SUPPLIES	001-1810-6326	$186.90	$500.00	$350.00	$350.00	$500.00	
MOSQUITO CONTROL	001-1810-6327	$6,943.00	$25,000.00	$20,000.00	$20,000.00	$20,000.00	
MINOR OPERATING OUTLAY	001-1810-6360	$1,822.00	$0.00	$5,000.00	$5,000.00	$0.00	
OFFICE SUPPLIES	001-3310-6301	$304.18	$500.00	$1,500.00	$1,500.00	$500.00	
OPERATING SUPPLIES	001-3310-6303	$130.07	$0.00	$250.00	$250.00	$0.00	
UNIFORMS	001-3310-6305	$4,496.87	$4,920.00	$4,920.00	$4,920.00	$4,920.00	
PRINTING	001-3310-6308	$35.00	$58.00	$58.00	$58.00	$58.00	
SMALL TOOLS	001-3310-6313	$3,703.74	$1,700.00	$1,870.30	$1,870.30	$1,700.00	
BUILDING SUPPLIES	001-3310-6314	$3,372.34	$30,555.00	$10,000.00	$10,000.00	$30,555.00	
TRAFFIC CONTROL SIGNS/SIGNALS	001-3310-6317	$84,359.83	$81,500.00	$81,000.00	$81,000.00	$81,500.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
STREET RESURFACING	001-3310-6319	$31,828.50	$50,000.00	$40,000.00	$40,000.00	$50,000.00	
INFRASTRUCTURE REPAIR & MAINT	001-3310-6324	$84,922.96	$85,450.00	$85,000.00	$85,000.00	$85,450.00	
SAFETY EQUIPMENT/SUPPLIES	001-3310-6326	$2,649.62	$2,825.00	$2,800.00	$2,800.00	$2,825.00	
MINOR OPERATING OUTLAY	001-3310-6360	$8,923.09	$0.00	$0.00	$0.00	$0.00	
UNIFORMS	001-5110-6305	$1,778.12	$1,640.00	$1,640.00	$1,640.00	$1,640.00	
SMALL TOOLS	001-5110-6313	$168.44	$1,150.00	$1,150.00	$1,150.00	$1,150.00	
SHOP SUPPLIES	001-5110-6318	$1,624.56	$1,935.00	$1,935.00	$1,935.00	$1,935.00	
SAFETY EQUIPMENT/SUPPLIES	001-5110-6326	$300.00	$900.00	$900.00	$900.00	$900.00	
MINOR OPERATING OUTLAY	001-5110-6360	$1,799.00	$0.00	$0.00	$0.00	$10,000.00	
OPERATING SUPPLIES	001-5710-6303	$285.00	$250.00	$197.00	$197.00	$250.00	
UNIFORMS	001-5710-6305	$346.98	$500.00	$0.00	$0.00	$500.00	
SMALL TOOLS	001-5710-6313	$258.96	$850.00	$850.00	$850.00	$850.00	
BUILDING SUPPLIES	001-5710-6314	$14,204.28	$15,000.00	$15,000.00	$15,000.00	$15,000.00	
SAFETY EQUIPMENT/SUPPLIES	001-5710-6326	$383.98	$450.00	$450.00	$450.00	$450.00	
MINOR OPERATING OUTLAY	001-5710-6360	$984.95	$0.00	$3,000.00	$3,000.00	$9,000.00	
OFFICE SUPPLIES	002-6110-6301	$126.32	$0.00	$0.00	$0.00	$0.00	
POSTAGE	002-6110-6302	$2,035.00	$2,000.00	$0.00	$0.00	$3,000.00	
OPERATING SUPPLIES	002-6110-6303	$0.00	$0.00	$9.99	$9.99	$0.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
CHEMICALS	002-6110-6304	$9,722.18	$12,000.00	$10,000.00	$10,000.00	$12,000.00	
UNIFORMS	002-6110-6305	$6,990.10	$5,740.00	$5,740.00	$5,740.00	$5,740.00	
PRINTING	002-6110-6308	$9,137.50	$9,000.00	$6,000.00	$6,000.00	$9,000.00	
SMALL TOOLS	002-6110-6313	$3,635.20	$3,400.00	$3,400.00	$3,400.00	$3,400.00	
REPAIR & MAINTENANCE	002-6110-6324	$124,437.99	$107,219.00	$107,219.00	$107,219.00	$112,219.00	
SAFETY EQUIPMENT/SUPPLIES	002-6110-6326	$983.47	$0.00	$2,129.93	$2,129.93	$0.00	
MINOR OPERATING OUTLAY	002-6110-6360	$5,141.40	$25,000.00	$25,000.00	$25,000.00	$0.00	-
CHEMICALS	002-6120-6304	$19,208.00	$15,000.00	$15,000.00	$15,000.00	$15,000.00	
UNIFORMS	002-6120-6305	$2,810.38	$3,280.00	$3,280.00	$3,280.00	$3,280.00	
SMALL TOOLS	002-6120-6313	$2,726.71	$2,000.00	$2,000.00	$2,000.00	$2,000.00	
REPAIR & MAINTENANCE	002-6120-6324	$96,425.43	$38,821.00	$38,821.00	$38,821.00	$38,821.00	
SAFETY EQUIPMENT/SUPPLIES	002-6120-6326	$679.79	$500.00	$1,200.00	$1,200.00	$500.00	
OFFICE SUPPLIES	002-6130-6301	$1,400.98	$1,800.00	$1,800.00	$1,800.00	$1,800.00	
OPERATING SUPPLIES	002-6130-6303	$5,895.76	$900.00	$7,127.49	$7,127.49	$2,000.00	12
UNIFORMS	002-6130-6305	$4,278.26	$4,920.00	$4,020.36	$4,020.36	$4,920.00	
PRINTING	002-6130-6308	$0.00	$485.00	$2,200.00	$2,200.00	$485.00	
SMALL TOOLS	002-6130-6313	$1,861.68	$2,000.00	$2,000.00	$2,000.00	$2,000.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
BUILDING SUPPLIES	002-6130-6314	$32.49	$705.00	$705.00	$705.00	$705.00	
SAFETY EQUIPMENT/SUPPLIES	002-6130-6326	$6,030.14	$7,725.00	$7,725.00	$7,725.00	$7,725.00	
MINOR OPERATING OUTLAY	002-6130-6360	$0.00	$2,500.00	$2,500.00	$2,500.00	$0.00	-
OFFICE SUPPLIES	017-5210-6301	$127.22	$500.00	$500.00	$500.00	$500.00	
OPERATING SUPPLIES	017-5210-6303	$91.63	$0.00	$500.00	$500.00	$0.00	
UNIFORMS	017-5210-6305	$3,861.90	$4,100.00	$4,100.00	$4,100.00	$4,100.00	
SMALL TOOLS	017-5210-6313	$1,972.04	$1,703.00	$1,703.00	$1,703.00	$1,703.00	
BUILDING SUPPLIES	017-5210-6314	$0.00	$240.00	$240.00	$240.00	$240.00	
REPAIR & MAINTENANCE	017-5210-6324	$45,957.59	$40,885.00	$40,885.00	$40,885.00	$40,885.00	
SAFETY EQUIPMENT/SUPPLIES	017-5210-6326	$2,301.03	$2,085.00	$2,085.00	$2,085.00	$2,085.00	
OPERATING SUPPLIES	017-5220-6303	$120.21	$1,000.00	$500.00	$500.00	$1,000.00	
UNIFORMS	017-5220-6305	$255.98	$500.00	$500.00	$500.00	$500.00	
SMALL TOOLS	017-5220-6313	$32.17	$300.00	$300.00	$300.00	$300.00	
SAFETY EQUIPMENT/SUPPLIES	017-5220-6326	$0.00	$185.00	$185.00	$185.00	$185.00	
Total Supplies:		**$619,561.89**	**$607,676.00**	**$583,063.44**	**$583,063.44**	**$601,276.00**	
Capital Outlay							
IMPROVEMENTS OTHER THAN BLDG	002-6110-6625	$6,937.27	$0.00	$0.00	$0.00	$0.00	

Name	Account ID	FY2021 Actuals	FY2022 Amended Budget	FY2022 Actuals	FY2022 Projected	FY2023 Budgeted	FY Amer Bu FY Budg Cha
OPERATING EQUIPMENT	002-6110-6645	$8,500.00	$0.00	$0.00	$0.00	$0.00	
WATER METER & FIRE PLUGS	002-6110-6654	$95,009.34	$100,000.00	$100,000.00	$100,000.00	$125,000.00	
OPERATING EQUIPMENT	002-6130-6645	$47,448.36	$0.00	$0.00	$0.00	$0.00	
Total Capital Outlay:		**$157,894.97**	**$100,000.00**	**$100,000.00**	**$100,000.00**	**$125,000.00**	
Transfer to Other Funds							
TRANSFER TO CAPITAL PROJECTS	001-3310-6805	$1,500,000.00	$1,500,000.00	$1,500,000.00	$1,500,000.00	$0.00	-
Total Transfer to Other Funds:		**$1,500,000.00**	**$1,500,000.00**	**$1,500,000.00**	**$1,500,000.00**	**$0.00**	-
Total Expense Objects:		**$16,649,164.19**	**$20,874,795.00**	**$20,388,307.85**	**$20,388,307.85**	**$21,225,513.47**	

CAPITAL IMPROVEMENTS

There are no submitted Capital Requests

5-Year Capital Improvement Program Overview

In keeping with the City's focus to sustain and plan for Colleyville's long-term needs, the fiscal year 2022 budget includes the City's 5-Year comprehensive Capital Improvement Plan (CIP). This plan identifies planned projects for the next five years, based on funding availability, and a schedule for completion. Capital projects are defined as those projects requiring an investment of $50,000 or more and that have a useful life of at least five years. The CIP provides an opportunity to consider all of the city's capital needs in the coming years and determine the priority of each, as well as whether available funding resources are sufficient to support those expenditures. Projects are identified by members of the Colleyville Leadership Team (predominately the City's Parks Director and Public Works Director), the City Manager's Office, and members of the Council. After City Management and Finance incorporate all necessary projects into the 5-year program refresh, Council then reviews this plan in early July of each year. It is then passed with the operating budget in October.

The Capital Projects Fund itself has no dedicated revenue source; any income received is from transfers from other funds, to set aside funding for capital projects that are often multi-year in nature and not appropriate for an annual operating budget. It is also the holding place for street impact fees, perimeter street fees, and other escrows until they are used for eligible purposes. Similarly, the Utility Capital Projects Fund (created in FY 2017) receives funding from transfers from surpluses from the Utility (operating) Fund and revenue from the Utility Capital Projects base rate on utility bills, for use on utility capital projects. It is also the holding place for water and wastewater impact fees, until they are used for eligible utility capital projects. The 5-Year CIP utilizes a variety of funding sources including the City's major operating funds, capital projects funds, special revenue funds, and other entities such as the state and regional grants.

Project descriptions also include information relating to any anticipated operating costs associated with the capital project, however, most capital projects do not require any new operating costs if they are primarily improvement to or replacement of already existing infrastructure.

Capital Revenue Sources and Strategy

The Capital Improvement Plan is simply that – a plan. As such, projects are subject to change based on new or shifting service needs, special financing opportunities, emergency needs, or other directives or priorities established by the Mayor and City Council. Because priorities can change, projects included in outward planning years are not guaranteed for funding. All budgets are constrained by available revenues. Capital projects are prioritized so that available funds are allocated based on need, Council priority, and their impact on service provision. The 5-year Capital Improvement Plan includes funding for a variety of City projects.

- Pay as you Go – Capital Projects Fund, Capital Utility Fund, and Drainage Fund

  Whenever possible, pay-as-you-go ("operating revenue" or "Transfer from --- Fund") funding is the preferred method of funding CIP projects. These funds provide for a majority of the street maintenance projects as well as drainage and utility related projects.

- Colleyville Economic Development Corporation (CEDC)

  The Colleyville Economic Development Corporation (CEDC) is funded by a one-half cent sales tax approved by voters in 1996. The ballot language states that the sales tax will "provide for parks and park facilities, a library, a community center, open space improvements, and other facilities and improvements only as authorized by Section 4B of Article 5190.6" of the Local Government Code.

- Impact Fees

  Transportation, water, and wastewater impact fees are collected throughout the City. These impact fees can only be spent in the Service Area they were collected and/or the speci c CIP project identi ed in the impact fee study.

- Tax Increment Financing (TIF) District Fund

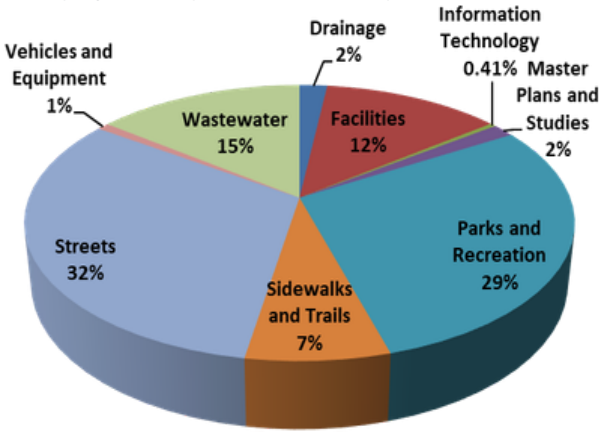
  Projects included in the original and amended TIF plan are funded through this fund.

- Third Party Partnerships

  Funding for various improvements is provided by external sources or third parties. These work efforts are usually associated with individual projects and programs and are developed on a project/program basis. The City continues to aggressively pursue federal, state, and regional grant funding, and have been successful in many of these efforts.

Fiscal Year 2023-2027 Capital Improvement Program Total Summary

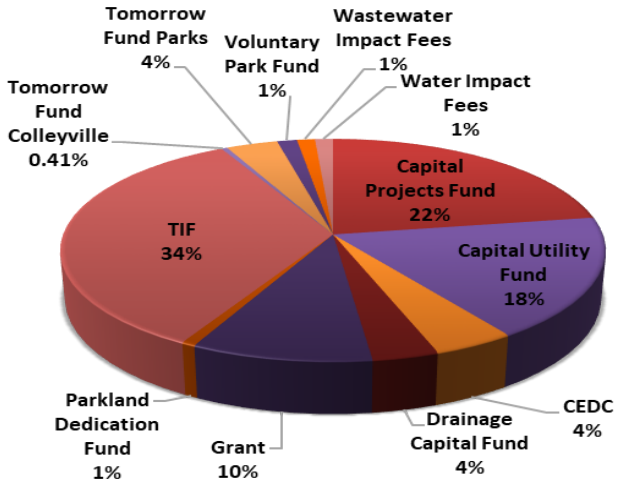
Colleyville's 2023-2027 CIP identifies projects ranging from new infrastructure and rehabilitation to information technology and equipment. The program projects are grouped into categories and are funded through multiple sources as identified below. Further details of the planned programs/projects are provided in subsequent tables for each project group.



Fiscal Year 2023-2027 Program Categories

Project Category	2023	2024	2025	2026	2027	Total
Drainage	$400,000	$300,000	$400,000	$300,000	$1,450,000	**$2,850,000**
Facilities	$3,055,000	$1,400,000	$50,000	$50,000	$50,000	**$4,605,000**
Information Technology	$100,000	$200,000	$200,000	—	—	**$500,000**
Master Plans/Studies	$455,000	—	—	—	—	**$455,000**
Parks and Recreation	$7,145,000	$2,160,000	$1,775,000	$1,175,000	$125,000	**$12,380,000**
Sidewalks/Trails	$1,750,000	$225,000	$3,000,000	$900,000	$2,150,000	**$8,025,000**
Streets	$7,847,996	$2,440,000	$7,850,000	$1,100,000	$3,100,000	**$22,337,996**
Vehicles/Equipment	$200,000	—	—	—	—	**$200,000**
Wastewater	$3,550,000	—	—	—	—	**$3,550,000**
Water	—	$2,275,000	$3,150,000	$4,250,000	$1,600,000	**$11,275,000**
Total	**$24,502,996**	**$9,000,000**	**$16,425,000**	**$7,775,000**	**$8,475,000**	**$66,177,996**

Fiscal Year 2023-2027 Program Funding Sources



Funding Source	2023	2024	2025	2026	2027	Total
Capital Projects Fund	$5,505,000	$3,665,000	$3,725,000	$1,875,000	$3,325,000	**$18,095,000**
Capital Utility Fund	$4,350,000	$2,150,000	$2,900,000	$1,700,000	$600,000	**$11,700,000**
CEDC	$1,050,000	$1,125,000	$1,400,000	$900,000	$100,000	**$4,575,000**
Drainage Capital Fund	$850,000	$300,000	$300,000	$300,000	$800,000	**$2,550,000**
Grant	$2,322,302	—	$4,600,000	$300,000	$1,200,000	**$8,422,302**
Parkland Dedication Fund	$180,000	$329,500	$100,000	—	—	**$609,500**
TIF	8,355,694	$750,000	$3,000,000	$500,000	$900,000	**$13,505,694**
Tomorrow Fund Colleyville	$100,000	—	—	—	—	**$100,000**
Tomorrow Fund Parks	$860,000	—	—	—	—	**$860,000**
Voluntary Library Fund	—	—	$100,000	—	—	**$100,000**
Voluntary Park Fund	$330,000	$680,500	$50,000	$300,000	$50,000	**$1,410,500**
Wastewater Impact Fees	$300,000	—	—	—	—	**$300,000**
Water Impact Fees	$300,000	—	$250,000	$1,900,000	—	**$2,450,000**
Total	**$24,502,996**	**$9,000,000**	**$16,425,000**	**$7,775,000**	**$6,975,000**	**$64,677,996**

Drainage Projects Summary

Drainage improvements are developed to optimize the performance and maintainability of the overall existing system. Projects are identified by utilizing the 2019 Storm Drainage Master Plan, staff recommendations, community input, and review by the Drainage Task Force. All projects requiring funding are reviewed and acted on by the City Council. Investments are made in: rehabilitating degraded open drainage channels to perform as designed and to facilitate ongoing maintenance; staff utilizes technology to inspect various aspects of the underground drainage system to ensure it is performing as designed; and by utilization of the work order system to track and identify recurring drainage problems so that an in-depth investigation can identify underlying causes and develop solutions.

Program Summary: Drainage

Drainage	2023	2024	2025	2026	2027	Total
Drainage Infrastructure						
Drainage Improvements FY2023	$300,000	—	—	—	—	$300,000
Drainage Improvements FY2024	—	$300,000	—	—	—	$300,000
Drainage Improvements FY2025	—	—	$400,000	—	—	$400,000
Drainage Improvements FY2026	—	—	—	$300,000	—	$300,000
Drainage Improvements FY2027	—	—	—	—	$500,000	$500,000
Nature Center Trail Creek Bank Stabilization	—	—	—	—	$500,000	$500,000
Old Grove Pond Beautification	$100,000	—	—	—	—	$100,000
Western Trails Drainage and Sidewalk Improvements	—	—	—	—	$450,000	$450,000
Drainage Total	**$400,000**	**$300,000**	**$400,000**	**$300,000**	**$1,450,000**	**$2,850,000**

Drainage Improvements FY 2023

Program Description

This project will provide for drainage improvements based upon the Storm Drainage Master Plan.

Total Project Cost $300,000

Potential Operational Cost Increase $0; this ts into the City's ongoing drainage improvement maintenance plan.

Strategic Plan Connection
3.3 Mitigate stormwater runoff and flooding risks

Category	Type	Funding Source	2023
Drainage	Drainage Infrastructure	TIF	$100,000.00
Drainage	Drainage Infrastructure	Drainage Capital Fund	$200,000.00

Program Description

This project will provide for the rehabilitation and beautification of the pond located at the Old Grove neighborhood.

Total Project Cost $100,000

Potential Operational Cost Increase < $10,000; While there will be some maintenance costs associated with this project, the annual increase is anticipated to be minimal.

Strategic Plan Connection
3.3 Mitigate stormwater runoff and flooding risks

Category	Type	Funding Source	2023
Drainage	Drainage Infrastructure	Capital Projects Fund	$100,000.00

Facilities Projects

Staff is implementing a Facility Condition Assessment (FCA) approach for City owned facilities. The FCA is planned as a major assessment management tool to develop a comprehensive evaluation of the condition of each facility, as a means to work proactively on scheduled maintenance and repair, as well as assess short-term and long-term investment strategies.

Conducting an FCA involves the collection of data on the condition of each building or facility and categorizing the information into building system components, such as roofing or HVAC. Once the information is gathered for all locations, the evaluation for facility needs can be conducted on a systematic approach where objective determinations can be made based on clear priorities and benchmarks. Conducting an FCA also sets up a system for proactive preventative maintenance which can then alleviate the need for expensive capital replacement.

Program Summary: Facilities

Facilities	2023	2024	2025	2026	2027	Total
Equipment						
Emergency Generator Overland Trail Lift Station	$50,000	—	—	—	—	$50,000
Justice Center Backup Generator	—	$400,000	—	—	—	$400,000
Public Works Service Center Emergency Generator	$150,000	—	—	—	—	$150,000
Equipment Total	**$200,000**	**$400,000**	**$0**	**$0**	**$0**	**$600,000**
Pavement Markings						
Parking Facility Pavement Marking-2023	$50,000	—	—	—	—	$50,000
Parking Facility Pavement Marking-2024	—	$50,000	—	—	—	$50,000
Parking Facility Pavement Marking-2025	—	—	$50,000	—	—	$50,000
Parking Facility Pavement Marking-2026	—	—	—	$50,000	—	$50,000
Parking Facility Pavement Marking-2027	—	—	—	—	$50,000	$50,000
Pavement Markings Total	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**
Reconstruction						
Loggia Fountain	$250,000	—	—	—	—	$250,000
Reconstruction Total	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**
Rehabilitation						
City Hall/Library/Justice Center Stone Cleaning and Sealing	$680,000	—	—	—	—	$680,000
City Hall - Boiler Replacement	—	$200,000	—	—	—	$200,000
Fire Station 3 Renovation	$275,000	—	—	—	—	$275,000
Historic Fire Station Renovation-2023	$50,000	—	—	—	—	$50,000
Justice Center - Build-Up Roof	—	$250,000	—	—	—	$250,000
Justice Center Interior Renovation	—	$500,000	—	—	—	$500,000
Pleasant Run Competition Field Restroom Facility Renovation	$75,000	—	—	—	—	$75,000
Senior Center Renovations-2023	$1,100,000	—	—	—	—	$1,100,000
Shade for Plaza Stage	$300,000	—	—	—	—	$300,000
Sparger Park Restroom Facility Renovation	$75,000	—	—	—	—	$75,000
Rehabilitation Total	**$2,555,000**	**$950,000**	**$0**	**$0**	**$0**	**$3,505,000**

Facilities	2023	2024	2025	2026	2027	Total
Facilities Total	$3,055,000	$1,400,000	$50,000	$50,000	$50,000	$4,605,000

City Hall and Library Exterior Cleaning and Sealing

Program Description

This project will rehabilitate the exterior of the City Hall/Library complex. The exterior surfaces will be cleaned, sealed, and painted..

Total Project Cost $380,000

Potential Operational Cost Increase $0; All maintenance on these properties is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	TIF	$380,000.00

Emergency Generator Overland Trail Lift Station

Program Description

This project will provide for an emergency generator at the Overland Trail Lift Station.

Total Project Cost $50,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
3.2 Ensure regular repair and replacement of water and wastewater facilities

Category	Type	Funding Source	2023
Facilities	Equipment	Capital Utility Fund	$50,000.00

Fire Station #3 Renovation

Program Description

This project will provide for the rehabilitation of Fire Station #3. Items include the renovation of restrooms, flooring, interior and exterior paint, replacement roof, gutters, and downspouts.

Total Project Cost $275,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	Capital Projects Fund	$275,000.00

Historic Fire Station Renovation

Program Description

This request is for the renovation and beautification of the fire department annex building located at 1900 Hall Johnson Rd. Within this request is the reinforcement of the interior side of the sheet metal walls to support the exterior stucco addition. The exterior will be adorned with stucco above a masonry veneer.

Total Project Cost $50,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	TIF	$50,000.00

Justice Center Exterior Cleaning and Sealing

Program Description

This project will clean, seal, paint, and repair the exterior surface of the Justice Center facility.

Total Project Cost $300,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	Capital Projects Fund	$300,000.00

Loggia Fountain

Program Description

This project will re-construct the Loggia fountain between City Hall and the Library.

Total Project Cost $250,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Reconstruction	Capital Projects Fund	$250,000.00

Parking Facility Pavement Marking

Program Description

The Facility Pavement Marking program targets the rehabilitation of existing pavement markings for City owned facilities.

Total Project Cost $50,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Pavement Markings	Capital Projects Fund	$50,000.00

Pleasant Run Competition Field Restroom Facility Renovation

Program Description

This project consists of renovating the Pleasant Run Competition Field restroom facilities.

Total Project Cost $75,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	CEDC	$75,000.00

Public Works Service Center Emergency Generator

Program Description

The project will design project plans and specifications and construction of a backup generator at the Public Works Service Center to provide emergency energy in the event of power outage.

Total Project Cost $150,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Equipment	Capital Projects Fund	$150,000.00

Senior Center Renovations

Program Description

This project will provide major renovations to the Senior Center facility.

Total Project Cost $1,100,000

Potential Operational Cost Increase < $20,000; Much of the maintenance is already accounted for. However, renovation of the center will include substantial upgrades in equipment, which will likely increase maintenance costs at least marginally. This will be funded by the CEDC.

Strategic Plan Connection

2. Support a variety of community events, concerts and celebrations
3. Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	TIF	$1,000,000.00
Facilities	Rehabilitation	CEDC	$100,000.00

Shade for Plaza Stage

Program Description

This project will provide for shade structures for the Plaza Stage.

Total Project Cost $300,000

Potential Operational Cost Increase < $10,000; There isn't likely to be an annual increase here, but maintenance will have to be performed on this at some point.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	Capital Projects Fund	$300,000.00

Sparger Park Restroom Facility Renovation

Program Description

This project consists of renovating the restroom facilities at Sparger Park.

Total Project Cost $75,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Facilities	Rehabilitation	CEDC	$75,000.00

Information Technology Projects

Funding to maintain and improve the City's core information technology infrastructure in order to provide critical support services to all City departments. These services include systems analysis/design, computer hardware, application software, telecommunications, intranet/internet, and visioning for future technologies for the City. The computing environment is highly centralized leveraging a shared infrastructure. This takes advantage of economies of scale and efficiencies of resource consolidation to provide cost effective computing for departments. The major components include physical and virtualized servers, network area storage, switches, firewalls, VPNs, routers, internet connections, UPS, environmental controls, surveillance, telephone, audio, and visual equipment. Further IT infrastructure assessments and reviews will be completed in fiscal year 2023.

Program Summary: Information Technology

Information Technology	2023	2024	2025	2026	2027	Total
Equipment						
License Plate Readers	—	$100,000	—	—	—	$100,000
Library Equipment Replacement	—	—	$100,000	—	—	$100,000
Security Cameras in Parks-2023	$100,000	—	—	—	—	$100,000
Security Cameras in Parks-2024	—	$100,000	—	—	—	$100,000
Security Cameras in Parks-2025	—	—	$100,000	—	—	$100,000
Information Technology Total	**$100,000**	**$200,000**	**$200,000**	**$0**	**$0**	**$500,000**

Security Cameras in Parks

Program Description

This project will install security cameras in various parks.

Total Project Cost $100,000

Potential Operational Cost Increase $0; Annual replacement of cameras shouldn't be necessary, and the City will roll maintenance/replacement costs into its information technology infrastructure rotation.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Information Technology	Equipment	CEDC	$100,000.00

Master Plans/Studies (Systems, Operational, and Legislative Mandates)

Master Plans are developed to provide a road map for future facilities to be installed and/or updated generally within a 20-year timeframe. The City has several System Master Plans which provide guidance in prioritizing projects. These include the 2014 Water and Wastewater Master Plan, 2018 Parks, Recreation, and Open Space Master Plan, and the 2019 Storm Drainage Master Plan, currently in progress.

Studies are initiated to periodically review and update associated fees for water, wastewater, drainage and impact fees. Impact fee studies determine future projects and ensure the associated water, wastewater, and roadway impact fees are appropriate.

Program Summary: Master Plans/Studies

Master Plans/Studies	2023	2024	2025	2026	2027	Total
Drainage Infrastructure/Development						
Northern Gateway Flood Study	$150,000	—	—	—	—	$150,000
Southern Gateway Development-Design	$75,000	—	—	—	—	$75,000
Stormwater Master Plan-FY2023	$155,000	—	—	—	—	$155,000
Drainage Infrastructure/Development Total	**$380,000**	**$0**	**$0**	**$0**	**$0**	**$380,000**
Street Network						
Pavement Condition Assessment	$75,000	—	—	—	—	$75,000
Street Network Total	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$75,000**
Master Plans/Studies Total	**$455,000**	**$0**	**$0**	**$0**	**$0**	**$455,000**

Northern Gateway Study

Program Description

This project is to provide for a flood study for the development of the Northern Gateway property.

Total Project Cost $150,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this study.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated cost

Category	Type	Funding Source	2023
Master Plans/Studies	Drainage Infrastructure	TIF	$150,000.00

Pavement Condition Assessment

Program Description

Utilizing advanced survey technology, information on pavement distresses and structural strength will be collected for the street network. The pavement condition index (PCI), as a condition rating index, assists with developing rehabilitation and replacement strategies for the street network.

Total Project Cost $75,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this study.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated costs

Category	Type	Funding Source	2023
Master Plans/Studies	Street Network	Capital Projects Fund	$75,000.00

Southern Gateway Development

Program Description

This project is to provide conceptual design plans for the development of the southern gateway property.

Total Project Cost $75,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this study.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated cost

Category	Type	Funding Source	2023
Master Plans/Studies	Development	TIF	$75,000.00

Stormwater Master Plan

rogram Description

The purpose of the Stormwater Master Plan is to provide a comprehensive evaluation of the city's existing drainage and creek system. The goal of the study is to develop a prioritization list with associated capital costs to help program future stormwater needs and projects.

Total Project Cost $155,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this study.

Strategic Plan Connection
3.3 Mitigate stormwater runoff and flooding risks

Category	Type	Funding Source	2023
Master Plans/Studies	Master Plans/Studies	TIF	$155,000.00

Parks and Recreation Projects

The Colleyville 2018 Parks, Recreation, and Open Space Master Plan provides direction on program offerings, facility construction and management, general capital improvements, and park amenities. This plan is also intended to establish goals, objectives, policies, and standards to help guide the future development of the City's parks, recreation, and open space system. Parks improvements are identified by the priorities established through the various boards, committee, and maintenance needs. All projects requiring funding are reviewed and approved by the City Council.

Program Summary: Parks and Recreation

Parks and Recreation	2023	2024	2025	2026	2027	Total
New Construction						
City Park Playground/Splash Pad	—	$200,000	—	—	—	$200,000
City Park Playground/Splash Pad-2026	—	—	—	$250,000	—	$250,000
City Park Playground/Splash Pad-FY2023	$800,000	—	—	—	—	$800,000
Colleyville Gateways-2023	$4,200,000	—	—	—	—	$4,200,000
Green Ribbon Beautification	$400,000	—	—	—	—	$400,000
LD Lockett Park Amenity	—	$200,000	—	—	—	$200,000
New Park Amenity	—	$610,000	—	—	—	$610,000
Overland Park Amenity	$100,000	—	—	—	—	$100,000
Overland Park Amenity Phase II	—	$150,000	—	—	—	$150,000
Senior Center Monument Sign and Landscape	$60,000	—	—	—	—	$60,000
Senior Center Outdoor Fitness	—	—	$200,000	—	—	$200,000
Senior Center Park Playground	—	$200,000	—	—	—	$200,000
Senior Center Park Trees	$100,000	—	—	—	—	$100,000
Senior Center Splash Pad	—	—	$250,000	—	—	$250,000
SH26 Beautification Brown Trl to Cheek-Sparger	$270,000	—	—	—	—	$270,000
New Construction Total	**$5,930,000**	**$1,360,000**	**$450,000**	**$250,000**	**$0**	**$7,990,000**
Rehabilitation						
City Park Event Fence	$30,000	—	—	—	—	$30,000
City Park Tennis Lights Replacement (LED)	$150,000	—	—	—	—	$150,000
Fire Stations 2 and 3 Landscape Improvements	$50,000	—	—	—	—	$50,000
Heroes Park - Design	$100,000	—	—	—	—	$100,000
Heroes Park - Construction	—	—	$1,200,000	—	—	$1,200,000
Heroes Park - Construction	—	—	—	$800,000	—	$800,000
Justice Center Landscape Improvements	$30,000	—	—	—	—	$30,000
Justice Center Landscape and Pond Beautification	$400,000	—	—	—	—	$400,000
Kimzey Park Playground Improvements	—	$250,000	—	—	—	$250,000
McPherson Park Restrom Renovation	—	$125,000	—	—	—	$125,000
Park Beautification-2023	$50,000	—	—	—	—	$50,000
Park Beautification-2024	—	$50,000	—	—	—	$50,000
Park Beautification-2025	—	—	$50,000	—	—	$50,000

Parks and Recreation	2023	2024	2025	2026	2027	Total
Park Beautification-2026	—	—	—	$50,000	—	$50,000
Park Beautification-2027	—	—	—	—	$50,000	$50,000
Parkway Tree Removal and Replacement-2023	$75,000	—	—	—	—	$75,000
Parkway Tree Removal and Replacement-2024	—	$75,000	—	—	—	$75,000
Parkway Tree Removal and Replacement-2025	—	—	$75,000	—	—	$75,000
Parkway Tree Removal and Replacement-2026	—	—	—	$75,000	—	$75,000
Parkway Tree Removal and Replacement-2027	—	—	—	—	$75,000	$75,000
Roundabout Art Beautification-FY2023	$100,000	—	—	—	—	$100,000
Sand Volleyball Pit Rehabilitation (McPherson & Kimzey Parks)	—	$50,000	—	—	—	$50,000
Woodbriar Park Improvements	—	$100,000	—	—	—	$100,000
Rehabilitation Total	**$985,000**	**$650,000**	**$1,325,000**	**$925,000**	**$125,000**	**$4,010,000**
Equipment						
Reagan Park Perry Weather	$80,000	—	—	—	—	$80,000
Equipment Total	**$80,000**	**$0**	**$0**	**$0**	**$0**	**$80,000**
Signage						
Wayfinding Signage - FY2023	$150,000	—	—	—	—	$150,000
Wayfinding Signage - FY2024	—	$150,000	—	—	—	$150,000
Signage Total	**$150,000**	**$150,000**	**$0**	**$0**	**$0**	**$300,000**
Parks and Recreation Total	**$7,145,000**	**$2,160,000**	**$1,775,000**	**$1,175,000**	**$125,000**	**$12,380,000**

City Park Event Fence

Program Description

This project consists of replacing the existing fence at City Park with fencing that can be removed during special events.

Total Project Cost $30,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Voluntary Park Fund	$30,000.00

Program Description

This project consists of constructing a playground/splash pad at City Park.

Total Project Cost $800,000

Potential Operational Cost Increase $20,000; a new splash pad will obviously increase utility costs during the summer months when the pad is operational. Additionally, any new infrastructure such as this will have annual or bi-annual wear-and-tear to attend to.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	Tomorrow Fund Parks	$800,000.00

City Park Tennis Lights Replacement (LED)

Program Description

This project will replace the tennis court lights at City Park with LED lights.

Total Project Cost $150,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Voluntary Park Fund	$150,000.00

Colleyville Gateways

Program Description

This project is for the landscape and beautification to the Colleyville Gateways. Improvements include tower structures, wall fountain, retaining walls, and miscellaneous appurtenances.

Total Project Cost $4,200,000

Potential Operational Cost Increase $10,000; Additional landscape around the new tower structures will likely cause an increase in annual beautification maintenance. Wear-and-tear on the towers themselves is possible, but likely not a significant annual expense.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated costs

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	TIF	$4,200,000.00

Fire Stations 2 & 3 Landscaping

Program Description

This project will make landscape improvements to Fire Stations 2 and 3.

Total Project Cost $50,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	CEDC	$50,000.00

Green Ribbon Beauti cation

Program Description

This project is for the landscape beautification along SH26 at Longwood and Precinct Line Road at L.D. Lockett. This is associated with the Green Ribbon Grant program.

Total Project Cost $400,000

Potential Operational Cost Increase $10,000; Additional landscape around the new tower structures will likely cause an increase in annual beautification maintenance.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated costs

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	Grant	$280,000.00
Parks and Recreation	New Construction	TIF	$120,000.00

Heroes Park Renovation Design

Program Description

This project will provide for the design, plans, and specifications for the renovation of Heroes Park.

Total Project Cost $100,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this design study.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	CEDC	$100,000.00

Justice Center Landscape and Pond Beauti cation

Program Description

This project will provide for landscape improvements and beautification to the water feature at the Justice Center.

Total Project Cost $400,000

Potential Operational Cost Increase $0; Staff should be able to account for any maintenance with the current operating budget.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Tomorrow Fund Colleyville	$100,000.00
Parks and Recreation	Rehabilitation	Drainage Capital Fund	$300,000.00

Justice Center Landscape Improvements

This project will provide for landscape improvements and at the Justice Center.

Total Project Cost $30,000

Potential Operational Cost Increase $0; Staff should be able to account for any maintenance with the current operating budget.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Capital Projects Fund	$30,000.00

Overland Park Amenity

Program Description

This project consists of constructing a new amenity at the Overland Park Facility.

Total Project Cost $100,000

Potential Operational Cost Increase $5,000; Annual maintenance for the amenity will likely be minimal, as this will be a new structure at a park with an existing maintenance budget. Regardless, over time the wear-and-tear of the amenity will necessitate higher repair and replacement costs, to be rolled in with the Parks Department's equipment rotation.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	Voluntary Park Fund	$100,000.00

Park Beauti cation

Program Description

This project will make landscape improvements to the park facilities.

Total Project Cost $50,000

Potential Operational Cost Increase $5,000; Staff should be able to account for any maintenance with the current operating budget with minor increases in future years.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Voluntary Park Fund	$50,000.00

Parkway Tree Removal and Replacement

Program Description

Design project plans and specifications and the removal and replacement of trees along the parkways within the City.

Total Project Cost $75,000

Potential Operational Cost Increase $0; Staff budgets for annual tree removals/replacements in the City's capital budget.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Capital Projects Fund	$75,000.00

Reagan Park Perry Weather

Program Description

This project will install the Perry Weather system at Reagan Park. This system is basically a lightening detector, and is already in use at other parks in the City.

Total Project Cost $80,000

Potential Operational Cost Increase $0; All maintenance is already accounted for.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Equipment	Parkland Dedication Fund	$80,000.00

Roundabout Art Beauti cation

Program Description

This project will make landscape improvements to roundabouts.

Total Project Cost $100,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	Rehabilitation	Capital Projects Fund	$100,000.00

Senior Center Monument Sign and Landscape

Program Description

This project consists of constructing a new monument sign and landscape improvements at the Senior Center.

Total Project Cost $60,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this project.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	Tomorrow Fund Parks	$60,000.00

Senior Center Park Trees

Program Description

This project consists of adding park trees at the Senior Center.

Total Project Cost $100,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this program, as annual tree replacements are budgeted for in the capital improvement plan.

Strategic Plan Connection
5.3 Provide attractive facilities for leisure and recreation

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	Parkland Dedication Fund	$100,000.00

Program Description

This project is for the landscape beautification along SH26 from Brown Trail to Cheek-Sparger. This is associated with the Green Ribbon Grant program.

Total Project Cost $270,000

Potential Operational Cost Increase $0; Staff should be able to account for any maintenance with the current operating budget, with minor increases in future years.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated costs

Category	Type	Funding Source	2023
Parks and Recreation	New Construction	Grant	$170,000.00
Parks and Recreation	New Construction	TIF	$100,000.00

Way nding Signage

Program Description

This project will provide for wayfinding signage throughout the City.

Total Project Cost $150,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this project.

Strategic Plan Connection
5.1 Create and sustain an identifiable Colleyville Brand

Category	Type	Funding Source	2023
Parks and Recreation	Signage	Capital Projects Fund	$150,000.00

Sidewalks/Trails

Sidewalk/trail improvements encompass the installation of new sidewalk/trail segments, removal of obstructions along existing segments, and improvements to access ramps to ensure compliance with accessibility standards. Sidewalk/trail improvements are targeted to improve pedestrian mobility and access around schools, recreation areas, community centers, and other high pedestrian uses.

Program Summary: Sidewalks/Trails

Parks and Recreation Total	**$345,000**	**$1,050,000**	**$50,000**	**$50,000**	**$0**	**$1,495,000**

Sidewalks/Trails	**2020**	**2021**	**2022**	**2023**	**2024**	**Total**
New Construction						
Annual Sidewalk/Trail Construction/Grant Match FY2020	$500,000	—	—	—	—	$500,000
Bransford Rd Trail (Field St to Cotton Belt Trail)-Design	$50,000	—	—	—	—	$50,000
John McCain Road Trail - Design	$50,000					$50,000
John McCain Road Trail - Construction	$800,000					$800,000
Annual Sidewalk/Trail Construction/Grant Match FY2021	—	$500,000	—	—	—	$500,000
Bransford Rd Trail (Field St to Cotton Belt Trail)-Construction	—	$800,000	—	—	—	$800,000
Annual Sidewalk/Trail Construction/Grant Match FY2022	—	—	$500,000	—	—	$500,000
Annual Sidewalk/Trail Construction/Grant Match FY2023	—	—	—	$500,000	—	$500,000
Annual Sidewalk/Trail Construction/Grant Match FY2024	—	—	—	—	$500,000	$500,000
New Construction Total	**$1,400,000**	**$1,300,000**	**$500,000**	**$500,000**	**$500,000**	**$4,200,000**
Rehabilitation						
Cheek-Sparger Trail	$400,000	—	—	—	—	$400,000
Misc Concrete Rehabilitation FY2020	$400,000	—	—	—	—	$400,000

Sidewalks/Trails	**2023**	**2024**	**2025**	**2026**	**2027**	**Total**
New Construction						
Annual Small Segment Sidewalk/Trail Construction FY2023	$550,000	—	—	—	—	$550,000
Annual Small Segment Sidewalk/Trail Construction FY2024	—	$100,000	—	—	—	$100,000
Annual Small Segment Sidewalk/Trail Construction FY2025	—	—	$100,000	—	—	$100,000
Annual Small Segment Sidewalk/Trail Construction FY2026	—	—	—	$100,000	—	$100,000
Annual Small Segment Sidewalk/Trail Construction FY2027	—	—	—	—	$100,000	$100,000
Bedford Rd Trail (Glade to Cheek-Sparger)-Construction	—	—	$1,500,000	—	—	$1,500,000

Sidewalks/Trails	2023	2024	2025	2026	2027	Total
Bransford Rd Trail (Field St to Cotton Belt Trail)-Construction	$1,200,000	—	—	—	—	$1,200,000
Jackson Rd Trail (Cheek-Sparger to Shenendoah)-Construction	—	—	$400,000			$400,000
Jackson Rd Trail (Cheek-Sparger to Shenendoah)-Design	—	$125,000	—	—	—	$125,000
Nature Center Trail PH 1-Construction	—		$1,000,000	—	—	$1,000,000
Nature Center Trail PH2a-Construction	—	—		$800,000	—	$800,000
Nature Center Trail PH2b-Construction	—	—	—		$2,000,000	$2,000,000
Western Trails Drainage and Sidewalk Improvements	—	—	—	—	$50,000	$50,000
Sidewalks/Trails Total	**$1,750,000**	**$225,000**	**$3,000,000**	**$900,000**	**$2.150,000**	**$8,025,000**

Annual Small Segment Sidewalk/Trail Construction

Program Description

This project is to provide for the construction to connect missing segments along sidewalks and or trails.

Total Project Cost $550,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this, as maintenance costs are budgeted for with the capital improvement plan.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated cost

Category	Type	Funding Source	2023
Sidewalks/Trails	New Construction	CEDC	$550,000.00

Bransford Rd Trail

Program Description

This project is to provide for the construction of a trail along Bransford Road from Field Street to the Cotton Belt Trail

Total Project Cost $1,200,000

Potential Operational Cost Increase $0; There are no annual operational costs associated with this, as maintenance costs are budgeted for with the annual capital improvement plan.

Strategic Plan Connection
3.4 Thoroughly plan for future capital investments and associated cost

Category	Type	Funding Source	2023
Sidewalks/Trails	New Construction	Capital Projects Fund	$1,200,000.00

Streets Projects

The Street Capital Improvement Strategy is driven by its mission to provide a safe and reliable street system for effective movement of people, goods and services. The CIP is developed from many sources within the City as well as exterior sources. These sources include:

- **Master Plans.** Master Plans are developed to provide a strategic plan for future infrastructure to be installed generally within a 20 plus year timeframe.
- **Collaboration with other Public Entities.** Ongoing collaboration with other public entities occurs such that transportation/street plans are coordinated and facilities integrated to create a seamless street system. Organizations include surrounding Cities, NCTCOG, TxDOT, and Tarrant County.
- **Corporate Priorities.** Street System improvements are provided in support of City Council- approved priority programs for the development of the City.
- **Legislative and Regulatory Mandates.** The Federal Government through the U.S. Department of Transportation (USDOT) and the Texas Legislature through the Texas Department of Transportation (TxDOT) regulate many standards for the design and operation of associated street components. Compliance with these regulations is typically related to traffic control signage, pavement markings, and various forms of traffic signals.
- **Condition Assessment and Maintenance History.** Staff routinely reviews the operation and maintenance records of the various elements of the Street System infrastructure for rehabilitation to extend the operating life of the asset and minimize maintenance costs by applying appropriate techniques at the most effective time intervals. These types of projects are identified through street assessment studies and the review of maintenance records to identify the appropriate rehabilitation or reconstruction technique that should be applied.
- **CIP Priority Criteria**

The Street System CIP is directly linked to the goals of: mobility, public safety, improving neighborhoods and communities, and retaining/encouraging economic growth. The specific goals and project prioritization are aligned with citywide strategic goals as reflected in the capital project prioritization system.

Reconstruction of failing streets, and application of various rehabilitation techniques to extend the life cycle of the street such as mill and overlays, overlays, joint/crack sealing, concrete panel/base failure repair, and asphalt sealing and resurfacing. Sub-categories within streets include the following:

- **Bridges:** These improvements include the rehabilitation and/or reconstruction of existing bridges where rehabilitation would not be cost effective. The City utilizes funding to partner with TxDOT and neighboring cities in the rehabilitation of bridge structures such that Federal Bridge monies are maximized. The Pleasant Run Bridge is complete and the Jackson Road Bridge is scheduled to be rehabilitated and/or reconstructed. Funding will be through grants and local match.
- **Intersection Improvements:** Safety and capacity improvements at existing intersections could include the construction of roundabouts, the addition of a right turn lanes, or signalization.
- **Pavement Markings:** Rehabilitation of existing pavement markings throughout the street system encompassing: lane lines, railroad crossings, crosswalks, and school zones.
- **School & Neighborhood Safety:** Rehabilitation and upgrading of existing school zones with new signage, pavement markings, flashing beacons; and neighborhood speed awareness/warning devices to better manage travel speeds in residential areas.
- **Street Lighting:** Installation of new street lighting in unlighted areas and or rehabilitation of existing lighting systems including new lighting along the SH26 corridor.
- **Traf c Signals:** Installation of new traffic signals, system and communication network elements, and the rehabilitation of existing signals and system components.

Program Summary: Streets

STREETS	2023	2024	2025	2026	2027	Total
Bridges						
Jackson Road Bridge Renovation-Construction	$1,222,302	—	—	—	—	$1,222,302
Jackson Road Bridge Utility Relocation	$750,000	—	—	—	—	$750,000
John McCain Bridge Expansion	$200,000	—	—	—	—	$200,000

STREETS	2023	2024	2025	2026	2027	Total
Bridges Total	**$2,172,302**	**$0**	**$0**	**$0**	**$0**	**$2,172,302**
Drainage Infrastructure						
Water Project 11: Tinker Road Water/Drainage/Road Reconstruction	$300,000	—	—	—	—	$300,000
Drainage Infrastructure Total	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**
Pavement Markings						
Street Pavement Marking-2023	$100,000	—	—	—	—	$100,000
Street Pavement Marking-2024	—	$100,000	—	—	—	$100,000
Street Pavement Marking-2025	—	—	$100,000	—	—	$100,000
Street Pavement Marking-2026	—	—	—	$100,000	—	$100,000
Street Pavement Marking-2027	—	—	—	—	$100,000	$100,000
Pavement Markings Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**
Reconstruction						
Brown Trail Rehabilitation	—	$750,000	—	—	—	$750,000
Cheek-Sparger Road (San Bar to Brown Trail) – Construction Services	$25,694	—	—	—	—	$25,694
Cheek-Sparger Road (San Bar to Brown Trail) - Construction Overruns	$500,000	—	—	—	—	$500,000
Cheek-Sparger Road (Heritage to Bedford) - Design	$350,000	—	—	—	—	$350,000
Cheek-Sparger Road (Heritage to Bedford) - Construction-FY2025	—	—	$6,000,000	—	—	$6,000,000
Cooks and Waller Lane-Design and ROW	—	$500,000	—	—	—	$500,000
Cooks and Waller Lane-Construction	—	—	$750,000	—	—	$750,000
Roberts Road - Construction	$1,000,000	—	—	—	—	$1,000,000
Water Project 11: Tinker Road Water/Drainage/Road Reconstruction	$1,800,000	—	—	—	—	$1,800,000
Reconstruction Total	**$3,675,694**	**$1,250,000**	**$6,750,000**	**$0**	**$0**	**$11,675,694**
Bluebonnet Drive Rehabilitation	—	$90,000	—	—	—	$90,000
Street Maintenance Program-2023	$1,000,000	—	—	—	—	$500,000
Street Maintenance Program-2024	—	$1,000,000	—	—	—	$500,000
Street Maintenance Program-2025	—	—	$1,000,000	—	—	$500,000
Street Maintenance Program-2026	—	—	—	$1,000,000	—	$500,000
Street Maintenance Program-2027	—	—	—	—	$1,000,000	$500,000
Water Project 17: Monticello - Construction	—	—	—	—	$2,000,000	$2,000,000
Rehabilitation Total	**$1,000,000**	**$1,090,000**	**$1,000,000**	**$1,000,000**	**$3,000,000**	**$7,090,000**
Wastewater Renewals						

STREETS	2023	2024	2025	2026	2027	Total
Water Project 11: Tinker Road Water/Drainage/Road Reconstruction	$300,000	—	—	—	—	$300,000
Wastewater Renewals Total	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**
Water Renewals						
Water Project 11: Tinker Road Water/Drainage/Road Reconstruction	$300,000	—	—	—	—	$300,000
Water Renewals Total	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**
STREETS TOTAL	**$7,847,996**	**$2,440,000**	**$7,850,000**	**$1,100,000**	**$3,100,000**	**$22,337,996**

Cheek-Sparger Road (Heritage to Bedford)

Program Description

Design project plans and specifications for road reconstruction, installation of storm sewer, water/wastewater, trails and/or sidewalks along Cheek- Sparger from Heritage Avenue to Bedford Road. Project is partially funded through the Tarrant County 2021 Transportation Bond Program.

Total Project Cost $350,000

Potential Operational Cost Increase $0; All road maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.1 Upgrade the condition of major roads and neighborhood streets

Category	Type	Funding Source	2023
Streets	Reconstruction	TIF	$350,000.00

Cheek-Sparger Road (San Bar to Brown Trail)

Program Description

This project will provide for the reconstruction of Cheek- Sparger Road from San Bar to Brown Trail. The project includes a concrete roadway, sidewalks, curb and gutter, upsize existing waterline, and drainage improvements. This project will be funded from a grant from the North Central Texas Council of Governments.

Total Project Cost $500,000

Potential Operational Cost Increase $0; All road maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.1 Upgrade the condition of major roads and neighborhood streets

Category	Type	Funding Source	2023
Streets	Reconstruction	Grant	$500,000.00

Cheek-Sparger (San Bar to Brown Trail)

Program Description

Construction design services for the road reconstruction and upsizing of the waterline at Cheek-Sparger Road from San Bar to Brown Trail.

Total Project Cost $25,694

Potential Operational Cost Increase $0; There are no annual operational costs associated with this design study.

Strategic Plan Connection
3.1 Upgrade the condition of major roads and neighborhood streets

Category	Type	Funding Source	2023
Streets	Reconstruction	TIF	$25,694.00

Jackson Road Bridge Renovation

Program Description

This project is for the rehabilitation of the Jackson Road Bridge in conjunction with TxDOT utilizing Federal Grant money.

Total Project Cost $1,222,302

Potential Operational Cost Increase $0; All road maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection

3. Mitigate stormwater runoff and flooding risks
4. Thoroughly plan for future capital investments and associated costs

Category	Type	Funding Source	2023
Streets	Bridges	Grant	$1,222,302.00

Jackson Road Bridge Utility Relocation

Program Description

This project is for the relocation of the utility infrastructure in preparation of the rehabilitation of the Jackson Road Bridge.

Total Project Cost $750,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection

3. Mitigate stormwater runoff and flooding risks
4. Thoroughly plan for future capital investments and associated costs

Category	Type	Funding Source	2023
Streets	Bridges	Capital Utility Fund	$750,000.00

John McCain Bridge Expansion

Program Description

This project will include replacement of the bridge along John McCain Road west of Monticello Parkway and crossing White Chapel Creek.

Total Project Cost $200,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.3 Mitigate stormwater runoff and flooding risks

Category	Type	Funding Source	2023
Streets	Bridges	Grant	$150,000.00
Streets	Bridges	Drainage Capital Fund	$50,000.00

Robert's Road Construction

Program Description

This project provides for the rehabilitation of Roberts Road from Glade Road to the Grapevine city limits.

Total Project Cost $1,000,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.1 Upgrade the condition of major roads and neighborhood streets

Category	Type	Funding Source	2023
Streets	Reconstruction	TIF	$1,000,000.00

Annual Street Maintenance Program

Program Description

The Street Maintenance Program consists of multiple techniques including mill and overlay, asphalt overlay, and concrete panel replacements or repair of public streets in order to preserve and extend the life of the pavement.
Projects are completed by either an ILA with Tarrant County for asphalt streets or through bidding procedures.

Total Project Cost $1,000,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.1 Upgrade the condition of major roads and neighborhood streets

Category	Type	Funding Source	2023
Streets	Rehabilitation	Capital Projects Fund	$1,000,000.00

Annual Street Pavement Marking

Program Description

The Street Pavement Marking program targets the rehabilitation of existing pavement markings throughout the street system such as lane lines, railroad crossings, crosswalks, and school zones.

Total Project Cost $100,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection

1. Upgrade the condition of major roads and neighborhood streets

Category	Type	Funding Source	2023
Streets	Pavement Markings	Capital Projects Fund	$100,000.00

Tinker Road Water/Drainage/Road Reconstruction

Program Description

The project includes installation ~2,570 feet of 10" PVC water lines along Tinker Road, as identified in the 2014 Water and Wastewater Master Plan. This project will rehabilitate Tinker Road from Pleasant Run to Highway 26.

Total Project Cost $2,700,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection

1. Ensure regular repair and replacement of water and wastewater facilities

Category	Type	Funding Source	2023
Streets	Reconstruction	Water Impact Fees	$300,000.00
Streets	Reconstruction	Wastewater Impact Fees	$300,000.00
Streets	Reconstruction	TIF	$650,000.00
Streets	Reconstruction	Drainage Capital Fund	$300,000.00
Streets	Reconstruction	Capital Projects Fund	$1,150,000.00

Vehicles and Heavy Equipment

The City entered into an agreement with Enterprise Fleet Management, Inc. in 2019 for a managed vehicle program. The program established a proactive replacement plan that maximizes potential equity at the time of resale, reduces operations expenses, and increases safety. The City also maintains various pieces of heavy equipment. The Equipment Replacement Program is updated each year with each piece of equipment evaluated prior to being replaced to verify if it is at the end of its useful life.

Program Summary: Vehicles and Heavy Equipment

Vehicles/Heavy Equipment	2023	2024	2025	2026	2027	Total
Equipment Replacements						
Equipment Replacements - FY2023	$200,000	—	—	—	—	$200,000
Vehicles/Heavy Equipment Total	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$200,000**

Wastewater & Water Renewals

Various projects were identified in the 2014 Water and Wastewater Master Plan, requiring investments to improve water and wastewater infrastructure. In addition, staff routinely review the operation and maintenance records of water and wastewater mains and facilities for rehabilitation or replacement needs due to high maintenance costs.

Program Summary: Wastewater

Wastewater	2023	2024	2025	2026	2027	Total
Wastewater Renewals						
Tara Wastewater Improvement	$100,000	—	—	—	—	$100,000
Woodbriar and Quail Crest Water/WW - PH I Construction	$3,300,000	—	—	—	—	$3,300,000
WW Project 10: Rehabilitation of Priority 2 Manholes	$150,000	—	—	—	—	$150,000
Wastewater Total	**$3,550,000**	**$0**	**$0**	**$0**	**$0**	**$3,550,000**

Program Summary: Water

Water	2023	2024	2025	2026	2027	Total
Water Renewals						
Water Project 13: Glade at Old Oak and SH121 - Design	—	—	—	—	$200,000	$200,000
Water Project 15: Rustic Oaks - Design	—	—	—	—	$400,000	$400,000
Water Project 17: Monticello - Construction	—	—	—	—	$1,000,000	$1,000,000
Water Project 17: Monticello - Design	—	—	—	$200,000		$200,000
Water Project 18: Pecan Park Estates-Construction	—	$1,900,000	—	—	—	$1,900,000
Water Project 5: Brighton Oaks - Design	—	—	$250,000	—	—	$250,000
Water Project 5: Brighton Oaks Water/Street Rehabilitation	—	—	—	$1,900,000	—	$1,900,000
Woodbriar and Quail Crest Water/WW - PH II Construction	—	—	$2,500,000	—	—	$2,500,000
Woodbriar and Quail Crest Water/WW - PH II Design	—	$250,000	—	—	—	$250,000
Woodbriar and Quail Crest Water/WW - PH III Construction	—	—	—	$1,500,000	—	$1,500,000
Woodbriar and Quail Crest Water/WW - PH III Design	—	—	$150,000	—	—	$150,000
Water Renewals Total	**$0**	**$2,150,000**	**$2,900,000**	**$3,600,000**	**$1,600,000**	**$10,250,000**
Equipment						
Water Tower Tank Mixers	—	—	$250,000	—	—	$250,000
Equipment Total	**$0**	**$0**	**$250,000**	**$0**	**$0**	**$250,000**
Street Network						
Water Project 18: Pecan Park Estates-Construction	—	$125,000	—	—	—	$125,000
Water Project 5: Brighton Oaks Water/Street Rehabilitation	—	—	—	$650,000	—	$650,000
Street Network Total	**$0**	**$125,000**	**$0**	**$650,000**	**$0**	**$775,000**
Water Total	**$0**	**$2,275,000**	**$3,150,000**	**$4,250,000**	**$1,600,000**	**$11,275,000**

Tara Wastewater Improvement

Program Description

This project involves the rehabilitation of a wastewater line along Plantation Drive.

Total Project Cost $100,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.2 Ensure regular repair and replacement of water and wastewater facilities

Category	Type	Funding Source	2023
Wastewater	Wastewater Renewals	Capital Utility Fund	$100,000.00

Woodbriar and Quail Crest

Program Description

Installation of new water and wastewater lines throughout the Woodbriar Estates and Quail Crest Subdivisions as identified as Water Project 6 and Wastewater Project 1 in the 2014 Water and Wastewater Master Plan. The project includes mill and overlay of the streets once the utilities phase of the project is complete.

Total Project Cost $3,300,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.2 Ensure regular repair and replacement of water and wastewater facilities

Category	Type	Funding Source	2023
Wastewater	Wastewater Renewals	Capital Utility Fund	$3,300,000.00

Manhole Rehabilitation

Program Description

This project involves the rehabilitation of Priority 2 manholes throughout the City identified in the manhole assessment in conjunction with the formation of the Master Plan.

Total Project Cost $150,000

Potential Operational Cost Increase $0; All road and utility maintenance is accounted for annually in the capital improvement plan.

Strategic Plan Connection
3.2 Ensure regular repair and replacement of water and wastewater facilities

Category	Type	Funding Source	2023
Wastewater	Wastewater Renewals	Capital Utility Fund	$150,000.00

DEBT

Government-wide Debt Overview

Funding large-scale, capital improvements is a hurdle most municipalities have to jump over, as such improvements are traditionally very high in cost and are incurred over a relatively short period of time. Raising enough cash at one time is often not possible or practical for a city, and therefore many turn to debt financing. This type of funding involves a city issuing municipal bonds, which are typically bought by banks. Those banks in turn charge the city an interest rate on the outstanding amount of the bonds, which are then paid back over a longer period of time (usually 20 years). These bonds are often paid for through higher property taxes or utility charges. With the knowledge that debt financing comes with the additional interest charge, the Colleyville City Council has made it a priority to avoid debt financing whenever possible, instead relying on cash-on-hand for large-scale improvements. For more on Colleyville's cash-funded CIP, please consult the "Capital Improvements" section of this document. However, understanding that priorities shift and new projects can arise suddenly, Council is not entirely averse told debt financing provided that an extensive cost/benefit analysis is performed prior to committing to a debt issue.

FY21 Action - Calling bonds to save money on interest (Strategic Goal 2.4 - Demonstrate stewardship of public resources)
As a part of the City's effort to responsibly manage its debt footprint, officials identified the Colleyville Economic Development Corporation Sales Tax Revenue Bonds as being callable, meaning the City could pay off the principal of the bonds earlier than scheduled and save almost $650,000 in total interest costs. After identifying funds available to do this, that's exactly what staff and officials did. This required a large, non-recurring payment of $4.8 million from the Economic Development Corporation in FY21. This is what accounts for the majority of the reduction in city-wide debt service costs from FY21 to FY22. None of the City's remaining bonds are callable.

FY22/23 Action - Reacting to sudden opportunity through prudent debt financing (Strategic Goal 5.3 - Provide attractive facilities for leisure and recreation)
As mentioned above, any potential debt issue must be accompanied by an extensive cost/benefit analysis in order to be considered. In this case, the end of FY22 brought a sudden opportunity that allowed the City to meet a long-standing objective identified by Council and citizens alike. Colleyville citizens have long requested that the City build and operate a general recreation center. Unfortunately, the expense of site identification/purchase, scope definition, design work/prep, construction and outfitting, and ultimately operating a center would have easily run in the tens of millions of dollars, if not more. However, in the Fall of 2022, one of Colleyville's houses of worship decided to vacate their property, which consists of 15 acres and a 42,000 square foot building previously used as a church. The cost for purchasing the property as well as upfitting it for recreational purposes is estimated at just over $10 million. As the required cost/benefit analysis showed that a cash purchase would only be possible if the City were to significantly delay high-priority capital projects (some of which were already in progress), Council agreed to undertake a debt issue for this project. This full cost will be financed through certificates of obligation issued in December of FY23 and amortized over a 20-year period. If desired, the City is able to call these bonds beginning in 2030. The forthcoming payments for these bonds have been incorporated into the Debt Service Fund's 5-year forecast as well as the debt service charts below.

All outstanding debt is rating AAA by Standard and Poor's, which is the highest rating a government can achieve. This rating was affirmed in November of 2022.

Consolidated Outstanding Bond Debt Table:

	General Obligation Refunding Bonds, Series 2016			Certificates of Obligation, Series 2023			Total Bonded Debt		
FY	Principal	Interest	Total DS	Principal	Interest	Total DS	Principal	Interest	Total DS
2023	$ 435,000	$ 43,325	$ 478,325	$ -	$ 280,895	$ 280,895	$ 435,000	$ 324,220	$ 759,220
2024	$ 445,000	$ 32,350	$ 477,350	$ 55,000	$ 418,494	$ 473,494	$ 500,000	$ 450,844	$ 950,844
2025	$ 455,000	$ 23,350	$ 478,350	$ 55,000	$ 416,294	$ 471,294	$ 510,000	$ 439,644	$ 949,644
2026	$ 465,000	$ 14,150	$ 479,150	$ 55,000	$ 414,094	$ 469,094	$ 520,000	$ 428,244	$ 948,244
2027	$ 475,000	$ 4,750	$ 479,750	$ 55,000	$ 411,894	$ 466,894	$ 530,000	$ 416,644	$ 946,644
2028	$ -	$ -	$ -	$ 490,000	$ 400,994	$ 890,994	$ 490,000	$ 400,994	$ 890,994
2029	$ -	$ -	$ -	$ 510,000	$ 380,994	$ 890,994	$ 510,000	$ 380,994	$ 890,994
2030	$ -	$ -	$ -	$ 530,000	$ 360,194	$ 890,194	$ 530,000	$ 360,194	$ 890,194
2031	$ -	$ -	$ -	$ 550,000	$ 338,594	$ 888,594	$ 550,000	$ 338,594	$ 888,594
2032	$ -	$ -	$ -	$ 575,000	$ 316,094	$ 891,094	$ 575,000	$ 316,094	$ 891,094
2033	$ -	$ -	$ -	$ 600,000	$ 292,594	$ 892,594	$ 600,000	$ 292,594	$ 892,594
2034	$ -	$ -	$ -	$ 625,000	$ 268,094	$ 893,094	$ 625,000	$ 268,094	$ 893,094
2035	$ -	$ -	$ -	$ 650,000	$ 242,594	$ 892,594	$ 650,000	$ 242,594	$ 892,594
2036	$ -	$ -	$ -	$ 675,000	$ 216,094	$ 891,094	$ 675,000	$ 216,094	$ 891,094
2037	$ -	$ -	$ -	$ 705,000	$ 188,053	$ 893,053	$ 705,000	$ 188,053	$ 893,053
2038	$ -	$ -	$ -	$ 735,000	$ 158,353	$ 893,353	$ 735,000	$ 158,353	$ 893,353
2039	$ -	$ -	$ -	$ 765,000	$ 126,938	$ 891,938	$ 765,000	$ 126,938	$ 891,938
2040	$ -	$ -	$ -	$ 800,000	$ 93,181	$ 893,181	$ 800,000	$ 93,181	$ 893,181
2041	$ -	$ -	$ -	$ 835,000	$ 57,416	$ 892,416	$ 835,000	$ 57,416	$ 892,416
2042	$ -	$ -	$ -	$ 870,000	$ 19,575	$ 889,575	$ 870,000	$ 19,575	$ 889,575
	$ 2,275,000	$ 117,925	$ 2,392,925	$ 10,135,000	$ 5,401,433	$ 15,536,433	$ 12,410,000	$ 5,519,358	$ 17,929,358



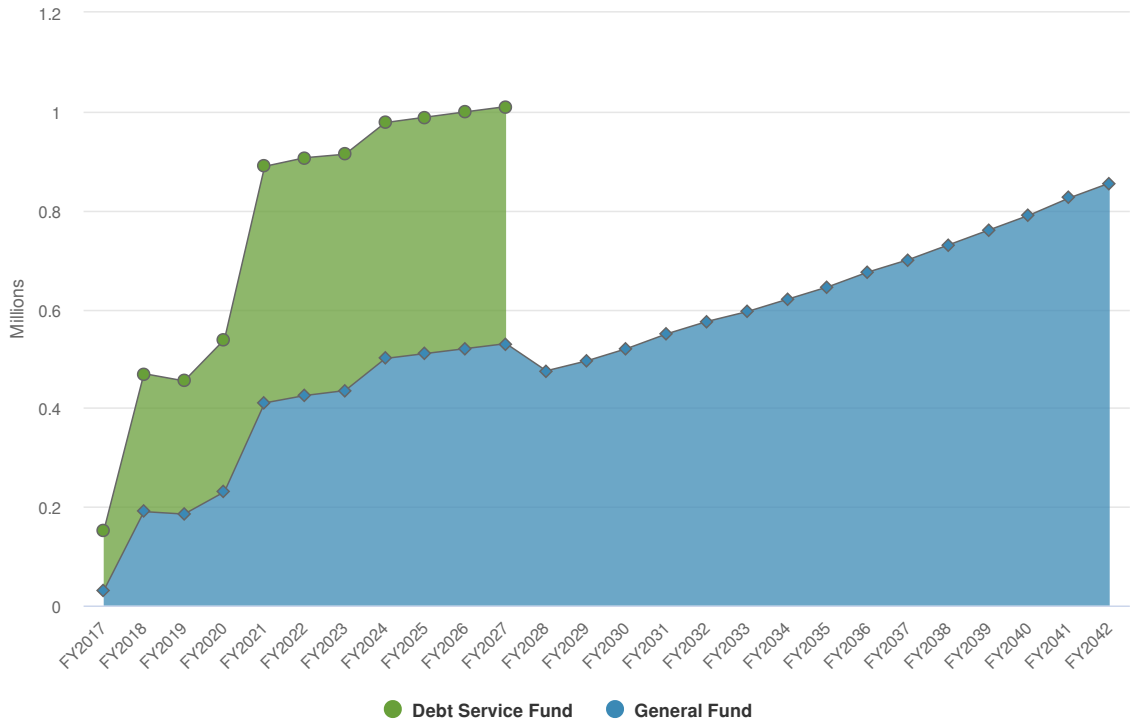
$913,325

$7,100 (0.78% vs. 2022 year)

Colleyville's preference is to use debt financing very sparingly, and only when cash-on-hand is insufficient to meet project demands. In fact, prior to FY21 the City had three additional debt issuances funded through Drainage Fees, Water Utility Fees, and the Economic Development Corporation (CEDC) sales tax. The City's two revenue bonds matured in FY18 and FY21, respectively, and the City exercised the call function of the CEDC bonds to pay them off early in FY21. This resulted in approximately $4.8m in bond principal paid in FY21 and total interest payment savings of $650,000 over the life of the bonds.

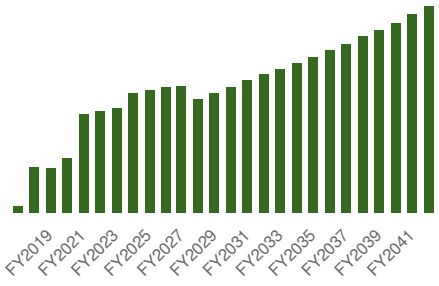
At this time, only the 2016 General Obligation Refunding Bonds (paid for through property taxes) and public safety vehicle/equipment leases remain. The City will undergo one additional debt issuance in December of 2023 to fund the purchase and renovation of property to create a city-operated recreation center for an initial investment of over $10m. Other than that new issue and ongoing public safety vehicle leases, no additional debt is anticipated for the foreseeable future.

Debt by Fund



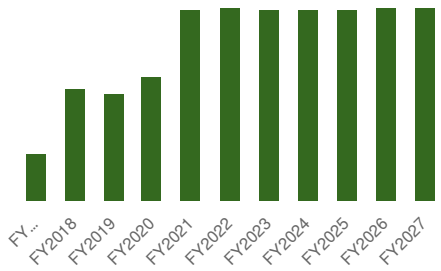
Financial Summary	FY2022	FY2023	% Change
All Funds	—	—	
General Fund	$425,000	$435,000	2.4%
Debt Service Fund	$481,225	$478,325	-0.6%
Total All Funds:	**$906,225**	**$913,325**	**0.8%**

General Fund



Financial Summary	FY2022	FY2023	% Change
General Fund	—	—	
General Fund	$425,000	$435,000	2.4%
Total General Fund:	**$425,000**	**$435,000**	**2.4%**

Debt Service Fund



Financial Summary	FY2022	FY2023	% Change
Debt Service Fund	—	—	
Debt Service Fund	$481,225	$478,325	-0.6%
Total Debt Service Fund:	**$481,225**	**$478,325**	**-0.6%**

Debt Snapshot

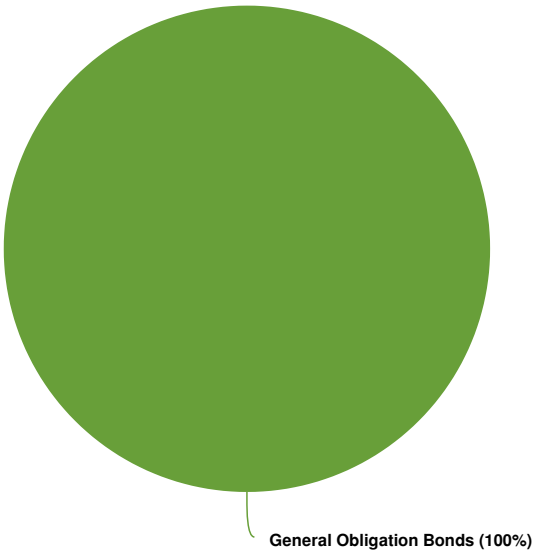
$913,325

$7,100 (0.78% vs. 2022 year)

The City's one remaining bond issue carries a remaining principal of $2.7 million and extends out to fiscal year 2027. With this issue not being callable, the City will continue to level a debt service property tax rate to generate sufficient annual funding for the debt.

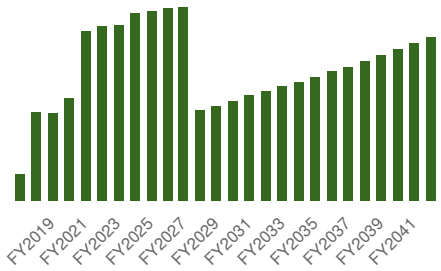
The other expenses in the City's Debt Service Fund are made up of public safety vehicle and apparatus leases. As of FY22, the City has four public safety leases outstanding: a 2016 Fire Engine Lease, a 2018 Ambulanc e Lease, a 2019 Ambulance Lease, and a 2020 Fire Pumper Truck Lease. The City's plan is to continue this lease/purchase program for public safety apparatus into the future, so that when one lease rolls off a new one comes on. A schedule of the City's bonded debt and capital leases can be found below.

Debt by Type



Financial Summary	FY2022	FY2023	% Change
Debt	—	—	
General Obligation Bonds	$906,225	$913,325	0.8%
Total Debt:	**$906,225**	**$913,325**	**0.8%**

General Obligation Bonds



Financial Summary	FY2022	FY2023	% Change
General Obligation Bonds	—	—	
Series 2016, General Obligation Refunding Bonds	$906,225	$913,325	0.8%
Series 2022, Certificate of Obligation	$0	$0	0%
Total General Obligation Bonds:	**$906,225**	**$913,325**	**0.8%**

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year’s apportionment along with one year’s committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditure: Any major non-recurring expenditure or expenditure for facilities, including additions or major alterations, construction of highways or utility lines, fixed equipment, landscaping, or similar expenditures.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certi cate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Certi cates of Obligation (C.O.): Tax supported bonds that are similar to general obligation bonds and can be issued after meeting strict publication requirements and with final approval by the City Council.

Classi cation of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Bene t Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Depreciation: (1) Expiration in service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) That portion of the cost of a capital asset that is charged as an expense during a particular period.

Distinguished Budget Presentation Program: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical recommendations to the fiscal officers preparing them.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government’s account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: The total accumulation of operating surpluses and deficits since the beginning of a local government's existence. The fund balance formula: fund balance = assets - liabiliites.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as

bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

Generally Accepted Accounting Principles (G.A.A.P.): Detailed accounting standards and practices for state and local governments as prescribed by the Governmental Accounting Standards Board (GASB).

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

GFOA: The Government Finance Officers Association of the United States and Canada. The mission of the GFOA is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Governing Body: A board, committee, commission, or other executive or policymaking bodyof a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest and Sinking (I. & S.): The component of the ad valorem tax rate that funds General Obligation and Certificates of Obligation debt payments.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Of cial Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating and Maintenance (O. & M.): The component of the ad valorem tax rate that funds day-to-day operating expenses.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Tax Increment Reinvestment Zone (TIRZ): a political subdivision of a municipality or county in Texas created to implement tax increment financing. They may be initiated by the city or county or by petition of owners whose total holdings in the zone consist of a majority of the appraised property value.

Trinity River Authority (TRA): a water supply and treatment provider contracted by several area municipalities to provide raw water as well as water and wastewater treatment services.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Acronyms

ARPA: American Rescue Plan Act

BISD: Birdville Independent School District

CCCPD: Crime Control and Prevention District

CIP: Capital Improvement Program

CPD: Colleyville Police Department

EDC: Economic Development Corporation

FY: Fiscal Year (begins October 1, ends September 30 of the following year)

GCISD: Grapevine-Colleyville Independent School District

H.B.: House Bill (from the Texas Legislature)

HEBISD: Hurst-Euless-Bedford Independent School District

HOT: Hotel Occupancy Tax

I&S: Interest and Sinking

KISD: Keller Independent School District

M&O: Maintenance and Operations

S.B.: Senate Bill (from the Texas Legislature)

SRO: School Resource Officer (a sworn police officer stationed at GCISD a school campus)

TIF: Tax Increment Financing Zone, also referred to as a TIRZ

TIRZ: Tax Increment Reinvestment Zone, also referred to as a TIF

TRA: Trinity River Authority