

BUDGET

ADOPTED 09/16/2025

Filed
Tarrant County Clerk

2:24 pm, Oct 06 2025

Mary Louise Nicholson
County Clerk

by **ngorena**

www.cityofwestworth.com



**311 BURTON HILL ROAD
WESTWORTH VILLAGE, TX 76114**

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Ad Valorem Tax Rate legal notice

This budget is based on no change to the *ad valorem* tax rate of \$0.475 per \$100 of valuation. More revenue should be raised due to new properties coming onto the tax rolls and increased valuation from redeveloped properties.

This budget will raise more total property taxes than last year's budget by \$89,256, and of that amount \$50,777 is tax revenue raised from new property added to the tax roll this year.

- a) the property tax rate; **\$0.475 (same as prior year)**
- b) the no-new-revenue tax rate; **\$0.490020**
- c) the no-new-revenue maintenance and operations tax rate; **\$0.314739**
- d) the debt rate; and **\$0.160261**
- e) the voter-approval tax rate; and **\$0.655625**
- f) the de minimis rate: **\$0.536862**
- g) fiscal year debt service amount of **\$893,020**

On September 16th council members voted as follows on the adoption of this budget:

	For	Against
Phillip Poole	<u>X</u>	_____
Michael Dingman	<u>X</u>	_____
Teddy Berdan	_____	_____ <i>Absent</i>
Robert Fitzgerald	<u>X</u>	_____
Halden Griffith	_____	_____ <i>Absent</i>

The city offers *ad valorem* tax exemptions and encourages all citizens to use them.

Property Tax Exemptions include:

General Homestead - 20%
 Over age 65 - \$50,000
 Disable Person - \$30,000
 Military Veteran - up to \$12,000

If you need assistance or have questions about your tax bill, contact:

Tarrant Appraisal District
 Joe D. Bobbitt
 2500 Handley-Ederville Road
 Fort Worth, TX 76118-6909
 817-284-0024
www.tad.org

Tarrant County Tax Assessor/Collector
 Rick D. Barnes
 100 E. Weatherford Street
 Fort Worth, TX 76196
 817-884-1100
www.tarrantcounty.com/en/tax.html

MAYOR'S MESSAGE

I'm pleased to deliver the City of Westworth Village's 2025-2026 fiscal year budget.

Your city government again met its goals for fiscal 2025, as the year was a financial and operational success. We operated under budget, and this past year's highlights include the following:

- the city's net taxable value increased to **\$523 million**, representing a four-percent increase over last year's value of \$504 million. Since 2016, the city's tax base has increased an incredible **95 percent**.
- a steady tax rate of \$0.475, *one of the lowest tax rates in the county*
- a balanced general fund budget, with strong cash reserves of **\$14 million**, representing **99%** of total annual operating expenses
- another record-breaking year at Hawk's Creek Golf Club, adding to the prior fiscal year's operating surplus, with annual revenue expected to break the **\$2.4 million** mark, with net revenue of approximately \$500,000
- continued paydown of the city's very low bonded indebtedness, now down to only **\$5.1 million**, with the city's bonds set to mature in 2030, 2032, and 2033
- concrete repaving of Kay Lane, including new water and sewer lines
- utilized \$680,000 of federal COVID relief funds for design improvements to Kay Lane, Pecan Drive, and Sky Acres Drive, the next streets in the city's prioritized capital infrastructure improvement list

Highlights of this 2025-2026 fiscal year budget include 1) continuation of the city's historically low tax rate, 2) three-percent cost-of-living adjustments for all city employees, 3) replacement of the city hall electronic message board, and 4) design of a passive park in front of city hall, completing the transformation of the city complex into a cultural and community center.

This is my seventh budget delivery, and I trust you are pleased with the city's progress over the past six years. With the assistance of our fine city council, committee volunteers and our expert staff, we have:

- created of the city's first community park, our spectacular **Melva Campbell Park** (funded 30% by private donations)
- designed and purchased four new illuminated **city limit signs**
- completed of the city's **comprehensive drainage plan** by the city's civil engineers, with an implementation plan for permanent resolution of the city's drainage issues
- refinanced the city's bonded indebtedness, saving an average of \$30,000 annually

- **combined police dispatch services** with neighboring cities, saving \$150,000 annually
- increased professionalism of the police department, represented by the department earning the prestigious “**Best Practices**” certification
- **a leaner city operation**, eliminating several positions, and outsourcing accounting, building review and inspections, and code enforcement
- **complete financial and operational turnaround at Hawks Creek Golf Club**, turning a perennial money-loser into a profitable regional favorite destination
- the city’s bond rating, set by New York credit agencies, raised to “AA” -- the same rating as Fort Worth and Arlington
- continued strengthening of the relationship between your city government and the senior officers at NAS JRB Fort Worth
- financially, **the city has considerably less debt and greater cash reserves than six years ago**

The City of Westworth Village remains very strong financially. However, in being good stewards of the citizens’ money, it is imperative to be both cautious and realistic. The city’s two main sources of revenue -- *ad valorem* and sales tax – are projected and now budgeted to remain flat, with *ad valorem* revenue projected to slightly decrease, and sales tax revenue to be flat, over the prior year.

Now is the time to stay the course -- this is exactly why we have such robust cash reserves.

In short, the city is now financially mature. **However, it is more important than ever to be fiscally conservative in spending our citizens’ money, especially in the general fund. This budget reflects this new reality.**

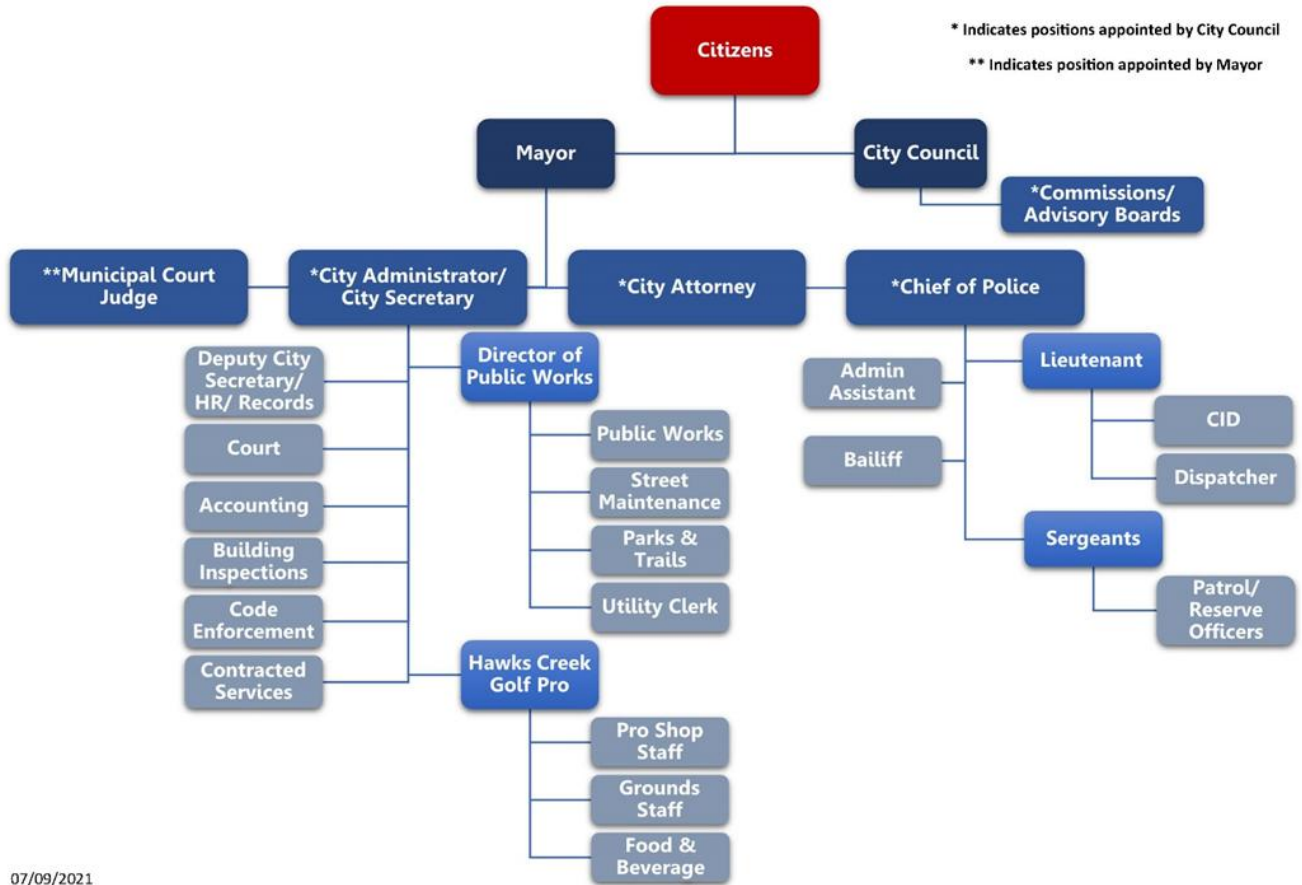


-Mayor Kelly Jones



L. Kelly Jones
 Mayor - City of Westworth Village
mayorjones@cityofwestworth.com
 City Hall: 817-710-2509 | Office: 817-348-0400

ORGANIZATIONAL CHART



07/09/2021

CITY COUNCIL AND ADMINISTRATION

L. Kelly Jones	Mayor
Phillip Poole	Council Place 1
Michael Dingman	Council Place 2
Teddy Berdan	Council Place 3
Robert Fitzgerald	Council Place 4
Halden Griffith	Council Place 5
Brandy Barrett Smith	City Administrator/ City Secretary
Kevin C. Reaves	Chief of Police

VISION

- Represent residents to honor the past, treasure the present, and responsibly shape the future.

MISSION STATEMENT

- Enhance the quality of life for our citizens through sound management, transparency, and wise stewardship of resources.

CITY AND COUNCIL GOALS

- Communication: Support and promote open, two-way communication between the city and its residents and businesses.
- Public Safety: Protect our residents and safeguard the city in order to improve quality of life.
- Responsibility: Be responsible stewards of public funds and property and act with integrity while meeting the needs of the community.
- Infrastructure: Invest in infrastructure necessary to ensure reliable and consistent service delivery.
- Zoning: Support orderly growth of the commercial district west of Kings Branch and maintain continuity of single-family neighborhoods across our residential zones.
- Community: Utilize our parks and gathering spaces to provide quality recreational opportunities and city planned events.

10-Year Projection Assumptions

The council, mayor, and staff have fiduciary responsibility to act prudently to manage the citizens' money and property that has been entrusted to them. Therefore, we annually adopt and follow our Public Funds Investment Act Policy as required by law. Additionally, we do not use non-recurring revenue to pay recurring expenses. Examples of non-recurring revenue include grants, gas well royalty payments, donations, and reserve funds retained from prior years.

Revenue Projections

1. These projections are based on conservative periodic annual sales tax increase of 1%, as the commercial district only has a few undeveloped commercial lots and in 2025, there was one new commercial construction project. Permits were issued to Braum's and it is expected to open by early FY2026, but no significant increase has been projected due to recently declining sales tax revenue.
2. *Ad valorem* taxes are conservatively budgeted due to changes that have been made by the state legislature and the changes in valuation practices by the Tarrant Area Appraisal District. Several large residential areas remain to be developed; all are privately owned. Over the last two years developers have approached the city regarding the Trinity Terrace lots (formerly Kite Farm) and the Canary Property lots, but no new developments have been approved.
3. Franchise fees continue to decline, as contracts expire and are not renewed, and legislative changes have reduced the amount utilities are required to pay in these fees.
4. Permit fees are dependent upon construction prices and market demands. At some point, the city will be fully built out, at which time there will be minimal fees in this area. Another point to be mindful of is state regulation of the allowable fees that can be charged to developers; these amounts continue to be decreased.
5. Municipal court revenue is dependent on multiple factors. The state has taken a more lax enforcement stance, allowing courts to seek compliance in areas that previously created fine revenue.
6. Other revenue sources include transfers from other funds to cover administrative cost (HR, building maintenance, storage, etc).

Expense Projections

1. Payroll is increased at a rate of three percent annually. This accounts for employee turnover and unknown COLA requirements. Employees' benefit cost are increased at a rate of two and a half percent annually; TMRS is projected based on payroll rate projections, as are Medicare, Social Security, etc.
2. Other expenses in each fund include known purchases to replace vehicles, routine maintenance, contract buyouts, and information technology upgrades. The Finance and Long-Range Planning Committee makes recommendations for future capital expenditure.
3. Water and sewer rates are increased by ten percent every other year, which should cover the increased cost to purchase those services. In addition, trash services are increased four percent annually to account for contract terms.
4. While not indicated on the ten-year projection, we currently anticipate using approximately \$8-9 million in cash reserves, plus a bond reissuance as our current bonds mature, to complete the citywide drainage plan. This drainage plan timetable could advance if we are successful in obtaining state and/or federal grants for the project.

This is only the third year that we have included a 10-year projection, and we anticipate it will continue to develop and improve over time. Citizen input is always appreciated and welcome!

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FUND BALANCES

	Beginning Bank Balance 10/1/2024	Current Bank Balance 9/1/2025	Beginning Reserve Fund Balance 10/1/2024	Current Reserve Fund Balance 9/1/2025	Current Total Fund Balance 9/1/2025	Proposed FY26 Budget 10/1/2025	Projected FY27 Beginning Balance 10/1/2026
GENERAL FUND							
Revenue						\$5,924,205	
Expenses						\$5,974,864	
Net Revenue	\$393,209	\$518,997	\$5,407,140	\$3,958,688	\$4,477,685	(\$50,659)	\$4,427,025
WATER FUND							
Revenue						\$2,060,956	
Expenses						\$2,087,638	
Net Revenue	\$323,126	\$363,310	\$1,508,128	\$1,551,573	\$1,914,883	(\$26,682)	\$1,888,201
CAPITAL FUND							
Revenue						\$487,000	
Expenses						\$60,000	
Net Revenue	\$451,039	\$78,539	\$697,693	\$128,780	\$207,319	\$427,000	\$634,319
CCPD							
Revenue						\$763,318	
Expenses						\$973,160	
Net Revenue	\$495,434	\$535,640	\$161,051	\$320,216	\$855,857	(\$209,842)	\$646,015
DEBT SERVICE							
Revenue						\$1,026,309	
Expenses						\$893,020	
Net Revenue	\$1,349	\$130,599	\$192,355	\$192,356	\$322,955	\$133,289	\$456,244
WRA							
Revenue						\$386,659	
Expenses						\$531,202	
Net Revenue	\$127,193	\$198,326	\$613,984	\$642,162	\$840,488	(\$144,543)	\$695,945
HAWKS CREEK							
Revenue						\$2,335,100	
Expenses						\$2,106,833	
Net Revenue	\$620,572	\$441,332	\$1,052,025	\$1,599,036	\$2,040,367	\$228,267	\$2,268,635
STREET FUND							
Revenue						\$381,659	
Expenses						\$337,136	
Net Revenue	\$347,760	\$483,158	\$0	\$0	\$483,158	\$44,523	\$527,681
TOTAL FUNDS							
Revenue						\$13,365,206	
Expenses						\$12,963,854	
Net Revenue	\$2,759,682	\$2,749,901	\$9,632,376	\$8,392,811	\$11,142,712	\$401,352	\$11,544,064

	Beginning Bank Balance	Current Bank Balance	Beginning Reserve Fund Balance	Current Reserve Fund Balance	Current Reserve Fund Balance	Proposed FY24 Budget	Projected FY25 Beginning Balance
	10/1/2024	9/1/2025	10/1/2024	9/1/2025	9/1/2025	10/1/2025	10/1/2026
GAS WELL ROYALTIES							
Revenue						\$ 175,000	
Expenses						\$ 175,000	
Net Revenue	\$ 337,172	\$ 290,896	\$ 2,147,427	\$ 2,245,802	\$2,536,699	\$ -	\$ 2,536,699
GRAND TOTAL							
Revenue						\$ 13,540,206	
Expenses						\$ 13,138,854	
Net Revenue	\$ 3,096,854	\$ 3,040,797	\$ 11,779,803	\$ 10,638,613	\$ 13,679,410	\$ 401,352	\$ 14,080,763

GOVERNMENTAL FUNDS

GENERAL FUND

The city uses a conservative approach to budgeting its revenue and expenses, as we are unable to predict emergencies, direct and indirect state mandates that negatively impact revenues, and commercial businesses and local growth. The two major sources of revenue for the General Fund are *ad valorem* and general sales taxes, making up 81% of city's total revenue. The remaining revenue is generated from franchise fees, permit fees, and court fines and fees.

- Sales tax revenue is dependent on the goods and services sold at Westworth Village businesses and is affected by our local retailers' successes and failures, area workforce stability, and the overall stability in the U.S. market. The sales tax rate in Tarrant County is 8.25%, of which **two cents of every sales dollar goes to Westworth Village**. One cent is used as revenue in the general fund, ½ cent is used to fund CCPD, ¼ cent for the street fund, and ¼ cent for economic development. We encourage everyone to support our local Westworth Village businesses - this increases sales tax revenue which helps keep property taxes low, and it increases local job opportunities.
- Ad Valorem tax revenue, also known as property taxes, is affected by state-imposed limitations on increases. The city only collects a small portion of your total property tax. The majority of the total amount collected goes to Tarrant County services and Fort Worth ISD. This budget is based on no change to the current *ad valorem* tax rate of \$0.475 per \$100 of appraised value. To view how Westworth Village *ad valorem* tax rates very favorably compare to other areas in Tarrant and surrounding counties, visit the tarranttaxinfo.com website.

General Fund revenue is used to fund the following public services:

- Administration
- Facilities
- Police
- Municipal Court
- Fire Protection/Prevention and Emergency Medical Services
- Library Services

Some key points of change affecting revenue this year include:

- Overall, general fund revenue is projected to be slightly less than last year due to flat sales tax projections, and slightly decreased *ad valorem* tax projections. We are also projecting a decrease in revenue from franchise fee and permit fees, mainly due to no new commercial construction plans, new state mandates, and a continued decline in construction.
- Sales tax revenue was projected using a rolling 12 months of prior actual sales tax. Looking historically at sales tax revenue, FY23 was seven percent over FY22, and FY24 was five percent over FY23. However, FY25 is expected to close at the same value as FY23. Therefore, sales forecasts remain flat in the coming year.
- Maintaining the current *ad valorem* tax rate based on the TAD estimated net property tax value of \$523,140,907. Changes in TAD valuation practices and generously accepted protest valuation decreases, coupled with the state legislation on property tax cuts, will inevitably impact the city into the future.

General Fund Revenue Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
REVENUE					
Franchise Fees	\$ 240,591	\$ 233,253	\$ 241,131	\$ 250,315	\$ 247,374
Permit Fees	\$ 133,250	\$ 99,350	\$ 99,250	\$ 100,350	\$ 99,250
Sales Tax	\$ 2,311,993	\$ 2,334,913	\$ 2,334,913	\$ 2,358,062	\$ 2,358,062
Additional Revenue	\$ 384,572	\$ 398,093	\$ 386,996	\$ 378,203	\$ 397,954
Court Fines & Fees	\$ 235,000	\$ 232,375	\$ 233,254	\$ 234,138	\$ 235,026
WRA Distribution	\$ 120,202	\$ 123,192	\$ 125,863	\$ 128,612	\$ 131,440
HC Apartment Fee	\$ -	\$ -	\$ -	\$ -	\$ -
Ad Valorem Tax	\$ 2,484,919	\$ 2,509,769	\$ 2,509,769	\$ 2,534,866	\$ 2,534,866
Misc Revenue	\$ 11,600	\$ 11,600	\$ 11,600	\$ 11,600	\$ 11,600
Total Revenue	\$ 5,922,127	\$ 5,942,545	\$ 5,942,776	\$ 5,996,147	\$ 6,015,573

Goals and Objectives:

Goal: Have diverse and adequate funding sources

1. **Objective:** Maintain revenues to not be overly reliant on a single source
2. **Objective:** Maintain a minimum of eight months' operating expenses in reserves

Goal: Operate the organization in a fiscally conservative manner

1. **Objective:** To adopt a tax rate equal to or less than the prior year
2. **Objective:** To increase the city's taxable value to decrease the overall tax burden

Performance Indicators:

Goal	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	% of sales tax to overall revenue	25%	25%	28%	30%	39%
1	% of <i>ad valorem</i> tax to overall revenue	42%	46%	42%	48%	42%
1	% of non tax revenue to overall revenue	33%	29%	30%	22%	19%
2	Months of operational expenses in General Fund reserves	11	11.5	12	12	12
3	Revenues exceeded expenses	Yes	Yes	Yes	Yes	Yes
3	M & O tax rate	\$0.23	\$0.24	\$0.34	\$0.30	\$0.31
4	Citywide taxable value	\$381,989,884	\$442,995,786	\$492,659,326	\$504,350,138	\$523,140,907

Administration Expenses

Administration expenses include payroll for four full-time positions. Payroll includes a three percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid benefit package which include insurance plans, health, and daycare spending accounts. The largest non-payroll expenses are debt payments and miscellaneous, which is composed primarily as sales tax payouts and professional services. Overall, there is little change in city administration expenses.

Administration Expense Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
EXPENSE					
<u>Administration</u>					
Payroll	\$ 534,921	\$ 551,604	\$ 567,244	\$ 583,348	\$ 599,928
Supplies	\$ 21,500	\$ 21,500	\$ 21,500	\$ 21,500	\$ 21,500
Training	\$ 20,000	\$ 19,500	\$ 19,500	\$ 20,000	\$ 22,000
Equipment	\$ 5,800	\$ 5,800	\$ 5,800	\$ 6,000	\$ 6,000
Professional Srv	\$ 228,000	\$ 213,000	\$ 213,000	\$ 213,000	\$ 213,000
Miscellaneous	\$ 744,047	\$ 670,454	\$ 676,873	\$ 683,357	\$ 692,406
Capital Expense	\$ 896,020	\$ 900,240	\$ 903,532	\$ 900,844	\$ 907,078
Information Tech	\$ 89,000	\$ 89,000	\$ 89,000	\$ 89,000	\$ 89,000
Total Expenses	\$ 2,539,288	\$ 2,471,097	\$ 2,496,450	\$ 2,517,049	\$ 2,550,913

Goals and Objectives:

Goal: Operate the organization in a fiscally conservative manner

1. **Objective:** Operate within the budgeted expenses set forth by the city council.

Goal: Distribute information adequately to the public

1. **Objective:** Compliance with state mandated requirements of posting notices
2. **Objective:** Increase use and users of the email/text notification system

Performance Indicators:

Goal	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	# of expense budget categories exceeded	8	6	4	4	4
2	Public Notice Compliance	100%	100%	100%	100%	100%
2	Open Records Response five days	98%	95%	93%	90%	98%
3	# of email/text notifications sent	75	102	177	75	100
3	# of email/text notification users	280	304	344	371	400

Facilities Expenses

Facilities expenses include payroll for one and a half full-time positions, including a 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts. These employees care for city-owned buildings, including routine building maintenance, daily utilities, insurance, and information technology. City Hall is 17 years old, and some items are showing wear. The roof was completely replaced in 2025. The carpet in most areas will need to be replaced. The equipment line routinely includes funds to replace air conditioner units at city hall when they are unrepairable. Our Public Works team does an excellent job of preventative maintenance work to keep our facilities in proper working order.

Facilities Expense Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
EXPENSE					
Facilities					
Payroll	\$ 100,202	\$ 103,192	\$ 105,863	\$ 108,612	\$ 111,440
Supplies	\$ 93,000	\$ 93,000	\$ 93,000	\$ 98,000	\$ 98,000
Equipment	\$ 100,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Professional Srv	\$ 22,000	\$ 22,000	\$ 22,000	\$ 25,000	\$ 25,000
Miscellaneous	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Insurance	\$ 75,038	\$ 75,413	\$ 75,790	\$ 76,169	\$ 76,550
Information Tech	\$ 72,000	\$ 72,000	\$ 75,000	\$ 75,000	\$ 75,000
Total Expenses	\$ 465,739	\$ 449,104	\$ 455,153	\$ 466,280	\$ 469,490

Goals and Objectives:

Goal: Extend the life expectancy of city building assets

1. **Objective:** Perform quarterly inspections of city HVAC units
2. **Objective:** Annual inspection of buildings

Performance Indicators:

Goal	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Number of HVAC inspections	4	4	8	10	4
2	Number of citywide building inspections	2	2	6	4	4

Police Expenses

Police services are funded from two revenue sources: General Fund and Crime Control and Prevention District funds. The expenses listed below are funded from the General Fund, and are broken down into two expense categories: Administration and Operations. Expenses include payroll for the chief, lieutenant, fourteen full-time officers, two civilian employees, one unfunded police position, and a small portion of a general mechanic position. Payroll includes a three percent cost of living, and one percent earned merit adjustment discretionary with the chief, certification pay for police officers, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

Police Expense Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
EXPENSE					
Police					
Payroll	\$ 1,727,451	\$ 1,774,557	\$ 1,823,044	\$ 2,087,137	\$ 2,068,802
Supplies	\$ 8,450	\$ 8,450	\$ 8,450	\$ 8,450	\$ 8,450
Training	\$ 33,250	\$ 33,250	\$ 35,250	\$ 35,250	\$ 35,250
Equipment	\$ 38,300	\$ 38,300	\$ 38,300	\$ 38,300	\$ 38,300
Professional Services	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Miscellaneous	\$ 192,209	\$ 195,857	\$ 199,585	\$ 203,396	\$ 205,765
Insurance	\$ 25,500	\$ 26,010	\$ 26,530	\$ 27,061	\$ 27,602
Vehicle	\$ 66,662	\$ 67,129	\$ 67,600	\$ 68,076	\$ 68,557
Information Tech	\$ 68,663	\$ 109,000	\$ 69,340	\$ 69,683	\$ 70,030
Total Expenses	\$ 2,163,485	\$ 2,255,552	\$ 2,271,100	\$ 2,540,353	\$ 2,525,756

Goals and Objectives:

Goal: Increase public safety and security

1. **Objective:** Hire and retain professional individuals to serve the needs of the community
2. **Objective:** Provide required training to obtain as well maintain state license and Emergency Care Attendant (ECA) certifications

Goal: Meet the needs of citizens and solve problems within community

3. **Objective:** Reduce response time to priority one calls for service
4. **Objective:** Respond to crisis and emergency situations with appropriate training, equipment, and supplies
5. **Objective:** Reduce traffic crashes and traffic concerns

Goal: Increase the amount of proactive neighborhood and business patrols

6. **Objective:** Increase the number of detectives assigned to the Criminal Investigations Unit

Goal: Provide accountably, professionalism, and transparency in police services

7. **Objective:** Establish professional police management practices

8. **Objective:** Maintain Texas Best Practices Recognition

Performance Indicators:

Goal	Indicator	FY 2022 Actual	FY 2023 Actual	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Total response time	7:09	6:56	7:00	5:00	5:00
1, 3	Priority 1 response time	4:54	5:34	5:00	5:00	5:00
6	Criminal investigation assigned cases	373	220	300	300	300
6	Criminal investigation case clearance	65.09%	64%	73%	73%	73%
1, 6	Total cases	580	400	400	400	400
6	Total case clearance	86.00%	84%	61.00%	65%	67%
2, 4	Estimated total training hours	1658	2021.5	1684.5	2000	2000
7	Department policies implemented/Reviewed	12	27	30	20	20
5	Assigned Enforcements	985	784	435	700	700
8	Texas Best Practices standards met	100%	100%	100%	100%	100%
5	Traffic Crashes / Reports	130/90	135/72	130/65	130/	100/

Municipal Court Expenses

Municipal court expenses include payroll and contract services for one full-time employee, municipal judges, prosecutor, and Spanish translator. Payroll includes a three percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid insurance benefit.

Municipal Court Expense Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
EXPENSE					
Court					
Payroll	\$ 89,915	\$ 99,172	\$ 102,120	\$ 105,083	\$ 108,132
Supplies	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,800
Training	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700
Equipment	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Professional Services	\$ 49,200	\$ 51,200	\$ 53,000	\$ 53,000	\$ 56,000
Capital Expense	\$ 4,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 4,000
Information Tech	\$ 47,200	\$ 47,402	\$ 47,606	\$ 47,812	\$ 48,020
Total Expenses	\$ 195,915	\$ 204,374	\$ 209,326	\$ 212,495	\$ 222,152

Goals and Objectives:

Goal: Provide proactive court education to the public and local law enforcement

1. **Objective:** Provide the community with public education events and information
2. **Objective:** Provide educational training for local law enforcement

Goal: Maintain a Court of Record

1. **Objective:** Comply with Office of Court Administration reporting standards

Performance Indicators:

Goals	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Public Education Activities	1	1	2	1	1
2	Local Law Enforcement Education Events	2	2	3	2	2
3	OCA Compliance	100%	100%	100%	100%	100%

Fire & EMS Expenses

Fire & EMS expenses cover our contract with the City of Fort Worth for both fire and ambulance (EMS) services. Fort Worth recently took over MedStar and has issued new contracts to MedStar member cities. The fire contract covers all fire protection, marshal, and plan review services for the city from the four Fort Worth fire stations, all within five miles of Westworth Village. **Due to our police department providing trained emergency first responder service, our citizens enjoy an approximately \$300,000 per year discount on our fire services contract with Fort Worth.** The EMS contract will cover all ambulance services and will be billed by Fort Worth for actual usage based on a per hour cost analysis of the whole system. Fort Worth EMS costs are currently expected to significantly increase in future fiscal years. Our first responder program will have no impact on the EMS contract.

Fire Protection and Prevention Expense Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
EXPENSE					
FIRE & EMS Contracts					
FW Fire Contract	\$ 372,536	\$ 383,712	\$ 395,223	\$ 407,080	\$ 419,292
FW EMS Contract	\$ 100,000	\$ 150,000	\$ 165,000	\$ 181,500	\$ 199,650
Total Expenses	\$ 472,536	\$ 533,712	\$ 560,223	\$ 588,580	\$ 618,942

Goals and Objectives:

Goal: Provide efficient and cost-effective contract services.

1. **Objective:** Maintain a fire service contract, with our police department providing emergency first responder service for a significant price reduction.
2. **Objective:** Maintain a EMS service contract, with our police department providing emergency first responder services, licensed under the EMS medical director.

Performance Indicators:

Goals	Indicator	FY 2022 Actual	FY 2023 Actual	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Per Capita Cost of Fire Services	\$117	\$92	\$94	\$133	\$163
1	# of Fort Worth Fire responses for structure fires	3	5	2	1	0
1	Fort Worth Fire Service Level	3 (60%)	3 (60%)	3 (60%)	3 (60%)	3 (60%)
2	EMS Unit Hour Cost	N/A	N/A	N/A	\$102.91	\$139.08
2	EMS Unit Hours Used	N/A	N/A	N/A	341	584

Library Expenses

Library expenses are based on the city's collaboration with the City of Fort Worth Library System. This reimbursement program allows Westworth Village citizens to obtain a nonresident library card from the City of Fort Worth library system and submit the receipt for a credit to be applied on their utility invoice, or a check to be issued to those without utility accounts. This collaboration also grants the Fort Worth Library access to the community room to plan events and activities.

In FY2026 we added a Tool Library, that contains household tools for citizens to check out and return. At the time this budget was published the details of the concept were still being finalized by the city council. Ongoing costs will be minimal to maintain, repair, or replace damaged, lost, or stolen items.

Library Expense Overview

	Budget 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
EXPENSE					
<u>Library</u>					
FW Library Card Reim	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Tool Library	\$ 10,000	\$ 1,750	\$ 1,250	\$ 1,750	\$ 1,250
Total Expenses	\$ 10,200	\$ 1,950	\$ 1,450	\$ 1,950	\$ 1,450

Goals and Objectives:

Goal: Increase the public's awareness of the library card reimbursement program & new tool library program for Westworth Village Citizens.

1. **Objective:** Advertise the programs quarterly through the newsletter and email/text system
2. **Objective:** Work with the City of Fort Worth Library system to bring quality program to Westworth Village facilities
3. **Objective:** Establish and maintain a tool library for citizens to check out equipment and hand tools.

Performance Indicators:

Goals	Indicator	FY 2022 Actual	FY 2023 Actual	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Number of Library Card Reimbursements	1	2	1	3	5
1	Number of Program Advertisements	2	0	0	2	2
2	Number of Library Programs held in city Facilities	0	0	0	0	1
3	Number of citizens utilizing the tool library	N/A	N/A	N/A	N/A	100

General Fund Details:

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Revenue				
	Franchise Fees			
01-500-510001	Waste Collection	\$ 15,000	\$ 15,000	\$ 15,000
01-500-510002	Electric	\$ 75,000	\$ 60,000	\$ 60,000
01-500-510003	Gas	\$ 28,000	\$ 28,000	\$ 28,000
01-500-510004	Telecom	\$ 5,000	\$ 5,000	\$ 5,000
01-500-510006	Charter Cable	\$ 10,000	\$ 10,000	\$ 10,000
01-500-510008	Water/Sewer	\$ 87,591	\$ 95,253	\$ 103,131
01-500-510009	Cell Tower Lease	\$ 20,000	\$ 20,000	\$ 20,000
	Total Franchise Fees	\$ 240,591	\$ 233,253	\$ 241,131
	Permit Fees			
01-500-515001	Building	\$ 75,000	\$ 50,000	\$ 50,000
01-500-515002	Mechanical	\$ 4,000	\$ 4,000	\$ 4,000
01-500-515003	Grease Trap	\$ 7,000	\$ 7,000	\$ 7,000
01-500-515004	Electrical	\$ 5,000	\$ 4,000	\$ 4,000
01-500-515005	Plumbing	\$ 8,000	\$ 5,000	\$ 5,000
01-500-515006	Cert. of Occupancy	\$ 4,000	\$ 4,000	\$ 4,000
01-500-515007	Plat Fees	\$ -	\$ -	\$ -
01-500-515008	Plan Review	\$ 25,000	\$ 20,000	\$ 20,000
01-500-515009	Garage Sale/Misc	\$ 250	\$ 250	\$ 250
01-500-515010	Solicitor	\$ -	\$ 100	\$ -
01-500-515012	Contractor registration	\$ 5,000	\$ 5,000	\$ 5,000
	Total Permit Fees	\$ 133,250	\$ 99,350	\$ 99,250
	Sales Tax			
01-500-520000	General Sales Tax	\$ 2,291,993	\$ 2,314,913	\$ 2,314,913
01-500-520003	Econ. Dev. Sales Tax			
01-500-520006	Mixed Beverage Tax	\$ 20,000	\$ 20,000	\$ 20,000
	Total Sales Tax	\$ 2,311,993	\$ 2,334,913	\$ 2,334,913
	Additional Revenue			
01-500-525002	CCPD Disbursement	\$ 20,000	\$ 20,000	\$ 20,000
01-500-525003	TexPool Interest	\$ 75,000	\$ 75,000	\$ 50,000
01-500-525004	Money Market Interest	\$ -	\$ -	\$ -
01-500-525005	HCGC Disbursement	\$ 20,000	\$ 20,000	\$ 20,000
01-500-525006	Street/Stormwater Disbursement	\$ 40,000	\$ 40,000	\$ 40,000
01-500-525007	Other interest	\$ -	\$ -	\$ -
01-500-525009	Water Disbursement	\$ 154,572	\$ 168,093	\$ 181,996
01-500-525011	TexSTAR Interest	\$ 75,000	\$ 75,000	\$ 75,000
01-500-525012	LOGIC interest	\$ -	\$ -	\$ -
	Total Additional Revenue	\$ 384,572	\$ 398,093	\$ 386,996

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Revenue				
	Court Fines & Fees			
01-500-530001	Fines	\$ 175,000	\$ 175,875	\$ 176,754
01-500-530002	Admin Fees	\$ 5,000	\$ 4,000	\$ 4,000
01-500-530003	Capias Fees/Warrants	\$ 5,000	\$ 5,000	\$ 5,000
01-500-530005	Child Safety	\$ 3,000	\$ 1,000	\$ 1,000
01-500-530006	Court-Time Pay (City)	\$ 500	\$ 500	\$ 500
01-500-530007	Court-Time Pay (Court)	\$ 2,000	\$ 1,000	\$ 1,000
01-500-530008	Court-FTA	\$ 500	\$ 1,000	\$ 1,000
01-500-530009	Court Security	\$ 10,000	\$ 10,000	\$ 10,000
01-500-530010	Contract Service- Westover	\$ 24,000	\$ 24,000	\$ 24,000
01-500-530014	Court Technology	\$ 10,000	\$ 10,000	\$ 10,000
	Total Court Fines & Fees	\$ 235,000	\$ 232,375	\$ 233,254
	WRA Distribution			
01-500-545000	WRA Salary Reim	\$ 120,202	\$ 123,192	\$ 125,863
	Total WRA Distribution	\$ 120,202	\$ 123,192	\$ 125,863
	Ad Valorem Tax			
01-500-555000	Ad Valorem Tax	\$ 2,484,919	\$ 2,509,769	\$ 2,509,769
	Total Ad Valorem Tax	\$ 2,484,919	\$ 2,509,769	\$ 2,509,769
	MISC Revenue			
01-500-565001	Misc Revenue	\$ 5,000	\$ 5,000	\$ 5,000
01-500-565002	Jail Usage	\$ -	\$ -	\$ -
01-500-565003	Accident Reports	\$ 500	\$ 500	\$ 500
01-500-565004	Pet Registration	\$ 100	\$ 100	\$ 100
01-500-565007	Park Rentals	\$ 6,000	\$ 6,000	\$ 6,000
01-500-565013	Jet Donations	\$ -	\$ -	\$ -
	Total MISC Revenue	\$ 11,600	\$ 11,600	\$ 11,600
Total General Fund Revenue		\$ 5,922,127	\$ 5,942,545	\$ 5,942,776

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
Administration				
	Payroll			
01-600-610001	Salaries	\$ 383,455	\$ 394,959	\$ 406,807
01-600-610002	TMRS Retirement	\$ 48,404	\$ 51,309	\$ 52,789
01-600-610003	Workers' Compensation	\$ 977	\$ 1,000	\$ 1,000
01-600-610004	Unemployment Comp	\$ 576	\$ 576	\$ 576
01-600-610005	Group Health Insurance	\$ 76,800	\$ 78,720	\$ 80,688
01-600-610006	Medicare	\$ 5,619	\$ 5,788	\$ 5,962
01-600-610007	Social Security	\$ -	\$ -	\$ -
01-600-610008	Overtime	\$ 3,250	\$ 3,412	\$ 3,583
01-600-610009	Car/Cell Phone Allowance	\$ 840	\$ 840	\$ 840
01-600-610013	Tuition Reimbursement	\$ 15,000	\$ 15,000	\$ 15,000
01-600-610025	Retirement Stipend	\$ -	\$ -	\$ -
	Total Payroll	\$ 534,921	\$ 551,604	\$ 567,244
	Supplies			
01-600-615001	Office Supplies	\$ 6,000	\$ 6,000	\$ 6,000
01-600-615003	Printing	\$ 2,500	\$ 2,500	\$ 2,500
01-600-615004	Postage	\$ 3,000	\$ 3,000	\$ 3,000
01-600-615005	Election Expenses	\$ 10,000	\$ 10,000	\$ 10,000
01-600-615045	Vending	\$ -	\$ -	\$ -
	Total Supplies	\$ 21,500	\$ 21,500	\$ 21,500
	Training			
01-600-620001	Training	\$ 10,000	\$ 10,000	\$ 10,000
01-600-620002	Dues & Memberships	\$ 4,500	\$ 4,500	\$ 4,500
01-600-620003	Notice & Publications	\$ 2,500	\$ 2,500	\$ 2,500
01-600-620005	Community Activities	\$ 3,000	\$ 2,500	\$ 2,500
	Total Training	\$ 20,000	\$ 19,500	\$ 19,500
	Equipment			
01-600-625002	Equipment & Repair	\$ 1,000	\$ 1,000	\$ 1,000
01-600-625004	Equipment Maintenance	\$ 4,800	\$ 4,800	\$ 4,800
01-600-625005	Maintenance Agreement	\$ -	\$ -	\$ -
	Total Equipment	\$ 5,800	\$ 5,800	\$ 5,800
	Professional Services			
01-600-630002	Legal & Professional	\$ 100,000	\$ 100,000	\$ 100,000
01-600-630005	Accounting and Audit Expense	\$ 76,000	\$ 76,000	\$ 76,000
01-600-630006	Inspection Expense	\$ 50,000	\$ 35,000	\$ 35,000
01-600-630011	Emergency Management	\$ 2,000	\$ 2,000	\$ 2,000
	Total Professional Service	\$ 228,000	\$ 213,000	\$ 213,000

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
	Miscellaneous			
01-600-635001	Misc Expense	\$ 16,000	\$ 16,000	\$ 16,000
01-600-635002	Mayor/Council	\$ 7,500	\$ 7,500	\$ 7,500
01-600-635007	Employee Bond	\$ 480	\$ 480	\$ 480
01-600-635012	Street Sales Tax	\$ 381,276	\$ 385,089	\$ 388,940
01-600-635017	FW Transportation Authority	\$ 950	\$ 1,000	\$ 1,000
01-600-635018	Enviromental Cleanup	\$ 3,500	\$ 3,500	\$ 3,500
01-600-635019	Economic Dev Sales Tax (WRA)	\$ 381,276	\$ 385,089	\$ 388,940
01-600-635021	WS 380 Agreement Payments	\$ 80,000	\$ -	\$ -
	Total Miscellaneous	\$ 870,982	\$ 798,658	\$ 806,360
	Capital Expense			
01-600-650002	Bond Payments	\$ 891,020	\$ 895,240	\$ 898,532
01-600-650003	Equipment Rental	\$ 5,000	\$ 5,000	\$ 5,000
	Total Capital Expense	\$ 896,020	\$ 900,240	\$ 903,532
	Information Technology			
01-600-660004	Third Party Provider	\$ 24,000	\$ 24,000	\$ 24,000
01-600-660005	Maintenance Contracts	\$ 45,000	\$ 45,000	\$ 45,000
01-600-660006	Equip/Software Purchase	\$ 20,000	\$ 20,000	\$ 20,000
	Total Information Tech	\$ 89,000	\$ 89,000	\$ 89,000
TOTAL ADMINISTRATION		\$ 2,666,223	\$ 2,599,301	\$ 2,625,936
Facilities				
01-601-610001	Salaries	\$ 64,111	\$ 66,035	\$ 68,016
01-601-610002	TMRS Retirement	\$ 6,306	\$ 6,892	\$ 7,090
01-601-610003	Workers' Compensation	\$ 2,146	\$ 2,146	\$ 2,146
01-601-610004	Unemployment Comp	\$ 288	\$ 288	\$ 288
01-601-610005	Group Health Insurance	\$ 19,200	\$ 19,680	\$ 20,172
01-601-610006	Medicare	\$ 977	\$ 977	\$ 977
01-601-610007	Social Security	\$ 1,046	\$ 1,046	\$ 1,046
01-601-610008	Overtime	\$ 3,245	\$ 3,245	\$ 3,245
01-601-610009	Car/Cell Phone Allowance	\$ -	\$ -	\$ -
01-601-610011	Certification Pay	\$ -	\$ -	\$ -
01-601-610013	Holiday Pay	\$ 2,884	\$ 2,884	\$ 2,884
01-601-610025	Retirement Stipend	\$ -	\$ -	\$ -
	Total Payroll	\$ 100,202	\$ 103,192	\$ 105,863

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
	Supplies			
01-601-615005	Electric-General	\$ 40,000	\$ 40,000	\$ 40,000
01-601-615006	Water-General	\$ 7,000	\$ 7,000	\$ 7,000
01-601-615007	Gas-General	\$ 6,000	\$ 6,000	\$ 6,000
01-601-615008	Telephone-General	\$ 20,000	\$ 20,000	\$ 20,000
01-601-615026	Street Lighting	\$ 20,000	\$ 20,000	\$ 20,000
	Total Supplies	\$ 93,000	\$ 93,000	\$ 93,000
	Equipment			
01-601-625014	Building Maintenance	\$ 100,000	\$ 80,000	\$ 80,000
	Total Equipment	\$ 100,000	\$ 80,000	\$ 80,000
	Professional Services			
01-601-630008	Janitorial Services	\$ 22,000	\$ 22,000	\$ 22,000
01-601-630017	Lawn & Roadside Maintenance	\$ -	\$ -	\$ -
	Total Professional Services	\$ 22,000	\$ 22,000	\$ 22,000
	Miscellaneous			
01-601-635001	Miscellaneous	\$ 1,000	\$ 1,000	\$ 1,000
01-601-635002	City Entrance Bldg Signage	\$ -	\$ -	\$ -
01-601-635003	F-18 Jet Repairs and Maintenance	\$ 2,500	\$ 2,500	\$ 2,500
	Total Miscellaneous	\$ 3,500	\$ 3,500	\$ 3,500
	Insurance			
01-601-645001	Error/Omission Insurance	\$ 7,504	\$ 7,541	\$ 7,579
01-601-645002	General Liability	\$ 4,502	\$ 4,525	\$ 4,547
01-601-645003	Vehicle Insurance	\$ 13,007	\$ 13,072	\$ 13,137
01-601-645004	Real/Pers Property	\$ 30,015	\$ 30,165	\$ 30,316
01-601-645005	Mobile Equipment	\$ 10,005	\$ 10,055	\$ 10,105
01-601-645006	Cyber Security	\$ 10,005	\$ 10,055	\$ 10,105
	Total Insurance	\$ 75,038	\$ 75,413	\$ 75,790
	Information Tech			
01-601-660004	Third Party Provider	\$ 42,000	\$ 42,000	\$ 45,000
01-601-660006	Equip/Software Purch/Maint	\$ 30,000	\$ 30,000	\$ 30,000
	Total Information Tech	\$ 72,000	\$ 72,000	\$ 75,000
TOTAL FACILITIES		\$ 465,739	\$ 449,104	\$ 455,153

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
Police				
	Payroll			
01-603-610001	Salaries	\$ 1,126,433	\$ 1,160,226	\$ 1,195,033
01-603-610002	TMRS Retirement	\$ 158,376	\$ 162,748	\$ 167,252
01-603-610003	Workers' Compensation	\$ 30,649	\$ 31,569	\$ 32,516
01-603-610004	Unemployment Comp	\$ 1,872	\$ 1,928	\$ 1,986
01-603-610005	Group Health Insurance	\$ 249,600	\$ 255,840	\$ 262,236
01-603-610006	Medicare	\$ 17,061	\$ 17,572	\$ 18,100
01-603-610007	FICA- Social Security	\$ 1,872	\$ 1,872	\$ 1,872
01-603-610008	Overtime Pay	\$ 40,433	\$ 41,646	\$ 42,896
01-603-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
01-603-610010	Car Allowance	\$ 6,000	\$ 6,000	\$ 6,000
01-603-610011	Certification Pay	\$ 68,200	\$ 68,200	\$ 68,200
01-603-610013	Holiday Pay	\$ 26,955	\$ 26,955	\$ 26,955
01-603-610014	Cover CCPD salary overages	\$ -	\$ -	\$ -
01-603-610015	STEP Grant	\$ -	\$ -	\$ -
	Total Payroll	\$ 1,727,451	\$ 1,774,557	\$ 1,823,044
	Supplies			
01-603-615001	Office Supplies	\$ 5,000	\$ 5,000	\$ 5,000
01-603-615002	Supplies	\$ 2,000	\$ 2,000	\$ 2,000
01-603-615003	Printing	\$ 850	\$ 850	\$ 850
01-603-615004	Postage	\$ 600	\$ 600	\$ 600
	Total Supplies	\$ 8,450	\$ 8,450	\$ 8,450
	Training			
01-603-620001	Training	\$ 30,000	\$ 30,000	\$ 32,000
01-603-620002	Dues & Memberships	\$ 3,000	\$ 3,000	\$ 3,000
01-603-620003	Notices & Publications	\$ 250	\$ 250	\$ 250
	Total Training	\$ 33,250	\$ 33,250	\$ 35,250
	Equipment			
01-603-625002	Equipment & Repair	\$ 30,000	\$ 30,000	\$ 30,000
01-603-625006	Maintenance Contracts	\$ 1,300	\$ 1,300	\$ 1,300
01-603-625008	Maint Radio/Radar	\$ 7,000	\$ 7,000	\$ 7,000
01-603-625009	Jail Maint & Communication			
	Total Equipment	\$ 38,300	\$ 38,300	\$ 38,300

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
	Professional Services			
01-603-630002	Legal & Professional	\$ 3,000	\$ 3,000	\$ 3,000
	Total Professional Services	\$ 3,000	\$ 3,000	\$ 3,000
	Miscellaneous			
01-603-635009	Jail Food			
01-603-635010	Lab Charges	\$ 25,750	\$ 26,523	\$ 27,318
01-603-635011	Animal Control	\$ 6,500	\$ 6,500	\$ 6,500
01-603-635029	Contract Services	\$ 159,959	\$ 162,834	\$ 165,767
	Total Miscellaneous	\$ 192,209	\$ 195,857	\$ 199,585
	Insurance			
01-603-645007	Law Enforcment Liability	\$ 25,500	\$ 26,010	\$ 26,530
	Total Insurance	\$ 25,500	\$ 26,010	\$ 26,530
	Vehicle Expense			
01-603-640001	Gasoline	\$ 46,662	\$ 47,129	\$ 47,600
01-603-640002	Vehicle/Equip Maint	\$ 20,000	\$ 20,000	\$ 20,000
	Total Vehicle Expense	\$ 66,662	\$ 67,129	\$ 67,600
	Information Tech			
01-603-660004	Third Party Provider	\$ 33,663	\$ 34,000	\$ 34,340
01-603-660005	Maintenance Contracts			
01-603-660006	Equip/Software Purch/Maint	\$ 35,000	\$ 75,000	\$ 35,000
	Total Information Tech	\$ 68,663	\$ 109,000	\$ 69,340
TOTAL POLICE		\$ 2,163,485	\$ 2,255,552	\$ 2,271,100
Court				
	Payroll			
01-604-610001	Salaries	\$ 61,800	\$ 69,556	\$ 71,643
01-604-610002	TMRS Retirement	\$ 7,719	\$ 8,688	\$ 8,948
01-604-610003	Workers' Compensation	\$ 156	\$ 160	\$ 165
01-604-610004	Unemployment Comp	\$ 144	\$ 148	\$ 153
01-604-610005	Group Health Insurance	\$ 19,200	\$ 19,680	\$ 20,172
01-604-610006	Medicare	\$ 896	\$ 939	\$ 1,039
01-604-610008	Overtime	\$ -	\$ -	\$ -
01-604-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
	Total Payroll	\$ 89,915	\$ 99,172	\$ 102,120

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
	Supplies			
01-604-615001	Office Supplies	\$ 1,100	\$ 1,100	\$ 1,100
01-604-615003	Printing	\$ 500	\$ 500	\$ 500
01-604-615004	Postage	\$ 800	\$ 800	\$ 800
	Total Supplies	\$ 2,400	\$ 2,400	\$ 2,400
	Training			
01-604-620001	Training	\$ 1,500	\$ 1,500	\$ 1,500
01-604-620002	Dues & Memberships	\$ 600	\$ 600	\$ 600
01-604-620004	Judge Seminar Expense	\$ 600	\$ 600	\$ 600
	Total Training	\$ 2,700	\$ 2,700	\$ 2,700
	Equipment			
01-604-625013	Office Equipment	\$ 500	\$ 500	\$ 500
	Total Equipment	\$ 500	\$ 500	\$ 500
	Professional Services			
01-604-630009	Judge & Associate Judge	\$ 23,200	\$ 23,200	\$ 25,000
01-604-630010	Magistrate & Juror Fee	\$ 3,000	\$ 3,000	\$ 3,000
01-604-630011	Prosecutor	\$ 20,000	\$ 22,000	\$ 22,000
01-604-630012	Translator	\$ 3,000	\$ 3,000	\$ 3,000
	Total Professional Services	\$ 49,200	\$ 51,200	\$ 53,000
	Capital Expense			
01-604-650002	Court Security	\$ 4,000	\$ 1,000	\$ 1,000
	Total Capital Expense	\$ 4,000	\$ 1,000	\$ 1,000
	Information Tech			
01-604-660004	Third Party Provider	\$ 20,200	\$ 20,402	\$ 20,606
01-604-660005	Maintenance Contracts	\$ 22,000	\$ 22,000	\$ 22,000
01-604-660006	Equip/Software Purch/Maint	\$ 5,000	\$ 5,000	\$ 5,000
	Total Information Tech	\$ 47,200	\$ 47,402	\$ 47,606
TOTAL COURT		\$ 195,915	\$ 204,374	\$ 209,326

ACCT		BUDGET 2026	Projected 2027	Projected 2028
General Fund Expenses				
Fire & EMS Services - contracted from Fort Worth				
FW Fire and EMS Contracts				
01-605-635102	City of Fort Worth Fire Contract	\$ 372,536	\$ 383,712	\$ 395,223
01-605-635103	City of Fort Worth EMS Contract	\$ 100,000	\$ 150,000	\$ 165,000
Total FW Fire and EMS Contracts		\$ 472,536	\$ 533,712	\$ 560,223
TOTAL Fire & EMS Services - contracted from Fort Worth		\$ 472,536	\$ 533,712	\$ 560,223
Library				
FW Library Card Program				
01-608-620002	Dues & Memberships	\$ 200	\$ 200	\$ 200
Total Training		\$ 200	\$ 200	\$ 200
Tool Library				
01-608-625002	Tool Purchases	\$ 7,000	\$ 1,000	\$ 500
01-608-625003	Tool Repair	\$ 500	\$ 500	\$ 500
01-608-615002	Office Supplies	\$ 2,500	\$ 250	\$ 250
Total Tool Library		\$ 10,000	\$ 1,750	\$ 1,250
Total Library		\$ 10,200	\$ 1,950	\$ 1,450
Total General Fund Expenses		\$ 5,974,099	\$ 6,043,993	\$ 6,123,188
Net General Fund impact to Reserve funds		(51,972)	(101,449)	(180,412)

CAPITAL FUND

This account is funded by investments held in Texpool and TexStar, including interest, alleyway reimbursement payments, TAP grant reimbursements, as well as transfers from the street fund, storm water fees, and gas well royalties. Expenses for capital improvement projects are typically planned in advance, complying with the city's approved long-range plans and with city council approval, unless an emergency repair is required.

Capital Fund Overview

	Budget	Projected	Projected	Projected	Projected
	2026	2027	2028	2029	2030
Capital Revenue					
Additional Revenue	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Misc Revenue	\$ 485,000	\$ 485,000	\$ 510,000	\$ 510,000	\$ 535,000
Total Revenue	\$ 487,000	\$ 487,000	\$ 512,000	\$ 512,000	\$ 537,000
Capital Expenses					
Professional Service	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Capital Projects	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Total Expenses	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000

Capital Fund Details:

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Capital Revenue				
	Additional Revenue			
04-500-525004	Texpool Interest	\$ 2,000	\$ 2,000	\$ 2,000
04-500-525011	TexStar Interest	\$ -	\$ -	\$ -
	Total Additional Revenue	\$ 2,000	\$ 2,000	\$ 2,000
	Miscellaneous Revenue			
04-500-565012	Alleyway Reimbursements	\$ 10,000	\$ 10,000	\$ 10,000
04-500-565024	Transfer in (Street Repairs)	\$ 150,000	\$ 150,000	\$ 175,000
04-500-565052	Transfer in (Storm Water Fees)	\$ 150,000	\$ 150,000	\$ 150,000
04-500-565998	Transfer In (Gas Royalties)	\$ 175,000	\$ 175,000	\$ 175,000
	Total Additional Revenue	\$ 485,000	\$ 485,000	\$ 510,000
Total Capital Revenue		\$ 487,000	\$ 487,000	\$ 512,000
Capital Expenses				
	Professional Services			
04-640-630001	Engineering Fees	\$ 60,000	\$ 60,000	\$ 60,000
	Total Professional Services	\$ 60,000	\$ 60,000	\$ 60,000
PENDING Finance/Long Range Planning Committee Forecasting				
	Capital Expenses			
04-640-650022	Street Re-paving County Projects	\$ -	\$ -	\$ -
04-640-650035	Pecan/Sky Acre	\$ -	\$ -	\$ -
04-640-650037	Kay Lane Street / Infrastructure	\$ -	\$ -	\$ -
	City Sidewalk corrections Sunset etc	\$ -	\$ -	\$ -
	Smallwood Lane	\$ -	\$ -	\$ -
	Waggoner Lane	\$ -	\$ -	\$ -
	Red Bird Lane	\$ -	\$ -	\$ -
	Stormwater improvement project	\$ -	\$ -	\$ -
	City Parks	\$ -	\$ -	\$ -
	Total Capital Expenses	\$ -	\$ -	\$ -
Total Capital Expenses		\$ 60,000	\$ 60,000	\$ 60,000
Net Total Capital Projects		\$ 427,000	\$ 427,000	\$ 452,000

CRIME CONTROL & PREVENTION DISTRICT FUND

Crime Control and Prevention District is funded by a ½ cent citizen-authorized sales tax. The current sales tax is scheduled to expire on September 30, 2044, and must be placed on the ballot for a re-authorization vote every 20 years; therefore, it will be on the May 2044 ballot. Expenses are restricted, and this account typically funds five full-time police positions, police vehicle purchases, uniforms, community relations activities, and various equipment maintenance contracts. Payroll includes a three percent cost of living and one percent earned merit adjustment discretionary with the chief, certification pay for police officers, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

Crime Control and Prevention District Fund Overview

	BUDGET	Projected	Projected	Projected	Projected
	2026	2027	2028	2029	2030
CCPD Revenue					
Revenue	\$ 762,552	\$ 770,178	\$ 777,880	\$ 785,658	\$ 793,515
Additional Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 762,552	\$ 770,178	\$ 777,880	\$ 785,658	\$ 793,515
CCPD Expenses					
Payroll	\$ 620,040	\$ 648,034	\$ 664,223	\$ 680,803	\$ 697,868
Equipment	\$ 215,400	\$ 81,000	\$ 81,000	\$ 231,000	\$ 86,000
Professional Service	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Misc	\$ 33,000	\$ 33,750	\$ 33,750	\$ 33,750	\$ 33,750
Total Expenses	\$ 883,440	\$ 782,784	\$ 798,973	\$ 965,553	\$ 837,618

Goals and Objectives:

(see Police Fund Goals and Objectives)

Performance Indicators:

(see Police Fund Performance Indicators)

Crime Control and Prevention Districts Fund Details

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Crime Control & Prevention Revenue				
Revenue				
03-500-520010	Crime Control Sales Tax	\$ 762,552	\$ 770,178	\$ 777,880
Total Revenue		\$ 762,552	\$ 770,178	\$ 777,880
Total Crime Control Revenue		\$ 762,552	\$ 770,178	\$ 777,880
Crime Control & Prevention Expenses				
Payroll				
03-630-610001	Salaries	\$ 376,387	\$ 399,309	\$ 411,289
03-630-610002	TMRS Retirement	\$ 55,990	\$ 58,782	\$ 60,278
03-630-610003	Workers compensation	\$ 12,552	\$ 12,677	\$ 12,677
03-630-610004	Unemployment Comp	\$ 720	\$ 720	\$ 800
03-630-610005	Group Health Insurance	\$ 96,000	\$ 98,400	\$ 100,860
03-630-610006	Medicare	\$ 6,500	\$ 6,824	\$ 6,998
03-630-610007	FICA Social Security	\$ -	\$ -	\$ -
03-630-610008	Overtime Pay	\$ 21,715	\$ 21,000	\$ 21,000
03-630-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
03-630-610011	Certification Pay	\$ 35,700	\$ 35,700	\$ 35,700
03-630-610013	Holiday Pay	\$ 14,476	\$ 14,621	\$ 14,621
03-630-610015	STEP Program	\$ -	\$ -	\$ -
Total Payroll		\$ 620,040	\$ 648,034	\$ 664,223
Equipment				
03-630-625045	Tasers	\$ 35,000	\$ -	\$ -
03-630-625046	Technology Replacement	\$ 5,400	\$ 6,000	\$ 6,000
03-630-625049	Police Units/Camera System	\$ 75,000	\$ 75,000	\$ 75,000
03-630-625050	Weapons	\$ 100,000	\$ -	\$ -
Total Equipment		\$ 215,400	\$ 81,000	\$ 81,000
Professional Services				
03-630-630014	Admin Services	\$ 15,000	\$ 20,000	\$ 20,000
Total Professional Services		\$ 15,000	\$ 20,000	\$ 20,000

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Crime Control & Prevention Expenses				
	Miscellaneous			
03-630-635008	Uniforms	\$ 7,000	\$ 7,500	\$ 7,500
03-630-635103	Community Relations	\$ 16,000	\$ 16,250	\$ 16,250
03-630-635123	Service Fees (Data/Cell)	\$ 10,000	\$ 10,000	\$ 10,000
	Total Miscellaneous	\$ 33,000	\$ 33,750	\$ 33,750
	Information Technology			
03-630-660004	Third Party Provider	\$ 8,250	\$ 8,000	\$ 8,250
03-630-660005	Maintenance Contracts	\$ 81,470	\$ 81,470	\$ 82,970
	Total Information Technology	\$ 89,720	\$ 89,470	\$ 91,220
Total Crime Control Expenses		\$ 973,160	\$ 872,254	\$ 890,193
Net Crime Control & Prevention District		\$ (210,608)	\$ (102,076)	\$ (112,313)

ECONOMIC DEVELOPMENT (WRA) FUND

Economic Development (Westworth Redevelopment Authority) is funded by a ¼ cent citizen-authorized sales tax. This tax is perpetual unless recalled by a vote of the citizens or the bylaws of the WRA are modified. Expenses are restricted, but this account historically covered golf course deficits, and now is used for parks/landscape, and administration. This reimburses the general fund for one full-time and one part-time position for facilities maintenance, including parks and trails, associated vehicle and equipment needs, maintenance of the medians, alleyways, and various city common areas. This budget includes a new electronic sign in front of city hall and funds to design a passive park, on the front lawn. The passive park will include connecting sidewalks to/from the Burton Hill Road crosswalk to city hall and Melva Campbell Park, and will add covered picnic table/bench areas, which will be budgeted for completion in FY2027. A rough sketch of a possible design for this park has been included on the next page.

Economic Development (WRA) Fund Overview

	BUDGET	Projected	Projected	Projected	Projected
	2026	2027	2028	2029	2030
REVENUE					
Sales Tax	\$ 381,659	\$ 385,476	\$ 389,330	\$ 393,224	\$ 397,156
Additional Revenue	\$ 5,000	\$ 5,000	\$ 6,000	\$ 6,000	\$ 6,000
Misc Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 386,659	\$ 390,476	\$ 395,330	\$ 399,224	\$ 403,156
EXPENSE					
Building, Parks, & Land	\$ 425,202	\$ 218,192	\$ 220,863	\$ 223,612	\$ 231,440
Administration	\$ 106,000	\$ 106,000	\$ 106,000	\$ 81,000	\$ 81,000
Total Expenses	\$ 531,202	\$ 324,192	\$ 326,863	\$ 304,612	\$ 312,440

Goals and Objectives:

Goal: Increase sales tax through sustainable commercial growth

1. **Objective:** Create an attractive commercial district to sustain commercial business and attract new businesses
2. **Objective:** Create city parks and amenities and improve city landscapes, providing opportunities and areas for citizens to get out and improve their health and wellbeing

Performance Indicators:

Goal	Indicator	FY 2022	FY2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Sales Tax growth	5%	7%	2%	0%	0%
2	Create city parks	1	0	0	0	0

The following is a rough sketch of one potential design for a passive park in front of city hall, connecting the Burton Hill Road crosswalk to city hall and Melva Campbell Park. This would move pedestrians crossing at this location out of vehicular traffic and create safer passage to the park for children on bikes. It includes a new electronic sign and covered picnic tables / benches. This area would still accommodate the city's annual Christmas Tree Lighting and Santa Day activities.



Economic Development Fund Details

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Economic Development Sales Tax Fund (WRA) Revenue				
	Sales Tax			
08-500-520010	WRA Sales Tax	\$ 381,659	\$ 385,476	\$ 389,330
	Total Sales Tax	\$ 381,659	\$ 385,476	\$ 389,330
	Additional Revenue			
08-500-525011	Interest Earned	\$ 5,000	\$ 5,000	\$ 6,000
	Total Additional Revenue	\$ 5,000	\$ 5,000	\$ 6,000
Total WRA Revenue		\$ 386,659	\$ 390,476	\$ 395,330
Economic Development Sales Tax Fund (WRA) Expenses				
Building Parks & Landscape Expenses				
	Payroll			
08-607-610001	Salary reimbursement to GF	\$ 100,202	\$ 103,192	\$ 105,863
	Total Payroll	\$ 100,202	\$ 103,192	\$ 105,863
	Equipment			
08-607-625001	Equipment	\$ 2,000	\$ 2,000	\$ 2,000
08-607-625004	Equipment Maintenance	\$ 500	\$ 500	\$ 500
08-607-625007	Small Tools	\$ 500	\$ 500	\$ 500
08-607-625015	City Parks	\$ 215,000	\$ 5,000	\$ 5,000
	Total Equipment	\$ 218,000	\$ 8,000	\$ 8,000
	Professional Services			
08-607-630017	City Landscape Maintenance	\$ 65,000	\$ 65,000	\$ 65,000
08-607-630018	Storage space; equipment/records	\$ 28,000	\$ 28,000	\$ 28,000
08-607-630019	Community Events	\$ 10,000	\$ 10,000	\$ 10,000
	Total Professional Services	\$ 103,000	\$ 103,000	\$ 103,000

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Economic Development Sales Tax Fund (WRA) Expenses				
	Vehicle Expense			
08-607-640001	Gasoline	\$ 500	\$ 500	\$ 500
08-607-640002	Vehicle/Equipment Maint	\$ 500	\$ 500	\$ 500
	Total Vehicle Expense	\$ 1,000	\$ 1,000	\$ 1,000
	Capital Expense			
08-607-650003	Equipment Rental	\$ 3,000	\$ 3,000	\$ 3,000
	Total Capital Expense	\$ 3,000	\$ 3,000	\$ 3,000
Total Building Parks & Landscape Expenses		\$ 425,202	\$ 218,192	\$ 220,863
WRA Administration Expenses				
	Payroll			
08-680-610001	Salary reimbursement to GF	\$ 20,000	\$ 20,000	\$ 20,000
	Total Payroll	\$ 20,000	\$ 20,000	\$ 20,000
	Professional Services			
08-680-630002	Legal & Professional	\$ 50,000	\$ 50,000	\$ 50,000
08-680-630005	Audit Expense	\$ 6,000	\$ 6,000	\$ 6,000
	Total Professional Services	\$ 56,000	\$ 56,000	\$ 56,000
	Miscellaneous			
08-680-635001	Miscellaneous Expense	\$ 30,000	\$ 30,000	\$ 30,000
	Total Miscellaneous	\$ 30,000	\$ 30,000	\$ 30,000
Total WRA Admin Expenses		\$ 106,000	\$ 106,000	\$ 106,000
Total WRA Expenses		\$ 531,202	\$ 324,192	\$ 326,863
Net Total WRA		\$ (144,543)	\$ 66,284	\$ 68,468

DEBT SERVICE FUND

Debt Service revenue is allocating a portion of the city's assessed *ad valorem* tax, along with transfers from the Water and Hawks Creek Golf Club enterprise funds. The Debt Service fund makes the annual payment for city-issued debt.

Debt Service expense includes principal and interest payments for city-issued debt. This includes certificate of obligation and general obligation refunding bonds. In fiscal year 2022, the city refunded the 2013 certificates of obligation and saved the taxpayers approximately \$30,000 annually. The city continues to contemplate issuing additional debt, as our current bonded indebtedness matures in future years, to fund drainage infrastructure and street improvements.

Debt Service Fund Overview

	BUDGET 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
REVENUE					
Interest Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Ad Valorem Tax	\$ 891,020	\$ 895,240	\$ 898,532	\$ 895,844	\$ 902,078
Misc	\$ 135,289	\$ 135,087	\$ 136,204	\$ 135,679	\$ 136,682
Total Revenue	\$ 1,026,309	\$ 1,030,327	\$ 1,034,736	\$ 1,031,523	\$ 1,038,760
EXPENSE					
Debt Service	\$ 893,020	\$ 897,240	\$ 900,532	\$ 897,844	\$ 904,078
Total Expenses	\$ 893,020	\$ 897,240	\$ 900,532	\$ 897,844	\$ 904,078

Goals and Objectives:

Goal: Maintain a fiscally conservative approach to financing the needs of the city

1. **Objective:** Maintain a low tax supported debt per capita
2. **Objective:** Maintain reserves to 40% of total yearly debt

Performance Indicators:

Goal	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Tax Supported Debt Per Capita	\$296	\$279	\$290	\$289	\$288
2	Reserves to Debt (EOY)	44%	43%	40%	58%	59%

Repayment schedule:

CITY OF WESTWORTH VILLAGE
(Tarrant County, Texas)

Combined Debt Requirement Schedule (Tax Supported Debt)

July 18, 2025

Fisc Year Ending	2017 CO's		2019 GO Rfdg		2022 GO Rfdg		COMBINED TOTALS						
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Total	Fisc. Total	Golf Course	Utility Rev	Tax Supp
9/30/2026	\$ 119,000	\$ 11,835	\$ 335,000	\$ 25,075	\$ 265,000	\$ 49,100	\$ 719,000	\$ 86,010	\$ 805,010	\$ 891,020	\$ 109,865	\$ 25,424	\$ 755,731
9/30/2027	122,000	10,270	350,000	20,050	275,000	43,800	747,000	74,120	821,120	895,240	109,705	25,382	760,153
9/30/2028	125,000	8,666	360,000	14,800	290,000	38,300	775,000	61,766	836,766	898,532	110,542	25,662	762,328
9/30/2029	128,000	7,022	370,000	9,400	300,000	32,500	798,000	48,922	846,922	895,844	110,129	25,550	760,165
9/30/2030	132,000	5,339	380,000	5,700	315,000	26,500	827,000	37,539	864,539	902,078	110,922	25,760	765,395
9/30/2031	135,000	3,603			325,000	20,200	460,000	23,803	483,803	507,606	110,251	25,578	371,777
9/30/2032	139,000	1,828			335,000	13,700	474,000	15,528	489,528	505,056	109,686	25,368	370,002
9/30/2033					350,000	7,000	350,000	7,000	357,000	364,000	80,080	25,480	258,440
	\$ 900,000	\$ 97,126	\$ 1,795,000	\$ 150,050	\$ 2,455,000	\$ 462,200	\$ 5,150,000	\$ 709,376	\$ 5,859,376	\$ 5,859,376	\$ 851,180	\$ 204,204	\$ 4,803,991



The 2017 certificates of obligation are paid 79% through *ad valorem* tax revenue and 21% through golf course revenue. The original issue was \$1,743,000, payable through the Bank of New York Mellon Trust Company, and are callable beginning August 15, 2024.

The 2019 general obligation bonds are paid 100% through *ad valorem* tax revenue. The original issue was \$3,625,000, payable through the Bank of New York Mellon Trust Company, and are callable beginning August 15, 2028.

The 2022 general obligation bonds are paid 78% through utility revenue and 22% through golf course revenue. The original issue was \$3,230,000, payable through the Bank of New York Mellon Trust Company, and are callable beginning August 15, 2031.

Debt Service Fund Detail

ACCT		Budget 2026	Projected 2027	Projected 2028
Debt Service Revenue				
	Ad Valorem Tax			
05-500-555000	Ad Valorem Tax transfer	\$ 891,020	\$ 895,240	\$ 898,532
	Total Ad Valorem Tax	\$ 891,020	\$ 895,240	\$ 898,532
	Miscellaneous Revenue			
05-500-565120	Water Fund Payments	\$ 25,424	\$ 25,382	\$ 25,662
05-500-565125	HCGC Payments	\$ 109,865	\$ 109,705	\$ 110,542
	Total Miscellaneous Revenue	\$ 135,289	\$ 135,087	\$ 136,204
Total Debt Service Revenue		\$ 1,026,309	\$ 1,030,327	\$ 1,034,736
Debt Service Expenses				
	Debt Service			
05-650-655001	Principal	\$ 805,010	\$ 821,120	\$ 836,766
05-650-655002	Interest	\$ 86,010	\$ 74,120	\$ 61,766
05-650-655003	Bank Fees	\$ 2,000	\$ 2,000	\$ 2,000
	Total Debt Service	\$ 893,020	\$ 897,240	\$ 900,532
Total Debt Service Expenses		\$ 893,020	\$ 897,240	\$ 900,532
Net Total Debt Service		\$ 133,289	\$ 133,087	\$ 134,204

STREET FUND

Street Fund revenue is collected through a dedicated ¼ cent sales tax, which must be re-authorized by the city's citizens every ten years. It is scheduled to expire on September 31, 2029. It must be placed on the May 2029 ballot for re-authorization by citizen vote. As a Type A General Law City, this can only be re-authorized in 4-year increments.

Street Fund expenses are restricted to street repair and maintenance, traffic lights, signage, and appropriate employee salaries and benefits. The fund currently covers public works employees' salaries and benefits, and the allowable expenses associated with city street repair and maintenance, traffic lights, and signage.

Street Fund Overview

	BUDGET 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
REVENUE					
Revenue	\$ 381,276	\$ 385,089	\$ 388,940	\$ 392,829	\$ 396,757
Total Revenue	\$ 381,276	\$ 385,089	\$ 388,940	\$ 392,829	\$ 396,757
EXPENSE					
Payroll	\$ 132,636	\$ 136,831	\$ 140,743	\$ 144,770	\$ 148,915
Supplies	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Equipment	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Misc	\$ 184,000	\$ 184,000	\$ 209,000	\$ 209,000	\$ 234,000
Vehicle Expense	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Total Expense	\$ 337,136	\$ 341,331	\$ 370,243	\$ 374,270	\$ 403,415

Goals and Objectives:

Goal: Develop a crack sealing program throughout the city

1. **Objective:** Extend the longevity of city streets

Goal: Develop a street sign/light maintenance program

1. **Objective:** Maintain a quarterly inspection procedure

Performance Indicators:

Goal	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	City street pothole/crack repairs	2	26	32	25	20
2	Street sign/light inspections	10	11	12	10	10

Street Fund Details:

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Street Sales Tax Fund Revenue				
	Revenue			
06-500-520005	Street Maintenance Sales Tax	\$ 381,276	\$ 385,089	\$ 388,940
06-500-565001	Misc Revenue			
	Total Revenue	\$ 381,276	\$ 385,089	\$ 388,940
Total Street Fund Revenue		\$ 381,276	\$ 385,089	\$ 388,940
Street Sales Tax Fund Expenses				
	Payroll			
06-606-610001	Salaries	\$ 97,140	\$ 100,055	\$ 103,056
06-606-610002	TMRS Retirement	\$ 11,779	\$ 12,497	\$ 12,872
06-606-610003	Workers compensation	\$ 3,005	\$ 3,005	\$ 3,005
06-606-610004	Unemployment Comp	\$ 144	\$ 144	\$ 144
06-606-610005	Group Health Insurance	\$ 19,200	\$ 19,680	\$ 20,172
06-606-610006	Medicare	\$ 1,368	\$ 1,451	\$ 1,494
	Total Payroll	\$ 132,636	\$ 136,831	\$ 140,743
	Supplies			
06-606-615002	Supplies	\$2,500	\$2,500	\$2,500
	Total Supplies	\$ 2,500	\$ 2,500	\$ 2,500
	Equipment			
06-606-625026	Equipment Purchase	\$5,000	\$5,000	\$5,000
	Total Equipment	\$ 5,000	\$ 5,000	\$ 5,000
	Miscellaneous			
06-606-635012	Street Signs	\$12,000	\$12,000	\$12,000
06-606-635013	Street Maintenance	\$12,000	\$12,000	\$12,000
06-606-635014	Trnsf to Capital (Street)	\$ 150,000	\$ 150,000	\$ 175,000
06-606-635015	Admin Reimbursements	\$ 10,000	\$ 10,000	\$ 10,000
	Total Miscellaneous	\$ 184,000	\$ 184,000	\$ 209,000
	Vehicle Expense			
06-606-640001	Gasoline/Maint	\$3,000	\$3,000	\$3,000
06-606-640002	Vehicle/Equip Maint	\$10,000	\$10,000	\$10,000
	Total Vehicle Expense	\$ 13,000	\$ 13,000	\$ 13,000
Total Street Fund Expenses		\$ 337,136	\$ 341,331	\$ 370,243
Net Total Street Fund		\$ 44,140	\$ 43,758	\$ 18,697

ENTERPRISE FUNDS

An enterprise fund can be created when a public service generates enough revenue to pay for its current and ongoing cost. The public service becomes a “profit center”; the users fees are calculated to pay for the cost of the current service as well as plan for future maintenance and upgrades. Enterprise funds help maintain a lower ad valorem tax rate. Some general examples of enterprise funds include public utility services, parking garages, golf courses, stadiums, arenas, convention centers, as well as certain programs held at museums, libraries, and recreational facilities. It is important to note that an enterprise fund can be partially funded by other tax revenue sources or be fully self-sufficient. Westworth Village has two enterprise funds, Utilities and Hawks Creek Golf Club, and both are budgeted to be self-sufficient. However, should unexpected expenses arise, economic development reserve funds may be used.

WATER FUND

Water is funded through the sale of water, sewer fees, and sanitation fees. The city purchases water and sewer services from the City of Fort Worth, and charges rates to recover the full cost of both the fixed and variable costs associated with maintaining those infrastructures. This budget included a ten percent water rate increase and no increase in the sewer rate to cover the increased costs of those services. The 10-year budget projections include a ten percent increase annually in both water and sewer costs. The city purchases sanitation (trash/recycling) services through a third-party contractor; those rates were increased by five percent. Expenses include a debt service payment, four full-time employees, and all other costs associated with operating and maintaining city utility services. Payroll includes a three percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

Water Fund Overview

	BUDGET 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
REVENUE					
Additional Revenue	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Water Revenue	\$ 2,058,956	\$ 2,239,246	\$ 2,424,610	\$ 2,640,713	\$ 2,877,383
Total Revenue	\$ 2,060,956	\$ 2,241,246	\$ 2,426,610	\$ 2,642,713	\$ 2,879,383
EXPENSE					
<u>Water</u>					
Payroll	\$ 277,030	\$ 286,350	\$ 293,614	\$ 301,089	\$ 308,781
Supplies	\$ 78,640	\$ 84,690	\$ 88,018	\$ 91,511	\$ 95,240
Training	\$ 12,000	\$ 17,000	\$ 12,000	\$ 12,000	\$ 12,000
Equipment	\$ 29,000	\$ 29,000	\$ 99,000	\$ 294,000	\$ 29,000
Professional Service	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,500
Misc	\$ 1,245,303	\$ 1,354,790	\$ 1,473,236	\$ 1,607,469	\$ 1,751,189
Vehicle Expense	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200
Capital Expense	\$ 31,500	\$ 31,500	\$ 36,500	\$ 31,500	\$ 31,500
Debt Service	\$ 25,424	\$ 25,382	\$ 25,662	\$ 25,550	\$ 25,760
Information Tech	\$ 57,604	\$ 46,000	\$ 48,000	\$ 50,000	\$ 52,000
Total Expenses	\$ 1,770,701	\$ 1,888,912	\$ 2,090,230	\$ 2,427,320	\$ 2,320,170
<u>Storm Sewer</u>					
Payroll	\$ 89,437	\$ 92,172	\$ 94,568	\$ 97,033	\$ 99,570
Equipment	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,330
Professional Services	\$ 30,000	\$ 30,000	\$ 30,000	\$ 35,000	\$ 30,000
Misc	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Vehicle Expense	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Capital Expense	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Total Expenses	\$ 316,937	\$ 319,672	\$ 322,068	\$ 329,533	\$ 327,400

Goals and Objectives:

Goal: Provide proactive customer service

1. **Objective:** Notify residents at first alert of water leak through phone call, email, and face-to-face notification.

Goal: Maintain the integrity of the city water supply system

1. **Objective:** Perform daily, weekly, monthly, and quarterly water sampling that meets or exceeds TCEQ minimum standards
2. **Objective:** Have an average annual water loss of less than ten percent

Goal: Reduction of biochemical oxygen demand and total suspended solids

1. **Objective:** Execute a monthly sanitary sewer cleaning program
 2. **Objective:** Reduce city cost of sanitary sewer services from the City of Fort Worth
-

Performance Indicators:

	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Beacon leak alerts within 24 hours	100%	100%	100%	100%	100%
2	Water samples meet or exceed TCEQ standards	100%	100%	100%	100%	100%
3	Citywide water loss	5.00%	7.00%	6.30%	8.00%	8.00%
4	Linear feet of sewer cleaning	66,000	70,000	72,000	67,500	67,500
5	Yearly average BOD	299	290	305	467	375
5	Yearly average TSS	246	270	337	242	375

Water Fund Detail

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Water Fund Revenue				
	Additional Revenue			
02-500-525011	Interest Earned	\$ 2,000	\$ 2,000	\$ 2,000
	Total Additional Revenue	\$ 2,000	\$ 2,000	\$ 2,000
	Miscellaneous Revenue			
02-500-565012	Miscellaneous Revenue	\$ 500	\$ 500	\$ 500
02-500-565038	Return Check Charge	\$ 100	\$ 100	\$ 100
02-500-565050	Water turn on Fees	\$ 4,500	\$ 4,500	\$ 4,500
02-500-565051	Late Fees	\$ 12,500	\$ 12,500	\$ 12,500
02-500-565052	Water/Sewer Setup Fees	\$ 24,000	\$ 24,000	\$ 12,000
02-500-565055	Water Revenue	\$ 862,265	\$ 948,492	\$ 1,043,341
02-500-565056	Sewer Revenue	\$ 765,325	\$ 841,858	\$ 926,043
02-500-565057	Sanitation Revenue	\$ 194,040	\$ 203,742	\$ 213,929
02-500-565059	Storm Sewer Fees	\$ 195,726	\$ 203,555	\$ 211,697
02-500-565061	CLFRF Grant Funding	\$ -	\$ -	\$ -
	Total Miscellaneous Revenue	\$ 2,058,956	\$ 2,239,246	\$ 2,424,610
Total Water Revenue		\$ 2,060,956	\$ 2,241,246	\$ 2,426,610
Water Fund Expenses				
Water Fund				
	Payroll			
02-620-610001	Salaries	\$ 164,407	\$ 169,339	\$ 174,419
02-620-610002	TMRS Retirement	\$ 21,794	\$ 24,435	\$ 25,070
02-620-610003	Workers compensation	\$ 3,969	\$ 3,969	\$ 3,969
02-620-610004	Unemployment Comp	\$ 432	\$ 432	\$ 432
02-620-610005	Group Health Insurance	\$ 57,600	\$ 59,040	\$ 60,516
02-620-610006	Medicare	\$ 2,530	\$ 2,837	\$ 2,910
02-620-610007	FICA Social Security	\$ -	\$ -	\$ -
02-620-610008	Overtime Pay	\$ 10,085	\$ 10,085	\$ 10,085
02-620-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
02-620-610012	Contract Services	\$ 10,000	\$ 10,000	\$ 10,000
02-620-610013	Holiday Pay	\$ 6,213	\$ 6,213	\$ 6,213
	Total Payroll	\$ 277,030	\$ 286,350	\$ 293,614

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Water Fund Expenses				
	Supplies			
02-620-615001	Office Supplies	\$ 5,000	\$ 5,000	\$ 5,000
02-620-615002	Supplies	\$ 60,500	\$ 66,550	\$ 69,878
02-620-615003	Printing	\$ 1,000	\$ 1,000	\$ 1,000
02-620-615004	Postage	\$ 4,300	\$ 4,300	\$ 4,300
02-620-615005	Electric	\$ 3,000	\$ 3,000	\$ 3,000
02-620-615006	Water	\$ 840	\$ 840	\$ 840
02-620-615009	Cable/Internet	\$ 3,000	\$ 3,000	\$ 3,000
02-620-640000	Gas	\$ 1,000	\$ 1,000	\$ 1,000
	Total Supplies	\$ 78,640	\$ 84,690	\$ 88,018
	Training			
02-620-620001	Training	\$ 8,000	\$ 8,000	\$ 8,000
02-620-620002	Dues & Memberships	\$ 4,000	\$ 9,000	\$ 4,000
	Total Training	\$ 12,000	\$ 17,000	\$ 12,000
	Equipment			replacing 10+yc
02-620-625001	Equipment/Rental	\$ 10,000	\$ 10,000	\$ 75,000
02-620-625004	Equipment Maintenance	\$ 4,000	\$ 4,000	\$ 4,000
02-620-625014	Building Maintenance	\$ 5,000	\$ 5,000	\$ 10,000
02-620-625021	Contingency Fund	\$ 10,000	\$ 10,000	\$ 10,000
	Total Equipment	\$ 29,000	\$ 29,000	\$ 99,000
	Professional Services			
02-620-630001	Engineering Expense	\$ -	\$ -	\$ -
02-620-630005	Audit Expense	\$ 7,000	\$ 7,000	\$ 7,000
	Total Professional Services	\$ 7,000	\$ 7,000	\$ 7,000
	Miscellaneous			
02-620-635001	Miscellaneous Expense	\$ 15,000	\$ 15,000	\$ 15,000
02-620-635008	Uniform Expense	\$ 8,000	\$ 8,000	\$ 8,000
02-620-635015	Admin Reimbursement to GF	\$ 154,572	\$ 168,093	\$ 181,996
02-620-635108	Franchise Expense	\$ 87,591	\$ 95,253	\$ 103,131
02-620-635121	Sanitation Payments	\$ 176,400	\$ 185,220	\$ 194,481
02-620-635125	Sewer Payments	\$ 409,860	\$ 450,846	\$ 495,931
02-620-635126	Water Purchases	\$ 381,150	\$ 419,265	\$ 461,192
02-620-635127	Water Sample Testing	\$ 12,731	\$ 13,113	\$ 13,506
	Total Miscellaneous	\$ 1,245,303	\$ 1,354,790	\$ 1,473,236

		BUDGET 2026	Projected 2027	Projected 2028
ACCT				
Water Fund Expenses				
	Vehicle Expense			
02-620-640001	Gasoline	\$ 4,200	\$ 4,200	\$ 4,200
02-620-640002	Vehicle/Equip Maint	\$ 3,000	\$ 3,000	\$ 3,000
	Total Vehicle Expense	\$ 7,200	\$ 7,200	\$ 7,200
	Capital Expense			
02-620-650000	Capital Outlay	\$ 30,000	\$ 30,000	\$ 35,000
02-620-650003	Equipment Rental	\$ 1,500	\$ 1,500	\$ 1,500
	Total Capital Expense	\$ 31,500	\$ 31,500	\$ 36,500
	Debt Service			
02-620-655021	Bond Payments	\$ 25,424	\$ 25,382	\$ 25,662
	Total Debt Service	\$ 25,424	\$ 25,382	\$ 25,662
	Information Technology			
02-620-660004	Third Party Provider	\$ 16,000	\$ 16,000	\$ 18,000
02-620-660005	Maintenance Contracts	\$ 31,604	\$ 20,000	\$ 20,000
02-620-660006	Equip/Software Purchase Maint	\$ 10,000	\$ 10,000	\$ 10,000
	Total Information Technology	\$ 57,604	\$ 46,000	\$ 48,000
Total Water Fund Expenses		\$ 1,770,701	\$ 1,888,912	\$ 2,090,230
Storm Sewer Maintenance				
	Payroll			
02-621-610001	Salaries	\$ 54,080	\$ 55,702	\$ 57,373
02-621-610002	TMRS Retirement	\$ 7,164	\$ 7,730	\$ 7,939
02-621-610003	Workers' Compensation	\$ 1,830	\$ 1,830	\$ 1,830
02-621-610004	Unemployment Comp	\$ 144	\$ 144	\$ 144
02-621-610005	Group Health Insurance	\$ 19,200	\$ 19,680	\$ 20,172
02-621-610006	Medicare	\$ 832	\$ 897	\$ 922
02-621-610007	FICA Social Security	\$ -	\$ -	\$ -
02-621-610008	Overtime Pay	\$ 3,276	\$ 3,276	\$ 3,276
02-621-610009	Cell Phone Allowance	\$ -	\$ -	\$ -
02-620-610013	Holiday Pay	\$ 2,912	\$ 2,912	\$ 2,912
	Total Payroll	\$ 89,437	\$ 92,172	\$ 94,568

ACCT		BUDGET 2026	Projected 2027	Projected 2028
Water Fund Expenses				
	Equipment			
02-621-625001	Equipment	\$ 3,000	\$ 3,000	\$ 3,000
02-621-625006	Maintenance Contracts	\$ 11,000	\$ 11,000	\$ 11,000
	Total Equipment	\$ 14,000	\$ 14,000	\$ 14,000
	Professional Services			
02-621-630001	Engineering Fees	\$ 30,000	\$ 30,000	\$ 30,000
	Total Professional Services	\$ 30,000	\$ 30,000	\$ 30,000
	Miscellaneous			
02-621-635015	Admin Reimbursements	\$ 30,000	\$ 30,000	\$ 30,000
	Total Miscellaneous	\$ 30,000	\$ 30,000	\$ 30,000
	Vehicle Expense			
02-621-640001	Gasoline	\$ 1,000	\$ 1,000	\$ 1,000
02-621-640002	Vehicle/Equip Maint	\$ 2,500	\$ 2,500	\$ 2,500
	Total Vehicle Expense	\$ 3,500	\$ 3,500	\$ 3,500
	Capital Expense			
02-621-650013	Capital Improvements	\$ 150,000	\$ 150,000	\$ 150,000
	Total Capital Expense	\$ 150,000	\$ 150,000	\$ 150,000
Total Storm Sewer Expenses		\$ 316,937	\$ 319,672	\$ 322,068
Net Total Water/Sewer		\$ (26,682)	\$ 32,662	\$ 14,313

HAWKS CREEK GOLF CLUB FUND

Hawks Creek Golf Club is funded through golf course sales (pro shop, grill, and driving range), including green fees, merchandise, range use, and grill/bar sales. Revenues are projected based upon a planned green fee rate increase, effective October 1, 2025, keeping us in line with area courses and our exceptional course value. Expenses are broken down into three areas: food and beverage, pro shop, and maintenance. Food and beverage expenses include salary and benefits for two full-time and three part-time employees, as well as all fixed and variable cost associated with operating and maintaining a bar and grill. Pro shop expenses include salary and benefits for four full-time and five part-time employees, as well as all fixed and variable costs associated with operating and maintaining a golf clubhouse, including utilities, supplies, merchandise, cart lease, IT, and administration. Maintenance expenses include salaries and benefits for eight full-time employees and one seasonal employee, and all other cost associated with grounds maintenance on over 100 acres of manicured turf, including fertilizer, chemicals, water, utilities, equipment leases and maintenance, fuel, and debt service payment. Payroll includes a three percent cost of living adjustment, 12% TMRS rate, and \$1,600/month city paid benefit package that include insurance plans, health, and daycare spending accounts.

Hawks Creek Golf Course Fund Overview

	BUDGET	Projected
	2026	2027
Revenue		
Additional Revenue	\$ -	\$ -
Revenue	\$ 2,335,100	\$ 2,206,100
Total Revenue	\$ 2,335,100	\$ 2,206,100
Expense		
Food and Beverage	\$ 274,131	\$ 278,945
Pro Shop	\$ 716,601	\$ 749,951
Maintenance	\$ 1,116,101	\$ 1,129,642
Total Expenses	\$ 2,106,833	\$ 2,158,538

NOTE: projections for future years are not included, as we are unable to project when the Fort Worth water and sewer projects and the Under Par Life project will begin. We will continue to forecast one year in advance until those projects have firm dates.

Goals and Objectives:

Goal: Increase total green fee revenue

1. **Objective:** Attract more tournaments in slower times of the year

Goal: Increase merchandise sales

1. **Objective:** Utilize social media and emails to promote the golf shop

Goal: Implement a site-specific Water-Use Efficiency/Conservation Best Management Practices Plan

1. **Objective:** Site assessment, data collection, and water audit of the golf course

Goal: Increase Westworth Village resident traffic to utilize the clubhouse for daily & special event use

1. **Objective:** Send out monthly specials specific to Westworth Village residents offering discounts

Performance Indicators:

	Indicator	FY 2022	FY 2023	FY 2024	FY 2025 Projection	FY 2026 Budget
1	Number of Tournaments	50	25	25	28	30
1	Green fee Revenue	\$1,506,000	\$1,664,000	\$1,943,000	\$2,120,000	\$1,837,500
2	Merchandise Sales Margins	30%	32%	30%	32%	35%
3	BMP Plan Implementation	50%	75%	95%	100%	100%
4	Number of redeemed monthly specials	18	21	54	18	0

Hawks Creek Golf Course Fund Details:		BUDGET	Projected
ACCT		2026	2027
Hawks Creek Golf Course (HCGC) Fund Revenue			
	Revenue		
09-500-565001	Miscellaneous Revenue	\$ 1,000	\$ 1,000
09-500-565060	Green Fees	\$ 1,837,500	\$ 1,728,000
09-500-565065	Food	\$ 69,000	\$ 69,000
09-500-565066	Wine	\$ 100	\$ 100
09-500-565067	Liquor	\$ 39,500	\$ 29,500
09-500-565068	Beer	\$ 100,000	\$ 90,500
09-500-565069	Beverage	\$ 34,000	\$ 34,000
09-500-565070	Tips Earned	\$ 12,500	\$ 12,500
09-500-565075	Cart Rental	\$ 15,000	\$ 15,000
09-500-565076	Contract Lessons	\$ 5,000	\$ 5,000
09-500-565077	Club Rental	\$ 5,000	\$ 5,000
09-500-565078	Gratuities/lessons	\$ 1,000	\$ 1,000
09-500-565079	Range Balls	\$ 92,000	\$ 92,000
09-500-565080	Merchandise	\$ 120,000	\$ 120,000
09-500-565081	Handicap & Association	\$ 3,500	\$ 3,500
09-500-565082	Daily over/short	\$ -	\$ -
09-500-565XXX	Under Par Rental Contract Base Rent		
09-500-565XXX	Under Par Rental Operating Exp Reim		
	Total Revenue	\$ 2,335,100	\$ 2,206,100
Total HCGC Revenue		\$ 2,335,100	\$ 2,206,100
Hawks Creek Golf Course (HCGC) Fund Expenses			
Food & Beverage Expenses			
	Payroll		
09-670-610001	Salaries	\$ 71,908	\$ 74,065
09-670-610002	TMRS Retirement	\$ 7,430	\$ 11,379
09-670-610003	Workers' Compensation	\$ 2,446	\$ 2,446
09-670-610004	Unemployment Comp	\$ 559	\$ 559
09-670-610005	Group Health Insurance	\$ 31,200	\$ 31,980
09-670-610006	Medicare	\$ 1,109	\$ 1,321
09-670-610007	FICA Social Security	\$ 1,052	\$ 1,073
09-670-610009	Cell Phone Allowance	\$ -	\$ -
09-670-610030	Tips Earned	\$ 12,500	\$ 12,500
09-670-610040	Over Time	\$ 1,585	\$ 1,585
09-672-610013	Holiday Pay	\$ 2,958	\$ 2,958
	Total Payroll	\$ 132,748	\$ 139,868

ACCT		BUDGET 2026	Projected 2027
Hawks Creek Golf Course (HCGC) Fund Expenses			
	Supplies		
09-670-615002	Supplies	\$ 7,000	\$ 7,000
09-670-615021	Wine	\$ 250	\$ 250
09-670-615022	Bar Supplies	\$ 400	\$ 400
09-670-615023	Beer	\$ 37,000	\$ 37,000
09-670-615024	Beverages	\$ 18,000	\$ 18,000
09-670-615025	Food	\$ 43,000	\$ 43,000
09-670-615026	Liquor	\$ 9,000	\$ 9,000
	Total Supplies	\$ 114,650	\$ 114,650
	Equipment		
09-670-625000	New Equipment	\$ 5,000	\$ 5,000
09-670-625003	Equipment Lease	\$ 3,800	\$ 3,800
09-670-625004	Equipment Maintenance	\$ -	\$ -
09-670-625020	Equipment Repair	\$ 1,000	\$ 1,000
09-670-625021	Computer Repairs	\$ 2,000	\$ 2,000
	Total Equipment	\$ 11,800	\$ 11,800
	Miscellaneous		
09-670-635001	Miscellaneous Expense	\$ 500	\$ 500
09-670-635025	Liquor Tax 6.7% Gross Sales	\$ 9,353	\$ 8,047
09-670-635030	Waste Disposal	\$ 1,080	\$ 1,080
09-670-635040	Licenses & Permits	\$ 4,000	\$ 3,000
	Total Miscellaneous	\$ 14,933	\$ 12,627
Total Food & Beverages Expenses		\$ 274,131	\$ 278,945
Pro Shop Expenses			
	Payroll		
09-671-610001	Salaries	\$ 256,624	\$ 278,856
09-671-610002	TMRS Retirement	\$ 26,473	\$ 35,262
09-671-610003	Workers' Compensation	\$ 8,530	\$ 8,530
09-671-610004	Unemployment Comp	\$ 1,296	\$ 1,296
06-671-610005	Group Health Insurance	\$ 62,400	\$ 63,960
09-671-610006	Medicare	\$ 3,865	\$ 4,094
09-671-610007	FICA Social Security	\$ 3,385	\$ 3,453
09-671-610008	Over Time Pay	\$ 3,463	\$ 3,463
09-672-610013	Holiday Pay	\$ 6,465	\$ 6,788
	Total Payroll	\$ 372,501	\$ 405,701

ACCT		BUDGET 2026	Projected 2027
Hawks Creek Golf Course (HCGC) Fund Expenses			
	Supplies		
09-671-615002	Supplies	\$ 6,000	\$ 6,000
09-671-615003	Printing	\$ 500	\$ 500
09-671-615004	Postage	\$ 500	\$ 500
09-671-615005	Electric	\$ 54,000	\$ 54,000
09-671-615006	Water	\$ 12,000	\$ 12,000
09-671-615007	Natural Gas	\$ 3,100	\$ 3,100
09-671-615008	Telephone & Cable	\$ 9,000	\$ 9,000
09-671-615020	Tournament Supplies	\$ 200	\$ 200
09-671-615030	Merchandise	\$ 90,000	\$ 90,000
	Total Supplies	\$ 175,300	\$ 175,300
	Training		
09-671-620001	Training	\$ 1,500	\$ 1,500
09-671-620002	Dues & Memberships	\$ 5,000	\$ 5,000
	Total Supplies	\$ 6,500	\$ 6,500
	Equipment		
09-671-625000	New Equipment	\$ 500	\$ 500
09-671-625003	Equipment Lease	\$ -	\$ -
09-671-625004	Carts Repair & Maint	\$ 5,000	\$ 5,000
09-671-625014	Building Maintenance	\$ 5,000	\$ 5,000
09-671-625021	Computer Repairs	\$ 500	\$ 500
09-671-625025	Range Ball/Club Rentals	\$ 6,000	\$ 6,000
09-671-625030	Cart Lease	\$ 60,000	\$ 60,000
	Total Equipment	\$ 77,000	\$ 77,000
	Professional Services		
09-671-630015	Administrative Services	\$ 20,000	\$ 20,000
	Total Professional Services	\$ 20,000	\$ 20,000
	Miscellaneous		
09-671-635001	Miscellaneous Expense	\$ 2,500	\$ 2,500
09-671-635008	Uniform Expense	\$ 1,000	\$ 1,000
09-671-635023	Sales & Use Tax	\$ 15,000	\$ 15,000
09-671-635025	Advertising	\$ 5,000	\$ 5,000
09-671-635031	Credit Card Fees	\$ 6,000	\$ 6,000
09-671-635040	Licenses & Permits	\$ 1,000	\$ 1,000
	Total Miscellaneous	\$ 30,500	\$ 30,500

ACCT		BUDGET 2026	Projected 2027
Hawks Creek Golf Course (HCGC) Fund Expenses			
	Insurance		
09-671-645001	Error/Omission Insurance	\$ 4,000	\$ 4,000
09-671-645002	General Liability	\$ 800	\$ 800
09-671-645004	Property Insurance	\$ 5,000	\$ 5,000
09-671-645010	Real Property	\$ 5,000	\$ 5,000
	Total Insurance	\$ 14,800	\$ 14,800
	Capital Expense		
09-671-650010	Capital Improvements	\$ -	\$ -
09-671-650011	Capital Repair	\$ -	\$ -
	Total Capital Expense	\$ -	\$ -
	Information Tech		
09-671-660004	Third Party Provider	\$ 15,000	\$ 15,150
09-671-660006	Equip/Software Purch/Maint	\$ 5,000	\$ 5,000
	Total Information Tech	\$ 20,000	\$ 20,150
Total Pro Shop/Carts Expenses		\$ 716,601	\$ 749,951
Golf Maintenance Expenses			
	Payroll		
09-672-610001	Salaries	\$ 386,687	\$ 398,288
09-672-610002	TMRS Retirement	\$ 49,135	\$ 51,162
09-672-610003	Workers' Compensation	\$ 12,992	\$ 12,992
09-672-610004	Unemployment Comp	\$ 1,296	\$ 1,296
09-672-610005	Group Health Insurance	\$ 139,200	\$ 142,680
09-672-610006	Medicare	\$ 5,887	\$ 5,940
09-672-610007	FICA Social Security	\$ 781	\$ 797
09-672-610008	Overtime Pay	\$ 7,534	\$ 7,534
09-672-610011	Certification Pay	\$ 300	\$ 300
09-672-610012	Contract Services	\$ 3,500	\$ 3,500
09-672-610013	Holiday Pay	\$ 11,474	\$ 8,000
	Total Payroll	\$ 618,786	\$ 632,487
	Supplies		
09-672-615002	Supplies	\$ 10,000	\$ 10,000
09-672-615005	Electric	\$ 50,000	\$ 50,000
09-672-615006	Water	\$ 4,000	\$ 4,000

		BUDGET	Projected
ACCT		2026	2027
Hawks Creek Golf Course (HCGC) Fund Expenses			
09-672-615026	Trinity Water	\$ 30,000	\$ 30,000
09-672-615027	Golf Course	\$ 6,000	\$ 6,000
09-672-615028	Irrigation	\$ 9,000	\$ 9,000
09-672-615040	Chemicals	\$ 80,000	\$ 80,000
09-672-615041	Sand	\$ 10,000	\$ 10,000
09-672-615042	Seed/Sod	\$ 5,000	\$ 5,000
09-672-615043	Décor & Beautifications	\$ 600	\$ 600
	Total Supplies	\$ 204,600	\$ 204,600
	Training		
09-672-620001	Training	\$ 1,000	\$ 1,000
09-672-620002	Dues & Memberships	\$ 2,000	\$ 2,000
	Total Training	\$ 3,000	\$ 3,000
	Equipment		
09-672-625001	New Equipment		
09-672-625002	Equipment Repair	\$ 10,000	\$ 10,000
09-672-625003	Equipment Lease	\$ 88,000	\$ 88,000
09-672-625004	Equipment Maintenance	\$ 7,000	\$ 7,000
09-672-625007	Small Tools	\$ 1,000	\$ 1,000
09-672-625021	Computer Repairs	\$ 500	\$ 500
	Total Equipment	\$ 106,500	\$ 106,500
	Miscellaneous		
09-672-635001	Miscellaneous Expense	\$ 1,000	\$ 1,000
09-672-635008	Uniform Expense	\$ 6,000	\$ 6,000
09-672-635040	Licenses & Permits	\$ 4,000	\$ 4,000
	Total Miscellaneous	\$ 11,000	\$ 11,000
	Vehicle Expense		
09-672-640001	Gasoline/Oil	\$ 31,500	\$ 31,500
09-672-640002	Vehicle/Equip Maint	\$ 750	\$ 750
	Total Vehicle Expense	\$ 32,250	\$ 32,250
	Insurance		
09-672-645005	Mobile Equipment	\$ 6,700	\$ 6,700
09-672-645010	Equipment Insurance	\$ 5,600	\$ 5,600
	Total Insurance	\$ 12,300	\$ 12,300

ACCT		BUDGET 2026	Projected 2027
Hawks Creek Golf Course (HCGC) Fund Expenses			
	Capital Expense		
09-672-650003	Equipment Rental	\$ 2,000	\$ 2,000
09-672-650010	Capital Improvements	\$ 5,000	\$ 5,000
09-672-650011	Capital Repair	\$ 5,000	\$ 5,000
	Total Capital Expense	\$ 12,000	\$ 12,000
	Debt Service		
09-672-655023	Bond Series 17 Pymnt to Debt	\$ 109,865	\$ 109,705
	Total Debt Service	\$ 109,865	\$ 109,705
	Information Technology		
09-672-660004	Third Party Provider	\$ 5,000	\$ 5,000
09-672-660006	Equip/Software Purchase/Maint	\$ 800	\$ 800
	Total Information Technology	\$ 5,800	\$ 5,800
	Total Golf Maintenance Expenses	\$ 1,116,101	\$ 1,129,642
	TOTAL EXPENSE FOR HCGC	\$ 2,106,833	\$ 2,158,538
	Net Total	\$ 228,267	\$ 47,562